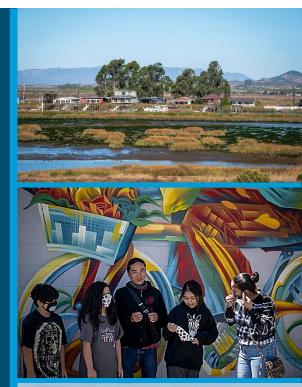
#### **Draft FY 2023-24 ABAG Operating Budgets**



**Presenter: Derek Hansel, CFO** 







#### FY 2023-24 Budget Considerations for ABAG's Business Operations

ABAG Workshops Highlighted Financial Challenges

Staff who provide substantial direct service to ABAG are charged to the larger MTC overhead budget



Nominal revenue sources to fund costs associated with continuing ABAG operations

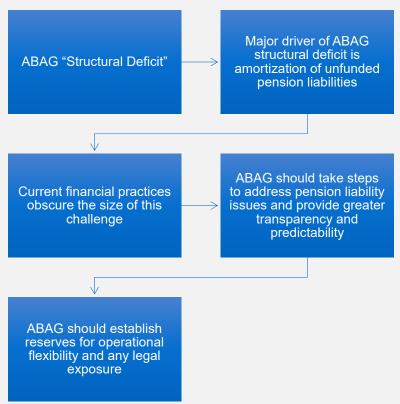
Assessment of appropriate charges for shared services needs to be revisited, consistent with provisions of the 375 Condo CC&Rs

MTC allocated overhead revenue was retained within ABAG to balance budgets

- The October 2022 and March 2023 ABAG Workshops highlighted financial challenges that are somewhat addressed in the FY 2023-24 budget:
  - 10% Membership Dues increase
  - Draw from the CERBT trust to fund retiree health benefits
  - ABAG overhead revenue to support staff and other business operations retained by MTC
  - Staff providing direct services partially charged to ABAG programs
  - 375 Beale Condo ownership assessments adjusted to appropriately account for shared costs and partially address MTC subsidy
  - Bay Area Toll Authority (BATA) transfer to cover SFEP overhead



## ABAG's Financial Challenges: Present and Future Considerations



- Annual reassessment of membership dues which include funding pension and OPEB liabilities
  - Establish 115 Trust
- Possible sale of building interest in 375 Beale
  - Partially funds outstanding pension obligations and efforts towards building a reserve
- Establish and maintain reserves (not completely addressed until pension/OPEB obligations are fully funded)
- Stabilize and maximize financial position
- Ongoing full cost accounting to determine financial needs to fund ongoing business operations



#### Proposed FY 2023-24 ABAG Administration Operating Budget

- ABAG Administration fund is balanced as proposed with a draw from the CERBT trust
- Membership dues up 10% but do not fully cover ongoing expenses
- No transfers in from programs (SFEP/BayREN)
- Pension obligations reflect a decrease over prior year.
   Anticipate increase next fiscal year
- Retiree healthcare costs fully reimbursed from draw on 115 Trust
- Increase of consultant costs for website updates and redesign
- > No operating or legal reserve

ABAG Administration	FY 2022-23 Approved	FY 2023-24 Proposed	Difference \$
	(Thousands \$)	(Thousands \$)	(Thousands \$)
Revenues & Transfers			
Membership Dues	\$2,592	\$2,851	\$259
Other	587	484	(103)
Transfers	373	-	(373)
Total Revenues & Transfers In	\$3,552	\$3,335	(\$217)
Expenses & Transfers			
Pension	\$1,744	\$1,136	(\$608)
OPEB	587	480	(107)
375 Beale Assessment	98	222	124
BARC (transfer out)	185	188	3
Other	904	1,257	353
Total Expenses & Transfers Out	\$3,518	\$3,283	(\$235)
Operating Surplus/(Deficit)	\$34	\$52	\$18



#### Bay Area Regional Energy Network (BayREN)









## Proposed FY 2023-24 BayREN Operating Budget

- ✓ Main source of revenue is grants from the California Public Utilities Commission (CPUC)
- ✓ Increase in expenses primarily for incentives, including new refrigerant replacement program
- ✓ BayREN will continue the water savings program funded by a \$1 million loan from MTC
- ✓ Budget does not include three new position requests (approx. \$1 million in staff costs)

BayREN	FY 2022-23 Approved	FY 2023-24 Proposed	Difference \$
	(Thousands \$)	(Thousands \$)	(Thousands \$)
Revenues			
State Grants	\$26,359	\$36,564	\$10,205
Local Grants	75	-	(75)
Total Revenues	\$26,434	\$36,564	\$10,130
<b>Expenses &amp; Transfers Out</b>			
Consultant	\$13,150	\$18,682	\$5,532
Incentives	11.050	15,600	4,550
Staff (MTC transfer out)	1,840	1,939	99
Other	394	343	(51)
<b>Total Expenses &amp; Transfers Out</b>	\$26,434	\$36,564	\$10,130
Operating Surplus/(Deficit)	\$0	\$0	\$0



#### San Francisco Estuary Partnership (SFEP)





## Proposed FY 2023-24 San Francisco Estuary Partnership (SFEP) Operating Budget

- ☐ The FY 2023-24 budget includes over \$64 million in active grants
  - □ 17 active programs
  - various funding sources
- □ Approximately 75% of program funding allocated to program expenses
- □ Self balancing fund but timing of grant reimbursements has a negative impact on cashflow
- □ Applying for new grants (approx. \$41 million)
- ☐ Increase in passthrough to other agencies due to work for the Regional Shoreline Resilience and other projects

SFEP	FY 2022-23 Approved	FY 2023-24 Proposed	Difference \$
	(Thousands \$)	(Thousands \$)	(Thousands \$)
Revenues			
Grant Revenue	\$14,793	\$25,075	\$10,282
Total Revenues	\$14,793	\$25,075	\$10,282
Expenses & Transfers			
Consultant	\$10,444	\$3,024	(7,420)
Passthrough Contributions	1,103	19,322	18,219
Staff (MTC transfer out)	3,055	2,729	(326)
Conference Program & Admin (transfer out)	181	-	(181)
Other	10	-	(10)
Total Expenses & Transfers	\$14,793	\$25,075	\$10,282
Operating Surplus/(Deficit)	\$0	\$0	\$0



## San Francisco Estuary Partnership (SFEP) - Conference





# Proposed FY 2023-24 San Francisco Estuary Partnership (SFEP) Conference Operating Budget

- State of the San Francisco Estuary Conference occurs every two years
- **❖** Other revenue
  - Conference attendees
  - sponsorships
- Anticipate increased costs for venue, meals, and other expenses
- Deficit covered by fund balance

SFEP Conference	FY 2022-23 Approved	FY 2023-24 Proposed	Difference \$
	(Thousands \$)	(Thousands \$)	(Thousands \$)
Revenues			
Other Revenue	\$107	\$450	\$343
Transfers	181	-	(181)
Total Revenues & Transfers	\$288	\$450	\$162
Expenses & Transfers			
Meals/Catering	\$-	\$250	250
Conference Venue	-	40	40
Staff (MTC transfer out)	151	143	(8)
Consultant/Professional Fees	407	110	(297)
Other	-	150	150
Total Expenses & Transfers	\$558	\$693	\$135
Operating Surplus/(Deficit)	(\$270)	(\$243)	\$27

### Staff Recommendation

**Staff requests that the Executive Board:** 

- ✓ recommend approval of ABAG Resolution No. 11-2023 approving the FY 2023-24 Operating Budget and Work Program
- ✓ authorize submission of the Budget and Work Program to the General Assembly for approval.





