

Date: June 26, 2024  
W.I.:  
Referred by:

ABSTRACT

Resolution No. 0031

This resolution approves the Bay Area Housing Finance Authority’s (BAHFA’s) business plan, which sets forth BAHFA’s legislative and business planning structure, Equity Framework, Funding Programs, and operations and organizational sustainability plan (Business Plan). This comprehensive document provides an integrated strategy for BAHFA’s fulfillment of certain statutory obligations under the San Francisco Bay Area Regional Housing Finance Act (Gov. Code, § 64500, *et seq.*) related to, among other things, revenue expenditures and the creation of successful “3Ps” programs: production and preservation of affordable housing and protection of vulnerable Bay Area residents. It also provides the framework by which BAHFA will achieve financial self-sustainability through its expenditure programs.

Further discussion of this action is contained in the Bay Area Housing Finance Authority Summary Sheet dated June 26, 2024.

Date: June 26, 2024

W.I.:

Referred by:

RE: Approval of the Bay Area Housing Finance Authority's Business Plan

BAY AREA HOUSING FINANCE AUTHORITY  
RESOLUTION NO. 0031

WHEREAS, the San Francisco Bay Area Regional Housing Finance Act (Gov. Code, § 64500, *et seq.*) (the "Act") finds that the San Francisco Bay Area is facing the most significant housing crisis in the region's history because as a region, it has failed to produce enough housing at all income levels; preserve enough affordable housing; protect existing residents from displacement; provide adequate housing at all income levels in close proximity to jobs; and address the housing issue regionally; and that regional funding is necessary to help address the housing crisis, based upon an estimated annual funding shortfall in the San Francisco Bay Area as of January 1, 2020, of \$2.5 billion (Gov. Code, § 64501); and

WHEREAS, pursuant to the Act, the Bay Area Housing Finance Authority ("BAHFA") was formed to be a regional finance authority for housing in the counties of Alameda, Contra Costa, Marin, Napa, San Mateo, Santa Clara, Solano and Sonoma, the cities within those counties, and the City and County of San Francisco (collectively referred to as the "San Francisco Bay Area"), with the purpose to raise, administer, and allocate funding and provide technical assistance at a regional level for tenant protection, affordable housing preservation and new affordable housing production; and

WHEREAS, the Act requires the BAHFA Advisory Committee to consult and make recommendations to the BAHFA Board and the Association of Bay Area Governments Executive Board acting in its capacity as the Executive Board to BAHFA ("Executive Board"); and

WHEREAS, in February 2021, the Metropolitan Transportation Commission (MTC) issued a Request for Proposals for a business planning consulting team to advise BAHFA and, on

July 14, 2021, the MTC Administration Committee approved the execution of a contract with Forsyth Street Advisors LLC (Forsyth) to: 1) develop an outcomes-driven business plan that articulates and integrates a strategic, equity-focused framework with corresponding measurable outcomes; 2) identify and design innovative housing funding and financing tools; and 3) and develop effective operational structures for BAHFA and its integration within MTC and ABAG's Expanded Regional Housing Portfolio; and

WHEREAS, between July 2021 and December 2023, Forsyth led a business planning team that conducted extensive outreach, research and design to fulfill its contractual obligations and create a final, comprehensive Business Plan consisting of four substantive chapters: 1) Legislative and Business Planning Overview; 2) Equity Framework Summary; 3) Funding Programs; and 4) Operations and Organizational Sustainability Plan; and

WHEREAS, at its January 25, 2024, regular meeting, the BAHFA Advisory Committee considered a draft of the attached Business Plan and recommended approval; and

WHEREAS, at its April 18, 2024, regular meeting, the Executive Board for the Association of Bay Area Governments acting in its capacity as the Executive Board to BAHFA approved the Business Plan, attached hereto as Attachment A by Resolution \_\_\_\_\_; and

WHEREAS, at its May 22, 2024, meeting, the BAHFA Board considered the Business Plan; and

WHEREAS, the Business Plan is not subject to review under the California Environmental Quality Act (Public Resources Code, § 21000) because BAHFA's funding activities do not constitute a project under Public Resources Code Section 21065 and are exempt from review under Government Code Section 64523; and

WHEREAS, BAHFA Board desires to approve the Business Plan.

NOW, THEREFORE, THE BAHFA BOARD HEREBY RESOLVES AS FOLLOWS:

Section 1. The BAHFA Board hereby finds and determines that the foregoing recitals are true and correct.

Section 2. The BAHFA Board approves the Bay Area Housing Finance Authority Business Plan attached hereto as Attachment A to guide its programmatic, policy and operational work.

Section 3. This Resolution shall take effect immediately.

BAY AREA HOUSING FINANCE  
AUTHORITY

Alfredo Pedroza, Chair

The above resolution was entered into by the Bay Area Housing Finance Authority at a duly called and noticed meeting held in San Francisco, California and at other remote locations, on June 26, 2024.

BAY AREA HOUSING FINANCE AUTHORITY

RESOLUTION NO. 0031

**ATTACHMENT A**

**BAHFA BUSINESS PLAN**