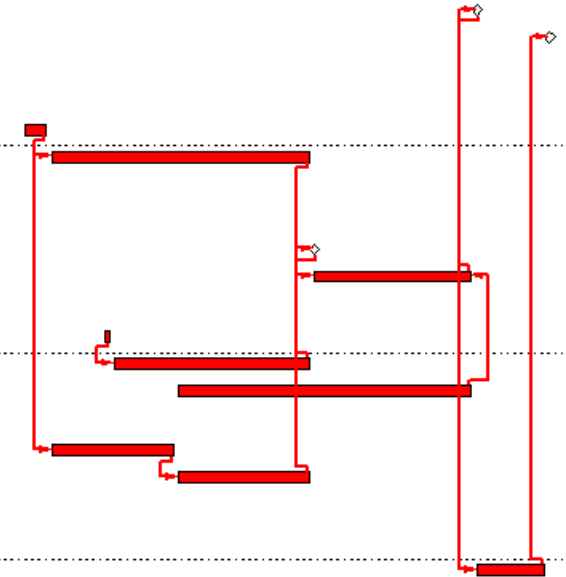


15-Oct-2025 Prel DRAFT Interface CPM Schedule – Longest Path

#	Activity ID	Activity Name	Rem Dur	Start	Finish	TF	October 2025				November 2025				December 2025			
							05	12	19	26	02	09	16	23	30	07	14	21
1	CLIPPER Project- Interface CPM Schedule (as of 10/13/2025)		39	13-Oct-25	10-Dec-25	0												
2	Project Milestone		6	02-Dec-25	10-Dec-25	0												
3	Ext-6-MS-1030	Customer Transition Readiness	0	02-Dec-25		0												
4	Ext-MS-1080	Start of Customer Transition	0	10-Dec-25		0												
5	4. Preparation for Pre-Transition Pilot (Readiness Assessment)		23	13-Oct-25	13-Nov-25	0												
6	Integration/Testing/ Install		23	13-Oct-25	13-Nov-25	0												
7	Ext-4-INT-1000-C30	Cubic- LU Media Issuance Testing	3	13-Oct-25*	15-Oct-25	0												
8	Ext-4-INT-1020-M05	Confidex – LU Media Specification & Delivery (previously 35 WD)	20	16-Oct-25	13-Nov-25	0												
9	5. Preparation for Final Pre-Transition Pilot (Full System Check)		30	16-Oct-25	01-Dec-25	0												
10	MS		10	14-Nov-25	01-Dec-25	0												
11	Ext-5-MS-1020	Start of Final Pre-Transition Pilot (Full System Check)	0	14-Nov-25		0												
12	Ext-5-MS-1060	Final Pre-Transition Pilot (Full System Check)	10	14-Nov-25	01-Dec-25	0												
13	Training		26	22-Oct-25	01-Dec-25	0												
14	Ext-5-T-1100-C92	CMStraining for CST operators	1	22-Oct-25*	22-Oct-25	0												
15	Ext-5-T-1100-C94	ITB training for transit benefit providers	15	23-Oct-25	13-Nov-25	0												
16	Ext-5-T-1130-W10	WSP- CSR onboarding and training	20	30-Oct-25	01-Dec-25	0												
17	Integration/Testing/Install		20	16-Oct-25	13-Nov-25	0												
18	Ext-5-INT-1030-O010	Oper- C2 LU media testing	10	16-Oct-25	29-Oct-25	0												
19	Ext-5-INT-1030-O020	Finalize deployment of VenTek TVM software	10	30-Oct-25	13-Nov-25	0												
20	6. Preparation for Customer Transition		6	02-Dec-25	09-Dec-25	0												
21	MS		6	02-Dec-25	09-Dec-25	0												
22	Ext-6-MS-1070	System Cut Over for Customer Transition	6	02-Dec-25	09-Dec-25	0												



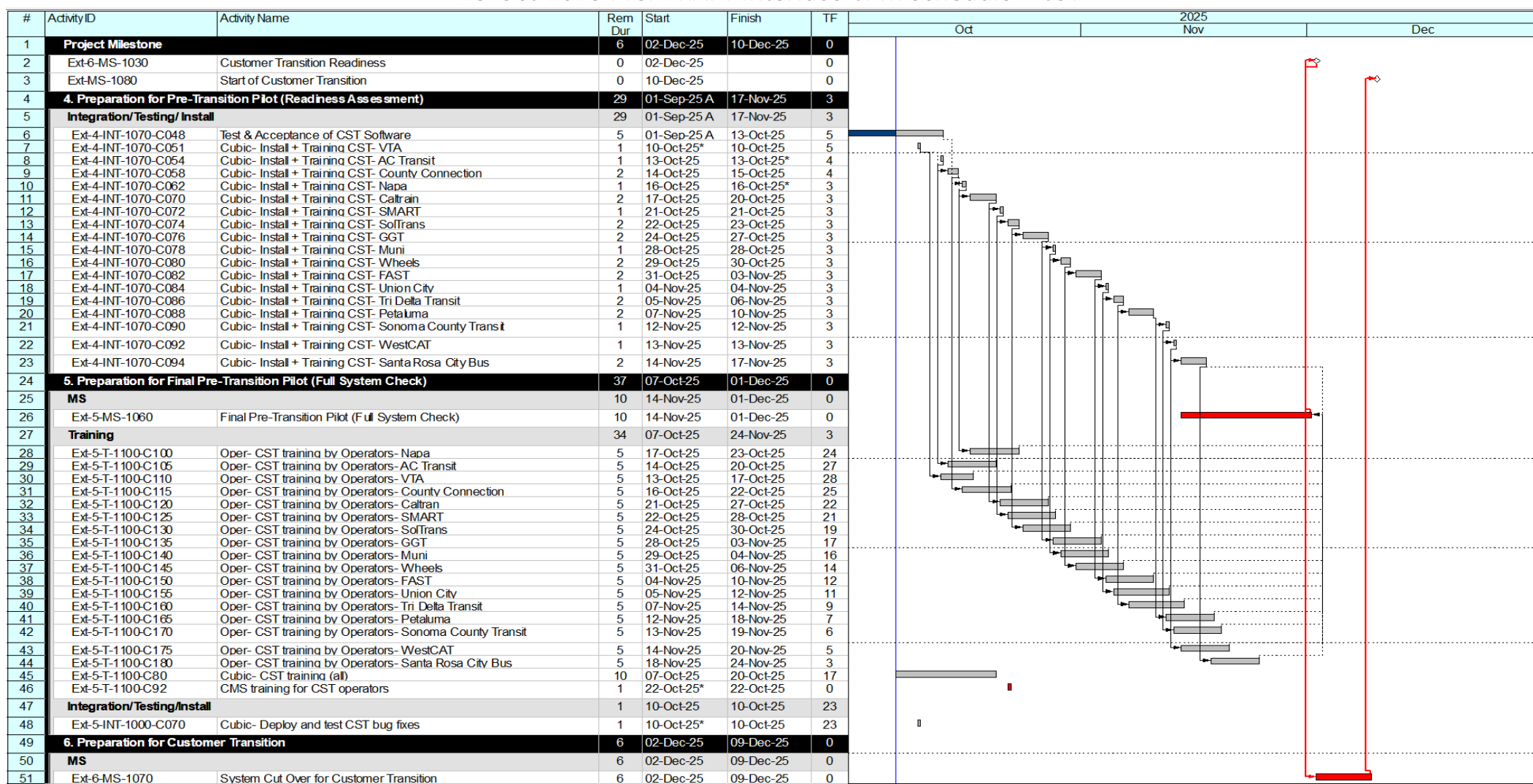
15-Oct-2025 Prel DRAFT Interface CPM Schedule – Total Float less than 4

#	Activity ID	Activity Name	Rem Dur	Start	Finish	TF	2025		
							Oct	Nov	Dec
1	0		39	13-Oct-25	10-Dec-25	0			
2	Ext-4-INT-1000-C30	Cubic - LU Media Issuance Testing	3	13-Oct-25*	15-Oct-25	0			
3	Ext-4-INT-1020-M05	Confidex – LU Media Specification & Delivery (previously 35 W	20	16-Oct-25	13-Nov-25	0			
4	Ext-5-INT-1030-O010	Oper- C2 LU media testing	10	16-Oct-25	29-Oct-25	0			
5	Ext-5-INT-1030-O020	Finalize deployment of VenTek TVM software	10	30-Oct-25	13-Nov-25	0			
6	Ext-5-MS-1020	Start of Final Pre-Transition Pilot (Full System Check)	0	14-Nov-25		0			
7	Ext-5-MS-1060	Final Pre-Transition Pilot (Full System Check)	10	14-Nov-25	01-Dec-25	0			
8	Ext-5-T-1100-C92	CMS training for CST operators	1	22-Oct-25*	22-Oct-25	0			
9	Ext-5-T-1100-C94	ITB training for transit benefit providers	15	23-Oct-25	13-Nov-25	0			
10	Ext-5-T-1130-W10	WSP- CSR onboarding and training	20	30-Oct-25	01-Dec-25	0			
11	Ext-6-MS-1030	Customer Transition Readiness	0	02-Dec-25		0			
12	Ext-6-MS-1070	System Cut Over for Customer Transition	6	02-Dec-25	09-Dec-25	0			
13	Ext-MS-1080	Start of Customer Transition	0	10-Dec-25		0			
14	3		34	29-Apr-25 A	24-Nov-25	3			
15	Ext-3-INT-1030-C20	Complete ITB SIT cases (benefits)	8	29-Apr-25 A	16-Oct-25	3			
16	Ext-3-INT-1030-C70	Complete ITB SIT cases (institutions)	8	29-Apr-25 A	16-Oct-25	3			
17	Ext-4-INT-1070-C062	Cubic - Install + Training CST- Napa	1	16-Oct-25	16-Oct-25*	3			
18	Ext-4-INT-1070-C070	Cubic - Install + Training CST- Caltrain	2	17-Oct-25	20-Oct-25	3			
19	Ext-4-INT-1070-C072	Cubic - Install + Training CST- SMART	1	21-Oct-25	21-Oct-25	3			
20	Ext-4-INT-1070-C074	Cubic - Install + Training CST- SolTrans	2	22-Oct-25	23-Oct-25	3			
21	Ext-4-INT-1070-C076	Cubic - Install + Training CST- GGT	2	24-Oct-25	27-Oct-25	3			
22	Ext-4-INT-1070-C078	Cubic - Install + Training CST- Muri	1	28-Oct-25	28-Oct-25	3			
23	Ext-4-INT-1070-C080	Cubic - Install + Training CST- Wheels	2	29-Oct-25	30-Oct-25	3			
24	Ext-4-INT-1070-C082	Cubic - Install + Training CST- FAST	2	31-Oct-25	03-Nov-25	3			
25	Ext-4-INT-1070-C084	Cubic - Install + Training CST- Union City	1	04-Nov-25	04-Nov-25	3			
26	Ext-4-INT-1070-C086	Cubic - Install + Training CST- Tri Delta Transit	2	05-Nov-25	06-Nov-25	3			
27	Ext-4-INT-1070-C088	Cubic - Install + Training CST- Petaluma	2	07-Nov-25	10-Nov-25	3			
28	Ext-4-INT-1070-C090	Cubic - Install + Training CST- Sonoma County Transit	1	12-Nov-25	12-Nov-25	3			
29	Ext-4-INT-1070-C092	Cubic - Install + Training CST- WestCAT	1	13-Nov-25	13-Nov-25	3			
30	Ext-4-INT-1070-C094	Cubic - Install + Training CST- Santa Rosa City Bus	2	14-Nov-25	17-Nov-25	3			
31	Ext-4-Sys-1070-C38	Cubic - FIMPS credentials set-up for operators- WETA	2	16-Oct-25*	17-Oct-25	3			
32	Ext-4-Sys-1070-C40	Cubic - FIMPS credentials set-up for operators- SMART	3	20-Oct-25	22-Oct-25	3			
33	Ext-4-Sys-1070-C42	Cubic - FIMPS credentials set-up for operators- SamTrans	2	23-Oct-25	24-Oct-25	3			
34	Ext-4-T-1100-C050	Cubic-ITB portal training (benefits)	1	17-Oct-25	17-Oct-25	3			
35	Ext-4-T-1100-C080	Cubic-ITB portal training (institutions)	1	17-Oct-25	17-Oct-25	3			
36	Ext-5-T-1100-C180	Oper- CST training by Operators- Santa Rosa City Bus	5	18-Nov-25	24-Nov-25	3			
37	Ext-5-T-1100-C96	ITB follow-along training for institutions	15	20-Oct-25	07-Nov-25	3			
38	Ext-5-T-1120-O19A	Oper- FIMPS training by Operators- SamTrans	10	27-Oct-25	07-Nov-25	3			

15-Oct-2025 Prel DRAFT Interface CPM Schedule – 2 Weeks Look Ahead

#	Activity ID	Activity Name	Rem Dur	Total Float	10/02 Start	10/02 Finish	October 2025		
							05	12	
1	CLIPPER Project- Interface CPM Schedule (as of 10/13/2025)			9	34	22-Apr-25 A	19-Oct-25		
2	NEXT GENERATION CLIPPER SYSTEM - START OF CUSTOMER TRANSITION			9	11	18-Sep-25 A	19-Oct-25		
3	ATT-A1030	ATT - 3-4 Weeks	3	14	18-Sep-25 A	09-Oct-25			
4	TVM-A1020	BART DEPLOYS VENDOR SOFTWARE INTO PRODUCTIO	1	10	10-Oct-25	10-Oct-25			
5	TVM-A1030	BART DETERMINES VENDOR SOFTWARE HAS RESOLVEI	5	10	13-Oct-25	17-Oct-25			
6	TVM-A1050	A10 - TR4 INSTALLATION - LAKE MERRITT	1	15	18-Oct-25	18-Oct-25			
7	TVM-A1060	A20 - TR4 INSTALLATION - FRUITVALE	1	15	18-Oct-25	18-Oct-25			
8	TVM-A1070	A30 - TR4 INSTALLATION - COLISEUM	1	15	19-Oct-25	19-Oct-25			
9	TVM-A1080	A40 - TR4 INSTALLATION - SAN LEANDRO	1	15	19-Oct-25	19-Oct-25			
10	COMMUNICATIONS			4	23	15-Sep-25 A	10-Oct-25		
11	C-1060	Contactless & Card Clash Campaign- Development Approval	4	8	15-Sep-25 A	10-Oct-25			
12	C-1100	Marin Transit Campaign- Development Approval	4	23	15-Sep-25 A	10-Oct-25			
13	3. Preparation for Initial Pre-transition Pilot			9	34	29-Apr-25 A	17-Oct-25		
14	Ext-3-INT-1030-C50	Fare card fulfillment E2E testing	1	20	07-Oct-25	07-Oct-25			
15	Ext-3-Sys-1090-W10	WSP- IVR menu updates and translation	4	17	30-Sep-25 A	10-Oct-25			
16	Ext-3-INT-1060-W10	WSP- PC/obj testing	5	16	07-Oct-25	13-Oct-25			
17	Ext-3-INT-1030-C15	Cubic- Deploy and test ITB release w/full functionality	5	38	30-Sep-25 A	13-Oct-25			
18	Ext-3-INT-1030-C90	Deploy and test TeleCheck integration	7	14	06-Aug-25 A	15-Oct-25			
19	Ext-3-INT-1030-C20	Complete ITB SIT cases (benefits)	8	3	29-Apr-25 A	16-Oct-25			
20	Ext-3-INT-1030-C70	Complete ITB SIT cases (institutions)	8	3	29-Apr-25 A	16-Oct-25			
21	Ext-3-INT-1040-CM10	Discount application/fulfillment E2E testing	8	13	07-Oct-25 A	16-Oct-25			
22	Ext-3-INT-1050-MW10	CSC E2E testing	5	12	13-Oct-25*	17-Oct-25			
23	4. Preparation for Pre-Transition Pilot (Readiness Assessment)			9	13	22-Apr-25 A	17-Oct-25		
24	Ext-4-INT-1010-CM10	Bulk migration pilot testing	4	18	22-Apr-25 A	10-Oct-25			
25	Ext-4-INT-1020-M90	Mobile Partners- Wallet Integration & Migration Testing	4	18	22-Apr-25 A	10-Oct-25			
26	Ext-4-INT-1070-C051	Cubic- Install + Training CST- VTA	1	5	10-Oct-25*	10-Oct-25			
27	Ext-4-INT-1070-C054	Cubic- Install + Training CST- AC Transit	1	4	13-Oct-25	13-Oct-25*			
28	Ext-4-INT-1070-C048	Test & Acceptance of CST Software	5	5	01-Sep-25 A	13-Oct-25			
29	Ext-4-INT-1000-C30	Cubic- LU Media Issuance Testing	3	0	13-Oct-25*	15-Oct-25			
30	Ext-4-INT-1070-C058	Cubic- Install + Training CST- County Connection	2	4	14-Oct-25	15-Oct-25			
31	Ext-4-Sys-1070-C34	Cubic- FIMPS credentials set-up for operators- SFMTA	7	10	06-Oct-25 A	15-Oct-25			
32	Ext-4-INT-1000-C10	Cubic- On-demand migration testing	8	4	11-Sep-25 A	16-Oct-25			
33	Ext-4-INT-1020-M30	Discount application/fulfillment pilot testing	8	14	07-Jul-25 A	16-Oct-25			
34	Ext-4-INT-1020-M80	MTC- Complete accessibility testing of website/app	8	14	07-Jul-25 A	16-Oct-25			
35	Ext-4-Sys-1070-C28	Cubic- FIMPS Software & Firmware OTA update	8	14	02-Oct-25 A	16-Oct-25			
36	Ext-4-INT-1070-C055	Cubic- Union Station Test - Muni TVM Pilot Install	8	14	07-Oct-25	16-Oct-25			
37	Ext-4-INT-1070-C062	Cubic- Install + Training CST- Napa	1	3	16-Oct-25	16-Oct-25*			
38	Ext-4-T-1100-C050	Cubic-ITB portal training (benefits)	1	3	17-Oct-25	17-Oct-25			
39	Ext-4-T-1100-C080	Cubic- ITB portal training (institutions)	1	3	17-Oct-25	17-Oct-25			
40	Ext-4-Sys-1070-C38	Cubic- FIMPS credentials set-up for operators- WETA	2	3	16-Oct-25*	17-Oct-25			
41	5. Preparation for Final Pre-Transition Pilot (Full System Check)			9	28	30-Sep-25 A	17-Oct-25		
42	Ext-5-INT-1000-C070	Cubic- Deploy and test CST bug fixes	1	23	10-Oct-25*	10-Oct-25			
43	Ext-5-Sys-1070-C001	MTC- CSC- Update and distribute Clipper program materials	5	22	07-Oct-25	13-Oct-25			
44	Ext-5-INT-1000-C030	Bulk migration initiation	2	21	13-Oct-25*	14-Oct-25			
45	Ext-5-T-1120-C012	Oper- FIMPS training by Operators- Golden Gate Ferry	8	19	03-Oct-25 A	16-Oct-25			
46	Ext-5-Sys-1070-C010	Cubic- Deploy and test VPN tunnels for all Operators	9	18	30-Sep-25 A	17-Oct-25			
47	Ext-5-T-1100-C110	Oper- CST training by Operators- VTA	5	28	13-Oct-25	17-Oct-25			
48	6. Preparation for Customer Transition			9	28	07-Oct-25	17-Oct-25		
49	Ext-6-Sys-1070-C40	Cubic- Complete Muni faregate installation	5	32	07-Oct-25	13-Oct-25			
50	Ext-6-T-1080-CM20	Cubic/MTC- Train operators on fare media order process (As	5	28	13-Oct-25*	17-Oct-25			

15-Oct-2025 Prel DRAFT Interface CPM Schedule – CST



15-Oct-2025 Prel DRAFT Interface CPM Schedule – FIMPS

#	Activity ID	Activity Name	Rem Dur	Start	Finish	TF	2025		
							Oct	Nov	Dec
1	Project Milestone		6	02-Dec-25	10-Dec-25	0			
2	Ext-6-MS-1030	Customer Transition Readiness	0	02-Dec-25		0			
3	Ext-MS-1080	Start of Customer Transition	0	10-Dec-25		0			
4	4. Preparation for Pre-Transition Pilot (Readiness Assessment)		14	20-Aug-25 A	24-Oct-25	23			
5	System Setup		14	02-Oct-25 A	24-Oct-25	23			
6	Ext-4-Sys-1070-C28	Cubic- FIMPS Software & Firmware OTA update	8	02-Oct-25 A	16-Oct-25	14			
7	Ext-4-Sys-1070-C30	Cubic- FIMPS credentials set-up for operators All	10	02-Oct-25 A	20-Oct-25	27			
8	Ext-4-Sys-1070-C32	Cubic- FIMPS credentials set-up for operators- Golden Gate Ferry	0	02-Oct-25 A	02-Oct-25 A				
9	Ext-4-Sys-1070-C34	Cubic- FIMPS credentials set-up for operators- SFMTA	7	06-Oct-25 A	15-Oct-25	10			
10	Ext-4-Sys-1070-C36	Cubic- FIMPS credentials set-up for operators- Caltrain	0	09-Oct-25 A	09-Oct-25 A				
11	Ext-4-Sys-1070-C38	Cubic- FIMPS credentials set-up for operators- WETA	2	16-Oct-25*	17-Oct-25	3			
12	Ext-4-Sys-1070-C40	Cubic- FIMPS credentials set-up for operators- SMART	3	20-Oct-25	22-Oct-25	3			
13	Ext-4-Sys-1070-C42	Cubic- FIMPS credentials set-up for operators- SamTrans	2	23-Oct-25	24-Oct-25	3			
14	Integration/Testing/ Install		0	20-Aug-25 A	19-Sep-25 A				
15	Ext-4-T-1100-C10	Cubic- FIMPS training by Cubic	0	20-Aug-25 A	19-Sep-25 A				
16	5. Preparation for Final Pre-Transition Pilot (Full System Check)		37	04-Aug-25 A	01-Dec-25	0			
17	MS		10	14-Nov-25	01-Dec-25	0			
18	Ext-5-MS-1020	Start of Final Pre-Transition Pilot (Full System Check)	0	14-Nov-25		0			
19	Ext-5-MS-1060	Final Pre-Transition Pilot (Full System Check)	10	14-Nov-25	01-Dec-25	0			
20	Training		24	03-Oct-25 A	07-Nov-25	3			
21	Ext-5-T-1120-O12	Oper- FIMPS training by Operators- Golden Gate Ferry	8	03-Oct-25 A	16-Oct-25	19			
22	Ext-5-T-1120-O13	Oper- FIMPS training by Operators- Caltrain	10	10-Oct-25*	23-Oct-25	14			
23	Ext-5-T-1120-O14	Oper- FIMPS training by Operators- SFMTA	10	16-Oct-25	29-Oct-25	10			
24	Ext-5-T-1120-O18	Oper- FIMPS training by Operators- WETA	10	20-Oct-25	31-Oct-25	8			
25	Ext-5-T-1120-O19	Oper- FIMPS training by Operators- SMART	10	23-Oct-25	05-Nov-25	5			
26	Ext-5-T-1120-O19A	Oper- FIMPS training by Operators- SamTrans	10	27-Oct-25	07-Nov-25	3			
27	Integration/Testing/Install		0	04-Aug-25 A	06-Oct-25 A				
28	Ext-5-INT-1000-C060	Cubic- Deploy and test FIMPS bug fixes	0	04-Aug-25 A	06-Oct-25 A				
29	6. Preparation for Customer Transition		39	13-Oct-25	09-Dec-25	0			
30	MS		6	02-Dec-25	09-Dec-25	0			
31	Ext-6-MS-1070	System Cut Over for Customer Transition	6	02-Dec-25	09-Dec-25	0			
32	Training		5	13-Oct-25	17-Oct-25	28			
33	Ext-6-T-1080-CM20	Cubic/MTC- Train operators on fare media order process (Ask S	5	13-Oct-25*	17-Oct-25	28			

15-Oct-2025 Prel DRAFT Interface CPM Schedule –Communications

#	Activity ID	Activity Name	Rem Dur	Start	Finish	TF	2025		
							Oct	Nov	Dec
1	Project Milestone		6	02-Dec-25	10-Dec-25	0			
2	Ext-6-MS-1030	Customer Transition Readiness	0	02-Dec-25		0			
3	Ext-MS-1080	Start of Customer Transition	0	10-Dec-25		0			
4	COMMUNICATIONS		35	01-Sep-25 A	25-Nov-25	8			
5	Clipper Website		20	01-Sep-25 A	03-Nov-25	7			
6	C-1000	MTC- Finalize website content updates	20	07-Oct-25	03-Nov-25	7			
7	C-1010	Test Clipper Website	20	01-Sep-25 A	03-Nov-25	7			
8	Operator Communication and Website		35	01-Sep-25 A	25-Nov-25	8			
9	C-1020	MTC-Deliver Website Content to Operators	2	04-Nov-25	05-Nov-25	15			
10	C-1030	Oper- Customer communications for cash-only SFMTA TVMs	25	22-Sep-25 A	10-Nov-25	12			
11	C-1040	Update & Deliver Clipper Tool Kit	15	22-Sep-25 A	27-Oct-25	12			
12	C-1050	Oper- Internally Distribute Clipper Tool Kit	10	28-Oct-25	10-Nov-25	12			
13	C-1060	Contactless & Card Clash Campaign- Development Approval	4	15-Sep-25 A	10-Oct-25	8			
14	C-1070	Contactless & Card Clash Campaign- Production & Publish	25	13-Oct-25	17-Nov-25	8			
15	C-1080	Check Balance- Development Approval	10	15-Sep-25 A	20-Oct-25	8			
16	C-1090	Check Balance- - Production & Publish	25	21-Oct-25	25-Nov-25	8			
17	C-1100	Marin Transit Campaign- Development Approval	4	15-Sep-25 A	10-Oct-25	23			
18	C-1110	Marin Transit Campaign - Production & Publish	10	13-Oct-25	24-Oct-25	23			
19	C-1120	Mobile Payment Video- Develop Production & Publish	34	01-Sep-25 A	24-Nov-25	9			
20	6. Preparation for Customer Transition		6	02-Dec-25	09-Dec-25	0			
21	MS		6	02-Dec-25	09-Dec-25	0			
22	Ext-6-MS-1070	System Cut Over for Customer Transition	6	02-Dec-25	09-Dec-25	0			