## Bay Area Headquarters Authority





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FY 2024-25 Draft BAHA Operating and Capital
Budgets



# Bay Area Headquarters Authority (BAHA) Overview

- BAHA purchased 375 Beale Street in 2011
- In 2016, the three entities below moved into the building, and established a condominium corporation to divide ownership
  - Metropolitan Transportation Commission (MTC)
  - Bay Area Air Quality Management District (BAAQMD)
  - Association of Bay Area Governments (ABAG)
- Revenue to fund the budget is derived from:
  - Assessments from the three condominium owners
  - Lease income from private tenants
  - Miscellaneous (e.g., Parking, investments)
- Expenses are categorized in three ways:
  - Common Area (Expenses shared by all tenants: ex: atrium lighting, water, garbage)
  - Shared Services (Benefit the condo owners ex: Board room technology improvements)
  - Capital (High dollar, long-lasting projects ex: Wi-Fi upgrades and maintenance, stairwell improvements, roofing)

Cushman and Wakefield (CW) provides professional property management (lease collection, repairs and maintenance, etc.)





### Setting the Stage – Budget Challenges

- 375 Beale requires ongoing capital maintenance to maintain a safe and functional building, and to make the building desirable to future tenants
- Capital projects are funded by operating surpluses and accumulated reserves
- Existing tenants have not renewed leases and a competitive office rental market is directly affecting rental income; BAHA is unable to cover both operating and capital expenses.
- Draft FY2024-25 Operating budget includes a \$508 thousand deficit, funded by drawing from reserves
- Capital Project requests total \$10.1M, addressing recommendations from a recently completed facade inspection
- Staff is working with owners to evaluate an additional assessment for capital improvements.

## BAHA Draft FY 2024-25 Operating Budget

|                             | FY 2023-24<br>Amendment No. 1<br>(thousands) | FY 2024-25<br>Draft Budget<br>(thousands) | Change |
|-----------------------------|----------------------------------------------|-------------------------------------------|--------|
| Revenue                     |                                              |                                           |        |
| Assessments                 | \$8,755                                      | \$9,772                                   | 12%    |
| Lease                       | 10,149                                       | 6,428                                     | (37%)  |
| Other                       | 826                                          | 2,092                                     | 153%   |
| Total Revenue               | \$19,730                                     | \$18,292                                  | (7%)   |
| Expense                     |                                              |                                           |        |
| Salary, Benefit & Overhead  | \$2,480                                      | \$3,110                                   | 25%    |
| Tech. licenses & maint.     | 2,443                                        | 2,132                                     | (13%)  |
| Property Management         | 10,069                                       | 10,509                                    | 4%     |
| Other                       | 2,625                                        | 3,057                                     | 17%    |
| Total Expense               | \$17,617                                     | \$18,808                                  | 7%     |
| Operating Surplus/(deficit) | \$2,113                                      | (\$508)                                   | (124%) |

#### Total Revenue - \$18.3 million -7%

- Assessments are increased proportionally to increased expenses
- Lease revenue (provided by Cushman and Wakefield)
- Other Increase projected from investment returns

#### Expenses - \$18.8 million +7%

- Salary & Benefit Cost of Living adjustment and staffing levels
- Tech. (Backnet infrastructure, Security, Hybrid telepresence)
- Property Mgt. (Cleaning, administrative, Repairs & Maint., Security, labor/benefits)
- Other (Legal, hybrid space adjustments/furniture,, temporary employees, supplies, etc.).

Operating deficit covered by a draw from Operating Reserves



### BAHA Draft FY 2024-25 Capital Budget\*

#### **Total Capital project requests of \$10.1M**

| • | Agency Infrastructure Improvement  | \$405   |                              |
|---|------------------------------------|---------|------------------------------|
| • | IT Improvement Project             | \$985   | In-House<br>Projects         |
| • | Agency Space Modification Planning | \$2,000 | <br>                         |
| • | Facade Repair & Window Replacement | \$5,131 | Property Management Projects |
| • | C&W Building Improvement Projects  | \$898   |                              |
| • | Lease Commissions                  | \$750   |                              |

<sup>\* (</sup>Amounts are shown in thousands)