



MTC Programming and Allocations Committee

September 10, 2025
Agenda Item 3a-25-1092
Attachment B-2

METROPOLITAN
TRANSPORTATION
COMMISSION

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December 11, 2024

Alfredo Pedrosa, Chair
Napa County and Cities

Diridon Station Joint Policy Advisory Board

Nick Josefowitz, Vice Chair
San Francisco Mayor's Appointee

RE: MTC Comments on Long-Term Governance

Margaret Abe-Koga
Cities of Santa Clara County

Dear Members of the Joint Policy Advisory Board (JPAB):

Eddie Abn
San Francisco Bay Conservation
and Development Commission

David Canepa
San Mateo County

Cindy Chavez
Santa Clara County

Carol Dutra-Vernaci
Cities of Alameda County

Dina El-Tawansy
California State
Transportation Agency

Victoria Fleming
Sonoma County and Cities

Dorene M. Giacomini
U.S. Department of Transportation

Federal D. Glover
Contra Costa County

Rebecca Kaplan
Oakland Mayor's Appointee

Matt Maban
San Jose Mayor's Appointee

Nate Miley
Alameda County

Stephanie Moulton-Peters
Marin County and Cities

Sue Noack
Cities of Contra Costa County

Gina Papan
Cities of San Mateo County

David Rabbitt
Association of Bay Area Governments

Hillary Ronen
City and County of San Francisco

Libby Schaaf
U.S. Department of Housing
and Urban Development

James P. Spering
Solano County and Cities

Andrew B. Fremier
Executive Director

Alix Bockelman
Chief Deputy Executive Director

MTC staff would like to express support for the progress that has been made on the Diridon Station project through the business case work and appreciates the continued input of all partner agencies into the process. At MTC's December Programming and Allocations Committee meeting, staff is recommending that MTC enter into the interim co-operative agreement with the partner agencies. Following selection of a final design, MTC staff look forward to the project advancing through the environmental stage.

As the JPAB has discussed, another next step is to establish a long-term governance approach, formalizing an entity to lead the delivery stage of the Diridon Station project. The team assessed several models, with promise towards establishing a delivery authority similar to the one used to construct the Gold Line in Los Angeles. We are intrigued by this approach, not only for delivery of the Diridon Station project, but for the possibility that the entity could extend beyond Diridon to deliver other major projects in the region. Our interest is consistent with the topic of a 2022 Commission workshop focused on the challenges and opportunities of delivering major projects in the region. The Commission expressed the importance of better managing risk throughout project lifecycles - including having the staffing expertise to successfully deliver major projects - and developing funding strategies to prioritize and sequence funding requests among the many entities in the region. Establishing a delivery authority could help to build staffing expertise and capacity within the region to deliver major projects and reduce delivery risk.

MTC staff is also concerned that establishing a new project-specific delivery authority that is also charged with seeking funding would, in effect, create another transportation entity in the region, adding to the more than two dozen existing transportation authorities. This would serve to complicate an already competitive and uncoordinated regional grant and funding advocacy landscape.

As development and refinement of a long-term governance approach for the Diridon Station project advances, MTC staff request that the JPAB and soon-to-be-formed Steering Committee also evaluate the MTC staff considerations, including whether a delivery authority could have an option to focus on a broader portfolio of projects in the region, and whether grant and funding advocacy is best nested in the same authority and/or what refinements might be in place distinct from the peer delivery authorities considered to-date.

We appreciate the opportunity to provide input and be part of the shaping of this important regional project.

Sincerely,

A handwritten signature in black ink, reading "Andrew B. Fremier". The signature is fluid and cursive, with the first name "Andrew" and last name "Fremier" clearly legible.

Andrew B. Fremier
Executive Director