

BAHFA 2024 Ballot Measure:

Introducing Decision Points and Recommendations

> BAHFA Advisory Committee June 22, 2023







Discussion Overview:

- 1) Adopt phased approach focusing on 1st bond issuance
- 2) Allocate initial "Flexible Funds" to Production
- 3) Use regional Production funds to serve highest need, but generally outside of state low-income housing tax credit structure unless invited to collaborate w/ jurisdictions
- 4) Create equitable, collaborative and additive geographic distribution plan that ensures investments in all counties



AB1487 Review: 3Ps Funding Guidelines

BAHFA'S 20% Funding Allocation:

- Production: 52%
- Preservation: 15%
- Protections: 5%
- Local Government Incentive Grant Program:10%
- Flexible Funding: 18%



BAHFA's Principal Funding and Equity Goals

- Serve those with greatest needs
- Achieve Scale 180,000 affordable homes needed by 2031
- Control costs and deploy money quickly
- Achieve operational sustainability
- Fund tenant protections



External Factors

Fluid Market & Industry Conditions Require Flexible Approach:

- Homeless and ELI housing need long-term operating subsidies, which are scarce
- State tax-exempt bond and tax credit funding is over-subscribed
 - Need is for feasible development without competitive state funds
- GO bond eligible uses may expand to include tenant protections?
- Developer capacity and availability fluctuates, especially for Preservation
- Market conditions change note current high interest rates



Considerations

- All counties and direct-allocation cities will be in receipt of large bond funds simultaneously
- All counties and direct-allocation cities will fund projects that also need competitive state money
- Current Bay Area state application success rate = 40%-50% on first try
- BAHFA should be additive and not competitive



BAHFA's Two Prong Approach

1. Change the System

- The affordable housing finance system especially traditional credits and bonds – is deeply flawed.
- BAHFA can serve as a unifying regional voice to advocate for more federal and state resources, as well as more efficient and equity-focused systems.

2. Maximize Benefit from Existing System

- Simultaneously, BAHFA must creatively navigate the system in coordination with local governments partners.
- The recommendations' goal is to maximize the benefits of current financing structures in the near term.

Policy & Strategy Decisions: Step 1

Step 1 – Today's Focus:

- Consider "Phased Approach": focus is 1st of 5 bond funding rounds
- Program 1st installment of 18% "flexible funds"
- Set Production + Flexible funding priorities for projects



BAHFA's 1st NOFA: Focus of Initial Policy Decisions:

For \$10B Bond	Total Value
BAHFA	\$2 Billion
Counties & Direct- Allocation Cities	\$8 Billion
Total	\$10 Billion
In millions of dollars	
In millions of dollars	1 st Bond Issuance Values
In millions of dollars BAHFA	
	Values

In millions of dollars

1 st Bond Issuance: BAHFA's Regional Funds	Value
Production	\$208
Flexible Funds	\$72
Preservation	\$60
Protections*	\$20
Local Government Grants	\$40
BAHFA Total – 1 st Issuance	\$400

* Currently not eligible use of GO Bonds

Step #1 Decision Recommendations

- Approve 1st bond issuance program only
 - Adjust 2nd and future issuances based on successes, lessons learned, and new opportunities
- Allocate initial Flexible Funds to Production (\$72 million)
 - Address scale of housing need: 180,000 <u>new</u> homes by 2031
- Prioritize Homeless & ELI Production Investments if invited by jurisdictions or collaborative opportunities arise
- Prioritize Low-Income Housing Without Competitive State Funding
 - Avoid competition with jurisdictions for state funds and operating subsidies
 - Pursue innovation & scale while swiftly adding housing stock



Policy & Strategy Decisions: Step 2

Step 2:

- Create disbursement priorities around region
- Set priorities for Preservation & Protection* investments
- Identify potential uses for 10% Local
 Government Incentive Grant Program

*TBD, depending on expanded eligible uses of GO bonds via constitutional amendment



September

2023

Step #2 Recommendation Previews

- Create a Geographic Investment Plan that:
 - Ensures equitable access to regional funding for all counties
 - Prioritizes those most impacted by housing unaffordability
 - Creates additive financing strategies and development programs
- Prioritize Preservation investments that achieve antidisplacement goals and serve historically disinvested communities
- Focus initial 10% Local Government Incentive Grant on housing-related infrastructure lacking access to other funding sources (e.g., utilities, parks, school improvements to accommodate increased enrollment)



BAHFA Next Steps: Future Considerations

September 2023

- How BAHFA geographically distributes its funds
- Preservation & Protection* Program priorities
- 10% Local Government Incentive Grant Program priorities

October 2023

- Approval of BAHFA's Initial Funding Priorities (decision points from July & September meetings)
- Adoption of Business Plan Equity Framework & Funding Programs

December 2023

• Adoption of final BAHFA Business Plan

January – May 2024

• Approval of BAHFA's Regional Expenditure Plan and Resolution to Place Bond on 9 counties' ballots

Post-Bond (2025)

Loan Term Sheets and Underwriting Guidelines, including developer preferences

ASSOCIATION OF BAY AREA GOVERNMENTS METROPOLITAN TRANSPORTATION COMMISSION

*TBD, depending on expanded eligible uses of GO bonds via constitutional amendment

