W.I.: 1512 Referred by: PAC

Revised: 10/25/23-C 03/26/25-C 12/17/25-C

## ABSTRACT Resolution No. 4537, Revised

This resolution adopts MTC's Major Project Advancement Policy (MAP). The MAP consists of a set of principles and definitions guiding project selection and assignment of funds, a project list consistent with Plan Bay Area 2050, a funding endorsement matrix assigning discretionary funding to major projects, and terms and conditions to which these endorsements will be subject.

This resolution includes the following attachments:

Attachment A – MAP Principles

Attachment B – MAP Definitions

Attachment C – MAP List of Projects and Programs

Attachment D – MAP Funding Endorsement Matrix

Attachment E – MAP Terms and Conditions

This resolution was revised via Commission action on October 25, 2023 to update the MAP Funding Endorsement Matrix in Attachment D, and incorporate the Stage Gate Policy and Procedures in Attachment E.

This resolution was revised via Commission action on March 26, 2025 to update Attachment C, the MAP List of Projects, to rename the Caltrain Downtown Extension project to The Portal (Caltrain Downtown Extension) and to move this project from MAP Level 2 to MAP Level 1 with conditions.

This resolution was revised via Commission action on December 17, 2025 to update Attachment C, the MAP List of Projects, to revise the contingency on the approved Stage Gate recommendation for The Portal (Caltrain Downtown Extension), revising the due date for the updated operating cost estimate and funding strategy from December 31, 2025 to March 31, 2027.

Further discussion of these actions is contained in the Programming and Allocations Committee MTC Executive Director's Memoranda dated October 12, 2022, October 11, 2023, March 12, 2025, and December 10, 2025.

W.I.: 1512 Referred by: PAC

RE: Major Project Advancement Policy

## METROPOLITAN TRANSPORTATION COMMISSION RESOLUTION NO. 4537

WHEREAS, the Metropolitan Transportation Commission (MTC) is the regional transportation planning agency for the San Francisco Bay Area pursuant to Government Code Section 66500 *et seq.*; and

WHEREAS, MTC has articulated goals and objectives for the region's transportation system through its current Regional Transportation Plan (RTP)/Sustainable Communities Strategy (SCS) entitled Plan Bay Area 2050, which was adopted in October 2021; and

WHEREAS, Plan Bay Area 2050 includes a list of transportation projects and programs to be advanced over the life of the Plan that will maintain and expand the region's transportation system consistent with the goals of Plan Bay Area 2050; and

WHEREAS, local, regional, state and federal discretionary funds will continue to be required to finance the transportation programs and projects identified in Plan Bay Area 2050, including those funds which are reasonably expected to be available under current conditions, and new funds which need to be secured in the future through advocacy with state and federal legislatures and the electorate; and

WHEREAS, MTC recognizes that coordinated regional priorities for transportation investment will best position the Bay Area to compete for limited discretionary funding sources now and in the future; and

WHEREAS, the Major Project Advancement Policy was developed through a process of regional coordination to identify funding priorities, policy reinforcements, and a risk management approach for delivery of the transportation capital projects identified in Plan Bay Area 2050 by; now, therefore, be it

<u>RESOLVED</u>, that MTC establishes principles to guide identification of projects and assignment of funding sources through the Major Project Advancement Policy (Attachment A), attached hereto and incorporated herein as though set forth at length; and, be it further

<u>RESOLVED</u>, that MTC establishes eligibility, funding types, and levels for prioritizing projects through Major Project Advancement Policy Definitions (Attachment B), attached hereto and incorporated herein as though set forth at length; and, be it further

RESOLVED, that MTC adopts the Major Project Advancement Policy List of Projects and Programs (Attachment C), consistent with the transportation project list adopted in Plan Bay Area 2050, attached hereto and incorporated herein as though set forth at length; and, be it further

RESOLVED, that MTC adopts the Major Project Advancement Policy Funding Endorsement Matrix (Attachment D), assigning funding as defined in Attachment B to projects identified in Attachment C, attached hereto and incorporated herein as though set forth at length; and, be it further

RESOLVED, that the discretionary funding assignments included in the funding matrix are subject to the terms and conditions outlined in Attachment E, including specific conditions for funding sources, policy reinforcements, and risk management, attached hereto and incorporated herein as though set forth at length.

METROPOLITAN TRANSPORTATION COMMISSION

Alfredo Pedroza, Chair

The above resolution was entered into by the Metropolitan Transportation Commission at a regular meeting of the Commission held in Oakland, California, on October 26, 2022

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## **Major Project Advancement Policy - List of Projects**

This attachment lists and defines the categories of projects in the Major Project Advancement Policy (MAP), lists individual projects based on submittals by project sponsors, and establishes the Level assignments for some projects. Within each category and level, projects are listed in alphabetical order by sponsor and project title (no additional priority ranking within each level). Not all projects need to be in the MAP to be eligible for funding.

| Megaprojects   |             |  |
|--|-------------|--|
|  |             | Total Cost (\$millions) as of MAP adoption - costs to be |
| Project Title  | Sponsor     | updated in conjunction                                   |
| Level 1  |             | with PBA 2050+ adoption                                  |
| BART Core Capacity Program                           | BART        | \$4,400  |
| Peninsula Corridor Electrification Project           | Caltrain    | \$2,443  |
| Bart to Silicon Valley Phase II                      | VTA         | \$9,000  |
| The Portal (Caltrain Downtown Extension)*            | TJPA        | \$5,000  |
| Level 1 Megaprojects Contingency                     | N/A         | \$500  |
| Level 2  |             |  |
| Valley Link Rail Project - Initial Operating Segment |             |  |
| (Dublin/Pleasanton BART to Mountain House)           | Valley Link | \$1,864  |
| Level 2 Megaprojects Contingency                     | N/A         | \$375  |
| Level 3  |             |  |
| BART Station Modernization & Transit-Oriented        |             |  |
| Development Program                                  | BART        | \$1,161  |
| Muni Metro Modernization - Subway Renewal Program    | SFMTA       | \$1,200  |
| SFMTA Building Progress                              | SFMTA       | \$2,300  |
| Level 3 Megaprojects Contingency                     | N/A         | \$1,900  |
| Megaprojects Total                                   |             | \$30,143   |

<sup>\*</sup>The Portal (formerly Caltrain Downtown Extension) was advanced from MAP Level 2 to MAP Level 1 on March 25, 2025, contingent on formation of a Change Control Board (CCB) with MTC as a member and charter executed prior to the start of The Portal Project Phase 2 (pre-construction) and development of an updated operating cost estimate and funding strategy by March 31, 2027 (this date updated 12/17/25). Further details of these conditions are included in the Terms of Advancement presented to MTC's Programming and Allocations Committee on March 12, 2025. The total cost and funding for this project (or any other MAP projects) were not updated at this time, and the Total Cost column has been shaded to signify it is out of date.

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| ZEB Transition                                    |         | Total Cost (\$millions) as of                        |
|---|---------|--|
| Project Title                                     | Spancar | MAP adoption - costs to be<br>updated in conjunction |
| Level 1   | Sponsor | with PBA 2050+ adoption                              |
| Level 1 ZEB Projects - TBD                        | Varous  | \$1,300  |
| Level 2   |         |  |
| Level 2 ZEB Projects - TBD                        | Various | \$1,300  |
| Level 3   |         |  |
| SFMTA Zero Emission Fleet and Facility Transition | SFMTA   | \$1,080  |
| Level 3 ZEB Projects - TBD                        | Various | \$1,300  |
| ZEB Transition Total                              |         | \$4,980  |

| BRT Program                |            |                               |
|----------------------------|------------|-------------------------------|
|                            |            | Total Cost (\$millions) as of |
|                            |            | MAP adoption - costs to be    |
| Project Title              | Sponsor    | updated in conjunction        |
| Level 1                    |            | with PBA 2050+ adoption       |
| Level 1 BRT Projects - TBD | Various    | \$400                         |
| Level 2                    |            |                               |
| Level 2 BRT Projects - TBD | Various    | \$300                         |
| Level 3                    |            |                               |
| San Pablo Ave Project      | AC Transit | \$505                         |
| Level 3 BRT Projects - TBD | Various    | \$300                         |
| BRT Program Totals         |            | \$1,505                       |

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| Transit Carries Improvements and Madarnish                 | ion              |  |
|--|------------------|--|
| Transit Service Improvements and Modernization             |                  | Total Cost (\$millions) as of                  |
|  |                  | MAP adoption - costs to be                     |
| D. 1. 1  |                  | ·  |
| Project Title  | Sponsor          | updated in conjunction with PBA 2050+ adoption |
| Level 1  |                  | With PBA 2050+ adoption                        |
| Muni Metro Modernization - Train Control Upgrade Project   | SFMTA            | \$558  |
| Eastridge to BART Regional Connector                       | VTA              | \$530  |
| Other Level 1 Transit Improvements                         | Various          | \$250  |
| Level 2  |                  |  |
| Irvington BART Station                                     | City of Fremont  | \$282  |
| Muni Forward/Five Minute Network                           | SFMTA            | \$650  |
| Other Level 2 Transit Improvements                         | Various          | \$170  |
| Level 3  |                  |  |
| AC Transit Division Redevelopment Project                  | AC Transit       | \$360  |
|  |                  |  |
| E 14th St/Mission St/Fremont Blvd Transit Corridor Project | AC Transit       | \$840  |
| Local Bus   Service Frequency Boost   AC Transit           |                  |  |
| Systemwide   | AC Transit       | \$263  |
| Multimodal Transportation Enhancements   AC Transit and    |                  |  |
| WETA   Alameda Point                                       | AC Transit       | \$521  |
| San Pablo Avenue Multimodal Corridor Improvements          | Alameda CTC      | \$144  |
| Fleet of the Future Maintenance Facility                   | BART             | \$415  |
| Battery-Equipped Electric Multiple Units (BEMU)            | Caltrain         | \$206  |
| Capitol Corridor South Bay Connect                         | Capitol Corridor | \$354  |
| I-680 Express Bus  | CCTA             | \$398  |
| I-80 Express Bus   | CCTA             | \$282  |
| East Bay Dumbarton Corridor Program Combined Form          | Multiple         | \$598  |
| Kirkland Yard BEB Conversion and Renovation                | SFMTA            | \$124  |
| Muni Metro Modernization - Muni Core Capacity              | SFMTA            | \$700  |
| South East San Francisco Transportation Improvements       | SFMTA            | \$635  |
| ReX   Blue Line  | TBD              | \$380  |
| ReX   Green Line   | TBD              | \$642  |
| ReX   Red Line   | TBD              | \$384  |
| WETA Frequency Boost                                       | WETA             | \$341  |
| Other Level 3 Transit Improvements                         | Various          | \$650  |
| Transit Service Improvements and Modernization             | _                | \$10,677                                       |

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| <b>Grade Separations Program</b>                            |                      |                               |
|---|----------------------|-------------------------------|
|   |                      | Total Cost (\$millions) as of |
|   |                      | MAP adoption - costs to be    |
| Project Title   | Sponsor              | updated in conjunction        |
| Level 1   |                      | with PBA 2050+ adoption       |
| Broadway Grade Separation Project                           | City of Burlingame   | \$316                         |
| Other Level 1 Grade Separations                             | Various              | TBD                           |
| Level 2   |                      |                               |
|   |                      |                               |
| South Linden Avenue - Scott Street Grade Separation Project | City of San Bruno    | \$305                         |
| Caltrain Grade Separation at Mary Avenue                    | VTA                  | \$253                         |
| Rengstorff Avenue Caltrain Grade Separation                 | VTA                  | \$251                         |
| Other Level 2 Grade Separations                             | Various              | TBD                           |
| Level 3   |                      |                               |
| Ravenswood, Oak Grove, Glenwood Caltrain Grade              |                      |                               |
| Separation Project  | City of Menlo Park   | \$335                         |
| Redwood City Grade Separations and Transit Center           | City of Redwood City | \$938                         |
| Downtown San Mateo Grade Separations                        | City of San Mateo    | \$1,000                       |
| Caltrain Grade Separation at Sunnyvale Avenue               | VTA                  | \$251                         |
| Churchill Avenue Grade Separation                           | VTA                  | \$219                         |
| Lawrence Expressway Grade Corridor Improvements             | VTA                  | \$455                         |
| Meadow Drive & Charleston Road Grade Separation             | VTA                  | \$516                         |
| Monterey Corridor Grade Separations                         | VTA                  | \$403                         |
| Other Level 3 Grade Separations                             | Various              | TBD                           |
| Grade Separations Program Total                             |                      | \$5,241                       |

| Express Lanes Program                |         |   |
|--------------------------------------|---------|---|
| Project Title                        | Sponsor | Total Cost (\$millions) as of MAP adoption - costs to be updated in conjunction |
| Level 1                              |         | with PBA 2050+ adoption   |
| Level 1 Express Lanes Projects - TBD | Various | \$1,000   |
| Level 2                              |         |   |
| Level 2 Express Lanes Projects - TBD | Various | \$1,000   |
| Level 3                              |         |   |
| Level 3 Express Lanes Projects - TBD | MTC     | \$1,300   |
| Express Lanes Total                  |         | \$3,300   |

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| Other Roadway/Goods Movement/Bicycle and                                      | d Pedestrian         |                               |
|---|----------------------|-------------------------------|
|   |                      |                               |
| Projects listed below have not been assigned MAP Levels and                   | d are listed         |                               |
| aphabetically. MTC will continue working with project spons                   |                      | Total Cost (\$millions) as of |
| definitions appropriate for these projects and that consider e                | •                    | MAP adoption - costs to be    |
| regional funding priorities for certain federal and state funding categories. |                      | updated in conjunction        |
| Project Title   | Sponsor              | with PBA 2050+ adoption       |
| Bay Area Forward Program  | MTC                  | \$774                         |
| Bay Skyway: Critical Link in Complete Streets Network                         | BATA                 | \$521                         |
| East Bay Greenway   | Alameda CTC          | \$266                         |
| I-280/Winchester Interchange Improvements                                     | VTA                  | \$250                         |
| I-580/US-101/SMART Marin Resilience Project                                   | TBD                  | \$890                         |
| I-680/SR-4 Interchange Improvements Phase 1, 2A, 4                            | CCTA                 | \$493                         |
| I-680 NB Express Lane in Contra Costa   | CCTA                 | \$479                         |
| I-80 Westbound Truck Scales   | STA                  | \$250                         |
| I-80/I-680/SR12 Interchange Improvements                                      | STA                  | \$498                         |
| Northbound US 101 to Eastbound I-580 Direct Connector                         | TAM                  | \$208                         |
|   |                      |                               |
|   | City of Oakland/Port |                               |
| Oakland Army Base Infrastructure Improvements                                 | of Oakland           | \$301                         |
| SF Managed Lanes US-101 and I-280   | SFCTA                | \$207                         |
| SR 37 Sears Point to Mare Island Improvement                                  |                      |                               |
| Project/Interim Project   | MTC                  | \$420                         |
| SR 37 FLOOD REDUCTION PROJECT - FR. US-101 to                                 |                      |                               |
| ATHERTON AVENUE   | TAM                  | \$318                         |
| SR 4 Operational Improvements   | CCTA                 | \$259                         |
| SR 85 Transit Lane Project  | VTA                  | \$220                         |
| US 101 Mabury-Berryessa-Oakland Rd Corridor Project                           | VTA                  | \$250                         |
| US 101 Managed Lanes North of I-380 Project                                   | C/CAG and SMCTA      | \$350                         |
| US 101/SR 25 Interchange Improvements   | VTA                  | \$460                         |
|   |                      |                               |
| US 101/SR 84 Interchange Improvement  | City of Redwood City | \$301                         |
| US 101/SR 92 Interchange Direct Connector Project                             | C/CAG and SMCTA      | \$169                         |
| US-101/Zanker Rd/Skyport Dr/Fourth St Interchange                             |                      |                               |
| Improvements  | VTA                  | \$261                         |
| Yerba Buena Island (YBI) I-80 Interchange Improvements                        |                      |                               |
| Project   | SFCTA                | \$272                         |
| Roadway Projects Total  |                      | \$8,416                       |

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| Tier 2 Megaprojects - Early Phases Only                    |            |   |
|--|------------|---|
| Project Title  | Sponsor    | Total Cost (\$millions) as of MAP adoption - costs to be updated in conjunction with PBA 2050+ adoption |
| AC Transit Division Modernization Project                  | AC Transit | \$1,830   |
| AC Transit Rapid Bus Network                               | AC Transit | \$1,766   |
| BART Caldecott Tunnel Seismic Retrofit                     | BART       | \$1,200   |
| BART Electrical Mechanical Rehab Program (BART SGR)        | BART       | \$6,000   |
| Caltrain Enhanced Growth Project                           | Caltrain   | \$2,840   |
| Group Rapid Transit   Service Expansion   Redwood City-    |            |   |
| Newark ("Dumbarton Rail Corridor Project")                 | SamTrans   | \$3,249   |
| Light Rail   Service Expansion   VTA   Stevens Creek Blvd  | VTA        | \$2,830   |
| Link21 (formerly New SF-Oakland Transbay Rail Crossing)    | BART       | \$28,800  |
| San Jose Diridon Station                                   | VTA        | \$5,000   |
| SR 37 Ultimate Sea Level Rise Adaptation Project           | MTC        | \$8,370   |
| VTA Light Rail Modernization and Grade Separation (1st St  |            |   |
| Corridor North San Jose)                                   | VTA        | \$2,200   |
| VTA Light Rail Modernization and Grade Separation (Diridon |            |   |
| to Japantown Tunnel)                                       | VTA        | \$1,500   |
| Tier 2 Megaprojects Subtotal                               |            | \$65,585  |