

Metropolitan Transportation Commission

Administration Committee

September 8, 2021

Agenda Item 2c - 20-0416

MTC Financial Statements for June 2021 (Unaudited)

Subject:

MTC Financial Statements for the fourth quarter period ending June 30, 2021. The June 2021 financials are preliminary, unaudited, and subject to change upon completion of the annual audit process.

Based on preliminary year-end figures, MTC has a current budget surplus of slightly over \$14 million. Total revenue, including grants, is currently \$101 million against expenditures of \$86.5 million. These figures do not include final expenses, encumbrances or audit adjustments that are part of the normal close/audit process.

Excluding grant related revenue and expense, MTC total MTC operating revenue was approximately \$62 million against operating expenses of nearly \$58 million. The projected year-end surplus of \$3.4 million is still subject to year-end accruals and audit adjustments. Nevertheless, the projection of ending FY 2021 with an operating surplus is a major change from our budget/deficit concerns going into the FY 2021 budget.

Grant revenue and expense is generally excluded from the calculation of year-end operating balance. Grants are budgeted on a life-to-date basis and tend to live over multiple budget years. As such, as general rule, the remaining grant revenue and expense will be carried over and budgeted in the subsequent, FY 2022, operating budget. In addition, unearned portions of federal transportation planning funds are not lost but will also be carried over, along with any remaining contract obligations, into the subsequent budget year.

Operating Revenue

Total operating revenue for FY 2020-21 was at \$101 million, \$61.6 million excluding grants. Highlights include:

- **TDA Sales Tax** - Revenue was at \$14.1 million or nearly \$3.2 million over the budget estimate. The unexpected increase was the result of the economy recovering faster than anticipated and a court decision that struck down the federal prohibition against state sales tax on internet sales.
- **Federal Transportation Planning** - Revenue earned was \$12.2 or \$3.9 million below the budget estimate. The balance of funds will be carried over and re-budgeted in FY 2022.
- **State Grants** - Revenue earned was \$4.1 million, \$7.4 million below the budget estimate. MTC is reimbursed as actual expenses are incurred however, it is not unusual for projects to be delayed into future years. LCTOP, for example has contracts fully encumbering the revenue but will carry over into FY 2022. Any remaining unearned revenue will be re-budgeted into the FY 2022 budget.

- **Local Funding** - Year-end revenue is \$4.9 million, just 37% of the FY 2021 budget. Most grant revenue is not recorded until the expense is incurred. A combination of delays in executing funding agreements and timing issues getting project contract approvals usually cause delays in project reimbursements. Remaining funds will generally be carried over to FY 2022.
- **Interfund Transfers** – Total transfers to MTC was \$26 million, nearly \$35 million below the FY 2021 budget estimate. Excluding the administrative and operating cost reimbursements from BATA, the remaining funds are mainly project based and will carry over into the next fiscal year to cover future project expenses. COVID is mainly responsible for slowing down our project delivery.

Operating Expenditures:

Total operating expenditures, excluding grant funded contract services, were \$58 million, \$53 million below the adopted budget, \$35 million after including \$21 million in year-end contract encumbrance. Excluding operating contracts, total operating expenses were nearly \$43 million, \$3.0 below the FY 2022 approved budget. Contract services present an unbalanced picture because contracts are often encumbered for multiple years and plus there is a natural delay built into the contract approval and project implementation process. Expense highlights include:

- **Salaries and Benefits** – Ended FY 2020-21 with total of \$37.4 million, \$1.5 million below budget. The savings are the result of some strategic delays in recruiting MTC positions to protect against running an operating deficit.
- **Travel, Training** – Significantly below the FY 2020-21 budget due to the suspension of travel caused by the pandemic.
- **General Operations** – Total expenses were \$1.7 million or 69% of the approved budget. Most of the variance is the result of closing most office operations due to the pandemic.
- **Non-Grant Contracts** – Total expenses were \$15.2 million, \$37 million including year-end contract encumbrance. Even including the year-end encumbrance amount, total expenses are only 53% of the approved budget.

Federal Grants:

During the FY 2020-21 fiscal year we applied for seven new grants. Surface Transportation Block Grants (STBG), State/Local grants as follows:

- Three STBG Grants \$6.0 million
- Four State and Local Grants \$2.0 million

The combined \$160.5 million in active grants were expended as follows:

- \$8.5 million on staff costs.
- \$74.7 million expended and encumbered on various consultants are detailed on pages 12 through 14 under Grand Funded Consultants.

There were two grants that were fully spent and closed out.

The current remaining grant balance is \$77.3 million which will be carried over to the next year.

Actions under Executive Director Signature Authority:

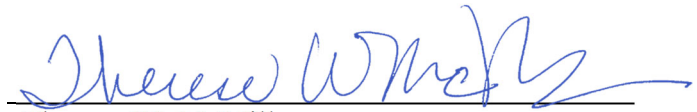
Please see Attachment A, pages 19 and 20 for relevant actions.

If there are any questions, please contact Brian Mayhew at (415) 778-6730.

Issues: None.

Recommendation: This item is provided for information only and no action is required of the Committee.

Attachments: Attachment A – Financial Statements for period ending June 30, 2021



Therese W. McMillan

OPERATING REVENUE
MTC OPERATING BUDGET FOR FY 2020-21
As of June 2021 (100% of year) (Unaudited)

	1	2	3	4
Operating Revenue	FY 2020-21 Adopted Budget	Actual Revenue	Budget Balance Over/(Under)	% of Budget (col 2/1)
General Fund Revenue:				
TDA	\$ 10,962,523	\$ 14,117,814	\$ 3,155,291	128.8%
Interest	57,500	25,881	(31,619)	45.0%
General Fund Total	11,020,023	14,143,695	3,123,672	128.3%
Federal Planning Revenue:				
Federal Highway Agency (FHWA - PL)	9,215,829	8,133,876	(1,081,953)	88.3%
Rail Partnership - FTA 5304	400,000	259	(399,741)	0.1%
2030 BART Metro - FTA 5304	466,559	-	(466,559)	0.0%
Federal Transit Agency (FTA) 5303	6,016,828	4,101,100	(1,915,728)	68.2%
Federal Planning Revenue Total	16,099,216	12,235,235	(3,863,981)	76.0%
State Funding Revenue:				
Statewide Trans. Improvement Program (STIP)	723,000	415,599	(307,401)	57.5%
Low Carbon Transit Operations Program (LCTOP)	7,229,264	1,424,292	(5,804,972)	19.7%
Senate Bill 1 (SB1)	3,582,460	2,274,092	(1,308,368)	63.5%
State Funding Revenue Total	11,534,724	4,113,984	(7,420,740)	35.7%
Local Funding Revenue:				
Transportation Fund for Clean Air (TFCA)	3,432,349	565,387	(2,866,962)	16.5%
High-Occupancy Vehicle Lane (HOV)	500,000	261,300	(238,700)	52.3%
California Air Resource Board	679,553	242,652	(436,901)	35.7%
California State Transportation Agency (CalSTA)	4,235,072	885,297	(3,349,775)	20.9%
Pavement Management	1,350,000	1,338,219	(11,781)	99.1%
Bay Area Air Quality Management District (BAAQMD)	639,898	315,951	(323,947)	49.4%
Cities/PTAP LM/Misc. and BART	2,363,012	1,255,714	(1,107,298)	53.1%
Local Funding Revenue Total	13,199,885	4,864,520	(8,335,365)	36.9%
Transfers From Other Funds:				
Bay Area Toll Authority (BATA 1%)	5,442,895	5,442,895	-	100.0%
Transfer BATA	8,093,912	8,166,844	72,932	100.9%
SAFE	2,454,306	445,295	(2,009,011)	18.1%
Exchange	14,140,664	1,545,718	(12,594,946)	10.9%
Transfers in - STA	13,255,114	1,035,675	(12,219,439)	7.8%
Bridge Tolls & 5% & 2% Transfers	955,706	552,687	(403,019)	57.8%
Membership Dues	530,000	530,000	-	100.0%
CARES	1,400,000	276,746	(1,123,254)	19.8%
Transfer from or (to) Reserve/Capital/O.H.	14,527,128	8,254,380	(6,272,748)	56.8%
Transfers Total	60,799,725	26,250,240	(34,549,485)	43.2%
Total Operating Revenue	112,653,571	61,607,674	(51,045,899)	54.7%
* Grant funded staff revenue	9,927,278	8,493,707	(1,433,571)	85.6%
Total Operating Revenue & Grant Funded Sal. & Ben.	122,580,849	70,101,381	(52,479,470)	57.2%
* Grant funded Consultant revenue				
Surface Transportation Program (STP)	76,788,077	20,698,722	(56,089,355)	27.0%
Congestion Mitigation and Air Quality (CMAQ)	17,216,470	9,399,065	(7,817,405)	54.6%
FTA GRANTS	404,408	5,474	(398,934)	0.0%
State and Local Grants	6,377,680	769,816	(5,607,864)	12.1%
Total Operating Revenues from Grants	100,786,635	30,873,077	(69,913,558)	30.6%
Total Operating Revenues	\$ 223,367,484	\$ 100,974,459	\$ (122,393,027)	45.2%

OPERATING EXPENDITURES
MTC OPERATING BUDGET FOR FY 2020-21
As of June 2021 (100% of year) (Unaudited)

	1	2	3	5	4
	FY 2020-21	Actual	Budget Balance		% of Budget
Operating Expenditures	Adopted Budget	Expense	Over/(Under)	Encumbrance	(col 2/1)
Salaries & Benefits	\$ 38,896,024	\$ 37,380,952	\$ (1,515,072)		96.1%
Travel & Training	432,500	194,437	(238,063)		45.0%
Commission Expense					
Commissioner Expense	150,000	78,321	(71,679)		52.2%
Advisory Committees	15,000	15,000	0		100.0%
Printing & Graphics	50,000	46,453	(3,547)		92.9%
Computer Services	3,756,238	3,341,899	(414,340)		89.0%
General Operations	2,455,999	1,683,464	(772,535)		68.5%
Total Operating Exp Before Contract Services	45,755,761	42,740,526	(3,015,236)	-	93.4%
Non Grant Funded Contract Services	68,632,562	15,201,125	(53,431,439)	20,969,607	52.7%
Total Oper Exp Before Fed Funded Cont Serv	114,388,321	57,941,650	(56,446,675)	20,969,607	69.0%
Grant Funded Contract Services	100,786,635	28,568,419	27,547,530	27,547,530	55.7%
Total Operating and Grant Funded Expenditures	\$ 215,174,956	\$ 86,510,069	\$ (28,899,145)	\$ 48,517,137	62.8%

MTC CAPITAL BUDGETS
As of June 2021 (100% of year) (Unaudited)

<u>Capital</u>	Total Budget	Actual	Encumbrance	Balance
Transfer from Reserves	\$1,506,000	\$95,875	\$231,049	\$1,179,075
Expense	\$1,506,000	\$130,831	\$492,775	\$882,394

Bay Bridge Forward Project

<u>Capital</u>	LTD Budget Thru FY 2020-21	Actual	Encumbrance	Balance
STP	37,613,550	18,128,558	-	19,484,992
CMAQ	8,504,135	8,964,909	-	(460,774)
RM2 Capital	26,501,742	9,920,431	-	16,581,311
SAFE Capital	7,104,018	6,971,883	-	132,135
Local Citites/STA/TDA	10,152,151	583,291	-	9,568,860
Exchange	5,585,000	2,850,261	-	2,734,739
Revenue	\$95,460,596	\$47,419,333	\$0	\$48,041,263
Expense	\$95,460,596	\$48,378,098	\$20,951,019	\$26,131,479

Attachment A

LIFE TO DATE FEDERAL GRANT BUDGET
As of June 2021 (100% of year) (Unaudited)

Fund Source	Project Description	Grant Award	LTD Expenditures thru 6/30/2020	Grant LTD Balance as of 7/1/2020	New Grants FY 2020-21	Total Grants	Staff Actual	Consultant Actual	Enc.	Remaining Balance	Expiration Dates
STBPG GRANTS											
6084-186 1812		\$ 8,740,305	\$ 7,437,451	\$ 1,302,854	\$ -	\$ 1,302,854	\$ -	\$ 618,143	\$ 684,712	(0)	6/30/2022
6084-198 1818	Pavement Management	6,000,000	4,591,604	1,408,396	-	1,408,396	-	976,918	164,894	266,584	6/30/2023
6084-199 1819	511 Traveler Information	8,750,000	8,376,904	373,096	-	373,096	-	373,096	-	0	6/30/2022
6084-201 1820	Freeway Performance Initiative	3,480,000	3,145,016	334,984	-	334,984	206,333	128,652	0	(0)	6/30/2022
6084-205 1822	Pavement Management	1,847,000	1,027,343	819,657	-	819,657	-	625,221	128,070	66,366	6/30/2022
6084-206 1826	CMA Planning	56,932,000	30,057,561	26,874,439	-	26,874,439	-	7,198,890	10,360,549	9,315,000	6/30/2022
6084-207 1827	MTC Planning	7,601,000	5,106,534	2,494,466	-	2,494,466	2,038,394	339,584	-	116,488	6/30/2022
6084-213 1833	511 Next Generation	11,226,000	6,661,558	4,564,442	-	4,564,442	-	2,840,336	1,155,632	568,474	6/30/2023
6084-212 1834	TMS Program	2,910,000	1,029,763	1,880,237	-	1,880,237	219,132	-	-	1,661,106	6/30/2023
6084-222 1835	Incident Management	4,160,000	822,697	3,337,303	-	3,337,303	601,869	-	-	2,735,434	6/30/2023
6084-225 1836	TMC Asset	1,150,000	224,796	925,204	-	925,204	158,215	-	-	766,988	6/30/2023
6084-230 1838	Climate Initiatives - New	375,000	-	375,000	-	375,000	12,950	-	12,258	349,792	6/30/2023
6084-232 1839	PDA Planning & Implementation	8,550,000	2,367,377	6,182,623	-	6,182,623	118,539	2,026,072	2,644,952	1,393,060	6/30/2023
6084-226 1841	AOM & Dumbarton Forward Bike & Ped. Imp.	14,250,000	5,716,503	8,533,497	-	8,533,497	1,913,255	349,579	826,775	5,443,888	6/30/2024
6084-227 1842	Enhance Arterial: CAT1	10,915,000	1,119,026	9,795,974	-	9,795,974	-	2,767,530	1,877,834	5,150,611	6/30/2024
6084-230 1843	Commuter Parking O&M	2,500,000	37,857	2,462,143	-	2,462,143	-	16,841	18,190	2,427,113	6/30/2024
6084-231 1844	Freeway Performance - I-880 Corridor	3,000,000	256,547	2,743,453	-	2,743,453	-	147,265	762,714	1,833,474	6/30/2024
6084-233 1845	Freeway Performance - I-680 Corridor	14,000,000	969,666	13,030,334	-	13,030,334	-	907,930	12,115,946	6,459	6/30/2024
6084-235 1846	I-880 Communications Infrastructure	2,500,000	257,214	2,242,786	-	2,242,786	-	74,385	37,274	2,131,128	6/30/2023
6084-241 1847	Shared Use Mobility	2,500,000	381,319	2,118,681	-	2,118,681	-	105,088	548,659	1,464,934	6/30/2024
6084-255 1850	511 - Traveler Information Program	5,700,000	1,521,871	4,178,129	-	4,178,129	1,599,688	80,430	-	2,498,011	6/30/2024
6084-244 1852	Connected Automobile Vehicle	2,500,000	3,612	2,496,388	-	2,496,388	500	87,053	195,972	2,212,863	6/30/2024
6084-259 1853	Bay Bridge Forward 2020/Freeway Perf: I-580	625,000	4,799	620,201	-	620,201	500	19,561	355,439	244,701	6/30/2025
6084-260 1854	511 Traveler Information Program	11,300,000	-	11,300,000	-	11,300,000	-	400,212	107,610	10,792,178	6/30/2025
6084-263 1855	Bay Bridge Forward 2020/Freeway Perf: I-80	-	-	-	3,000,000	3,000,000	-	320,689	1,274,311	1,405,000	6/30/2025
6084-264 1856	Freeway Performance Prelim Eng/Imp. SR-37	-	-	-	1,000,000	1,000,000	-	214,183	85,817	700,000	6/30/2025
6084-262 1857	PTAP - Regional Streets and Roads	-	-	-	3,000,000	3,000,000	-	81,067	171,297	2,747,636	6/30/2025
New	Others	-	-	-	1,000,000	-	-	-	-	-	-
New	PDA Planning & Implementation	-	-	-	7,862,000	-	-	-	-	-	-
New	I-880 Communications Infrastructure	-	-	-	3,000,000	-	-	-	-	-	-
New	Napa Forward Transit/Bike/Ped/ Improve	-	-	-	1,000,000	-	-	-	-	-	-
Total STP		\$ 191,511,305	\$ 81,117,018	\$ 110,394,287	\$ 19,862,000	\$ 117,394,287	\$ 6,869,374	\$ 20,698,722	\$ 33,528,902	\$ 56,297,288	
CMAQ Grants											
6084-202 1824		\$ 1,300,000	\$ 884,610	\$ 415,390	\$ -	\$ 415,390	\$ -	\$ 170,000	\$ 245,390	\$ -	6/30/2023
6084-209 1825	Operate Car Pool Program	8,000,000	3,680,803	4,319,197	-	4,319,197	185,519	688,214	1,075,353	\$ 2,370,111	6/30/2022
6084-211 1828	Commuter Benefits Implementation	1,379,000	803,991	575,009	-	575,009	162,442	184,706	117,786	\$ 110,074	6/30/2023
6084-210 1829	Incident Management	20,478,000	7,501,012	12,976,988	-	12,976,988	-	7,391,471	4,463,619	\$ 1,121,898	6/30/2023
6084-215 1830	Spare the Air Youth Program	2,463,000	969,357	1,493,643	-	1,493,643	-	413,167	1,069,244	\$ 11,232	6/30/2024
6084-216 1831	Arterial/Transit Performance/Rideshare	5,000,000	1,702,481	3,297,519	-	3,297,519	-	17,209	581,448	\$ 2,698,862	6/30/2023
6084-208 1832	Vanpool Program	2,000,000	215,673	1,784,328	-	1,784,328	-	174,975	-	\$ 1,609,353	6/30/2023
6084-220 1837	I-880 ICM Central Segment	1,142,000	37,632	1,104,368	-	1,104,368	27,055	-	-	\$ 1,077,313	6/30/2023
6084-219 1840	BBF West Grand TSP	1,000,000	75,861	924,139	-	924,139	-	117,337	709,358	\$ 97,444	6/30/2023
6084-242 1848	Regional Car Sharing	1,200,411	10,000	1,190,411	-	1,190,411	4,571	139,284	35,716	\$ 1,010,840	6/30/2024
6084-243 1849	Targeted Transportation Alternatives	325,000	10,120	314,880	-	314,880	4,571	44,701	255,169	\$ 10,439	6/30/2024
6084-254 1851	Adaptive Ramp Meter Program Implementation	3,000,000	111,834	2,888,167	-	2,888,167	-	58,001	127,166	\$ 2,703,000	6/30/2024
New		-	-	-	10,875,000	-	-	-	-	\$ -	-
Total CMAQ Grants		\$ 47,287,411	\$ 16,003,372	\$ 31,284,039	\$ 10,875,000	\$ 31,284,039	\$ 384,159	\$ 9,399,065	\$ 8,680,249	\$ 12,820,564	
FTA GRANTS											
CA37-X177 1630	JARC	\$ 2,430,952	\$ 1,821,031	\$ 609,921	\$ -	\$ 609,921	\$ -	\$ 5,474	\$ 42,456	\$ 561,991	n/a
CA57-X109 1632	New Freedom	1,383,631	1,334,661	48,970	-	48,970	-	-	-	48,970	n/a
CA34-0024 1633	FTA 5339 - Bus Purchases	12,240,015	11,736,707	503,308	-	503,308	-	-	503,308	-	n/a
CA34-0032 1634	FTA 5339 - Bus Purchases	11,515,172	11,062,731	452,441	-	452,441	-	-	450,307	2,134	6/15/2022
64AM19-01194 1642	FTA 5310	-	-	208,687	-	208,687	160,617	-	48,070	-	1/31/2022
Total FTA Grants		\$ 27,569,770	\$ 25,955,130	\$ 1,823,327	\$ -	\$ 1,823,327	\$ 160,617	\$ 5,474	\$ 1,044,141	\$ 613,095	
State and Local Grants											
SHA 6084-184 1112	FHWA - SHRP2	\$ 700,000	\$ 649,918	\$ 50,082	\$ -	\$ 50,082	\$ -	\$ -	\$ -	\$ 50,082	6/30/2022
BF-99T455 1340	Environmental Protection Agency (EPA)	537,292	379,498	157,794	-	157,794	-	157,792	-	2	9/30/2021
CA000007-01 1342	Environmental Protection Agency (EPA)	600,000	239,790	360,210	-	360,210	-	239,627	-	120,583	9/30/2021
6084 245 2214	HSIP/SSARPL	500,000	-	500,000	-	500,000	-	-	499,868	132	6/30/2022
14 -003 2800	Coastal Conservancy	748,923	385,536	363,387	-	363,387	-	100,000	-	263,387	12/31/2041
10-092 2801	Coastal Conservancy	657,455	438,245	219,210	-	219,210	17,314	190,906	-	10,989	6/30/2021
REAP 2310	ABAG Regional Early Action Plan for RHNA	3,450,000	-	3,450,000	-	3,450,000	993,364	81,492	57,508	2,317,636	
19-086 2809	Coastal Conservancy Prop 68	-	-	-	445,000	445,000	-	-	-	445,000	2/28/2024
19-088 2810	Coastal Conservancy Prop 68	-	-	-	150,000	150,000	66,870	-	4,503	78,627	1/31/2024
19-134 2811	Coastal Conservancy Prop 68	-	-	-	955,000	955,000	-	-	-	955,000	1/31/2024
19-147 2812	Coastal Conservancy Prop 68	-	-	-	450,000	450,000	2,009	-	46,893	401,098	1/31/2024
New	Coastal Conservancy Prop 68	-	-	-	1,400,000	1,400,000	-	-	-	1,400,000	
New	Coastal Conservancy Prop 68	-	-	-	600,000	600,000	-	-	-	600,000	
New	SSARP Planning Grant	-	-	-	500,000	500,000	-	-	-	500,000	
New	FEMA	-	-	-	300,000	300,000	-	-	-	300,000	
New	USGS National Grant	-	-	-	75,000	75,000	-	-	-	75,000	
Total State & Federal Grants		\$ 7,193,670	\$ 2,092,987	\$ 5,100,683	\$ 4,875,000	\$ 9,975,683	\$ 1,079,557	\$ 769,816	\$ 608,773	\$ 7,517,537	
Total Grants		\$ 273,562,156	\$ 125,168,508	\$ 148,602,335	\$ 35,612,000	\$ 160,477,335	\$ 8,493,707	\$ 30,873,077	\$ 43,862,066	\$ 77,248,485	
Note: New grants will be applied for in FY 2020-21.											
6084-201 1820	Freeway Performance Initiative	Grant is fully spent and closed out in FY 2020-21									
BF-99T455 1340	Environmental Protection Agency (EPA)	Grant is fully spent and closed out in FY 2020-21									

CLIPPER OPERATING BUDGET
As of June 2021 (100% of year) (Unaudited)

Total FY 2020-21				
Clipper I Operating	Budget	Actual	Encumbrance	Balance
RM2	3,800,000	3,774,350	-	25,650
STA	5,800,000	-	-	5,800,000
CARES	5,900,000	8,930,663	-	(3,030,663)
Clipper Escheatment	391,414	-	-	391,414
Float Account Interest	300,000	-	-	300,000
Transit Operators	19,385,000	7,518,057	-	11,866,943
Revenue	\$35,576,414	\$20,223,070	\$0	\$15,353,344
Expense	\$35,576,414	\$20,223,070	\$15,353,344	\$0

Total FY 2020-21				
Clipper II Operating	Budget	Actual	Encumbrance	Balance
SGR	863,149	-	-	863,149
CMAQ	-	20,898	-	-
RM2	700,000	195,081	-	504,919
Transit Operators	424,500	-	-	424,500
Revenue	\$1,987,649	\$215,980	\$0	\$1,792,568
Expense	\$1,987,649	\$501,028	\$0	\$1,486,621

CLIPPER I - CAPITAL BUDGET (Life to Date)
As of June 2021 (100% of year) (Unaudited)

LTD Budget				Project
Clipper I - Capital	Thru FY 2020-21	Actual	Encumbrance	Balance
				L-T-D
CMAQ	66,669,515	67,334,899	-	(665,384)
Card Sales	22,951,267	21,506,791	-	1,444,476
Cap and Trade (LCTOP)	7,777,971	7,467,202	-	310,769
ARRA	11,167,891	11,167,891	-	-
FTA	14,072,565	25,419,315	-	(11,346,750)
STP	31,790,753	35,314,707	-	(3,523,954)
STA	21,946,540	26,515,452	-	(4,568,912)
Prop 1B	1,115,383	1,045,170	-	70,213
SFMTA	8,005,421	4,253,603	-	3,751,818
GGBHTD	2,975,000	2,799,165	-	175,835
BART	725,000	527,378	-	197,622
MTC Exchange Fund	7,573,878	7,573,878	-	-
BATA	26,864,813	22,015,743	-	4,849,070
Transit Operators	11,779,437	5,373,183	-	6,406,254
WETA	603,707	657,307	-	-
Sales Tax	890,216	890,216	-	-
Revenue	\$236,909,357	\$239,861,899	\$0	-\$2,952,542
Expense	\$236,909,357	\$221,164,061	\$10,181,000	\$5,564,296

CLIPPER II - CAPITAL BUDGET (Life to Date)
As of June 2021 (100% of year) (Unaudited)

Clipper II - Capital	LTD Budget Thru FY 2020-21	Actual	Encumbrance	Project Balance L-T-D
STP	9,477,616	9,477,616	-	-
FTA	137,217,587	18,524,313	-	118,693,274
TCP - CMAQ Funds	1,621,068	230,642	-	1,390,426
LCTOP	-	349,150	-	(349,150)
Clipper Eascheatment	135,000	-	-	-
BATA	22,878,413	16,928,374	-	5,950,039
STA	2,661,267	2,766,601	-	(105,335)
State of Good Repair - (SGR)	31,822,296	13,289,826	-	18,532,470
Revenue	\$205,813,246	\$61,566,522		\$144,111,724
Expense	\$205,813,246	\$62,582,728	\$21,227,062	\$122,003,456

DISBURSEMENT REPORT (Non- Federal Funded)
As of June 2021 (100% of year) (Unaudited)

Work Element/Consultant	Adopted Budget	Expended	Encumbered	Balance
Support to the Commission	6,714			
1051111 - Subtotal	6,714	-	-	6,714
Implement Public Information Program	1,353,465			
Alta Planning and Design			15,000	
Circlepoint		58,152	41,848	
Consultants		567,729	263,301	
Craft & Commerce, LLP		82,975	-	
League f Women Voters		16,042	15,417	
Moore, Iacofano, Goldtsman		61,691	23,309	
Steer Davis & Gleave Inc.		199,996	8,004	
1051112 - Subtotal	1,353,465	986,585	366,879	-
Regional Transportation Plan	1,606,832			
AECOM Technical Services			2,500	
Ascent environmental, Inc.		299,861	97,512	
Civic Knit		193,286	67,937	
Consultants		298,265	1,545	
Craft & Commerce, LLP		73,002		
Economic & Planning Systems			3,438	
EMC Research		90,000	110,000	
Urban Institute			8,726	
1051121 - Subtotal	1,606,832	954,414	289,158	363,260
Analyze Regional Data using GIS & Travel Models	2,820,311			
Consultants		51,000		
Corey, Canapary & Galanis			197,390	
ETC Institute			104,936	
Oakland Analytics		9,315	25,360	
Parsons Brinkerhoff, Inc.			11,374	
Redhill Group, Inc.			31,402	
Resource Systems Group		114,446	514,682	
RSG, Inc.		314,033	250,927	
WSP USA, Inc.		2,500	90,733	
1051122 - Subtotal	2,820,311	491,294	1,226,804	1,102,213
Active Transportaion Planning				
Consultants	325,000	1,125	43,913	
Toole Design Group		9,302	240,698	
1051125 - Subtotal	374,875	10,427	284,611	79,837
Regional Trails	7,685,000			
Consultants		78,883		
County of Alameda			321,000	
San Mateo County		110,000	-	
Santa Clara Valley Open Space		1,000,000		
1051127 - Subtotal	7,685,000	1,188,883	321,000	6,175,117
Resilience and Hazards Planning	34,044			
Consultants		5,373	-	
Rutherford & Chekene		28,520		
1051128 - Subtotal	34,044	33,893	-	151
Advocate Legislative Programs	544,000			
Carter, Welch & Associates		157,149		
Consultants		286,851		
Government Relations		100,000		
1051132- Subtotal	544,000	544,000	-	-

DISBURSEMENT REPORT (Non- Federal Funded)
As of June 2021 (100% of year) (Unaudited)

Work Element/Consultant	Adopted Budget	Expended	Encumbered	Balance
Agency Financial Management	2,086,799			
GRAY CPA		218	1,782	
KPMG				
Bartel Associates LLC		1,740	2,380	
Gray CPA Consulting				
CROWE LLP		440,185	847,731	
Superion LLC		38,885		
1011152 - Subtotal	2,086,799	481,027	851,893	753,879
Administrative Services	919,872			
San Jose State University		29,871	36,810	
Koff & Associates		32,473	53,939	
CARL WARREN & Company		5,000	123,308	
Keenan & Associates		19,992	1,675	
Unicom Government		46,695		
Cornerstone on Demand		5,000		
Performance Based Ergonomics		5,260	18,740	
Human Resource Management			2,925	
1011153 - Subtotal	919,872	144,291	237,397	538,184
Information Technology Services	3,037,712			
Accel Employment		1,834	686	
Agreeya Solutions		44,397	8,819	
Avwepoint Public Year		24,000		
Borderlan Inc.		49,800		
Consultants			69,326	
Vertiba LLC			13,945	
Visual Strategies		245,404	5,474	
CORE BTS		203,003	23,326	
Management Partners Inc.			74,536	
Larry Cabrera			16,167	
SSP DATA			28,350	
Informatix Inc.		88,650		
Peak Digital			25,000	
Protiviti Government		3,408		
Sapient Corporation		457,655		
United Development		6,000		
Zoho Corporation			1,996	
1011161 - Subtotal	3,037,712	1,124,150	267,625	1,645,937
Performance Measurement and Monitoring	337,441			
Consultants		37,686		
Exygy, Inc.		148,799	54,926	
1051212 - Subtotal	337,441	186,485	54,926	96,030
Regional Rideshare Program	3,832,349			
Enterprise Rent-A-Car		610,175	739,825	
Parsons Brinckerhoff, Inc.		15,497	629,453	
1051222 - Subtotal	3,832,349	625,672	1,369,278	1,837,399
Support Regional Operations Program	775,647			
Consultants		15,844	11,193	
1051223 - Subtotal	775,647	15,844	11,193	748,610
Implement Regional Traveler Information Services	869,071			
Consultants		139,918	5,270	
Iteris, Inc.			309,071	
Kimley-Horn Associates		9,768	340,232	
1051224 - Subtotal	869,071	149,686	654,573	64,812
Economic Development and Forecasting	55,151			
1051229 - Subtotal	55,151	-	-	55,151

DISBURSEMENT REPORT (Non- Federal Funded)
As of June 2021 (100% of year) (Unaudited)

Work Element/Consultant	Adopted Budget	Expended	Encumbered	Balance
Pavement Management Program (PMP)	2,184,052			
AMS Consulting		28,675		
Bellecci & Associates		-	87,925	
CA State University, Chico		50,000		
Capitol Asset & Pavement		30,522		
DEVMECCA.COM		1,686,508		
Fugro Roadware, Inc.		20,130		
HARRIS & ASSOCIATES		25,727		
NICHOLS		209,378		
NICHOLS CONSULTING				
Pavement Engineering Inc.		17,573	7,870	
Quality Engineering Solutions		19,744		
1051233 - Subtotal	2,184,052	2,088,257	95,795	0
Arterial Operations	2,255,699			
City of San Rafael		225,666	-	
DKS Associates		8,139	66,899	
City of Hayward		38,161	-	
Iteris, DBA, MMA		7,561	48,598	
Kimley Horn		2,695	-	
City of Pleasanton		47,644		
City of San Francisco		24,492		
TJKM Transportation Consultant		2,171		
1051234 - Subtotal	2,255,699	356,529	115,497	1,783,673
Incident Management	620,628			
Consultants		85,000		
1051235 - Subtotal	620,628	85,000	-	535,628
Lifeline Transportation Program	1,200,000			
		13,430	186,339	
1051310 - Subtotal	1,200,000	13,430	186,339	1,000,231
Means Based Fare program	18,326,900			
BART			4,760,919	
Carshoft Technology Corporation		76,902		
Cubic Transportation Systems		1,154,237	1,023,321	
Golden Gate Bridge Highway			353,050	
Moore, Iacofano, Goltsman		561,653	160,815	
Nelson Nygaard		50,067	75,782	
PCJPB Caltrain		1,877	1,012,670	
Resource Development Association		56,425	79,656	
SF Muni		13,332	1,858,153	
UC Regents		18,319		
Vertiba, LLC		438,559	2,441	
1051311 - Subtotal	18,326,900	2,371,371	9,326,807	6,628,722
Climate Resilience for People with Disabilities	117,008			
Wold Institute of Disability		117,007		
1051313 - Subtotal	117,008	117,007	-	(0)
Climate Assessment Initiative	219,327			
Consultants		12,829		
Nelson\Nygaard		47,107	47,953	
Nelson\Nygaard Consulting		21,471	420	
1051413 - Subtotal	219,327	81,407	48,373	89,547
State route 37 Corridor Program	600,000			
Aquatic Science Center		39,724	49,276	
State Coastal Conservancy		6,994	4,006	
Ty Lin International		453,278	46,722	
1051416- Subtotal	600,000	499,996	100,004	-

DISBURSEMENT REPORT (Non- Federal Funded)
As of June 2021 (100% of year) (Unaudited)

Work Element/Consultant	Adopted Budget	Expended	Encumbered	Balance
Regional Assistance Program	1,227,416			
Consultants		2,000		
Craft & Commerce, LLP		18,000		
EMC Research		68,000	-	
Pierlott & Associates, LLC.		40,000	95,000	
1051514 - Subtotal	1,227,416	128,000	95,000	1,004,416
State Programing, Monitoring and TIP Development	187,200			
Nelson Nygard		42,364	32,636	
1051515 - Subtotal	187,200	42,364	32,636	112,200
Transit Sustainability Project	6,555,168			
AC Transit		42,857		
Golden Gate Bridge Highway		12,857		
HDR Engineering Inc.		885,297	3,349,775	
Parsons Brinkerhoff, Inc.		6,608		
Steer Davis & Gleave Inc.		467,072	420,998	
1051517 - Subtotal	6,555,168	1,414,691	3,770,773	1,369,704
BART Metro 2030 and Beyond	529,559			
1051520- Subtotal	529,559	-	-	529,559
Transportation for Livable Communities Program	5,581,444			
California Housing Partnerships		2,500	9,350	
Community Design & Architecture		207,628	-	
Consultants		15,000	3,005	
Fehr & Peers Associates		1,319	9,257	
Nelson Nygard		6,375	19,733	
Placeworks		6,497		
Strategic Economics		128,567	121,433	
TJKM Tansportation Consultant		583	13,071	
1051611 - Subtotal	5,581,444	368,469	175,849	5,037,126
Climate Adaptation Consulting (BARC)	162,000			
AECOM		2,959		
Consultants		37,338		
San Francisco Estuary Institute		18,159	1,841	
Tom Leader Studion Inc.,		28,738		
1051612- Subtotal	162,000	58,456	1,841	101,703
Connecting Housing and Transportation	100,000			
			-	
1051615- Subtotal	100,000	-	-	100,000
Regional Advance Mitigation Projects	50,000			
1051616- Subtotal	50,000	-	-	50,000

DISBURSEMENT REPORT (Non- Federal Funded)
As of June 2021 (100% of year) (Unaudited)

Work Element/Consultant	Adopted Budget	Expended	Encumbered	Balance
Affordable Mobility Pilot Program	871,222			
Betty Ann Gardens Residential TransForm		16,812 311,902	559,320	
1051618- Subtotal	871,222	311,902	559,320	(0)
Consultants Carryover	376,349	182,166	194,183	
1011998 - Carryover	376,349	182,166	194,183	(0)
Legal	1,129,304			
Glen & Finley LLP		32,309	150,785	
Hanson Bridgett Meyers Nave		16,615	21,095 18,131	
BEST BEST & Kreiger LLP			32,596	
Rene Public Law Group		96,505	109,246	
1060000 - Subtotal	1,129,304	145,428	331,853	652,023
Total Operating Contract Services	68,632,562	15,201,125	20,969,607	32,461,826
Bay Area Forward - Capital	16,071,645	1,860,173	4,388,024	9,823,448
11051237 - Subtotal	16,071,645	1,860,173	4,388,024	9,823,448
Total Non-Federal Grant Funded	84,704,208	17,061,298	25,357,631	42,285,274

DISBURSEMENT REPORT - (Funded by Grants)
As of June 2021 (100% of year) (Unaudited)

Work Element/Consultant	Expended	Encumbered
Consultants	14,500	
1051121 - Subtotal	14,500	-
Regional Trails		
Consultants	176,797	
East Bay Regional Park District	100,000	
Greeninfo Network	506	
1051127 - Subtotal	277,303	-
Analyze Regional Data using GIS & Travel Models		
Consultants		12,000
Enterprise Renta-A-Car	441,394	72,081
Macias, Gini and Company	12,000	-
Parsons Brinkerhoff	907,660	1,193,139
Sonoma County Transportation	13,042	10,446
1051222 - Subtotal	1,374,096	1,275,666
Support Regional Traveler Information Services		
Kimley-Horn and Associates	74,385	37,274
1051223 - Subtotal	74,385	37,274
Regional Traffic Information Services		
Civic Resource Group	489,426	19,686
Consultants	82,817	
Iteris, Inc.	2,926,477	1,151,757
Kimly-Horn and Associates	110,653	
1051224 - Subtotal	3,609,373	1,171,443
Pavement Management Program (PMP)		
AMS Consulting	221,325	30,897
Bellecci & Associates		88,530
Capitol Asset & Pavement Services	235,578	62,555
Fugro Roadware, Inc.	155,370	53,118
Harris & Associates	198,573	
Nichols Consulting Engineers	349,820	
Nichols Consulting Engineers	234,507	466,436
Pavement Enginnering Inc.	135,637	6,967
Quality Engineering Solutions	152,396	63,883
1051233 - Subtotal	1,683,206	772,386

DISBURSEMENT REPORT - (Funded by Grants)
As of June 2021 (100% of year) (Unaudited)

Work Element/Consultant	Expended	Encumbered
Arterial Operations Coordination		
AC Transit	291,700	1,499,989
City of Emeryville	105,878	
City of San Rafael	775,979	-
DKS Associates	57,161	18,984
City of Hayward	134,852	
IBI Group	5,379	135,308
ITERIS, DBA MMA	43,188	249,909
Kimly-Horn	18,605	272,779
City of Pleasanton	233,791	
City of San Jose	413,235	929,453
City of San Ramon	516,951	-
City of San Francisco	120,093	
TJKM Transportation Consultant	11,794	194,524
Town of Los Gatos	42,564	
City of Union City	26,495	
1051234 - Subtotal	2,797,665	3,300,946
Implement Incident Management Program		
AC Transit		308,160
MNS Engineers (former S&C)	935,481	212,804
Parsons Transportation Group	893,943	1,186,061
Sturgeon Electric California	5,460,075	2,779,736
URS Corporation	111,620	
1051235 - Subtotal	7,401,119	4,486,761
Technologically -Based Operations & Mobility		
Cambridge Systematics	71,243	195,782
ITERIS, DBA MMA	8,265	
Steer Davis & Gleave Inc.	34,620	115,246
Steer Davies & Gleave	40,467	199,306
Strer Davis & Gleave Inc.		
1051238 - Subtotal	154,595	510,334
Lifeline Program		
Contra Costa County		20,077
San Mateo County Human Service	5,474	22,379
1051310 - Subtotal	5,474	42,456
Lifeline Planning		
Alta Plannign & Design	413,167	1,069,244
Consultants	183,985	290,885
Silicon Valley Bicycle Coalition	170,000	245,390
1051413 - Subtotal	767,152	1,605,519

DISBURSEMENT REPORT - (Funded by Grants)
As of June 2021 (100% of year) (Unaudited)

Work Element/Consultant	Expended	Encumbered
Federal Programming, Monitoring and TIP Development		
ECCTA		953,615
1051512 - Subtotal	0	953,615
Transportation for Livable Communities		
Bay Conservation & Dev Comm.	339,584	
Berkeley, City of	54,140	25,835
CITY & COUNTY OF SAN FRANCISCO		500,000
City of San Jose		500,000
CITY OF SAN RAFAEL	261,700	
City of Santa Rosa	509,090	0
City of Union City		713,100
CONSULTANTS (PO)	270,193	
El Cerrito, City of	5,703	312,141
FEHR & PEERS ASSOCIATES	40,681	71,453
NELSON NYGAARD	49,209	152,315
Oakland, City of		34,800
Placeworks	118,240	
San Francisco, City & County	19,351	134,649
San Jose, City of	106,434	237,614
Santa Clara VTA	799,998	2
Santa Clara, City of	212,954	559,494
City of Sunnyvale	58,040	
TJKM Transportation Consultant	90,096	15,294
VACAVILLE, CITY OF		240,996
VALLEY TRANSP AUTHORITY	48,385	
1051611 - Subtotal	2,983,798	3,497,693
Affordable Mobility Pilot Program		
Consultants	66,992	57,508
Ninyo & Moore Geotechnical & Environmental Consultants	397,419	
1051615 - Subtotal	464,411	57,508
Fund 190 CMA PLANNING	6,988,643	9,835,886
Total Grant Funded	28,568,419	27,547,530
Bay Area Forward - Capital	2,304,658	16,314,536
Total Grant Funded	30,873,077	43,862,066

CAPITAL PROJECTS DISBURSEMENT REPORT
As of June 2021 (100% of year) (Unaudited)

Work Element/Consultant	Budgeted	Expended	Encumbered	Balance
Capital Expenditures	1,506,000	130,831	492,775	
Subtotal	1,506,000	130,831	492,775	882,394
Bay Bridge Forward	95,460,596			
AC TRANSIT		1,623,417	790,572	
Alta Planning and Design			194,105	
Atkins		1,837	241,830	
California Engng. Contractors		2,128,950	26,154	
California Highway Patrol		120,311	686,231	
Caribou Public Relations		65,893	234,107	
CONSULTANTS (PO)		10,675,678	1,577,915	
CONTRA COSTA TRANSP AUTHORITY		966,125	12,115,946	
FEHR & PEERS ASSOCIATES		31,204		
GRAY-BOWEN-SCOTT		64,168	520,522	
HDR Engineering, Inc.		707,899	132,416	
KAISER FOUNDATION HOSPITAL		69,563		
Kimley Horn Associates		4,098,571	217,664	
KIMLEY-HORN		1,126,212	886,734	
Kittelson & Associates		129,183	231,736	
LUUM		230,000	415,000	
MTC STAFF COSTS		13,532,303	1,307,888	
O.C. Jones & Sons, Inc.		9,898,255	92,315	
Parsons Transportation Group		226,998	702,735	
Passport Labs, Inc.			300,000	
Placeworks		61,792		
San Mateo County Transit Dist		48,640		
Steer Davis & Gleave Inc.		211,779		
Transp Mobility Solutions		40,346	18,190	
UC REGENTS		543,773		
WSP USA Inc.		1,470,509	47,216	
WSP, USA INC.		304,693	211,743	
	95,460,596	48,378,098	20,951,019	26,131,479

CLIPPER PROJECTS DISBURSEMENT REPORT
As of June 2021 (100% of year) (Unaudited)

Work Element/Consultant	Budgeted	Expended	Encumbered	Balance
Clipper 1 Operating	35,576,414			
AC Transit		120,431	226,633	
CONSULTANTS (PO)		273,353	951,181	
CUBIC Transportation Systems		16,968,883	13,134,266	
Faneuil, Inc.		422,399	273,791	
MOORE, IACOFANO, GOLTSMAN		1,518,974	499,895	
MTC STAFF COSTS		589,422		
Nematode Holdings		298,955	184,017	
Resource Development Assoc.		30,654	83,561	
320122116 Clipper I Operating Expenses	\$35,576,414	\$20,223,070	\$15,353,344	\$0

Work Element/Consultant	Budgeted	Expended	Encumbered	Balance
Clipper II Operating	1,987,649			
Staff Costs		231,398		
Cubic Transportation Systems		269,630	269,629	
320122016 Clipper 2 Operating Expenses	\$1,987,649	\$501,028	\$269,629	\$1,216,992

CLIPPER PROJECTS DISBURSEMENT REPORT
As of June 2021 (100% of year) (Unaudited)

Work Element/Consultant	Budgeted	Expended	Encumbered	Balance
Clipper I Capital	236,909,357			
Staff costs		15,650,354		
Auriga Corporation		12,293		
A T & T		90,557		
AC TRANSIT		397,683		
Acumen Building Enterprise		302,151		
Auriga Corporation		373,734		
BART		3,704,732		
Booz Allen Hamilton		23,167,379		

CLIPPER PROJECTS DISBURSEMENT REPORT
As of June 2021 (100% of year) (Unaudited)

Work Element/Consultant	Budgeted	Expended	Encumbered	Balance
Caporicci & Larson		11,530		
Consultants		1,273,398	1,822,316	
Cornerstone Transp. Consulting		110,119		
Cubic Transportation Systems		109,650,686	8,358,684	
D-S-P		10,000		
Elmwood Consulting		11,603		
Fleishman-Hillard Inc.		175,760		
Glynn & Finley, LLP		199,990		
Golden Gate BHTD		110,407		
Hanson Bridgett Marcus Vlahos		5,000		
Hothouse Interactive		13,104		
Intl. Programming & Systems		29,491		
Invoke Technologies		170,310		
IBI Group		589,301		
Karen Antion Consulting		290,397		
Kennison Metal Fabrication		225,361		
Kimley-Horn and Associates		1,140,775		
KPMG consulting		1,127,033		
Local Government Services		915,517		
Macias, Gini and Company		47,190		
Moore, Iacofano, Goltsman		128,627		
MOTOROLA (PHASE I)		2,166,458		
MOTOROLA (PHASE II)		37,511,848		
PB CONSULT		193,500		
Peninsula Corridor Joint Powers		2,079,685		
Pricewaterhouse Coopers		40,000		
Samtrans		149,013		
San Francisco Muni		579,882		
Santa Clara VTA		1,636,101		
SBC/MCI		1,128		
SF Muni		431,580		
Shiralian Management Group		83,160		
Synapse Strategies		437,245		
Solano County Transit		165,480		
Solutions for Transit		192,013		
Thompson Coburn LLP		19,459		
Valley Transportation Authority		2,265,500		
VenTek Transit, Inc.		842,352		
Water Emergency Transportation Authority		127,867		
RM2 Capital construction		12,307,308		
310 Clipper Capital I - Total Expenses	\$236,909,357	\$221,164,061	\$10,181,000	\$5,564,296

CLIPPER PROJECTS DISBURSEMENT REPORT
As of June 2021 (100% of year) (Unaudited)

Work Element/Consultant	Budgeted	Expended	Encumbered	Balance
Clipper II Capital	205,813,246			
CH2M Hill		505,489		
CUBIC		43,733,169	17,767,471	
IBI GROUP		4,963,123		
Consultants		1,265,958	1,959,591	
Invoke Technologies		493,818		
KPMG CONSULTING		245,435		
MTC STAFF COSTS		10,021,594		
Thompson Coburn LLP		616,235		
IBI GROUP		286,330		
Invoke Technologies		366,037		
Moore, Iacofano, Goltsman		0	1,500,000	
VenTek Transit, Inc.		85,540		
312 Clipper II - Total Expenses	\$205,813,246	\$62,582,728	\$21,227,062	\$122,003,456

**PURCHASE ORDERS EXECUTED BY EXECUTIVE DIRECTOR
\$2,500-\$200,000**

		As of June 30, 2021 (Unaudited)
DLT Solution		\$ 10,878
	<i>Oracle JAVA License Renewal</i>	
Asana Inc.		\$ 39,564
	<i>Software License Renewal</i>	
Keenan & Associates		\$ 2,850
	<i>Software License Renewal</i>	
Mode Analytics Inc.		\$ 64,000
	<i>Software License Renewal</i>	
Suitebriar Inc.		\$ 2,882
	<i>Software License Renewal</i>	
Inro Consultants		\$ 7,126
	<i>Software License Renewal</i>	
Ebix Inc.		\$ 17,000
	<i>FY 2020-21 Annual Insurance</i>	
NBC Universal Inc		\$ 5,000
	<i>Advetising and Public Awareness</i>	
Robert Half Technology		\$ 41,000
	<i>Temporary Employee Agency</i>	
United Development		\$ 17,300
	<i>Hosted Services</i>	
Carshoft Technolgoies		\$ 11,244
	<i>Hosted Services</i>	
CPS HR Consulting		\$ 25,000
	<i>Personnel Recruitment</i>	
Gartner Inc.		\$ 85,000
	<i>Consulting Services</i>	
Costar Group Inc.		\$ 99,864
	<i>Subscriptions</i>	
Mail Stream Corporation		\$ 5,000
	<i>Mailing and Postage</i>	
Dakota Press		\$ 4,900
	<i>Printing and Reproduction</i>	

**CONTRACTS EXECUTED BY EXECUTIVE DIRECTOR
\$2,500-200,000**

Consultant		As of June 30, 2021 (Unaudited)
Marin County Bicycle	Pavement Management Consultants	\$25,000
Qaunt Collective LLC	Bus Routes Consultant	\$70,000
Avepoint Public Sector	Salesforce Backup	\$24,000
Peak Digital LLC	Agency Websie Support Service	\$25,000
State Coastal Conservative	Twin Peaks Trail Improvement Project	\$74,000