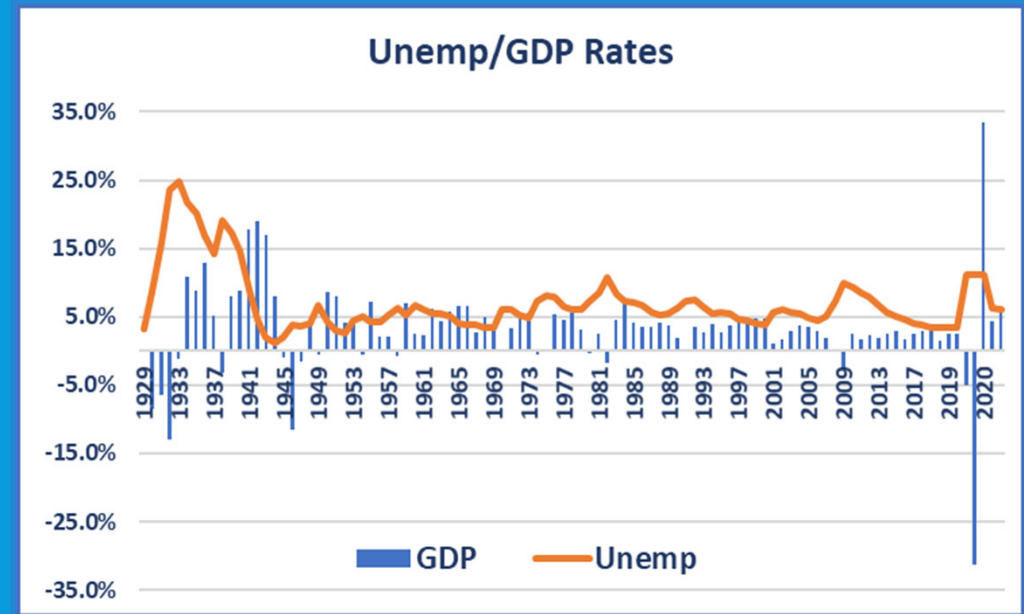


**MTC BUDGET FY 2021-22  
OPERATING & CAPITAL BUDGET  
MTC RESOLUTION NO. 4459**

June 9, 2021

# THE ECONOMY DROPPED 36% AND RECOVERED 38% ... ALL IN 2020

- The longest economic expansion on record ended February 2020 (July 2009 – Feb 2020)
- US economy suffered its greatest single drop ever:
  - GDP fell 29% from 1929-1933
  - GDP fell 36% in the first half of 2020
  - GDP recovered 38.3% in the second half of 2020
- Last three quarters GDP up 44.7%
  - 3<sup>rd</sup> quarter of 2020 GDP jumped 34%
  - 4<sup>th</sup> quarter 2020 GDP increased 4.3%
  - 1<sup>st</sup> quarter 2021 GDP 6.4%



# LOCAL ECONOMY IS RECOVERING

## FY 2020 REVENUE DECLINE

- Five counties have recovered to FY 2019 levels
- Excluding San Francisco – region is down just 0.2%
- Adjusted Revenue (5/21):
  - 2019 \$340M
  - 2020 \$329M
  - 2021 \$339M
- FY 2022 could be a very strong year as the local economy continues to reopen

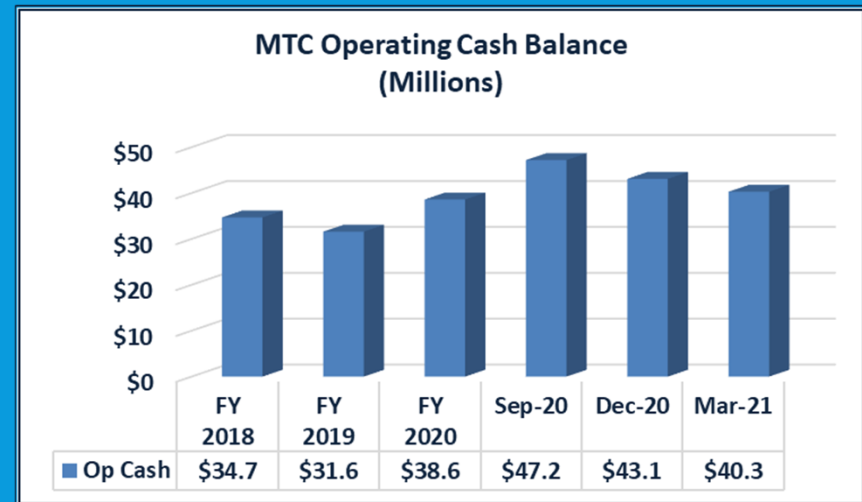
				FY 2021 - FY 2020		FY 2021 - FY 2019	
	FY 2019	FY 2020	FY 2021	Over/(under)	%	Over/(under)	%
Alameda	\$ 83,190,864	\$ 78,068,443	\$ 77,583,510	\$ (484,933)	-0.6%	(\$5,607,354)	-6.7%
Contra Costa	41,734,648	40,993,891	44,586,851	3,592,960	8.8%	2,852,203	6.8%
Marin	12,931,468	12,202,616	13,051,132	848,515	7.0%	119,663	0.9%
Napa	8,748,019	8,181,320	7,954,126	(227,195)	-2.8%	(793,893)	-9.1%
San Francisco	48,750,243	45,303,332	31,317,222	(13,986,110)	-30.9%	(17,433,022)	-35.8%
San Mateo	42,113,448	40,720,956	38,942,741	(1,778,214)	-4.4%	(3,170,707)	-7.5%
Santa Clara	108,666,346	107,648,112	112,886,434	5,238,322	4.9%	4,220,088	3.9%
Solano	18,855,057	18,716,077	20,409,343	1,693,266	9.0%	1,554,286	8.2%
Sonoma	23,699,075	22,710,012	23,967,461	1,257,448	5.5%	268,386	1.1%
Total	\$ 388,689,169	\$ 374,544,759	\$ 370,698,819	\$ (3,845,940)	-1.0%	(\$17,990,350)	-4.6%
Ex SF	339,938,925	329,241,428	339,381,597	10,140,170	103%	(557,328)	-0.2%

# FY 2021 FINANCIAL MANAGEMENT

- **MTC does well on several measures of financial management**
  - Cash management
  - Post-retirement benefit costs
  - Reserve level & funding
- **MTC has some financial concerns going into the future**
  - Future structural deficit
  - Project based staffing

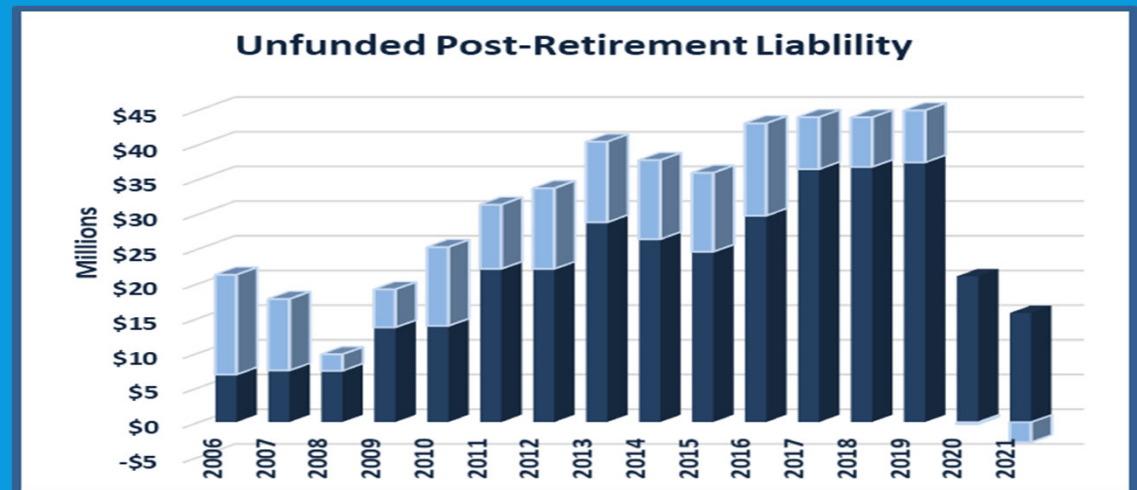
# MTC CASH BALANCE

- MTC has avoided a cash-flow deficit through 3<sup>rd</sup> quarter FY 2021
- Operating cash will drop with year-end expenses but should remain above FY 2020 ending balance



# POST-RETIREMENT BENEFIT COSTS

- Unfunded post-retirement benefits are now down 65% from the peak in FY 2019
- OPEB account is now an asset
- PERS UAL down to \$15.7M in FY 2021
- Annual PERS amortization payment down nearly 50% since FY 2019



	6/30/2018	6/30/2019	6/30/2020	6/30/2021
UAL	\$ 30,780,949	\$ 37,624,911	\$ 21,014,200	\$ 15,725,500
Interest	<u>22,787,907</u>	<u>28,309,581</u>	<u>9,613,125</u>	<u>8,032,000</u>
Total	\$ 53,568,856	\$ 65,934,492	\$ 30,627,325	\$ 23,757,500
Peak Pmt	\$ 3,551,361	\$ 3,906,324	\$ 2,653,121	\$ 2,000,000
Term	25	25	12	12

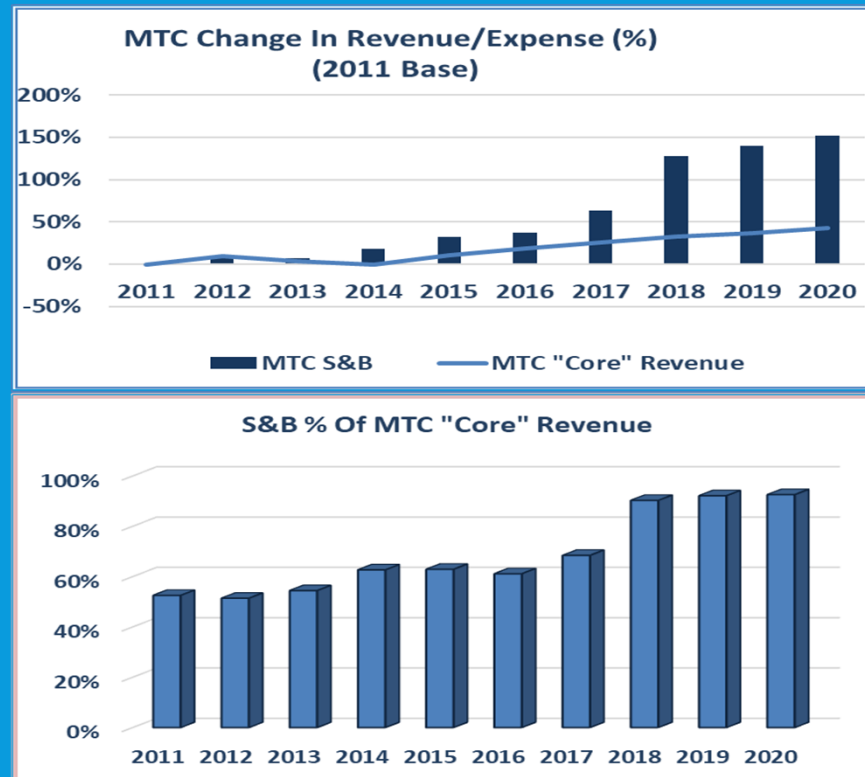
# MTC DESIGNATED RESERVES

- Reserves
  - Fully funded
  - Provide the minimum 6 months of operating reserve
- “Net Unrestricted” - after post-retirement costs - now positive
- FY 2020 reserve up 26% since FY 2016
- “Net Unrestricted” projected to be 35% of total reserve

MTC Fund Balance								
	Actual						Budget	Budget
	FY 15-16	FY 15-16	FY 16-17	FY 17-18	FY18-19	FY19-20	FY 20-21	FY 21-22
Fund balance, July 1	\$36,676,996	\$36,676,996	\$ 40,369,795	\$ 41,664,790	\$ 46,412,978	\$ 46,028,526	\$ 50,931,350	\$ 49,196,599
Surplus (deficit)	3,692,799	144,714	1,294,995	4,748,188	(384,452)	4,902,824	(1,734,751)	123,369
Transfer in from other Funds	0	0	0	0	0	0	0	0
Fund balance, June 30	40,369,795	36,821,710	41,664,790	46,412,978	46,028,526	50,931,350	49,196,599	49,319,968
Adjusted balance June 30	40,369,795	36,821,710	41,664,789	46,412,978	46,028,526	50,931,350	49,196,599	49,319,968
Reserve for encumbrance	4,885,700	4,000,000	3,013,964	3,291,429	3,944,446	8,910,984	4,000,000	6,000,000
Benefits/Retirement Reserve	1,468,652	2,000,000	1,515,948	1,362,773	3,158,877	9,547,203	6,000,000	6,000,000
Compensated Absences	4,842,422	4,500,000	5,151,294	3,921,386	4,253,618	4,965,167	6,000,000	6,000,000
STA Reserve	158,050	2,500,000	49,194	27,196	0	0	0	0
Capital Asset	0	0	0	0	0	0	816,000	624,050
Liability Contingency Reserve	964,580	1,250,000	294,763	123,850	285,120	281,027	700,000	500,000
Subtotal reserve, restricted	12,319,404	17,094,108	10,025,163	8,726,634	11,642,061	23,704,381	17,516,000	19,124,050
Net before retirement	28,050,391	19,727,602	31,639,626	37,686,344	34,386,465	27,226,969	31,680,599	30,195,918
Net Pension Liability	18,286,012	16,010,789	22,572,445	24,420,309	19,889,459	34,187,728	20,350,300	15,725,000
OPEB	0	0	0	4,763,606	5,059,342	0	(123,000)	(2,980,000)
Net unrestricted	9,764,379	3,716,813	9,067,181	8,502,429	9,437,664	(6,960,759)	11,453,299	17,450,918
Total Adjusted Reserve	\$ 40,369,795	\$ 36,821,710	\$ 41,664,790	\$ 46,412,978	\$ 46,028,526	\$ 50,931,350	\$ 49,196,599	\$ 49,319,968
Unrestricted	24%	10%	22%	18%	21%	-14%	23%	35%
Restricted	76%	90%	78%	82%	79%	114%	77%	65%
Total Fund balance	100%	100%	100%	100%	100%	100%	100%	100%

# MTC OPERATING COSTS

- MTC salary & benefit costs are growing three times faster than the "Core" revenue that funds ongoing MTC operations
- "Core Revenue"
  - TDA (sales tax)
  - Federal transportation grants
  - SB1
  - BATA administrative transfer
- **Between 2011 & 2020**
  - "Core" revenue up 43%
  - S&B costs up 152%
- Salary & Benefit costs now exceed 90% of "Core" operating revenue
- Project growth has created a growing dependence on transfers and additional grant revenue



# PROJECT BASED STAFFING/FUNDING

- MTC has seen a significant increase in “project” based staffing
- Project based staff are in
  - Clipper – capital and operating
  - 511 operations
  - Bay Forward/FPI Projects
- Project based have staff funding sources outside the “core” MTC resources
  - STBG
  - STA (population)
  - Local grants
- These “non-core” funding decisions are made by the Commission but have no formal policy commitment to maintain staff support in these long-range regional projects

- MTC does not have the resources to absorb over \$7.5M in additional staff costs

	FY2020 (A)	FY 2021 (B)	FY 2022 (B)
<b>Project Funding</b>			
Federal	\$ 6,158,218	\$ 5,669,688	\$ 5,359,900
State	-	1,032,536	1,568,556
Local	<u>228,640</u>	<u>222,156</u>	<u>583,144</u>
<b>Total</b>	<b>\$ 6,386,858</b>	<b>\$ 6,924,380</b>	<b>\$ 7,511,600</b>
<b>FTE</b>	<b>34</b>	<b>36</b>	<b>38</b>

# FY 2022 BUDGET ASSUMPTIONS

- **General Budget assumptions**

- 313 full time staff , up 13 positions
  - 2.8% contracted salary increase
  - 2.5% PERS normal cost increase
  - PERS UL payment \$2.6 million
  - OPEB ARC \$3.2 million
  - Continue to reduce post-retirement liability

- **Revenue**

- No reduction in planned grant revenue
- TDA up 5%
- Toll revenue up 22%
- **RM3 revenue budgeted as revenue and deposit into escrow**
- Express lane revenue continues to recover
- **No operational draw from reserves**
- **No special hiring or expenditure conditions**

	FY 2021	FY 2022	Total
MTC	227	5	232
BATA	67	8	75
SAFE	6	--	6
Total	300	13	313

# PROPOSED POSITION CHANGES

- 13 new and full-time positions are proposed for FY 2022
- Total cost       **\$3.3M**
- Funding
  - MTC
    - All MTC positions are funded by discretionary grants offsetting added cost
      - STP                               \$1.0M
      - STA                               .3M
  - BATA                               **\$2.0M**
    - Majority (5) needed for AET system conversion and CSC project bid/installation
    - Two positions in response to recommendations BRTF and BATA Ad Hoc Committee
    - One position for managing BATA operating and capital grants

	FTE	Funding	Purpose
MTC			
FOAM	2	STP	BRTF/Bay Forward
Tech Sys	2	STP	BRTF: network mgt
FPP	1	STA	BRTF: portfolio mgt
BATA			
Legal	1	BATA	ETC specialist
Toll Mgt	5	BATA	AET/CSC conversion
FOAM	1	BATA	Asset mgt.
FPP	1	BATA	RM3 program mgt.

# MTC FY 2021-22 PROPOSED OPERATING BUDGET

## OPERATING REVENUE

- The MTC Proposed FY 2022 Budget
  - Slight operating surplus
  - Operating Revenue \$92.7M
  - Operating Expense \$92.6M
- General Planning Revenue
  - TDA (sales Tax) up \$4.1M
  - SB1 new revenue \$2.4M
- Year-End Surplus
  - FY 2021 deficit (\$1.7M)
  - FY 2022 surplus \$ .123M

METROPOLITAN TRANSPORTATION COMMISSION				
BUDGET FY 2021-22				
SUMMARY				
OPERATING REVENUE-EXPENSE SUMMARY	As of 12/31/2020	FY 2020-21 Amendment No. 3	FY 2021-22 Draft	Attachment A % Inc./ (Dec) Change \$ Inc./ (Dec)
General Planning Revenue		\$ 29,874,640	\$ 34,149,688	14% \$ 4,275,048
Other MTC Revenue		\$ 1,380,500	\$ 1,118,700	-19% \$ (261,800)
Transfers from other Funds		\$ 48,734,544	\$ 47,855,285	-2% \$ (879,259)
Local Revenue Grants		\$ 10,123,636	\$ 9,580,984	-5% \$ (542,652)
<b>Total Operating Revenue</b>		<b>\$ 90,113,320</b>	<b>\$ 92,704,657</b>	3% \$ 2,591,337
<b>Total Operating Expense</b>		<b>\$ 91,848,072</b>	<b>\$ 92,581,288</b>	1% \$ 733,216
<b>Operating Surplus (Shortfall)</b>		<b>\$ (1,734,752)</b>	<b>\$ 123,369</b>	-107% \$ 1,858,121
Total Operating Revenue - Prior Year		\$ 22,540,251	\$ -	-100% \$ (22,540,251)
Total Operating Expense - Prior Year		\$ 22,540,251	\$ -	-100% \$ (22,540,251)
Operating Surplus (Shortfall)- Prior year		\$ -	\$ -	N/A \$ -
<b>Total Operating Surplus (Shortfall)</b>		<b>\$ (1,734,752)</b>	<b>\$ 123,369</b>	-100% \$ 1,858,121

# MTC PROPOSED FY 2022 BUDGET OPERATING EXPENSE

- Total Exp \$92.6M +1%
- S&B +2.6M +7%
  - Mainly related to increased PERS prepayment
  - Regular employee S&B down 1% - balancing admin staffing between BATA & MTC
- Printing / Training budgets double – normal travel/training year
- Contract services down \$2.8M - reduction in project contracts

	FY 2020-21 Amendment No. 3	FY 2021-22 Draft	Change % Inc./Dec	Change \$ Inc./Dec
<b>Operating Expense</b>				
<b>I. Salaries and Benefits</b>	\$ 38,896,024	\$ 41,561,242	7%	\$ 2,665,218
MTC Staff - Regular	\$ 34,376,788	\$ 34,170,198	-1%	\$ (206,590)
PERS Prefunding	\$ 3,867,477	\$ 6,655,000	72%	\$ 2,787,523
Temporary Staff	\$ 509,672	\$ 385,014	-24%	\$ (124,658)
Hourly /Interns	\$ 142,087	\$ 351,030	147%	\$ 208,943
<b>II. Travel and Training</b>	\$ 432,500	\$ 845,000	95%	\$ 412,500
<b>III. Printing, Repro. &amp; Graphics</b>	\$ 50,000	\$ 95,400	91%	\$ 45,400
<b>IV. Computer Services</b>	\$ 3,756,238	\$ 3,974,308	6%	\$ 218,070
<b>V. Commissioner Expense</b>	\$ 150,000	\$ 150,000	0%	\$ -
<b>VI. Advisory Committees</b>	\$ 15,000	\$ 15,000	0%	\$ -
<b>VII. General Operations</b>	\$ 2,455,999	\$ 2,685,881	9%	\$ 229,882
<b>Subtotal of Op Exp Before Contractual Service</b>	\$ 45,755,761	\$ 49,326,831	8%	\$ 3,571,070
<b>IX. Contractual Services</b>	\$ 46,092,311	\$ 43,254,457	-6%	\$ (2,837,854)
<b>Total Operating Expense</b>	<b>\$91,848,072</b>	<b>\$ 92,581,288</b>	1%	\$ 733,216

# MTC PROPOSED FY 2022 BUDGET GRANT BUDGET

- MTC will add nearly \$35 million in FY 2022 (in Millions)
- Grant Award (FY21)60      \$ 293
- New                      14      \$ 36
- New projects:
  - Blue Ribbon                      \$ 9.0
  - Climate Initiatives              \$ 10.9
  - RSR Fwd                          \$ 2.0
  - Dumbarton Fwd                  \$ 2.0
  - I-88o Comm.                      \$ 1.8
  - CMA Planning                    \$ 3.3
  - PDA Planning                    \$ 1.1
  - Blue Ribbon BAF/511            \$ 1.2
  - FasTrak /ELPilot Study        \$ .9
  - Others                            \$ 4.2
- FY 2022 balance              \$ 146.1

# MTC PROPOSED 2022 OPERATING BUDGET

## CLIPPER OPERATIONS

### • Proposed FY 2022 Operating Budget

- Total revenue \$31.6M
  - Operators \$13.2M
  - Operators fund 41% of Clipper operating costs
- Operating cost \$31.6M
  - Staff \$ 1.3M
  - Operations \$30.1M
- Operating program remains in balance
- Estimated FY 2022 operating costs down nearly \$6 million with continuing impact of pandemic on transportation

Clipper Operating:	Actual Thru Dec 2020	FY 2020-21 Approved Budget	FY 2021-22 Draft Budget		Change \$ Inc./Dec)
<b>Revenue:</b>					
RM2	\$ 1,383,725	\$ 3,800,000	\$ 5,200,000	37%	\$ 1,400,000
STA	-	5,800,000	6,300,000	9%	500,000
SGR	-	863,149	2,639,397	206%	1,776,248
CARES	3,186,348	5,900,000	3,400,000	-42%	(2,500,000)
Inactive Accounts	-	391,414	-	-100%	(391,414)
Float Account Interest	-	300,000	800,000	167%	500,000
Transit Operators	2,502,640	20,509,500	13,245,000	-35%	(7,264,500)
<b>Total clipper operating Revenue</b>	<b>\$ 7,072,713</b>	<b>\$ 37,564,063</b>	<b>\$31,584,397</b>	<b>-16%</b>	<b>\$ (5,979,666)</b>
<b>Expenses:</b>					
Staff cost	\$ 448,755	\$ 1,159,563	\$ 1,302,190	12%	\$ 142,627
Travel & Other General Ops.	100,751	80,000	166,800	109%	86,800
Promotion/Outreach/Fare Inc.	-	-	-	0%	-
Clipper Operations	6,476,704	36,324,500	30,115,407	-17%	(6,209,093)
<b>Total clipper operating Expense</b>	<b>\$ 7,026,210</b>	<b>\$ 37,564,063</b>	<b>\$31,584,397</b>	<b>-16%</b>	<b>\$ (5,979,666)</b>

# MTC PROPOSED FY 2022 OPERATING BUDGET CLIPPER I CAPITAL

## Clipper I Capital

- **Total Budget - \$237M**
  - FY 2021 (LTD) \$235M
  - FY 2022 \$2.0M
- Clipper I project is winding down

	Actual Thru Dec 2020	Thru FY 2020-21 LTD Budget	FY 2021-22 Draft Budget	LTD Budget Thru FY 2021-22
<b>Total Clipper 1 Capital Revenue</b>	<b>\$ 230,596,924</b>	<b>\$ 235,094,228</b>	<b>\$ 2,218,251</b>	<b>\$ 237,312,479</b>
Expense:				
Staff Costs	\$ 14,942,987	\$ 14,993,321	\$ 718,251	\$ 15,711,572
Travel	15,289	3,208	-	3,208
Pilot Equipment Maintenance	745,385	3,093,834	-	3,093,834
Transit Agency Funded Projects	-	10,333,144	-	10,333,144
Design	24,728,452	54,690,574	-	54,690,574
Site Preparation	6,633,564	3,899,437	-	3,899,437
Construction	62,541,975	21,867,682	-	21,867,682
Consultants	14,847,636	26,757,494	-	26,757,494
Engineering	16,593,772	7,953,061	-	7,953,061
Communications	1,723,961	1,583,000	-	1,583,000
Marketing	532,802	2,212,029	-	2,212,029
Financial Services	958,951	391,600	-	391,600
Equipment	30,899,185	49,226,873	(500,000)	48,726,873
Clipper Cards	26,623,787	32,740,095	2,000,000	34,740,095
Other	4,839,540	5,348,876	-	5,348,876
<b>Total Clipper 1 Capital Expense</b>	<b>\$ 206,627,287</b>	<b>\$ 235,094,228</b>	<b>\$ 2,218,251</b>	<b>\$ 237,312,479</b>

# MTC PROPOSED FY 2022 OPERATING BUDGET

## CLIPPER II CAPITAL

### Clipper II Capital

- **Total Budget -** **\$ 227M**
  - FY 2021 (LTD) **\$ 206M**
  - FY 2022 **\$ 21.6M**
- **Expense**
  - Staff **\$ 2.9M**
  - Proj Consultants **\$28.9M**
- **Contingency balance**
  - FY 2021 **\$19.5M**
  - FY 22 **\$ 9.3M**
  - Committing \$10.2 million of the project contingency in FY 2022
  - Clipper II contingency balance **\$9.3M**

Clipper 2 Capital:	Actual Thru Dec 2020	Thru FY 2020-21 LTD Budget	FY 2021-22 Draft Budget	LTD Budget Thru FY 2021-22
<b>Revenue:</b>				
STP	\$ 9,470,155	\$ 9,477,616	\$ -	\$ 9,477,616
FTA	9,999,953	137,217,587	9,220,777	146,438,364
Prop 1B/LCTOP	349,150	-	-	-
CMAQ	212,124	1,621,068	-	1,621,068
BATA	15,176,741	23,192,440	-	23,192,440
Card Sales	-	-	4,000,000	4,000,000
Inactive Cards	-	135,000	-	135,000
State of Good Repair	11,619,410	31,822,296	8,360,603	40,182,899
STA	2,766,601	2,661,267	-	2,661,267
<b>Total Clipper 2 Capital Revenue</b>	<b>\$ 49,594,134</b>	<b>\$ 206,127,274</b>	<b>\$ 21,581,380</b>	<b>\$ 227,708,654</b>
<b>Expense:</b>				
Staff Costs	\$ 8,401,049	\$ 11,868,467	\$ 2,868,719	\$ 14,737,186
Equipment	-	7,591,903	-	7,591,903
Consultants	40,989,253	167,150,470	28,920,777	196,071,247
Transfer Out	106,824	-	-	-
Contingency	-	19,516,434	(10,208,116)	9,308,318
<b>Total Clipper 2 Capital Expense</b>	<b>\$ 49,497,126</b>	<b>\$ 206,127,274</b>	<b>\$ 21,581,380</b>	<b>\$ 227,708,654</b>

# MTC PROPOSED FY 2022 OPERATING BUDGET BRIDGE FORWARD

- Bridge capital projects improving bridge and freeway operations
- Funding for these projects come from a variety of federal, state and local sources
- New and increased projects for FY 2022 (millions):
  - RSR \$3.1M
  - Bay Bridge (2020) \$5.0M
  - Dumbarton \$7.2M
  - Napa \$ 1.3M

	FY 2021 (LTD) (thousands)	FY2022 Proposed	Total (LTD)
Bay Bridge (2016)	\$22,876	\$50	\$22,926
Bay Bridge (2020)	10,975	4,950	15,925
RSR	--	3,102	3,102
FPI – 68o	14,000	--	14,000
FPI – 88o	3,004	61	3,065
FPI – US 101	3,000	61	3,061
Dumbarton Fwd	1,000	7,150	8,150
Napa Fwd	1,000	1,263	2,263
Total	\$55,855	\$16,637	\$72,492

# BRIDGE FORWARD

Bay Area Forward - Project Delivery	LTD Actual as of Dec 2020	Budget LTD Thru FY 2020-21	FY 2021-22 Draft Budget	LTD Thru FY 2021-22
<b>Bay Bridge Forward 2016 (2656)</b>				
Revenue:				
STP	\$ 111,984	\$ 1,000,000	\$ 50,181	\$ 1,050,181
SAFE	5,431,144	6,231,144	-	6,231,144
MTC Exchange	2,726,445	3,900,000	-	3,900,000
BATA Rehab	-	600,000	-	600,000
RM 2 Capital	6,937,043	11,144,000	-	11,144,000
	\$ 15,206,616	\$ 22,875,144	\$ 50,181	\$ 22,925,325
Expense:				
Staff Costs	\$ 1,282	\$ -	\$ 50,181	\$ 50,181
Consultants	15,205,334	22,875,144	-	22,875,144
<b>Total Expense</b>	<b>\$ 15,206,616</b>	<b>\$ 22,875,144</b>	<b>\$ 50,181</b>	<b>\$ 22,925,325</b>
<b>Bay Bridge Forward 2020 (2657)</b>				
Revenue:				
RM2 Capital	\$ -	\$ -	\$ 4,825,455	\$ 4,825,455
STP	5,299	3,625,000	124,675	3,749,675
ACTC	-	7,350,000	-	7,350,000
<b>Total Revenue</b>	<b>\$ 5,299</b>	<b>\$ 10,975,000</b>	<b>\$ 4,950,130</b>	<b>\$ 15,925,130</b>
Expense:				
Staff Costs	\$ 5,299	\$ -	\$ 124,675	\$ 124,675
Consultants	-	10,975,000	4,825,455	15,800,455
<b>Total Expense</b>	<b>\$ 5,299</b>	<b>\$ 10,975,000</b>	<b>\$ 4,950,130</b>	<b>\$ 15,925,130</b>
<b>Richmond San Rafael Forward (2658)</b>				
Revenue:				
STP (FS 1841)	\$ -	\$ -	\$ 2,055,812	\$ 2,055,812
Exchange (3907)	-	-	1,046,000	1,046,000
<b>Total Revenue</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,101,812</b>	<b>\$ 3,101,812</b>
Expense:				
Staff Costs	\$ -	\$ -	\$ 55,812	\$ 55,812
Consultants	-	-	2,122,000	2,122,000
<b>Total Expense</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,177,812</b>	<b>\$ 2,177,812</b>
<b>Freeway Performance Initiative I-680 (2659)</b>				
Revenue:				
STP	\$ 1,450,542	\$ 14,000,000	\$ -	\$ 14,000,000
<b>Total Revenue</b>	<b>\$ 1,450,542</b>	<b>\$ 14,000,000</b>	<b>\$ -</b>	<b>\$ 14,000,000</b>
Expense:				
Staff Costs	\$ -	\$ -	\$ -	\$ -
Consultants	1,450,542	14,000,000	-	14,000,000
<b>Total Expense</b>	<b>\$ 1,450,542</b>	<b>\$ 14,000,000</b>	<b>\$ -</b>	<b>\$ 14,000,000</b>

Bay Area Forward - Project Delivery	LTD Actual as of Dec 2020	Budget LTD Thru FY 2020-21	FY 2021-22 Draft Budget	LTD Thru FY 2021-22
<b>Freeway Performance Initiative I-880 (2660)</b>				
Revenue:				
STP	\$ 76,526	\$ 2,754,204	\$ 61,440	\$ 2,815,644
SAFE	-	250,000	-	250,000
<b>Total Revenue</b>	<b>\$ 76,526</b>	<b>\$ 3,004,204</b>	<b>\$ 61,440</b>	<b>\$ 3,065,644</b>
Expense:				
Staff Costs	\$ -	\$ -	\$ 61,440	\$ 61,440
Consultants	76,526	3,004,204	-	3,004,204
<b>Total Expense</b>	<b>\$ 76,526</b>	<b>\$ 3,004,204</b>	<b>\$ 61,440</b>	<b>\$ 3,065,644</b>
<b>Freeway Performance Initiative US - 101 (2661)</b>				
Revenue:				
CMAQ	\$ 156,209	\$ 3,000,000	\$ -	\$ 3,000,000
STP (FS 1841)	-	-	61,440	61,440
<b>Total Revenue</b>	<b>\$ 156,209</b>	<b>\$ 3,000,000</b>	<b>\$ 61,440</b>	<b>\$ 3,061,440</b>
Expense:				
Staff Costs	\$ -	\$ -	\$ 61,440	\$ 61,440
Consultants	156,209	3,000,000	-	3,000,000
<b>Total Expense</b>	<b>\$ 156,209</b>	<b>\$ 3,000,000</b>	<b>\$ 61,440</b>	<b>\$ 3,061,440</b>
<b>Dumbarton Forward (2662)</b>				
Revenue:				
STP	\$ -	\$ 1,000,000	\$ 2,350,361	\$ 3,350,361
RM2 Capital	-	-	4,800,000	4,800,000
<b>Total Revenue</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 7,150,361</b>	<b>\$ 8,150,361</b>
Expense:				
Staff Costs	\$ -	\$ -	\$ 100,361	\$ 100,361
Consultants	-	1,000,000	7,050,000	8,050,000
<b>Total Expense</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 7,150,361</b>	<b>\$ 8,150,361</b>
<b>Napa Forward (2663)</b>				
Revenue:				
STP	\$ -	\$ 1,000,000	\$ 1,261,800	\$ 2,261,800
<b>Total Revenue</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 1,261,800</b>	<b>\$ 2,261,800</b>
Expense:				
Staff Costs	\$ -	\$ -	\$ 161,800	\$ 161,800
Consultants	-	1,000,000	1,100,000	2,100,000
<b>Total Expense</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 1,261,800</b>	<b>\$ 2,261,800</b>
<b>Total Revenue Bay Area Forward</b>	<b>\$ 16,895,192</b>	<b>\$ 55,854,348</b>	<b>\$ 16,637,164</b>	<b>\$ 72,491,512</b>
<b>Total Expense Bay Area Forward</b>	<b>\$ 16,895,192</b>	<b>\$ 55,854,348</b>	<b>\$ 15,713,164</b>	<b>\$ 71,567,512</b>

# MTC PROPOSED FY 2022 OPERATING BUDGET

## MTC EXCHANGE FUND

- The Exchange Fund distributes funds exchanged with other agencies for regional projects
  - Balance FY 2021 \$25.6 million
  - FY 2022 funding
    - TAM \$ 75.7 million
    - STA \$ 65.0 million
- Total project funding \$140.7 million
- Project funds were exchanged for equal amount of MTC
- Funds will be repaid to MTC after RM3 funds are released

Exchange Fund	As of 12/31/2020	FY 2020-21 Budget	FY 2021-22 Draft	% Inc./Dec	Change \$ Inc./Dec
Revenue - TAM	\$ -	\$ -	\$ 75,651,097	100%	\$ 75,651,097
Revenue from STA	-	-	65,000,000	100%	65,000,000
Interest income	6,142	-	-	100%	-
<b>Total revenue</b>	<b>\$ 6,142</b>	<b>\$ -</b>	<b>\$ 140,651,097</b>	<b>100%</b>	<b>\$ 140,651,097</b>
Professional Fees	\$ 104,889	\$ 25,744,038	\$ -	100%	\$ (25,744,038)
Equipment Capital Expense	-	-	-	100%	-
Transfer out	-	-	-	100%	-
<b>Total expense</b>	<b>\$ 104,889</b>	<b>\$ 25,744,038</b>	<b>\$ -</b>	<b>100%</b>	<b>\$ (25,744,038)</b>
<b>Revenue over expense</b>	<b>\$ (98,747)</b>	<b>\$ (25,744,038)</b>	<b>\$ 140,651,097</b>	<b>100%</b>	<b>\$ 166,395,135</b>
Beginning Balance	\$ 25,744,038	\$ 25,744,038	\$ -		
Ending Balance	<u>\$ 25,645,291</u>	<u>\$ -</u>	<u>\$ 140,651,097</u>		

# RESOLUTION NO.4559

- **Sets parameters for administration of the FY 2022 Budget**

- Authorizes adjustments within the approved budget
- All increases to the budget must have Commission approval
- Delegates approval of contract and other services to Administration Committee
- Establishes the total authorized fulltime positions which cannot be exceeded without Commission approval

- **Establishes reserve designations**

- |  |         |
|--|---------|
| ▪ Encumbrance  | \$6M    |
| ▪ Benefits   | \$6M    |
| ▪ Compensated absence  | \$6M    |
| ▪ Capital  | \$0.6M  |
| ▪ Liability  | \$0.5M  |
| ▪ Unfunded pension   | \$15.7M |
| ▪ OPEB   | --      |
| ▪ No use of the designated reserve funds is authorized except through the FY 2022 Budget or with the express authorization of the Commission |         |