## Agenda Item 5a

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# NETWORK MANAGEMENT: PRIORITIZING ROLES & RESPONSIBILITIES

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# NETWORK MANAGEMENT: PRIORITIZING ROLES & RESPONSIBILITIES

### Feedback from March Task Force meeting:

- All listed Network Management roles and responsibilities are relevant, but some warrant greater focus in the near term.
- Additional roles were identified as priorities for evaluation.
- Roles should be tied to outcomes and timing priorities.

### **TODAY'S GOAL:**

 Identify primary Network Management roles and responsibilities to review with consultant in May.

 Consider which Network Management roles should continue being voluntarily coordinated at this time.

TRANSIT RECOVERY

# **ROLES & RESPONSIBILITIES PROCESS**

TRANSIT RECOVERY

April 26, 2021

| July 2020     | 21 potential transit transformation building blocks presented   |  |
|---------------|---|--|
| January 2021  | Administrative and customer-facing framing of potential roles & responsibilities reviewed by the Task Force |  |
| February 2021 | Priority and potential agency lead for roles & responsibilities reviewed by the Task Force                  |  |
| March 2021    | Initial screening of priority roles & responsibilities offered by the Task Force                            |  |
| April 2021    | Identify primary Network Management roles & responsibilities to review with Evaluation Consultant           |  |
| May 2021      | Approve priority Network Management roles & responsibilities after review with Evaluation Consultant        |  |

# **ROLES AND RESPONSIBILITIES – CONTINUAL REFINEMENT**



### April 2021

**Task Force** to narrow down initial prioritized list for consultant review and outline questions for consultant to address

#### May 2021

- NM Evaluation consultant to affirm, readjust, define prioritized list of roles and responsibilities for Task Force consideration
- **Task Force** consideration, refinement, and approval of the prioritized list

### June 2021

 NM Evaluation consultant will use the prioritized list for initial input into the Alternatives Assessment

#### August 2021 and Beyond

• **Business case** will revisit the roles and responsibilities and further refine and adjust as appropriate.

# **KEY POINTS**

 Priority Network Management roles and responsibilities should focus on adopted Problem Statement issues

 Selected roles and responsibilities become the underpinning of the consultant's Network Management Evaluation

 Prioritized roles and responsibilities represent near-term focus, not elimination of future opportunity to integrate others

 Evaluation consultant will further define specific roles and responsibilities as part of their Evaluation

 Future Business Case analysis will further review and refine the roles and responsibilities

# **BLUE RIBBON EQUITY PRINCIPLES**





- Equity is an essential building block in the foundation of any viable vision of a better world.
- Working to achieve equity acknowledges unequal starting places and the need to correct the imbalance.
- Equity and excellence cannot be divided. If a Plan's goals and specific responsibilities do not align with the core values of those involved, the effort cannot succeed.

# NETWORK MANAGEMENT: PRIORITIZING ROLES & RESPONSIBILITIES

(List from March 22, 2021, Blue Ribbon Task Force meeting)

### **Customer Facing**

- Fare Policy and Collection
- Connected Network Planning
- Current Services Coordination
- Branding, Mapping and Wayfinding
- Station Hub Design Review
- Technology and Mobile Standards
- Marketing/ Public Information Services
- Paratransit Coordination
- Bus Transit Priority
- Micro-mobility Integration

### Administrative/Institutional

- Procurement and Contracting
- Capital Project Prioritization
- Mega-project Delivery and Oversight
- Emergency Coordination
- Data Collection and Coordination
- Centralized Program Eligibility Verification
- Performance Management Standards
- Financial Assessment and Advocacy
- Bus Network Management Reforms
- Rail Network Management Reforms



| KEY  |
|--|
| MTC/Partner<br>Initial Network Priorities                          |
| Reserve for Future NM<br>Consideration                             |
| Roles & Responsibilities yet<br>to be confirmed and<br>categorized |

# NETWORK MANAGEMENT: PRIORITIZING ROLES & RESPONSIBILITIES

# What Task Force added at its March meeting (Light Blue)

### **Customer Facing**

- Fare Policy and Collection
- Connected Network Planning
- Current Services Coordination
- Branding, Mapping and Wayfinding
- Station Hub Design Review
- Technology and Mobile Standards
- Marketing/ Public Information Services
- Accessible Services (includes Paratransit)
- Bus Transit Priority
- Public Mobility Integration
- School Services (added to list)

### Administrative/Institutional

- Procurement and Contracting
- Capital Project Prioritization ?
- Mega-project Delivery and Oversight ?
- Emergency Coordination
- Data Collection and Coordination
- Centralized Program Eligibility Verification
- Performance Management Standards
- Financial Assessment and Advocacy
- Bus Network Management Reforms
- Rail Network Management Reforms



KEY

Initial MTC/Partner NM Priorities

Additional NM Priorities Identified by Task Force at 3/22 meeting

Reserve for Future NM Consideration

Indicates lack of consensus during 3/22 meeting

# NETWORK MANAGEMENT: RESPONSIBILITIES SUPPORT DESIRED OUTCOMES

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| NETWORK MANAGEMENT (NM) OUTCOMES   | ROLES & RESPONSIBILITIES                         |
|--|--|
| Coordinated, equitable fares and simpler   | Fare Policy                                      |
| payment options that attract more riders   | Technology and Mobile Standards (Clipper)        |
|  | Bus Transit Priority                             |
|  | Connected Network Planning                       |
| Reliable, integrated, customer-focused transit   | Station Hub Design Review                        |
| network with coordinated routes, service,  | Data Collection and Coordination                 |
| schedules, and long-term planning  | Performance Management Standards                 |
|  | Capital Project Prioritization                   |
|  | Public Mobility Integration                      |
| Customer Information that attracts more riders   | Branding, Mapping and Wayfinding                 |
| due to convenience, uniformity, and real-time  | Marketing / Public Information                   |
| accuracy   | Technology and Mobile Standards (Real Time Info) |
|  | Current Services Coordination                    |
| Equitably distributed community transit  | Accessible Services (including Paratransit)      |
| services that are efficiently and cost   | School Services                                  |
| effectively administered to maximize   | Emergency Coordination                           |
| customer benefits  | Procurement and Contracting                      |
|  | Centralized Program Eligibility Verification     |
| Transit Network Management reforms   | Bus Network Management Reform                    |
| resulting in efficient, customer-focused   | Rail Network Management Reform                   |
| policies and operation   | Mega-project Delivery and Oversight              |
| Increased cost-effectiveness and public transit funding at federal, state and regional level | Funding Advocacy                                 |

#### Legend



**NM:** Responsibilities to be confirmed for focus in Network Management Evaluation

**O/MTC:** Ongoing regional coordination led by MTC, not a focus of near term NM Evaluation

**O/O:** Ongoing regional coordination led by Operators, not a focus of near term NM Evaluation

**O/MTC/O:** Ongoing Network Management responsibilities jointly led by MTC and Operators

**MTC/CP:** Community Partners- Ongoing advocacy for New Network Management Funding facilitated by MTC

**D:** Deferred Network Management Integration

## NETWORK MANAGEMENT: PROPOSED ROLES & **RESPONSIBILITIES OUTSIDE INITIAL EVALUATION (IN YELLOW)**



|  |  | Primary focus of Network                     |   |
|--|--|--|---|
| NETWORK MANAGEMENT (NM) OUTCOMES   | ROLES & RESPONSIBILITIES                         | Management Evaluation<br>(indicated in Blue) | Legend  |
| Coordinated, equitable fares and simpler payment   | Fare Policy                                      | NM/C   | <b>NM/C:</b> Initial Support of High<br>Priority Initiatives to be part of<br>Network Management Evaluation |
| options that attract more riders   | Technology and Mobile Standards (Clipper)        | O/MTC/O                                      |   |
|  | Bus Transit Priority                             | NM/C   | NM: Responsibilities to be<br>confirmed for focus in Network<br>Management Evaluation                       |
|  | Connected Network Planning                       | NM   |   |
| Reliable, integrated, customer-focused transit   | Station Hub Design Review                        | NM   |   |
| network with coordinated routes, service,  | Data Collection and Coordination                 | NM   | O/MTC: Ongoing regional   |
| schedules, and long-term planning  | Performance Management Standards                 | O/MTC  | coordination led by MTC, not a<br>focus of near term NM<br>Evaluation                                       |
|  | Capital Project Prioritization                   | O/MTC  |   |
|  | Public Mobility Integration                      | D  | O/O: Ongoing regional   |
| Customer Information that attracts more riders due   | Branding, Mapping and Wayfinding                 | NM/C   | coordination led by Operators,<br>not a focus of near term NM   |
| to convenience, uniformity, and real-time accuracy   | Marketing / Public Information                   | O/MTC/O                                      | Evaluation  |
|  | Technology and Mobile Standards (Real Time Info) | NM/C   | O/MTC/O: Ongoing Network<br>Management responsibilities   |
|  | Current Services Coordination                    | 0/0  | jointly led by MTC and  |
| Equitably distributed community transit services that  | Accessible Services (including Paratransit)      | NM   | Operators   |
| are efficiently and cost effectively administered to   | School Services                                  | 0/0  | MTC/CP: Community<br>Partners- Ongoing advocacy   |
| maximize customer benefits   | Emergency Coordination                           | 0/0  | Partners- Ongoing advocacy<br>for New Network Management  |
|  | Procurement and Contracting                      | 0/0  | Funding facilitated by MTC  |
|  | Centralized Program Eligibility Verification     | NM   | <b>D:</b> Deferred Network  |
| Transit Network Management reforms resulting in  | Bus Network Management Reform                    | NM   | Management Integration  |
| efficient, customer-focused policies and operation   | Rail Network Management Reform                   | NM   |   |
|  | Mega-project Delivery and Oversight              | NM   |   |
| Increased cost-effectiveness and public transit funding at federal, state and regional level | Funding Advocacy                                 | MTC/CP                                       | 10  |

# QUESTIONS FOR DISCUSSION



Shades of blue indicate the consultant's primary evaluation focus.

1. Should any BLUE roles be changed to yellow or red?

2. Should any YELLOW roles be changed to blue?

3. Should any more specific roles be added?



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