

4. SUMMARY OF RECOMMENDATIONS



January 21, 2021

Ad Hoc BATA Working Group

AD HOC WORKING GROUP MEETING TIMELINE

Deep Dive

Recommendations

✓ **August**

Traffic &
Revenue Trends
Finances
Ad Hoc Goals



✓ **September**

Fast-Track
Projects to
Serve Buses &
Carpools



✓ **October**

Toll Collection
& Toll Plaza
Operations



✓ **November**

Toll Bridge
Rehabilitation
& Asset
Management



January

Agency Roles &
Responsibilities
BATA/Caltrans
Joint Venture

March

Program
Costs,
Shortfalls
& Priorities
Next Steps

1
2
3

BATA/CALTRANS JOINT VENTURE



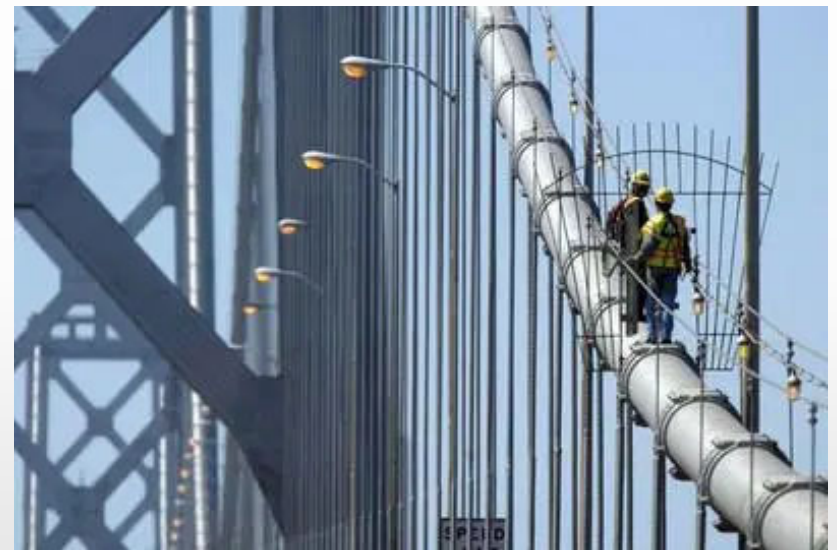
REVISE MASTER COOPERATIVE AGREEMENT TO ADDRESS CURRENT RESPONSIBILITIES AND RISKS

1. Update and Revise Master Cooperative Agreement to address current responsibilities
 - BATA cashless toll collection
 - Toll facilities maintenance
2. Administratively establish a joint executive management team to
 - Oversee program
 - Manage risks
 - Resolve disputes















SEEK EFFICIENCIES IN PROJECT DELIVERY AND COMMIT TO ASSET MANAGEMENT

1. Recognize joint roles in
 - Operations
 - Maintenance
 - Asset management
 - Delivery
2. Streamline project delivery and minimize additional project agreements
3. Develop a robust asset management program



COMMIT TO DELIVER REGIONAL TRANSIT PRIORITY AND CONGESTION RELIEF PROJECTS ON THE BRIDGE AND APPROACHES

			
Operations	 <p>Bus Queue Jump Lane</p>	 <p>Open Road Tolling/Reinstate HOV Lane</p>	 <p>Bus on Shoulder</p>
Transit	 <p>High Frequency Express Bus & Ferry</p>	 <p>Express Bus</p>	 <p>Coordinated & Modernized Express Bus</p>
Mobility	 <p>Commuter Management</p>	 <p>Quick Builds, Gap Closures & E-bike</p>	 <p>Gap Closures and E-bikes</p>

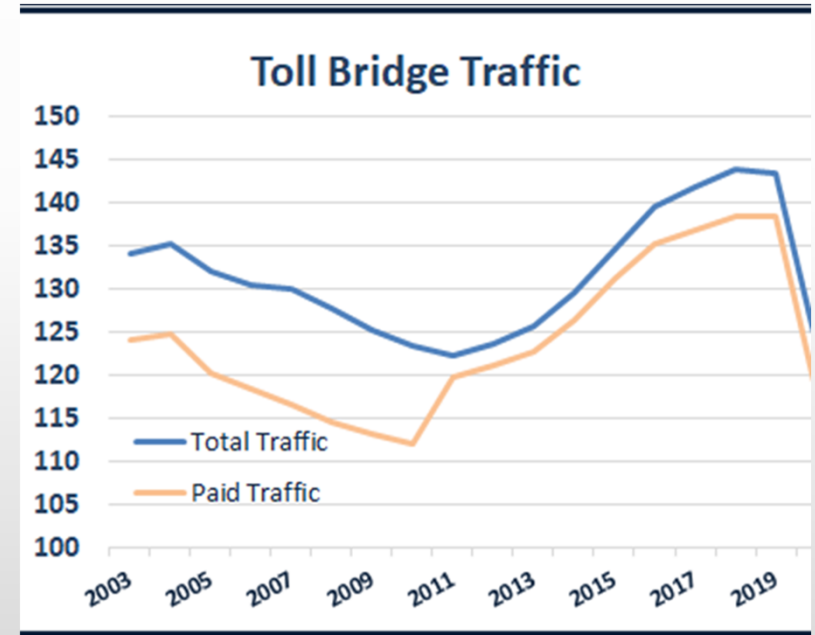
1. Seek a role that does not confine BATA to act as an Agent of the State, in order to take advantage of innovative project delivery models
2. Cost-effectively address critical mobility needs
3. Partner with other stakeholders

PROGRAM FUNDING AND PRIORITIES



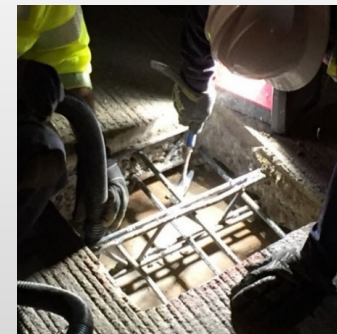
SECURE FINANCES

1. Continue cost control activities, including transition to invoice tolling and prioritization of projects.
2. Subject to resolution of RM3 and Commission approval, return toll bridge rehabilitation funds for
 - San Mateo 101 Express Lanes: \$75M
 - I-80/680/12 Interchange: \$14M
3. Recognize and prepare for future toll increase to meet long-term toll bridge rehabilitation needs



REAFFIRM PROJECT FUNDING PRIORITIES

1. Continue to prioritize bridge integrity, tolling and transit priority and congestion relief projects.
2. Commit to implementation of Asset Management Best Practices to better plan and fund delivery of bridge integrity projects.



SEEK ADDITIONAL FUNDING AND COST SAVINGS

1. Pursue State, Federal and other funding to advance projects in a timely manner
 - i.e., Federal Reauthorization and Stimulus funding.
2. Seek legislative and/or administrative remedies for cost savings and project delivery efficiencies to make toll dollars go further
 - i.e., Overhead Relief on Caltrans support costs like for Self-Help Agencies could save millions a year.

