

# Metropolitan Transportation Commission Programming and Allocations Committee

January 13, 2021

Agenda Item 2c - 21-0053

## MTC Resolution No. 3682, Revised

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**Subject:** Regional Measure 2 (RM2) Project 18: Rescission and reallocation of \$1.2 million in RM2 funds to MTC for the Next Generation Clipper project.

**Background:** In March 2020, MTC approved an allocation of \$13 million for the Next Generation Clipper Regional Fare System Integrator under RM2 Project 18, which is the umbrella Clipper project. MTC has identified approximately \$1.2 million in savings from four completed subprojects under RM2 Project 18 and an additional \$20,000 in unallocated RM2 funds assigned to the project.

As part of the implementation of the Next Generation Clipper mobile application, additional costs not included in the Clipper budget were identified. These costs include:

- A limited term promotional period covering the cost for users to convert physical Clipper cards to virtual cards,
- A reduction in the Card Replacement and Balance Restoration Fee, and
- Promotional materials to support the launch of the mobile application

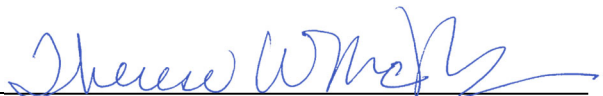
In November 2020, the Clipper Executive Board requested rescission of the savings from previous projects and reallocation of these funds along with the remaining unallocated balance to cover these newly-identified costs.

This item is a request to rescind \$1.16 million in savings and, along with \$20,000 in unallocated balance, allocate a total of \$1.18 million for costs related to the implementation of the Next Generation Clipper Regional Fare System mobile application.

**Issues:** None.

**Recommendation:** Refer MTC Resolution No. 3682, Revised to the Commission for approval.

**Attachments:** MTC Resolution No. 3682, Revised.

  
Therese W. McMillan

Date: February 23, 2005  
W.I.: 1255  
Referred by: PAC  
Revised: 03/23/05-C 11/02/05-DA  
02/22/06-DA 09/27/06-DA  
04/25/07-DA 09/28/07-DA  
01/23/08-C 05/28/08-C  
06/25/08-DA 12/17/08-DA  
10/28/09-C 12/16/09-C  
07/27/11-DA 09/28/11-C  
07/30/12-DA 10/23/13-DA  
03/25/20-C 01/27/21-C

### ABSTRACT

#### MTC Resolution No. 3682, Revised

This resolution approves the allocation of Regional Measure 2 funds for the TransLink® project sponsored by Metropolitan Transportation Commission (MTC) and the various Bay Area transit operators identified in Attachment A of this resolution, who are the implementing agencies. This resolution also transfers funds previously allocated under MTC Resolution No. 3657 to this resolution and supersedes MTC Resolution No. 3657.

This resolution includes the following attachments:

- Attachment A - Allocation Summary Sheets
- Attachment B - Project Specific Conditions
- Attachment C - MTC staff's review of Initial Project Reports (IPRs)
- Attachment D - RM2 Deliverable/Useable Segment Cash Flow Plan

This resolution was revised on March 23, 2005 to approve an allocation to MTC for TransLink® Support work. The attachments, A-3 through D-3 provide additional information on the allocation approval.

This resolution was revised on November 2, 2005 by Delegated Authority to approve a \$150,000 allocation to the Santa Clara Valley Transportation Authority for the VTA/Caltrain TransLink® Ticket Vending Machine Integration project. The attachments, A-4 through D-4 provide additional information on the allocation approval.

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This resolution was revised on February 22, 2006 by Delegated Authority to approve \$20,000 to MTC for TransLink® program technical assistance for VTA's Ticket Vending Machine Integration Project.

This resolution was revised on September 27, 2006 by Delegated Authority to allocate \$726,000 to VTA for final design of the Consortium Information Management System.

This resolution was revised on April 25, 2007 by Delegated Authority to allocate \$15,000 to MTC for assessing regional integration requirements of Golden Gate Transit's TransLink® Ferry Fare Gates project.

This resolution was revised on September 28, 2007 by Delegated Authority to allocate \$290,000 to MTC for SFMTA TransLink® Faregate integration work and \$90,000 to SFMTA for TransLink® faregate integration support efforts.

This resolution was revised on January 23, 2008 to allocate \$1,718,000 (final design and construction phases) to VTA for the Ticket Vending Machine Integration Project.

This resolution was revised on May 28, 2008 to allocate \$1,474,000 (construction phase) to VTA for the Consortium Information Management System.

This resolution was revised on June 25, 2008 by Delegated Authority to allocate \$200,000 (final design) to MTC for the TransLink® Reconciliation and Settlement Support Project.

This resolution was revised on December 17, 2008 by Delegated Authority to allocate \$50,000 in final design funds to MTC for the TransLink® Ticket Vending Machine Integration Project.

This resolution was revised on October 28, 2009 to allocate \$2,301,818 towards installation and procurement of new automatic fare collection equipment that will integrate with TransLink(r) and to provide associated support services.

This resolution was revised on December 16, 2009 to allocate \$1,738,000 to GGBH&TD to purchase and install an automated passenger counting and ticket system that is TransLink® and

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single ticket compatible at the San Francisco Ferry Terminal, AT&T Park, Larkspur Ferry Terminal, and Sausalito Ferry Landing.

This resolution was revised via Delegated Authority on July 27, 2011 to allocate \$1,000,000 to MTC towards improvements on the existing Clipper<sup>®</sup> system and expansion of Clipper<sup>®</sup> to other transit agencies.

This resolution was revised on September 28, 2011 to rescind \$1,054,207 from prior allocations to the Clipper<sup>®</sup> Integration and the Clipper<sup>®</sup> Reconciliation & Settlement Support projects and allocate \$1,295,207 to the Clipper<sup>®</sup> Capital project towards improvements on the existing Clipper<sup>®</sup> system and expansion of Clipper<sup>®</sup> to other transit agencies.

This resolution was revised on July 30, 2012 via Delegated Authority to rescind \$650,782 from a prior allocation to the BART Ticket Vending Machine (TVM) Clipper<sup>®</sup> Implementation project and re-allocate the same amount to the Clipper<sup>®</sup> Integration project for integration of the Clipper<sup>®</sup> functionality into BART's AFM machines and obtaining security access modules required to complete this integration.

This resolution was revised on October 23, 2013 via Delegated Authority to amend the scope on a prior allocation to the SFMTA Muni Metro Faregates project.

This resolution was revised on March 25, 2020 to allocate \$13,000,000 to the Next-Generation Clipper Regional Fare Payment System project for design and implementation of the replacement of the current fare collection system and equipment.

This resolution was revised on January 27, 2021 to rescind \$1,161,766 in savings from previous TransLink and Clipper project and reallocate the same amount, plus \$20,000 in previously unallocated funds, to the Next-Generation Clipper Regional Fare Payment System project for costs related to the implementation of mobile ticketing.

Additional discussion of this allocation is contained in the memorandum to the MTC Programming and Allocations Committee dated February 9, 2005, March 2, 2005, January 9, 2008, May 14, 2008, October 14, 2009, December 9, 2009, September 14, 2011, March 11, 2020, and January 13, 2021.

Date: February 23, 2005  
W.I.: 1255  
Referred by: PAC

Re: Approval of Allocation of Regional Measure 2 funds for the TransLink® Project

METROPOLITAN TRANSPORTATION COMMISSION  
RESOLUTION No. 3682

WHEREAS, pursuant to Government Code Section 66500 *et seq.*, the Metropolitan Transportation Commission (“MTC”) is the regional transportation planning agency for the San Francisco Bay Area; and

WHEREAS, Streets and Highways Code Sections 30950 *et seq.* created the Bay Area Toll Authority (“BATA”) which is a public instrumentality governed by the same board as that governing MTC; and

WHEREAS, on March 2, 2004, voters approved Regional Measure 2, increasing the toll for all vehicles on the seven state-owned toll bridges in the San Francisco Bay Area by \$1.00, with this extra dollar funding various transportation projects within the region that have been determined to reduce congestion or to make improvements to travel in the toll bridge corridors, as identified in SB 916 (Chapter 715, Statutes of 2004), commonly referred as Regional Measure 2 (“RM2”); and

WHEREAS, RM2 establishes the Regional Traffic Relief Plan and lists specific capital projects and programs and transit operating assistance eligible to receive RM2 funding as identified in Streets and Highways Code Sections 30914(c) & (d); and

WHEREAS, RM2 assigns administrative duties and responsibilities for the implementation of the Regional Traffic Relief Plan to MTC; and

WHEREAS, BATA shall fund the projects of the Regional Traffic Relief Plan by transferring RM2 authorized funds to MTC; and

WHEREAS, MTC adopted policies and procedures for the implementation of the Regional Measure 2 Regional Traffic Relief Plan, which specifies the allocation criteria and project compliance requirements for RM 2 funding (MTC Resolution No. 3636); and

WHEREAS, TransLink®, sponsored by the Metropolitan Transportation Commission, is identified as capital project number 18 under RM 2 and is eligible to receive RM 2 funding as identified in Streets and Highways Code Sections 30914(c); and

WHEREAS, the Metropolitan Transportation Commission, through the TransLink® Management Group, has approved an unconstrained and unprioritized list of projects and corresponding implementing agencies eligible to receive funds under capital project number 18; and

WHEREAS, each implementing agency will submit an Initial Project Report (“IPR”), as required pursuant to Streets and Highway Code Section 30914(e), to MTC for review and approval for each project allocation request; and

WHEREAS, Attachment A to this resolution, attached hereto and incorporated herein as though set forth at length, lists the project and phase for which the implementing agency is requesting RM2 funding and the reimbursement schedule and amount recommended for allocation by MTC staff; and

WHEREAS, Attachment B to this resolution, attached hereto and incorporated herein as though set forth at length, lists the required project specific conditions which must be met prior to execution of the allocation and any reimbursement of RM2 funds for each implementing agency; and

WHEREAS, Attachment C to this resolution, attached hereto and incorporated herein as though set forth at length, includes MTC staff’s review of each implementing agency’s Initial Project Report (IPR) for this project; and

WHEREAS, Attachment D attached hereto and incorporated herein as though set forth at length, lists the cash flow of RM2 funds and complementary funding for the deliverable/useable RM2 project segment; and

WHEREAS, the claimants to which funds are allocated under this resolution have certified that the projects and purposes listed and recorded in the attachments are in compliance with the requirements of the California Environmental Quality Act (Public Resources Code Section 21000 et seq.), and with the State Environmental Impact Report Guidelines (14 California Code of Regulations Section 15000 et seq.); now, therefore, be it

RESOLVED, that the RM2 funds allocated to BART under MTC Resolution No. 3657, as part of capital project number 18 under RM2, are hereby transferred to this resolution and Resolution No. 3657 is hereby superseded by this resolution; and be it further

RESOLVED, that MTC approves MTC staff's review of the requesting implementing agency's IPR for this project as set forth in the Attachment C; and be it further

RESOLVED, that MTC approves the allocation and reimbursement of RM2 funds in accordance with the amount and reimbursement schedule for the phase, and activities as set forth in the Attachment A; and, be it further

RESOLVED, that the allocation and reimbursement of RM2 funds as set forth in Attachment A are conditioned upon the implementing agency complying with the provisions of the Regional Measure 2 Regional Traffic Relief Plan Policy and Procedures as set forth in length in MTC Resolution 3636; and be it further

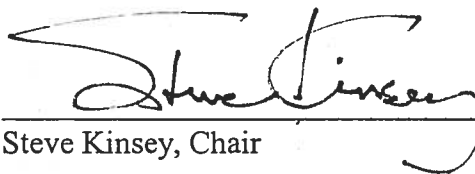
RESOLVED, that the allocation and reimbursement of RM2 funds are further conditioned upon the project specific conditions as set forth in Attachment B; and, be it further

RESOLVED, that the allocation and reimbursement of RM2 funds as set forth in Attachment A are conditioned upon the availability and expenditure of the complementary funding as set forth in Attachment D; and be it further

RESOLVED, that reimbursement of RM2 funds as set forth in Attachment A is subject to the availability of RM2 funding; and be it further

RESOLVED, that a certified copy of this resolution, shall be forwarded to the project sponsor.

METROPOLITAN TRANSPORTATION COMMISSION



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Steve Kinsey, Chair

The above resolution was entered into by the Metropolitan Transportation Commission at the regular meeting of the Commission held in Oakland, California, on February 23, 2005.

## REGIONAL MEASURE 2 PROGRAM Allocation of Funds

Project Title: TransLink® Integration  
Sponsor: Metropolitan Transportation Commission  
Project Number: 18.3

Allocation No. 18.3-1					
Activities to be funded with Allocation #1:					
Specifically, the TransLink® Contractor's scope of work includes four tasks:					
1. Integrate TransLink® functionality into TVMs in BART stations so that TVMs can load e-cash on to the TransLink® card;					
2. Integrate TransLink® functionality to enable AFMs to load e-cash;					
3. Enable TVMs and AFMs to load BART High-Value Discount (HVD) e-purse amounts to TransLink® cards (and conduct inquiries on the BART HVD e-purse); and					
4. Enable TVMs to conduct inquiries for all value (i.e., e-cash and products) stored on a TransLink® card.					
This work is expected to be completed in November 2006.					
Funding Information for Allocation #1:					
Allocation Instruction No.	Approval Date	Amount	Phase	Reimbursement Year	Cumulative Total To Date
06368205	23-Mar-05	\$ 1,020,000	CON	FY 2005-06	\$ 1,020,000
07368206	23-Mar-05	\$ 1,019,000	CON	FY 2006-07	\$ 2,039,000
07368206	28-Sep-11	\$ (856,558)	CON	FY 2006-07	\$ 1,182,442
07368206	27-Jan-21	\$ (137,205.48)	CON	FY 2006-07	\$ 1,045,237

Allocation No. 18.3-2					
Activities to be funded with Allocation #2:					
To provide technical expertise regarding Translink system requirements during VTA's development of its request for proposals (RFP) for the SCVTA and Caltrain TransLink® Ticket Vending Machine Integration Project. MTC will request a Change Order (CO) with the TransLink® contractor ERG Transit Systems to assist with the technical development of VTA's RFP. This work is expected to be completed in April 2006.					
Allocation Instruction No.	Approval Date	Amount	Phase	Reimbursement Year	Cumulative Total To Date
06368208	22-Feb-06	\$ 20,000	PSE	FY 2005-06	\$ 1,065,237
06368208	28-Sep-11	\$ (5,000)	PSE	FY 2005-06	\$ 1,060,237
06368208	27-Jan-21	\$ (871.56)	PSE	FY 2005-06	\$ 1,059,365

## REGIONAL MEASURE 2 PROGRAM Allocation of Funds

Project Title: TransLink® Integration  
Sponsor: Metropolitan Transportation Commission  
Project Number: 18.3

Allocation No. 18.3-3					
Activities to be funded with Allocation #3:					
To provide technical expertise regarding Translink system requirements during GGT's development of its request for proposals (RFP) for the Golden Gate Ferry Fare Gate Project. MTC will request a Change Order (CO) with the TransLink® contractor Motorola to assist with the technical development of GGT's RFP. This work is expected to be completed in July 2006.					
Allocation Instruction No.	Approval Date	Amount	Phase	Reimbursement Year	Cumulative Total To Date
07368210	25-Apr-07	\$ 15,000	PSE	FY 2006-07	\$ 1,074,365
07368210	28-Sep-11	\$ (15,000)	PSE	FY 2006-07	\$ 1,059,365

## REGIONAL MEASURE 2 PROGRAM Allocation of Funds

Project Title: TransLink® Integration  
Sponsor: Metropolitan Transportation Commission  
Project Number: 18.3

Allocation No. 18.3-4						
Activities to be funded with Allocation #4:						
Provide consultant services to help facilitate MTA's faregate/ticket vending machine procurement and implementation interfaces between TransLink® functionality and the Muni Metro system faregates.						
Allocation Instruction No.	Approval Date	Amount	Phase	Reimbursement Year	Cumulative Total To Date	
08368211	28-Sep-07	\$ 290,000	PSE	FY 2007-08	\$	1,349,365
08368211	28-Sep-11	(\$6,313)	PSE	FY 2007-08	\$	1,343,052
09368217	17-Dec-08	\$ 50,000	PSE	FY 2008-09	\$	1,393,052
09368217	28-Sep-11	(\$45,478)	PSE	FY 2008-09	\$	1,347,574

Allocation No. 18.3-5						
Activities to be funded with Allocation #5:						
Provide consultant services to a) integrate Clipper® functionality with BART's Add Fare Machines (AFMs) thereby allowing the BART policy requiring customers to make full payment prior to exiting the station to be applied to Clipper® customers; b) procure replacement security access modules to support the integration of Clipper into BART's AFMs.						
Allocation Instruction No.	Approval Date	Amount	Phase	Reimbursement Year	Cumulative Total To Date	
13368222	30-Jul-12	\$ 650,782	CON	FY 2012-13	\$	1,998,356
13368222	27-Jan-21	\$ (141,839.82)	CON	FY 2012-12	\$	1,856,516

## REGIONAL MEASURE 2 PROGRAM Allocation of Funds

Project Title: Consortium Information Management System (CIMS)  
Sponsor: Metropolitan Transportation Commission  
Implementing Agency: Santa Clara Valley Transportation Authority (VTA)  
Project Number: 18.5

Allocation No. 18.5-1						
Activities to be funded with Allocation #1:						
VTA will contract with a vendor on behalf of the Consortium to develop a design package for the CIMS. CIMS is to provide Consortium members with a system that will provide additional information for financial reconciliation and/or transportation planning using data that originates from the TransLink System. The design package will include: functional specifications, technical and detailed design, which will provide the ability to analyze, reconcile, validate, archive, facilitate and track work flow, integrate, and report on TransLink information.						
Funding Information for Allocation #1:						
Allocation Instruction No.	Approval Date	Amount	Phase	Reimbursement Year	Cumulative Total To Date	
07368209	27-Sep-06	\$ 726,000	PSE	FY 2006-07	\$	726,000

Allocation No. 18.5-2						
Activities to be funded with Allocation #2:						
Phase II of the CIMS project, which includes reconciliation, data validation, data analysis, development, testing, and implementing of the CIMS.						
Funding Information for Allocation #2:						
Allocation Instruction No.	Approval Date	Amount	Phase	Reimbursement Year	Cumulative Total To Date	
08368215	28-May-08	\$ 1,474,000	CON	FY 2007-08	\$	2,200,000
08368215	27-Jan-21	\$ (269,519.71)	CON	FY 2007-08	\$	1,930,480

## REGIONAL MEASURE 2 PROGRAM Allocation of Funds

Project Title: Muni Metro Faregates  
Sponsor: TransLink® Consortium  
Implementing Agency: San Francisco Municipal Transportation Agency (SF MTA)  
Project Number: 18.6

<b>Allocation No. 18.6-1</b>						
Activities to be funded with Allocation #1:						
MTA staff activities related to procurement of TransLink® enabled faregates and Ticket Vending Machines (TVM). Provide necessary background information regarding legacy systems and previous policy decisions impacting the path forward for faregate and TVM integration.						
Allocation Instruction No.	Approval Date	Amount	Phase	Reimbursement Year	Cumulative Total To Date	
08368212	28-Sep-07	\$ 90,000	PSE	FY 2007-08	\$	90,000

<b>Allocation No. 18.6-2</b>						
Activities to be funded with Allocation #2:						
Installation and procurement of new automatic fare collection equipment that will integrate with TransLink(r) and to provide associated support services. Note: On 10/23/13, scope amended to include: Acquisition of coding data for loading Muni fare products onto limited use smartcard tickets.						
Allocation Instruction No.	Approval Date	Amount	Phase	Reimbursement Year	Cumulative Total To Date	
10368218	28-Oct-09	\$ 2,301,818	CON	FY 2009-10	\$	2,391,818
10368218	27-Jan-21	\$ (530,445.40)	CON	FY 2009-10	\$	1,861,373

## REGIONAL MEASURE 2 PROGRAM Allocation of Funds

Project Title: Clipper® Capital  
Sponsor: Metropolitan Transportation Commission  
Project Number: 18.8

Allocation No. 18.8 - 1 & 2					
Activities to be funded with Allocation:					
1. Improve the customer experience through new/improved customer interfaces (improved customer service, website, mobile apps, in-person kiosk, etc.); 2. Increase market penetration, including potentially expanding Clipper® to new transit agencies; 3. Support operational scalability, efficiency and technology migration through potential projects like enhanced disaster recovery capabilities and installation of card readers to fill gaps in coverage as well as initial planning for the 'next generation' of Clipper® technology; 4. Perform contract management functions to assure contractor and system/process accountability; 5. Provide staff resources to manage and deliver the above scope of work.					
Allocation Instruction No.	Approval Date	Amount	Phase	Reimbursement Year	Cumulative Total To Date
12368220	27-Jul-11	\$ 1,000,000	CON	FY 2011-12	\$ 1,000,000
12368221	28-Sep-11	\$ 1,295,207	CON	FY 2011-12	\$ 2,295,207
12368220	27-Jan-21	\$ (18,610.87)	CON	FY 2011-12	\$ 2,276,596
12368221	27-Jan-21	\$ (64,145.09)	CON	FY 2011-12	\$ 2,212,451

## REGIONAL MEASURE 2 PROGRAM Allocation of Funds

Project Title: Next Generation Clipper Regional Fare System  
Sponsor: Metropolitan Transportation Commission  
Project Number: 18.9

Allocation No. 18.9 - 1					
Activities to be funded with Allocation:					
This allocation will fund work on the Next Generation Clipper System Integrator contract, a wholesale replacement of the entire current backend fare collection system and customer-facing devices like fare validators and sales terminals, as well as modernization of retail and customer service devices, improved telecommunications, and expanded fare media options, including a robust mobile application and other capabilities.					
Allocation Instruction No.	Approval Date	Amount	Phase	Reimbursement Year	Cumulative Total To Date
20368222	25-Mar-20	\$ 13,000,000	PS&E/CON	FY 2019-20	\$ 13,000,000

Allocation No. 18.9 - 2					
Activities to be funded with Allocation:					
This allocation is for short-term costs related to the implementation of the Next Generation Clipper mobile application, including converting physical Clipper cards to virtual cards, changing fees associated with card replacement, and developing promotional materials to support the mobile application launch.					
Allocation Instruction No.	Approval Date	Amount	Phase	Reimbursement Year	Cumulative Total To Date
21368223	27-Jan-21	\$ 1,182,638	CON	FY 2019-20	\$ 14,182,638

## **REGIONAL MEASURE 2 PROGRAM**

### **Project Specific Conditions**

Project Title: Next Generation Clipper Regional Fare System  
Sponsor: Metropolitan Transportation Commission  
Implementing Agency: Metropolitan Transportation Commission  
Project Number: 18.9

None

RM2 Project Number: **18.9**

## Next Generation Clipper Regional Fare System

<b>Lead Sponsor</b> Metropolitan Transportation Commission	<b>Other Sponsors(s)</b> N/A	<b>Implementing Agency</b> (if applicable) Metropolitan Transportation Commission
<b>Legislated Project Description</b> Integrate the Bay Area's regional smart card technology, Clipper, with operator fare collection equipment, expand system to new transit services, and deploy new technology		
<b>RM2 Legislated Funding (in \$1,000)</b> Total Overall Funding for Project #18 - \$35,000 18.9 Clipper - MTC (\$14,183)		<b>Project # 18.9 - Total Estimated Project Cost (in \$1,000)</b> \$195,183
<b>Project Purpose and Description</b> Next Generation Clipper will be a customer-focused, cost-effective fare collection system that supports a modern, consistent and seamless Bay Area transit experience and provides a flexible platform for future fare structures. New features will include: <ul style="list-style-type: none"> <li>• a robust mobile application</li> <li>• near real-time communication</li> <li>• expanded retail, online and mobile sales</li> <li>• new fare media options</li> </ul>		
<b>Funding Description</b> Committed Funds: This project is funded through RM2, OBAG, FTA, and other state and regional funding sources Uncommitted Funds: FTA/FHWA are expected to be secured to fill the funding gap. Operating Capacity: MTC or the respective operating agency.		

### Overall Project Cost and Schedule

Phase	Scope	Start	End	Cost (in \$1,000)
1	Final Environmental Document	N/A	N/A	\$0
2	Plans, Specifications and Estimates	09/2018	12/2022	\$117,287
3	Right-of-Way	N/A	N/A	\$0
4	Construction	01/2021	12/2024	\$77,896
<b>Total:</b>				<b>\$195,183</b>

## Total Project Funding Plan: Committed and Uncommitted Sources

(Amounts Escalated in Thousands)

<b>Project Title</b>	Next Generation Clipper Regional Fare System	<b>Project No.</b> 18.9
<b>Lead Sponsor</b>	MTC	
<b>Implementing Agency</b>	MTC	

Fund Source	Phase	Prior	2019-20	2020-21	2021-22	Future	Total
<b>Committed</b>							
OBAG 1 &2	PSE		35,000				35,000
FTA - TCP	PSE	11,198	5,000				16,198
Prior Year TCP	PSE	1,000					1,000
Prior Year Funds - TCP, TPI CMAQ, OBAG, LCTOP, STA, Card Sales	PSE	23,000					23,000
BATA Rehab	PSE	1,000		8,600			9,600
Prop 1B/LCTOP	PSE	4,000					4,000
STA - SGR	PSE	10,317	10,597				20,914
RM2 - System Integrator Contract	PSE		7,575				7,575
RM2 - System Integrator Contract	CON		5,425				5,425
RM2 - Mobile App Costs	CON			1,183			1,183
Total:		50,515	63,597	8,600	0	0	123,895
<b>Uncommitted</b>							
FTA/FHWA - TCP	CON					71,288	71,288
Total:		0	0	0	0	71,288	71,288
<b>Total Project Committed and Uncommitted</b>							
		<b>Prior</b>	<b>2019-20</b>	<b>2020-21</b>	<b>2021-22</b>	<b>Future</b>	<b>Total</b>
Total:		50,515	63,597	8,600	0	71,288	195,183

## REGIONAL MEASURE 2 PROGRAM Project Cash Flow Plan

Project Title: Next Generation Clipper Regional Fare System  
Sponsor: Metropolitan Transportation Commission  
Implementing Agency: Metropolitan Transportation Commission  
RM2 Project Number: 18.9

	PRIOR	2019-20	2020-21	2021-22	2022-23	2023-24	TOTAL
Environmental (ENV)	0	0	0	0	0	0	0
							0
							0
Final Design (PS&E)	0	4,175	1,000	2,400	0	0	7,575
RM2		4,175	1,000	2,400			7,575
							0
Right of Way	0	0	0	0	0	0	0
							0
							0
Construction	0	0	793	390	2,713	2,713	6,608
RM2			793	390	2,713	2,713	6,608
							0
<b>TOTAL FUNDING</b>							
Environmental	0	0	0	0	0	0	0
Final Design (PS&E)	0	4,175	1,000	2,400	0	0	7,575
Right of Way	0	0	0	0	0	0	0
Construction	0	0	793	390	2,713	2,713	6,608
<b>PROJECT TOTAL</b>	0	4,175	1,793	2,790	2,713	2,713	14,183