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T. Jack Foster, Jr.  
Foster Enterprises

November 19, 2020

Therese W. McMillan  
Executive Director, Metropolitan Transportation Commission  
Bay Area Metro Center  
375 Beale Street, Suite 800  
San Francisco, California 94105

### RE: Strategy EN7: Expand Commute Trip Reduction Programs at Major Employers

Dear Therese:

It has been some time since we last spoke during your tour of San Mateo County after the appointment of Commissioner Papan to the Metropolitan Transportation Commission. Thank you for your continued efforts to keep MTC and ABAG moving forward in 2020 under these most challenging circumstances.

The San Mateo County Economic Development Association (SAMCEDA) supports with reservations the modified *Strategy EN7: Expand Commute Trip Reduction Programs at Major Employers*.

While SAMCEDA applauds the overall work of *Plan Bay Area 2050* and we appreciate the constraints under which MTC must meet GHG reductions required by the California Air Resources Board, MTC's approach to mandating telecommuting for employees was rushed and lacked meaningful engagement of major employers or the business community in San Mateo County.

I also appreciate and support the recent efforts of Mayors Breed, Liccardo, Schaaf, along with the Bay Area Council and the Silicon Valley Leadership Group, to craft this compromise policy. SAMCEDA partners with BAC and SVLG across the many issues facing the Bay Area.

But moving forward into the implementation phases of *Plan Bay Area 2050* and strategies such as *EN7*, let me remind you there are many more mayors and many more stakeholders like SAMCEDA who MTC needs to engage directly and proactively if your goal is consensus and success.

SAMCEDA is ready to partner with you and your staff on the implementation phase of *Strategy EN7* and other issues. You now have my direct contact information and I look forward to the invitation to participate on behalf of the many stakeholders in San Mateo County impacted by this policy.



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**T. Jack Foster, Jr.**  
*Foster Enterprises*

Please have a safe holiday season and once again, thank you for your leadership.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Re' or 'Rosanne'.

**Rosanne Foust**  
*President & CEO, SAMCEDA*

CC: SAMCEDA Board of Directors  
Hon. Warren Slocum  
Hon. Gina Papan  
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All City Council and Town Council Members  
Jim Hartnett, San Mateo County Transit District  
Jim Wunderman, Bay Area Council  
Gwen Litvak, Bay Area Council  
Ahmad Thomas, Silicon Valley Leadership Group  
Jason Baker, Silicon Valley Leadership Group