

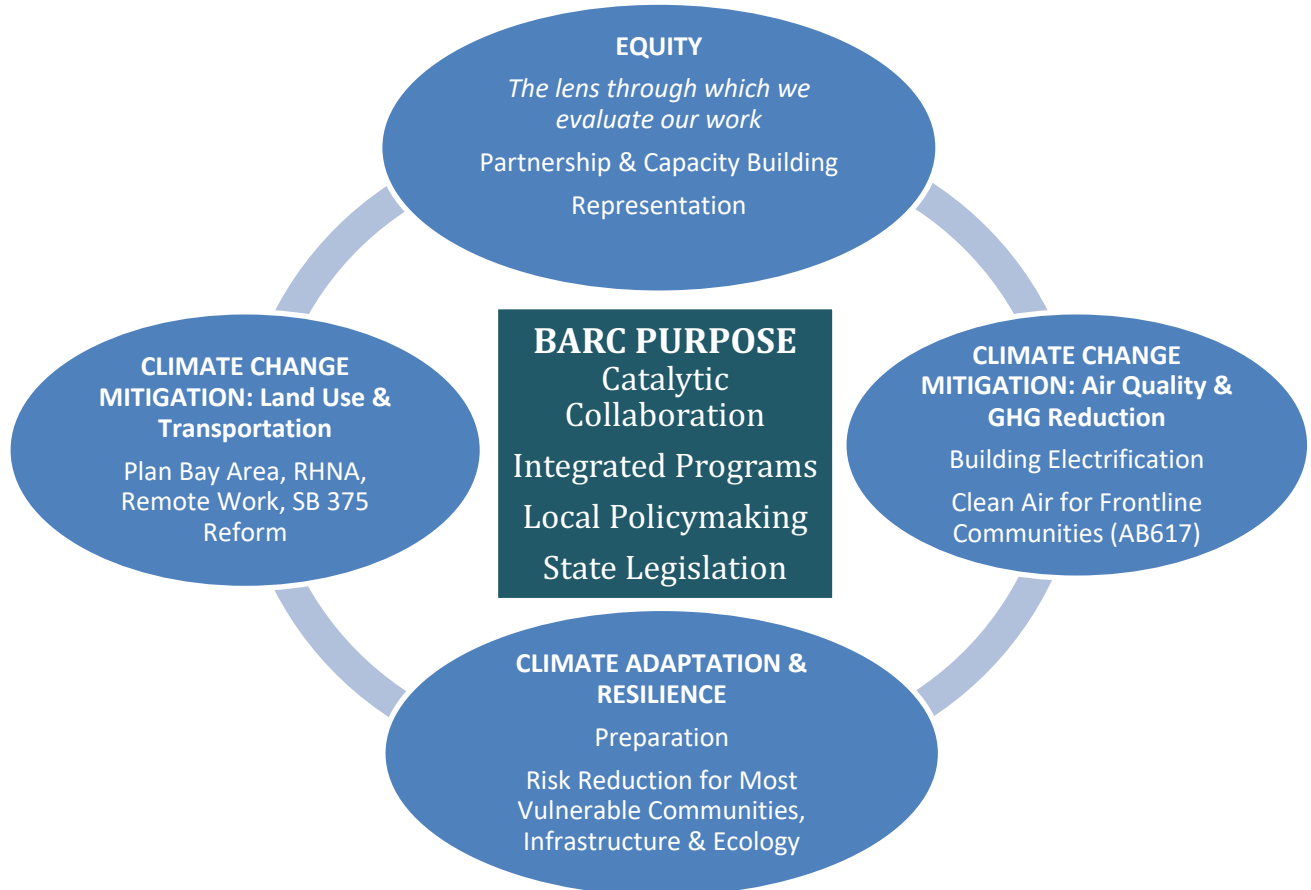


Date: November 13, 2020
To: BARC Governing Board
From: Allison Brooks, BARC Executive Director
RE: ***Bay Area Regional Collaborative (BARC) Strategy Session Overview***

At our September 25th BARC Governing Board meeting, members of the Governing Board requested a Strategy Session to allow more time to discuss the cross-cutting issues of regional significance that fall under the purview of the BARC member agencies; issues that require catalytic collaboration across the agencies in order to meet the challenges that the San Francisco Bay Area faces in the 21st century. This Strategy Session is also an important time to reaffirm the purpose of BARC, clarify our priorities for 2021, and recalibrate and optimize how we work together.

The Diagram below illustrates BARC's purpose and the priority areas towards which its efforts are focused. BARC's purpose is to model catalytic collaboration among member agencies and other regional stakeholders to produce better regional outcomes. In BARC's Organizational Plan, completed in 2015, the Governing Board and the executive leaders of the member agencies agreed to focus primarily on climate change, with an underlying commitment to advancing racial and social equity emerging as a critical component of all BARC's work.

Diagram 1: BARC's Purpose & Priorities



I. Goals for Strategy Session

The goal of this Strategy Session is to affirm BARC's purpose and priorities. To help accomplish that, Governing Board members and executive leadership will break into small group discussions to discuss the four main issue areas, outlined below and illustrated in the *BARC Purpose and Priorities Diagram*. The Governing Board and executives will be able to discuss priorities, opportunities for collaboration, and potential tension points. Below are examples of the types of projects, initiatives and legislative priorities that currently fall under each issue area:

Social & Racial Equity

- Examples: Expanding resources to support community-based capacity building and local adaptation planning, increased representation of people of color in decisionmaking

Climate Adaptation & Resilience

- Examples: Bay Adapt, State Route 37, Statewide Resilience Bond

Land Use and Transportation

- Examples: Plan Bay Area, RHNA, Remote Work, SB375 Reform

Climate Change Mitigation

- Examples: Building Electrification, AB617 Communities, Title 24 Statewide Building Codes

After these breakout groups, we will reconvene the whole Governing Board to share insights from their discussions. The Strategy Session will provide an opportunity to inform priorities for 2021 and recalibrate the work plan as necessary. This update will ensure that BARC's Work Plan continues to focus our efforts on the highest-priority areas where BARC can have the most impact, especially in light of the rapidly shifting economic and political dynamics of the region.

II. BARC 2-Year Work Plan: Mid-Term Review

Since the 2020-21 BARC Work Plan was adopted in the summer of 2019, BARC has had a significant impact resiliency planning and achieving our goal of a carbon-free Bay Area. BARC has completed 5 of its 10 projects as highlighted in the table on the following page.

The year 2020 has been an unprecedently challenging year that has served to reinforce the value of regional collaboration. BARC staff look forward to working with Governing Board members, executive leadership and other key partners to continue to put the Bay Area at the forefront of innovative and pro-active responses to both existing issues and emerging opportunities and challenges as we move into 2021.

Table 1: BARC 2020 Work Plan Accomplishments

Project		Timeline	Status
Resilient Bay Area Projects			
✓	1.1 South San Francisco: Colma Creek Collector (SB1 Adaptation Planning Grant)	March 2019- June 2020	Completed: Final report completed in June 2020. Supporting Measure AA application to continue to advance project.
✓	1.2 State Route 37 Corridor Public Access Study (SB1 Adaptation Planning Grant)	March 2019- June 2020	Completed: Final report completed in June 2020. BARC activitely pursuing continued opportunities to advance project.
✓	1.3 Dumbarton Bridge: East Palo Alto Resiliency Study (SB1 Adaptation Planning Grant)	February 2019- May 2020	Completed: Final report completed in May 2020. BARC actively pursuing continued opportunities to advance project(s).
	1.4 Resilient by Design Bay Area Challenge: Continued Monitoring and Implementation	2019-2022	Ongoing: BARC co-hosted a successful 6-part webinar series w/ over 1,000 participants on Resilient by Design updates. Launched website to publicize and track all 9 projects.
✓	2. Adapting to Rising Tides Bay Area	Fall 2016- Fall 2019	Completed: ART Bay Area has been released, and the project team will work to integrate it into Plan Bay Area efforts through 2021.
	3. Horizon/Plan Bay Area: Integrating Sea Level Rise	Fall 2019- 2021	Ongoing: BARC actively convenes cross-agency working group to advance integration of sea level rise into Plan Bay Area and other efforts.
	4. Regional Adaptation Framework	2019-2021	Ongoing: BARC is engaging in the BayAdapt process and could play a larger coordinating role in implementation of key components in 2021.
	5. Advocacy at State Level: Resilient Bay Area	2020-2021	Ongoing: BARC is working with member agencies to develop a legislative agenda for 2021, including SB 375 reform, resilience bond.
Carbon-Free Bay Area Projects			
	1. AB617 Implementation: Focus on Mobile Sources	2019-2022	Ongoing: BARC assists local governments and agencies in pursuing funding for project implementation in West Oakland.
✓	2. Building Electrification	2019-2020	Completed: The Clean Building Compass was launched in the summer of 2020.