Joint ABAG MTC Governance Committee
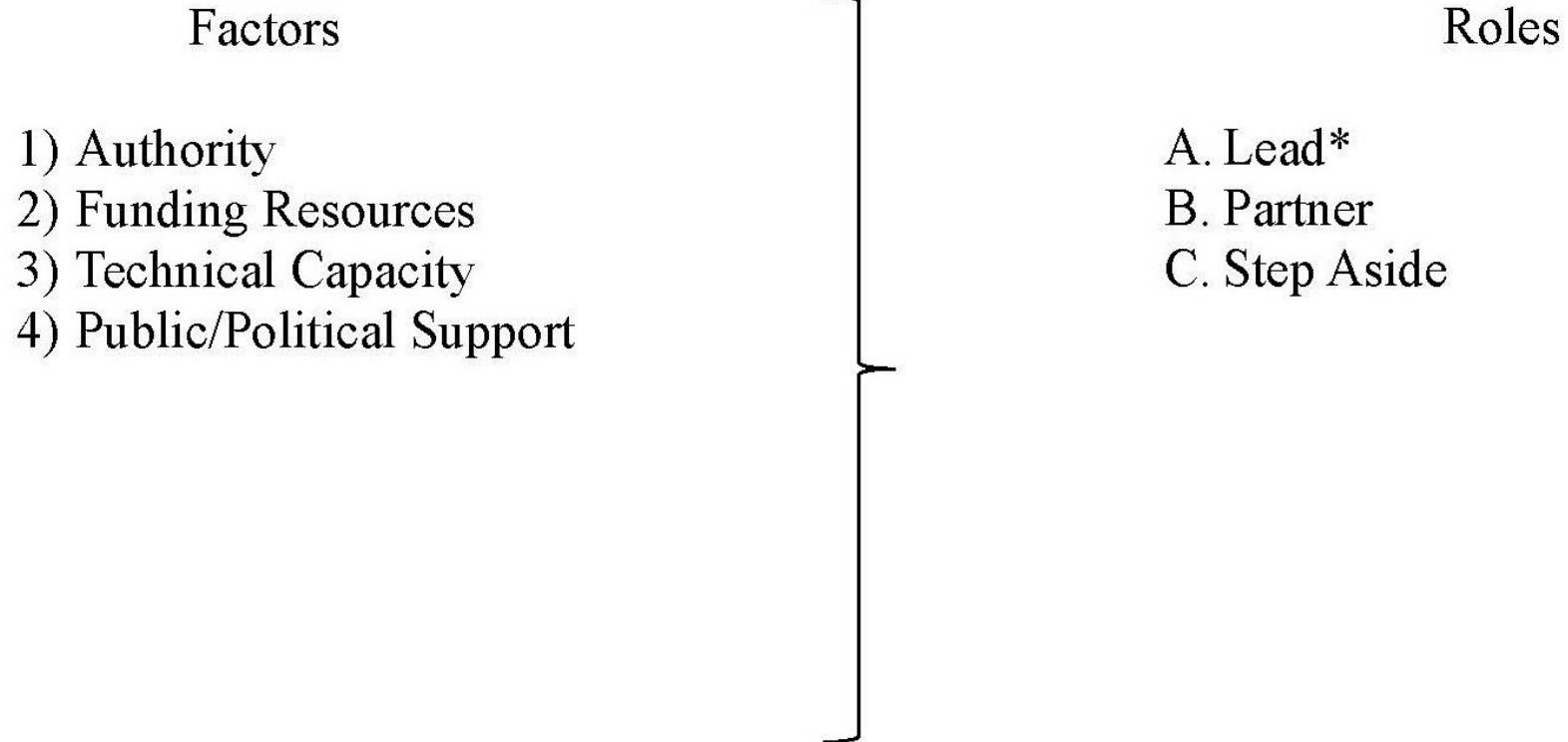
Meeting 2: Agency Existing Authorities and Financial Capacity

Therese W. McMillan, Executive Director
September 25, 2019

Association of Bay Area Governments

METROPOLITAN TRANSPORTATION COMMISSION

Recap of Last Meeting….

- Governance question should focus first on regional issues portfolio:
  - ❖ What continues; and what is added

- Success in governing the portfolio (no matter the topic) requires:
  - ❖ Authority
  - ❖ Funding/Financing
  - ❖ Technical Capacity
  - ❖ Public/Political support

- *Degree* of governing flows from above; to
  - ❖ Lead
  - ❖ Partner
  - ❖ Step Aside

Key Factors Influencing Governance

Factors

1) Authority
2) Funding Resources
3) Technical Capacity
4) Public/Political Support

Roles

A. Lead*
B. Partner
C. Step Aside

Why Examine:

- Critical to level set baseline of
  - ❖ What ABAG and MTC *must* do, versus can do
  - ❖ What is their capacity to carry that out TODAY
  - ❖ Authority and Funding/Financing key "starter" factors

- Consider whether A & F capacity…
  - ❖ if separate or combined;
  - ❖ is sufficient to address

  the regional issues at hand.

Authority is Assigned, and is Foundational

❖ The "Must Do's"

❖ Should drive priorities

❖ Can be supplemented, but "non" authorized activity is discretionary

[Attachment A & B, Agenda Item 5b]

Funding / Financing Also Foundational

❖ Sometimes attendant to Authority; otherwise must be sought

❖ Measurable, and accountable via budget processes

❖ Should be prioritized around Authorities

❖ Important considerations:

1) Reliability (formula vs. discretionary)
2) Flexibility (general vs. restricted)
3) Tenure (term vs. continuing)

[Attachment C, Agenda Item 5b]

Next Level Factors

- Technical capacity directly shaped by
  - ❖ Authority: What you need to have
  - ❖ Funding: How much and how well you can sustain it

- Public/Political Support
  - ❖ Can initiate and sustain both Authority and Funding; AND
  - ❖ Loss of P/P can impact effectiveness or existence of both Authority and Funding.

Association of Bay Area Governments

METROPOLITAN TRANSPORTATION COMMISSION

Activities Outside of Statutory Authorities

- Can Do's, not Must Do's

- Considerations:
  - ❖ Do they add benefit/complement Authorized activities?
  - ❖ Do they supplement or drain Funding/Financing needed for Authorized activities
  - ❖ Does Public/Political support prioritize "Can Do" more so than "Must Do" activities – and if so, why?
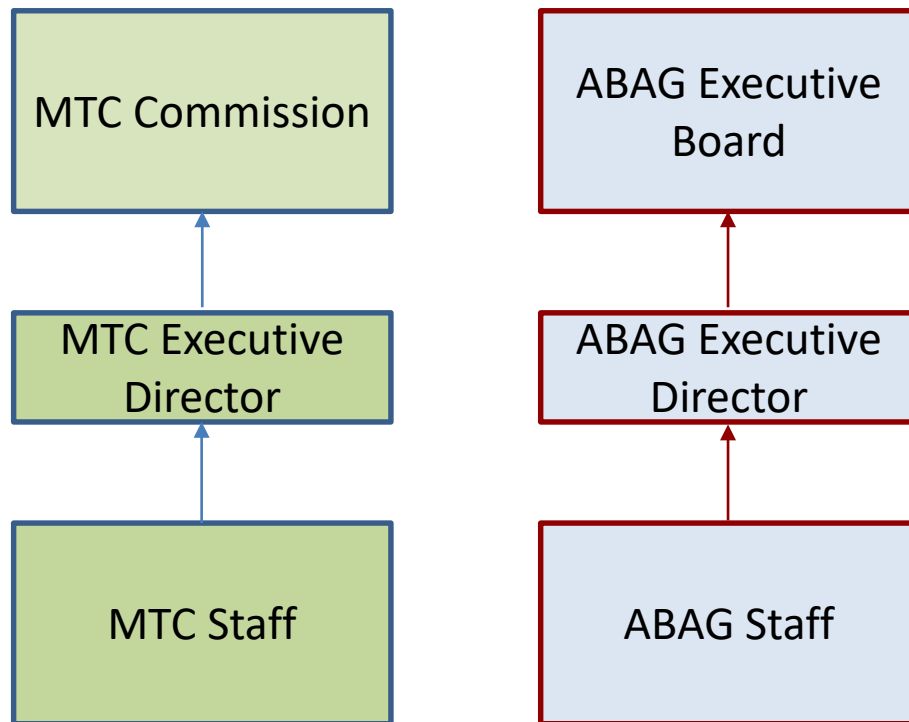
MTC/ABAG Staffing: Baselining Technical Capacity

1. Staffing significantly changed with consolidation

2. Important to understand "blended" structure

   ➤ Influences decisions on current and future resource priorities

   ➤ Must Do's versus Can Do's/same staff

Staffing Structure

(Contract for Services - 4.3 MTC Staffing) The MTC employees identified as part of the Budget approval process……will be responsible, commencing as of July 1, 2017, for providing services under this Agreement, both to ABAG and the LCPs.