



METROPOLITAN  
TRANSPORTATION  
COMMISSION

**Agenda Item 2**  
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## *Memorandum*

TO: Policy Advisory Council  
Equity and Access Subcommittee

DATE: March 6, 2019

FR: Michael Germeraad, MTC / ABAG

RE: Horizon: Transform-the-Future Activity

A key element of Horizon is Futures Planning, which is a new way of looking at long-range planning, focusing on exploring divergent “what if” scenarios to identify strategies that are effective in a wide variety of circumstances. It replaces traditional scenario planning where funding and growth are distributed based on fixed assumptions; instead, the Futures process outlines a variety of potential political, technological, economic and environmental challenges that would impact the lives of Bay Area residents. Working with stakeholders and residents in March, MTC and ABAG will identify a suite of transportation, land use, economic development, and resilience strategies to “Transform-the-Future”, regardless of what happens in the decades ahead.

At your March 13 meeting, members of the Equity and Access Subcommittee will be invited to play the Transform-the-Future outreach game. In groups of eight, subcommittee members will be introduced to the unique opportunities and challenges of each of the three Futures (“Clean and Green,” “Back to the Future” and “Rising Tides, Falling Fortunes”) and be tasked to collaboratively select a set of strategies to improve outcomes in each. With guidance from a facilitator, you and your peers will select from a set of 44 strategies to improve each Future, collectively determining the results. The outcomes of this workshop will inform which policy strategies staff will study in the final phase of the Horizon Initiative.