MTC SAFE Agenda Item 4a



Memorandum

METROPOLITAN TRANSPORTATION COMMISSION SERVICE AUTHORITY FOR FREEWAYS AND EXPRESSWAYS Agenda Item 3c Bay Area Metro Center

375 Beale Street, Suite 800 San Francisco, CA 94105 TEL 415.778.6700 WEB www.mtc.ca.gov

| TO: | Operations Committee | DATE: | June 1, 2018 |
|-----|----------------------|-------|--------------|
| FR: | Executive Director | W.I.: | 6031, 6032 |

RE: MTC SAFE Resolution No. 64: FY 2018-19 Operating and Capital Budget

The MTC SAFE proposed budget for FY 2018-19 is currently balanced and reflects an operating surplus of \$149,650. The budget also includes transfers to fund capital projects and retire part of the unfunded PERS obligation.

Operating Revenue

Total operating revenue for FY 2018-19 is \$18 million, an increase of \$2.7 million or 18% above the FY 2017-18 budget (Table 1). The increase includes an additional \$2 million in the Local Assistance Program (LAP) stemming from new SB1 revenue and \$800,000 in the STP funding.

| | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 |
|-----------------------|---------------------|---------------------|---------------------|---------------------|
| <u>Op Revenue</u> | Actual | Actual | Budget | Budget |
| STP | \$1,787,795 | \$3,198,477 | \$2,000,000 | \$2,800,000 |
| DMV Revenue | 6,582,736 | 6,716,382 | 6,400,000 | 6,500,000 |
| Interest Income | 6,188 | 21,427 | 9,000 | 9,000 |
| LAP | 4,863,908 | 3,170,468 | 6,689,600 | 8,700,000 |
| State of California | 36,554 | 0 | 100,000 | 100,000 |
| Transfer in from BATA | 300,000 | 300,000 | 200,000 | 0 |
| Other | 7,647 | 1,033,750 | 0 | 0 |
| Total Op. Revenue | <u>\$13,584,828</u> | <u>\$14,440,504</u> | <u>\$15,398,600</u> | <u>\$18,109,000</u> |

Table 1

Operating Expense

The operating budget recommended for FY 2018-19 shows an increase of \$3.7 million or 28% above FY 2017-18 budget (Table 2). There are no new positions added to MTC SAFE but there are some additional allocations of staff time that account for the change in salary and benefit costs. The increase also includes \$2.1 million to cover an expansion of Freeway Service Patrol tow services. "Other" expense includes an increase of \$1 million in pass-through costs for expanded CHP contract services also funded by the new SB1 revenue.

| | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | | | |
|---------------------------|-------------|---------------|---------------|---------------|--|--|--|
| Expense | Actual | <u>Actual</u> | Budget | Budget | | | |
| Op. Expense | | | | | | | |
| Salaries/ Benefits/ Temps | \$894,821 | \$831,645 | \$762,701 | \$986,000 | | | |
| Professional Fees | 446,138 | 508,524 | 685,928 | 735,000 | | | |
| General Administration | 798,126 | 846,213 | 1,014,891 | 1,198,350 | | | |
| Repairs and Maintenance | 396,633 | 386,246 | 505,000 | 525,000 | | | |
| FSP Tow Expense | 7,240,168 | 7,183,541 | 9,900,000 | 12,000,000 | | | |
| Other | 521,857 | 254,357 | 526,535 | 1,635,000 | | | |
| Total Op. Expense | 10,297,743 | 10,010,526 | 13,395,055 | 17,079,350 | | | |
| • | | | | | | | |
| Operating Balance | \$3,287,085 | \$4,429,978 | \$2,003,545 | \$1,029,650 | | | |
| | | | | | | | |
| Transfers | | | | | | | |
| In | 6,600,000 | 0 | 0 | 4,000,000 | | | |
| | | | | | | | |
| Out | | | | | | | |
| MTC | 1,204,196 | 609,660 | 950,000 | 880,000 | | | |
| Other | 0 | 0 | 0 | 4,000,000 | | | |
| SAFE Capital | 6,600,000 | 0 | 0 | 0 | | | |
| Total Transfers Out | 7,804,196 | 609,660 | 950,000 | 4,880,000 | | | |
| | | | | | | | |
| Year End Balance | \$2,082,889 | \$3,820,318 | \$1,053,545 | \$149,650 | | | |

Table 2

The operating balance for FY 2018-19 is estimated to be a slim \$149,650, which compared to FY 2017-18 is a significant drop. Given the enhanced service levels planned for FY 2018-19 staff believes the ending balance is appropriate.

Transfers

Staff proposes a significant increase in project and operational transfers for FY 2018-19.

- \$1.6 million to MTC SAFE Capital Program
- \$3.0 million to Express Lanes for fiber lateral connections upgrade in the I-880 corridor
- \$1.0 million to MTC to cover part of the unfunded PERS/OPEB liability
- \$0.9 million to MTC for operating contracts

Capital Program

Additional Funding for Existing Capital Program:

FSP Data-AVL (6306). The purpose of the FSP Data-AVL capital program is to provide funding for the automatic vehicle location (AVL) system utilized by the FSP fleet. In FY 2018-19, the proposed \$200,000 will enhance the telecommunications network by swapping out modem cards in the invehicle data units. This enhancement will allow the FSP fleet to connect with the Tier II emergency level data priority system which will provide priority telecommunications access during an emergency event.

Operations Committee June 1, 2018 Page 3

CBX Site Improvement (6314). The additional \$194,331 will fund the retrofits and removal of the call boxes on the state-owned Bay Area bridges. The project will start with the call box removal of bridge segments with no shoulders. Future projects may include installing solar panels for the remaining bridge call boxes.

Closing of Existing Capital Program:

Bridge Call Boxes (6301). As all seven of the state-owned bridges in the Bay Area are now equipped with call boxes, staff recommends that this capital program be closed.

Operating Reserve

The current and projected operating reserve position is shown in Table 3 below.

| Description | FY 2016-17 | FY 2017-18 | FY 2017-18 |
|-----------------------------------|--------------|--------------|---------------|
| | Actual | Budget | Budget |
| Total Reserve for: | | | |
| Encumbrances | \$500,000 | \$500,000 | \$500,000 |
| Fixed Assets | 61,036 | 1,000,000 | 250,000 |
| Transfer to MTC | 1,727,575 | 550,000 | 880,000 |
| Transfer to Express Lanes | 0 | 0 | 3,000,000 |
| Operating Reserve | 0 | 2,850,000 | 3,600,000 |
| Transfer to SAFE Capital Projects | 0 | 300,000 | 594,331 |
| Net Pension Liability | 617,986 | 450,000 | 1,000,000 |
| Total Restricted | 2,906,597 | 5,650,000 | 9,824,331 |
| Unrestricted Balance | 9,863,108 | 8,173,250 | 4,148,569 |
| Total Reserves | \$12,769,705 | \$13,823,250 | \$13,972,900 |

Table 3

The unrestricted balance is also used as operating cash flow to pay for expenses as the grants are on a reimbursement basis.

Recommendation

Staff recommends that the Committee refer MTC SAFE Resolution No. 64 to the Authority for approval.

Steve Heminger

SH:JM Attachment

J:\COMMITTE\Operations\2018 Operations Comm Packet\06_OPS_Jun_2018\3c_1_MTC SAFE Res. 64. FY18-19 Budget Memo_v2.docx

Date: June 27, 2018 W.I.: 6031, 6032 Referred by: Operations

ABSTRACT

SAFE Resolution No. 64

This resolution approves the FY 2018-19 Budget for the Metropolitan Transportation Commission Service Authority for Freeways and Expressways (SAFE).

Further discussion of the SAFE Budget is contained in the Executive Director's Memoranda to the Metropolitan Transportation Commission Operations Committee dated June 1, 2018, and to the SAFE Authority dated June 20, 2018.

Date: June 27, 2018 W.I.: 6031, 6032 Referred by: Operations

RE: <u>Approval of the FY 2018-19 Budget for the Metropolitan Transportation Commission</u> Service Authority for Freeways and Expressways

METROPOLITAN TRANSPORTATION COMMISSION SERVICE AUTHORITY FOR FREEWAYS AND EXPRESSWAYS

SAFE RESOLUTION NO. 64

WHEREAS, SAFE Resolution No. 1 established a Metropolitan Transportation Commission Service Authority for Freeways and Expressways (MTC SAFE or SAFE) pursuant to Streets and Highways Code §§ 2550-2556, which provides for the design, installation, operation and maintenance of a motorist aid call box system in any of the Bay Area counties that elect to join SAFE; and

WHEREAS, SAFE staff has prepared a budget setting forth the anticipated revenues and expenditures of the SAFE for FY 2018-19; and

WHEREAS, the final draft SAFE budget for FY 2018-19 was reviewed and recommended by the Metropolitan Transportation Commission Operations Committee (the "Operations Committee") for approval; now, therefore, be it

<u>RESOLVED</u>, that the SAFE budget for FY 2018-19, as prepared in accordance with generally accepted accounting principles, attached hereto as Attachment A and incorporated herein as though set forth in full, is hereby approved in the amounts and for the purposes listed therein; and, be it further

<u>RESOLVED</u>, that the Executive Director or designee may approve adjustments among line items in the SAFE operating budget for FY 2018-19, provided that there shall be no increase in the overall SAFE operating budget without prior approval of SAFE; and, be it further

<u>RESOLVED</u>, that SAFE delegates to the Operations Committee the authority to approve all contracts and expenditures in SAFE's Budget for FY 2018-19, provided that there shall be no increase in the overall budget without prior approval of SAFE; and be it further <u>RESOLVED</u>, that SAFE's Executive Director, or the responsible staff person designated by the Executive Director, shall submit written requests to the Operations Committee for approval of consultants, professional services, and expenditures authorized in the SAFE Budget for FY 2018-19; and be it further

<u>RESOLVED</u>, that SAFE's Executive Director and Chief Financial Officer are authorized to carry over and re-budget all grants, contracts and funds properly budgeted in the prior fiscal year for which expenditures were budgeted and encumbered and which will take place in FY 2018-19; and be it further

<u>RESOLVED</u>, that the Chief Financial Officer is authorized to make advances for cash flow purposes from available resources for operating, project and grant funding purposes with such advances to be repaid as funds are received; and be it further

<u>RESOLVED</u>, that SAFE's Executive Director, or the responsible staff person designated by the Executive Director, shall furnish the Operations Committee with a quarterly financial report to reflect budgeted and actual income, expenditures, obligations for professional and consultant services and such other information and data as may be requested by the Operations Committee.

> METROPOLITAN TRANSPORTATION COMMISSION SERVICE AUTHORITY FOR FREEWAYS AND EXPRESSWAYS

Jake Mackenzie, Chair

The above resolution was entered into by the Metropolitan Transportation Commission Service Authority for Freeways and Expressways at a regular meeting of the Authority held in San Francisco, California on June 27, 2018.

Date: June 27, 2018 W.I.: 6031, 6032 Referred by: Operations

> Attachment A SAFE Resolution No. 64

FY 2018-19 SAFE Budget

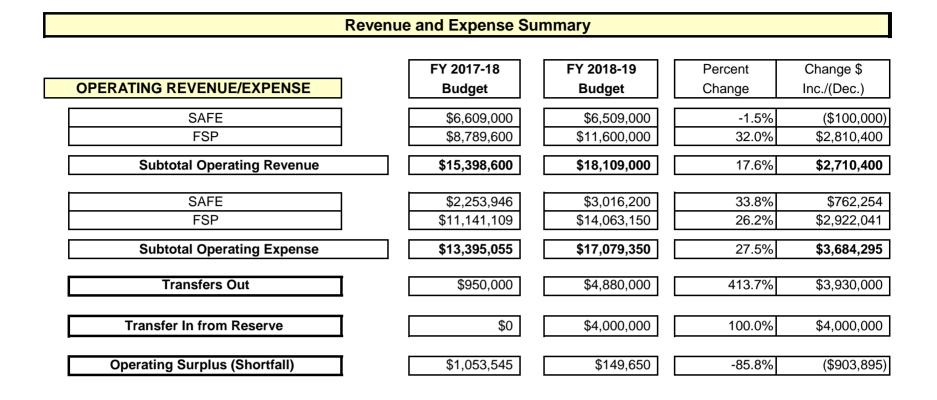
Date:June 27, 2018SAFE:WE 6031, 6032

SAFE RESOLUTION NO. 64

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SAFE Capital Program Page 7



| | REVENUE DETAI | L | | |
|---------------------------------------|---------------|--------------|---------|-------------|
| OPERATING REVENUE | | | | |
| | FY 2017-18 | FY 2018-19 | Percent | Change \$ |
| SAFE REVENUE | Budget | Budget | Change | Inc./(Dec.) |
| SAFE (Vehicle Registration Fees) | \$6,400,000 | \$6,500,000 | 1.6% | \$100,00 |
| BATA (Bridge CBX Operations) | \$200,000 | \$0 | -100.0% | (\$200,00 |
| Interest | \$9,000 | \$9,000 | 0.0% | \$ |
| Subtotal: SAFE Revenue | \$6,609,000 | \$6,509,000 | -1.5% | -\$100,0 |
| FSP REVENUE | | | | |
| State Local Assistance Program (LAP) | \$6,689,600 | \$8,700,000 | 30.1% | \$2,010,40 |
| Grant (STP) | \$2,000,000 | \$2,800,000 | 40.0% | \$800,00 |
| Traffic Mitigation Program (Caltrans) | \$100,000 | \$100,000 | 0.0% | \$ |
| Subtotal: FSP Revenue | \$8,789,600 | \$11,600,000 | 32.0% | \$2,810,4 |
| Total Operating Revenue | \$15,398,600 | \$18,109,000 | 17.6% | \$2,710,40 |

| | EXPENSE DETAIL | | | |
|---|--|--------------------------|-------------------|--------------------------|
| OPERATING EXPENSE I. Salaries and Benefits | FY 2017-18 Budget | FY 2018-19 Budget | Percent Change | Change \$ Inc./(Dec.) |
| | Budget | Budget | Change | IIIC./(Dec.) |
| Freeway Assist/SAFE Project FSP Project | \$298,489 \$464,212 | \$656,500 \$329,500 | 119.9% -29.0% | \$358,011 (\$134,712) |
| II. General Operations | Ţ.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | <u>+</u> | _0.0,0 | (4.0., |
| | ¢011.174 | ¢1 014 700 | 14.7% | ¢100 500 |
| Freeway Assist Project FSP Project | \$911,174 \$277,363 | \$1,044,700 \$228,650 | -17.6% | \$133,526 (\$48,713) |
| III. Consultant Services | | | | |
| Freeway Assist Project | \$342,282 | \$510,000 | 49.0% | \$167,718 |
| FSP Project | \$170,000 | \$150,000 | -11.8% | (\$20,000) |
| IV. Operating Contracts | | | | |
| Freeway Assist Project | \$702,001 | \$805,000 | 14.7% | \$102,999 |
| FSP Project | \$10,229,534 | \$13,355,000 | 30.6% | \$3,125,466 |
| Freeway Assist Operating Expense | \$2,253,946 | \$3,016,200 | 33.8% | \$762,254 |
| FSP Operating Expense | \$11,141,109 | \$14,063,150 | 26.2% | \$2,922,041 |
| Total Operating Expense | \$13,395,055 | \$17,079,350 | 27.5% | \$3,684,295 |
| | TRANSFERS | | | |
| TRANSFER IN FROM RESERVE | \$0 | \$4,000,000 | 100.0% | \$4,000,000 |
| TRANSFERS OUT | | | | |
| Transfers Out to MTC | | | | |
| MTC (1122, Travel Model Research) | \$0 | \$200,000 | 100% | \$200,000 |
| MTC (1212, Performance Measure & Monitoring) | \$0 | \$325,000 | 100% | \$325,000 |
| MTC (1223, Transportation Management Systems) | | \$100,000 | 100% | \$100,000 |
| MTC (1235, Incident Management) | \$400,000 | \$255,000 | -75.0% | (\$145,000 |
| MTC (1237, Freeway Operations) | \$550,000 | \$0 | -100.0% | (\$550,000 |
| Total Transfers Out to MTC Op. Budget | \$950,000 | \$880,000 | -7.4% | (\$70,000) |
| Transfer Out to MTC for Unfunded PERS Liability | \$0 | \$1,000,000 | 100% | \$1,000,000 |
| Transfer Out to Express Lanes Capital | \$0 | \$3,000,000 | 100% | \$3,000,000 |
| Total Transfers Out | \$950,000 | \$4,880,000 | 413.7% | \$3,930,000 |
| Total Transfers | -\$950,000 | -\$880,000 | -7.4% | \$70,000 |
| Total Expense and Transfers | \$14,345,055 | \$17,959,350 | 25.2% | \$3,614,295 |

| I. SALARI | ES AND BENEFITS | EXPENSE | | |
|--|----------------------|----------------------|-------------------|---------------------------------|
| SAFE Program | FY 2017-18 Budget | FY 2018-19 Budget | Percent Change | Change \$ Inc./(Dec.) |
| Freeway Assist/SAFE Salaries and Benefits | \$298,489 | \$656,500 | 119.9% | \$358,011 |
| Freeway Assist Subtotal | \$298,489 | \$656,500 | 119.9% | \$358,011 |
| FREEWAY SERVICE PATROL | | | | |
| FSP Salaries and Benefits | \$464,212 | \$329,500 | -29.0% | (\$134,712 |
| FSP Subtotal | \$464,212 | \$329,500 | -29.0% | -\$134,712 |
| Total Salaries and Benefits | \$762,701 | \$986,000 | 29.3% | \$223,299 |
| II. GENEF | RAL OPERATIONS I | EXPENSE | | |
| | FY 2017-18 | FY 2018-19 | Percent | Change \$ |
| FREEWAY ASSIST | Budget | Budget | Change | Inc./(Dec.) |
| Office Operations (meals, postage, printing) | \$14,000 | \$14,000 | 0.0% | \$0 |
| Travel/Training | \$8,500 | \$8,500 | 0.0% | \$C |
| SAFE overhead | \$135,828 | \$322,500 | 137.4% | \$186,672 |
| Data Security Improvements/HW Transition | \$19,000 | \$38,000 | 100% | \$19,000 |
| Legislative advocacy | \$19,200 | \$19,200 | 0.0% | \$C |
| Professional Memberships | \$8,500 | \$8,500 | 0.0% | \$C |
| Insurance | \$52,500 | \$55,000 | 4.8% | \$2,500 |
| Audit | \$173,646 | \$75,000 | -56.8% | (\$98,646 |
| Freeway Assist Subtotal w/o Depreciation | \$431,174 | \$540,700 | 25.4% | \$109,52 |
| FREEWAY SERVICE PATROL | | | | |
| Travel/Training | \$8,500 | \$8,500 | 0.0% | \$C |
| FSP Overhead | \$213,363 | \$162,000 | -24.1% | (\$51,363 |
| Insurance | \$52,500 | \$55,000 | 4.8% | \$2,500 |
| FSP Subtotal w/o Depreciation | \$274,363 | \$225,500 | -17.8% | -\$48,863 |
| Total General Operations w/o Depreciation | \$705,537 | \$766,200 | 8.6% | \$60,663 |
| FREEWAY ASSIST | • (00,000) | | - 00/ | Aa 4 a a a |
| Office depreciation | \$480,000 | \$504,000 | 5.0% | \$24,000 |
| FREEWAY SERVICE PATROL | | | | |
| Office depreciation | \$3,000 | \$3,150 | 5.0% | \$150 |
| Freeway Assist Subtotal with Depreciation | \$911,174 | \$1,044,700 | 14.7% | \$133,52 |
| FSP Subtotal with Depreciation | \$277,363 | \$228,650 | -17.6% | -\$48,71 |
| Total General Operations with Depreciation | \$1,188,537 | \$1,273,350 | 7.1% | \$84,81 |

III. PROJECT CONSULTANT SERVICES EXPENSE

| EEWAY ASSIST | FY 2017-18 Budget | FY 2018-19 Budget | Percent Change | Change \$ Inc./(Dec.) |
|--|-----------------------|-------------------------------|-------------------|--------------------------|
| Construction Services | \$20,000 | \$0 | -100.0% | (\$20,000 |
| Call Box Inspections | \$20,000 | \$0 | -100.0% | (\$20,000 |
| Private Dispatch consulting fees and back-up | \$10,000 | \$10,000 | 0.0% | \$C |
| Freeway Assist Marketing | \$200,000 | \$200,000 | 0.0% | \$C |
| Emergency Management | \$0 | \$250,000 | 100.0% | \$250,000 |
| Consultant other | \$92,282 | \$50,000 | -45.8% | (\$42,282 |
| | | | | |
| Freeway Assist Subtotal | \$342,282 | \$510,000 | 49.0% | \$167,71 |
| Freeway Assist Subtotal EEWAY SERVICE PATROL | \$342,282 | \$510,000 | 49.0% | \$167,71 |
| | \$342,282 | \$510,000 \$100,000 | 49.0% | \$167,71 |
| EEWAY SERVICE PATROL | | | | \$0 |
| EEWAY SERVICE PATROL Information/Data Management | \$100,000 | \$100,000 | 0.0% | \$0 (\$20,000 |
| EEWAY SERVICE PATROL Information/Data Management PEMS FSP Module Upgrade | \$100,000 \$20,000 | \$100,000 | 0.0% 100% | |

IV. PROJECT OPERATING CONTRACTS EXPENSE

| FREEWAY ASSIST | FY 2017-18 Budget | FY 2018-19 Budget | Percent Change | Change \$ Inc./(Dec.) |
|--|----------------------|----------------------|-------------------|--------------------------|
| CHP Administrative Services | \$20,000 | \$20,000 | 0.0% | \$0 |
| Telcommunication Services | \$47,001 | \$100,000 | 112.8% | \$52,999 |
| Call Box Repairs/Maintenance/Vandalism | \$400,000 | \$400,000 | 0.0% | \$0 |
| Private Call Center | \$100,000 | \$75,000 | -25.0% | (\$25,000) |
| SAFETY Corridor Programs (SAFE on 17) | \$50,000 | \$100,000 | 100.0% | \$50,000 |
| Emergency Operations Telecom | \$75,000 | \$100,000 | 33.3% | \$25,000 |
| Freeway Assist Operations | \$10,000 | \$10,000 | 0.0% | \$0 |
| Freeway Assist Subtotal | \$702,001 | \$805,000 | 14.7% | \$102,999 |
| FREEWAY SERVICE PATROL | | | | |
| FSP Tow Service | \$9,900,000 | \$12,000,000 | 21.2% | \$2,100,000 |
| CHP Funding Agreement | \$27,534 | \$1,000,000 | 3531.9% | \$972,466 |
| In-vehicle Maintenance | \$85.000 | \$75.000 | -11.8% | (\$10,000 |

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|--------------|--|---|--|
| \$85,000 | \$75,000 | -11.8% | (\$10,000) |
| \$107,000 | \$150,000 | 40.2% | \$43,000 |
| \$20,000 | \$50,000 | 150.0% | \$30,000 |
| \$20,000 | \$15,000 | -25.0% | (\$5,000) |
| \$70,000 | \$65,000 | -7.1% | (\$5,000) |
| \$10,229,534 | \$13,355,000 | 30.6% | \$3,125,466 |
| | | 29.5% | \$3,228,465 |
| | \$85,000 \$107,000 \$20,000 \$20,000 \$70,000 \$10,229,534 | \$85,000 \$75,000 \$107,000 \$150,000 \$20,000 \$50,000 \$20,000 \$15,000 \$70,000 \$65,000 | \$85,000 \$75,000 -11.8% \$107,000 \$150,000 40.2% \$20,000 \$50,000 150.0% \$20,000 \$15,000 -25.0% \$70,000 \$65,000 -7.1% \$10,229,534 \$13,355,000 30.6% |

SAFE CAPITAL PROGRAM Fiscal Year 2018-19 - SAFE RES 64

| Life to Date through FY 2017-18 | | | 018-19 RES 64 | Life to Date through FY 2018-19 | |
|------------------------------------|----------------|------|------------------|------------------------------------|--------------|
| Program Fund | Budget | Fund | Budget | Fund | Budget |
| 6301 Bridge Call Boxes | | | | Close Capital P | rogram 6301 |
| | | | | In FY2018-19 | |
| BATA | \$3,711,000 | | | BATA | \$3,711,000 |
| SAFE | 60,000 | | | SAFE | 60,000 |
| | 3,771,000 | | | | 3,771,000 |
| 6303 Bay Area Camera Upg | Jrade | | | | |
| CMAQ | 6,724,650 | СМАО | 133,601 | CMAQ | 6,858,251 |
| SAFE | 2,669,933 | | -63,601 | | 2,606,332 |
| STP | 70,000 | | -70,000 | | 2,000,002 |
| | 9,464,583 | | 0 | | 9,464,583 |
| 6306 FSP Data-AVL | | | | | |
| | | CMAQ | 15,740 | CMAO | 15,740 |
| SAFE | 400,000 | | 10,7 10 | SAFE | 400,000 |
| SAFE | 1,670,000 | | \$200,000 | | 1,870,000 |
| STP | 1,572,000 | | -15,740 | | 1,556,260 |
| | 3,642,000 | | 200,000 | | 3,842,000 |
| 6314 CBX Site Improvemen | | | | | |
| SAFE | 1,650,000 | SAFE | 194,331 | SAFE | 1,844,331 |
| — | 1,650,000 | | | | 1,844,331 |
| 6318 Commuter Parking In | itiative | | | | |
| SAFE | 2,500,000 | | | SAFE | 2,500,000 |
| | 2,500,000 | | | | 2,500,000 |
| 6319 Active Operations Manag | gement Program | | | | |
| SAFE | 3,200,000 | | | SAFE | 3,200,000 |
| | 3,200,000 | | | | 3,200,000 |
| Total | \$24,227,583 | | \$594,331 | | \$24,621,914 |
| SAFE Capital Funds (+/-) | | | \$594,331 | | |
| SAFE Funds from Operatin | g Reserve | | (\$594,331) | | |