

BAY AREA HEADQUARTERS AUTHORITY

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TO: Bay Area Headquarters Authority (BAHA)

DATE: June 21, 2017

FR: Deputy Executive Director, Operations

RE: BAHA Financial Statements for April 2017

Please find attached for receipt the BAHA financial statements for the ten month period ending April 30, 2017. Major Highlights of the ten months statement include:

- (1) Operating Revenues: Total year-to-date revenue is \$8.3 million or 82% of the budget to date. Assessment revenues is \$3.7 million with all agencies current on their assessment payments. Lease income of \$4.4 million is 80% of the budget to date. Parking income has not commenced as the equipment installation has not been completed.
- (2) Operating Expenses: Total operating expenses are at 64% of the budget. The expense is below budget mainly due to lower staff cost as work assignments have changed.
- (3) Capital Budget: Total capital budget is \$271 million. Life-to-date expenditures as of April is \$265 million with \$3 million encumbered that leaves a remaining budget balance of \$2.6 million. Please see Attachment A, page 5 for more details.
- (4) Commercial Development Budget: Total budget is \$21.5 million with \$10.3 million remaining in the budget. Please see Attachment A, page 6 for more details.

If there are any questions, please contact Eva Sun (415) 778-6795.

Andrew B. Fremier

SH:es Attachment

BAHA Building and Commercial Operations BAHA Operating Budget by Group As of April 30, 2017 (83% of Year)

| | Adopted FY2016- | | | | | dget Balance | | |
|---------------------------------------|-----------------|------------|----|-----------|----|--------------|-------------|-------------|
| | : | 17 Budget | Α | ctual YTD | 0 | ver/(Under) | % of Budget | Encumbrance |
| Revenue: | | | | | | | | |
| Assessment fee - shared services | \$ | 1,456,146 | \$ | 1,213,455 | \$ | (242,691) | 83.3% | - |
| Assessment fee - common area | | 3,018,838 | | 2,515,698 | | (503,140) | 83.3% | - |
| Lease income | | 5,564,578 | | 4,434,665 | | (1,129,913) | 79.7% | - |
| Expense reimbursements | | 95,607 | | 151,863 | | 56,256 | 158.8% | - |
| Other - parking/antenna | | 57,600 | | 2,400 | | (55,200) | 4.2% | - |
| Total operating revenue | | 10,192,769 | | 8,318,081 | | (1,874,688) | 81.6% | \$ - |
| Operating expenses: | | | | | | | | |
| Staff Cost | | | | | | | | |
| Salaries and Benefits | | 1,686,365 | | 504,397 | | (1,181,968) | 29.9% | - |
| Overhead | | 720,530 | | 257,573 | | (462,957) | 35.7% | - |
| Temp staff - general services | | - | | 110,193 | | 110,193 | - | 2,416 |
| Total Staff Cost | | 2,406,895 | | 872,163 | | (1,534,732) | 36.2% | 2,416 |
| Property Management - Building | | 2,254,623 | | 1,761,573 | | (493,050) | 78.1% | - |
| 375 Beale Inc - Condo | | 3,672,838 | | 2,719,471 | | (953,367) | 74.0% | 278,221 |
| Admin | | 360,000 | | 163,300 | | (196,700) | 45.4% | - |
| Total operating expense | | 8,694,356 | | 5,516,506 | | (3,177,850) | 63.4% | 280,637 |
| Operating surplus before depreciation | | 1,498,413 | | 2,801,575 | | 1,303,162 | 187.0% | 280,637 |
| Depreciation | | - | | 129,389 | | 129,389 | | <u>-</u> |
| Net Gain/(Loss) | \$ | 1,498,413 | \$ | 2,672,186 | \$ | 1,173,773 | 178.3% | \$ 280,637 |

Property Management Operations As of April 30, 2017 (83% of Year)

| | | Adopted | | | | | |
|---|-----------|-----------|----|-----------|-----------------------|-------------|-------------|
| | FY2016-17 | | | Actual | Budget Balance | | |
| | Budget | | | YTD | Over/(Under) | % of Budget | Encumbrance |
| | | | | | | | |
| Revenue: | | | | | | | |
| Lease income | \$ | 5,564,578 | \$ | 4,434,665 | \$ (1,129,913) | 79.7% | \$ - |
| Expense reimbursements | | 95,607 | | 41,113 | (54,494) | 43.0% | - |
| Other - parking/Antenna | | 57,600 | | 2,400 | (55,200) | 4.2% | - |
| Total operating revenue | | 5,717,785 | | 4,478,178 | (1,239,607) | 78.3% | |
| Operating expenses: | | | | | | | |
| Recapturable common area expenses | | 2,230,579 | | 1,761,573 | (469,006) | 79.0% | - |
| Non - recapturable expenses | | 24,044 | | - | (24,044) | 0.0% | - |
| Total operating expenses | | 2,254,623 | | 1,761,573 | 493,050 | 78.1% | - |
| Operating balance (before depreciation) | | 3,463,162 | | 2,716,605 | (746,557) | 78.4% | - |
| Depreciation | | - | | 129,389 | (129,389) | - | |
| Net Gain/(Loss) | \$ | 3,463,162 | \$ | 2,587,217 | \$ (875,945) | 74.7% | \$ - |

375 Beale Inc. Condo Operations As of April 30, 2017 (83% of Year)

| | | Adopted | | | | | | | | |
|---------------------------------------|-----------|-----------|----|-----------|----|--------------|-------------|-----|-------------|--|
| | FY2016-17 | | | Actual | Bu | dget Balance | | | | |
| | | Budget | | YTD | 0 | ver/(Under) | % of Budget | End | Encumbrance | |
| | | | | | | | | | | |
| Revenue: | | | | | | | | | | |
| Assessment fee - shared services | \$ | 1,456,146 | \$ | 1,213,455 | \$ | (242,691) | 83.3% | \$ | - | |
| Assessment fee - common area | | 3,018,838 | | 2,515,698 | | (503,140) | 83.3% | | - | |
| Total operating revenue | | 4,474,984 | | 3,729,153 | | (745,831) | 83.3% | | - | |
| Operating expenses: | | | | | | | | | | |
| Salaries and Benefits | | 562,048 | | 203,525 | | (358,523) | 36.2% | | - | |
| Overhead | | 240,098 | | 108,040 | | (132,058) | 45.0% | | - | |
| Temp staff - general services | | - | | 110,193 | | 110,193 | - | | 2,416 | |
| Comcast/Direct TV | | 6,000 | | - | | (6,000) | 0.0% | | - | |
| Postal Machine Lease | | 6,000 | | 9,176 | | 3,176 | 152.9% | | 16,081 | |
| Supplies/Signage/Copy Paper/Shredding | | 120,000 | | 41,133 | | (78,867) | 34.3% | | 31,465 | |
| Safety Equip. (AEDs, First Aid Kits) | | 40,000 | | 38,043 | | (1,957) | 95.1% | | 3,671 | |
| Recapturable common area expenses | | 2,505,910 | | 1,852,651 | | (653,259) | 73.9% | | - | |
| Recapturable SSO expenses | | 512,928 | | 494,033 | | (18,895) | 96.3% | | - | |
| Shuttle services | | 50,000 | | 33,350 | | (16,650) | 66.7% | | 16,650 | |
| IT licenses, maintenance | | 261,000 | | 171,421 | | (89,579) | 65.7% | | 145,800 | |
| Equip.Capital Expense | | - | | - | | - | - | | 18,500 | |
| Contingency | | 25,000 | | - | | (25,000) | 0.0% | | - | |
| Communications | | - | | - | | - | - | | 12,826 | |
| Coffee / Tea Service | | 96,000 | | 79,664 | | (16,336) | 83.0% | | 336 | |
| Insurance | | 50,000 | | - | | (50,000) | 0.0% | | 114 | |
| Other Exp./Misc. Expenses | | | | | | | - | | 32,777 | |
| Total operating expenses | | 4,474,984 | | 3,141,229 | | (1,333,755) | 70.2% | | 280,637 | |
| Gain/(Loss) | \$ | - | \$ | 587,925 | \$ | 587,925 | | \$ | 280,637 | |

BAHA Admin Operations As of April 30, 2017 (83% of Year)

| | | dopt | A ata1 | D., | at Dalamaa | | |
|--------------------------------|---------------------|------------|---------------|-----------------------------|-------------|-------------|-------------|
| | FY2016-17 Budget | | Actual YTD | Budget Balance Over/(Under) | | % of Budget | Encumbranca |
| | В | uuget | TID | Ove | r/(Onder) | % of Budget | Encumbrance |
| Revenue: | | | | | | | |
| Expense reimbursements | \$ | - \$ | 110,750 | \$ | 110,750 | - | \$ - |
| Total Operating Revenue | | - | 110,750 | | 110,750 | - | - |
| Operating Expenses: | | | | | | | |
| Salaries and Benefits | = | 1,124,317 | 300,872 | | (823,445) | 26.8% | - |
| Overhead | | 480,432 | 149,533 | | (330,899) | 31.1% | - |
| IT licenses, maintenance | | 50,000 | 123,366 | | 73,366 | 246.7% | - |
| Audit/tax prep | | 60,000 | - | | (60,000) | 0.0% | - |
| Contingency | | 250,000 | - | | (250,000) | 0.0% | - |
| Communications | | - | 3,288 | | 3,288 | - | - |
| Insurance | | - | 670 | | 670 | - | - |
| Other Exp./Misc. Expenses | | - | 35,976 | | 35,976 | - | - |
| Total operating expenses | | 1,964,749 | 613,705 | | (1,351,044) | 31.2% | - |
| Gain/(Loss) | (: | 1,964,749) | (502,955) | | 1,461,794 | 25.6% | |

BAHA Capital Fund LTD As Of April 2017

| | BUDGET LTD | Actual LTD | Encumbrance | Total LTD | | Budget Balance Over/(Under) | | % of Budget |
|---------------------------------|-------------------|-------------------|-------------------|--------------|-------------|--------------------------------|--------------|-------------|
| Revenue: | | | | | | | | |
| Insurance Proceeds | \$ 311,738 | \$ 311,738 | \$ - | \$ | 311,738 | \$ | - | 100.0% |
| Transfer from MTC | 801,160 | 867,692 | - | | 867,692 | | 66,532 | 108.3% |
| Transfer from SAFE | 112,910 | 112,910 | - | | 112,910 | | - | 100.0% |
| Transfer from BATA | 6,906,010 | 6,906,010 | - | | 6,906,010 | | - | 100.0% |
| ABAG Purchase | 1,600,000 | 800,000 | - | | 800,000 | | (800,000) | 50.0% |
| Air District Purchase | 34,000,000 | - | - | | - | | (34,000,000) | 0.0% |
| Air District Reimbursement | 500,000 | - | - | | - | | (500,000) | 0.0% |
| PG&E Reimbursement | 64,154 | - | - | | - | | (64,154) | 0.0% |
| TFCA Grant | 151,000 | - | - | | - | | (151,000) | 0.0% |
| Local Match - MTC | 119,000 | - | - | | - | | (119,000) | 0.0% |
| Local Match - Air District | 150,000 | - | - | | - | | (150,000) | 0.0% |
| SPANs Savings | 33,000,000 | 33,000,000 | - | | 33,000,000 | | - | 100.0% |
| Capital Contribution - BATA | 193,310,846 | 223,310,846 | - | | 223,310,846 | | 30,000,000 | 115.5% |
| Interest | - | 53,722 | - | | 53,722 | | 53,722 | - |
| Reimbursement - Capital | - | 958,024 | - | | 958,024 | | 958,024 | - |
| Miscellaneous | - | 1,164 | - | | 1,164 | | 1,164 | - |
| Total Revenue | \$ 271,026,818 | \$ 266,322,106 | \$ - | \$ | 266,322,106 | \$ | (4,704,712) | |
| Expense: | | | | | | | - | |
| Purchase Building | \$ 93,000,000 | \$ 93,000,000 | \$ - | \$ | 93,000,000 | \$ | - | 100.0% |
| Building Development | 137,973,343 | 135,038,800 | 2,934,543 | | 137,973,343 | | - | 97.9% |
| Insurance | - | 575,885 | - | | 575,885 | | 575,885 | - |
| Development Contingency | 18,824,538 | 16,603,454 | - | | 16,603,454 | | (2,221,084) | 88.2% |
| Furniture, Fixtures & Equipment | 15,000,000 | 12,954,594 | 215,315 | | 13,169,909 | | (1,830,091) | 86.4% |
| Backup Generator and 12V Feed | 1,000,000 | - | 23,714 | | 23,714 | | (976,286) | 0.0% |
| Staff Costs | 5,228,937 | 7,086,199 | - | | 7,086,199 | | 1,857,262 | 135.5% |
| Total Expense | \$ 271,026,818 | \$ 265,258,932 | \$ 3,173,572 | \$ | 268,432,504 | \$ | (2,594,314) | |
| Project Balance | \$ - | \$ 1,063,174 | \$ (3,173,572) | \$ | (2,110,398) | \$ | (2,110,398) | |

BAHA Commercial Development Fund Life To Date As of April 2017

| Program # | Budget | Building Budget | Commission Budget | | | Total Budget | Total LTD | Budget Balance Over/(Under) | | |
|-------------|------------------------------------|--------------------|----------------------|----|-------------|-----------------|--------------|-----------------------------|----|----------------|
| 11061411111 | Revenue | | Dauget | | Dauber | | Dauget | | | overy (Grider) |
| | Sales Proceeds | \$ | 22,139,154 | \$ | - | \$ | 22,139,154 | \$ 22,139,154 | \$ | - |
| | Tennant Improvements | | | | | | | | | |
| 9135 | Rutherford and Chekene | \$ | 1,112,749 | \$ | 123,181 | \$ | 1,235,930 | \$ 1,235,930 | \$ | (0) |
| 9136 | Conduent | | - | | 110,975 | | 110,975 | 110,975 | | - |
| 9137 | Degenkolb | | 1,834,671 | | 452,740 | | 2,287,411 | 1,712,001 | | (575,410) |
| 9138 | Twilio | | 8,338,957 | | 1,836,460 | | 10,175,417 | 7,665,371 | | (2,510,046) |
| 9139 | Const Contingency | | 525,000 | | - | | 525,000 | - | | (525,000) |
| 9140 | Ada's Café | | 455,000 | | - | | 455,000 | 405,010 | | (49,990) |
| 9141 | BCDC | | 5,000,000 | | 80,000 | | 5,080,000 | - | | (5,080,000) |
| 9142 | Cubic | | 450,000 | | 44,000 | | 494,000 | - | | (494,000) |
| | Total Tenant Improvements | | 17,716,377 | | 2,647,356 | | 20,363,733 | 11,129,287 | | (9,234,446) |
| 9139 | Engineering/Architectural | | 150,000 | | - | | 150,000 | - | | (150,000) |
| | Marketing | | 83,500 | | - | | 83,500 | 17,065 | | (66,435) |
| | Building Improvements | | 890,000 | | - | | 890,000 | - | | (890,000) |
| | Total Budgeted CDF Expenses | \$ | 18,839,877 | \$ | 2,647,356 | \$ | 21,487,233 | \$ 11,146,352 | \$ | (10,340,881) |
| | Project Balance | \$ | 3,299,277 | \$ | (2,647,356) | \$ | 651,921 | \$ 10,992,802 | \$ | 10,340,881 |