

**METROPOLITAN
TRANSPORTATION
COMMISSION**
Meeting Transcript



JUNE 6, 2022

1 **METROPOLITAN TRANSPORTATION COMMISSION**

2 **BAY AREA PARTNERSHIP BOARD**

3 **MONDAY, JUNE 6, 2022 10:00 AM**

4

5 **KATE MILLER, CHAIR:** GOOD MORNING. THIS IS THE MEETING OF THE
6 BAY AREA PARTNERSHIP BOARD BOARD CALLED TO ORDER. WILL THE
7 BROADCASTING TEAM PLAY THE MEETING ANNOUNCEMENT? [RECORDED
8 MEETING PROCEDURES ANNOUNCEMENT] DUE TO COVID-19, THIS MEETING
9 WILL BE CONDUCTED AS A ZOOM WEBINAR PURSUANT TO THE PROVISIONS
10 OF ASSEMBLY BILL 361 WHICH SUSPENDS CERTAIN REQUIREMENTS OF
11 THE BROWN ACT. THIS MEETING IS BEING WEBCAST ON THE MTC
12 WEBSITE. THE CHAIR WILL CALL UPON COMMISSIONERS, PRESENTERS,
13 STAFF, AND OTHER SPEAKERS, BY NAME, AND ASK THAT THEY SPEAK
14 CLEARLY AND STATE THEIR NAMES BEFORE GIVING COMMENTS OR
15 REMARKS. PERSONS PARTICIPATING VIA WEBCAST AND ZOOM, WITH
16 THEIR CAMERAS ENABLED, ARE REMINDED THAT THEIR ACTIVITIES ARE
17 VISIBLE TO VIEWERS. COMMISSIONERS AND MEMBERS OF THE PUBLIC
18 PARTICIPATION BY ZOOM, WISHING TO SPEAK, SHOULD USE THE RAISE
19 HAND FEATURE OR DIAL STAR 9, AND THE CHAIR WILL CALL UPON THEM
20 AT THE APPROPRIATE TIME. TELECONFERENCE ATTENDEES WILL BE
21 CALLED UPON BY THE LAST FOUR DIGITS OF THEIR PHONE NUMBER. IT
22 IS REQUESTED THAT PUBLIC SPEAKERS STATE THEIR NAMES AND
23 ORGANIZATION, BUT, PROVIDING SUCH INFORMATION IS VOLUNTARY.
24 WRITTEN PUBLIC COMMENTS RECEIVED AT INFOATBAYAREAMETRO.GOV BY
25 5 P.M., YESTERDAY, WILL BE POSTED TO THE ONLINE AGENDA AND



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1 ENTERED INTO THE RECORD, BUT WILL NOT BE READ OUT LOUD. IF
2 AUTHORS OF THE WRITTEN CORRESPONDENCE WOULD LIKE TO SPEAK,
3 THEY ARE FREE TO DO SO. THEY SHOULD RAISE THEIR HAND AND THE
4 CHAIR WILL CALL UPON THEM AT THE APPROPRIATE TIME. A ROLL CALL
5 VOTE WILL BE TAKEN FOR ALL ACTION ITEMS. PANELISTS AND
6 ATTENDEES SHOULD NOTE THAT THE CHAT FEATURE IS NOT ACTIVE. IN
7 ORDER TO GET THE FULL ZOOM EXPERIENCE, PLEASE MAKE SURE YOUR
8 APPLICATION IS UP TO DATE.

9

10 **KATE MILLER, CHAIR:** THANK YOU. MARTHA, WILL YOU CONDUCT ROLL
11 CALL AND CONFIRM WHETHER A QUORUM IS PRESENT.

12

13 **CLERK, MARTHA SILVER:** WILL DO. ALTERNATES STATE YOUR NAME.
14 MILLER?

15

16 **KATE MILLER, CHAIR:** HERE.

17

18 **CLERK, MARTHA SILVER:** GONOT?

19

20 **SPEAKER:** HERE FOR GONOT, VTA.

21

22 **CLERK, MARTHA SILVER:** ADAMS?

23

24 **SPEAKER:** PRESENT.

25



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1 **CLERK, MARTHA SILVER:** BOUCHARD?

2

3 **SPEAKER:** CASE OWE BEHALF OF MICHELLE BOUCHARD?

4

5 **CLERK, MARTHA SILVER:** BREEN?

6

7 **DAMIAN M. BREEN:** PRESENT.

8

9 **CLERK, MARTHA SILVER:** MEMBER TANG?

10

11 **SPEAKER:** HERE.

12

13 **CLERK, MARTHA SILVER:** THANK YOU.

14

15 **CLERK, MARTHA SILVER:** CHARPENTIER.

16

17 **SPEAKER:** HERE.

18

19 **CLERK, MARTHA SILVER:** CHURCHILL?

20

21 **BILL CHURCHILL:** HERE.

22

23 **CLERK, MARTHA SILVER:** COREY? CUMMINS?

24

25 **SPEAKER:** HERE FOR EDE CUMMINS?



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1

2 **CLERK, MARTHA SILVER:** DAGANG?

3

4 **SPEAKER:** PRESENT.

5

6 **CLERK, MARTHA SILVER:** EL-TAWANSY? FEINSTEIN?

7

8 **DIANE FEINSTEIN:** PRESENT.

9

10 **CLERK, MARTHA SILVER:** GOLDSPAN? MEMBER HAIL? MEMBER HALL?

11 MEMBER HOVERITZ?

12

13 **SPEAKER:** PRESENT.

14

15 **CLERK, MARTHA SILVER:** HURSH?

16

17 **MICHAEL HURSH:** HERE.

18

19 **CLERK, MARTHA SILVER:** KRANDA? KRANDA KRANDA HERE.

20

21 **CLERK, MARTHA SILVER:** KRIEG?

22

23 **SPEAKER:** HERE.

24

25 **CLERK, MARTHA SILVER:** LENGYL?



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1

2 **SPEAKER:** HERE.

3

4 **CLERK, MARTHA SILVER:** MITCH? MORAN? MULLIGAN?

5

6 **DENNIS MULLIGAN:** PRESENT.

7

8 **CLERK, MARTHA SILVER:** THANK YOU. MEMBER MURPHY? OMISHIKAN?

9 POWERS?

10

11 **SPEAKER:** RICHARD QUINCY ON BEHALF OF POWERS.

12

13 **CLERK, MARTHA SILVER:** RISTOW?

14

15 **JOHN RISTOW:** PRESENT.

16

17 **CLERK, MARTHA SILVER:** MEMBER RUSA? MEMBER SANCHEZ? SMITH?

18

19 **SUZANNE SMITH:** PRESENT.

20

21 **CLERK, MARTHA SILVER:** TELLIS?

22

23 **SPEAKER:** BRADLEY REPRESENTING TELLIS.

24

25 **CLERK, MARTHA SILVER:** [INDISCERNIBLE].



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1

2 **SPEAKER:** MONIQUE WEBSTER.

3

4 **CLERK, MARTHA SILVER:** VANDERWATER?

5

6 **SPEAKER:** HERE.

7

8 **CLERK, MARTHA SILVER:** WAN? WEILAND? WOLDESENBET?

9

10 **DANIEL WOLDESENBET:** PRESENT.

11

12 **CLERK, MARTHA SILVER:** WE HAVE A QUORUM.

13

14 **KATE MILLER, CHAIR:** THANK YOU.

15

16 **TIM HAIL:** I WANT TO NOTE I AM HERE.

17

18 **CLERK, MARTHA SILVER:** THANK YOU.

19

20 **KATE MILLER, CHAIR:** WELCOME FROM ME. I DIDN'T PREPARE
21 ANYTHING. I HOPE YOU ALL ARE WELL. AND WITH THAT, WE'LL MOVE
22 ON TO ITEM THREE, WHICH IS APPROVAL OF THE BAY AREA
23 PARTNERSHIP BOARD BOARD MINUTES OF THE MARCH 30TH MEETING.
24 THIS IS AN ACTION ITEM. IS THERE A MOTION AND A SECOND TO
25 APPROVE THE MINUTES OF THE MARCH MEETING?



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1

2 **BETH KRANDA:** SO MOVED, KRANDA.

3

4 **SUZANNE SMITH:** SECOND, SMITH.

5

6 **KATE MILLER, CHAIR:** THANK YOU. ANY DISCUSSION ON THE MOTION?

7 ROLL CALL?

8

9 **CLERK, MARTHA SILVER:** NO PUBLIC COMMENT RECEIVED ON THIS ITEM
10 AND NO MEMBERS OF THE PUBLIC WITH THEIR HAND RAISED.

11

12 **CLERK, MARTHA SILVER:** MOTION AND SECOND BY MILLER.

13

14 **KATE MILLER, CHAIR:** YES.

15

16 **CLERK, MARTHA SILVER:** GONOT?

17

18 **SPEAKER:** AYE.

19

20 **CLERK, MARTHA SILVER:** ADAMS?

21

22 **NANCY ADAMS.** I WASN'T THERE.

23

24 **CLERK, MARTHA SILVER:** BOUCHARD? 38 YES.

25



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1 **CLERK, MARTHA SILVER:** TANG?

2

3 **SPEAKER:** YES.

4

5 **CLERK, MARTHA SILVER:** CHARPENTIER.

6

7 **SPEAKER:** YES.

8

9 **CLERK, MARTHA SILVER:** COREY? CUMMINS? DAGANG? EDE?

10

11 **SPEAKER:** YES.

12

13 **CLERK, MARTHA SILVER:** EL-TAWANSY? FEINSTEIN?

14

15 **DIANE FEINSTEIN:** ABSTAIN. I WASN'T THERE.

16

17 **CLERK, MARTHA SILVER:** GOLDSpan? HAIL?

18

19 **TIM HAIL:** AYE.

20

21 **CLERK, MARTHA SILVER:**

22

23 **MICHAEL HURSH:** AYE.

24

25 **CLERK, MARTHA SILVER:** CRAIG?



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1

2 **SPEAKER:** AYE.

3

4 **CLERK, MARTHA SILVER:** MAU?

5

6 **SPEAKER:** YES.

7

8 **CLERK, MARTHA SILVER:** MCMILLAN? MORAN? MULLIGAN?

9

10 **DENNIS MULLIGAN:** AYE.

11

12 **CLERK, MARTHA SILVER:** MURPHY? OMISHAKIN? RISTOW?

13

14 **JOHN RISTOW:** YES.

15

16 **CLERK, MARTHA SILVER:** RUSSO? SANCHEZ?

17

18 **SPEAKER:** I'M HERE ON BEHALF OF RYAN RUSSO, NICOLE.

19

20 **CLERK, MARTHA SILVER:** SANCHEZ? SMITH?

21

22 **SUZANNE SMITH:** YES.

23

24 **CLERK, MARTHA SILVER:** TELLIS?

25



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1 **SPEAKER:** YES.

2

3 **CLERK, MARTHA SILVER:** TUMLIN?

4

5 **SPEAKER:** AYE.

6

7 **CLERK, MARTHA SILVER:** VAN DER WATER?

8

9 **SPEAKER:** AYE.

10

11 **CLERK, MARTHA SILVER:** WONG? WHELAN? WOLZENBET?

12

13 **SPEAKER:** AYE.

14

15 **CLERK, MARTHA SILVER:** PASSES.

16

17 **KATE MILLER, CHAIR:** NEXT ITEM IS MAJOR PROJECT ADVANCEMENT

18 POLICY UPDATE. THIS IS AGENDA ITEM FOUR, AND IT'S INFORMATION

19 ONLY. AND WITH THAT, KENNETH FOLAN IS GOING TO PRESENT THIS

20 ITEM.

21

22 **KENNETH FOLAN.** GOOD MORNING KATE, AND GOOD MORNING TO THE

23 PARTNERSHIP BOARD MEMBERS. WE HAVE A POWERPOINT. COULD I ASK

24 THAT BE PUT UP? THANK YOU. AGAIN, THIS IS AN ITEM THAT WE'RE

25 BRINGING TO YOU AS IT SHOWS DOWN AT THE BOTTOM THERE, IT'S



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1 GOING TO BE THE PROGRAMMING AND ALLOCATIONS OF MTC IN TWO
2 DAYS. THIS WEDNESDAY. THIS IS SOMETHING THAT WAS SUBJECT, OF A
3 WORKSHOP THAT MTC HELD TWO WEEKS AGO, AND IT'S ALSO GONE TO
4 VARIOUS COMMITTEES OF MTC, STARTING IN APRIL, IN MAY. SO WHAT
5 WE'RE DOING TODAY IS WE'RE GOING TO RUN THROUGH, I'LL RUN
6 THROUGH SOME SLIDES AND GIVE THE STAFF PRESENTATION, AND WE
7 ARE LOOKING FOR YOUR INPUT, AND WE HAVE A SERIES OF QUESTIONS
8 ON A SLIDE TOWARDS THE END THAT WE COULD SHARE WHILE YOU'RE
9 CONSIDERING GIVING INPUT. NEXT SLIDE, PLEASE. A QUICK LOOK AT
10 WHAT EXACTLY IS THE MAP. MANY OF YOU WERE AROUND FOR
11 RESOLUTION 3434 AT MTC WHICH WAS THE REGIONAL TRANSIT
12 EXPANSION POLICY. THAT'S ONE WAY TO LOOK AT IT. THE MAP WOULD
13 BE A PORTFOLIO OF MAJOR PROJECTS, STARTING WITH THE ADOPTION
14 OF PLANNED BAY AREA, THAT'S SORT OF THE CANDIDATE PROJECTS FOR
15 THE MAP, AND THEN THIS WOULD BE DEVELOPING FUNDING PLANS FOR
16 THOSE PROJECTS AND FOR THE ENTIRE PORTFOLIO. AND, THEN,
17 FINALLY, WE WOULD BE WORKING WITH SPONSORS IN FOUNDERING
18 PARTNERS TO GET THE PROJECTS FUNDED. AND AS PART OF THE
19 FUNDINGS STRATEGY, WE ALSO HAVE THESE OTHER TWO BOX, THE
20 POLICY REENFORCEMENTS AND THE RISK MANAGEMENT BOX THERE. AND
21 THAT WAS -- THE RISK MANAGEMENT WAS THE SUBJECT OF THE
22 WORKSHOP THAT WE HELD WITH OUR COMMISSION, AND WE WERE ASKING
23 THEM HOW MUCH SHOULD RISK MANAGEMENT INFLUENCE THE FUNDING
24 STRATEGY AND THE ENDORSEMENT THAT MTC WOULD PUT FORWARD. AND I
25 THINK THE SAME QUESTION IS OUT THERE FOR THE POLICY



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1 REENFORCEMENT. SO HOW MUCH SHOULD THOSE TWO BOXES INFLUENCE
2 WHAT THE ENDORSEMENT STRATEGIES AND PROJECTS IN THE MAP? NEXT
3 SLIDE PLEASE. THIS IS A PROJECTIONS OF HOW MUCH FUNDING MIGHT
4 BE AVAILABLE, AND IT INCLUDES ADJUSTMENTS, THE BASELINE IS
5 FROM THE PLANNED BAY AREA, IT INCLUDES ADJUSTMENTS FROM THE
6 FEDERAL FUNDING THROUGHOUT BILL AS WELL AS THE ANTICIPATED
7 STATE BUDGET FUNDING, AND AS YOU CAN SEE, THE TOTAL THAT WE
8 BELIEVE IS AVAILABLE, IN THAT FUNDING PERIOD FROM 2022 TO 2035
9 IS APPROXIMATELY \$30 BILLION, AND BASED ON THE PROJECTED FUND
10 SOURCES FROM THE VARIOUS SOURCES, WE DO HAVE A ROUGH ESTIMATE
11 OF HOW MUCH THAT WOULD BE BY MODE THERE. AND NOTE THAT THIS
12 DOES INCLUDE AN AMOUNT THAT WILL BE ANTICIPATED AND
13 UNSPECIFIED AS WE OFTEN DO IN DOCUMENTS LIKE THIS. NEXT SLIDE,
14 PLEASE. AGAIN, WE'RE STARTED WITH A LIST OF THE TIER ONE
15 PROJECTS IN PLANNED BAY AREA THAT WERE ADOPTED BY THE
16 COMMISSION, AND THEN WE RAN A SOLICITATION. WE ASKED FOR
17 PROJECT INFORMATION FROM SPONSORS, AND, SO, THAT FIRST COLUMN
18 OF THE CHART THERE IS WHAT WAS ACTUALLY IN PLANNED BAY AREA
19 BASED ON OUR CRITERIA OF HAVING TOTAL COST OF 250 MILLION OR
20 MORE, AND WITHIN TIER ONE, AND THEN THE SECOND COLUMN IS WHAT
21 WE RECEIVED WHEN WE ASKED FOR INFORMATION FROM THE PARTNERS. A
22 LOT OF THE DIFFERENCES HAVE TO DO WITH SPONSORS SOMETIMES
23 BUNDLE PROJECTS WITH FACILITIES, GRADE STEPS, AND INTERCHANGES
24 SO THAT KIND OF NOTES A DIFFERENCE. THAT FUNDING GAP IS AT THE
25 BOTTOM AS YOU MOVE TOWARDS THE TOTAL LIST OF SUBMITTALS, YOU



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1 CAN SEE IT GOES UP TO 36 BILLION THERE. NEXT SLIDE, PLEASE. ON
2 THE TIER TWO PROJECTS, WE DID ASK FOR INFORMATION, BUT WE ALSO
3 NOTED THAT THE FOCUS OF THE MAP WOULD BE TIER ONE, HOWEVER,
4 WITH A SPACE FOR TIER TWO PROJECTS, ESPECIALLY LOOKING AT
5 PROJECT DEVELOPMENT PHASES FOR CERTAIN PROJECTS, AND ALIGNING
6 THOSE WITH SOME OF THE FUND SOURCE OPPORTUNITIES THAT HAVE
7 CARVED OUT SPACE FOR PROJECT DEVELOPMENT WORK FOR FUTURE
8 PROJECTS. NEXT SLIDE, PLEASE. SO, AT THE MOMENT, WE'RE IN THIS
9 EVALUATION PHASE OF LOOKING AT THE SUBMITTALS. SOME OF IT IS
10 FAIRLY STANDARD FUNDING SCHEDULE, AND THEN SOME OF THE OTHER
11 PROJECT QUALITIES THAT WERE USED IN PLANNED BAY AREA 2050
12 ASSESSMENT, WE ALSO NOTED IN SOME OF OUR COMMISSIONERS WERE
13 ASKING FOR SPECIFIC ATTENTION TO OPERATING FUNDS AND BEING
14 ABLE TO KIND OF MEET THE OPERATING NEED THAT COMES WITH SOME
15 OF THESE LARGE MEGA PROJECTS. WE ALSO GOT DIRECTION FROM
16 COMMISSIONERS ABOUT INFORMATION FROM PLANNED BAY AREA, THE
17 ASSESSMENT THAT WENT ON THERE, AND TO MAKE SURE THAT WE
18 ACCOUNT FOR SITUATIONS WHEN THINGS CHANGE WITHIN A PROJECT,
19 WHEN WOULD BE THE RIGHT TIME TO HAVE A REEVALUATION OF THINGS
20 LIKE COST BENEFITS. SO, THAT I WANTED SOME SORT OF DYNAMIC
21 SITUATION THAT SOMETHING COULD TRIGGER THAT REEVALUATION. NEXT
22 SLIDE. THIS IS THE SAME INFORMATION ON THE DRAFT EVALUATION
23 CRITERIA. IT'S JUST KIND OF PRESENTED IN SOME SORT OF A
24 CATEGORY IN TIERS, CATEGORIES ACROSS THE TOP OF WHAT THE
25 EVALUATION WOULD BE, AND THEN TIER THAT COULD POTENTIALLY BE



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1 ADJUSTED PUTTING INTO A HIGH TIER OR LOW TIER AS THINGS
2 PROGRESS, AND SCORES CHANGE AS WE PA ANTICIPATE THIS BEING A
3 LIVING DOCUMENT THAT WOULD HAVE AMENDMENTS TO IT IN FUTURE
4 YEARS, AS WELL NEXT SLIDE, PLEASE. THE DRAFT FRAMEWORK WOULD
5 ALSO INCLUDE AN ENDORSEMENT TABLE AND THAT WOULD BE BROKEN
6 INTO ESSENTIALLY THREE COMPONENTS. TIER ONE PROJECTS THAT ARE
7 THE MAIN PROJECTS THAT ARE ABOVE A BILLION DOLLARS. THE SECOND
8 ONE WOULD BE A SERIES OF PROGRAMMATIC CATEGORIES WITH PROJECTS
9 THAT MIGHT HAVE SMALLER DOLLAR AMOUNTS BUT THAT ARE IMPORTANT
10 REGIONAL PRIORITIES, LISTED THERE, GRADE SEPS, RAPID BUS
11 INITIATIVES ZERO-EMISSIONS BUS TRANSITION, REGIONAL EXPRESS
12 LANE NETWORK TRANSPORTATION MODERNIZATION PROJECTS. IN THE
13 TIER TWO PROJECTS WE WOULD BE FOCUSING ON THE LARGER PROJECTS
14 FOR PROJECT DEVELOPMENT ACTIVITIES AND IDENTIFYING THE
15 AVAILABLE FUND SOURCES FOR THOSE ACTIVITIES. NEXT SLIDE. THIS
16 IS A SAMPLE TABLE OF WHAT THAT COULD LOOK LIKE, WHAT THE
17 ENDORSEMENT TABLE COULD LOOK LIKE. THIS IS JUST USING THE
18 ACTUAL INFORMATION FROM PLANNED BAY AREA, WITH THE PROJECT
19 COST FOR TIER ONE PROJECTS THAT ARE ABOVE \$1 BILLION, AND THEN
20 THOSE PROGRAMMATIC CATEGORIES THEY MENTIONED, AND THEN AGAIN
21 AT THE BOTTOM TIER TWO PROJECT PHASES UNDER DEVELOPMENT. WE
22 WOULD LIKELY BE WORKING OFF SOME SORT OF TABLE LIKE THIS
23 EXPANDING OUT THE LAST THREE COLUMNS TO PROVIDE THE EXACT
24 FEDERAL, STATE, AND OTHER FUND SOURCES AND TRY TO BUILD THIS
25 UP TO BUILD A PROJECT LEVEL, AS WELL AS A SORT OF PORTFOLIO-



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1 LEVEL FUNDING PLAN TO DELIVER THESE PROJECTS. NEXT SLIDE
2 PLEASE. AS I MENTIONED EARLIER, WE HAVE SOME FORECAST OF WHAT
3 IS THE MAGNITUDE OF FUNDING AVAILABLE OVER A FIVE YEAR PERIOD,
4 DIFFERENT SOURCES WE'RE ATTEMPTING TO ESTABLISH AMBITIOUS BUT
5 REALISTIC TARGETS THIS IS SOMETHING THAT WE WOULD KEEP
6 REFINING AND ADJUSTING AS MORE FUNDING INFORMATION BECOMES
7 AVAILABLE. NEXT SLIDE PLEASE. TWO WEEKS AGO WE HAD A
8 COMMISSION WORKSHOP AND WE WENT OVER RISK MANAGEMENT THAT MTC
9 HAS DONE IN THE PAST, AS WELL AS ASKING THE COMMISSION ON WHAT
10 SORT OF DIRECTION WE SHOULD BE GOING WITH ON THIS. MANY OF YOU
11 ARE FAMILIAR WITH THE REGIONAL MEASURE PROGRAMS AND PROJECT
12 SPONSORS WE WORK WITH STAFF TO PRODUCE THE SEMI ANNUAL
13 REPORTS, AND THE PROJECTS FROM EXPENDITURE PLAN WENT TO OUR
14 COMMISSION TWICE A YEAR, SORTED INTO YELLOW, RED, BASED ON
15 SCOPE AND SCHEDULE AND BUDGET. SO THAT WAS ONE PARTICIPATION
16 BY MTC, ELS FUNDING PARTNERS, AND SPECIFIC PROJECTS WHERE WE
17 DID COST REVIEWS, FOR SMART YOU WOULD CHARACTERIZATION AS A
18 FUNDING REVIEW MAKING SURE THERE WAS A FUNDING MR. KNOW TO
19 DELIVER THAT INITIAL SEGMENT. AGAIN, AS PART OF THE MAP, WE
20 ASKED THE COMMISSIONERS AT THE WORKSHOP, THEY WILL GET INTO
21 THAT ON A COUPLE LATER SLIDES, BUT WE ARE ALSO LOOKING FOR
22 THAT INPUT FROM YOU TODAY ON THE RISK MANAGEMENT PIECE. NEXT
23 SLIDE PLEASE. I THINK THIS IS SOME INFORMATION FROM THE
24 WORKSHOP, THE DISCUSSION FOCUSED AROUND PUTTING FORWARD SOME
25 SORT OF PROCESS BY PROJECT TYPE, BY FUNDING CATEGORY, WHERE



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1 YOU COULD HAVE A SERIES OF STAGE GATES IN MOMENTS IN TIME WHEN
2 PROJECTS WERE EVALUATED WITH A RECOMMENDATION TO MOVE FORWARD
3 WITH ADJUSTMENTS BEFORE A PROJECT WOULD MOVE FORWARD. SOME
4 CONCEPTS DISCUSSED WERE PEER REVIEWS, MAKING SURE SUSTAINABLE
5 OPERATING PLANS WERE IN PLACE, AND ALSO THE QUESTION ABOUT
6 STABLE PROJECT GOVERNANCE STRUCTURES TO SUCCESSFULLY DELIVER
7 AND THEN OPERATE THESE PROJECTS. NEXT SLIDE, PLEASE. THE
8 POLICY REENFORCEMENTS, THOSE ARE UNDER DEVELOPMENT, THEY WOULD
9 LIKE FOCUS AROUND SOME OF THE KEY PRIORITY AREAS OF THE
10 COMMISSION AND MANY OF THE PARTNERS RELATED TO LAND USE IN A
11 TRANSIT ORIENTED COMMUNITY STRATEGY. SOME OF THE BLUE RIBBON
12 ACTIVITY, AS WELL AS PARTICIPATION IN EQUITY PROGRAMS, BOTH AT
13 THE REGIONAL AND THE AGENCY PARTNER LEVEL. SO, THESE SORT OF
14 POLICIES COULD INFORM THE ENDORSEMENT FUNDING PROCESS FROM THE
15 MTC PERSPECTIVE THERE. NEXT SLIDE PLEASE. THIS IS A LIST OF
16 KEY TAKEAWAYS FROM THE WORKSHOP TWO WEEKS AGO. A BIG THANK YOU
17 TO MANY OF THOSE WHO PARTICIPATED IN THAT, OR STAFF WHO
18 PARTICIPATED IN THAT. IT WAS A TWO-DAY WORKSHOP. A LOT OF THE
19 TAKE AWAY FOCUSED ON A PROCESS THAT MTC RISK MANAGEMENT SHOULD
20 BE INVOLVED EARLIER IN THE PROCESS AND THE SECOND THING MAYBE
21 TO NOTE HERE IS THE IDEA THAT IT SHOULD NOT DUPLICATE EXISTING
22 PROCESSES. ONE SPEAKER AT THE WORKSHOP WAS RAY TELLIS WHO WENT
23 INTO GREAT DETAIL OF THE FFTA'S OVERSIGHT PROGRAM, THAT MTC
24 COULD BE EARLIER IN THE PROCESS AND CERTAINLY NOT DUPLICATIVE
25 OF THAT. AND CERTAINLY THERE WAS A LOT OF DISCUSSION ON



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1 PROJECT COST, AND MAKING SURE THERE WAS AT THE REGIONAL LEVEL
2 CONSIDERATION OF COST REVIEWS, CONTINGENCY REVIEWS, AND
3 SCHEDULING REVIEWS, SO THAT THE FUNDING ENVELOPE WAS USED TO
4 GET AS MANY OF THESE PROJECTS FUNDED AS POSSIBLE. NEXT SLIDE,
5 PLEASE. SO, THESE WERE SOME ADDITIONAL QUESTIONS THAT SORT OF
6 CAME OUT OF THE WORKSHOP, AND I THINK, YOU KNOW, THE FIRST
7 ONE, AGAIN, WAS FOCUSED ON THAT UPWARD COST PRESSURE ON
8 PROJECTS AND WHERE THOSE COULD BE ADDRESSED THROUGH
9 CONTINGENCIES IN OTHER RISK PROGRAMS. THE SECOND ONE, SHOULD
10 THE RISK MANAGEMENT COMPONENT OF THE MAP INCLUDE THE
11 DEVELOPMENT OF STAGE GATE PROCESS THAT REQUIRES SPONSORS TO
12 DEMONSTRATE SPECIFIC PROJECT READINESS REQUIREMENTS AT
13 MILESTONES TO HAVE AN ENDORSEMENT FROM MTC OR WITHIN THE MAP
14 PROCESS, AND FINALLY SHOULD THE MAP BE UPDATED AT REGULAR
15 INTERVALS OR BE UPDATED BASED ON SPECIFIC TRIGGERS OR
16 MILESTONES. IF UPDATED AT REGULAR INTERVALS, HOW OFTEN. I
17 THINK WE HAVE ONE MORE SLIDE, BUT WHEN I'M DONE WITH THIS
18 PRESENTATION, KATE, I WOULD RECOMMEND PUTTING BACK UP THIS
19 SLIDE AND THAT COULD PROVOKE SOME DISCUSSION. AND THOSE ARE
20 SOME AREAS THAT THE COMMISSION IS INTERESTED IN THE
21 PARTNERSHIP INPUT THERE. SO, THAT'S FOR YOU TO THINK ABOUT IF
22 WE COULD PUT THAT BACK UP. SO, THE LAST SLIDE, PLEASE? THIS
23 SLIDE IS GIVING YOU THE TIMELINE. TODAY IS MONDAY ON THE
24 PARTNERSHIP BOARD, WEDNESDAY WE GO TO PROGRAMMING AND
25 ALLOCATIONS COMMITTEE. WE HAVE BEEN MEETING WITH MANY OF THE



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1 AGENCIES THAT SUBMITTED THESE PROPOSALS, AND WE WILL CONTINUE
2 TO DO SO, AS WELL AS MEETING WITH OUR FEDERAL AND STATE
3 PARTNERS. WE WOULD POTENTIALLY HAVE THIS FUNDING FRAMEWORK, OR
4 THAT ENDORSEMENT TABLE, WE WOULD HAVE THAT TO OUR COMMITTEE IN
5 JULY, AND FOR AN APPROVAL IN SEPTEMBER, WORKING WITH PARTNERS
6 IN THE MEANTIME. AND THEN THOSE OTHER BOXES THAT WE HAD ON ONE
7 OF THE FIRST SLIDES, THE POLICY AND RISK COMPONENTS, THOSE
8 WOULD LIKELY BE PRESENTED A LITTLE LATER, BECAUSE THEY'RE
9 UNDER DEVELOPMENT AND WE WANT TO MAKE SURE WE GET THE INPUT
10 AND GET THOSE RIGHT BEFORE WE ADOPT THOSE AS PART OF THE MAP,
11 AS WELL. SO, KATE, THAT WAS MY PRESENTATION. I DON'T KNOW IF
12 ANYONE AT MTC, FROM THE EXECUTIVE TEAM HAD ANYTHING TO SAY
13 BEFORE WE TURN IT BACK TO YOU TO OPEN IT UP, BUT THAT WAS MY
14 PRESENTATION. THANK YOU.

15

16 **KATE MILLER, CHAIR:** THANKS KENNETH. ANY COMMENTS FROM MTC
17 STAFF ON THE PRESENTATION? AND MARTHA COULD YOU PUT THAT ONE
18 SLIDE UP WITH THE QUESTIONS SO WE COULD MAYBE USE THAT TO
19 FOSTER THE QUESTIONS

20

21 **CLERK, MARTHA SILVER:** BROADCASTING TEAM COULD YOU PLEASE BRING
22 UP THE REQUESTED SLIDE? ONE MORE BACK. THANK YOU.

23

24 **KATE MILLER, CHAIR:** THANK YOU. NOTHING FROM MTC STAFF. SO, I
25 SEE DARYL, YOUR HAND IS UP?



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1

2 **DARYL HALLS:** THANK YOU FOR THE UPDATE. THE I80 IS ELIGIBLE
3 UNDER THE ONE PROGRAM WITH THE EXPRESS LANES NETWORK, I THINK
4 YOU ANSWERED THAT QUESTION. THE 34 CORRIDOR, WITH RESILIENCE,
5 AND CLIMATE CHANGE, AND WONDERING WHERE THAT FITS IN, AND THE
6 FREIGHT, AND THE LAST ONE WOULD BE A TIER TWO PROJECT. ON
7 QUESTIONS ONE THROUGH THREE, YES, I WOULD HAVE REGULAR UPDATES
8 AS A REGION AND HOPEFULLY WE'RE ABLE TO FUND SOME OF THESE
9 PROJECTS AND COME BACK EVERY SO OFTEN FOR REGULAR UPDATES OVER
10 TIME. THANKS AGAIN.

11

12 **ALIX BOCKELMAN:** KATE, DO YOU WANT US TO ANSWER QUESTIONS AS WE
13 GO ALONG?

14

15 **KATE MILLER, CHAIR:** WE MAY AS WELL. GO AHEAD.

16

17 **ALIX BOCKELMAN:** KEN DO YOU WANT TO START AND I CAN ADD AS
18 APPROPRIATE.

19

20 **KENNETH FOLAN:** I THINK WE'RE ALSO IN THE PROCESS OF TRYING TO
21 SORT THESE THINGS OUT. AND I THINK, FOR US, WHAT IS
22 FOUNDATIONAL, IS THE PLANNED BAY AREA IN THE KIND OF TIER ONE
23 AND TIER TWO. I THINK THAT'S OUR STARTING POINT. I THINK, WITH
24 YOUR SPECIFIC EXAMPLES, YOU KNOW, WE WOULD FIRST ASSESS A
25 PROJECT THAT WAS SUBMITTED FOR THE MAP, AND IF IT WAS IN TIER



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1 ONE, IF IT IS ABOVE \$1 BILLION, THEN IT WOULD LIKELY BE NAMED
2 IN SOME WAY, SHAPE, OR FORM IN THE MAP. IF IT WAS BELOW \$1
3 BILLION, IT POTENTIALLY WOULD BE ROLLED UP IN SOME SORT OF
4 PROGRAMMATIC CATEGORY. SO THAT COULD -- WE MAY NOT HAVE HAD IT
5 LISTED THERE, BUT THAT COULD POTENTIALLY BE FREIGHT AS A
6 CATEGORY THE SAME WAY WE LISTED GRADE SEPS AS A CATEGORY ON
7 THE 37 PROJECT SPECIFICALLY I BELIEVE THERE COULD BE SOME
8 ELEMENTS OF THAT IN TIER ONE BUT MOST OF IT WOULD BE IN TIER
9 TWO. SO, AGAIN, THE MAPS JOB, TO HELP THAT PROJECT, ALONE --
10 ALONG, WOULD LIKELY TO BE IDENTIFY SOURCES FOR ENVIRONMENTAL,
11 OR FOR PROJECT DEVELOPMENT CATEGORIES THAT COULD MOVE THAT
12 PROJECT FORWARD IN THOSE PRECONSTRUCTION PHASES. SO, ALIX, I
13 DON'T KNOW IF YOU WANT TO ADD ANYTHING TO THAT?

14

15 **ALIX BOCKELMAN:** I THINK YOU COVERED IT. TO NOTE, JUST, AGAIN,
16 THE TYPES OF FUNDING SOURCES THAT WE'RE ENVISIONS IN THE MAP.
17 WE ALL WORKED TOGETHER ON THE BIL STRATEGIES, THOSE FUND
18 SOURCES WILL FEATURE PROMINENTLY AND SOME OF THE PROJECTS YOU
19 MENTIONED, SR37 IS PART OF THAT. SO WE'RE TRYING TO SEE HOW WE
20 WEAVE THOSE THINGS TOGETHER. ALSO WHEN YOU MENTIONED GOODS
21 MOVEMENT, I BELIEVE THAT'S TOP OF MIND WE DO HAVE A GOODS
22 MOVEMENT INVESTMENT PLAN AND WE TRY TO WORK WITH YOU AS OUR
23 PARTNERS TO PRIORITIZE THINGS FOR THE ST STEP FUND THAN
24 AVAILABLE SO I THINK THOSE ARE ON OUR MIND AS WE'RE WORKING ON
25 THE MAP.



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1

2 **KATE MILLER, CHAIR:** MICHAEL HURSH?

3

4 **MICHAEL HURSH:** THANK YOU. MY COMMENT IS DIRECTLY RELATED TO
5 QUESTION 1 AND 2, AND I HAVE SAID THIS BEFORE I APOLOGIZE IF I
6 AM A BROKEN RECORD. I AM WORRIED THAT WE'RE DUPLICATING THE
7 FTA PROCESS, AND I WOULD PREFER THAT WE ACKNOWLEDGE AND RELY
8 ON THE SPMAC, AND PROJECTS OF THIS SIZE I CAN'T BELIEVE THERE
9 WOULD BE ONE FEDERAL DOLLAR IN ANY OF THE PROJECTS THEREFORE
10 FALLING UNDER FEDERAL PROCUREMENT. I WISH THAT WE COULD HAVE A
11 SINGLE CONTINGENCY FUND IN THE BAY AREA THAT PROJECTS COULD
12 BUILD AGAINST, INSTEAD OF ALL OF US PUTTING IN AT 20 OR 25%
13 CONTINGENCY. WHEN WE TALK RISK MANAGEMENT WE'RE FORCED TO
14 DIVULGE WORST-CASE SCENARIO, WORST-CASE FUNDING WORST-CASE
15 COST AND WHEN WE DO THAT THE CONTRACTORS THAT BUILD OUR
16 PROJECTS KNOW THAT MONEY'S THERE, AND INEVITABLY THE WORST-
17 CASE SCENARIO OR WORST-CASE COST BECOMES A REALITY. AND I'M
18 NOT SPEAKING DISPARAGINGLY OF CONTRACTING, BUT SO MANY
19 CONTRACTORS KNOW HOW TO PLAY THE CHANGE ORDER GAME. IF THERE
20 WAS A WAY TO SATISFY FTA, THAT YES WE REALLY DO HAVE ALL THE
21 DOLLARS AND HAVE THE SCHEDULE MAPPED OUT BUT NOT REVEAL OUR
22 TOTAL POT OF MONEY I THINK OVERALL PROJECT COST WOULD REMAIN
23 SLOW. SO RELY ON THE FTA PROCESS THAT THE EXTENT THAT WE CAN,
24 AND CONSIDER A BOND OR INSURANCE FUND THAT MULTIPLE PROJECTS
25 COULD LIST AS THEIR CONTINGENCY OBVIOUSLY THERE WOULD HAVE TO



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1 BE JUSTIFICATION TO ACCESS THOSE FUNDS, BUT LET'S NOT HAVE A
2 NEWLY CREATED PMOC SPECIFIC TO THIS PROCESS. THANK YOU.

3

4 **KATE MILLER, CHAIR:** THANK YOU, MICHAEL. NEXT SPEAKER IS SEAN.

5

6 **SEAN CHARPENTIER:** I HAVE TWO QUESTIONS. WHEN WILL THE LIST OF
7 PROJECTS INCLUDED IN THE PROGRAMMATIC ELEMENTS BE RELEASED BY
8 MTC? THAT WOULD BE HELPFUL IN OUR UNDERSTANDING OF HOW THIS
9 RELATES TO OUR CALL FOR PROJECTS THAT MTC STAFF INITIATED A
10 FEW MONTHS AGO? AND THEN YOU CAN PROVIDE MORE DETAIL ON THE
11 CONCEPT OR THE IMPLEMENTATION OF PARTICIPATION IN EQUITY
12 PROGRAMS? IS THAT EXISTING EQUITY PROGRAMS? OR EQUITY PROGRAMS
13 IN THE FUTURE?

14

15 **KATE MILLER, CHAIR:** DOES MTC STAFF WANT TO RESPOND TO THAT?

16

17 **KENNETH FOLAN:** I CAN RESPOND TO THE FIRST PART, MAYBE THERESE
18 OR SOMEONE ELSE CAN RESPOND TO THE SECOND PART. ON THE -- WE
19 OBVIOUSLY GOT SUBMITTALS, AND ONE EXAMPLE IS IN THE GRADE
20 SEPARATION CATEGORY. WE RECEIVED MULTIPLE SUBMITTALS IN THAT
21 CATEGORY. I THINK WHAT WE'RE GOING TO DO NOW IS ATTEMPT TO --
22 WE SHOWED THAT SLIDE EARLIER THAT HAD THE DRAFT ENDORSEMENT
23 TABLE. AND, AS YOU NOTED, WE HAD ONE LINE ITEM FOR THE GRADE
24 SEPARATION CATEGORY. SO, WE'RE TRYING TO FIGURE OUT HOW WE
25 WILL IDENTIFY WHAT WOULD BE PRIORITIES OR ENDORSEMENTS WITHIN



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1 EACH OF THOSE CATEGORIES. AND I THINK THAT WILL -- WE MAY BE
2 ABLE TO SHOW SOMETHING IN THIS DRAFT, JULY ITEM, THAT'S GOING
3 TO OUR COMMITTEE, AND, CERTAINLY, IN THE COMING MONTHS WE
4 WOULD BE SHOWING SOME OF THAT. PART OF IT WILL RELY ON WHAT
5 ALIX MENTIONED EARLIER, IS THE COMMISSION DOES HAVE AN ADOPTED
6 STRATEGY FOR THE BILL, FOR THE FEDERAL FUNDS, AND THAT DID
7 NAME CERTAIN PROJECTS AND SUBCATEGORIES SO THAT WE WOULD BE
8 RELYING ON THAT, AND THEN, OBVIOUSLY, WITH THE STATE BUDGET,
9 IN THE POTENTIAL FUNDING THERE, THAT WILL INFORM IT, AS WELL.
10 SO WE'RE HOPING TO HAVE MORE INFORMATION, AS PART OF OUR JULY
11 ITEM.

12

13 **KATE MILLER, CHAIR:** GREAT, THERESE, DO YOU WANT TO COMMENT ON
14 THE EQUITY QUESTION?

15

16 **THERESE MCMILLAN:** THERESE MCMILLAN --

17

18 **ALIX BOCKELMAN:** I CAN TO IF YOU WANT ME TO.

19

20 **THERESE MCMILLAN:** WHY DON'T YOU JUMP IN.

21

22 **ALIX BOCKELMAN:** PLANNED BAY AREA DID DO AN EQUITY ASSESSMENT
23 FOR THOSE PROJECTS AND THERE WERE CHALLENGES IN THE EQUITY
24 SPHERE THERE WERE COMMIT LETTERS, FOR PARTICIPATION AND
25 TRANSIT IN THE CLIPPER START PROGRAM POTENTIALLY IN EXPRESS



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1 LANES IN TERMS OF THINKING ABOUT TRACKING THE PILOTS THAT ARE
2 GOING ON IN THAT AREA IN TERMS OF LOW-INCOME USERS OF THE
3 SYSTEM, I KNOW THAT'S STILL EARLY DAYS, BUT I THINK THOSE WERE
4 THE TYPES OF THINGS THAT PLANNED BAY AREA LOOKED AT, AND I
5 THINK WOULD BE APPROPRIATE IN THE NEAR-TERM TO MAKE SURE THE
6 PROJECTS REMAIN AFFORDABLE TO THAT.

7

8 **KATE MILLER, CHAIR:** THANKS THERESE. AND ALIX. AND KENNETH.
9 TESS?

10

11 **SPEAKER:** THESE ARE GREAT QUESTIONS. AND I APPRECIATE THE
12 CONVERSATION AND THE WORKSHOP THAT YOU HELD A COUPLE OF WEEKS
13 AGO, I ALSO HAVE A QUESTION RELATED TO WHAT KENNETH WAS TRYING
14 TO ANSWER IN THE LAST QUESTION. JUST TRYING TO UNDERSTAND ON
15 THE DRAFT FRAMEWORK SAMPLE ENDORSEMENT TABLE, IT SOUND LIKE
16 YOU'RE NOT HAVING, HERE IS THE HIGHEST PRIORITY PROJECT AND
17 THIS IS THE ONE THAT'S GOING TO GO FORWARD IN THIS GRANT. IT
18 SOUNDS LIKE THERE ARE A BODY OF PROJECTS THAT COULD APPLY.
19 WE'RE NOT GOING TO GET A 1 THROUGH 63 RANKING OF PROJECTS IT
20 SOUND LIKE. BUT I JUST WANTED TO CHECK THAT. AND THEN I'LL
21 JUST ASK A COUPLE OF QUESTIONS AND THEN WOULD LOVE TO HEAR
22 SOME ANSWERS ON THAT H I WOULD LIKE TO ECHO MIKE HURSH'S
23 COMMENT ABOUT CONTINGENCY. I THINK HE'S RIGHT. CONTRACTORS ARE
24 SAVVY. AND I ALSO THINK THAT WHEN WE THINK ABOUT RISKS, THERE
25 ARE SEVERAL THINGS THAT HAPPEN THAT ARE CHALLENGING WITH RISKS



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1 ON PROJECTS. AND OFTENTIMES WE GO AFTER THESE GRANTS AT A 30%
2 DESIGN LEVEL, GIVEN THE TIMING OF WHEN THE GRANT IS AVAILABLE.
3 SO, WE APPLY, AND WE'RE WORKING REALLY HARD TO GET THROUGH THE
4 DESIGN AND GET READY FOR THOSE CONSTRUCTION DOLLARS, BUT WHAT
5 HAPPENS IS, WE HAVE RIGHT OF WAY ISSUES WE HIT. WE MIGHT BE
6 WORKING WITH THE RAILROADS, THE UTILITIES ARE COMING IN WITH
7 SOMETHING MUCH HIGHER THAN WE ORIGINALLY ANTICIPATED.
8 PERMITTING AGENCIES, RIGHT AT THE END ARE GOING TO ADD SOME
9 REQUIREMENTS TO THE PROJECT, AND, SO, I THINK HAVING THAT SORT
10 OF CONTINGENCY AT A REGIONAL LEVEL THAT FOLKS CAN TAP INTO,
11 WITH JUSTIFICATION, ET CETERA, IS SOMETHING THAT COULD HELP,
12 AND HELP TO GET PROJECTS OVER THE FINISH LINE WHEN WE RUN INTO
13 SOME OF THESE KINDS OF COSTS INCREASES. THE OTHER THING I
14 WOULD LIKE TO ADD IS THAT WHEN WE ARE TRYING TO GET THE
15 PRECONSTRUCTION WORK DONE, THE ENVIRONMENTAL WORK, AND GIVEN
16 THE FACT THAT THERE ARE ALL THESE FEDERAL DOLLARS, IT WOULD BE
17 HELPFUL TO HELP ATTRIBUTE SOME FEDERAL FUNDING ON TO OUR
18 PROJECTS, SO THAT THEY CAN BE -- CAN GO INTO THE PIPELINE FOR
19 CALTRANS TO HELP WITH THE FEDERAL ENVIRONMENTAL CLEARANCE. AND
20 I KNOW WE HAVE TALKED WITH CALTRANS ABOUT THAT, AND WE HAVE
21 TALKED ABOUT DOING IT ON A CASE BY CASE BASIS, BUT SOMETIMES
22 IT'S HARD TO FIND GETTING THAT ONE THERE ON THE PROJECT TO GET
23 IT INTO THE FEDERAL ENVIRONMENTAL PIPELINE.

24

25 **KATE MILLER, CHAIR:** THANKS TESS. NEXT PERSON IS JOHN RISTOW.



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1

2 **JOHN RISTOW:** HI KATE. AND KENNETH, THANK YOU FOR THE
3 PRESENTATION. I THINK IN YOUR PRESENTATION, YOU PROBABLY
4 ANSWERED THIS, BUT I JUST WANT TO CONFIRM THE WAY THE TIER TWO
5 PROJECTS COULD BE HANDLED. AND I BELIEVE WHAT I HEARD IS THAT
6 TIER TWO PROJECTS THAT ARE FUNDED CAN STILL MOVE FORWARD IN
7 PROJECT DEVELOPMENT PHASES, AND SHOULD THEY GET TO A STAGE
8 THAT THEY MIGHT BE ABLE TO GET INTO CONSTRUCTION OR BE ABLE TO
9 BE SUPPORTED BY CONSTRUCTION FUNDS, WHEREVER THEY COME FROM,
10 THAT THE MAP CAN ACCOMMODATE THAT AND BE UPDATED AND SUPPORT
11 FROM MTC AND THE REGION CAN OCCUR FOR THOSE KIND OF PROJECTS.
12 AND I THINK THAT'S WHAT I HEARD. I JUST WANT TO CONFIRM ALL
13 THAT, THAT'S THE WAY THIS IS GOING TO WORK?

14

15 **KENNETH FOLAN:** I THINK THAT'S ACCURATE. THIS IS KENNETH FOLAN
16 MTC STAFF. I WOULD GO BACK TO PLANNED BAY AREA, AND THERE IS
17 TIER ONE AND TIER TWO. SO A PROJECT AS YOU JUST STATED, AND WE
18 TRY TO PUT ON THE SLIDES, TIER TWO, RIGHT NOW WE WOULD BE
19 FOCUSED ON SUPPORTING THAT FOR FUNDING OPPORTUNITIES FOR
20 PROJECT DEVELOPMENT. LIKELY, THERE WILL BE ANOTHER UPDATE OF
21 PLANNED BAY AREA THAT WILL POTENTIALLY -- COULD POTENTIALLY
22 MOVE A TIER TWO PROJECT, A TIER ONE, IF THAT'S THE SAME
23 FRAMEWORK WE USE, AND THAT WOULD BE THE SORT OF PRIMARY
24 INDICATOR AND THEN THE MAP WOULD ADJUST TO THAT, SO OVER A
25 LONGER TERM.



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1

2 **JOHN RISTOW:** THANK YOU.

3

4 **KATE MILLER, CHAIR:** GREAT. THANKS FOR THAT. SUZANNE SMITH?

5

6 **SUZANNE SMITH:** THANK YOU. THIS IS A PROVOCATIVE AND
7 INTERESTING CONVERSATION, I THINK. SO, I -- YEAH, I HAVE A LOT
8 OF THOUGHTS. I MIGHT BE A NEGATIVE NELL OWE THIS, SO BEAR WITH
9 ME. ON THE CONTINGENCIES, I THINK THE INTENTION I AM CONCERNED
10 ABOUT THE GAMING THAT COULD COME WITH IT. THROUGH CONTRACTORS
11 AND PROJECT SPONSORS I URGE A HIGH DEGREE OF RIGOR ON ANY SORT
12 OF DEVELOPMENT OF THIS FURTHER. CONCEPTUALLY IT SOUNDS
13 APPEALING AND OPERATIONALLY IT'S GOING TO, WITH THE
14 DEVELOPMENT OF THE PROGRAM I WOULD URGE PRETTY RIG RESOURCE
15 ASSESSMENT OF HOW IT COULD BE ABUSED FOR LACK OF A BETTER
16 TERM. ON THE RISK MANAGEMENT PART, I CAN ONLY SPEAK TO MY
17 EXPERIENCE ON LARGE INFRASTRUCTURE PROJECTS ON THE HIGHWAY
18 SIDE. BUT I THINK I ECHO SOME OF THE THOUGHTS THAT MICHAEL
19 RAISED ON THE TRANSIT SIDE, THAT, I DON'T -- WE CAN ALWAYS DO
20 BETTER WITH PROJECT DELIVERY. 100%, DO NOT ARGUE WITH THAT,
21 THAT NOTION THAT WE CAN DO BETTER. I DON'T KNOW THAT ADDING
22 ANOTHER LAYER IN A FORMAL WAY GIVES US THAT. AND THE BILLION
23 DOLLARS HIGHWAY CORRIDOR IN PARTNERSHIP WITH MTC AND CALTRANS
24 AND CTC AND I FEEL LIKE COMMUNICATION WITH THROUGHOUT THAT
25 PROCESS WAS PRETTY GOOD I'M TRYING TO VISUALIZE HOW THIS WOULD



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1 HAVE LOOKED IN THAT DEVELOPMENT OF THAT WORK OVER THE YEARS
2 AND WITH THE SAVINGS, FRANK I DON'T SEE IT, BECAUSE WE HAD A
3 PARTNERSHIP AND COMMUNICATE WHERE MTC WAS INVOLVED, AND
4 INVOLVED AS A FUNDING PARTNER. SO, I'M WORRIED ABOUT WHAT IT
5 DOES. I'M CURIOUS HOW IT WOULD BE STAFFED. I'M WORRIED ABOUT
6 WHAT IT DOES WITH TIMING, AND, I'M ALSO A LITTLE WORRIED FROM
7 A SALES TAX MEASURE, COUNTY PERSPECTIVE. IF WE HAVE GOT FUND
8 ON A MEGA PROJECT, HOW -- AND SOMETHING HAPPENS THAT CREATES A
9 RISK MANAGEMENT CONCERN, DOES MTC CHOOSE NOT TO PROVIDE FUND
10 SOMETHING I GUESS THAT'S ALWAYS THE HOOK. BUT I -- I DON'T
11 KNOW. I GUESS I'M -- I'M NOT FULLY THERE. I GET IT THAT THE
12 COMMISSION IS EMBRACING THIS CONCEPT, BUT I'M WORRIED ABOUT
13 IT. THAT'S IT

14

15 **KATE MILLER, CHAIR:** THANK YOU, SUZANNE. THERESE?

16

17 **THERESE MCMILLAN:** GREAT. THANKS. AND, MAYBE I'LL BE -- I'M
18 GOING TO ASK STAFF MAYBE TO ANSWER SOME QUESTIONS THAT SUZANNE
19 RAISED. BECAUSE I THINK THEY'RE IMPORTANT. ALIX OR KENNETH. I
20 THINK IT MIGHT BE HELPFUL AT THIS JUNCTURE TO GO OVER WHAT OUR
21 THINKING IS IN TERMS OF MANAGING CONTINGENCIES. BECAUSE I KIND
22 OF HEARD TWO THREADS, ONE OF WHICH I, YOU KNOW, I AGREE I'M
23 FAMILIAR WITH, WHICH IS THIS NOTION, THAT QUITE FRANKLY, MAJOR
24 PROJECTS, IN PARTICULAR, HAVE BEEN NOTORIOUS IN NOT INCLUDING
25 SUFFICIENT CONTINGENCY LEVELS BASED ON WHERE THEY ARE IN THE



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1 PIPELINE NOSE TO TAIL. SO IF YOU ARE EARLY IN THE PIPELINE
2 THERE IS A LOT YOU DO NOT KNOW. YOU SIMPLE DO NOT KNOW, AND
3 YOU SHOULD BE HAVING A HIGH-LEVEL OF CONTINGENCY, NOT ONLY --
4 AND THIS WAS STRESSED AT OUR WORKSHOP -- NOT ONLY ON A
5 SPECIFIC LINE ITEM BUT THE UNALLOCATED ITEMS FOR STUFF WE
6 SIMPLY DO NOT KNOW ABOUT. AND THAT SHOULD BE HIGH AT THE
7 BEGINNING OF THE PIPELINE AND AS YOU GET CLOSER AND CLOSER TO
8 HAVING DONE YOUR ENVIRONMENTAL, HAVING DONE YOUR DESIGN, YOU
9 KNOW, HAVING ENTERED INTO CONTRACTURAL ARRANGEMENT THAT
10 UNALLOCATED TENDS TO GO DOWN, BUT QUITE FRANKLY, IF YOU JUST
11 FINISHED WITH ENVIRONMENTAL AND YOU HAVE A 10% CONTINGENCY
12 BUILT INTO YOUR PROCESS, THAT'S JUST STUPID, AND WE HAVE GOT
13 TO BE ABLE TO CALL OUT THE TENDENCY TO KIND OF KEEP THE COST
14 DOWN BY NOT ASSUMING SUFFICIENT CONTINGENCY. I VIEW THAT,
15 LARGELY, AS A PROJECT SPONSOR RESPONSIBILITY. THAT'S REALLY
16 PROJECT SPONSORS MANAGING THAT BETTER. THE OTHER THING,
17 THOUGH, I HAVE BEEN KIND OF HEARING IS THIS NOTION OF -- AND
18 MAYBE I HAVE IT WRONG, SO, PLEASE JUMP IN, OF SOME KIND OF
19 REGIONAL CONTINGENCY FUNDING POT. MAYBE I MISUNDERSTOOD WHAT
20 TESS WAS TALKING ABOUT, BUT, SOMEHOW THAT THERE IS A SENSE
21 THAT SORT OF REGIONALLY, WE PROVIDE A FINANCIAL ENVELOPE TO
22 HELP DEAL WITH UNEXPECTED COST INCREASES? LET ME STOP THERE.
23 AM I INTERPRET -- ARE FOLKS THINKING THAT IS PART OF THE
24 PROPOSAL?
25



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1 **MICHAEL HURSH:** THAT WAS THE FEEDBACK THAT I WAS PROVIDING IS
2 THAT INSTEAD OF US ALL PUTTING ON A 20 OR 25% CONTINGENCY LINE
3 ITEM, HOPEFULLY SOME OF US ARE BRINGING IN PROJECTS THAT DON'T
4 HAVE TO GET INTO OUR RISK CONTINGENCY AND THAT MONEY COULD GO
5 A LOT FURTHER IF WE WEREN'T ALL PROGRAMMING THAT AGAINST EVERY
6 SINGLE PROJECT, BASICALLY AN INSURANCE POLICY, THE COST SHOULD
7 BE MORE COST YOU LESS THAN THE ENTIRE REPLACEMENT BUT FOR
8 THOSE WHO NEED TO INVOKE THEIR INSURANCE OBVIOUSLY YOU HAVE
9 IT. DID I FURTHER MUDDY THE WATERS?

10

11 **KATE MILLER, CHAIR:** I'M GOING TO PIPE IN HERE. AS A PERSON WHO
12 USED TO BE IN THE INSURANCE BUSINESS THAT WOULD BE A TOUGH
13 THING TO INSURE BECAUSE THERE IS NO WAY TO ACCESS THE RISK ON
14 THAT. THE SAME THING WITH BONDING.

15

16 **MICHAEL HURSH:** ALL OF US PAY INTO A RISK FUND THAT IN REALITY
17 WOULD COVER MAJOR PROJECTS BUT WE ALL WOULDN'T HAVE ALL THAT
18 MONEY SET-ASIDE AND JUST SITTING THERE AND NOT MAKING ANY
19 MONEY.

20

21 **KATE MILLER, CHAIR:** WELL, COMING FROM AN AGENCY THAT REALLY
22 HAS NO GENERAL FUND THAT IT WOULD BE A TOUGH ONE TOO.

23

24 **THERESE MCMILLAN:** THANK YOU FOR THE CLARIFICATION. BECAUSE I
25 DIDN'T PICK IT UP. REGARDLESS, ON THAT WHICH IS AN INTERESTING



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1 CONCEPT, I THINK, YOU KNOW, THE RINGER THAT WOULD HAVE TO BE
2 APPLIED TO PROJECT SPONSORS ON HOW THEY'RE MANAGING COST, AND
3 COST ASSUMPTIONS AND RELATED CONTINGENCY ATTACHED TO THAT, I
4 THINK THAT'S CORE TO WHAT WE'RE SAYING. THE COMMISSION SHOULD
5 TAKE MAYBE A STRONGER ROLE IN ENSURING THAT PROJECT SPONSORS
6 ARE FOLLOWING THAT RIGOR AND DISCIPLINE IN A WAY WE HAVEN'T
7 BEEN. WITH THE FTA PROGRAM, I DO AGREE, ON THE SCORE WE
8 SHOULDN'T DUPLICATE IT, HOWEVER, REMEMBER THE FTA PROJECT
9 MANAGEMENT IS ATTACHED TO ONE MAJOR PROGRAM WHICH IS THE
10 CAPITAL INVESTMENT GRANT PROGRAM, NEW STARTS, SMALL STARTS,
11 AND CORE CAPACITY. IT'S NOT FOR EVERY PROJECT THAT'S GOING TO
12 BE IN THIS PROGRAM. SO WHAT WE NEED TO THINK ABOUT IS, WHERE
13 IT IS APPLIED. YES, WE SHOULDN'T DUPLICATE IT. ARE THERE
14 ELEMENTS OF IT THAT WE SHOULD CONSIDER TO BE APPLIED AS A
15 COROLLARY FOR PROJECTS THAT AREN'T IN THE CIG BECAUSE WE HAVE
16 LESSONS LEARNED ABOUT HOW TO MANAGE I THINK THAT'S ONE THING
17 ON THE FTA SIDE. AND I THINK THE OTHER THING IF WE COULD PULL
18 UP THE SLIDE, I THINK IT'S SEVEN. THE ONE WITH THE DRAFT
19 EVALUATION CRITERIA. JUST FOR THE BENEFIT OF THE GROUP. THIS
20 GUY, YEAH. THE COLORS. THE ONE THING THAT'S HELPFUL AS WE'RE
21 ENTERING INTO ONE OF THE MOST IMPORTANT THINGS THAT WE CAN
22 DELIVER FOR THE REGION THIS NEXT GENERATION OF MANAGING OUR
23 HIGH-LEVEL HIGH-COST PROJECTS AND PROGRAMS IS, WHERE IS THE
24 REGIONAL INTEREST? AND THIS SLIDE KIND OF CAPTURES IT IN A
25 LITTLE SANDWICH FROM MY PERSPECTIVE. ON THE LEFT SIDE, IT'S



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1 BASICALLY, WE'RE TALKING ABOUT PROJECTS THAT BECAUSE OF THEIR
2 SCALE IN LARGE PART, THEY CARRY A SIGNIFICANT LEVEL OF
3 ADDITIONAL RISK, AND A KEY AREA OF THAT IS ON THE FUNDING. AND
4 I HAVE SAID THIS BEFORE IN A SEPARATE DISCUSSION WHICH IS, IF
5 YOU'RE A PROJECT THAT IS LOOKING TO FILL YOUR TANK WITH
6 SIGNIFICANT REGIONAL FUND WHETHER THEY'RE FEDERAL LEVEL OR
7 STATE LEVEL THERE'S COMPETITION FOR THOSE FOR OTHER PROJECTS.
8 IT'S CLEAR WE CAN ALL AGREE THERE IS SOME STRATEGY HOW TO
9 MANAGE THAT DEMAND, THAT WILL ALWAYS BE THERE, THERE WILL
10 ALWAYS BE MORE NEED AND REQUESTS FOR FUNDING, AND THE SCALE OF
11 THE PROJECTS, THE REALLY BIG ONES IN PARTICULAR PUT A LOT OF
12 PRESSURE ON THOSE DECISIONS AND RAMIFICATIONS. BUT I THINK
13 EQUALLY, AND WE'RE GETTING A MUCH BETTER HANDLE ON THAT, ON
14 THE FAR RIGHT SIDE WHICH IS PROJECT DEPENDENCY, THINK ABOUT A
15 SYSTEM INTERDEPENDENCIES, RIGHT? IF YOU'RE GOING TO DO THIS
16 PROJECT THAT'S GOING TO CONNECT TO AN EXPRESS WAY SYSTEM OR
17 RAIL SYSTEM, WHATEVER THE CASE MAY BE, THE -- YOU KNOW, HOW
18 THAT IS DONE, AND HOW THAT'S DONE WELL, AND IN WHAT TIME
19 FRAME, AND THE DISRUPTION, AS WELL AS THE BENEFITS THAT OCCUR
20 FROM THAT, IS REALLY IMPORTANT. AND THIS IS SOMETHING, I
21 THINK, WE HAVE REALLY EVOLVED IN OUR THINKING, AS TO HOW THERE
22 SHOULD BE ACCOUNTABILITY TO THAT BOTH AT PROJECT AND SPONSOR
23 LEVEL. AND THE MIDDLE PART THIS WHOLE NOTION OF HOW IS THIS
24 IMPLEMENTING THE OVERALL MISSION AND OBJECTIVES AND GOALS OF
25 PLANNED BAY AREA? IS A VERY -- AND WE HEARD IT AT THE



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1 WORKSHOP, AND I THINK, AT LEAST FOR ME, SORT OF, SURPRISINGLY,
2 THAT THAT WAS REALLY KEY TAKEAWAY FROM SOME OF OUR EXPERT
3 FOLKS WHO, YOU KNOW, PRESENTED THERE, IS THAT THERE IS A LOT
4 THAT'S INVESTED IN -- THAT IN DELIVERING THESE PROJECTS
5 PARTICULARLY OVER A LONG PERIOD OF TIME, WE NEED TO CONTINUE
6 TO BE MINDFUL THAT THERE IS OPPORTUNITY COST ATTACHED TO THAT.
7 THAT IF YOU ARE INVESTING HERE WITH LIMITED RESOURCES, THEY'RE
8 NOT GOING TO BE -- THOSE CAN'T BE DIRECTED ELSEWHERE. AND IN
9 THIS CASE, YOU SHOULD FEEL PRETTY ASSURED, AND HOLD OURSELVES
10 ACCOUNTABLE THAT THE OUTCOMES OF THAT INVESTMENT ARE ADVANCING
11 US FORWARD IN WAYS THAT HELP THE REGION. AND WHETHER THAT'S,
12 YOU KNOW, PLANNED BAY AREA HAS GIVEN US A NUMBER OF THINGS TO
13 LOOK AT AND USE AS OUR FRAMEWORK THERE, BUT, THAT'S WHY I
14 THINK THIS IS HELPFUL, WHETHER IT'S BENEFIT-COST RATIOS WE
15 HAVE APPLIED, OR THE EQUITY, YOU KNOW, FOCUS, AND THE OTHER
16 LARGE -- GUIDING PRINCIPLE, BE THEY, YOU KNOW, HELPING WITH
17 CLIMATE, OR, FILL IN THE BLANK, IS, YOU KNOW, PART OF THAT
18 INVESTMENT MISSION. SO, YOU KNOW, IT WAS JUST PULLING BACK A
19 LITTLE BIT WHEN FOLKS WERE SAYING WHAT SHOULD BE INCLUDED IN
20 SOME DEGREE YOU COULD SAY ANYTHING PLANNED BAY AREA CARRIES
21 THOSE LEVELS OF IMPACT, BUT IT'S REALLY THE "AT SCALE" THE AT
22 SCALE AND RISK, IN THE FUNDING, IN THE INTERDEPENDENCIES AND
23 ADVANCING OUR MISSION AND GOALS. I THOUGHT THAT MIGHT HELPFUL
24 TO ANCHOR OURSELVES IN THAT BASIC STRUCTURE.

25



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1 **KATE MILLER, CHAIR:** THANKS THERESE. APPRECIATE THOSE INSIGHTS.
2 NEXT, ANNE? ANN THANK YOU EVERYONE. RISK MANAGEMENT A LOT OF
3 DISCUSSION SEEMS TO BE FOCUSING ON THAT. I THINK A LOT OF THE
4 PROJECTS SPONSORS WOULD HAVE AN INTEREST IN MAKING SURE THAT
5 PROJECT COSTS STAY IN CHECK AND THAT WE'RE BEING REASONABLE
6 WITH OUR ESTIMATES AT EVERY STAGE. I THINK SUZANNE SAID THIS,
7 AS WELL, I DO WORRY ABOUT JUST ADDING LEVELS OF OVERSIGHT AND
8 SO WOULD WANT TO UNDERSTAND HOW A NEW PROCESS FITS IN WITH
9 CALTRANS PROJECT DELIVERY PROCESSES, FTA, FHWA, KIND OF ALL
10 THE EXISTING PLAYERS, AND REALLY THINK ABOUT WHERE THIS
11 PROCESS COULD ADD VALUE OR EXPERTISE, IF THAT'S -- YOU KNOW,
12 IF THERE ARE CERTAIN AREAS WHERE A PROJECT SPONSOR MIGHT NOT
13 HAVE AS MUCH EXPERIENCE, THAT AN A WAY TO THINK ABOUT THIS.
14 THEN MY QUESTION IS ABOUT -- I THINK I HEARD YOU SAY THAT THE
15 PROJECT LIST FOR MAP WOULD BE ADOPTED EARLY IN THE FALL THEN
16 THE POLICIES WOULD FOLLOW AT SOME POINT LATER. AND I GUESS I'M
17 WONDERING IF YOU COULD KIND OF EXPLAIN THAT A LITTLE FURTHER
18 HOW THOSE TWO PIECES FIT TOGETHER AND WHAT IT WOULD MEAN FOR
19 THE PROJECTS TO BE INCLUDED BUT NOT TO REALLY KNOW WHAT THE
20 POLICIES ARE UNTIL A LATER TIME. THANK YOU.

21

22 **KATE MILLER, CHAIR:** ALIX? OR KENNETH?

23

24 **KENNETH FOLAN:** SURE. ALIX, I COULD MAKE A QUICK EFFORT HERE
25 AND THEN YOU COULD FOLLOW UP. WE'RE OBVIOUSLY ATTEMPTING TO



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1 GET SOME ENDORSEMENTS IN PLACE BECAUSE THERE ARE MULTIPLE
2 ACTIVE FUNDING COMPETITIONS GOING ON NOW FOR BOTH BILL FUNDING
3 AND FOR POTENTIALLY THIS STATE AUGMENTATION THAT COULD BE LIKE
4 TIRCP FUNDING. SO I THINK THAT'S PART OF THE REASON WHY WE
5 WOULD FIRST GO WITH THIS ENDORSEMENT TABLE. AND AGAIN, IT MAY
6 JUST -- IT MAY ADDRESS CERTAIN FUND SOURCES ONLY. IT WOULD --
7 IT MAY NOT BE COMPREHENSIVE ACROSS ALL THE PROJECTS WE HAVE
8 RECEIVED, AND ALL OF THE FUNDING OPPORTUNITIES THAT ARE OUT
9 THERE. THAT'S ONE REASON WE'RE GOING FIRST, AND ALSO TO GET A
10 RISK MANAGEMENT PROGRAM SETUP PROPERLY INCLUDING THE INPUT
11 WE'RE HEARING HERE AND POLICY COMP POINTS IDENTIFYING WHICH
12 POLICY COMPONENTS WOULD APPLY. SO I THINK IT'S GOING TO BE A
13 MOVING OF THOSE THREE BOXES IT'S GOING TO BE SORT OF, ONE IS
14 MOVING AHEAD OF THE OTHER TWO RIGHT NOW, BUT IT WILL BE AN
15 ITERATIVE PROCESS, AND IT WILL OFTENTIMES ADDRESS THE FUNDING
16 AWARD OPPORTUNITIES THAT ARE AVAILABLE.

17

18 **KATE MILLER, CHAIR:** THANK YOU, KENNETH.

19

20 **ALIX BOCKELMAN:** I THINK KENNETH -- SORRY, I THINK HE WANTED ME
21 TO ADD SOMETHING. I THINK WE'RE DOING A GOOD JOB. WE ARE
22 MOTIVATED BY TIMELINES OF DIFFERENT OPPORTUNITIES ESPECIALLY
23 ON THE STATE BUDGET AND TIRCP FRONT. SO I THINK WE WANT TO BE
24 MINDFUL OF THAT. BUT I WANT NOTE THAT SORT OF WHEN THE 3434,
25 WHICH, AGAIN, IS MAYBE A LITTLE BIT A MODEL, WHEN IT WAS



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1 ADOPTED IT DIDN'T INCLUDE THE TOD POLICY AND THAT WAS ACTUALLY
2 LAYERED IN LATER. SO, AGAIN, I THINK THESE PROJECTS TAKE A
3 LONG TIME TO BRING TO FRUITION, AND FORTUNATELY, I THINK YOU
4 ALL KNOW THAT, SO I THINK THERE IS TIME TO MAKE SURE THAT WE
5 ARE APPROPRIATELY MAKING SURE THAT IMPORTANT POLICIES ARE
6 ADHERED TO FOR THESE PROJECTS. SOMETIMES IT TAKES DECADES TO
7 DELIVER THEM UNFORTUNATELY. AND THEN ON THE RISK SIDE, AS
8 KENNETH SAID, WE WANT TO GET IT RIGHT, AND THE SLIDE BEFORE
9 THIS, YOU DO NOT HAVE TO CHANGE IT, BUT ONE OF THE KEY
10 TAKEAWAYS WE DON'T WANT TO DUPLICATE PROCESSES THAT ARE
11 ALREADY IN PLACE, AND WE ARE TRYING TO FIGURE OUT WHAT WOULD
12 BE THE APPROPRIATE VALUE ADDED. SO.

13

14 **KATE MILLER, CHAIR:** OKAY. DEBORAH DAGANG? DEB YOU'RE ON -- I
15 CAN'T HEAR YOU. SOMETHING IS WRONG WITH YOUR MICROPHONE. FIX
16 THAT, AND WE'LL CALL ON YOU AGAIN. TILLY?

17

18 **TILLY CHANG:** THANKS KENNETH. I MIGHT SORT OF TRY TO GO A BIT
19 BACKWARDS IN THE LIST. APPRECIATE OF THE CONVERSATION HERE AND
20 WE ARE DEFINITELY BEING ASKED BY OUR BOARD AS WELL TO DIVE
21 INTO THE TOPIC OF PROJECT DELIVERY WHERE THEY HAVE ASKED FOR
22 POLICY REVIEW AND RECOMMENDATIONS FOR SAN FRANCISCO PROJECTS
23 WHICH HAVE HAD SOME OF THOSE CHALLENGES OF COURSE IN
24 REPRESENTATIVE YEARS SO WE'RE TRYING TO LEARN AND DOCUMENT AND
25 INNOVATE AS WE GO. INCLUDING THROUGH AN INTEGRATED PROCESS



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1 WITH AGENCIES. WHICH IS REALLY INFORMATIVE AND I FEEL
2 EFFECTIVE. ON THE UPDATING OF THE MAP, I'M HOPING THAT WE CAN
3 BALANCE THE NEED TO DO THIS ON A MORE REGULAR BASIS WITH, ALSO
4 THE NEED FOR BIG MEGA PROJECTS TO HAVE SOME ABILITY TO RELY ON
5 REGIONAL ENDORSEMENTS. HAVING, YOU KNOW, A BIG ENDEAVOR GO
6 THROUGH THIS PROCESS IS A BIG DEAL, AND ABSOLUTELY, I THINK
7 WARRANTED WHEN THERE ARE TRIGGERS. SO THAT WOULD BE MY VOTE IS
8 TO SAY PLEASE KEEP THIS A RELIABLE PROCESS FOR PROJECT
9 SPONSORS BUT AS NEEDED TRIGGERS FOR INCREASES OVER A CERTAIN
10 PERCENTAGE, MAJOR MILESTONES LIKE HUGE AMOUNTS OF FEDERAL
11 FUNDING BECOMING AVAILABLE, THOSE SEEM VERY APPROPRIATE SO
12 THIS IS WELL-TIMED. BUT OTHER THAN THAT, I THINK THE STABILITY
13 FOR LARGE PROJECTS IS VALUABLE AND IMPORTANT. ON RISK,
14 ABSOLUTELY. THERE IS A LOT OF LESSONS LEARNED WE'RE USING
15 STAGE GATE PROCESSES LOCALLY. THAT DOES HELP MAKE IT CLEAR FOR
16 EVERYBODY INVOLVED, WHAT EVERYBODY'S SORT OF ROLE AND
17 EXPECTATIONS ARE, THIS KIND OF GOES, AS WELL, INTO THE
18 GOVERNANCE, WHICH HAD YOU TOUCHED UPON, KENNETH, IN AN EARLIER
19 SLIDE. SO IT'S NOT JUST PROJECT DELIVERY, IT'S THE GOVERNANCE
20 SORT OF TOGETHER WITH THE PROJECT DELIVERY THAT CAN REALLY
21 HELP THE RISK MANAGEMENT. I THINK THAT'S DEFINITELY SOMETHING
22 THAT IS WORTH BRINGING IN. AND WE'RE ALSO LOOKING AT, YOU
23 KNOW, SOME SORT OF IN THE COST REVIEW, CMPM SORT OF ROLES TO
24 REALLY HELP INCREASE THAT CONFIDENCE ON THE PART OF FUNDERS,
25 OR SPONSORS, AS THEY GO THROUGH THAT PROCESS. I'M NOT SURE



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1 THIS IS DUPLICATIVE. THERE ARE OTHER PIECES THAT CAN
2 COMPLEMENT VERY WELL, ESPECIALLY FOR SPONSORS THAT DON'T GO
3 THROUGH THIS VERY OFTEN. AND WHAT ELSE. I THINK -- YEAH.
4 THAT'S -- ON EVALUATION, I'M SO GLAD TRACY MENTIONED THAT
5 SLIDE, JUST WANTED TO REQUEST THAT THINGS LIKE, YOU KNOW, THE
6 EQUITY ASSESSMENT, YOU KNOW, CAN BE A BIT MORE HOLISTIC,
7 THAT'S SOMETHING THAT A HUGE TOPIC. MTC DID A GOOD JOB TRYING
8 TO ESTABLISH THE BCA METHODOLOGY BUT AT THE SAME TIME TRYING
9 TO GET TO RIDERSHIP, AND THE PROFILE OF WHO IS RIDING OR USING
10 THE FACILITIES, AND WE KNOW THAT EQUITY HAS MANY, MANY OTHER
11 FAR REACHING SORT OF ASPECTS. SO, JUST WANTED TO ASK STAFF TO
12 CONTINUE TO WORK WITH ALL OF US TO BE ABLE TO REFLECT THE MORE
13 HOLISTIC APPROACH TO EQUITY. THANK YOU SO MUCH. ADAM?

14

15 **ADAM VAN DE WATER:** WHEN THIS CAME UP, I HEARD THE
16 COMMISSIONERS INTERESTED IN THIS TOPIC ALSO EXPRESSING THE
17 SAME CONCERNS ABOUT THE DUPLICATIVE EFFORT AND REMAINING
18 CATALYTIC THERE MAY BE SOME TWIN PADS HERE FOR PROJECTS THAT
19 ARE APPROACHING CIG AND SUBJECT TO THE FEDERAL RISK REGISTER
20 THAT'S ONE SET OF RISK MANAGEMENT AND FOR OTHERS THAT DON'T
21 HAVE THAT SAME RIGOR MAY BE IT'S DIFFERENT. BUT MY QUESTION
22 IS, I HAVE A PROJECT THAT HAS BEEN A LONG-HELD TIER ONE
23 PLANNED BAY AREA PROJECT THAT IS CARRYING CLOSE TO 30%
24 CONTINGENCY AS WE APPROACH 30% DESIGN, THAT MAKES SOME OF
25 THESE CRITERIA -- SCREENING CRITERIA MORE DIFFICULT IN TERMS



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1 OF BENEFIT-COST ANALYSIS AND FUNDING GAP AND DIFFERENT THINGS.
2 AND, SO, IT'S BEEN DEFERRED LONG ENOUGH THAT EVEN SOME OF THE
3 GROUND CONDITIONS AROUND RIDERSHIP ASK STATION PLANNING DOWN
4 THE LINE ARE CHANGING. SO, I GUESS MY QUESTION IS, IS THERE A
5 WAY TO ALIGN THAT WITH CERTAIN INCENTIVES FOR CARRYING THE
6 RIGHT LEVEL OF CONTINGENCY, AND NOT BEING SCORED LOWER AS A
7 RESULT? AND THEN, ALSO, HOW DO WE RECONCILE THOSE CHANGES THAT
8 DO COME UP AS WE GET A BETTER PICTURE OF THE FUNDING OR
9 CONDITIONS CHANGE, GIVEN THAT THE INPUTS TEND TO BE FAIRLY
10 LUMPY, THEY COME WITH CHUNKS IN BETWEEN SO INPUTS HOW WE
11 REFLECT THAT.

12

13 **KATE MILLER, CHAIR:** THANK YOU, ADAM. JOANNE?

14

15 **JOANNE PARKER:** I HAVE A QUESTION. HOPEFUL YOU ARE YOU ARE
16 HEARING ME. WITH THE PROJECT SPONSORS WILL BE WE ARE HEARING
17 DIRECTLY FROM THEM FROM MTC PROJECT SUBMITTALS TO CONTINUE
18 DELIBERATIONS GOING FORWARD? AND WITH THE MAP UPDATES I THINK
19 TRANSPARENCY WOULD HELP A LOT OF ELECTED OFFICIALS AND OTHER
20 PARTIES INTERESTED IN THESE PROJECTS UNDERSTAND THE PROCESS
21 AND OPTIONS GOING FORWARD. AND HAVING SOME TRANSPARENCY ABOUT
22 THAT WOULD BE HELPFUL. I UNDERSTAND TILLY'S COMMENT, AS WELL
23 BUT I DO THINK THERE IS A MIDDLE GROUND IN HAVING SOME KIND OF
24 CONSISTENCY AND UPDATE AND CLEAR COMMUNICATION ABOUT WHEN
25 THOSE MIGHT HAPPEN WOULD BE HELPFUL. AND I WANT TO SECOND WHAT



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1 TILLY SAID ABOUT HAVING EQUITY AND A HOLISTIC APPROACH. POST-
2 PANDEMIC, PLANNED BAY AREA WAS SETUP PRIOR TO THE PANDEMIC AND
3 THE LAND USES AND ECONOMIC IMPACTS HAVE AROUND THE REGION HAVE
4 CHANGED QUITE A BIT. GIVEN PEOPLE SHIFTING WORKSPACES. SO, I
5 WOULD REALLY ENCOURAGE A MORE -- CONTINUED UPDATE ON THE
6 EQUITY SIDE. I MEAN, GAS PRICES, IN AND OF THEMSELVES ARE
7 PROBABLY HIGHER THAN YOU ESTIMATED IN THE PLANNED BAY AREA
8 MODELING ALREADY SO THAT DEFINITELY HAS IMPACT ON PEOPLE'S
9 ACCESS TO ECONOMIC OPPORTUNITY. THANK YOU.

10

11 **KATE MILLER, CHAIR:** THANKS JOANNE. TIM?

12

13 **TIM HAIL:** THANKS FOR THE PRESENTATION. REALLY INTERESTING
14 CONVERSATION HERE. I JUST WANTED TO KIND OF REITERATE THE
15 DUPLICATION OF EFFORTS. AT CCTA WE HAVE A FORMAL QUALITY
16 ASSURANCE PROGRAM HERE WHERE ALL OF THE PROJECTS HAVE TO DO
17 QMPS AS WELL AS INDEPENDENT DESIGN REVIEW AND SO FORTH. WHEN I
18 HEAR ALL OF THIS, I CAN'T SPEAK TO THE TRANSIT SIDE BUT ON THE
19 HIGHWAY SIDE THIS RESEMBLES WHAT FHWA REQUIRES FOR THEIR MAJOR
20 PROJECT POLICY. IF YOU HAVE EVER BEEN DOWN THAT PATH THERE'S A
21 VERY FORMAL RISK MANAGEMENT PROCESS THAT GETS VAULTED BY FHWA
22 AND A FORMAL RISK BASED COST ESTIMATE ANALYSIS THAT'S DONE AS
23 PART OF THE MAJOR PROJECTS FINANCIAL PLAN THAT'S SUBMITTED. IT
24 WOULD BE INTERESTING TO SEE HOW MAP FITS INTO SOME OTHER
25 THINGS THAT THE PROJECT SPONSORS ALREADY HAVE TO DO AND IT



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1 SEEMS TO ME LIKE A LOT OF THE THINGS THAT WE'RE TALKING ABOUT
2 HERE REALLY ALIGN WELL, AT LEAST FROM THE HIGHWAY PERSPECTIVE,
3 REALLY ALIGN WITH THE FHWA MAJOR PROJECTS FINANCIAL PLAN IT
4 LOOKS AT OPERATION, IT LOOKS AT RISK, ET CETERA. I THINK IN
5 TERMS OF THE -- MY OTHER COMMENT IS, HAS ALREADY BEEN KIND OF
6 MENTIONED BUT I'LL REITERATE IT IN TERMS OF THE OVERALL
7 STRATEGY HERE. YOU KNOW? AND I AGREE WITH SEAN, IT WOULD BE
8 INTERESTING TO KNOW HOW THE PHASE TWO -- HOW THIS WOULD IMPACT
9 THE TIER TWO PROJECTS IN PLANNED BAY AREA. HOW IS THIS GOING
10 TO ALSO IMPACT, YOU KNOW, FUTURE FUNDINGS DECISIONS RELATIVE
11 TO FUTURE SB1 FUNDING CYCLES. I THINK ALIX ALREADY MENTIONED
12 THIS BUT HOW IS THIS ALSO GOING TO FIT INTO THE FEDERAL
13 REGIONAL STRATEGY FOR THE BILL AND HOW THAT ALL -- HOW IS THIS
14 ALL REALLY GOING TO FIT TOGETHER? AND I'M SURE YOU'RE THINKING
15 ABOUT IT AND EVALUATING THAT. BUT I'M JUST CURIOUS HOW ALL
16 THIS IS GOING TO FIT TOGETHER IN THIS OVERALL PLAN. I DO AGREE
17 -- THIS WAS HANDLE IN IMPLEMENTATION WITH PLANNED BAY AREA
18 2050, AND I LIKE THIS IDEA AND MAKING SURE THESE PROGRAMS HAVE
19 SOUND ESTIMATED AND ALSO EVALUATION OF PRIORITIES IN REGIONAL
20 PLANNED BAY AREA, AND FUTURE FUNDING DECISION IS THE BIG
21 QUESTION HERE. THOSE ARE MY COMMENTS AND QUESTIONS.

22

23 **KATE MILLER, CHAIR:** DOES MTC STAFF HAVE ANY COMMENT? I'M NOT
24 SURE, TIM, WHETHER THERE.

25



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1 **TIM HAIL:** I GUESS THEY'RE RHETORICAL.

2

3 **KATE MILLER, CHAIR:** NOBODY ELSE HAS THEIR HAND UP. I HAVE A
4 QUESTIONS THAT ARE SUPER EASY TO ANSWER. THE FIRST QUESTION IS
5 THE ONE ELEMENT OF THE MAP PROGRAM, I BELIEVE MTC IS SETTING
6 ASIDE MONEY FOR ELECTRIFICATION OF THE REGION'S BUSES? IS THAT
7 CORRECT?

8

9 **KENNETH FOLAN:** THIS IS KENNETH FOLAN MTC STAFF. WE ARE -- AND
10 WE HAVE TALKED TO THE PARTNERSHIP BOARD A COUPLE EVER TIMES
11 GAVE YOUR INPUT AND THIS IS A PRIORITY AREA FOR YOU ALL
12 WORKING ON GETTING A CONSULTANT ON BOARD TO ESTABLISH A
13 REGIONAL STRATEGY FOR THE TRANSITION TO ZERO EMISSION BUSES,
14 THE BIG COST IS INVENTORY BOTH ON THE BUS SIDE AS WELL AS THE
15 FACILITIES AND INFRASTRUCTURE SIDE, AND THE PLAN WOULD BE TO
16 ESTABLISH THAT AS A MEGA PROJECT OR POTENTIALLY A CATEGORY,
17 AND THEN IT COULD IDENTIFY SPECIFIC PROJECTS FOR FEDERAL/STATE
18 SOURCES BUT IT COULD KEEP THAT PART ON THE RADAR AND MAP.

19

20 **KATE MILLER, CHAIR:** SINCE THAT PROGRAM HASN'T BEEN PULLED
21 TOGETHER QUITE YET, WOULD THERE JUST BE A BALLPARK BASED ON
22 WHAT MTC KNOWS AND THEN IT GETS REFINED LATER WITH SPECIFIC
23 FUND SOURCES ET CETERA?

24



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1 **KENNETH FOLAN:** THAT'S THE IDEA. WE PUT ON THAT SLIDE 5 BILLION
2 IT'S PROBABLY TOO LOW BASED ON SOME PAST ESTIMATING THAT WE
3 DID. THE BUS SIDE IS EASIER TO FORECAST THAN THE FACILITY SIDE
4 RIGHT NOW BUT WE'RE GOING TO WORK WITH ALL THE OPERATORS TO
5 TRY TO SHARPEN THAT ESTIMATE.

6

7 **KATE MILLER, CHAIR:** OKAY. THE OTHER QUESTION I HAD -- AND I
8 THINK IT WAS RESOLUTION 3434. THERE WAS TIERS, AND WE HAD
9 PROJECTS THAT WERE SORT OF PUT ON THE BACK BURNER IF NEW
10 FUNDING WAS IDENTIFIED, IS THAT KIND OF THE CONCEPT THAT MTC
11 WILL BE COMING UP WITH FOR THIS PROGRAM, AS WELL?

12

13 **ALIX BOCKELMAN:** KATE, THIS IS ALIX, I CAN START THEN KENNETH
14 CAN ADD. I THINK YOU'RE THINKING OF THE STRATEGY PLAN FOR
15 3434. ORIGINALLY IT WAS A MATRIX OF ALL PROJECTS, AND WHAT WE
16 FOUND, AND I THINK IMPORTANTLY IT WAS OF CONCERN IS THAT NO
17 PROJECTS WERE MOVING FORWARD BECAUSE THEY ALL HAD SUBSTANTIAL
18 SHORTFALLS. SO WHEN WE DID THE STRATEGY PLAN IN 2008, THE IDEA
19 WAS TO TRY TO LOOK AT WHICH PROJECTS COULD MOVE FORWARD, AND
20 WHICH ONES, YOU KNOW, HAD OTHER CHALLENGES SO THAT WE COULD
21 THINK ABOUT HOW TO ADDRESS THOSE. BUT IN THE MEANTIME TRY TO
22 ADVANCE PROJECTS THAT COULD MOVE FORWARD. SO I THINK SEVERAL -
23 - THE SALES TAX AGENCIES LOOK AT STRATEGIC PLANS FOR THEIR
24 PROGRAMS REGULARLY, AND I THINK THAT WE'RE CERTAINLY MINDFUL



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1 OF THAT EFFORT AND HOW IT MIGHT, YOU KNOW, ELEMENTS OF THAT
2 THINKING MIGHT FIT INTO THE MAP.

3

4 **KATE MILLER, CHAIR:** SO THEN BASED ON THAT RESPONSE -- GO AHEAD
5 THERESE.

6

7 **THERESE MCMILLAN:** AGAIN, JUST BECAUSE I WAS GOING THROUGH THE
8 DECK, THERE WAS A SLIDE WE HAD ON THE FUNDING TARGETS THAT I
9 THINK HELPS ANSWER BOTH YOUR QUESTION AS WELL AS WHAT TIM WAS
10 TALKING ABOUT. IF YOU WANT TO BRING IT UP SUPER QUICK, I THINK
11 IT'S SLIDE TEN. THIS IS A -- SEEMS REALLY SIMPLE BUT IT'S
12 REALLY IMPORTANT. THE KEY THING WITH, YOU KNOW, THE MAP AS IT
13 WAS WITH 3434, WE DON'T KNOW WHAT OUR FUTURE FUNDING LEVELS
14 ARE GOING TO BE. WE CAN ONLY MAKE ESTIMATES OF WHAT WE THINK
15 THEY'RE GOING TO BE, PARTICULARLY FOR THOSE COMPETITIVE
16 FUNDING SOURCES RIGHT. THERE IS GOING TO BE IMPORTANT STAGE
17 OUTLINE HERE ESTABLISHING REALISTIC TARGETS IF THERE IS 5
18 BILLION AVAILABLE FOR THE COUNTRY IN PROGRAM B, WE SHOULDN'T
19 BE ASSUMING WE'RE GOING TO GET HALF, JUST AS AN EXAMPLE, BUT
20 TO GO THROUGH AND SET SOME IDEAS OF WHAT WE THINK MIGHT BE
21 AVAILABLE TO US, AND VERY IMPORTANTLY, THE TIMING OF THAT. ONE
22 OF THE THINGS, I KNOW IT MAKES PEOPLE ANXIOUS, BUT IT'S REALLY
23 IMPORTANT, EVERYONE CAN'T APPLY FOR EVERY FUNDING SOURCE THE
24 FIRST TIME IT COMES AROUND. I MEAN, THAT JUST DOESN'T WORK.
25 RIGHT? SO, ONE OF THE CHALLENGES HERE IS ALIGNING -- AND I



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1 THINK, TIM, THIS IS WHAT YOU WERE ASKING -- IS, IF FUNDING IS
2 GOING TO COME IN TRANCHES, WE SHOULD BE LOOKING TO MATCH THOSE
3 WITH ELIGIBLE PROJECTS BASED ON SIMILARLY WHEN THOSE PROJECTS
4 WILL BE MOST READY TO TAKE ADVANTAGE OF THAT FUNDING. BECAUSE
5 NOT ALL PROJECTS ARE GOING TO BE READY FIRST TIME OUT THE
6 GATE. AND THAT'S AGAIN BASED ON ASSUMPTIONS, YOU KNOW, ON
7 ESTIMATES, MAYBE THAT'S A BETTER TERM, ESTIMATES OF HOW
8 QUICKLY THE PROJECT IS GOING TO BE READY, ET CETERA. SO THAT
9 MATCHING IS A REALLY IMPORTANT PART OF THIS. BECAUSE THIS IS A
10 MULTI-DECADE PERHAPS STRUCTURE. THAT GETS TO THE SECT BULLET
11 ESTABLISHING PRIORITY AND SEQUENCING STRATEGIES, BUT ALSO TO
12 CONTINUE TO CONCENTRATE ON BULLET NUMBER THREE. IS THAT A LOT
13 OF TIMES, WE'RE GOING TO BE ADVOCATING FOR OUR AMBITIOUS
14 REALISTIC TARGETS AND IF WE MEET THOSE TARGETS, FANTASTIC, AND
15 IF WE DON'T WE HAVE GOT TO REGROUP AND RETHINK HOW WE MIGHT BE
16 SETTING THIS UP. IT'S A VERY ITERATIVE PROCESS OF CHECKING IN,
17 IMPROVISING, AS KATE SAID, IF SOMETHING NEW FALLS OUT OF THE
18 SKY LIKE THE BIL, WE DIDN'T KNOW THAT THREE YEARS AGO, WE CAN
19 MAKE REASSESSMENT WHERE WE ARE. THIS IS THE SORT OF
20 FOUNDATIONAL FUNDING ASSESSMENT PRIORITIZING AGAINST THOSE
21 ASSUMPTIONS STRUCTURE THAT WOULD BE BUILT INTO THE PROGRAM.

22

23 **KATE MILLER, CHAIR:** I APPRECIATE THAT. AND THEN CAN WE ASSUME
24 THAT WE'RE ACTUALLY GOING TO BE DOING IT MORE FREQUENTLY MAYBE
25 BASED ON THE EVERY TIME WE DO A PLAN THAT WE WILL UPDATE THIS



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1 POLICY AND IT WON'T BE SORT OF CARVE THE IN STONE FOR THE
2 MILLENNIUM.

3

4 **THERESE MCMILLAN:** I DEFINITELY RECALL THAT DURING THE WORK
5 EVERY TIME WE UPDATE THE PLANNED BAY AREA 2050, LOGICALLY HEY
6 WHERE ARE WE WITH RESPECT TO THE MAP AND THERE COULD BE THINGS
7 FOR CERTAIN ADJUSTMENT.

8

9 **ALIX BOCKELMAN:** WE THINK UPDATES MAKE SENSE AND I THINK THAT
10 WAS THE LAST QUESTION ON THE SLIDE DECK AND YOU HAVE GIVEN US
11 INPUT TODAY AND THAT'S REALLY HELPFUL.

12

13 **KATE MILLER, CHAIR:** THANK YOU ALIX AND THERESE. NANCY? NANCY
14 ADAMS?

15

16 **NANCY ADAMS:** YEAH, THIS TRANSIT IS NOT MY WORLD. I COME FROM
17 THE PUBLIC WORKS SIDE, AND SUZANNE BROUGHT UP SOME REALLY
18 INTERESTING QUESTIONS ABOUT THE CONTINGENCY, AND JUST THE
19 PRIOR COMMENT. IT MAKES ME WONDER, YOU KNOW, NO ONE HAS REALLY
20 TALKED ABOUT THE COST TO DELIVER PROJECTS NOW WITH INFLATION.
21 WE AS A COUNTRY ARE IN A PERIOD OF INFLATION MAYBE AT ITS
22 HIGHEST POINT AND MAKE GOING HIGHER, I JUST WONDER HOW THE
23 REGION WOULD THINK ABOUT THAT GOING FORWARD. TEN YEARS FROM
24 NOW WE MAY GO BACK TO WHERE WE WERE BEFORE INFLATION HIT BUT
25 IT'S VERY MUCH MINDFUL TO REMEMBER DELIVERING PROJECTS WHEN



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1 THE COST OF FUEL HAS REALLY DRIVEN COSTS UP FOR -- YOU KNOW,
2 CONSTRUCTION COSTS. SO, JUST A QUESTION. AND A THOUGHT.

3

4 **KATE MILLER, CHAIR:** OKAY. THANK YOU. TESS?

5

6 **TESS LENGYEL:** ON BULLET ITEM TWO COULD YOU EXPLAIN WHAT THAT
7 MEANS? FOR EXAMPLE, ARE YOU ANTICIPATING THERE WOULD BE A SET
8 OF THREE OR FOUR PROJECTS THAT WOULD GO AFTER A PARTICULAR
9 FUNDING SOURCE? OR ARE YOU SAYING HERE IS PROJECT ONE, HERE IS
10 PROJECT TWO, AND HERE IS PROJECT THREE?

11

12 **ALIX BOCKELMAN:** TESS, THIS IS ALIX -- SORRY -- KENNETH, YOU
13 CAN GO IF YOU WANT. SORRY.

14

15 **KENNETH FOLAN:** TESS, I REMEMBER YOUR QUESTION. SOMEHOW IT KEPT
16 MOVING. YOU SAID ARE WE GOING TO RANK PROJECTS 1 THROUGH 63.
17 AND I DON'T THINK THAT WAS THE INTENTION. YOU KNOW, WE DID GET
18 A WHOLE BUNCH OF PROJECT SUBMITTALS FOR THIS. I THINK THE
19 EVALUATION COULD FEED INTO A PRIORITY IN SEQUENCY AND THAT
20 CERTAINLY COULD BE BY FUND SOURCE. ONE EXAMPLE OF SOMETHING WE
21 HAVE RECENTLY DONE IS PART OF THE MTC FEDERAL BILL STRATEGY
22 WAS TO IDENTIFY CATEGORIES AS REGIONAL OR LOCAL. SO, ONE
23 EXAMPLE OF THAT WAS THAT THE BUILD OR PREVIOUSLY KNOWN TIGER
24 FUNDING SOURCE WAS IDENTIFIED AS A LOCAL FOR MTC TO PROVIDE
25 SUPPORT FOR. THE REGIONAL CATEGORY SUCH AS THE CIG, THE NEW



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1 STARTS OUR ENDORSEMENT POLICY FOR THAT, IDENTIFIED CERTAIN
2 PROJECTS. NOT NECESSARILY IN AN EXACT ORDER, AND IT ALSO
3 IDENTIFIED A CONDITION ON A PROJECT. SO, I THINK THAT WHAT
4 WE'RE GOING TO ATTEMPT TO DO WILL BE BY FUND SOURCE AND IN
5 CERTAIN CIRCUMSTANCES, IT COULD BE MORE PRECISE IN MORE
6 SEQUENCE, AND PRIORITIZED MORE THAN OTHERS.

7

8 **ALIX BOCKELMAN:** THIS IS ALIX, CAN I JUST ADD TO THAT? I THINK
9 JUST TO ADD ON TO WHAT KENNETH SAID, I THINK THE IDEA, THOUGH,
10 WOULD STILL NOT BE EVEN BY FUND SOURCE TO HAVE A LISTING OF 1
11 THROUGH 5 OR ANYTHING LIKE THAT. WE TYPICALLY DON'T LOOK AT
12 PROJECTS THAT WAY. BUT I THINK THAT WE KIND OF HAVE A SUBSET
13 OF PROJECTS THAT ARE MOST READY, MOST MEETING OF SOME OF THE
14 CRITERIA, AND SO MAYBE THAT SORT OF BENCH OF PROJECTS IS A
15 FIRST PRIORITY. NOT SORT OF 1 THROUGH 5, I'M NOT USING THE
16 EXAMPLE OF FIVE, BUT THOSE PROJECTS WOULD BE POISED TO TAKE
17 ADVANTAGE OF THE FUND SOURCE NOW.

18

19 **TESS LENGYEL:** I APPRECIATE THE CONCEPT OF A BENCH OF PROJECTS,
20 BECAUSE WHO KNOWS, A PROJECT MIGHT GET SOME MONEY AT THE STATE
21 LEVEL, THE PROJECT MAY BE ADVANCED FASTER THAN ANTICIPATED AND
22 IS READY NOW FOR FEDERAL DOLLARS, SO I THINK HAVING THAT
23 FLEXIBILITY OF A BENCH OF PROJECTS IS GOING TO BE REALLY
24 USEFUL FOR THE REGION. THANK YOU.

25



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1 **KATE MILLER, CHAIR:** THANKS TESS. CASEY?

2

3 **CASEY FRONSON:** SOME OF THESE COMMENTS ARE ECHOING, I WANT TO
4 MAKE SURE THEY'RE ON THE RECORD, NOT DUPLICATING, MAKING SURE
5 WE FIND ADDITIVE TO THE PROCESS, DETAILS FOR THE PROGRAMMATIC
6 SIDE WE WANT TO BEFORE IT GETS TO FAR INTO THE PROCESS,
7 REGULATED, UPDATING THE PROCESS OVER TIME SET A GOAL FOR HOW
8 OFTEN YOU WANT TO DO IT IF THERE IS A MAJOR TRIGGER LIKE A
9 FEDERAL BILL THAT I SOMETHING LIKE THAT COULD BE TIME FOR
10 ADJUSTMENT ON THE TIMING. I THINK A COUPLE OF COMMENTS THAT
11 WOULD BE HELPFUL THAT HAVEN'T BEEN MENTIONED IS A PROCESS FOR
12 POLICIES THAT COME LATER THAT COULD INFLUENCE THIS MAKING SURE
13 YOU'RE BUILDING IN OUTREACH AND FEEDBACK LOOPS FOR THAT SO YOU
14 HAVE REAL ENGAGEMENT AND FEEDBACK ON THAT. AND THIS WAS
15 MENTIONED BEFORE AND IT'S TRICKY, BUT OUR STAFF IS HAPPY TO
16 WORK WITH YOURS IF YOU'RE TALKING ABOUT SEQUENCY IT'S ONE
17 WORLD TO THINK ABOUT THE BAY AREA BUT IF YOU ARE PINING IN
18 OTHER THINGS LIKE HIGH SPEED RAIL HOW IS THAT INFLUENCING
19 SEQUENCING OR THOUGHTS BEHIND PROJECTS AS WELL AND MORE OF
20 THOSE REGIONAL NETWORKS THAT TOUCH INTO THE BAY AREA BUT MAYBE
21 ARE NOT AS QUITE CONFINED INTO IT.

22

23 **KATE MILLER, CHAIR:** I'M ON MUTE. THANK YOU, CASEY. IT DOESN'T
24 LOOK LIKE THERE IS ANY MORE QUESTIONS FROM MEMBERS OF THE



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1 PARTNERSHIP BOARD. ARE THERE ANY MEMBERS OF THE PUBLIC THAT
2 WISH TO COMMENT?

3

4 **CLERK, MARTHA SILVER:** I SEE ONE MEMBER OF THE PUBLIC WITH
5 THEIR HAND RAISED HOW MUCH TIME WOULD YOU LIKE TO GIVE?

6

7 **KATE MILLER, CHAIR:** TWO MINUTES.

8

9 **CLERK, MARTHA SILVER:** ALETA GO AHEAD AND UNMUTE YOURSELF.

10

11 **SPEAKER:** OKAY. THANK YOU CHAIR MILLER AND MEMBERS. ALETA
12 DUPREE FOR THE RECORD, SHE AND HER. WOW I JUST SIGNED ON
13 PUBLIC COMMENT. I THOUGHT I WOULD BE ON A LIVE. GOOD
14 APPRECIATION TODAY MAJOR PROJECTS ARE PERSONALITY TO ME. AND
15 WHAT I LOOK FORWARD IN MAJOR PROJECTS IS BROAD IMPACT, BUT
16 ALSO BE ABLE TO DO THEM FAIRLY QUICKLY. I WOULD PRIORITIZE
17 ZERO-EMISSIONS BUS PROCUREMENT. BECAUSE, REALLY, THE GREATEST
18 EQUITY WE HAVE IN BUSES. BUSES GO THE MOST PLACES, AND THEY
19 SERVE THE MOST NEIGHBORHOODS, AND, ESPECIALLY, FOR EQUITY
20 PRIORITY COMMUNITIES, ELECTRIC BUSES AND THEIR ELECTRIC BUS
21 DEPOTS CAN REDUCE AIR POLLUTION, WHICH IS OFTEN FOUND TO BE
22 HIGHER IN EQUITY PRIORITY COMMUNITIES. WE CAN BUILD ELECTRIC
23 BUSES A LOT FASTER THAN GRADE SEPARATIONS. AND I LOVE GRADE
24 SEPARATIONS, A LOT OF RAILROAD SEPARATIONS. BUT I DON'T THINK
25 HIGH SPEED RAIL GOING TO COME TO THE BAY AREA IN PROBABLY AT



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1 LEAST 20 YEARS. SO WE WANT TO DO WHAT WE CAN DO MORE QUICKLY
2 THAT CAN AFFECT THE MOST PEOPLE. CLIMATE CHANGE AND POLLUTION
3 ARE REALLY TWO OF THE MOST IMPORTANT FACTORS. SAFETY, OF
4 COURSE, IS ESSENTIAL, AS WELL. SO STATE OF GOOD REPAIR HAS TO
5 BE A PART OF THAT. BUT I THINK ALSO MAJOR PROJECTS ISN'T JUST
6 ABOUT CONCRETE AND STEEL, BUT ABOUT IMPROVING THE USER
7 EXPERIENCE, SUCH AS CONTINUING OUR WORK WITH OUR CLIPPER
8 SYSTEM. BECAUSE THAT IS A WAY THAT WE CAN HELP GET MORE PEOPLE
9 ON TO OUR SYSTEMS WHERE, REALLY, IT BOILS DOWN TO THE CUSTOMER
10 EXPERIENCE. WE WANT TO DO AS MUCH AS WE CAN THAT POSITIVELY
11 EFFECTS THE MOST. THANK YOU.

12

13 **CLERK, MARTHA SILVER:** THANK YOU, ALETA. THERE ARE NO OTHER
14 MEMBERS OF THE PUBLIC WITH THEIR HAND RAISED AND NO WRITTEN
15 CORRESPONDENCE WAS RECEIVED ON THIS ITEM.

16

17 **KATE MILLER, CHAIR:** OKAY GREAT. THANK YOU, MARTHA. SO IF THERE
18 IS NO OTHER DISCUSSION ON THIS ITEM, IT WAS INFORMATION ONLY.
19 WE CAN GO TO AGENDA ITEM FIVE, WHICH IS WRAP UP AND NEXT
20 STEPS. THIS IS AN OPPORTUNITY FOR BOARD MEMBERS TO PROVIDE
21 ADDITIONAL INPUT, DIRECTION TO STAFF, ON PRIORITIES, AND
22 FUTURE MEETING TOPICS. ANY SUGGESTIONS FOR FUTURE MEETING
23 TOPICS? YOU KNOW, I GUESS -- NOT THAT I HAVE AN URGENCY TO
24 SQUISH MORE MEETINGS INTO MY CALENDAR, I'M KIND OF HOPING AT
25 SOME POINT THAT LIFE GOES BACK TO NORMAL SO THAT I HAVE FEWER



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1 MEETINGS. AND I'M SEEING FEWER PEOPLE IN PERSON NOW, THERE IS
2 ALL KINDS OF COVID -- YOU KNOW, COVID IS BACK IN FORCE AGAIN.
3 IS THERE ANY PLAN BY MTC STAFF TO HOLD MEETINGS OR THIS BODY
4 IN PERSON AT ANY POINT IN THE FUTURE? SOMETHING TO DISCUSS?

5

6 **ALIX BOCKELMAN:** KATE, WE CAN CERTAINLY TALK ABOUT DOING THAT.
7 WE HAD -- WE ARE HOLDING OUR -- STARTING THIS MONTH, WE'RE
8 HOLDING OUR BOARD MEETINGS HYBRID, AND WE ARE GOING BACK TO
9 DOING REMOTE FOR OUR COMMITTEE MEETINGS. THAT WAS BECAUSE WE
10 WEREN'T GETTING A LOT OF PARTICIPATION WHEN WE WERE DOING ALL
11 OF THEM IN A HYBRID FORMAT. SO WE'RE HOPING THAT WILL LEND
12 ITSELF TO MORE PEOPLE COMING FOR THE BOARD MEETINGS. WE'RE
13 OPEN IF THIS BODY WANTS TO MEET IN PERSON -- OR, SORRY, DO A
14 HYBRID MEETING, INTERESTED IN WORKING WITH YOU ON THAT AS
15 CHAIR, AND WHEN WE'RE GOING TO HAVE A REPRIEVE FROM THE COVID
16 SURGES.

17

18 **KATE MILLER, CHAIR:** I APPRECIATE THAT. ALL RIGHT. ANY OTHER
19 COMMENTS, SUGGESTIONS FOR FUTURE MEETING AGENDA ITEMS?

20

21 **SUZANNE SMITH:** KATE, THIS IS A FOLLOW-UP ON YOUR QUESTION
22 THERE. I DON'T KNOW, THIS IS A GROUP OF IN-THE-KNOW PEOPLE WE
23 ARE HEARING JANUARY 1ST WE'RE GOING TO HAVE TO GO BACK TO
24 REGULAR BROWN ACT MEETINGS THAT WOULD RESOLVE THAT ISSUE. IS
25 ANYBODY HEARING ANYTHING DIFFERENTLY THAT MAYBE WE'RE GOING TO



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1 BE ABLE TO CONTINUE? THESE ADVISORY COMMITTEES REALLY BENEFIT
2 FROM ZOOM ENVIRONMENTS AND PARTICIPATION ENGAGEMENT, I'M
3 GETTING WORRIED ABOUT HAVING TO GO BACK TO BUREAU BROWN ACT
4 WORLD WITH JUST THE PUBLIC BEING ABLE TO CALL IN. I'M CURIOUS
5 IF ANYBODY IS HEARING ANY GOOD NEWS ON THAT FRONT?

6

7 **THERESE MCMILLAN:** ALIX -- I KNOW OUR FOLKS HAVE BEEN TRACKING
8 ON THIS. HAVE YOU HEARD?

9

10 **ALIX BOCKELMAN:** I AM LOOKING FOR REBECCA. I DON'T KNOW IF
11 MARTHA KNOWS. KATHLEEN MAYBE HAS AN ANSWER.

12

13 **KATHLEEN KANE:** WE ARE TRACKING IT ACTIVELY AS YOU CAN IMAGINE.
14 AND WE DO -- I WOULD BE INTERESTED IN A FOLLOW UP SUZANNE FROM
15 WHAT YOU'RE HEARING. WE'RE NOT HEARING THAT ABOUT JULY 1ST AND
16 WE'RE HOPING WE CAN BRIDGE TO THE LEGISLATION. IT WORKS A LOT
17 BETTER IF YOU DON'T HAVE TO TAKE A HALF DAY TO DRIVE TO AND
18 FROM WE'RE SENSITIVE TO THAT HERE IT'S ALSO A LOT BETTER FOR
19 PUBLIC COMMUNICATION AS WELL.

20

21 **KATE MILLER, CHAIR:** ANNE YOU HAD YOU YOUR HAND UP?

22

23 **RICHARD L. BURNETT:** IT WOULD BE GOOD TO BRING BACK SOME ITEMS
24 THAT WE TALKED ABOUT TODAY RELATED TO THE MAP AND THE BILL.
25 ALSO ITEMS WE HAVE TALKED ABOUT IN THE PAST, TRANSPORTATION



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1 ELECTRIFICATION, AND ALSO CONNECTED MOBILITY. WE HAD A
2 SUBGROUP, THERE WAS A LOT OF ENERGY ON THAT. IT'S KIND OF GONE
3 IN SOME DIFFERENT DIRECTIONS, I THINK. SO, SOMETIME OVER THE
4 NEXT FEW MONTHS, OR THROUGH THE END OF THE YEAR, I WOULD LIKE
5 TO REVISIT THOSE TOPICS.

6

7 **KATE MILLER, CHAIR:** DID STAFF GET THAT?

8

9 **THERESA ROMMELL:** KATE, THIS IS THERESE A I HAD MY HAND UP. I
10 WANT TO PROVIDE A REMINDER RELATED TO THE PARTNERSHIP BOARD
11 STRUCTURING THAT WE DID THERE WAS A SURVEY THAT WENT OUT WHERE
12 WE ASKED MEMBERS TO POINT TO SOME TOPICS THAT THEY WOULD BE
13 VERY INTERESTED IN TALKING ABOUT USING THIS FORUM TO ADVANCE
14 AND THOSE WERE, ELECTRIFICATION WAS ONE, I THINK CORRIDOR --
15 CORRIDOR MANAGEMENT WAS ANOTHER ONE, AND EQUITY, KIND OF HOW
16 TO ACHIEVE EQUITABLE OPPORTUNITIES IN TRANSPORTATION. SO, I'LL
17 JUST LEAVE THAT THERE. THAT IS SOMETHING WE COULD GET BACK ON
18 TRACK WITH. THERE IS OBVIOUSLY STILL MORE TO TALK ABOUT WITH
19 ELECTRIFICATION AND WITH THE MAP. SO I JUST WANTED TO GIVE
20 THAT CONTEXT.

21

22 **KATE MILLER, CHAIR:** OKAY. THANKS FOR THAT, THERESA. OKAY. ALL
23 RIGHT. SO, SEEING NO OTHER COMMENTS, ARE THERE ANY MEMBERS OF
24 THE PUBLIC THAT WISH TO COMMENT? MARTHA?

25



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1 **CLERK, MARTHA SILVER:** THERE ARE NO MEMBERS OF THE PUBLIC WITH
2 THEIR HAND RAISED FOR THIS ITEM AND THERE WAS NO WRITTEN
3 CORRESPONDENCE RECEIVED ON THIS ITEM.

4

5 **KATE MILLER, CHAIR:** OKAY. GREAT. THANK YOU. SO, WITH THAT,
6 THEN THIS MEETING IS ADJOURNED. DO I NEED TO DO A ROLL CALL
7 VOTE ON THAT? OR IS THAT GOOD?

8

9 **CLERK, MARTHA SILVER:** NO. WE'RE GOOD.

10

11 **KATE MILLER, CHAIR:** OKAY. ALL RIGHT EVERYBODY. IT'S NICE TO
12 SEE YOU EVEN IF IT IS REMOTE. BYE. [ADJOURNED]

13

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