ASSOCIATION OF BAY AREA GOVERNMENTS Meeting Transcript October 4, 2021

ASSOCIATION OF BAY AREA GOVERNMENTS 1 ABAG SAN FRANCISCO BAY TRAIL STEERING COMMITTEE 2 MONDAY, OCTOBER 4, 2021, 12:00 P.M. 3 4 5 JOHN WOODBURY, CHAIR: THIS IS A SPECIAL MEETING OF THE STEERING COMMITTEE 6 FOR THE BAY TRAIL PROJECT. FIRST THING OF ORDER, HAVE THE STAFF -- THERE 7 IS A RECORDED MESSAGE ABOUT COVID-19 PROCEDURES AND HOW THIS MEETING IS 8 [RECORDED MEETING PROCEDURES ANNOUNCEMENT] DUE TO COVID-19 THIS HANDLED. 9 MEETING WILL BE CONDUCTED AS A ZOOM WEBINAR PURSUANT TO THE PROVISIONS OF 10 THE GOVERNOR'S EXECUTIVE ORDER N-29-20 WHICH SUSPENDS CERTAIN REQUIREMENTS 11 OF THE BROWN ACT. THIS MEETING IS BEING WEBCAST ON THE ABAG WEB SITE. 12 THE CHAIR WILL CALL UPON COMMISSIONERS, PRESENTERS, STAFF, AND OTHER 13 SPEAKERS BY NAME AND ASK THAT THEY SPEAK CLEARLY AND STATE THEIR NAMES 14 BEFORE GIVING COMMENTS OR REMARKS. PERSONS PARTICIPATING VIA WEBCAST AND 15 ZOOM WITH THEIR CAMERAS ENABLED ARE REMINDED SIDES ASKED THAT THEIR 16 ACTIVITIES ARE VISIBLE TO VIEWERS. COMMISSIONERS AND MEMBERS OF THE 17 PUBLIC PARTICIPATING BY ZOOM WISHING TO SPEAK SHOULD USE THE RAISE HAND 18 FEATURE, OR DIAL STAR NINE, AND THE CHAIR WILL CALL UPON THEM AT THE 19 APPROPRIATE TIME. TELECONFERENCE ATTENDEES WILL BE CALLED UPON BY THE 20 LAST FOUR DIGITS OF THEIR PHONE NUMBER. IT IS REQUESTED THAT PUBLIC 21 SPEAKERS STATE THEIR NAMES AND ORGANIZATION, BUT PROVIDING SUCH 22 INFORMATION IS VOLUNTARY. WRITTEN PUBLIC COMMENTS RECEIVED AT 23 INFO@BAYAREAMETRO.GOV BY 5:00 P.M. YESTERDAY WILL BE POSTED TO THE ONLINE 24 AGENDA AND ENTERED INTO THE RECORD BUT WILL NOT BE READ OUT LOUD. IF 25 AUTHORS OF THE WRITTEN CORRESPONDENCE WOULD LIKE TO SPEAK, THEY ARE FREE

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    TO DO SO. A ROLL CALL VOTE WILL BE TAKEN FOR ALL ACTION ITEMS.
                                                                        PANELISTS
2
    AND ATTENDEES SHOULD NOTE THAT THE CHAT FEATURE IS NOT ACTIVE.
3
4
    JOHN WOODBURY, CHAIR: WILL THE CLERK PLEASE CALL ROLL CALL.
5
6
    CLERK, FRED CASTRO: JULIE BONDURANT?
7
8
    JULIE BONDURANT: HERE.
9
10
    CLERK, FRED CASTRO: BRENDA BUXTON? IS ABSENT. SEAN DOUGAN?
11
12
    SEAN DOUGAN: HERE.
13
14
    CLERK, FRED CASTRO: LEO DUBOSE? IS ABSENT. ETHAN LAVINE IS ABSENT. STEVE
15
    MCADAM?
16
17
    STEVE MCADAM: HERE.
18
19
    CLERK, FRED CASTRO: JUAN RAIGOZA IS ABSENT.
20
21
    CLERK, FRED CASTRO: JOHN WOODBURY.
22
23
    JOHN WOODBURY: PRESENT.
24
25
    CLERK, FRED CASTRO: ANDREA GAFFNEY.
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1
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    ANDREA GAFFNEY: PRESENT.
3
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    CLERK, FRED CASTRO: MOIRA MCENESPY.
5
    MOIRA MCENESPY: PRESENT.
6
7
8
    CLERK, FRED CASTRO: SUSAN WILSON IS ABSENT. QUORUM IS PRESENT.
9
10
    JOHN WOODBURY, CHAIR: OKAY. FIRST ITEM OF BUSINESS IS PUBLIC COMMENT. ARE
11
    THERE ANY PUBLIC COMMENTS?
12
13
    CLERK, FRED CASTRO: I SEE IN THE ATTENDEE, ONE MEMBER OF THE PUBLIC WITH
14
     THEIR HAND RAISED. HOW MUCH TIME WOULD YOU LIKE TO GIVE? WE USUALLY GIVE
15
    TWO MINUTES.
16
17
     JOHN WOODBURY, CHAIR: THREE MINUTES. PLEASE.
18
19
    LEE HUO: BRENDA IS ABLE TO CONNECT. CAN SOMEONE SEND THE LINK TO HER.
20
    BRENDA BUXTON.
21
22
    CLERK, FRED CASTRO: BAY PROGRAM ACCOUNT, WOULD YOU LIKE TO MAKE PUBLIC
23
     COMMENT? THE ATTENDEE WITH BAY PROGRAM ACCOUNT NAME.
24
25
    BRENDA BUXTON: THAT'S ME.
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1 2 CLERK, FRED CASTRO: I SEE NO MEMBERS OF THE PUBLIC WITH THEIR HAND RAISED 3 AND NO WRITTEN COMMENT WAS RECEIVED FOR THIS ITEM. 4 5 JOHN WOODBURY, CHAIR: NEXT IS STAFF ANNOUNCEMENTS. THIS IS AN 6 INFORMATIONAL ITEM. ANYONE WHO WANTS TO SPEAK, I GUESS, SHOULD RAISE THEIR 7 HAND. AND 8 9 ERIK: GENE FINNEY IS NOT ON THE ROSTER. 10 11 SPEAKER: HE HUO: GENE IS NOT A MEMBER OF THE COMMITTEE. 12 13 CLERK, FRED CASTRO: NO OTHER MEMBERS WITH THEIR HAND RAISED. 14 15 JOHN WOODBURY, CHAIR: HOW ABOUT FROM STAFF? 16 17 CLERK, FRED CASTRO: I SEE NO STAFF MEMBERS WITH THEIR HANDS RAISED. 18 19 JOHN WOODBURY, CHAIR: OKAY. WE'RE MOVING RIGHT ALONG THEN. 20 21 CLERK, FRED CASTRO: EXCUSE ME, UNFORTUNATELY, WE'LL NEED TO CALL FOR 22 PUBLIC COMMENT ON EACH ITEM. 23 24 JOHN WOODBURY, CHAIR: WELL, IS THERE ANY PUBLIC COMMENT ON THIS? 25

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CLERK, FRED CASTRO: I DON'T SEE ANY ATTENDEES WITH THEIR HAND RAISED AND
 NO WRITTEN COMMENT HAS BEEN RECEIVED.

3

4 JOHN WOODBURY, CHAIR: THANK YOU. LET ME GET MYSELF ORGANIZED HERE. 5 ASSOCIATION FOR -- BECAUSE OF THE PANDEMIC, WE HAVE HAD NO REGULAR 6 MEETINGS FOR QUITE A WHILE NOW, AND THIS IS A GOOD EXAMPLE FOR THIS 7 MEETING WHERE IT'S A LITTLE DIFFICULT TO GET EVERYONE INVOLVED, GIVEN 8 PEOPLE'S COMPLICATED SCHEDULES. SO I WOULD LIKE TO PROPOSE THAT WE, 9 BASICALLY, TOGETHER WITH STAFF, WORK OUT A REGULAR TIME FOR THE STEERING 10 COMMITTEE MEETINGS, MAYBE ON A BIMONTHLY BASIS SO PEOPLE CAN PLAN AHEAD IN 11 TERMS OF WHERE THEY DO THEIR OTHER MEETINGS AND OTHER ACTIVITIES THAT THEY 12 CAN AVOID THE TIME THAT WE SET-ASIDE FOR THE STEERING COMMITTEE MEETINGS. 13 AND ALONG THOSE LINES, ALSO, FOR THE FULL BOARD MEETINGS, WE NEED TO 14 EITHER SETUP A STANDARD TIME FOR THOSE, OR GIVE A LOT OF ADVANCE TIME IN 15 TERMS OF PLANNING FOR THOSE. DOES ANYONE FROM STAFF, TOSHI OR ANYONE HAVE 16 SOME THOUGHTS AS TO HOW WE SHOULD DO THIS?

17

18 LY HUO: CHAIR, I HAVE BEEN WORKING WITH FRED RAFT ROW FOR A TIMELINE ON 19 THE 2022 STEERING COMMITTEE AND BOARD MEETINGS. WE'RE A LITTLE RESTRICTED 20 IN SLOTS THAT WE'RE WORKING WITH IN TERMS OF NEW REOUIREMENTS FOR HAVING 21 MEETINGS NOT CROSS OVER WITH EACH OTHER BECAUSE OF THE NECESSITY TO HAVE 22 BOTH ZOOM AND PHYSICAL SPACE IN CASE PEOPLE DO WANT TO VISIT SO WE HAVE 23 TIMES WE HAVE ALREADY DETERMINED FOR THESE MEETINGS FOR 2022. WE ARE 24 WORKING TO PUT TOGETHER A MESSAGE, AND WE'LL HAVE THAT SENT OUT TO THE 25 FULL BOARD SOMETIME THIS WEEK.

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2 JOHN WOODBURY, CHAIR: THANK YOU VERY MUCH. 3 4 JOHN WOODBURY, CHAIR: ALSO IN TERMS OF FUTURE AGENDA ITEMS, MAYBE IN THE 5 FUTURE, THE LAST ITEM OF THE MEETING SHOULD BE A DISCUSSION OF FUTURE 6 AGENDA ITEMS SO THERE IS OPPORTUNITY FOR OTHER MEMBERS LIKE MYSELF TO 7 WEIGH IN THERE. MY OWN THOUGHTS ON THIS IS, WE SHOULD, AS A STANDARD ITEM 8 FOR STEERING COMMITTEE MEETINGS, HAVE A STAFF UPDATE ON THE STATUS OF THE WORK PROGRAM SO WE CAN HELP -- HELP US TO TRACK WHAT WE'RE WORKING ON, 9 10 WHAT WE'RE NOT ABLE TO WORK ON, JUST SO WE ALL KIND OF KNOW WHAT THE PLAN 11 IS, GOING FORWARD. PART OF THAT IS THE CHALLENGE OF MEETINGS AND THE 12 BROWN ACT, SIX MONTHS AGO WE FORMED AN AD-HOC COMMITTEE OF INTERESTED 13 MEMBERS, LESS THAN A FULL QUORUM OF THE BOARD AND STEERING COMMITTEE SO WE 14 COULD HAVE DISCUSSIONS ABOUT WHERE WE WANT TO GO FROM HERE IN TERMS OF 15 WHAT THE ROLE OF THE PROJECT IS, NON-PROFIT, WHAT THE ROLE OF STAFF S WHAT OUR RELATIONSHIPS ARE, THE BYLAWS, ALL OF THOSE ISSUES THAT HAVE BEEN 16 17 RAISED OVER THE LAST FEW YEARS AND THE NORMAL PROCESS OF SCHEDULING 18 MEETINGS TO HAVE THIS DISCUSSION HAVE PROVEN VERY DIFFICULT. AT THIS POINT 19 THERE, IS NOTHING TO REPORT FROM THE AD-HOC COMMITTEE IN TERMS OF ANY 20 DECISIONS OR DIRECTION. THE ISSUES THAT THE AD-HOC COMMITTEE IS LOOKING 21 AT, INCLUDE, WHAT IS THE ROLE OF THE NON-PROFIT, WHAT ABOUT THE BYLAWS, 22 HOW DO WE UPDATE THOSE? THOSE ARE BASICALLY A COMBINATION OF WHAT THE --23 WHAT IT WAS THEN ABAG, NOW MTC, AND THE NON-PROFIT, THEIR RELATIONSHIP, 24 HOW WE WORK TOGETHER, WHAT'S THE ROLE OF STAFF IN SUPPORTING THE NON-25 PROFIT VERSUS WHAT'S ROLE OF THE NON-PROFIT BEING INDEPENDENT AND HAVING

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1 ITS OWN SUPPORT STRUCTURE. WE DON'T HAVE ANYTHING TO REPORT FROM THAT 2 DISCUSSION SO FAR. BUT, IF ANYONE, WHO IS ON THE FULL BOARD, OR THE 3 STEERING COMMITTEE, WHO IS NOT PART OF THE AD-HOC COMMITTEE, OR FROM STAFF 4 WANT TOS TO WEIGH IN WITH ISSUES, OR GIVE THOUGHTS, PLEASE GIVE ME A 5 CONTACT, AND I'LL BE HAPPY TO FIGURE OUT A WAY TO INCLUDE THAT IN OUR 6 DISCUSSIONS. I THINK THAT'S IT IF THERE ARE ANY QUESTIONS? 7 8 SPEAKER: 9 10 TOSHI SHEPARD-OHTA: I THINK HAVING A DISCUSSION, THAT WOULD BE USEFUL IF 11 WE ARE HAVING MEETINGS EVERY TWO MONTHS THROUGH THE STEERING COMMITTEE WE 12 NEED TO KNOW THOSE ITEMS A WEEK OR TWO AFTER EACH COMMITTEE MEETING WRAPS 13 UP. SO I THINK THAT'S GREAT TO HAVE THAT DISCUSSION AT THE END OF EACH. 14 15 BRUCE BEYAERT: I THOUGHT THE STEERING COMMITTEE WOULD BE INTERESTED IN THE 16 PLANS AFOOT IN THE CITY OF RICHMOND TO JOIN THE NEW NATIONAL TRAINS COMMON 17 GROUND, OR KIND MOVEMENT BEING PROMOTED BY AMERICAN TRAILS AND A WIDE 18 VARIETY OF NATIONAL REGIONAL TRAIL USERS GROUP. THE BAY TRAIL IN RICHMOND 19 HAS BECOME POPULAR WITH OPENING OF THE CENTER FOR BRIDGE TRAIL AND OF COURSE WITH ALL THE STAY AT HOME DURING THE COURSE OF THE PANDEMIC THIS 20 21 HAS LED TO A LOT OF CONFLICTS BETWEEN USER GROUPS, WITH SPEEDING 22 RECKLESSLY DRIVING AND MOTORCYCLES AND MOTORIZED VEHICLES AND MOTORCYCLES 23 AND GO CARTS. THE ADVISORY COMMITTEE HAVE MADE PLANS TO WIDEN SHOULDERS IN 24 CERTAIN PARTS OF THE TRAIL SECTION TO GIVE PEDESTRIAN AND JOGGERS A WAY TO 25 GET AWAY FROM THE BICYCLE TRAFFIC AND USING SIGNAGE. THE EAST BAY REGIONAL

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1	PARK DISTRICT HAS ROUTE 38 WITH BICYCLES AT 15 MILES AN HOUR, THE CITY OF
2	[INDISCERNIBLE] HAS NO SUCH ORDINANCE. THE ADVISORY COMMITTEE DECIDE THAT
3	RATHER THAN TAKING A REGULATORY APPROACH WE WOULD TAKE A SOFTER APPROACH
4	REALIZING THE CITY OF RICHMOND DO NOT HAVE RESOURCES FOR OFFICERS WITH
5	SPEED GUNS, PROPOSAL FOR IMPLEMENTATION IS A NEW SIGNAGE PROGRAM, IF YOU
6	COULD SCREEN SHARE, YOU CAN ALL SEE THIS?
7	
8	JOHN WOODBURY, CHAIR: IT'S A PRETTY PICTURE.
9	
10	BRUCE BEYAERT: THESE ARE MOCK-UPS, PROFESSIONAL GRAPHIC ARTIST IS
11	PREPARING IMAGINES.
12	
13	CLERK, FRED CASTRO: WE SEE A PICTURE OF THE OF MOUNTAINS AND A LIKE.
14	
15	BRUCE BEYAERT: THAT'S NOT IT.
16	
17	SPEAKER: IT'S A NATIONAL PARK. IT'S VERY PRETTY.
18	
19	CLERK, FRED CASTRO: I CAN SHARE MY SCREEN.
20	
21	BRUCE BEYAERT: THANK YOU, FRED. THIS IS A MOCK-UP. DON'T PAY ATTENTION TO
22	THE IMAGES OR ARRANGEMENTS. THIS IS A SIGN TO BE PUT UP AT THE TRAIL HEAD
23	BAY TRAIL ALSO ON THE RICHMOND GREENWAY THIS HAS SEVEN SUGGESTIONS FOR
24	MAKING THE TRAIL COMMON GROUND HELPING EVERYBODY GET ALONG. THIS IS A
25	SIMPLER ONE, PRINCIPLES, BE KIND, SAY HELLO, AND RIDE SLOW. SO THIS IS

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BEING -- PROFESSIONAL SIGNS ARE BEING DEVELOPED, AND WILL BE FAB RATED BY THE TEA OF RICHMOND AND INSTALLED IN CERTAIN LOCATIONS WE'LL KEEP YOU APPRAISED OF HOW THIS GOES SHARE FINAL SIGNS AND SEE IF THERE IS ANY MEASURABLE IMPROVEMENT IN BEHAVIOR AND LETTING EVERYBODY ENJOY THE BAY TRAIL IN PEACE WITHOUT CONFLICT. THANK YOU. ANY QUESTIONS?

6

7 JOHN WOODBURY, CHAIR: I HAVE ONE COMMENT. I THINK THIS IS GREAT. I KNOW 8 FROM MY EXPERIENCE WITH NAPA COUNTY, THE VOLUNTARY EDUCATIONAL APPROACH 9 HAS WORKED PRETTY WELL FOR DEALING WITH TRAIL CONFLICTS. AND GIVEN THE 10 FACT THAT THERE IS NO WAY TO HAVE ENFORCEMENT INVOLVED, THIS IS THE ONLY 11 WAY WE HAVE TO GO. SO THIS IS ONE WAY TO GO IN ENCOURAGING THIS. THE ONE 12 THING I HEAR RAISED A LOT ARE PEOPLE USING HEADPHONES, EAR PHONES, 13 LISTENING TO MUSIC IN SUCH A WAY THAT IT BLOCKS OUT SOUND OF ALL OTHER 14 PEOPLE TALKING SO THERE IS NO WAY FOR THEM TO HEAR OTHER PEOPLE SAYING 15 WATCH OUT OR COMING ON YOUR LEFT OR YOUR RIGHT. SOMETHING ALONG THE LINES 16 ENCOURAGING PEOPLE NOT TO USE SOUND CANCELLING HEADPHONES, BUT THERE ARE 17 VARIOUS KINDS OF EAR BUDS THAT ALLOW OUTSIDE SOUNDS TO COME IN AS WELL SO 18 THEY CAN STILL LISTEN TO THEIR MUSIC.

19

20 BRUCE BEYAERT: THANK YOU, JOHN. GOOD LUCK IN TELLING PEOPLE TO KEEP OFF 21 THEIR CELL PHONES.

22

JOHN WOODBURY, CHAIR: IT'S NOT JUST CELL PHONES IT'S THE FACT THAT IT BLOCKS OUT ALL OTHER SOWN IF THEY HAVE THE BIG HEADPHONES ON. ANY OTHER THOUGHTS?

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1 2 CLERK, FRED CASTRO: WE HAVE PHILIPPE WITH HIS HAND RAISED. 3 4 JOHN WOODBURY, CHAIR: PHILIPPE? 5 PHILIPPE SALES: WE HAVE 13 DIFFERENT PUBLIC AGENCIES WITH A PIECE OF THE 6 7 VINE TRAIL. WE STARTED INSTITUTING A PROGRAM OF COURTESY SIGNS A COUPLE OF 8 YEARS AGO, TRYING TO DISTILL DOWN THE RULES AND REGULATIONS AND TRYING TO 9 BE A BIT LESS AUTHORITARIAN ABOUT IT, AND I THINK IT'S, SORT OF, PAYING 10 OFF THAT JOHN WAS PART OF A COMMITTEE THAT HELPED US PUT TOGETHER THAT 11 LIST OF ITEMS THAT INCLUDED, ALSO, THE HEAD PHONE ISSUE. SO I'M GLAD YOU 12 TOUCHED ON THAT. WHAT WE HAVE DISCOVERED AND I AM SURE MANY OF YOU ALSO 13 HAVE THIS, THERE ARE OFTEN THINGS THAT ARE, ONE SIGN FITS ALL, FOR PARKS 14 DEPARTMENTS, AND SOMETIMES YOU GET KIND OF BIZARRE SIGNS OUT IN THE MIDDLE 15 OF TRAILS THAT TELL YOU GOLFING ISN'T ALLOWED ON THE TRAIL. BUT YOU CAN'T COVER EVERY SITUATION. BUT WE DID MANAGE TO BOIL IT DOWN TO TEN POINTS AND 16 17 IT'S WORKED VERY L THANKS. HAPPY TO SHARE IT WITH YOU, BRUCE, IF YOU WANT. 18 19 JOHN WOODBURY, CHAIR: ANY OTHER THOUGHTS? 20 21 CLERK, FRED CASTRO: ANDREA AND JOSEPH HAVE RAISED THEIR HANDS. 22 23 ANDREA GAFFNEY: I AM BCDC WE HAVE BEEN FOLLOWING THE COMMON GROUND 24 PRINCIPLES AND WE THINK THAT WILL BE GREAT AND ARE EXCITED TO SEE THAT 25 COMING TO RICHMOND. SO JUST WANTED TO GIVE YOU A SHOUT OF SUPPORT.

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1 2 JOHN WOODBURY, CHAIR: AND WHAT WAS THE OTHER COMMENT? 3 JOSEPH LACLAIR: THANK YOU, JOHN. GREAT PROGRAM. I WANT TO MENTION THAT 4 5 THE SIGNS THAT THE TRAIL USES, AND BCDC WERE DEVELOPED BY HUNT DESIGN OUT 6 OF LONGEVITY, AND I DON'T KNOW WHO YOU HIRED TO DO THE WORK, BUT I JUST 7 WANTED TO SHARE THAT IN CASE YOU WANTED TO HIRE THEM. THEY DID A FINE JOB 8 OF DEVELOPING THE SHORELINE SIGN PROGRAMS THAT ARE CURRENTLY IN USE AROUND 9 THE BAY, AND JUST WANTED TO MENTION THAT. 10 11 BRUCE BEYAERT: THANK YOU. FORTUNATELY WE HAVE A PRO BONO GRAPHIC ARTIST 12 THAT IS DOING A LOT OF THE WORK. IS. 13 14 JOHN WOODBURY, CHAIR: OKAY. IF NO OTHER HANDS UP --15 16 CLERK, FRED CASTRO: CHAIR WOOD BURY, THIS IS FRED. THERE ARE NO OTHER 17 SPEAKERS ON THE PANELIST LIST AND NO ATTENDEES WITH HANDS RAISED AND NO 18 WRITTEN COMMENT RECEIVED ON THIS ITEM. 19 20 JOHN WOODBURY, CHAIR: THANK YOU. MOVING TO ITEM FIVE, CONSENT CALENDAR, AN 21 ACTION ITEM TO APPROVE THE STEERING COMMITTEE MEETINGS OF NOVEMBER 19TH, 22 2020 FOR THOSE OF US WHO REMEMBER THAT FAR BACK. IS THERE ANY DISCUSSION? 23 OR A MOTION TO APPROVE THE MINUTES? 24 25 JULIE BONDURANT. I'LL MAKE A MOTION TO APPROVE THE MINUTES.

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1 2 >>JOHN WOODBURY, CHAIR: THANK YOU. IS THERE A SECOND? 3 4 BRENDA BUXTON: I'LL SECOND NOW THAT I'M ON. 5 JOHN WOODBURY, CHAIR: MOTION BY JULIE AND SECOND BY BRENDA. ANY PUBLIC 6 7 COMMENT? 8 9 CLERK, FRED CASTRO: THERE ARE NO MEMBERS OF THE PUBLIC WITH THEIR HAND 10 RAISED, AND THERE WAS NO PUBLIC COMMENT SUBMITTED ON THIS ITEM. AND I CAN 11 TAKE THE ROLL CALL ON THIS MOTION. 12 JOHN WOODBURY, CHAIR: GO AHEAD. 13 14 15 CLERK, FRED CASTRO: [ROLL CALL VOTE] FOUR AYES, TWO ABSTENTIONS. MOTION 16 PASSES. 17 18 JOHN WOODBURY, CHAIR: OKAY. MOVING TO ITEM SIX. THIS IS -- FIRST 19 SUBSTANTIVE ITEM HERE ABOUT SAN FRANCISCO BAY TRAIL FUNDING 20 RECOMMENDATION. THIS IS AN ACTION ITEM, AND I THINK WE'LL START WITH A 21 PRESENTATION FROM STAFF AS TO THE APPLICATIONS, THE CONSIDERATION PROCESS, 22 AND WHO IS RECOMMENDING. WHO FROM STAFF WILL BE DOING THAT? 23 24 LEE HUO: THAT WILL BE ME, JOHN, AND LAURA KRULL. I'M NOT SURE WHO IS GOING 25 TO LOAD THE PRESENTATION.

1

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2 CLERK, FRED CASTRO: MTC STAFF WILL BRING IT UP FOR YOU, LEE. 3 LEE HUO: GREAT. THANK YOU. THANK YOU CHAIR WOODBURY AND FELLOW COMMITTEE 4 5 MEMBERS. I'M LEE HUO WITH THE BAY TRAIL PROGRAM AT ABAG/MTC AND HERE TO 6 MAKE A PRESENTATION ABOUT THE CURRENT BAY TRAIL GRANT PROGRAM WHICH IS 7 FUNDED BY THE STATE COASTAL CONSERVANCY. NEXT A QUICK RUN DOWN IS THE 8 PROCESS FOR CURRENT BLOCK GRANT SIX PART OF THE BAY TRAIL GRANT FUNDING 9 PROGRAM AND DISCUSSION ABOUT SEVERELY DISADVANTAGED COMMUNITIES AND BAY 10 TRAIL WHICH IS A COMPONENT OF THE CURRENT FUNDING PROGRAM WE'LL GET INTO 11 MORE DETAILS LATER AND GET INTO THE SPECIFICS OF EACH PROJECT THAT WE'RE 12 RECOMMENDING MOVE FORWARD. JUST AS A REMINDER, I KNOW THE STEERING 13 COMMITTEE MEMBERS HAVE HEARD ABOUT BLOCKS GRANTS AND BAY TRAIL GRANTS IN 14 THE PAST BUT IT'S BEEN SUCH A LONG TIME I FEEL LIKE I WILL GET INTO AN 15 OVERVIEW. BLOCK GRANT FUNDING THROUGH PROPOSITION 68 THAT WAS PASSED A FEW YEARS AGO BEING PASSED THROUGH BY THE COASTAL CONSERVANCY PROGRAM AS I 16 17 MENTIONED EARLIER IT'S A COMPONENT OF PROPOSITION 68 THAT HAS DEFINITIONS 18 THAT DETERMINES FOR SEVERELY DISADVANTAGED COMMUNITIES. THE SLIDE SHOWS IN 19 THE RED HIGHLIGHT WHERE DISADVANTAGED COMMUNITIES ARE LOCATED WITHIN THE 20 BAY AREA GIVEN THE NATURE OF THE BAY AREA AND ITS ECONOMIC ENGINE THERE 21 ARE FEW AREAS WITHIN PROXIMITY OF THE BAY TRAIL THAT ARE CONSIDERED PART 22 OF THE DISADVANTAGED COMMUNITIES. WITH OUR CURRENT GRANT FUNDS PROGRAMS FROM BLOCK GRANT SIX FROM THE COASTAL CONSERVANCY ROUGHLY 955,000 OF THOSE 23 24 FUNDS ARE COMMITTED TO THE PROJECTS, WITHIN A MILE OR POTENTIALLY SERVING 25 IT IN SOME OTHER WAY THE REMAINDER OF GRANT FUNDS FROM THE CONSERVANCY

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\$445,000 ARE OPEN FOR NON-ASSET PROJECT AREAS WHICH HAVE A BROADER SCOPE
 FOR US TO UTILIZE. AND I'LL TURN TO OVER TO LAURA TO GO OVER THE SPECTRUM
 ANALYSIS FOR SEVERELY DISADVANTAGED COMMUNITIES.

4

5 SPEAKER: WE MENTIONED OVERLAP OF BAY TRAIL SDAC, THE HIGHLIGHTS ARE WITHIN A MILE OF THE BAY TRAIL OVERALL THIS WAS 2.4% OF THE EXISTING AND PLANNED 6 7 BAY TRAIL IS WITHIN A MILE OF AN SDAC THIS VARIES BY COUNTY FROM SONOMA 8 AND SANTA CLARA UP TO 4.5% IN NAPA. AND AS LEE MENTIONED SDC COMMUNITIES ARE LIMITED IN THE BAY AREA SINCE SDC USES STATEWIDE MEDIAN INCOME IN THE 9 10 BAY AREA AND SDC USES HIGHER INCOME OVERALL. WHEN BREAKING DOWN THE 11 PERCENTAGES BY COUNTY YOU WILL NOTICE SOUTH BAY SPECIFICALLY SANTA CLARA 12 AND SAN MATEO HAVE A ZERO PERCENTAGE OF SDCS WITHIN A MILE OF THE BAY 13 TRAIL. I'LL HAND IT BACK TO YOU, LEE.

14

15 JOHN WOODBURY, CHAIR: BEFORE WE GO ON TO THAT LEE IF WE COULD. I JUST HAVE 16 A COMMENT OR QUESTION. LOOKING AT THE MAP, AND I NOTICE THESE DEFINITIONS 17 ARE NOT LOCAL DEFINITIONS, THEY'RE ONES WE INHERITED, BUT IN NAPA COUNTY 18 WHAT'S IDENTIFIED IS THE SDC IS ONLY THERE BECAUSE OF THE NAPA STATE 19 HOSPITAL WITH PEOPLE WHO CANNOT LEAVE, THEY'RE INCARCERATED, BASICALLY. DO 20 THOSE KIND OF GROUP QUARTERS COUNT FOR THESE INCOME CONSIDERATIONS?

21

BRENDA BUXTON: HI JOHN THIS, IS BRENDA. I DON'T KNOW OF ANY EXEMPTIONS OR QUALIFYING LANGUAGE IT'S JUST THIS VERY CRUDE INSTRUMENT OF INCOME, HOUSEHOLD INCOME, BY CENSUS TRACK.

25

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1 JOHN WOODBURY, CHAIR: HMM...

2

3 BRENDA BUXTON: I MEAN, I WOULD PERHAPS THEN SAY IT'S NOT A HIGH PRIORITY 4 AREA IF PEOPLE ARE INCARCERATED AND CAN'T GET OUT. [LAUGHTER] BUT --

5

JOHN WOODBURY, CHAIR: NO. I UNDERSTAND THAT. IT JUST, SORT OF, RAISES A 6 7 BROADER OUESTION. IT'S NOT NEW. WE HAVE TALKED ABOUT THIS FOR MANY YEARS 8 NOW, TO THE EXTENT THAT THERE IS AN ABILITY TO ADVOCATE FOR NEW DEFINITION 9 WHEN THIS COMES UP AGAIN, THIS IS, I THINK, A HIGH PRIORITY FOR THE BAY 10 TRAIL. LOOKING AT THE MAP, YOU CAN SEE THAT LITTLE OF THE BAY TRAIL 11 QUALIFIES UNDER THAT DEFINITION. SOME OF THE THINGS IN THE PAST NOT JUST 12 LOOKING AT THE GEOGRAPHY WHERE PEOPLE LIVE WITH THEIR INCOME BUT WHO 13 ACTUALLY USE THE FACILITY THAT'S BEING BUILT THE OTHER IS MAKE ADJUSTMENT 14 BY REGION BASED ON HIGH COST AREAS IN THE BAY AREA, IN FACT, YOU CAN BE 15 POOR HERE BUT STILL BE RICH IN MODOC COUNTY IN TERMS OF COST OF LIVING. IT'S NOT ON THE AGENDA TODAY BUT I WOULD LIKE TO FLAG THIS TO KEEP TRACK 16 17 IF WE'RE HOPING TO HAVE STATE FUNDING IN THE FUTURE BE ELIGIBLE FOR BAY 18 TRAIL PROJECTS.

19

20 SPEAKER: JOHN, IF IT'S OKAY, I WOULD LIKE TO JUMP ON THAT I'M A LITTLE 21 CONFUSED AS TO WHAT IS DISADVANTAGED COMMUNITIES ARE. I'M FAMILIAR WITH SB 22 535, CALENVIROSCREEN, AND COMMUNITIES OF CONCERN, GETTING TO WHAT YOU WERE 23 TALKING ABOUT, BUT I AM CONFUSED AS TO WHY EAST PALO ALTO IS NOT ON THIS 24 MAP.

25

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1	BRENDA BUXTON: THIS IS BRENDA, THE DEFINITION OF AN SDC IS SET IN PROP 68,
2	THERE WAS A DEFINITION IN PROP ONE AND THOSE DEFINITIONS ARE OFTEN
3	DIFFERENT IN SUBTLE WAYS, AND, YOU KNOW, IT'S THAT IS CREATED BY THE
4	PEOPLE PUTTING TOGETHER THE BONDS IN SACRAMENTO. SO YOU HAVE TO LOOK AT,
5	AS THE SAUSAGE IS BEING MADE, TO REALLY LOOK AT THE INGREDIENTS.
6	
7	CLERK, FRED CASTRO: JUST TO BE CLEAR, WE DO HAVE A SEPARATE OPPORTUNITY
8	FOR THE PUBLIC, NON-COMMITTEE MEMBERS TO MAKE COMMENTS, IF YOU WOULD ALLOW
9	THAT?
10	
11	JOHN WOODBURY, CHAIR: YES. ABSOLUTELY. WE HAVE A HAND UP.
12	
13	SPEAKER: THANK YOU. I JUST WANTED TO ADD ON TO WHAT WAS SAID BEFORE WITH
14	THE DEFINITION, IN CASE IT HELPS THE DEFINITION THAT WAS PUT OUT FOR THIS
15	SPECIFICALLY, IT'S THE COMMUNITY WITH THE HOUSEHOLD INCOME WITH LESS THAN
16	50% OF THE STATEWIDE AVERAGE. I THINK LEE SHARED THAT, BUT THE CONSERVANCY
17	ALSO ALLOWS SDC PROJECTS TO BE IDENTIFIED TO PROVIDE DIRECT BENEFITS, BUT
18	IF IT'S NOT LOCATED WITHIN SDC OR WITHIN ONE MILE IF IT COULD BE SHOWN
19	THAT IT PROVIDES DIRECT BENEFITS TO SDC, WE CAN SPEND THE MONEY THERE TOO.
20	
21	JOHN WOODBURY, CHAIR: OKAY. BRUCE?
22	
23	BRUCE BEYAERT: THAT'S A VERY IMPORTANT POINT. IF YOU LOOK AT THE MAP OF
24	RICHMOND, YOU WILL SEE RICHMOND HAS QUITE A FEW OF SDCS, BUT THEY'RE ALL
25	MORE THAN A MILE FROM THE POINT IN CONSIDERATION. THESE ORGANIZATIONS WERE

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1	VERY ACTIVE IN THE CITY CORE HAS BEEN VERY STRONG SUPPORTING PRIOR GRANT
2	APPLICATIONS FOR THE POINT MOLATE TRAIL BECAUSE IT WOULD SERVE THEM EASILY
3	BY BICYCLE EVEN MORE THAN A MILE AWAY. IN THE GRANT PROGRAMS IT'S
4	IMPORTANT TO CONSIDER SDCS WHEN YOU ARE MORE THAN A MILE FROM THEM.
5	
6	JOHN WOODBURY, CHAIR: OBVIOUSLY THIS IS A TOPIC THAT NEEDS TO BE ON THE
7	TABLE FOR FUTURE DISCUSSION, AS FUTURE BOND MEASURES ARE PUT TOGETHER, WE
8	NEED TO MAKE SURE THAT WE'RE A PART OF THOSE DISCUSSIONS AS MUCH AS
9	POSSIBLE. ANY OTHER THOUGHTS?
10	
11	CLERK, FRED CASTRO: PHILIPPE HAS RAISED HIS HAND.
12	
13	PHILIPPE SALES: BECAUSE NAPA DOESN'T HAVE SDCS CONNECTED TO THE VINE TRAIL
14	IT'S BEEN DIFFICULT FOR US TO QUALIFY FOR ANY GRANT MONEY BUT UNDER THIS
15	PROGRAM WE DO SERVE THE BIGGER COMMUNITY AS THE BAY TRAIL DOES, AND WE
16	HAVE FOLKS LOW AND MODERATE INCOME FOLKS WHO WORK UP IN THE WINERIES AND
17	WE HAVE ESTIMATED 2,000 PEOPLE WHO COULD POTENTIALLY USE THE TRAIL TO GET
18	TO AND FROM WORK BY COMMUTING. WE FEEL [INDISCERNIBLE] BY THE DISCUSSIONS
19	AS WE'RE APPLYING FOR GRANT FUNDS.
20	
21	JOHN WOODBURY, CHAIR: SEAN?
22	
23	SEAN DOUGAN: WE HAVE BEEN TRYING TO GET AWAY FROM TERMINOLOGY, BUT THIS
24	ONE MILE PROXIMITY RADIUS IS THAT FOR JUST THE SPINE OF THE BAY TRAIL OR
25	DOES IT INCLUDE SPURS? HOW IS THE BAY TRAIL DEFINED IN THIS ANALYSIS HERE?

1

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2 LEE HUO: I THINK SPUR BAY TRAIL IS A MISNOMER THAT CAME OUT OF 2005 GAP 3 ANALYSIS FROM ALL INTENTS AND PURPOSES, FROM SAVVY AND PERSPECTIVE, SPURS 4 AND SPINES ARE ALL CONSIDERED SPINE IN THE PRIORITY IN TERMS OF THE BAY 5 TRAIL GRANT FUNDING, THE QUESTION IS WHAT WE CALL CONNECTOR PROJECTS 6 WHETHER OR NOT THOSE ARE CONSIDERED PART OF BAY TRAIL OR NOT FOR THE MOST 7 PART WE HAVE MOVED AWAY FROM FUNDING FROM PROJECTS THAT ARE CONSIDERED 8 CONNECTORS IN THE BAY TRAIL IN THE PAST THAT MAY BE DIFFERENT IN THE 9 FUTURE AS WE'RE NOW PART OF THE ACTIVE TRANSPORTATION GROUP AT MTC AND ARE 10 LOOKING MORE TO MAKE GOOD CONNECTIONS TO THE COMMUNITY WE SERVE AND TO 11 HAVE IT ACTUALLY SERVE AS A REGIONAL TRANSPORTATION CORRIDOR, BUT IN THE 12 PAST THE FOCUS HAS ALWAYS BEEN ON SPURS AND SPINES. 13 14 JOHN WOODBURY, CHAIR: THANK YOU. ANY OTHER COMMENTS? IN WHICH CASE, LEE, 15 BACK TO YOU FOR THE ITEM ITSELF. 16 17 LEE HUO: GREAT. THANK YOU, JOHN. WE'LL KEEP MOVING. NEXT SLIDE PLEASE. 18 OH, IF YOU -- YEAH, THERE YOU GO. THANK YOU. SO THIS IS KIND OF AN OVERALL ENCOMPASSING MAP THAT SHOWS YOU THE LOCATIONS OF THE SIX PROJECTS THAT 19 20 WE'RE PROPOSING TO MOVE FORWARD TO BE FUNDED BY OUR CURRENT BLOCK GRANT 21 SIX BAY TRAIL GRANT PROGRAM. THE ENTIRETY OF THE FUNDING IS NOT GOING TO 22 ENCOMPASS THE FULL AMOUNT ON BOTH ASPECT OR NON-ASPECT POT. STAFF IS GOING 23 TO CONTINUE TO MOVE FORWARD AND LOOK FOR OPPORTUNITIES TO UTILIZE THOSE 24 FUNDS BUT THESE ARE THE SIX THAT WE'RE RECOMMENDING TO MOVE FORWARD AT 25 THIS POINT. WE STARTED OUT WITH A -- STAFF STARTED OUT EARLIER THIS YEAR

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1 WITH A REOUEST FOR LETTERS OF INTEREST FROM ALL OF OUR TYPICAL PARTNERS. 2 WE HAVE RECEIVED TEN OVERALL AND MOVING FORWARD WITH ANOTHER 64 WERE ASKED 3 NOT TO MOVE FORWARD BECAUSE THEY WERE CONSIDERED EITHER MAINTENANCE 4 PROJECTS ONE DID NOT INCORPORATE ELIGIBLE FUNDING AGENCY OR NON-PROFIT AND 5 ONE WAS CONSIDERED DUPLICATE WORK THAT WAS GOING TO OCCUR IN THE FUTURE 6 ANYWAYS SO THESE ARE THE SIX MOVING FORWARD. THE ONES IN THE YELLOW BARS 7 ARE IN THE ASPECT AREA VERTICAL BARS NON-ASPECT AREA WE HAVE ONE IN 8 VALLEJO, ONE IN MARTINEZ TWO IN RICHMOND ONE IN SAUSALITO AND ONE IN SAN 9 RAFAEL. WE'LL GET INTO DETAILS ABOUT EACH ONE OF THE PROPOSED PROJECTS TO 10 MOVE FORWARD FIRST ONE HERE IS THE MARTINEZ BAY TRAIL PHASE TWO AND WE'RE 11 RECOMMENDING FUNDING OF \$200,000. IT'S A TRAIL THAT'S HALF MILE LONG CLASS 12 THAT CONNECTS MARTINEZ INTERMODAL STATION TO THE AMTRAK AND ESSENTIALLY 13 STAGING AREA HOPEFULLY IN THE FUTURE TO CARQUINEZ SCENIC DRIVE WHICH IS 14 PART OF THE BAY TRAIL THIS IS THE BAY TRAIL VINE TRAIL GAP CLOSER 15 SOMETHING WE'RE WORKING WITH THE CITY OF VALLEJO IN THE CHAMPIONSHIP 16 AUTHORITY AS WELL AS VINE TRAIL FOR MANY YEARS NOW WE HAVE HELPED FUND 17 EARLY FEASIBILITY STUDIES AND PARTIALLY THE CURRENT DESIGN OF THIS AREA 18 IT'S AN AREA THAT ENCOMPASSES NORTHERN VALLEJO 3.7 MILES OF POTENTIAL BAY 19 TRAIL WHEN IT'S COMPLETED. THE FUNDING REQUEST WE'RE RECOMMENDING TO MOVE FORWARD FOR IS THE ENTIRE AMOUNT OF \$400,000 THE ROUGH TOTAL OVERALL COST 20 21 IS 8.7 MILLION. THIS IS A SMALL -- BUT I'M GOING TO CHANNEL MAUREEN 22 BECAUSE SHE STARTED THIS WORK SMALL BUT MIGHTY PROJECT PROPOSAL FOR CLASS 23 FOUR BIKEWAY AS IT EXTENDS THE GO AHEAD AND AVENUE IN THE CITY OF SAN 24 RAFAEL IT'S BEING RECOMMENDED FOR FUNDING AT \$240,000. NEXT SLIDE. THIS 25 ONE IS IN THE CITY OF SAUSALITO. IT'S A COMBINATION PROJECT WHERE IT'S

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1 BEING PROPOSED TO HAVE BOTH A CLASS TWO AND A CLASS FOUR FACILITY. CLASS 2 TWO FOR SOUTHBOUND, FOUR FOR NORTHBOUND TRAVEL ALONG THE BRIDGE WAY 3 BOULEVARD IN SAUSALITO IT'S AN AREA THAT'S POPULAR WITH LOCALS AND 4 TOURISTS AS THEY RIDE THROUGH THAT SPACE. REASON WHY IT'S A MIXED FACILITY 5 IS BECAUSE IT'S LIMITED RIGHT OF WAY AND WAS FEASIBILITY IN THAT SPACE 6 RECOMMENDING FUNDING AT \$67,214. THIS PROJECT IS ACTUALLY A TWO-PARTNER. 7 IT'S A PARTNERSHIP BETWEEN THE CITY OF RICHMOND AND EAST BAY REGIONAL PARK 8 DISTRICT WE'RE CALLING RICHMOND POINT [INDISCERNIBLE] BAY TRAIL 9 COMBINATION OF TRAILS THAT WILL EVENTUALLY CONNECT EXISTING BAY TRAIL AT 10 RICHMOND SAN RAFAEL BRIDGE AND RICHMOND CONNECT TO POINT MOLATE BEACH IT'S 11 THE FIRST PHASE ESSENTIALLY OF EXTENDING THE ROLL OUT POINT SAN PABLO 12 WHICH IS LONG-TERM VISION OF THE BAY TRAIL PLAN THIS IS CLASS ONE TRAIL, 13 HALF THE COMPONENT BY CITY OF RICHMOND FROM POINT MOLATE BEACH HALFWAY 14 RICHMOND SAN RAFAEL BRIDGE RECOMMENDING FUNDING \$150,000. LAST, EAST BAY 15 REGIONAL PARK DISTRICT BEING RECOMMENDED AS WELL \$150,000. THAT'S OUR 16 PRESENTATION. AND STAFF RECOMMENDATION WE'RE HAPPY TO ANSWER ANY OUESTIONS 17 REGARDING THE PROJECTS. I WANT TO NOTE THAT BRENDA BUXTON WHO IS OUR 18 CURRENT LIAISON FOR THE TRAILS HAS WORKED WITH US FOR MANY PROJECTS SHE 19 PROBABLY DOESN'T WANT THE ATTENTION BUT SHE IS RETIRING SOON. I WANT TO 20 THEY THINK HER FOR ALL THE WORK HAVE DONE WITH HER SHE'S BEEN A FANTASTIC 21 PERSON WE'RE GOING TO MISS HER. BUT HELLER WHO IS ON THIS COASTAL 22 CONSERVANCY CALL SHE HAS ALREADY BEEN WORKING WITH BEN FOR MANY YEARS. 23

24 JOHN WOODBURY, CHAIR: TO START OFF, I HAVE ONE QUESTION LEE. WITH THESE25 CONSTRUCTION PROJECTS, THE GRANT MONEY WE'RE DOING IS ONLY A SMALL PART OF

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1	THE TOTAL COST, YOU CAN TALK ABOUT THE SHOVEL READINESS FOR THESE
2	PROJECTS. IS THE FUNDING IN MACE OR IS THIS FUNDING SITTING FOR A LONG
3	TIME BEFORE IT CAN BE USED?
4	
5	LEE HUO: IT VARIES BY PROJECT. THE VAST MAJORITY ARE FULLY FUNDED. THE
6	ONLY ONE LOOKING FOR FUNDING IS THE VALLEJO VINE TRAIL BAY TRAIL PROJECT.
7	
8	JOHN WOODBURY, CHAIR: HOW MUCH IS THAT SHORT?
9	
10	LEE HUO: I DON'T RECALL RIGHT NOW OFF THE TOP OF MY HEAD. I APOLOGIES FOR
11	THAT. I CAN LOOK THAT UP AND GET BACK TO YOU ON THAT.
12	
13	JOHN WOODBURY, CHAIR: THE QUESTION I HAVE IS, WOULD THROWING SOME MORE
14	MONEY INTO THAT PROJECT MAKE ANY DIFFERENCE IN THE TIME FRAME?
15	
16	LEE HUO: IT IS OUR BELIEF THAT IT WILL MOVE FORWARD IN TIME. PHILIPPE
17	MIGHT BE ABLE TO ANSWER THAT QUESTION MORE. HE HAS GOT HIS HAND RAISED.
18	
19	PHILIPPE SALES: YES IT WILL MOVE THE PROJECT FORWARD SIGNIFICANTLY. THE
20	ISSUE FOR US RIGHT NOW IS WE'RE HAVING TO REPAVE MEADOWS DRIVE AS PART OF
21	THE PROJECT AND THE CITY OF VALLEJO IS COMMITTING FUNDING FROM THERE.
22	BECAUSE WE'RE, ESSENTIALLY THE BAY TRAIL IS CREATING LANES ALONG MEADOWS
23	DRIVE, BUT THE WHOLE OF MEADOWS DRIVE HAS TO BE REDONE SO THE CITY OF
24	VALLEJO IS HAVING TO COME UP WITH MORE MONEY TO PAY FOR THAT ROAD SECTION
25	TO BE IMPROVED. THE VINE TRAIL BAY TRAIL PROJECT WILL ONLY PAY FOR THE

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1	PAINT AND STRIPING BUT RECONNECTION IS PART OF WHAT THE CITY OF VALLEJO IS
2	COMMITTING. AND THAT MONEY HASN'T BEEN YET CONFIRMED. BUT WE'RE IN THE
3	MIDDLE OF GETTING THAT RESOLVED. SO, I THINK ALTHOUGH WE ARE SHORT OF
4	FUNDING AT THE MOMENT, THAT GAP IS GOING TO BE FILLED.
5	
6	JOHN WOODBURY, CHAIR: THANK YOU. BILL, YOU HAVE YOUR HAND RAISED?
7	
8	BILL LONG: YES. I JUST WANTED TO SECOND THOSE COMMENTS ABOUT BRENDA
9	BUXTON, SHE HAS ALWAYS BEEN OUR ENTHUSIASTIC PARTNER AT THE RIDGE TRAIL,
10	AS WELL AS HAVE HER PREDECESSORS. SO WE HAVE BEEN DELIGHTED TO WORK WITH
11	ALL OF THEM OVER THE YEARS, AND WE'LL MISS BRENDA BUT WE LOOK FORWARD TO
12	WHOEVER REPLACES IN THE RIDGE VAIL PROJECT. BEST WISHES BRENDA.
13	
14	BRENDA BUXTON: THANK YOU.
15	
16	JOSEPH LADAIR: BRENDA IT'S BEEN A PLEASURE WORKING WITH YOU ALL THESE
17	YEARS YOU HAVE DONE AMAZING THINGS AROUND SOUTH BAY THE SALT PONDS WATER
18	TRAIL, RIDGE TRAIL, QUITE A LEGACY. REALLY ENJOYED WORKING WITH YOU. LEE
19	FOR YOU, I JUST WANT TO KNOW WHAT THE PEDESTRIAN FACILITIES WERE LIKE
20	ALONG THE SAN RAFAEL SEGMENT THIS'S PROPOSED FOR FUNDING.
21	
22	LEE HUO: IT'S ALREADY EXISTING SIDEWALK THERE IS SO IT'S ONE OF THOSE BAY
23	TRAIL COMPONENTS THAT'S GOING TO BE CLASS FOUR WITH SIDEWALKS.
24	
25	JOHN WOODBURY, CHAIR: COULD YOU DEFINE CLASS FOUR.

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1	
2	LEE HUO: A RELATIVELY NEW BIKE FACILITY, A CONCRETE PROTECTED BIKEWAY
3	SEPARATED BY A PHYSICAL BARRIER OF SOME KIND IT CAN BE ONE WAY OR TWO-WAY
4	IN THIS CASE IT WILL BE A CLASS FOUR.
5	
6	JOHN WOODBURY, CHAIR: GOOD WE HAVE SEEN THOSE.
7	
8	LEE HUO: IT'S SOMETHING THAT BECOME MORE POPULAR AND WE WILL BE SEEING
9	MORE OF THOSE IN THE FUTURE.
10	
11	JOHN WOODBURY, CHAIR: ANYONE ELSE? SEEING OH, BRUCE.
12	
13	BRUCE BEYAERT: YES. I JUST WANTED TO SAY HOW MUCH TRACKERS ENJOYED WORKING
14	WITH BOTH EAST BAY REGIONAL PARK DISTRICT AND THE CITY OF RICHMOND POINT
15	MELATI EACH DISTRICT HAS INDEPENDENT FACILITY AND CHEVRON EASEMENT
16	CONNECTS TO RICHMOND SAN RAFAEL BRIDGE TRAIL AND POINT MOLATE BEACH AND
17	CITIES PROJECT WILL CONNECT BEACH WITH WIND HAVEN HISTORIC DISTRICT AND
18	BEYOND. THE PROJECTS ARE MORE THAN BAY TRAIL PROJECTS THEY WILL PROVIDE
19	PUBLIC ACCESS, TWO AND A HALF MILES, SAN FRANCISCO BAYSHORE LINE FOR THE
20	FIRST TIME SINCE THE OHLONE PEOPLE LIVED HERE OTHER THAN PARK MOLATE BEACH
21	PARK. I HOPE YOU'RE GOING TO TURN UP FOR THE RIBBON CUTTING CEREMONY IT'S
22	GOING TO BE GREAT PEOPLE COMING FROM THE BAY AREA INCLUDING ACROSS THE
23	TOWER BRIDGE AND NORTH BAY. SEE YOU ALL THERE.
24	
25	JOHN WOODBURY, CHAIR: TOSHI DID YOU HAVE ANY COMMENTS.

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1 2 TOSHI SHEPARD-OHTA: I WANT TO DO A PROPER INTRODUCTION OF LAURA WHO WE 3 WERE LUCKY TO HAVE PROVIDE THIS PRESENTATION SHE IS ON THE OTHER SIDE OF 4 THE BAY TRAIL ACTIVE TRANSPORTATION GROUP AND WE'RE LOOKING FORWARD TO BE 5 ABLE TO PULL HER INTO FUTURE ANALYSIS AND BUILDING BROADER HER EXPERTISE 6 SO REALLY JUST WANT TO INTRODUCE HER. 7 8 JOHN WOODBURY, CHAIR: THANK YOU. 9 10 BRENDA BUXTON: BILL HAS HIS HAND UP. 11 12 JOHN WOODBURY, CHAIR: THANK YOU. AGAIN? OR IS IT FROM BEFORE? BILL, DID 13 YOU HAVE ANOTHER COMMENT? NO. OKAY. 14 15 BRENDA BUXTON: CAN I -- WELL, FIRST, I JUST WANT TO THANK EVERYBODY FOR 16 YOUR KIND WORDS. IT MAKES ME A LITTLE EMOTIONAL. THANK YOU. AND ALSO ON A 17 MORE PRAGMATIC NOTE, CAN I GET A COPY OF THAT GREAT PRESENTATION FOR OUR 18 FILES? THE GRAPHICS WERE REALLY GOOD. I APPRECIATE THOSE. THANK YOU. 19 20 JOHN WOODBURY, CHAIR: OKAY. NO OTHER COMMENTS. THIS IS AN ACTION ITEM. 21 DOES SOMEONE WANT TO MAKE A MOTION? 22 23 BRENDA BUXTON: I'LL MAKE A MOTION TO APPROVE THESE. 24 25 JOHN WOODBURY, CHAIR: OKAY.

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1
2
     SEAN DOUGAN: I'LL SECOND. THIS IS SEAN DOUGAN.
3
4
     JOHN WOODBURY, CHAIR: MOTION BY BRENDA BUXTON, SECOND BY SEAN DOUGAN. ANY
5
     FURTHER DISCUSSION.
6
7
    LEE HUO: ONE NOTE SINCE SEAN IS REPRESENTING EAST BAY PARK DISTRICT IT
8
    MIGHT BE MORE APPROPRIATE IF HE RECUSED HIMSELF FROM THIS PARTICULAR VOTE.
9
10
     SEAN DOUGAN: THANK YOU, LEE. I'M SUPER EXCITED ABOUT IT.
11
12
    JULIE: I'LL SECOND.
13
14
     JOHN WOODBURY, CHAIR: THANK YOU JULIE. ANY FURTHER DISCUSSION? IN THAT
15
    CASE, I GUESS A ROLL CALL VOTE.
16
17
    CLERK, FRED CASTRO: I SEE NO MEMBERS OF THE ATTENDEES WITH THEIR HAND
18
    RAISED. NO WRITTEN COMMENT RECEIVED FOR THIS ITEM. THE VOTE ON THE MOTION
19
    BY BRENDA AND SECOND BY JULIE. JULIE BONDURANT. [ROLL CALL VOTE] MOTION
20
    PASSES. FIVE VOTES. TWO ABSTENTIONS.
21
22
     SEAN DOUGAN: I WAS UNDER THE IMPRESSION THAT SUSAN WILSON IS MY STAFF SHE
23
    WAS MY ALTERNATE IS SHE ACTUAL IS SHE ACTUALLY LISTED AS AN OFFICIAL
24
     STEERING COMMITTEE MEMBER?
25
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1 LEE HUO: YOU'RE CORRECT, SEAN, SUSAN IS YOUR ALTERNATE. 2 3 SEAN DOUGAN: THANK YOU. 4 5 JOHN WOODBURY, CHAIR: ITEM SEVEN IS BEING DEFERRED. 6 7 CLERK, FRED CASTRO: IT LOOKS LIKE IT DOESN'T AFFECT THE VOTES FOR ITEMS 8 FIVE OR ITEMS SIX. 9 10 JOHN WOODBURY, CHAIR: AND NICOLA? 11 12 NICOLA SZIBBO: GOOD AFTERNOON, CHAIR WOODBURY. THIS IS NICOLA SZIBBO, 13 PRINCIPAL ENGINEER FOR MTC, PRESENTER. THE ITEM 7A ACTIVE TRANSPORTATION 14 PLAN UPDATE IS UNEXPECTEDLY AVAILABLE DUE TO ILLNESS STAFF RESPECTFULLY 15 REQUESTS THAT WE MOVE AGENDA ITEM SEVEN TO THE NEXT MEETING AGENDA. 16 17 JOHN WOODBURY, CHAIR: UNLESS THERE IS OBJECTION, THAT'S FINE. I SUPPORT 18 THAT. 19 20 NICOLA: THANK YOU. 21 22 JOHN WOODBURY, CHAIR: MOVING ON ITEM EIGHT FUND-RAISING BEST PRACTICES FOR 23 NON-PROFITS CASE STUDIES. INFORMATIONAL ITEM ONLY. BEING PRESENTED BY 24 TOSHI AND NICOLA PLANNING STAFF. 25

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1 TOSHI SHEPARD-OHTA: I'LL GIVE CONTEXT AND NICOLA CAN INTRODUCE THE ALTA 2 TEAM. IT SEEMS LIKE FOR A LONG TIME THERE HAS BEEN NEED TO LOOK AT HOW 3 CAN WE IDENTIFY ADDITIONAL FINANCIAL RESOURCES FOR THE BAY TRAIL FOR THE 4 PLAN AND DESIGN, DELIVERY AND OPERATIONS AND MAINTENANCE OF IT. SO, WE HAD 5 A QUICK OPPORTUNITY, IN JUNE, AT THE END OF OUR FISCAL YEAR, WE WERE ABLE 6 TO, WITH FUNDS THAT NEED TO BE UTILIZED, QUICKLY SOLICIT AND BRING ON A 7 CONSULTANT AND BASICALLY WE SELECTED ALTA AS ONE OF THE PREMIER FIRMS IN 8 THIS SPACE AND HAS A LOT OF EXPERTISE BOTH WITHIN THE BAY AREA AND ACROSS 9 THE COUNTRY IN WORKING WITH TRAILS PROGRAMS ON THEIR FULL-TIME RAISING 10 EFFORTS. WITH THAT, I'LL HAND IT OVER TO NICOLA TO INTRODUCE THE TEAM.

11

12 NICOLA: I AM EXCITED TO PRESENT OUR PLANNING DESIGN TEAM, DEVON IS A 13 DESIGN PRINCIPLE REGIONAL MANAGER LOCATED IN OAKLAND EXPERIENCED IN DESIGN 14 WHO HAS FACILITATED SOME OF THE LARGEST MULTI-MODAL PATH PROJECTS IN THE 15 COUNTRY SIGNATURE TRAIL PRACTICE AND HIS WORK IN TRAILS ACROSS NORTH 16 AMERICA AND ASIA. EMILY IS A DESIGN PRINCIPLE AND REGIONAL MANAGER LOCATED 17 IN LOS ANGELES CALIFORNIA HELPING COMMUNITIES DESIGN AND IMPLEMENT 18 INNOVATIVE ACTIVE TRANSPORTATION SOLUTIONS PROJECTS CONCEPT CONSTRUCTION, 19 PROJECTS INCLUDE COMPLEX MULTI-MODAL TRAILS COMPLETE STREETS DESIGN 20 PROJECTS AND WITH THAT I'LL HAND IT OFF.

21

SPEAKER: THANK YOU. NEXT SLIDE PLEASE. APPRECIATE THE OVERVIEW ON OUR EXPERIENCE THIS IS A SNAPSHOT SOME OF THE TRAIL PROJECTS THAT EMILY AND I HAVE WORKED ON DIRECTLY, EVERYTHING FROM LA RIVER PATH GAP CLOSURE TO WORKING ON PARTS OF THE BELT LINE. WE SPEND TIME WORKING THROUGH CONCEPT

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CONSTRUCTION WORKING FROM MASTER PLAN PHASE ALONG WITH SEEING PROJECTS
 THROUGH IMPLEMENTATION AND OUR HOPE TODAY IS TO BRING YOU SOME OF OUR
 EXPERIENCE ON SOME OF THE OBSERVATIONS AND WORK THAT WE HAVE DONE ON FUND RAISING STRATEGIES FOR SOME OF THESE LARGER TRAIL NETWORKS. SO NEXT SLIDE
 PLEASE.

6

7 EMILY: FIRST I WANT TO SHARE SOME RECENT TRENDS IN TRAIL DEVELOPMENT AND 8 RAISING STRATEGIES. THERE IS GREATER USE OF PUBLIC PRIVATE PARTNERSHIPS 9 YOU ARE AWARE OF VARIOUS DEVELOPMENT OR LARGER TRANSPORTATION PROJECTS 10 WALKING TRAILS WE HAVE SEEN SUCCESS. SOMETIMES THAT'S WITH PRIVATE 11 CORPORATIONS AND SOMETIMES IT'S WITH NON-PROFIT. ANOTHER INTERESTING MODEL 12 IS THE ESTABLISHED NETWORK THAT SHARE PARTNERSHIP AND FUND-RAISING BEST 13 PRACTICES. SO ONE EXAMPLE IS THE HIGH LINE NETWORK. IT'S A MODEL THAT 14 BRINGS TOGETHER VARIOUS NON-PROFIT LEADERS ACROSS THE COUNTRY, EVEN IN 15 INTERNATIONAL, MEXICO AND CANADA AND SHARING WITH ORGANIZATIONS OPERATING 16 PUBLIC SPACES AND FOCUSING ON ADDRESSING INEQUALITIES SERVING COMMUNITIES 17 EOUITABLY AND THIS IS A SPACE WHERE FOLKS CAN WORK TOGETHER ACROSS THE 18 COUNTRY IN VARIOUS EXPERTISE. SEEING GROWTH IN LARGER NON-PROFIT 19 ORGANIZATIONS WITH DEDICATED STAFF FOR FUND-RAISING AND PARTNERSHIP DEVELOPMENT A REAL AREA OF EXPERTISE STAFF IS FOCUSED ON AND LARGE ONE 20 TIME AND ANNUAL DONATIONS HELP BODY UP ENDOWMENTS WHICH IS SUSTAIN 21 22 OPERATIONS AND MAINTENANCE COST FROM THOSE INVESTMENTS. HIGH LINE IS FULLY 23 SUPPORTED BY FRIENDS OF THE HIGH LINE WHICH IS A NON-PROFIT THAT CURRENTLY 24 HAS ALMOST \$100 MILLION IN ENDOWMENT THAT IS WORKING TO SUSTAIN ONGOING 25 OPERATIONS AND MAINTENANCE. AND FINALLY SOME OF THE NEWER FINANCING

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1 MECHANISMS INCLUDE SPECIFIC TAX DISTRICTS, TRAIL ENDOWMENTS, VARIOUS VALUE 2 CAPTURE MODELS, SOCIAL IMPACT INVESTING OR SMALLER MICRO INVESTMENTS AND 3 ALSO CORPORATE SPONSORSHIP. NEXT SLIDE. WE LOOK AT TIMELINES, THIS IS THE 4 TIMELINE OF WHEN ORGANIZATIONS THAT WE'RE GOING TO TALK MORE ABOUT IN 5 TODAY'S PRESENTATIONS WERE ESTABLISHED. IN NO WAY A COMPREHENSIVE LIST BUT 6 IT HAS BEEN AN EVOLUTION OF TRAIL FUND-RAISING IN THE PAST 20 YEARS. THE 7 BAY TRAIL WAS ESTABLISHED BACK IN THE LATE '80S WE'RE GOING TO SHARE 8 EXAMPLES FROM CIRCUIT AND ATLANTA BELT LINE THAT ARE EMPLOYING SOME OF 9 THESE OTHER TECH INCREASES AND BRINGING SUCCESSFUL DEVELOPMENT AND 10 EXPANDING OPERATIONS AND MAINTENANCE. I AM GOING TO SHARE IDEAS THAT HAVE 11 BEEN SUCCESSFUL AND IT STARTS WITH INVESTING IN A STRONG BRAND FOR YOUR 12 TRAIL ESPECIALLY IN THE EARLY CRITICAL FUND-RAISING STAGES WHERE YOU'RE 13 GOING TO REBOOT FOR AN INVESTMENT PUSH. THE ELEMENT THAT BUILDS ON THIS 14 IDEA OF STORY TELLING AND MESSAGING TO ENSURE THAT THE MESSAGE IS REALLY 15 CONSISTENT AND POTENTIAL DONORS CAN UNDERSTAND THE VISION FOR THE TRAIL. 16 ALSO, HAVING A MEMBERSHIP PROGRAM TO REALLY ENCOURAGE ACTIVE PARTICIPATION 17 AT VARIOUS LEVELS OF MEMBERSHIP IS ALSO A SUCCESSFUL TECHNIQUE. MEMBER 18 SUCCESS AND STAKEHOLDER BUY-IN SO THAT EVERYBODY HAS VESTED INTEREST IN 19 PROJECTS AND RECOGNITION OF OPPORTUNITIES WITHIN THE PUBLIC REALM AND 20 WITHIN MARKETING MATERIALS. HOLDING FREQUENT EVENTS, NOT JUST FUND-RAISING 21 BUT GENERATING EXCITEMENT ABOUT THE TRAIL THROUGHWAYS OR WALKS OR OTHER 22 PROGRAMS AND FINALLY DEVELOPING PUBLIC SAFETY AND EASY TO READ ANNUAL 23 REPORTS THAT REALLY CLEARLY DOCUMENT THE PROCESS THAT THE TRAIL PROGRESS 24 HAS MADE OVER THE YEARS THAT LEVEL OF TRANSPARENCY IS REALLY IMPORTANT TO 25 DONORS AND HAS PROVEN TO CREATE THAT WELCOMING EXPERIENCE FOR BRINGING ON

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1 ADDITIONAL AND NEW DONORS AS WELL. NEXT SLIDE. THERE ARE A NUMBER OF 2 MODELS USED TO MANAGE TRAILS THAT RANGE FROM A SINGLE AGENCY AND NON-3 PROFIT TO VARIOUS MULTI-AGENCY STRUCTURES, COOPERATIVE AGREEMENT, JPA 4 AGREEMENTS AND VARIOUS STRUCTURES AND MISSIONS. WE HAVE A GREEN BOX ON THE 5 SLIDE -- NO GREEN BOX TODAY -- WE'RE GOING TO FOCUS ON THE TOP TWO AND 6 CERTAINLY TO ALIGN IMPORTANT MANAGEMENT STRUCTURES WITH THE NEEDS OF 7 INDIVIDUAL TRAIL SYSTEMS YOU SEE KEY CONSIDERATIONS AND OUESTIONS TO THE 8 RIGHT. NEXT SLIDE. THERE IS THE GREEN BOX. ON THE NEXT SLIDE, WE'RE GOING TO TALK A LITTLE BIT ABOUT SOME OF THE PROS AND CONS OF THE PUBLIC 9 10 AGENCY. GO AHEAD TO THE NEXT SLIDE. THANKS. SO ON THE LEFT IS AN 11 EXAMPLE OF AN ORGANIZATIONAL CHART OF HOW FUND CATEGORY FLOW THROUGH A 12 PUBLIC AGENCY. THIS IS FLEXIBLE. THIS IS JUST ONE EXAMPLE THAT WE HAVE UP 13 HERE TO SHARE. AND SOME OF THE PROS AND CONS OF A PUBLIC AGENCY IS THAT, 14 ONE, A REGIONAL PUBLIC AGENCY IS NOT LIMITED TO A TRAIL WITHIN A SINGLE 15 JURISDICTION SO IT'S SUITABLE FOR MULTI-JURISDICTIONAL COORDINATION. AND 16 PUBLIC AGENCIES DO HAVE VERY EXPERIENCED STAFF WHICH IS A REALLY GREAT 17 BENEFIT WITH INVOLVING KEEPING HIGH QUALITY TRAIL DEVELOPMENT AND 18 OPERATIONS AND MAINTENANCE. HOWEVER, AGENCY STAFF OFTEN HAVE LIMITED STAFF 19 AND REPURPOSE TO FURTHER TRAIL DEVELOPMENT, AND PUBLIC AGENCIES ALSO CAN'T 20 EXPECT PRIVATE DONATIONS ALONE. SO ON THE NEXT SLIDE, WE LOOK AT BRINGING 21 UP NON-PROFITS INTO WORKING HAND IN HAND WITH A PUBLIC AGENCY. AND THIS 22 HAS THE REAL BENEFIT OF THE ABILITY FUNDING FROM A LARGER POOL OF SOURCES 23 SUCH AS INDIVIDUAL AND CORPORATE DONATION. THERE IS PROGRAM DEVELOPMENT 24 ADVOCACY COMMUNICATIONS NON-PROFITS CAN BRING A NIMBLENESS. HOWEVER A NON-25 PROFIT ALONE DOESN'T HAVE THE AUTHORITY OF AN ELECTED BODY OR LANDOWNER SO

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1 IT DOES REQUIRE ONGOING COORDINATION WITH GROUPS THAT DO HAVE THE 2 AUTHORITY TO PARTNER WITH A PUBLIC AGENCY. AND DIFFERENT FROM SPECIAL 3 DISTRICTS OR OTHER LEGISLATIVE-BOUND ORGANIZATIONS, YOU KNOW, THERE IS NO 4 DEDICATED FUNDING SOURCE WITHOUT ASSISTANCE FROM LOCAL, STATE, OR FEDERAL 5 FUNDING MECHANISM AND THAT'S TRUE FOR PUBLIC AGENCY TOO, BUT A COMBINATION 6 FOR NON-PROFIT TO SUPPORT PUBLIC AGENCY DOES PROVIDE SIGNIFICANT BENEFIT 7 IN TERMS OF EXPANDING THOSE TYPES OF DOLLARS THAT CAN BE PUT TOWARDS THAT. 8 I'M GOING TO HAND IT OFF.

9

10 SPEAKER: NEXT SLIDE PLEASE. OF COURSE, THERE ARE CASE STUDIES THAT WE 11 COULD HAVE CHOSEN AND WE WANTED TO NARROW IT DOWN, AND TODAY WE'LL NARROW 12 IT DOWN EVEN FURTHER. NEXT SLIDE. WE HAVE A SERIES OF MULTI-JURISDICTIONAL 13 OR REGIONAL TRAILS AND SINGLE JURISDICTION, SINGLE OPERATOR OWNER TRAIL 14 SYSTEMS. AND EVEN WITHIN THERE, THE TEAM LOOKED AT SELF MODELS, WE REALLY 15 FOCUSED IN ON THE RIM TRAIL AS WELL AS CIRCUIT AND ATLANTA BELT LINE AS THE SINGLE OWNER OPERATOR. WE DID LOOK AT GOLDEN GATE NATIONAL PARK 16 17 CONSERVANCY AND HIGH LINE AS REFERENCE FOR SOME EXHIBITS. WE WANTED TO 18 LOOK AT THESIS EXISTING FUND-RAISING STRATEGIES AND TEASE OUT THE KEY 19 NUGGETS AND ALSO LOOK AT THEM IN TERMS OF SCALE HAVE EXAMPLES FROM AS 20 LARGE AS 750 PLUS MILES TO AS SMALL AS ONE AND A HALF MILES. LET'S DIVE 21 INTO THE TAHOE RIM TRAIL. NEXT SLIDE PLEASE. YOU SAW IN EMILY'S SLIDE 22 EARLIER, THE TIMELINE, TAHOE RIM TRAIL ASSOCIATION FOUNDED AROUND THE 23 SIMILAR TIME AS THE BAY TRAIL, AND I THINK WHAT'S IMPORTANT IS THAT OVER 24 THE DECADES, THEY HAVE REALLY GROWN TO BECOME A SELF-SUSTAINING 25 ORGANIZATION THAT PROVIDES EXCELLENCE, YOU SEE IN THEIR MISSION HERE, TO

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1 INSPIRE STEWARDSHIP AND PRESERVE ACCESS. THEY'RE REALLY MEETING THAT 2 MISSION. THEY HAVE A SUBSTANTIAL OUTDOOR EDUCATIONAL PROGRAMS AND THEY 3 ALSO LOG 10S AND HUNDREDS OF THOUSANDS OF HOURS OF VOLUNTEER TIME TO 4 MAINTAIN THE TAHOE RIM TRAIL, THE 160 PLUS MILE TRAIL AROUND THE LIKE. 5 WHAT WE FOUND AS VERY INTERESTING AND JUST THE EVOLUTION OF THE TAHOE RIM 6 TRAIL ASSOCIATION IS THERE IS THIS RECURRING NEED TO IDENTIFY SOME 7 ADDITIONAL FUNDING FOR OPERATORS AND MAINTENANCE, THERE IS TECHNICAL 8 POINTS ALONG THE TRAIL AND A NEED TO PRIORITIZE SOME OF THE OPERATIONS AND 9 MAINTENANCE ALONG THAT SYSTEM. AND JUST FAIRLY RECENTLY THEY SOUGHT TO --10 THEY COUCHED IT UNDER THE TAHOE FUND, WHICH IS A LARGER NON-PROFIT THAT 11 WORKS IN SEVERAL BETTERMENT IN SEVERAL AREAS AROUND THE TAHOE REGION BUT 12 THEY SETUP THE TAHOE TRAIL ENDOWMENT, AND THIS ENDOWMENT IS, THEY'RE 13 SEEKING TO RAISE UPWARDS OF \$3 MILLION, AND THEY FEEL THAT WITHIN THAT \$3 14 MILLION FROM THAT POINT ON, THERE CAN BE THIS ENDURING OR SUSTAINING 15 MAINTENANCE ACTIVITIES THAT CAN BE ACHIEVED THROUGH THE INCOME BASED ON 16 THAT ENDOWMENT. I THINK THAT'S IMPORTANT FOR EVERYONE TO ACKNOWLEDGE. THE 17 ENDOWMENT THAT EMILY MENTIONED ON HIGH LINE WHICH IS OBVIOUSLY VERY 18 SUBSTANTIAL AND HAD SOME VERY LARGE PRIVATE DONORS THE TAHOE TRAIL 19 ENDOWMENT IS MORE GRASSROOTS MORE SEED MONEY AND A SINGLE LARGE TONNER, 20 IT'S A DOLLAR OR FIVE THERE DONATION HERE OR THERE IT'S A LESSON LEARNED 21 IN GAINING STEAM IT'S IMPORTANT TO REALIZE THE THRESHOLD, THE 3 MILLION 22 MARK WAS THERE, OF COURSE DIFFERENT TRAILS REQUIRE DIFFERENT LEVELS OF 23 FUNDING IT'S IMPORTANT TO IDENTIFY AND LAY THAT OUT FIRST. GO TO THE NEXT 24 EXAMPLE. SO JUMPING TO A LARGER NETWORK OF TRAILS, AGAIN TRYING TO TEASE 25 OUT THOSE KEY NUGGETS. BUT THE CIRCUIT, WHICH IS OUT IN THE PHILADELPHIA

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1 WE FOUND INTERESTING CASE STUDIES THE SIDE AND DEPTH AND BREADTH OF THE 2 PARTNERSHIP ON THE NON-PROFIT SIDE THE WAY THEY KICKED OFF THE COALITION 3 OF PARTNERSHIPS THE DELAWARE VALLEY REGIONAL PLANNING COMMISSION IN 2009, 4 2010 WAS ABLE TO RECEIVE SOME FEDERAL DOLLARS FOR THE TIGER GRANT PROGRAM 5 AND THEY LEVERAGED THOSE FUNDS THEN WHEN THEY WERE ABLE TO RECEIVE IT, 6 ACTUALLY, OF COURSE, TO DO SOME DEVELOPMENT ALONG THE LARGER CIRCUIT TRAIL 7 BUT ALSO TO REALLY BRING TOGETHER UPWARDS OF 30 PARTNERS AND REALLY 8 ESTABLISH THIS LARGER NON-PROFIT PARTNERSHIP ASSOCIATED WITH THIS -- THE 9 DELAWARE VALLEY, DVRPC TRAILS PLANNING COMMISSION TO ACTUALLY SUPPORT THE 10 EFFORTS AND CONTINUE TO BUILD-OUT THAT 750 PLUS MILES. AND WHAT WAS 11 INTERESTING IS THEY USED THOUGH INITIAL FEDERAL DOLLARS AND THEY WERE ABLE 12 TO LEVERAGE THOSE FEDERAL DOLLARS TO A LARGER POT TO GET SOME MONEY FOR 13 THE WILLIAM PENN FOUNDATION AND BE ABLE TO GET SOME DOLLARS TO BE CREATIVE 14 IN THE COALITION ON THE NON-PROFIT SIDE AND BE ABLE TO USE PART OF 15 SPENDING TO PUT TOWARDS BETTERMENT OF A LARGER NETWORK. NEXT SLIDE. LAST 16 EXAMPLE ATLANTA BELT LINE, SINGLE JURISDICTION, BUT KEY TAKEAWAY OR WHAT 17 WE WANT TO PULL OUT OF HERE IT'S ONE OF THE BEST EXAMPLES IF NOT THE BEST 18 EXAMPLE OF TRANSLATING WHAT WOULD BE A TRANSIT ORIENTED DEVELOPMENT 19 APPROACH TO A TRAIL SYSTEM, 30 PLUS MILE ATLANTA BELT LINE, BACK IN 2005 20 PASSED A NEW SPECIAL TAX DISTRICT, AND THAT WAS -- A LOT OF THEM, ALMOST 21 \$100 MILLION OVER THE LIFE OF THAT -- THE TAX, FOR THE SUNSET ON THAT 22 BILL. AND WHAT THEY DID WITH THAT MONEY IS THEY ACTUALLY SETUP, IN A 23 CORPORATION, A DEVELOPMENT CORP, AS WELL AS AN ASSOCIATED PARTNERSHIP OR 24 NON-PROFIT. AND WHAT'S REALLY INTERESTING IS THAT THE PARTNERSHIP SIDE --25 SO THERE IS ACTUALLY 43 STAFF THAT PARTICIPATE IN BELT LINE, INC. AND THE

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1 PARTNERSHIP, AND 23% OF THAT STAFF IS DEDICATED TO FUND-RAISING SO THEY 2 HAVE EIGHT FULL-TIME FUND-RAISING STAFF THEY HAVE SEEN THE FRUITS OF THEIR 3 EFFORTS WITH ONGOING DONATIONS AND WHERE THEY HAVE SEEN SUCCESS IS IN 4 THEIR NEXT EFFORT AND INTRODUCED LEGISLATION TO CREATE ANOTHER SPECIAL TAX 5 DISTRICT THAT REALLY TIED TO ADDITIONAL PHILANTHROPIC GRANT DOLLARS AND FUND RAISING. A BUCKET BUILD UP OF PHILANTHROPIC DOLLARS THAT WILL BE 6 7 RELEASED TO THE SPECIFIC DISTRICT AND INCENTIVIZING UPWARDS OF \$50 MILLION 8 ON THE GRANT FUNDING SIDE JUST AN INTERESTING WAY TO SETUP THE DEVELOPMENT 9 CORP AND AS WELL AS ASSOCIATED PARTNERSHIPS. NEXT SLIDE PLEASE. AGAIN 10 THIS WASN'T INTENDED TO BE COMPREHENSIVE OR DIVE INTO NUANCES OF CASE 11 STUDIES BUT JUST TO GIVE YOU AN UNDERSTANDING OF THE NEW INNOVATIVE 12 TECHNIQUES THAT DIFFERENT TRAIL GROUPS ARE USING TO RAISE FUNDS. BUT KEY 13 TAKEAWAY S BETWEEN EMILY AND I, PARTNERSHIPS, COALITION OF 30 PLUS YEARS 14 ON THE MULTIPLE FUNDING STREAMS, BELT LINE WHERE THEY'RE LEVERAGING 15 SPECIAL TAX DISTRICTS AND OPPORTUNITY OPERATING STRONG PRIVATE FUND-RAISING RESOURCES AND INCLUDING DEDICATED STAFF, 20% OF THEIR DEDICATED 16 17 STAFF ARE LOOKING TO HELP WITH FUND-RAISING, AND STRONG BRANDING MESSAGE, 18 COMMUNICATION STRATEGY AND ALL OF THESE ORGANIZATIONS HAVE BUILT GREAT 19 STORIES ABOUT THE TRAILS, AND THOSE STORIES GET ADDITIONAL DOLLARS. NEXT 20 SLIDE. THAT'S THE END OF TODAY'S PRESENTATION. YOU SEE SOME QUESTIONS HERE 21 JUMPING OFF POINT FOR DISCUSSION AND OTHER CASE STUDY, AND GROUPS 22 INTERESTED IN STUDYING FURTHER ELEMENTS. I'LL TURN IT BACK OVER TO NICOLA 23 AND TOSHI FOR OTHER IMPORTANT TOPICS.

24

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SPEAKER: NICOLA: GREAT OVERVIEW. THIS WAS AN EXPLORE TORI FIRST PASS
 DIGGING INTO SOME OF THIS MATERIAL. SO THAT, I THINK WE CAN OPEN IT UP FOR
 QUESTIONS AND PASS THE BATON BACK TO JOHN.

4

5 JOHN WOODBURY, CHAIR: I'LL START WITH A COUPLE OF COMMENTS. ONE IS THAT 6 THE BAY AREA IS MAYBE NOT UNIQUE, BUT CERTAINLY AN OUTLIER IN THE NUMBER 7 OF JURISDICTIONS THAT EXIST, AND THE NUMBER OF ORGANIZATIONS THAT EXIST. 8 WE'RE NOT OPERATING HERE IN A VACUUM. THE REGIONAL NON-PROFIT WHICH THESE 9 DAYS HAS SUCCESSFUL PARTNERSHIP, THE BAY AREA RIDGE TRAIL COUNCIL IT'S 10 BEEN A BIG EFFORT TAKING YEARS TO GET THERE, AND THE -- IF THE BAY TRAIL 11 WERE TO GO THAT ROUTE, AS ITS OWN ORGANIZATION, OWN EFFORT, I'M, ONE, 12 CONCERNED ABOUT COMPETITION, AND MESSAGING, HOW TO DISTINGUISH THE TWO. ON 13 THE OTHER SIDE, WOULD IT BE POSSIBLE TO COMBINE THE EFFORTS INTO MORE OF A 14 REGIONAL TRAIL OF GRAY AND RIDGE TRAIL APPROACH WITH THE WATER TRAIL 15 THROWN IN AS WELL? THAT RAISES ITS OWN SET OF ISSUES? COULD THEY STRETCH 16 FURTHER THAN THEY ALREADY HAVE STRETCHED THEMSELVES HERE? THERE'S NO EASY 17 ANSWER. BUT THE KEY THING HERE IS BEING COGNIZANT AND SUPPORTIVE OF ALL OF 18 THE ORGANIZATIONS AND EFFORTS ONGOING ALREADY. WE CAN'T JUST STEP IN AND 19 SAY WE KNOW THE RIGHT WAY TO DO IT. THE QUESTION ABOUT DONOR RECOGNITION 20 AND USING THAT AS A WAY TO GET SOME FUND-RAISING, WE HAVE HAD SOME 21 DISCUSSIONS ABOUT THAT IN YEARS PASSED. AND THE KEY TAKEAWAY ON ISSUES 22 HERE IN DISCUSSION IS THE BAY TRAIL IS NOT OWNED BY ANY ONE ENTITY, BUT 23 EACH ENTITY, WHETHER IT'S A CITY, COUNTY, OR PARK DISTRICT, OR FEDERAL 24 AGENCIES IN A COUPLE OF CASES, HAS THEIR OWN RULES AND REGULATION. THE 25 IDEA OF DOING DONOR RECOGNITION ALONG THE TRAIL, ON ONE HAND, I THINK THAT

1 WOULD BE GREAT. THERE IS LOTS OF POTENTIAL FOR TIE-INS BETWEEN BUSINESS 2 AND VARIOUS SECTIONS OF THE TRAIL, BUT IN ORDER TO GIVE THAT RECOGNITION, 3 WE WOULD HAVE TO HAVE BUY OFF OF EACH CITY, EACH COUNTY, EACH AGENCY, 4 WHICH IS NOT INSURMOUNTABLE BUT GOT AN EASY THING EITHER. SOMETHING THAT 5 WOULD REQUIRE A FAIR AMOUNT OF EFFORT TO SEE WHICH OF THOSE REGULATORY 6 AGENCIES WOULD BE WILLING TO IN SOME WAY PARTNER OR GIVE UP SOME OF THEIR 7 REGULATORY CONTROL IN ORDER FOR THE BAY TRAIL TO GIVE VISIBLE RECOGNITION 8 TO THE VARIOUS BUSINESSES AND OTHER ENTITIES WHICH ARE PROVIDING SUPPORT 9 TO THE TRAIL. WHETHER THAT WOULD BE THE KIND OF CALTRANS, ADOPT A HIGHWAY 10 KIND OF MODEL, OR ANYTHING ELSE, IN TERMS OF MAINTENANCE OR CONSTRUCTION, 11 THIS'S A HUGE HURDLE TO GET OVER. IN TERMS OF ABILITY TO RECEIVE 12 DONATIONS, IT'S NOT ENTIRE TRUE THAT A PUBLIC AGENCY CAN'T GET DONATIONS. 13 DONATIONS TO PUBLIC AGENCIES ARE TAX EXEMPT IN MY EXPERIENCE IN NAPA WE 14 GOT A LOT OF DONATIONS AS A PUBLIC AGENCY BECAUSE WE WORKED WITH DONORS TO 15 SETUP MECHANISMS TO ENSURE THEIR FUNDING WENT TO DO NATIONS THAT THEY CARE ABOUT. AT THE SAME TIME A LOT OF FOUNDATIONS WON'T GIVE TO PUBLIC 16 17 AGENCIES, THEY WILL ONLY GIVE TO NON-PROFITS. IT'S A MIXED BAG. IT'S NOT 18 TRUE THAT PUBLIC AGENCIES CAN'T ACCEPT DONATIONS ON THEIR OWN.

19

20 BRENDA BUXTON: BUT SOMETIMES IT'S JUST A LOT OF WORK TO GET IT OUT THE 21 DOOR FOR A PUBLIC AGENCY.

22

JOHN WOODBURY, CHAIR: THAT IS TRUE. AND THEN FINALLY, WE HAVE A COUPLE OF
-- IN OUR REGION, A COUPLE OF REGIONAL FUNDING SOURCE AT THIS POINT. RM3
IS THE LATEST, AND I GUESS I HAVE A QUESTION, JUST ON THE SIDE OF THIS IS,

1 WHAT'S STATUS OF RM3? WHAT'S LEGAL CHALLENGE? AND SECONDLY, IN RM3, THERE 2 IS A POT OF MONEY SET-ASIDE FOR THE BAY TRAIL AND OTHER BIKE/PED 3 FACILITIES F RM3 SUCCEEDS THROUGH THE COURT CHALLENGE THERE WILL NEED TO BE A MECHANISM FOR PRIORITIZING -- MTC WILL NEED TO PRIORITIZE WHICH PARTS 4 5 OF THE NETWORK GET FUNDED IN WHAT WAY. AND ALSO THE RESTORATION AUTHORITY 6 WHICH COULD BE FUNDING SOURCES FOR SOME BAY TRAIL SEGMENTS. IN MY MIND THE 7 MAIN LIMITATION FOR THE BAY TRAIL IS THOSE FUNDS CAN ONLY BE USED FOR 8 TRAILS WHICH ARE DONE IN CONJUNCTION WITH RESTORATION. SO IF THE AREA 9 DOESN'T NEED RESTORATION, WETLAND RESTORATION OR HAS ALREADY DONE THE 10 RESTORATION, IT'S NOT REALLY NECESSARY TO FUND THE BAY TRAIL. SO MAYBE 11 THERE IS A WAY AT SOME FUTURE POINT TO BROADEN THE AUTHORITY OF THE 12 RESTORATION AUTHORITY, TO BE MORE THAN JUST RESTORATION ITSELF BUT TO LOOK 13 AT THE WHOLE BAY TRAIL IN ALL OF ITS SEGMENTS. WITH THOSE GENERAL 14 COMMENTS, I'LL OPEN IT UP FOR ANY OTHER COMMENTS OR QUESTIONS. BRUCE? 15 BRUCE BEYAERT: YES. DEVON'S PRESENTATION, AS TO CASE STUDIES THAT MIGHT BE 16 17 CONSIDERED, WE MIGHT NOT HAVE TO LOOK FAR AS YOU MENTIONED HERE IN THE BAY 18 AREA, WE HAVE THE BRIDGE TRAIL ALSO THE EAST BAY REGIONAL PARK COVERING 19 ALAMEDA AND CONTRA COSTA COUNTY TWO OF THE NINE BAY AREA COUNTIES. THEY'RE 20 BOTH VERY DIFFERENT THAN THIS GROUP. RIDGE TRAIL WHICH BILL CAN SPEAK TO 21 IS A MEMBERSHIP BASED GROUP WITH ACTIVE VOLUNTEERS, AND IN SUCCESS, THEY 22 HAVE SPURRED AHEAD OF THE BAY TRAIL IN MILEAGE COMPLETED. SO THEY MUST BE 23 DOING SOMETHING RIGHT. EAST BAY REGIONAL PARK AIR DISTRICT HAS BEEN 24 INCREDIBLY SUCCESSFUL FOR GETTING FUNDS FOR CLOSING BAY TRAIL GAPS IN 25 ALAMEDA AND CONTRA COSTA THEY HAVE ONE GRANT WRITER WHO IS HANDLING ALL OF

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1 THEIR GRANT APPLICATIONS TO SUPPORT STAFF. I SUGGEST TAKING A LOOK AT 2 THOSE ORGANIZATIONS WHO ARE COMPLETING THEIR REGISTRATION FOR BAY TRAILS, 3 AND SEAN MAY SPEAK TO REPRESENTATION OF THE SUCCESS OF THE PARK DISTRICT. 4 5 JOHN WOODBURY, CHAIR: KATHLEEN KANE GENERAL COUNSEL HAS A HAND UP. 6 7 KATHLEEN KANE: HI. I JUST WANTED TO QUICKLY GIVE YOU THE NON-UPDATE ON THE 8 RM3 LITIGATION RIGHT NOW. WE'RE IN THE CALIFORNIA SUPREME COURT. WE ARE 9 TRAILING THE ZALEVY CITY OF OAKLAND CASE WHICH PRESENTED SOME SIMILAR BUT 10 NOT IDENTICAL ISSUES TO THE RM3. THAT HAS BEEN FULLY BRIEFED WE HAVE 11 PARTICIPATED AS AMICAS SO WE DON'T HAVE AN ORAL ARGUMENT DATE YET. IT'S 12 SORT OF A WAIT AND SEE MODE RIGHT NOW. DEPENDING ON HOW THAT COMES OUT, 13 YOU KNOW, IDEALLY WE'LL GET A WIN, THAT'S A WIN FOR OAKLAND AND FOR US AND 14 WE DON'T HAVE TO KEEP LITIGATING IT. IF OAKLAND DOESN'T GET A CLEAN SWEEP, 15 THEN WE HAVE OUR OWN ARGUMENTS TO MAKE AND WE'LL BE TRYING TO PRESS THOSE 16 EITHER IN THERE OR IN LOWER COURT. 17 18 JOHN WOODBURY, CHAIR: ANY TIME FRAME ON THAT. 19 20 KATHLEEN KANE: IT'S THE COURT'S TIME FRAME, SO WE CAN WISH THEM 21 EFFICIENCY. BUT OTHER THAN THAT, WE DON'T HAVE A LOT OF CONTROL. 22 23 JOHN WOODBURY, CHAIR: THANK YOU. JOE. 24

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1 JOSEPH LACLAIR: THANK YOU, JOHN. THANKS FOR THE GREAT PRESENTATION. AS BAY 2 TRAIL, WE HAVE NOT HAD MEMBERSHIP OR DUES PROGRAM, OR WE HAVEN'T PRODUCED 3 A RESULT IN ANNUAL REPORT IN MONEY COMING IN OR GOING OUT, BUT WE HAVE 4 DONE A REALLY GOOD JOB BRANDING AND STORY TELLING ABOUT THE TRAIL 5 PROJECTS, INCLUDING THROUGH ADVANCING PROGRAMMING BY GETTING OUT IN THE 6 COMMUNITY AND ENSURING PROGRESS AND LISTENING TO FOLKS AT VARIOUS EVENTS 7 TO UNDERSTAND WHAT THEY THINK ABOUT THE TRAIL AND WHAT THEY WOULD LIKE TO 8 SEE. I WAS CURIOUS TO KNOW OF THE EXAMPLES THAT WE WERE SHOWN, IF THERE IS 9 ANY SENSE OF PERCENTAGE OF THE AMOUNT OF CAPITAL MONEY THAT THOSE PROJECTS 10 WERE ABLE TO GENERATE IN ACTUALLY BUILDING TRAIL, BECAUSE THAT'S ALWAYS 11 THE EXPENSIVE PART IS CONSTRUCTION. AND JUST THE EXTENT TO WHICH, YOU 12 KNOW, THE CAPITAL HAS FLOWN THROUGH OR FROM THE NON-PROFIT TO THE 13 CONTRACTORS TO ACTUALLY BUILD THE STUFF. 14 15 JOHN WOODBURY, CHAIR: BILL? 16 BILL LONG: THANK YOU. BILL LONG. I HAVE BEEN A BAY TRAIL BOARD MEMBER FOR 17 18 20 YEARS AND A RIDGE TRAIL BOARD MEMBER FOR 30 YEARS. SIMILAR

ORGANIZATIONS IN TERMS OF WHAT THEY'RE DOING ON THE GROUND, BUT VERY DIFFERENT IN THE WAY THEY'RE ORGANIZED AND FUNDED. THE RIDGE TRAIL RIGHT NOW, IS ABOUT A MILLION DOLLAR A YEAR AND A QUARTER OF THAT COMES FROM THE CONSERVANCY FOR GENERALLY PLANNING. WE HAVE MADE A MAJOR EFFORT, RIGHT FROM THE BEGINNING, TO DEVELOP MEMBERS AND DONOR SUPPORT TO FILL IN THE OTHER THREE QUARTERS OF OUR BUDGET, AND SO I RECOGNIZE, IN THE PRESENTATION, WHICH I THOUGHT WAS EXCELLENT. YOU HAVE DONE A FINE JOB

1 THERE RESEARCHING THESE OTHER TRAILS, I RECOGNIZE, IN YOUR FINAL SLIDE, 2 ELEMENTS OF EVERYTHING THE RIDGE TRAIL IS INVOLVED IN RIGHT NOW, TO 3 CONTINUE TO DEVELOP AND TAME ITS BASE OF SUPPORT OF ABOUT 4,000 MEMBERS. 4 AND IT'S POSSIBLE THAT WE COULD HAVE MANY MORE WITH MORE OF AN EFFORT, BUT 5 WE HAVE GOT AN IMBALANCED PROGRAM AT THIS POINT. SO DO I THINK THERE IS 6 POTENTIAL FOR THE BAY TRAIL TO DEVELOP A MEMBERSHIP ORGANIZATION AND A 7 BASE? YES. BUT WHAT YOU'RE UP AGAINST IS THE PERCEPTION THAT, HEY, THE BAY 8 TRAIL IS DOING FINE. WHY DO WE NEED SOMETHING NEW? WHY DO WE NEED A MAJOR 9 EFFORT OR ORGANIZATION TO KEEP THINGS GOING? WE HAVE BEEN SUCCESSFUL, 10 MILES ON THE GROUND AND NEW PROJECTS ALL THE TIME. SO THAT'S SOMETHING TO 11 THINK ABOUT. THERE IS AN AREA, THOUGH, WHERE THE NON-PROFIT COULD MAKE 12 CONTRIBUTIONS. I DON'T THINK THEY WOULD BE ANYTHING LIKE THESE MULTI-13 MILLION DOLLARS CAPITAL PROJECTS THAT WE HAVE LOOKED AT. BUT THERE ARE 14 AREAS WHERE, FOR EXAMPLE, AMENITIES ALONG THE TRAIL. SIMPLE THINGS, LIKE 15 BENCHES, BIKE RACKS, WHATEVER YOU'RE FAVORITE AMENITY S IT COULD BE A ROLE FOR NON-PROFIT TO COME IN AND MAKE GRANTS OR ACTUALLY CARRY OUT WORK IN 16 17 SOME CASES, BUT THAT MEMBERS OF THE PUBLIC WOULD APPRECIATE AND RECOGNIZE 18 AND TO SUPPLEMENT WHAT THE PUBLIC AGENCIES ARE ABLE TO BELIEVE DO WITH 19 THEIR OWN FUNDS. SO THERE ARE PARTNERSHIP OPPORTUNITIES, BUT TO A POINT 20 WHERE YOU COULD CONTRIBUTE MAJOR AMOUNTS OF FUNDING TOWARD CAPITAL PROJECTS I DON'T THINK IT'S REALISTIC. IT'S NOT REALISTIC FOR THE RIDGE 21 22 TRAIL WHICH HAS BEEN VERY DEPENDENT ON COASTAL CONSERVANCY SUPPORT FOR THE 23 CAPITAL PROJECTS WHICH ARE FUNDED BY PARTNERS. THANK YOU FOR THE 24 PRESENTATION. YOU HAVE DONE A FINE JOB. I WANT TO INVITE TO YOU TALK TO 25 THE BAY AREA RIDGE TRAIL STAFF WHO HAVE PROFESSIONAL FUNDRAISERS WHO COULD

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1 SHED ADDITIONAL LIGHT IN PARTICULAR IN THESE SITUATIONS FOR THE BAY AREA 2 FOR FUND-RAISING IN THE BAY AREA. 3 4 JOHN WOODBURY, CHAIR: JOE, DID YOU HAVE YOUR HAND UP AGAIN? 5 SPEAKER: JOSEPH LACLAIR: I UNDERSTAND THERE MAY NOT BE AN ANSWER TO MY 6 7 QUESTION RIGHT NOW BUT KNOWING THAT WOULD BE GOOD, IF WE COULD HAVE AN 8 UNDERSTANDING OF NON-PROFIT FUNDING IN SIGNIFICANCE TO CAPITAL 9 IMPROVEMENTS. 10 11 NICOLA SZIBBO: DEVON, DO WE KNOW THE MILEAGE CONSTRUCTED FOR THE EXAMPLES? 12 MAYBE THAT'S SOMETHING THAT WE CAN LOOK AT IN OUR NEXT --13 14 DEVON YOUNG: OFF THE TOP OF MY HEAD, I DONT. WE CAN CERTAINLY RESEARCH 15 THAT. I CAN TELL YOU TWO EXAMPLES, RAZOR BACK GREENWAY IN ARKANSAS, IT'S A 16 33- MILE FACILITY AND THE WALTON FOUNDATION PRIVATE MONEY DIRECTLY 17 IMPLEMENTED WAS 30% OF THAT AND THE EMPIRE STATE TRAIL NORTH, SOUTH, EAST, 18 WEST, THEY HAD PHILANTHROPIC DOLLARS, 100,000,200 MILLION CAME FROM STATE 19 OR PUBLIC MONEYS AND THE BREAK DOWN OF WHAT WAS IMPLEMENTATION DOLLARS FOR 20 THE EMPIRE STATE TRAIL I DON'T KNOW OFF THE TOP OF MY HEAD I'LL HAVE TO 21 GET BACK TO YOU ON THAT, BUT IT WAS THE VAST MAJORITY OF THOSE DOLLARS, 22 WENT STRAIGHT TO IMPLEMENTATION CONSTRUCTION. SO WE'LL LOOK INTO THAT AND 23 GIVE YOU A MORE REFINED ANSWER FOR THE CASE STUDIES WE HAD TODAY AND SOME 24 OTHER EXAMPLES TOO.

25

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1 SPEAKER: THANK YOU VERY MUCH.

2

3 JOHN WOODBURY, CHAIR: PHILIPPE THEN RICK.

4

5 PHILIPPE SALES: NAPA VALLEY VINE TRAIL HAS BEEN AROUND 62008 AND WE HAVE 6 RAISED ALMOST \$9 MILLION FROM PRIVATE PHILANTHROPY FOR THE PROJECT. WE 7 HAVE A MILLION DOLLARS MAINTENANCE FUND IN OUR ENDOWMENT AND THE REST OF 8 THE MONEY -- I THINK, TYPICALLY, YOU CAN'T REALLY MEASURE A PROJECT LIKE 9 WE D BUT WE USE A RUBRIC OF, FOR EVERY THERE WE RAISE, WE, THE GOAL IS, WE 10 GET \$4 IF FEDERAL, STATE, OR LOCAL TRANSPORTATION MONEYS. AND THAT'S BEEN 11 HOLDING PRETTY TRUE THROUGH THE WHOLE PROCESS, BECAUSE WE HAVE HELPED 12 SOLANO AND NAPA COUNTY, AND VARIOUS OTHER FOLKS, WE HAVE HELPED WITH 13 GRANTS AND SO FORTH THERE IS 20 MILES NOW IN EXISTENCE WITH ANOTHER 12 14 MILES UNDER CONSTRUCTION NEXT YEAR. BUT TRYING TO SAY THAT SO MANY DOLLARS 15 BUILT THAT PIECE OF THE TRAIL IS A DIFFERENT THING TO DO BECAUSE THE 16 MONEYS GET BLENDED IN THE END THAT'S ONE OF THE ADVANTAGES. AND THE IDEA 17 OF A FUNDRAISER, WE JUST PROMOTED ONE OF OUR STAFF WHO COMES FROM A 18 MARKETING BACKGROUND, TO BE OUR FIRST FORMAL FUNDRAISER. ACTUALLY DONE A 19 LOT WITH NETWORK AND THE BOARD, SOME POTENTIAL THINGS WEAVE DONE IN 20 PROVIDING BACKGROUND FOR THE LAST 15 YEARS.

21

22 JOHN WOODBURY, CHAIR: THANK YOU. RICK?

23

24 RICK PARMER: AS MOST OF YOU KNOW, I AM A MEMBER OF THE BOARD. WAS CHAIR
25 FOR 12 YEARS I WORKED IN SENIOR MANAGEMENT AT EAST BAY PARKS AND ALSO

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1 DIRECTOR RED WOODS. I THINK ATTENTION NEEDS TO BE GIVEN BETWEEN GOVERNANCE 2 STRUCTURES AND FUND-RAISING, WHICH ONES WERE MOST EFFECTIVE AND WHY. 3 THAT'S ONE ISSUE. THE OTHER ONE IS THAT, LONG-TERM, AND MULTI-4 JURISDICTIONAL TRAILS, OPERATIONS AND MAINTENANCE IS VERY PROBLEMATIC, SO 5 I THINK LOOKING AT GOVERNANCE STRUCTURES THAT LOOK TOWARDS WHAT'S THE BEST 6 FIT FOR THAT, IS AN IMPORTANT QUESTION TO LOOK AT. YOU KNOW, EVERYTHING 7 FROM JPAS TO HOW DO YOU INTEGRATE ALL OF THE ISSUES AND PROBLEM THAT COME 8 UP SO THAT, FOR INSTANCE, BAY TRAIL STAFF OR SOME JURISDICTION WITHIN THE 9 CITY OR COUNTY ISN'T GETTING BOMBARDED WITH COMPLAINTS OR THERE ARE LEGAL 10 ISSUES IN TERMS OF PROBLEMS IN THE TRAIL IN TERMS OF MAINTENANCE, OR 11 LIABILITY. THAT'S ALL.

12

13 JOHN WOODBURY, CHAIR: ARE THERE OTHER PEOPLE WITH HANDS RAISED? NOT SEEING 14 ANY. SO, JUST, YOU KNOW, JUST TO ADD A LITTLE BIT MORE TO THIS DISCUSSION 15 I DO THINK THERE IS VALUE IN BEING LOOKING AT TRYING TO EXPAND ON THIS O AND M AND AMENITIES IF THERE COULD BE FUND-RAISING DONE FROM LOCAL 16 17 BUSINESSES AS WELL AS LOCAL ORGANIZATIONS THAT CARE ABOUT DIFFERENT PARTS 18 OF THE TRAIL AND WOULD GET BENEFIT FROM IT. I SUSPECT ALSO THE ONLY WAY 19 YOU COULD GET THE REGULATORY AGENCIES LIKE THE CITIES OR THE COUNTIES ON 20 BOARD WOULD BE TO BE ON THE STANDPOINT THAT, RIGHT NOW, THEY'RE ON THE 21 HOOK FOR THE MAINTENANCE FOR THESE TRAILS, AND IF THEY WERE WILLING TO 22 GIVE UP SOME OF THIS INDEPENDENT REGULATORY AUTHORITY TO HAVE A COMMON 23 PROGRAM FOR FUND-RAISING, BRANDING AROUND THE BAY TRAIL, AND THEN, 24 BASICALLY, THEY WOULD FREE UP SOME OF THEIR O&M OBLIGATIONS BY DOING THAT. 25 THAT MIGHT HAVE SOME LEGS. I DON'T KNOW. IT WOULD REQUIRE SOMEONE SPENDING

A FAIR AMOUNT OF TIME, PROBABLY AT LEAST A YEARS'S WORK OF TIME, TALKING
 WITH THE VARIOUS AGENCIES TO SEE WHO IS INTERESTED AND HOW FAR THEY ARE
 WILLING TO TAKE THIS. TOSHI OR ANY OTHER STAFF, DO YOU HAVE THOUGHTS
 ABOUT NEXT STEPS ON THIS?

5

6 TOSHI SHEPARD-OHTA: I THINK WE'RE GOING TO TAKE IN ALL OF THESE GREAT 7 COMMENTS THAT WE HAVE GOTTEN. WE DON'T HAVE A CLEARLY DEFINED SCOPE. WE'RE 8 LOOKING TO GET FEEDBACK ON, SORT OF, TYPES OF THINGS THAT EXTERNAL FUNDING 9 LIKE THIS MIGHT MOST USEFUL FOR AND HAVE THE IDEA THAT REALLY O&M IS 10 PROBABLY THE GREATEST NEED BECAUSE IT'S THE MOST CHALLENGING TO GET PUBLIC 11 FUNDING FOR. I AGREE WITH WHAT RICK SAID. THERE ARE OTHER EXAMPLES OF 12 TRAILS AND MODELS WORTH LOOKING AT AS WE TRY TO IDENTIFY BEST PRACTICES. 13 THERE ARE SOME THINGS THAT MIGHT BE RELEVANT FOR SIMILARLY SIZED TRAILS IN 14 OTHER PARTS OF THE COUNTRY BUT ALSO KNOW THERE ARE THINGS THAT ARE SPECIAL 15 AND UNIQUE ABOUT THE BAY AREA, FOR GOOD AND FOR BAD, SO IT WOULD BE GOOD TO HAVE A MIX OF BOTH. YOU KNOW, WHAT ARE THE THINGS THAT WE CAN LOOK AT 16 17 TO POTENTIALLY RAISE ADDITIONAL FUNDING TO TACKLE, IN PARTICULAR, 18 AMENITIES, O&M, REHAB. PARTICULARLY, AS THE TRAIL MATURES AND WE JUST HAVE 19 GROWTH LENGTH OF THE BAY TRAIL THAT MAY NEED THAT SUPPORT IS, YOU KNOW, 20 FROM TALKING TO OTHER JURISDICTIONS ABOUT MAYBE A LESS -- BAY TRAIL 21 [INDISCERNIBLE] BUT OTHER TRIBES OF TRANSPORTATION PROJECTS OTHER TYPES OF 22 CAPITAL PROJECTS, IN PARTICULAR AGENCIES THAT HAVE TAKEN ON PROJECTS 23 BECAUSE THEY -- DON'T HAVE CONCERNS LOOKING AT OPPORTUNITY TO ACTUALLY 24 DELIVER A PROJECT BUT WORK WITH THOSE UNDER RESOURCES JURISDICTIONS TO 25 MAKE SURE THEY'RE MAINTAINED AND UTILIZED TO PRESENT OPPORTUNITIES THERE.

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1 WE'RE ALL EARS FOR SUGGESTIONS AND FEEDBACK FROM THE STEERING COMMITTEE. 2 SO IF YOU HAVE OTHER THOUGHTS OR IDEAS IN THE NEXT WEEK OR TWO PLEASE 3 FOLLOW UP WITH US. 4 5 JOHN WOODBURY, CHAIR: SO WHAT'S THE PLAN GOING FOR FORWARD WITH THE WORK? 6 7 TOSHI SHEPARD-OHTA: THIS IS A LIST OF CASE STUDIES THAT WE THOUGHT WOULD 8 BE RELEVANT. WE WILL PROBABLY LOOK AT ONES THAT ARE SUGGESTED LIKE EAST 9 BAY PARKS -- NOT BROAD -- [INDISCERNIBLE] A NUMBER OF STATE PARKS HAS 10 THEIR FOUNDATION MAYBE RIDGE TRAIL MAYBE WE'LL FOLLOW UP WITH A SHORTER 11 LIST OF SPECKS THAT MIGHT BE WORTH A DEEPER DIVE FOR. AND ONES THAT HAVE 12 GREATEST NEEDS THAT MAY BE HARDEST TO FUND WITH EXISTING PUBLIC SOURCES. 13 14 JOHN WOODBURY, CHAIR: ANY OTHER COMMENTS? QUESTIONS? 15 16 CLERK, FRED CASTRO: THIS IS FRED. JUST FOR THE RECORD, NO ATTENDEES WITH 17 THEIR HAND RAISED AND NO WRITTEN COMMENT RECEIVED. IF I COULD MAKE A 18 CORRECTION ON THE VOTE FOR THE ITEM 5, 5 AYES, TWO ABSTENTIONS, THE 19 ABSENTEES. 20 21 TOSHI SHEPARD-OHTA: WE WEREN'T ABLE TO HAVE THE ORIGINAL ACTIVE 22 TRANSPORTATION PLAN PRESENTATION TODAY AND HOPEFUL WE'LL HAVE KARA BACK 23 FOR THE NEXT MEETING. IN ADDITION GOING THROUGH THE SCOPE OF IT, I THINK 24 ONE COMPONENT IS A FUNDING PLAN AND IMPLEMENTATION PLAN IN LOOKING AT THE 25 NEAR-TERM OPPORTUNITIES AS WELL AS FUNDING RESOURCE THAT IS AVAILABLE TO

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1 ACTIVE TRANSPORTATION, WHICH THEY ARE INCORPORATING THE TRAILS WORK WITHIN 2 THE SCOPE OF THAT EFFORT. UNFORTUNATELY SHE WASN'T HERE TODAY TO TEE THAT 3 UP BUT THAT WOULD BE INSIGHTFUL AT THE NEXT MEETING. 4 5 JOHN WOODBURY, CHAIR: IT'S PROBABLY JUST AS WELL BECAUSE WE HAVE ALREADY 6 GONE ALMOST TWO HOURS AND ZOOM MEETINGS ARE EXHAUSTING FOR MORE THAN A 7 COUPLE OF HOURS. SO, ARE THERE ANY FINAL COMMENTS? OR THOUGHTS ABOUT THE 8 NEXT MEETING? JOE? 9 10 SPEAKER: WHEN I HEARD LEE TALK IT SOUNDED LIKE IT'S GOING TO BE 2022. OR 11 ARE WE GOING TO HAVE A MEETING IN DECEMBER? 12 13 LEE HUO: RIGHT NOW, JOE, THERE ARE NO MORE STEERING COMMITTEE MEETINGS 14 SCHEDULED FOR THE REMAINDER OF THIS YEAR. THE FIRST MEETING, I CAN'T 15 REMEMBER THE EXACT DATE. BUT FRED AND I WILL GET THIS OUT TO THE BEFORE 16 THE END OF THE WEEK. THE FIRST STEERING COMMITTEE MEETING FOR NEXT YEAR IS 17 SCHEDULED FOR JANUARY. I DON'T HAVE THE DATE OFF THE TOP OF MY HEAD. 18 19 JOHN WOODBURY, CHAIR: BRENDA? 20 21 BRENDA BUXTON: I WANT TO THEY THINK EVERYONE AND SAY GOOD BY AND WELCOME 22 AUBRA ON AS THE NEXT CONSERVANCY STEERING COMMITTEE REP. 23 JOHN WOODBURY, CHAIR: MY COMMENT IS OLD SOLDIERS NEVER DIE. [LAUGHTER] 24 25

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1	BRENDA BUXTON: I KNOW YOU PROBABLY HAVE PLANS FOR ME JOHN. WE'LL TALK
2	LATER. AND JULIE?
3	
4	JULIE BONDURANT: I JUST WANT TO THANK BRENDA FOR THE WORK SHE'S DONE.
5	
6	JOHN WOODBURY, CHAIR: WE'RE ADJOURNED.
7	



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