

**METROPOLITAN
TRANSPORTATION
COMMISSION**
Meeting Transcript



September 8, 2021

1 **METROPOLITAN TRANSPORTATION COMMISSION**
2 **PROGRAMMING AND ALLOCATIONS COMMITTEE**
3 **WEDNESDAY, SEPTEMBER 8, 2021, 9:45 A.M.**

4
5 **DAVID RABBIT, CHAIR:** GOOD MORNING. I AM CHAIR DAVID RABBIT
6 ALONG WITH VICE CHAIR GINA PAPAN, I WANT TO CALL TO ORDER THE
7 PROGRAMMING AND ALLOCATIONS COMMITTEE MEETING OF SEPTEMBER
8 8TH, 2021. CAN THE BROADCAST TEAM PLEASE ROLL THE COVID
9 ANNOUNCEMENT, PLEASE? [RECORDED MEETING PROCEDURES
10 ANNOUNCEMENT] DUE TO COVID-19 THIS MEETING WILL BE CONDUCTED
11 AS A ZOOM WEBINAR PURSUANT TO THE PROVISIONS OF THE GOVERNOR'S
12 EXECUTIVE ORDER N-29-20 WHICH SUSPENDS CERTAIN REQUIREMENTS OF
13 THE BROWN ACT. THIS MEETING IS BEING WEBCAST ON THE MTC WEB
14 SITE. THE CHAIR WILL CALL UPON COMMISSIONERS, PRESENTERS,
15 STAFF, AND OTHER SPEAKERS BY NAME AND ASK THAT THEY SPEAK
16 CLEARLY AND STATE THEIR NAMES BEFORE GIVING COMMENTS OR
17 REMARKS. PERSONS PARTICIPATING VIA WEBCAST AND ZOOM WITH
18 THEIR CAMERAS ENABLED ARE REMINDED THAT THEIR ACTIVITIES ARE
19 VISIBLE TO VIEWERS. COMMISSIONERS AND MEMBERS OF THE PUBLIC
20 PARTICIPATING BY ZOOM WISHING TO SPEAK SHOULD USE THE RAISE
21 HAND FEATURE, OR DIAL STAR NINE, AND THE CHAIR WILL CALL UPON
22 THEM AT THE APPROPRIATE TIME. TELECONFERENCE ATTENDEES WILL
23 BE CALLED UPON BY THE LAST FOUR DIGITS OF THEIR PHONE NUMBER.
24 IT IS REQUESTED THAT PUBLIC SPEAKERS STATE THEIR NAMES AND
25 ORGANIZATION, BUT PROVIDING SUCH INFORMATION IS VOLUNTARY.



September 8, 2021

1 WRITTEN PUBLIC COMMENTS RECEIVED AT INFO@BAYAREAMETRO.GOV BY
2 5:00 P.M. YESTERDAY WILL BE POSTED TO THE ONLINE AGENDA AND
3 ENTERED INTO THE RECORD BUT WILL NOT BE READ OUT LOUD. IF
4 AUTHORS OF THE WRITTEN CORRESPONDENCE WOULD LIKE TO SPEAK,
5 THEY ARE FREE TO DO SO. A ROLL CALL VOTE WILL BE TAKEN FOR
6 ALL ACTION ITEMS. PANELISTS AND ATTENDEES SHOULD NOTE THAT
7 THE CHAT FEATURE IS NOT ACTIVE.

8

9 **DAVID RABBIT, CHAIR:** THANK YOU VERY MUCH. CAN THE CLERK PLEASE
10 CALL THE ROLL AND CONFIRM QUORUM?

11

12 **CLERK, KIMBERLY WARD:** YES. ABE-KOGA?

13

14 **MARGARET ABE-KOGA:** HERE.

15

16 **CLERK, KIMBERLY WARD:** CHAVEZ?

17

18 **CINDY CHAVEZ:** HERE.

19

20 **CLERK, KIMBERLY WARD:** EL-TAWANSY IS ABSENT. GLOVER?

21

22 **FEDERAL D. GLOVER:** HERE.

23

24 **CLERK, KIMBERLY WARD:** MILEY IS ABSENT. PAPAN?

25



September 8, 2021

1 **GINA PAPAN:** HERE.

2

3 **CLERK, KIMBERLY WARD:** RABBIT?

4

5 **DAVID RABBIT, CHAIR:** HERE.

6

7 **CLERK, KIMBERLY WARD:** RONEN?

8

9 **DIR. HILLARY RONEN:** HERE.

10

11 **CLERK, KIMBERLY WARD:** WORTH?

12

13 **AMY R. WORTH:** HERE.

14

15 **CLERK, KIMBERLY WARD:** THANK YOU VERY MUCH. QUORUM IS PRESENT.

16

17 **DAVID RABBIT, CHAIR:** WITH THAT ITEM TWO, CONSENT CALENDAR,
18 INCLUDES THREE ITEMS, 2A THROUGH 2C. ARE THERE ANY QUESTIONS,
19 COMMENTS, CONCERNS OF COMMITTEE MEMBERS ON CONSENT CALENDAR
20 ITEMS TODAY? NOT SEEING ANY HAND RAISED. CAN I HAVE A MOTION
21 TO APPROVE?

22

23 **FEDERAL D. GLOVER:** SO MOVED.

24



September 8, 2021

1 **DAVID RABBIT, CHAIR:** MOTION BY GLOVER, I BELIEVE. AND A SECOND
2 BY?

3

4 **MARGARET ABE-KOGA:** SECOND, ABE-KOGA.

5

6 **DAVID RABBIT, CHAIR:** THANK YOU VERY MUCH. CAN THE PUBLIC
7 PLEASE READ ANY COMMENTS ASSOCIATED WITH THE CONSENT CALENDAR
8 INTO THE RECORD?

9

10 **CLERK, KIMBERLY WARD:** THERE ARE NO MEMBERS OF THE PUBLIC WITH
11 THEIR HAND RAISED, AND THERE WAS NO PUBLIC COMMENT SUBMITTED
12 ON THIS ITEM.

13

14 **DAVID RABBIT, CHAIR:** GREAT. CAN WE HAVE A ROLL CALL ON THE
15 CONSENT CALENDAR TODAY?

16

17 **CLERK, KIMBERLY WARD:** YES. MOTION BY GLOVER, SECOND BY ABE-
18 KOGA. [ROLL CALL VOTE]. THANK YOU. PASSES UNANIMOUSLY BY ALL
19 MEMBERS PRESENT

20

21 **DAVID RABBIT, CHAIR:** THANK YOU VERY MUCH. MOVING TO AGENDA
22 ITEM 3A, MTC RESOLUTIONS, 44 SCORE, 65, 66, 67 REVISED,
23 ALLOCATES -- SHELTER WHICH I IS GOING TO PRESENT.

24



September 8, 2021

1 **CHERYL CHI:** THIS IS ALLOCATION OF \$175 MILLION, \$24 MILLION
2 GOING TO GOLDEN GATE TRANSIT AND 151 MILLION GOING TO SFMTA TO
3 SUPPORT THEIR TRANSIT OPERATIONS A SMALL SIGNIFICANT AMOUNT OF
4 FUNDS TO HELP SUPPORT THEIR OPERATION. ATTACHMENT A PROVIDES
5 MORE INFORMATION ABOUT THEIR CURRENT PLANS OF OPERATION AS
6 WELL AS THEIR OPERATING BUDGET. AS YOU CAN SEE FEDERAL FUNDING
7 CONTINUES TO BE AN IMPORTANT PART OF THESE OPERATOR REVENUES
8 TO HELP THEM RESTORE SERVICE. BUT NEITHER OPERATOR IS
9 ANTICIPATING TO RESTORE FULL SERVICE BOTH DUE TO LACK OF
10 FUNDING IN A FEW YEARS, AS WELL AS LABOR SHORTAGES. BUT THEY
11 DO CONTINUE TO RESTORE SERVICE. AND WITH THAT, I AM HAPPY TO
12 TAKE ANY QUESTIONS, AND ASK THAT YOU REFER THE FOUR
13 RESOLUTIONS TO THE COMMISSION FOR APPROVAL. THANK YOU.

14

15 **DAVID RABBIT, CHAIR:** THANK YOU. QUESTIONS, COMMENTS, CONCERNS
16 ON THESE RESOLUTIONS? NOT SEEING ANY HAND RAISED. CAN I HAVE A
17 MOTION TO APPROVE THE REFERRAL OF MTC RESOLUTIONS 44 SCORE
18 REVISED, 4465 REVISED, 4465 REVISED, AND 4467 REVISED, TO THE
19 COMMISSION FOR APPROVAL?

20

21 **CINDY CHAVEZ:** SO MOVED. CHAVEZ.

22

23 **DAVID RABBIT, CHAIR:** THANK YOU. AND A SECOND BY?

24

25 **SPEAKER:** SECOND.



September 8, 2021

1

2 **DAVID RABBIT, CHAIR:** KIMBERLY, I THINK YOU GOT THE SECOND IN
3 THERE. IF I CAN ASK IF THERE ARE PUBLIC COMMENTS RECEIVED
4 ASSOCIATED WITH THIS ITEM?

5

6 **CLERK, KIMBERLY WARD:** THERE ARE NO MEMBERS OF THE PUBLIC WITH
7 THEIR HAND RAISED, AND THERE WAS NO PUBLIC COMMENT SUBMITTED
8 ON THIS ITEM.

9

10 **DAVID RABBIT, CHAIR:** GREAT. WITH THAT, CAN YOU CONDUCT A ROLL
11 CALL, VOTE OF THE COMMISSIONERS, PLEASE.

12

13 **CLERK, KIMBERLY WARD:** YES. MOTION BY CHAVEZ, SECOND BY PAPAN.
14 [ROLL CALL VOTE]. PASSES UNANIMOUSLY BY ALL MEMBERS PRESENT

15

16 **DAVID RABBIT, CHAIR:** GREAT. THANK YOU VERY MUCH. MOVING TO
17 AGENDA ITEM 4A, MTC RESOLUTION NUMBER 4888 POLICY PROCEDURES
18 AND MEASURES FOR 202 REGIONAL TRANSPORTATION PLAN IMPROVEMENT
19 PROGRAM INTRODUCES THE RT INCLUDES P.M. 103 MILLION IN NEW
20 PROGRAMMING CAPACITY FOR THE BAY AREA AND I BELIEVE KARL
21 ANDERSON IS GOING TO PRESENT THIS ITEM.

22

23 **KARL ANDERSON:** THANK YOU THANK YOU CHAIR RABBIT. ITEM 4A
24 POSSESSIONS ADOPTION OF THE 2022 REGIONAL TRANSPORTATION PLAN
25 IMPROVEMENT PROGRAM POLICIES AND PROCEDURES. THE STATE



September 8, 2021

1 TRANSPORTATION PROGRAM STIP IS THE FIVE YEAR INVESTMENT PLAN
2 FOR STATE TRANSPORTATION MONEY VARIOUS REGIONAL TRANSPORTATION
3 IMPROVEMENT PROGRAMS RTIP REFRESH THE STIP EVERY TWO YEARS.
4 THE 2022 RTIP PROVIDES ABOUT 103 MILLION IN NEW PROGRAMMING
5 CAPACITY TO THE MTC REGION AND MTC IS RESPONSIBLE FOR
6 DEVELOPING THE REGION'S FUNDING PRIORITIES FOR THE RTIP
7 NOTABLY NEW PROGRAMMING CAPACITY IS ONLY AVAILABLE IN THE LAST
8 TWO FISCAL YEARS OF THE PROGRAM FISCAL YEARS '25, '26, AND
9 FISCAL YEARS '26, '27 IN ADDITION THIS CAPACITY SPONSOR HAVE
10 THE OPPORTUNITY TO UPDATES EXISTING PROJECT PLANNING PLANS AND
11 SCHEDULES. GENERALLY MTC'S POLICIES AND PROCEDURES FOLLOW 2022
12 GUIDELINES ADOPTED THIS PAST AUGUST. ATTACHMENT ONE OF THE
13 MEMO LISTS SPECIFIC CHANGES IN THE STATES GUIDELINES FOR 2022.
14 ATTACHMENT TWO OF THE MEN OWE WAS CHANGES IN MTC'S REGIONAL
15 POLICIES AND PROCEDURES FOR 2022. ONCE ADOPTION OF POLICIES
16 AND PROCEDURES THE BAY AREA COUNTY TRANSPORTATION AGENCIES
17 WILL WORK WITH CALTRANS AND LOCAL AGENCIES TO SUBMIT FINAL
18 PROJECT NOMINATIONS TO MTC IN NOVEMBER. STAFF WILL WORK ON
19 COMPLIANCE AND PROCEDURES. STAFF WILL RECOMMEND THAT
20 PROGRAMMING OF SPECIFIC PROJECTS IN DECEMBER 2021 IN AMENDMENT
21 TO THE RESOLUTION AND FINAL RT IS DUE IN DECEMBER. I WANT TO
22 DRAW YOUR ATTENTION TO SPECIFIC MATTERS AS SHOWN IN THE
23 REGIONAL POLICY SECTION OF THE POLICIES AND PROCEDURES
24 HIGHLIGHTED IN ATTACHMENT TWO, TODAY, UNDER THE REGIONAL SET-
25 ASIDE SUMMARY, SAN FRANCISCO'S COMMITMENT TOWARDS REPAYMENT



September 8, 2021

1 FOR THE ADVANCE OF STP, CMAQ PROGRAM FUNDING HAS BEEN REDUCED
2 FROM 34 TO 31 MILLION. THE REDUCTION OF 3 MILLION IS PROPOSED
3 IN ALLOW OF MTC FUNDING COMMITMENT IN SUPPORT OF THE CALTRAIN
4 DOWNTOWN EXTENSION PROJECT AND CONDITIONED UPON THE SAN
5 FRANCISCO COUNTY TRANSPORTATION AUTHORITY ALLOCATING AN
6 EQUIVALENT AMOUNT OF FUNDS FOR THIS PURPOSE, AND REGIONAL SET-
7 ASIDE PROGRAMMING OF SECTION POLICIES AND PROCEDURES FOR 46
8 MILLION IN REGIONAL SET-ASIDE FOR THE CAL TRAINS PENINSULA
9 CORRIDOR ELECTRIFICATION PROJECT THROUGH RESOLUTION 4267.
10 BECAUSE IT'S ASSUMED THESE CONTINGENCY FUNDS ARE NOT NEEDED
11 THE COMMISSION POLICY DIRECTIVES FUNDS SHOULD BE SHIFTED TO
12 MTC HOUSING 95 INCENTIVE PROGRAM. -- -- COST INCREASES IN
13 DETAIL UNDER ITEM 6A STAFF WILL CONTINUE TO MONITOR AND UPDATE
14 THE COMMITTEE IF FUNDS ARE NOT NEEDED FOR THE ELECTRIFICATION
15 PROJECT OR CAN BE REDIRECTED TOWARD ALTERNATIVE USE. STAFF
16 RECOMMENDS REFERRING RESOLUTION 4488 TO THE COMMISSION FOR
17 APPROVAL AND WITH THAT I'M HAPPEN TO ANSWER ANY QUESTIONS.

18

19 **DAVID RABBIT, CHAIR:** THANK YOU VERY MUCH. ARE THERE ANY
20 QUESTIONS, COMMENTS, OR CONCERNS? I SEE VICE CHAIR PAPAN.

21

22 **GINA PAPAN, V. CHAIR:** YES, MR. CHAIR -- KARL -- SORRY -- I
23 DON'T UNDERSTAND IN NOT NEEDED PORTION. AS FAR AS I KNOW, THE
24 FUNDS ARE EXTREMELY NEEDED. SO WHO IS MAKING THAT
25 DETERMINATION FOR THE GRADES? YOU CAN ELABORATE FURTHER?



September 8, 2021

1

2 **KARL ANDERSON:** I CAN'T ELABORATE BUT I'LL TURN TO ALIX
3 BOCKELMAN.

4

5 **ALIX BOCKELMAN:** THIS IS FOCUSED ON THE CALTRAIN
6 ELECTRIFICATION PROJECT AND THERE IS A COST INCREASE THAT
7 WE'RE AWARE OF. MTC AND THE OTHER THREE MEMBERS OF JPB DID
8 PLEDGE SOME MONEY AS A SUPER CONTINGENCY FOR THE PROJECT. IN
9 WORKING WITH CALTRAIN STAFF, IT'S OUR UNDERSTANDING THAT RIGHT
10 NOW, THIS FUNDING IS NOT NEEDED. CALTRAIN HAS SOME FEDERAL
11 DISCRETIONARY ARP FUNDS, AND THEY ARE ALSO WORKING WITH THE
12 MEMBER AGENCY TO ISSUE DEBT TO ADDRESS SOME OF THE KNOWN COST
13 INCREASES AND THAT NUMBER WOULD BE BACKED BY MEASURE RR. WE
14 ARE CLOSELY MONITORING THE SITUATION BUT IT'S OUR
15 UNDERSTANDING THAT RIGHT NOW THE FUNDS ARE NOT NEEDED. AND
16 JUST TO BE CLEAR, THESE POLICIES CONTINUES TO RESERVE SOME
17 CAPACITY IF NEEDED FOR ELECTRIFICATION, AND IF NOT NEEDED, FOR
18 THE HOUSING INCENTIVE PROGRAM. SO THIS ACTION TODAY DOESN'T
19 CHANGE THAT. IT'S STILL, SORT OF, IN RESERVE. BUT IT'S OUR
20 UNDERSTANDING THAT IT'S NOT NEEDED AT THIS TIME FOR THE
21 PROJECT.

22

23 **GINA PAPAN:** ALIX, THANK YOU. I'M JUST -- IT'S KIND OF LIKE
24 WE'RE SAYING TWO DIFFERENT THINGS. IT'S NOT NEEDED. THE
25 HOUSING ELEMENT OVER HERE -- I MEAN, IT'S DESPERATELY -- AND I



September 8, 2021

1 DON'T KNOW WHO IS TALKING AT CALTRAIN OR THE ELECTRIFICATION
2 THING -- I KNOW THEY HAVE A BUDGET DISCREPANCY HERE THAT WE
3 HAVE DEALT WITH, BUT MY PROBLEM OR THE ISSUE IS THAT THE GREAT
4 SETS ARE A HUGE PART OF THE ELECTRIFICATION THAT HAS NOT YET
5 BEEN FULLY FUNDED OR REALIZED AND IF WE ARE TO REDUCE
6 GREENHOUSE GASSES AND THE IMPACT TO COMMUNITIES THROUGHOUT
7 THIS REGION, I JUST -- I DON'T WANT TO SEE ANY FUNDING SHIFTED
8 WHEN, IN FACT, I DO THINK IT'S EXTREMELY NEEDED. SO, MAYBE I
9 NEED ADDITIONAL INFORMATION HERE, BUT I'M NOT COMFORTABLE WITH
10 THIS "NOT NEEDED" COMMENT, AND THE SHIFTING. I'M NOT SURE WHAT
11 TO DO HERE.

12

13 **ALIX BOCKELMAN:** COMMISSIONER, I WOULD BE GLAD -- WE CAN HAVE
14 FURTHER DISCUSSION OFFLINE, BUT CERTAINLY THE PLAN TALKS ABOUT
15 GRADE STEPS AS A PRIORITY FOR THE REGION AND UNDERSTAND THAT'S
16 IMPORTANT. BUT THE LAST THREE STIP CYCLES HOWEVER HAS BEEN
17 VERY SPECIFIC ON THE POINT OF ELECTRIFICATION PROJECT, AND
18 THIS LETTER THAT MTC SIGNED ALONG WITH THE OTHER JPB MEMBERS
19 RELATED TO THE SUPER CONTINGENCY AT THIS TIME WE DON'T BELIEVE
20 THAT THESE FUNDS ARE NEEDED FOR THAT COMMITMENT SO I'M NOT
21 SPEAKING TO THE BROADER ISSUE OF THE GRADE STEPS. AND THIS
22 DOESN'T CHANGE COMMISSION POLICY WITH RESPECT TO THAT AND WITH
23 THE IDEA THAT THE HOUSING INCENTIVE PROGRAM WOULD BE THE NEXT
24 PRIORITY IF NOT NEEDED FOR THE CPP PROGRAM.

25



September 8, 2021

1 **GINA PAPAN:** I WOULD APPRECIATE, OFFLINE, GREATER EDUCATION,
2 SHALL WE SAY, ALONG THIS LINE HERE. THE FUNDING THAT'S BEING
3 THROWN OUT THERE FOR GRADE SEPARATION DOESN'T EVEN SCRATCH THE
4 SURFACE. SO THIS IS DEEPLY CONCERNING TO ME. ALIX, THANK YOU
5 VERY MUCH. I'M JUST GOING TO HAVE TO ABSTAIN, BECAUSE I REALLY
6 DON'T HAVE SUFFICIENT INFORMATION. THANK YOU.

7

8 **DAVID RABBIT, CHAIR:** THANK YOU. COMMISSIONER ABE-KOGA?

9

10 **MARGARET ABE-KOGA:** THANK YOU, CHAIR. AND, YES, I HAD SIMILAR
11 QUESTIONS AND CONCERNS ABOUT THE ELECTRIFICATION PROJECT. I
12 WANTED TO CLARIFY, TODAY WE'RE NOT MAKING ANY CHANGES. WE'RE
13 JUST MONITORING THE SITUATION, AS THAT RIGHT? AND THEN IF SO,
14 WHEN WOULD WE EXPECT TO SEE THIS COME BACK TO US IF THERE ARE
15 ANY MODIFICATIONS OR THE DECISION ABOUT TRANSFERRING THE FUNDS
16 TO HOUSING COMING?

17

18 **ALIX BOCKELMAN:** YOU'RE CORRECT, TODAY, COMMISSIONER WE'RE NOT
19 MAKING ANY CHANGES TO THE POLICIES. IN DECEMBER THE COMMISSION
20 WILL BE ASKED TO PROGRAM THE FUNDS AND WE EXPECT AT THAT TIME
21 IT'S VERY LIKELY THESE FUNDS WILL CONTINUE TO BE HELD IN
22 RESERVE. FOR THE HOUSING 95 PROGRAM ACTUALLY DON'T ALL THE
23 INFORMATION, SO LIKELY THE CYCLE FOR 2023 IN FEBRUARY, WHERE
24 THIS WOULD REALLY BECOME AN ISSUE. THE ELECTRICIAN HAS A COST



September 8, 2021

1 INCREASE THAT THEY ARE GRAPPLING WITH, AND THAT'S WHY WE
2 HIGHLIGHTED THIS ISSUE.

3

4 **MARGARET ABE-KOGA:** THANK YOU VERY MUCH.

5

6 **GINA PAPAN:** THANK YOU FOR THE CLARIFICATION.

7

8 **DAVID RABBIT, CHAIR:** COMMISSIONER JOSEFOWITZ?

9

10 **NICK JOSEFOWITZ:** I WANT TO THANK ALL THE STAFF, THERESA, ALIX,
11 THERESA, FOR THE CONTINUED SUPPORT OF GTX ESPECIALLY AS IT
12 MOVES INTO THE PHASE WHERE IT'S GOING TO NEED TO REACH CERTAIN
13 LEVELS TO GET INTO THE NEW STARTS PROGRAM, LATER THIS YEAR,
14 WHERE HOPEFULLY WE WILL RECEIVE THE COMMISSION ONGOING
15 SUPPORT. THANK YOU VERY MUCH. I CONTINUE TO BE AMAZED AS, SORT
16 OF, THE WIZARDRY AT WHICH YOU MANAGE ALL THESE FUNDING SOURCES
17 TO DELIVER PROJECTS FOR THE REGION.

18

19 **DAVID RABBIT, CHAIR:** THANK YOU. ANYONE ELSE HAVE ANY
20 QUESTIONS, COMMENTS, OR CONCERNS ON THIS PARTICULAR ITEM? NOT
21 SEEING ANY. DO I HAVE A MOTION AND A SECOND TO APPROVE THE
22 REFERRAL OF MTC RESOLUTION 4488 TO THE COMMISSION FOR
23 APPROVAL?

24

25 **FEDERAL D. GLOVER:** MOVE APPROVAL. GLOVER.



September 8, 2021

1

2 **DAVID RABBIT, CHAIR:** THANK YOU. MOTION BY GLOVER. AND A SECOND
3 BY?

4

5 **DIR. HILLARY RONEN:** RONEN.

6

7 **DAVID RABBIT, CHAIR:** RONEN, THANK YOU VERY MUCH. CAN I ASK THE
8 CLERK TO READ ANY COMMENTS RECEIVED ASSOCIATED WITH THIS ITEM
9 INTO THE RECORD?

10

11 **CLERK, KIMBERLY WARD:** THERE ARE NO MEMBERS OF THE PUBLIC WITH
12 THEIR HAND RAISED, AND THERE WAS NO PUBLIC COMMENT SUBMITTED
13 ON THIS ITEM.

14

15 **DAVID RABBIT, CHAIR:** AND WITH THAT, CAN WE PLEASE HAVE A ROLL
16 CALL VOTE?

17

18 **CLERK, KIMBERLY WARD:** SURE. MOTION BY GLOVER, SECOND BY RONEN.
19 [ROLL CALL VOTE] THANK YOU. PASSES UNANIMOUSLY BY ALL MEMBERS
20 PRESENT

21

22 **DAVID RABBIT, CHAIR:** THANK YOU VERY MUCH. WE'LL MOVE TO AGENDA
23 ITEM 5A. MTC RESOLUTION 4202 RESERVE -- REVISED -- EXCUSE ME --
24 - REVISIONS TO THE ONE BAY AREA GRANT OBAG TWO PROGRAM
25 REVISING OBAG \$24.2 MILLION TO VARIOUS PROJECTS WITHIN THE



September 8, 2021

1 SAFE AND SEAMLESS MOBILITY QUICK STRIKE PROGRAM. MALLORY
2 ATKINSON WILL MAKE A PRESENTATION.

3

4 **MALLORY ATKINSON:** GOOD MORNING. MALLORY ATKINSON HERE. I AM
5 PRESENTING ON THE REVISIONS TO THE ONE BAY AREA GRANT, OBAG
6 TWO PROGRAM. FOR THIS MONTH, STAFF IS RECOMMENDING TWO
7 PROGRAMMING ACTIONS FOR THE OBAG TWO SAFE AND SEAMLESS
8 MOBILITY QUICK STRIKE MOBILITY PROGRAM. STAFF RECOMMENDS
9 PROGRAMMING APPROXIMATELY 4.2 MILLION TO 2 PROJECTS
10 INTEGRATION OF THE REGIONAL TRANSIT CONNECTION OR RTC WITH THE
11 CLIPPER SYSTEM, AND ADVANCEMENT OF THE REGIONAL TRANSIT
12 MAPPING AND WAYFINDING STANDARDS, AND DIGITAL PLATFORM
13 PROJECTS. THESE PROJECTS ALIGN WITH THE TRANSIT TRANSFORMATIVE
14 ACTION PLAN THAT WAS RECENTLY COMPLETED BY THE BLUE RIBBON
15 TASK FORCE AND CONSISTENT WITH THE QUICK STRIKE PROGRAM
16 GUIDELINES. THESE PROJECTS CAN BOTH FULLY OBLIGATE THEIR FUNDS
17 BY SEPTEMBER OF 2022. THIS ACTION FULLY PROGRAMS THE NEARLY 6
18 MILLION IN QUICK STRIKE FUNDS THAT WERE SET-ASIDE BY THE
19 COMMISSION FOR BLUE RIBBON TYPE PROJECTS AND AS A REMINDER THE
20 OTHER ONE MINUTE 75 MILLION OF THAT PROGRAM WERE SET-ASIDE BY
21 THE COMMISSION IN JULY FOR COORDINATION AND INTEGRATION
22 PLANNING INITIATIVES IN SOLANO SONOMA AND CONTRA COSTA
23 COUNTIES. THIS MONTH'S ACTION INCLUDES PROGRAMMING OF 184,000
24 CYCLE PROJECT SAVINGS TO FULLY FUND SAN MATEO COUNTY'S SAFER
25 ROUTES TO SCHOOL PROJECT THIS WAS AWARDED GRANT FOR THE QUICK



September 8, 2021

1 STRIKE PROGRAM AWARDED TO THE COMMISSION IN JULY. STAFF IS
2 ASKING TO REFER MTC RESOLUTION 4202 REVISED TO THE COMMISSION
3 FOR APPROVAL AND NOTE THE SAME RESOLUTION IS PROPOSED FOR
4 FURTHER REVISIONS THAT WILL BE CONSIDERED AT THE JOIN PLANNING
5 MEETING THIS FRIDAY AND RECOMMENDATIONS THAT ARE APPROVED BY
6 EACH COMMITTEE WILL THEN BE REFERRED TO THE COMMISSION. WITH
7 THAT I'M HAPPY TO ANSWER ANY QUESTIONS.

8

9 **DAVID RABBIT, CHAIR:** THANK YOU MALLORY. ANY QUESTIONS OR
10 COMMENTS ON THIS ITEM. NOT SEEING HANDS RAISED. DO I HAVE A
11 MOTION AND SECOND TO APPROVE REFERRAL OF MTC RESOLUTION 4202
12 REVISED TO THE COMMISSION FOR APPROVAL.

13

14 **CINDY CHAVEZ:** MOVE APPROVAL.

15

16 **GINA PAPAN:** SECOND, PAPAN.

17

18 **DAVID RABBIT, CHAIR:** THANK YOU. I'LL ASK THE CLERK ARE THERE
19 ANY PUBLIC COMMENTS ASSOCIATED WITH THIS ITEM?

20

21 **CLERK, KIMBERLY WARD:** THERE ARE NO MEMBERS OF THE PUBLIC WITH
22 THEIR HAND RAISED, AND THERE WAS NO PUBLIC COMMENT SUBMITTED
23 ON THIS ITEM.

24



September 8, 2021

1 **DAVID RABBIT, CHAIR:** WITH THAT CAN WE HAVE A ROLL CALL,
2 PLEASE.

3

4 **CLERK, KIMBERLY WARD:** YES. MOTION BY CHAVEZ, SECOND BY PAPAN.
5 [ROLL CALL VOTE]. THANK YOU. PASSES UNANIMOUSLY BY ALL MEMBERS
6 PRESENT

7

8 **DAVID RABBIT, CHAIR:** GREAT. THANK YOU EVERYONE. ITEM 5B, MTC
9 RESOLUTION 4484 REVISED SIMPLE PROGRAMMING OF PHASE ONE
10 AMERICAN RESCUE PLAN ACT FUNDING PROGRAMS PHASE ONE AMERICAN
11 RESCUE ACT PLAN FUNDING FOR SPECIFIC HARDSHIPS AND FOCUSED ON
12 RECOVERY STRATEGIES AND TO TRANSIT OPERATOR IN SOLANO AND
13 SONOMA COUNTIES, AND I BELIEVE THERESA ROMMEL WILL MAKE A
14 PRESENTATION ON THIS ITEM.

15

16 **THERESA ROMMELL:** YES. THANK YOU, COMMISSIONERS. GOOD MORNING
17 COMMITTEE MEMBERS. THIS ITEM IS ACTUALLY A FOLLOW UP TO THE
18 RECENT COMMISSION'S ACTION PROGRAM, 912 MILLION IN FUNDING FOR
19 PHASE ONE DISTRIBUTION OF FEDERAL AMERICAN RESCUE PLAN ACT FOR
20 FUNDING OF COVID RELIEF. FOR SUPPLEMENTAL FUNDING TO OPERATORS
21 WITH SPECIFIC HARDSHIPS OR FOCUSED RECOVERY STRATEGIES FROM
22 THE ARP FUNDING SET-ASIDE FOR THIS PURPOSE AND ALSO SPECIFIES
23 DISTRIBUTION OF ARP PHASE ONE FUNDING RECOMMENDED FOR
24 OPERATORS IN SOLANO AND SONOMA COUNTIES. YOU WILL RECALL IN
25 JULY WHEN PHASE ONE OF DISTRIBUTION WAS APPROVED, STAFF HAVE



September 8, 2021

1 IDENTIFIED SEVERAL CONCERNS THAT COULD BE ADDRESSED WITH
2 FUNDING SET-ASIDE FOR SPECIFIC HARDSHIPS AND FOCUSED RECOVERY
3 STRATEGIES. THE LIST INCLUDED THE SANTA CLARA VALLEY
4 TRANSPORTATION AUTHORITY OR VTA IN LIGHT OF THE RECENT TRAGEDY
5 AT THEIR FACILITY, OPERATORS IN SONOMA COUNTY TO ADDRESS
6 HARDSHIPS RELATED TO FIRES AND BRIDGING SERVICE PROVISION
7 UNTIL THE START OF THEIR SALES TAX REAUTHORIZATION AND TO
8 MARIN TRANSIT TO ASSIST WITH THE FACILITATION OF SERVICE
9 PROVISION AGREEMENTS WITH PARTNER AGENCIES. AND TO ADD TO THIS
10 LIST WE'RE RECOMMENDING CONSIDERATION OF FUNDING FROM THE SET-
11 ASIDE TO ADDRESS A RECALCULATION OF PHASE ONE DISTRIBUTION
12 SHARES FOR TWO OPERATORS. SO STARTING WITH VTA, STAFF
13 RECOMMENDS PROGRAMMING 28.6 MILLION IN HARDSHIP FUNDING TO
14 ASSIST THAT AGENCY WITH NEAR-TERM FINANCIAL IMPACTS STEMMING
15 FROM THE SHOOTING AT THE LIGHT RAIL FACILITY LAST MAY. MTC
16 STAFF WORKED WITH VTA STAPP TO IDENTIFY UNEXPECTED OPERATING
17 COSTS ARISING FROM THE TRAGEDY INCLUDING VICTIM'S FAMILY
18 COMPENSATION INCREASE IN THE AGENCY LIABILITY COST STEMMING
19 FROM THE TRAGEDY LOSSES THAT ARE NOT COVERED BY INSURANCE AND
20 THE LEASING OF A TEMPORARY LIGHT RAIL FACILITY SITE. THE
21 AMOUNT RECOMMENDED INCLUDES COST TO RENOVATE THE GUADELOUPE
22 FACILITY IN THE DISCRIMINATE AS WELL AS PRECONSTRUCTION
23 ELEMENTS OF THAT NEW FACILITY, THIS IS AN ESTIMATE MAT OF
24 EXACT AMOUNTS, AND ADJUSTMENTS WILL BE NEEDED WITHIN THE PHASE
25 2A RP DISTRIBUTION. STAFF IS RECOMMENDING PROGRAMMING OF 4.6



September 8, 2021

1 MILLION IN HARDSHIP AND FOCUS RECOVERY STRATEGY FUNDING TO BE
2 DISTRIBUTED TO OPERATES IN SONOMA COUNTY. FUNDS WILL ALLOW
3 OPERATORS IN SONOMA COUNTY TO MAINTAIN AND RESTORE SERVICE
4 AMID DIFFICULTIES BY COVID AND ONGOING DISRUPTION CAUSED BY
5 DISASTROUS FIRES FUNDS WOULD PROVIDE BRIDGE RECOVERY FOR
6 SONOMA SALES TAX MEASURE EFFECTIVE IN 2025 AND PROVIDE
7 ADDITIONAL 3 MILLION IN ANNUAL TRANSIT OPERATING REVENUE.
8 STAFF IS PROPOSING TO SET-ASIDE 2 MILLION IN ARP FUNDING FOR
9 MARIN TRANSIT IN ORDER TO BRIDGE THE GAP BETWEEN CURRENT AND
10 FUTURE GAPS IN SERVICE PROVISION PARTNERS SET-ASIDE WOULD
11 ALLOW MARIN TRANSIT TO MAINTAIN THEIR CURRENT SERVICE LEVELS
12 IN ADDITION SIX MONTHS ALLOWING FURTHER NEGOTIATION OF THE
13 RATES. PROPOSED SET-ASIDE OF \$2 MILLION FUNDING CONDITIONED ON
14 THE OUTCOME OF NEGOTIATIONS BETWEEN MARIN TRANSIT AND GOLDEN
15 GATE TRANSIT AND DESIRED OUTCOMES BEING POSITIVE BALANCE OF
16 SERVICE LEVELS QUALITY AND FINANCIAL CONSTRAINTS FOR BOTH
17 AGENCIES AND PROGRAMMING OF SUPPLEMENTAL FUNDING FOR CALTRAIN
18 AND WETA, \$2.9 MILLION FOR CALTRAIN AND \$707,000 FOR WETA.
19 THIS RECOMMENDATION IS A RESULT OF A RECALCULATION OF PHASE
20 ONE DISTRIBUTION USING UPDATED BUDGET INFORMATION FOR CALTRAIN
21 A RECALCULATION EFFECTIVE INCENTIVE PORTION OF INTENDED TO
22 PROVIDE ADDITIONAL FUNDING TO OPERATORS TO A RETURN SERVICE
23 LEVELS TO PREPANDEMIC LEVELS. ONLY THE TWO OPERATORS MENTIONED
24 WERE IMPACTED BY THIS RECALCULATION. SO THESE SUPPLEMENTAL
25 FUNDING RECOMMENDATIONS TOTAL TO APPROXIMATELY \$39 MILLION,



September 8, 2021

1 REMAINING SET-ASIDE FUNDS COULD BE DIRECTED TO BLUE RIBBON
2 TRANSIT RECOVERY TRANSFORMATION ACTION PLAN IMPLEMENTATION
3 WHICH WILL BE THE SUBJECT OF THE COMMISSION WORKSHOP IN LATE
4 OCTOBER. THE WORKSHOP IS INTENDED TO BETTER UNDERSTAND THE
5 COSTS AND RESOURCE NEEDS OF THE ACTION PLAN INITIATIVES. THE
6 SECOND CATEGORY OF DRAFTS FOR TODAY'S CATEGORY RELATES TO
7 DISTRIBUTION OF PHASE ONE FUNDING FOR SOLANO AND SONOMA
8 COUNTIES. PHASE ONE IN JULY FUNDS WERE GIVEN TO SOLANO AND
9 SONOMA COUNTIES IN PHASE ONE SO THERE WOULD BE A COLLABORATIVE
10 EFFORT TO DEVELOP A DISTRIBUTION TO SUPPORT OPERATOR
11 COORDINATION EFFORT IN THOSE COUNTIES FOLLOWING PROCESSES IN
12 BOTH COUNTIES WE ARE RECOMMENDING DISTRIBUTION OF FUNDS TO BE
13 PROGRAMMED TO THE OPERATORS WITHIN THOSE COUNTIES DISTRIBUTION
14 OF FUNDS CAN BE FOUND IN ATTACHMENT A TO THIS ITEM.
15 PROGRAMMING OF THE SOLANO AND SONOMA COUNTY ARP FUNDS IS
16 CONTINGENT ON BOARD APPROVED OF RESPECTIVE DISTRIBUTIONS WHICH
17 IS EXPECTED TO OCCUR PRIOR TO THE COMMISSION MEETING LATER
18 THIS MONTH. ANY CHANGES WILL BE REFLECTED IN THE ITEM THAT
19 MOVES FORWARD TO THE COMMISSION. WITH THEY WOULD LIKE TO ASK
20 THAT YOU REFER RESOLUTION 4481 REVISED TO THE COMMISSION FOR
21 APPROVAL AND I'M HAPPY TO ANSWER ANY QUESTIONS.

22

23 **GINA PAPAN:** MOVE APPROVAL.

24

25 **DAVID RABBIT, CHAIR:** I HAVE A MOTION. IS THERE A SECOND?



September 8, 2021

1

2 **CINDY CHAVEZ:** CHAVEZ WILL SECOND.

3

4 **DAVID RABBIT, CHAIR:** THANK YOU FOR THAT. QUESTIONS, COMMENTS,
5 OR CONCERNS FOR THAT BEFORE WE MOVE ON? COMMISSIONER CHAVEZ,
6 PLEASE.

7

8 **CINDY CHAVEZ:** THANK YOU. I WANT TO ACKNOWLEDGE TWO THINGS. I
9 WANT TO SAY A VERY SPECIAL THANK YOU TO ALL OF YOU, AND TO
10 THERESE AND HER TEAM FOR WORKING SO CLOSELY WITH VTA. IT'S
11 REALLY GREATLY APPRECIATED. AND TO BE FRANK WITH YOU, WE'RE
12 STILL AT THE BEGINNING OF A TRAGEDY THAT WE DON'T EVEN --
13 THAT'S STILL KIND OF UNFOLDING BEFORE OUR EYES. I WILL SAY
14 THAT I'M VERY HOPEFUL THAT WE'RE MOVING IN A GOOD DIRECTION.
15 AND RECOGNIZE THAT WE DON'T KNOW ALL OF THE IMPACTS YET. AND
16 WE'LL ALERT ALL OF YOU TO THAT. THE SECOND THING I WANTED TO
17 JUST ACKNOWLEDGE IS THAT, I THINK IT'S REALLY -- THE RESOURCES
18 THAT ARE GOING TO SONOMA AND SOLANO COUNTIES FOR THIS
19 INTEGRATION, I THINK IS VERY, VERY EXCITING. AND I THINK
20 WHERE WE SEE AGENCIES DOING EXACTLY WHAT WE THINK THEY SHOULD
21 BE DOING, THAT WE REALLY HAVE TO MAKE SURE THAT THERE IS
22 FUNDING AVAILABLE FOR THAT, AND I MENTION THAT, BECAUSE I --
23 I'M A LITTLE -- I'M JUST WONDERING -- AND MAYBE THIS IS
24 SOMETHING THAT WE'LL LEARN MORE IN THE DECEMBER TIME FRAME
25 ABOUT HOW WE CAN BUDGET FOR THOSE OPPORTUNITIES IN A VERY



September 8, 2021

1 OPPORTUNISTIC WAY. I WOULD JUST LIKE STAFF TO -- AND I KNOW
2 YOU'RE ALL THINKING ABOUT IT BUT I WOULD LIKE TO BETTER
3 UNDERSTAND YOUR STRATEGY AROUND THAT, IT WOULD HELP ME
4 UNDERSTAND HOW TO ADVOCATE FOR SPECIFIC POSITIONS OR DOLLARS,
5 AND NOT JUST, FRANKLY, REGION-WIDE. I WANT TO SAY THANK YOU,
6 AND ALSO TO THE LEADERSHIP AND ALSO TO THE ELECTED LEADERSHIP,
7 AS WELL.

8

9 **DAVID RABBIT, CHAIR:** WOULD STAFF LIKE TO RESPOND TO THAT LAST
10 COMMENT BEFORE WE MOVE ON?

11

12 **THERESA ROMMELL:** I'LL JUST SAY THAT WE'RE WORKING INTERNALLY
13 LOOKING AT THE PHASE TWO DISTRIBUTION AND YOUR POINT IS WELL
14 NOTED. WE WILL CERTAINLY TAKE THAT INTO CONSIDERATION.

15

16 **CINDY CHAVEZ:** AND THERESA, IF I COULD ADD, I DON'T THINK THIS
17 IS JUST AN ARP ISSUE. I THINK THIS IS A -- IN FACT, I THINK WE
18 COULD -- I THINK THAT'S AN OPPORTUNITY. BUT I ACTUALLY THINK
19 THIS IS SOMETHING THAT WE SHOULD BE EMBEDDING INTO OUR MTC
20 POLICIES FOR A VERY LONG-TERM, AS WE THINK ABOUT INVESTMENTS,
21 LONGER TERM. AND I THINK IT'S A SMALL -- THESE ARE SMALLER
22 OPERATIONS RELATIVE TO THE NINE BAY AREA COUNTIES, BUT I THINK
23 THERE IS A LOT FOR US TO LEARN FROM THIS IN TERMS OF HOW, YOU
24 KNOW, HOW WE MIGHT BE ABLE TO BE STRUCTURED IN THE FUTURE IN A
25 WAY THAT IS ADDITIVE. AND, AGAIN, I APPRECIATE THERESE



September 8, 2021

1 CORRECTING MY MUDDY LANGUAGE. BUT I WOULD LIKE TO SAY I THINK
2 WE'RE IN AN EVOLUTIONARY PLACE WITH A LOT OF INFLECTION POINTS
3 THAT ARE GOING TO GIVE US A LOT OPPORTUNITIES TO MOVE IN
4 DIFFERENT DIRECTIONS AND I THINK THAT IS PART OF WHAT REALLY
5 COMES OUT OF THE BLUE RIBBON TASK FORCE ISN'T SO MUCH THAT
6 WE'RE GOING TO SET-ASIDE A SMALL CHUNK OF MONEY, BUT THIS IS A
7 NEW WAY OF DOING BUSINESS. I THINK THIS'S WHAT YOU'RE TRYING
8 TO TELL US. AND I THINK THAT'S DIFFERENT THAN YOU KNOW, THIS
9 AMOUNT OF MONEY, IT'S BIGGER, AND I HOPE EMBEDDED IN MTC
10 POLICIES IN THE LONGER TERM.

11

12 **DAVID RABBIT, CHAIR:** THANK YOU VERY MUCH. COMMISSIONER ABE-
13 KOGA?

14

15 **MARGARET ABE-KOGA:** THANK YOU, CHAIR. I WANT TO ECHO THANKS TO
16 THE BOARD, TO THE STAFF, AND ESPECIALLY CHAIR PEDROZA, AFTER
17 THE -- I FORGET, IF IT WAS JUNE OR JULY MEETING, AND WE
18 BROUGHT UP THE ISSUES THAT WE'RE DEALING WITH AT VTA, I REALLY
19 APPRECIATE THE RESPONSIVENESS AND THE UNDERSTANDING, AND THE
20 SHARED CONCERN. AND THIS ADJUSTMENT, AS COMMISSIONER CHAVEZ
21 MENTIONED, I AM, TOO, ALSO JUST SEEING THAT WE'RE REALLY
22 HITTING THE KIND OF THE TOP OF THE ICEBERG ON THE EFFECTS OF
23 THE TRAGEDY TO THE ORGANIZATION AND FRANKLY TO DELIVER AS A
24 RESULT. SO I THINK THERE WILL BE MORE COMING. THANK YOU SO
25 MUCH FOR THE -- A LOT -- THE ALLOCATION TODAY. I GUESS MY



September 8, 2021

1 QUESTION -- AND I'M NOT SAYING THIS TO TRY TO BE GREEDY, BUT,
2 I THINK OUR HAVE. TA STAFF IS REALLY TRYING TO EVALUATE THE
3 EFFECTS. AND SO I NOTICED THAT WITH THIS HARDSHIP FUND,
4 ACTUALLY, IT LOOKS LIKE THERE IS A LITTLE BIT MORE THAN 30
5 MILLION IN EXCESS, EVEN WITH THE ALLOTMENT TO THE BLUE RIBBON
6 TASK FORCE, SO WILL THAT GO INTO PHASE TWO? WILL THERE BE
7 OPPORTUNITIES TO PERHAPS REQUEST MORE ASSISTANCE IF NEEDED
8 DOWNED ROAD.

9

10 **THERESA ROMMELL:** YES, THERE IS ABOUT 30 MILLION LEFT IN
11 HARDSHIP IF YOU TAKE OUT THE 5% SET-ASIDE FOR THE BLUE RIBBON
12 INITIATIVES, WHICH THE COMMISSION SET-ASIDE A MINIMUM OF 5%
13 FOR THOSE INITIATIVES. THERE WILL BE A COMMISSION WORKSHOP IN
14 OCTOBER, WHICH I MENTIONED AT WHICH POINT WE WILL HAVE A
15 BETTER VIEW ON WHAT SOME OF THE COST AND RESOURCES ARE ON FOR
16 DELIVERING SOME OF THOSE INITIATIVES. AND AFTER THAT, IT'S
17 OBVIOUSLY A COMMISSION DECISION ON WHAT TO DO WITH THE BALANCE
18 OF ANY FUNDING REMAINING WHETHER THAT'S GOING INTO PHASE TWO
19 OR IF IT'S USED FOR A DIFFERENT PURPOSE. THAT WILL BE COMING
20 IN THE NEXT SEVERAL MONTHS IN DECISION POINTS BY THE
21 COMMISSION.

22

23 **MARGARET ABE-KOGA:** AT THIS POINT WILL IT JUST REMAIN IN THIS
24 HARDSHIP FUND?

25



September 8, 2021

1 **THERESA ROMMELL:** YES. IT'S SET-ASIDE FOR NOW.

2

3 **MARGARET ABE-KOGA:** ALL RIGHT. GREAT. THANK YOU, THANK YOU,
4 AGAIN, TO MY COLLEAGUES.

5

6 **DAVID RABBIT, CHAIR:** THANK YOU. COMMISSIONER SPERING.

7

8 **JAMES P. SPERING:** THANK YOU. I WANT TO THANK COMMISSIONER
9 CHAVEZ FOR HER COMMENTS ON SONOMA AND SOLANO. THESE CHANGES
10 TAKING PLACE IN SOLANO COUNTY ARE DIFFICULT AND CONTROVERSIAL
11 BUT WE'RE PUTTING THE FOCUS ON THE RIDER AND NOT THE TRANSIT
12 OPERATOR. THESE ARE NEEDED CHANGES. AND I WANT TO THANK
13 THERESA, ALIX, AND THERESA FOR THEIR SUPPORT. THERE HAS BEEN A
14 LOT OF PRESSURE, AND A LOT OF CONTROVERSY. BUT WE'RE DOING THE
15 RIGHT THING. AND YOU'RE STARTING TO SEE TRANSIT OPERATIONS IN
16 SOLANO COUNTY STREAMLINE. WE'RE TRYING TO, YOU KNOW, BOTH
17 CONSOLIDATE, AND COORDINATE, AND BRING MANY OF THE INITIATIVES
18 THAT CAME OUT OF THE BLUE RIBBON, TO ACTUALLY BRING THEM INTO
19 FRUITION HERE IN SOLANO COUNTY. SO I WANT TO THANK STAFF'S
20 SUPPORT. THIS DOESN'T HAPPEN WITHOUT THEIR SUPPORT. BUT A LOT
21 OF WORK HAS BEEN PUT BEHIND US OVER THE LAST COUPLE OF YEARS.
22 SO, THANK YOU TO STAFF.

23



September 8, 2021

1 **DAVID RABBIT, CHAIR:** GREAT. ANYONE ELSE HAVE ANY COMMENTS? I
2 WOULD JUST LIKE TO SAY DITTO. SORRY -- I'M GOING TO GO TO
3 CHAIR PEDROZA FIRST.

4
5 **ALFREDO PEDROZA:** THANK YOU CHAIR RABBIT. I WANT TO THANK
6 THERESA AND THE TEAM. YOU ALL DID A GREAT JOB. YOU HEARD
7 FEEDBACK FROM THE LAST COMMISSION MEETING IN THOSE
8 CONVERSATIONS AND YOU'RE GOING TO CONTINUE TO HEAR THE
9 CONVERSATIONS. AT WORKSHOP WE'RE GOING TO HAVE AND TAKE ON
10 WE'RE GOING TO HAVE OPPORTUNITY TO TALK ABOUT THESE PRIORITIES
11 AND ADDING RESOURCES. AND WE ESTABLISHED THESE MINIMUMS, AND
12 THAT'S WHERE WE'RE REALLY GOING TO CHALLENGE OURSELVES TO
13 PRIORITIZE SOME OF THESE OUTCOMES THAT WE HAVE ALL BEEN
14 TALKING ABOUT AND AS JIM SAYS, ABOUT THE RIDERS. WE'RE ALL
15 LOOKING FORWARD TO THAT. SO I THINK THIS IS A GREAT STEP TO
16 ACKNOWLEDGE THERE IS OPPORTUNITIES TO PROVIDE MORE HELP FOR
17 THOSE REGIONS THAT NEEDED T BUT REALLY LOOKING FORWARD TO THAT
18 COMMISSION WORKSHOP WE HAVE BEEN TALKING ABOUT FOR QUITE
19 SOMETIME TO ACTUALLY HAVING IT AND PROVIDING THE RESOURCES
20 THAT WE NEED TO PRIORITIZE TO SEE THE OUTCOMES THAT WE WANT TO
21 SEE. BUT, AGAIN, THERESE, THANK YOU FOR WHAT YOU HAVE DONE IN
22 REACHING OUT TO THE OPERATORS AND HAVING THOSE CONVERSATIONS
23 AND HUMANIZING THE ISSUES THAT WE'RE ALL GOING THROUGH. THANK
24 YOU.

25



September 8, 2021

1 **DAVID RABBIT, CHAIR:** THANK YOU. I WANT TO SAY THE SAME.
2 REALLY, JUST THANKING STAFF FOR WORKING THROUGH THESE
3 HARDSHIPS, FOCUS RECOVERY STRATEGIES, AND CERTAINLY GRATEFUL
4 FOR THE FUNDS, TO MY COUNTY IN SONOMA. I CAN TELL YOU, I DON'T
5 WANT TO BE NAY EVE AND KNOW THAT THE LAST STEP IS THE HARDEST
6 AND IF THE DOLLARS WEREN'T AVAILABLE IT WOULD BE EASY TO
7 REVERT BACK TO STATUS QUO THAT'S WHY IT'S IMPORTANT FOR THE
8 REGION, MAKING SURE, AS A REGION, WE'RE THERE FOR THOSE
9 AGENCIES PUSH THEM OVER THE FINISH LINE AND MAKING SURE THEY
10 DON'T FALL BACK TO WHERE THEIR COMFORT LEVEL IS AND THE
11 FINANCING WOULD BE. KIMBERLY DO WE HAVE NOTE OF MOTION.

12

13 **CLERK, KIMBERLY WARD:** YES. MOTION BY CHAVEZ AND SECOND BY
14 PAPAN.

15

16 **DAVID RABBIT, CHAIR:** PUBLIC COMMENT?

17

18 **CLERK, KIMBERLY WARD:** THERE ARE NO MEMBERS OF THE PUBLIC WITH
19 THEIR HAND RAISED, AND THERE WAS NO PUBLIC COMMENT SUBMITTED
20 ON THIS ITEM.

21

22 **DAVID RABBIT, CHAIR:** ROLL CALL VOTE.

23

24 **CLERK, KIMBERLY WARD:** THANK YOU. [ROLL CALL VOTE]. THANK YOU.
25 PASSES UNANIMOUSLY BY ALL MEMBERS PRESENT



September 8, 2021

1

2 **DAVID RABBIT, CHAIR:** GREAT. THANK YOU ALL. APPRECIATE THAT.
3 6A, UPDATE ON FUNDING FOR THE MEGA PROJECTS IN THE BAY AREA.
4 KENNETH IS GOING TO PRESENT ON THIS.

5

6 **KENNETH FOLAN:** GOOD MORNING COMMISSIONERS. THIS IS AN UPDATE
7 ON FTA FUNDED PROJECTS IN THE REGION AND WE WANT TO GET
8 DIRECTION AND DISCLOSE STAFF THINKING RELATED TO THE UPCOMING
9 STATE 2022 TRANSIT INTERCITY RAIL CATEGORY AND UPDATING THE
10 MTC ENDORSEMENT RESOLUTION FOR THAT AS WELL AS A FLOAT-OUT
11 CONCEPT OF DEVELOPING A MEGA PROJECT FUNDING DELIVER STRATEGY
12 WITH SOME SIMILARITY WHAT IS WE HAVE DONE IN THE PAST WITH MTC
13 RESOLUTION 3434. WE DO HAVE A SLIDE SHOW. THANK YOU. IF YOU
14 CAN MOVE TO SLIDE NUMBER TWO, PLEASE? THANK YOU. SOME OF THE
15 REASONS AND WHAT WE HAVE HEARD AND WHY WE ARE MOVING FORWARD
16 AT THIS MOMENT ARE LISTED HERE. WE DO HAVE A CURRENT SET OF
17 PROJECTS WITH CHALLENGES. WE HAVE, AS I MENTIONED, SOME
18 UPCOMING FUNDING OPPORTUNITIES. OF THIS IS ALSO BEEN A TOPIC
19 OF THE COMMISSION AND BLUE RIBBON PANEL COMMENTS OVER THE LAST
20 YEAR OR SO. THEN OF COURSE, WE HAVE THE UPCOMING PLANNED BAY
21 AREA 2050 ADOPTION, WHICH IS A MOMENT TO, SORT OF, RESET THE
22 BASELINE THERE. NEXT SLIDE, PLEASE. SO, WE -- OUR LISTING
23 HERE, SOME MEGA PROJECTS IN THE REGION WITH A FOCUS ON PROJECT
24 THAT ARE SOMEWHERE IN THE FTA FEDERAL TRANSIT ADMINISTRATION
25 PIPELINE FOR THE BIG CATEGORY, WHICH IS REFERRED TO AS NEW



September 8, 2021

1 STARTS. I HAVE A SLIDE ON EACH OF THESE THAT WE'LL GO
2 THROUGH, BUT JUST TO MAKE A COUPLE OF STATEMENTS ON THE LIST
3 IN GENERAL, WHAT YOU COULD SEE HERE, AN OBVIOUS OBSERVATION IS
4 THESE PROJECTS ARE CONNECTING SAN JOSE, SAN FRANCISCO, AND
5 OAKLAND, AND THE EAST BAY. SO IT REALLY IS THE CORE OF OUR
6 SYSTEM THERE, WITH THE ABILITY TO ATTRACT SO MANY RIDERS. THE
7 OTHER THING I'LL NOTE HERE IS, AS WE, SORT OF, MOVE FORWARD ON
8 THE NEXT GENERATION OF MEGA PROJECTS, THE IMPORTANCE OF
9 ESTABLISHING A TRACK RECORD, WITH THE FEDERAL GOVERNMENT, AND
10 WITH THE STATE GOVERNMENT, IN RELATION TO KEEPING TIME
11 COMMITMENTS, COST MANAGEMENT, IDENTIFYING RISK EARLY IN, SORT
12 OF, MOVING THESE PROJECTS FORWARD WITH ALL OF OUR PARTNERS.
13 SO WE'LL GO INTO THE SLIDES ON THE PROJECTS NEXT. NEXT SLIDE
14 PLEASE. FIRST ONE ON THE LIST CALTRAIN ELECTRIFICATION, THERE
15 WAS DISCUSSION ON THIS IN A PRIOR ITEM ON TODAY'S PACKED
16 AGENDA. AS YOU ALL KNOW, CALTRAIN, AT THEIR BOARD, ANNOUNCED A
17 PROJECTED \$330 MILLION COST INCREASE WORKING WITH THE FTA. A
18 COUPLE OF NOTES ON THAT IS THAT, THAT IS AN ESTIMATE. YOU
19 KNOW, THE ACTUAL COST INCREASE COULD BE MORE. IT COULD BE
20 LESS. AND I THINK WHERE WE'RE AT RIGHT NOW IS, AGAIN, WORKING
21 WITH CALTRAIN AND THE FUNDING PARTNERS ON MOVING FORWARD HERE.
22 AS ALIX HAD NOTED, THERE WERE A COUPLE OF FUNDING SOURCES THAT
23 WOULD BE USED FIRST, ACCORDING TO THE CALTRAIN BOARD. AND THE
24 FIRST ONE WOULD BE \$52 MILLION, IN AMERICAN RESCUE PLAN
25 FEDERAL FUNDING, AND THEN THE POTENTIAL FOR THE BOARD TO ISSUE



September 8, 2021

1 DEBT AGAINST MEASURE RR. SO, AGAIN, SOME CONSIDERATIONS DOWN
2 THERE AT THE BOTTOM, IS THIS REALLY DEMONSTRATES THE NEED TO
3 TIGHTEN UP THE RISK MANAGEMENT AND PROJECT OVERSIGHT OF
4 PROJECTS IN THE REGION, AS A FUNDING PARTNER. ALL OF PROJECTS
5 LISTED HERE HAVE A BRIDGE FUNDING, THIS'S IMPORTANT AND THE
6 DISCUSSION AT THE ADMIN COMMITTEE TODAY ABOUT THE GOVERNMENT
7 GRANT AND NEED FOR DISCUSSIONS. ANOTHER FEDERAL PROJECT AND
8 EXECUTED FULL FUNDING AGREEMENT IS THE BART CORE CAPACITY
9 PROJECT INCLUDES EXPANSION CARS HAYWARD MAINTENANCE FACILITY
10 AS WELL AS A TRAIN CONTROL SYSTEM. THOSE SUBELEMENTS OF THE
11 PROJECT ARE IN VARIOUS STATES. THE YARD IN HAYWARD, I THINK
12 THEY'RE AT 60% DESIGN OF THAT YARD, AND MAY BE RELEASING SOME
13 CONTRACTING FOR CIVIL WORK FOR GRADING THE FACILITY THERE. SO,
14 AGAIN SOME CONSIDERATIONS AT THE BOTTOM THERE. IT IS IN THE
15 RM3 EXPENDITURE PLAN, AS WELL AS A MAJOR RECIPIENT OF STATE
16 TRANSIT INTERCITY RAIL FUNDS. NEXT SLIDE, PLEASE. BART TO SAN
17 JOSE, PHASE TWO. VTA IS EXPECTING A NOTICE OF A FULL FUNDING
18 AGREEMENT SOMETIME IN 2021. THIS ALSO HAS RM3 FUNDS. IT HAS
19 STATE FUNDS, AS WELL. AND, OBVIOUSLY, A MAJOR CONNECTION POINT
20 FOR THOSE PROJECTS LISTED AT THE BOTTOM THERE. YOU KNOW, THIS
21 PROJECT HAS A PROJECTED REVENUE SERVICE DATE THAT'S PROBABLY
22 CLOSE TO 2030. SO, AGAIN, THE RISK MANAGEMENT AND WORKING WITH
23 FUNDING PARTNERS AS WELL ON THIS ONE WORKING WITH VTA AND
24 BART, WORKING WITH MTC TO MAKE SURE WE HIT THE TIMELINES AND
25 FUNDING GOALS IS IMPORTANT HERE. NEXT SLIDE, PLEASE. CALTRAIN



September 8, 2021

1 DOWNTOWN EXTENSION, ONE OF THE THINGS I WANTED TO HIGHLIGHT ON
2 THIS PROJECT IS MTC HAS SIGNED ON WITH THOSE AGENCIES LISTED
3 IN THE SECOND BULLET AS PART OF A MEMORANDUM TO CONTINUE
4 DESIGN OF THE PROJECT AND THE PROJECT INTENDS TO ENTER INTO
5 THE NEW STARTS COMPETITION LATER THIS YEAR FOR THE PROJECT
6 DEVELOPMENT TYPE WORK. SO AGAIN THAT'S A PROJECT WE HAD A LOT
7 OF WORK WITH IN THE PAST ON PHASE ONE AND THE TRANSIT CENTER.
8 YOU MAY RECALL WE DID SOME WORK ON BOTH PHASE ONE AND PHASE
9 TWO AND THERE'S RM3 EXPENDITURE PLAN WITH \$325 MILLION THERE.
10 NEXT SLIDE PLEASE. UPCOMING OPPORTUNITIES IS A STATE
11 COMPETITION FOR TRANSIT AND INTERCITY RAIL. WE EXPECT THERE
12 COULD BE A 5 TO \$600 MILLION AVAILABLE STATEWIDE. WE DO HAVE A
13 FRAMEWORK THAT WE HAVE BEEN FAIRLY SUCCESSFUL HERE. SO, OUR
14 INTENTION IS TO BRING BACK TO YOU A REVISED FRAMEWORK LATER
15 THIS YEAR. THAT, SORT OF, REFRESHES UPDATES AND POTENTIALLY
16 ADDS PROJECTS TO THIS REGIONAL FRAMEWORK. NEXT SLIDE PLEASE.
17 A LOOK AT THE ACTUAL FRAMEWORK. WE HAVE SUCCESS STORIES VTA,
18 BART TO SAN JOSE, AND THE BART SUITE OF PROJECTS IS ANOTHER,
19 SFMTA AND AC TRANSIT HAVE DONE WELL HERE. THERE IS A LINE ITEM
20 IN BLUE OTHER TRCP PROJECTS SUBTOTAL THAT IS A CATEGORY OF
21 OTHER PROJECTS TRANSIT OPERATORS APPLIED BOTH LARGE AND SMALL
22 APPLY TO THIS PROGRAM EACH FUNDING CYCLE AND SOME HAVE BEEN
23 QUITE SUCCESSFUL. AND WITHIN OUR FRAMEWORK WE HAVE ENDORSEMENT
24 FOLLOWS AS LONG AS THE PROJECT IS IN PLANNED BAY AREA, WE
25 WOULD SUPPORT THE PROJECT UP TO A \$15 MILLION AMOUNT IF THEY



September 8, 2021

1 ARE NOT A NAMED PROJECT. SO THAT'S SOMETHING THAT WE WOULD
2 ALSO BE REVISITING THIS YEAR. I THINK IT'S BEEN SUCCESSFUL. WE
3 WOULD EVEN KEEP THAT AND CONSIDER IF THE AMOUNT SHOULD ARE
4 HIGHER THAN THE \$15 MILLION NON-NAME PROJECTS. EARLIER WE HAD
5 A RESOLUTION 3434 THAT WAS LINKED TO A PLAN WITH FUNDING
6 DECISION THAT IS MADE IT WAS, SORT OF, A BRIDGE BETWEEN THE
7 FUNDING ENDORSEMENT DECISIONS, DISCRETIONARY FUNDS THAT MAY
8 HAVE COME FROM BRIDGE TOLLS OR OTHER FEDERAL AND STATE
9 SOURCES. SO FAR THAT, PROBABLY, WITH THE NEW GENERATION OF
10 PROJECTS, NEEDS TO BE UPDATED. I THINK THAT A COUPLE OF
11 HIGHLIGHTS OF THAT, WAS THAT 3434 REALLY PROTECTED BRIDGE TOLL
12 INVESTMENTS. IT ALSO HAD A TOD REQUIREMENT THAT WAS QUICK
13 SUCCESSFUL. WE HAD, IN 2008, A STRATEGIC PLAN THAT MOVED
14 PROJECTS FORWARD INCLUDING BART'S WARM SPRINGS THAT WOULD
15 PROVIDE THE GROUNDWORK THAT WE COULD CONTINUE SOUTH WITH BART.
16 AND FINALLY WE'RE RECOMMENDING THAT WE INVESTIGATE AND MAKE A
17 CASE FOR UPDATING OR HAVING A NEW PROJECT ON MEGA PROJECT
18 ADVANCEMENT. WITH, YOU KNOW, POTENTIAL, A NEW FOCUS, OR
19 ADDITIONAL FOCUS ON RISK MANAGEMENT AND GETTING THESE PROJECTS
20 THROUGH THE PIPELINE SO WE CAN DEMONSTRATE SUCCESS TO OUR
21 FEDERAL AND STATE PARTNERS. NEXT SLIDE PLEASE. SO, FINALLY,
22 TRYING TO WEAVE THIS TOGETHER IN THE TIMELINE WITH ADOPTION OF
23 PLANNED BAY AREA WE WOULD COME BACK IN DECEMBER ON KEY IRCP
24 FRAMEWORK WITH THE MEGA PROJECT AND BEGIN WITH PARTNERS AND
25 COME BACK TO YOU WITH A POLICY IN SUMMER OF 2022 THAT'S THE



September 8, 2021

1 PRESENTATION, AND I WOULD BE HAPPY TO ANSWER ANY QUESTIONS ON
2 THIS INFORMATION ITEM.

3

4 **DAVID RABBIT, CHAIR:** GREAT. THANK YOU VERY MUCH. I'M LOOKING
5 TO MY COLLEAGUES TO SEE IF THERE ARE ANY QUESTIONS OR
6 COMMENTS? I HAVE COMMISSIONER JOSEFOWITZ. GO AHEAD, NICK.

7

8 **NICK JOSEFOWITZ:** I'M REALLY -- WE HAVE SPOKE ABOUT THIS A
9 BUNCH EVER TIMES AT COMMISSION MEETINGS ABOUT HOW IT'S SO
10 DIFFICULT TO CONSTRAIN THE COSTS OF THESE PROJECTS. AND WE
11 SPEND A HUGE AMOUNT OF TIME TRYING TO FIND NEW MONEY FOR
12 PROJECTS, BUT THEN YOU CAN HAVE ONE PROJECT, WHICH BLOWS THE
13 BUDGET BY \$3 MILLION. AND IT'S REALLY DIFFICULT TO JUST, SORT
14 OF, FILL THAT GAP, AND IT JUST STARTS SUCKING MONEY FROM
15 EVERYTHING ELSE. SO I THINK THIS IS CERTAINLY SOMETHING THAT'S
16 NOT AN EASY EFFORT, BECAUSE THESE PROJECTS ARE, BY DEFINITION,
17 INCREDIBLY COMPLICATE, BUT I AM JUST INCREDIBLY EXCITED THAT
18 WE'RE TAKING THIS ON, BECAUSE I THINK IT'S SO IMPORTANT. AND I
19 HOPE THAT WE THINK EXPANSIVELY BUILDING THE STUDY THAT WAS
20 HIGHLIGHTED IN THE ADMIN COMMITTEE AGENDA. THINKING ABOUT WHAT
21 WE CAN DO, PROJECT OPERATORS, AND OWNERS CAN DO WHAT WE NEED
22 TO DO AS A REGION AND ALSO SUPPORT THE STATE, AND NEW
23 LEGISLATION OR SOMETHING LIKE THAT TO KIND OF ENABLE THE
24 SUCCESSFUL MEGA PROJECT DELIVERY. AND THE LAST THING I WANTED
25 TO SAY IS, I THINK OFTEN A LOT OF THIS WORK FOCUSES ON THE



September 8, 2021

1 OVERSIGHT COMPONENT OF IT. IT'S, SORT OF, LIKE THE PROGRAMMING
2 SUCCESS BASICALLY COMPLETED CONTRACTS ARE ISSUED AND THAT'S
3 WHERE WE STOP FOCUSING ON TRYING TO GET THE PROJECT DELIVERED
4 ON TIME AND ON BUDGET. AND I THINK WE NEED TO START QUITE A
5 LOT EARLIER BECAUSE DEPENDING ON THE SIZE OF DECISIONS THAT
6 YOU MAKE AND THE PROJECT AND TYPE OF BUILD IS GOING TO
7 DETERMINE HOW RISKY IT IS AND HOW EXPENSIVE IT IS WE HAD THE
8 EXPERIENCE WITH THE BAY BRIDGE WHERE IT KIND OF WAS A LITTLE
9 LATE TO TRY TO INTERVENE IN THAT PROJECT TO GET IT ON TIME AND
10 DELIVERED ON BUDGET AFTER TOWARDS THE ENDS OF THAT AND IF
11 THERE HAD BEEN INTERVENTION EARLIER ON IN, SORT OF, CHANGING
12 HOW THE PROJECT WAS DESIGNED AND CONTRACTED MIGHT HAVE BEEN
13 DIFFERENT, AND I THINK YOU ARE SEEING THAT AROUND THE REGION
14 WITH SOME OF THESE MEGA PROJECTS AND WHAT COULD POTENTIALLY
15 HAPPEN IN THE FUTURE WITH DECISIONS AROUND TUNNELLING, AND
16 THINGS LIKE THAT. ANYWAY, I'M LOOK FORWARD TO THE IMPACTFUL
17 WORK TO SEE WHAT WE CAN DO.

18

19 **DAVID RABBIT, CHAIR:** THANK YOU VERY MUCH. COMMISSIONER
20 CHAVEZ?

21

22 **CINDY CHAVEZ:** THANK YOU. I THINK ONE OF MY CONCERNS ABOUT THIS
23 AREA OF WORK IS, I THINK IT'S GOING TO BE CRITICAL THAT WE
24 DON'T START WITH A SOLUTION BEFORE WE DIAGNOSIS THE PROBLEM. I
25 SAY THAT, THE POINT NICK RAISED IS SUCH A GOOD ONE ABOUT, YOU



September 8, 2021

1 KNOW, WHEN, WHERE, WHO IS INVOLVED, IN HELPING TO SHAPE AND
2 SCOPE PROJECTS. AND LET ME JUST MAKE A POINT THAT, I THINK WE
3 ALL WATCH OTHER AGENCIES DO PROJECTS AND WONDER WHY THEY
4 DIDN'T DO A BETTER JOB. WE ALL LOOK AT OUR OWN AGENCY AND
5 UNDERSTANDS EXACTLY WHY THE PROJECTS CAME IN LATE. SO I SAY
6 THAT, BECAUSE THIS DEFINITELY HAS THE RISK OF US NOT SITTING
7 IN THE -- IN OUR OWN CHAIRS, AND OUR REGIONAL -- WEARING OUR
8 REGIONAL HAT, AS WELL. SO I JUST REALLY WANT TO ENCOURAGE THAT
9 WE TAKE A GOOD HARD LOOK AT THE PROBLEM WE'RE TRYING TO SOLVE,
10 AND WHERE THAT PROBLEM HAS BEEN SOLVED EFFECTIVELY. AND YOU
11 KNOW, ONE OF MY CHALLENGES, EVEN -- WE WERE TALKING ABOUT
12 GOVERNANCE AT CALTRAIN, AND TALKING ABOUT IT HERE, AND ONE OF
13 THE QUESTIONS I KEEP ASKING OUR CONSULTANTS IS, HOW ARE THE
14 ACTIONS WE'RE TAKING A DEMONSTRATED SOLUTION TO A DEMONSTRATED
15 PROBLEM? AND I WANT US TO KEEP DOING THAT HERE. AND I WANT TO
16 MAKE SURE IT GETS INCLUDED, JUST TO BETTER UNDERSTAND --
17 AGAIN, WE HAVE MULTI-AGENCY OVERSIGHT, I'M USING CALTRAIN AS
18 AN EXAMPLE ON ELECTRIFICATION, HOW WOULD THAT BE DIFFERENT
19 THAN WHAT IS PROPOSED, AGAIN, BETTER. AND THEN THE OTHER THING
20 IS JUST THAT WE MAKE SURE WE UNDERSTAND THE IMPLICATIONS OF
21 FUNDING. IF THERE ARE CHALLENGES FOR US GETTING MONEY BECAUSE
22 OF THE STRUCTURE AND WHO ASKS FOR IT. AND THE OTHER THING
23 WOULD BE CURIOUS ABOUT IS IN A NEW WORLD WHERE WE HAVE TOTAL
24 CONTROL AND MANAGE COST AND RISK AND ALL THE THINGS WE'RE
25 SUPPOSED TO DO, BRILLIANTLY, WHO AND WHAT CAN DETERMINE



September 8, 2021

1 PROJECTS MOVING FORWARD? ONE THING WE ALL DO IS LOOK AT OUR
2 LOCAL REGION AND PROMOTE THOSE PROJECTS OF WHAT WE SEE OUR
3 NEED IS BEING. AND ANYWAY THOSE ARE ALL QUESTIONS I THINK I
4 WOULD BE REALLY INTERESTED IN BETTER UNDERSTANDING AS WE MOVE
5 FORWARD. THANKS.

6

7 **DAVID RABBIT, CHAIR:** THANK YOU. COMMISSIONER PAPAN?

8

9 **GINA PAPAN:** THANK YOU, MR. CHAIR K I AGREE WITH MY COLLEAGUES
10 HERE. I'M EXCITED ABOUT WHAT WE'RE GETTING INTO HERE. AND I
11 THINK THE PRIMARY GOAL IS TO AVOID MISTAKE OF THE PAST TRYING
12 TO REDUCE RISK MOVING FORWARD HERE. I'M JUST WONDERING IF A
13 PART OF THIS PROCESS ISN'T HAVING SOME, SORT OF, A WORKSHOP
14 WHERE ALL THE MISTAKES. PAST CAN BE PUT OUT THERE SO THAT
15 THEY'RE NOT REPEATED. BECAUSE WE DO WANT TO AVOID WHAT'S
16 HAPPENED IN THE PAST. NICK POINTED OUT THE BAY BRIDGE. ALL THE
17 MEGA PROJECTS HAVE ISSUES. CALTRAIN IS RUNNING INTO SEVERAL
18 ISSUES, NOT KNOWING WHAT'S UNDERGROUND. I THINK, IN ORDER TO
19 UNDERSTAND WHERE WE WANT TO GO, WE REALLY NEED TO THINK ABOUT
20 WHAT THE EXISTING PROBLEMS ARE, WHAT'S OUT THERE, AND MAYBE
21 EVEN FINDING OUT WHAT THE NEW TECHNOLOGY IS, OR THE NEW WAY OF
22 DOING THINGS ARE, JUST EXPOSING EVERYTHING SO THAT WHEN THESE
23 PROJECTS ARE MOVING FORWARD, PEOPLE HAVE A BETTER IDEA OF WHAT
24 TO ANTICIPATE, WHAT TO LOOK AT AND HOW WE CAN PROGRESS MORE
25 EFFICIENTLY. SO, MAYBE ONE POINT IN TIME A PROJECT WOULD COME



September 8, 2021

1 IN ON TIME AND ON BUDGET, I KNOW THAT'S A DREAMWORLD. BUT I
2 THINK IT CAN HAPPEN. AND I HOPE THAT THIS PROCESS ENABLES US
3 TO GET TO THAT POINT. ESPECIALLY WISH SOME OF THESE BIG
4 PROJECTS. THANK YOU VERY MUCH. AND I WOULD HOPE THAT WE COULD
5 GET SOME, SORT OF, PUBLIC WORKSHOP SO THAT WE CAN ALL LEARN.
6 THANK YOU.

7

8 **DAVID RABBIT, CHAIR:** COMMISSIONER CHAVEZ, DID YOU HAVE YOUR
9 HAND UPON AGAIN?

10

11 **CINDY CHAVEZ:** YES, GINA, I THINK THAT IS SUCH A GOOD POINT.
12 HAVING A WORKSHOP IS SUCH A GREAT IDEA. AND THE OTHER THING, I
13 HAVE BEEN CONCERNED FOR YEARS THAT WE DO NOT HAVE AN
14 UNDERGROUND AUTHORITY. I SAY THAT AS A PLACE WHERE YOU CAN GO
15 TO GET THE MAP OF EVERYTHING'S THAT'S HAPPENED UNDER THE EARTH
16 ALL IN ONE PLACE, AND THE LAST THING PEOPLE WANT TO HEAR FROM
17 IS THE ELECTED OFFICIALS, IT COULD BE A COMBINATION OF OUR
18 STAFFS THAT ARE DOING LARGE CONSTRUCTION PROJECTS, BECAUSE OUR
19 PARTNER AGENCIES, AND I THINK THE NUMBER OF TIMES WE HAVE ALL
20 DUG UP STREETS AND NOT KEPT A CLEAR MAP THAT EVERYBODY CAN
21 ACCESS SO YOU KNOW WHAT'S BELOW GRADE IS SO CRITICAL AND
22 HAVING ANY OF THESE DISCUSSIONS WITHOUT TALKING TO POWER AND
23 WATER RESOURCES IS SO FOOL HARDY BECAUSE WE HAVE SO MANY
24 SIGNIFICANT CHALLENGES I HAVE FOUND TO BE WITH OUR PARTNER
25 AGENCIES AND NOT NECESSARILY PUBLIC ALTHOUGH SOMETIMES THEY



September 8, 2021

1 ARE. ANYWAY, I WANTED TO PUT THAT OUT THERE. IT COULD BE A FUN
2 MEETING. THANK YOU.

3

4 **DAVID RABBIT, CHAIR:** THANK YOU.

5

6 **GINA PAPAN:** CAN I SAY --

7

8 **DAVID RABBIT, CHAIR:** SURE.

9

10 **GINA PAPAN:** WORKING WITH THESE PROJECTS WITH PARTNER AGENCIES
11 CAN BE THE CAUSE MUCH MANY DELAYS TOO. SO BRINGING THEM IN
12 HOPEFULLY FASTER THEY GO ALONG.

13

14 **DAVID RABBIT, CHAIR:** COMMISSIONER SPERING?

15

16 **JAMES P. SPERING:** I DON'T KNOW WHO THIS QUESTION IS FOR,
17 PROBABLY THERESE. IS THERE COST ESTIMATES? A LOT OF THESE
18 DELAYS ARE PREDICTABLE BUT LEFT OUT OF THE EQUATION. HOW ARE
19 WE LOOKING AT THE COST OF THESE PROJECTS? AND HOW WILL THAT BE
20 MANAGED?

21

22 **THERESE MCMILLAN:** THANK YOU FOR THAT QUESTION. LET ME TAKE A
23 STEP BACK AND MAKE A COUPLE OF OBSERVATIONS. YOU KNOW, ONE OF
24 MY FAVORITE TERMS IS CONNECTING DOTS. AND WE HAD HOPED -- YOU
25 KNOW, ONE OF THE THINGS WE WANTED TO ACCOMPLISH IN PRESENTING



September 8, 2021

1 THIS ITEM IS HAVING STAFF LOOKING AT OPPORTUNITIES TO CONNECT
2 DOT IN TERMS OF LARGER QUESTION OF MEGA PROJECT DELIVER. WITH
3 RESPECT TO YOUR LAST QUESTION, ONE OF THE THINGS I WOULD
4 OBSERVE, WE HAD SPECIFICALLY TAKEN THIS SUBSET OF FTA RELATED
5 PROJECTS IN LARGE PART -- AND TO PUT A FINE POINT, I WOULD
6 KNOW FROM PERSONAL EXPERIENCE -- THERE IS CERTAINLY NO OTHER
7 PROGRAM, MAYBE FTA AND USDOT THAT HAS THE LEVEL OF SCRUTINY
8 AND RIGOR ATTACHED TO PROJECT DELIVER OUTCOME, CONSISTENTLY
9 FOR YEARS HAS COMMANDED BOTH EXECUTIVE AND ADMINISTRATIVE
10 CONGRESSIONAL ATTENTION. THERE IS A NUMBER OF LESSONS LEARNED
11 PARTICULARLY IN THE INCREASINGLY TIGHT RISK ASSESSMENT PROCESS
12 THAT THEY DO WITH THE MAJOR PROJECTS, AND WITHIN THAT, THERE
13 IS COST, IT'S CLEARLY ONE OF THOSE ELEMENTS, AS WELL AS ACTUAL
14 TIMELINE DELIVERY AND MEETING YOUR GOALS. A LOT OF LESSONS
15 LEARNED THERE, AND I THINK PROVIDING FOR US SOME VALUABLE
16 GUIDE POSTS FOR ASSESSING, AS SELLER YOU HAVE NOTED, WHAT
17 WOULD BE THE APPROPRIATE ROLE FOR MTC'S LEAD OR PARTNERING
18 PROGRAM IN TERMS OF ADDRESSING THAT GOING FORWARD. SO, YOU
19 KNOW, THAT MAYBE DOESN'T DIRECTLY ADDRESS YOUR QUESTION, BUT I
20 THINK IT'S WITHIN THAT CONTEXT, I WANTED TO BRING IT UP.
21 FURTHERMORE, I WANTED TO UNDERSCORE THE POINT KENNETH
22 HIGHLIGHTED IN HIS LAST SLIDE, WE COINED IT, SORT OF, THE MEGA
23 PROJECT ADVANCEMENT POLICY BUT WHAT WE REALLY TALKING ABOUT IS
24 RECALIBRATING RESOLUTION 3434, IT IS 20 YEARS OLD IF I'M DOING
25 MY MATH CORRECTLY. AND PARTICULARLY WITH PLANNED BAY AREA



September 8, 2021

1 2050, WITH THE NETWORK MANAGEMENT, BLUE RIBBON WORK, AND OTHER
2 THINGS, A RESET AND REIMAGINING OF WHAT THAT REGIONAL MEGA
3 PROJECT PRIORITY ELEMENT SHOULD LOOK LIKE, WHAT ARE THE EARLY
4 METRICS? WHAT ARE THE OVERSIGHT METRICS, WHAT ARE THE
5 EVALUATIVE FRAMEWORK THAT MAKES IT NOW TODAY AS SEVERAL OF YOU
6 HAVE POINT OUT, THAT WE KNOW A LOT MORE THAN WE DID PERHAPS 20
7 YEARS OR SO AGO. THIS IS SIGNIFICANT OPPORTUNITY TO ADDRESS
8 COLLECTIVELY ALL OF THE POINTS YOU HAVE RAISED HERE. AND I
9 APPRECIATE THE INPUT, AND WE'LL START THINKING AHEAD AS TO HOW
10 THAT EFFORT WOULD BE CONSTRUCTED. AND WE PUT SPRING OF 2022,
11 WHICH SOUNDS FAR AWAY, BUT IT'S ACTUALLY NOT, IN TERMS OF, I
12 THINK, THE DELIBERATIVE COORDINATED WORK THAT WOULD NEED TO
13 HAPPEN, OR WOULD NEED TO WORK WITH YOU TO BRING A SUGGESTIVE
14 REVISION FORWARD. AND THE IDEA OF A WORKSHOP. YOU KNOW, DEEP
15 DIVING INTO WHAT DO WE KNOW, WHAT DO WE STILL NOT KNOW HOW DO
16 WE APPROACH IN TERMS OF FRAMING, REALLY, TO ME IS AN EXCITING
17 OPPORTUNITY.

18

19 **JAMES P. SPERING:** WE ENDORSE THESE MANY MEGA PROJECTS THAT YOU
20 GET ONE THAT HAS THIS TREMENDOUS COST OVERRUN THAT STARTS TO
21 JEOPARDIZE ALL OF THE PROJECTS. SO I THINK THERE NEEDS TO BE A
22 POLICY IN PLACE OR SOME WAY OF DEALING WITH THOSE PROJECTS
23 THAT HAVE THOSE COST OVERRUN THAT IT DOESN'T JEOPARDIZE THE
24 DELIVER OF THE OTHER IMPORTANT MEGA PROJECTS. I THINK THIS IS
25 PART OF THE DISCUSSION WHEN WE NEED ON THIS. THANK YOU.



September 8, 2021

1

2 **DAVID RABBIT, CHAIR:** THANK YOU. COMMISSIONER JOSEFOWITZ?

3

4 **NICK JOSEFOWITZ:** THANK YOU. I WANT TO SECOND WHAT COMMISSIONER
5 SPERING IS SAYING. IT'S, SORT OF, LIKE WE SIGN OFF ON A
6 PROJECT BEFORE WE KNOW HOW MUCH IT COSTS AND NEXT WE HAVE TO
7 GO BACK ON THE PROJECT. YOU HAVE TO LOOK AT THE PRICE OF
8 THINGS TO KNOW WHETHER YOU WANT TO BUY THEM AND ALL OF A
9 SUDDEN YOU SHOW UP AND THE THING IS THREE TIMES EXPENSIVE AT
10 THE STORE THAN YOU THOUGHT IT WOULD BE AND YOU MIGHT NOT BUY T
11 AND YOU DON'T HAVE THAT WITH TRANSPORTATION PROJECTS, LIKE
12 YOU'RE GOING TO BUY THE PAIR OF PANTS NOR MATTER HOW MUCH THEY
13 COST. I DON'T KNOW HOW TO INCORPORATE THAT, BUT IT IS
14 SOMETHING THAT IT'S GOT OUR -- DISTORTS THE INCENTIVES QUITE
15 MEANINGFULLY, AND I THINK WE NEED TO FIND A WAY TO GET INTO
16 GRIPS WITH THAT.

17

18 **AMY R. WORTH:** THANK YOU, MR. CHAIR. FIRST I WANT TO CONCUR
19 WITH THE COMMENTS WITH REGARD TO COST OVERRUNS T IS POSSIBLE
20 TO DO BIG PROJECTS WITHOUT THE COST OVERRUNS. WE HAVE DONE
21 THEM IN THE BAY AREA. I THINK ONE OF THE THINGS IS PUTTING
22 TOGETHER THOSE TEAMS. AND I'M LOOKING FORWARD TO THE
23 WORKSHOPS. PICKING UP ON -- I THINK COMMISSIONER SPERING GETS
24 A LOT OF CREDIT FOR CREATING THE BAY AREA TOLL AUTHORITY,
25 BECAUSE WHEN WE LOOK AT THE BAY BRIDGE AND EAST BAY, ONCE BATA



September 8, 2021

1 WAS CREATED WE SETUP THAT WORKING COMMITTEE OF BATA, CALTRANS,
2 AND THE CALIFORNIA TRANSPORTATION COMMISSION, THAT PROJECT DID
3 COME IN ON BUDGET, SLIGHTLY UNDER TIME AS A MATTER OF FACT.
4 THAT LABOR DAY WE OPENED UP. THE TRANSPORTATION PROJECTS IN
5 CALIFORNIA ESPECIALLY WE RELY ON VOTER APPROVED FUNDS
6 SOMETIMES WE DON'T KNOW THE TRUE COST OF THESE PROJECTS
7 BECOMING SECURED IN THE END AND IT'S GOING TO BE A CHALLENGE
8 TO SUSTAIN. AND THE THING THAT CAME OUT OF THE BATA RECOVERY
9 TASK FORCE IS THE IMPORTANCE AND NEED TO REVISE OUR
10 COOPERATIVE AGREEMENT WITH CAT TRANCE SO WE CAN HAVE A GOOD
11 HANDLE ON COST TO MAINTAIN THE PROJECTS SO THAT WE ARE SECURE,
12 SO THAT WE WILL HAVE SUFFICIENT RESOURCES TO DO ALL THE
13 MAINTENANCE WORK THAT WE DO, AND THAT, TWO, ALL OF THE TOLL
14 DOLLARS THAT GO INTO THOSE PROJECTS WILL MAXIMIZE THE DOLLARS
15 THAT ACTUALLY GO ON TO THE BRIDGES, MAINTENANCE EFFORTS. THIS
16 IS REALLY IMPORTANT. BECAUSE AS HAS BEEN POINTED OUT, ALL OF
17 THESE INVESTMENTS ARE SUPER IMPORTANT. ALL OF THEM ARE. AND
18 IT'S IMPORTANT TO COLLECTIVELY RECOGNIZE THAT WE HAVE TO DO
19 EVERYTHING WE CAN TO KEEP COSTS FROM ESCALATING. AND OBVIOUSLY
20 THIS IS A PROBLEM THAT'S FACED NATIONALLY, AND IT -- I KNOW
21 CONGRESSMAN DESAULNIER, FORMER MTC COMMISSIONER HAS ALWAYS
22 TALKED ABOUT THE BAY AREA NOT BEING AFRAID TO LOOK AT BEST
23 PRACTICES, WHAT ARE SOME OF THE REGIONS DOING TO ADDRESS THE
24 SAME EFFORT OF SIGNIFICANT COST INCREASES AND SETTING
25 PRIORITIES FOR A REGION. I LOOK FORWARD TO THE RETREAT WHERE



September 8, 2021

1 WE CAN HAVE THE INFORMATION TO FURTHER MOVE FORWARD. BUT I
2 THINK THIS IS REALLY MOVING IN THE RIGHT DIRECTION, BRINGING
3 THESE ISSUES FORWARD AND ALL OF US BEING ABLE TO ADDRESS
4 COLLECTIVELY COMING UP WITH NEXT STEPS. THANK YOU VERY MUCH.

5

6 **DAVID RABBIT, CHAIR:** THANK YOU. ANYONE ELSE HAVE ANY -- I'LL
7 JUST SAY THIS, I WOULD BE REMISS AS CHAIR OF SMART, THAT OUR
8 LOCAL NEW COMMUTER TRAIN SET HERE IN SONOMA AND MARIN, YOU
9 KNOW, WE'RE NOT IN THE PLAN GOING NORTH. WE WOULD LOVE TO BE
10 IN THE PLAN, DISAPPOINTING FOR THE VOTERS TO EXTEND THAT, WE
11 NEED TO FIND A WAY FOR THE RELATIVELY SMALLER PROJECTS TO BE
12 AMENDED TO BE INCLUDED. AND THEN ALSO THINKING OF MEGA
13 PROJECTS IN THE NORTH BAY, AND KNOWING HIGHWAY 37, 1 ON THE
14 WORST COMMUNITIES FOR THOSE WHO LIVE IN SOLANO COUNTY AND
15 WORKING WITH COMMISSIONER SPERING, PEDROZA, AND CONNOLY,
16 REALLY KNOWING WHERE THOSE INITIAL ESTIMATES WERE IN TERMS OF
17 COSTS, AND TRYING TO -- TALKING ABOUT TRYING TO HONE IN ON
18 REAL NUMBERS AND TRYING TO FIGURE OUT HOW THAT WORKS, AND
19 COLLABORATION OF ALL PARTIES INCLUDING OUR GREAT REGULATORS
20 OUT THERE WHO MIGHT HAVE YOU'LL TER YOUR MOTIVES. WE NEED TO
21 HAVE OVERARCHING COLLABORATION TO MAKE SURE THAT WE DELIVER
22 PROJECTS BENEFICIALLY ACROSS THE BOARD. I APPRECIATE THE
23 PRESENTATION AND DISCUSSION TODAY. I SEE TWO HAND RAISED.
24 KIMBERLY DO YOU WANT TO GO TO PUBLIC COMMENT, PLEASE?

25



September 8, 2021

1 **CLERK, KIMBERLY WARD:** SURE. DOES TWO MINUTES SUFFICE?

2

3 **DAVID RABBIT, CHAIR:** YES, PLEASE.

4

5 **CLERK, KIMBERLY WARD:** BEFORE WE CALL ON THEM, JUST TO LET YOU
6 KNOW WE HAVE RECEIVED ONE PUBLIC COMMENT THAT IS POSTED TO THE
7 ONLINE AGENDA, A JOINT LETTER FROM LAWRENCE FROM SPUR AND IAN
8 GRIFFITHS FROM SEAMLESS BAY AREA. FIRST PUBLIC COMMENT I HAVE
9 IS ROLAND LEBRUN. PLEASE UNMUTE YOURSELF, YOU HAVE TWO
10 MINUTES.

11

12 **SPEAKER:** THANK YOU, MR. CHAIR. I'M NOT SEEING MY CLOCK. I
13 DON'T KNOW WHAT HAPPENED HERE. WITH YOUR PERMISSION I WOULD
14 LIKE TO GO THROUGHOUT PRESENTATION THROUGHOUT FUNDING AND
15 EQUITY LENS, AND THEN GET DEEPER UNDER GENERAL COMMENT UNDER
16 SOME OF THE COMMENTS, WITH CALTRAIN ELECTRIFICATION, YOU HAVE
17 TO BE REALISTIC, YOU'RE LOOKING AT A ROUNDING ERA, WITH RED
18 SOCKS, THEY WILL NOT BE OPERATING BY 2035, AND THEY ARE DOWN
19 IN 40% CAPACITY VERSUS 10% CAPACITY IN THE FTA, AND ON THE --
20 [INDISCERNIBLE] I DON'T SEE ANY PROBLEMS RIGHT NOW AND ALLY
21 THE PEOPLE DRIVING THIS I DON'T SEE ANY ISSUES THERE NOW.
22 DOWNTOWN EXTENSION, THE RED FLAG, SPECIFICALLY THE LACK OF
23 COORDINATION -- [INDISCERNIBLE] LISTEN 21, I SUGGEST THEY ADD
24 TWO DIRECTORS ONE FOR VTA AND ONE FOR CAPITAL CORRIDOR. THEY
25 ARE LOOKING FOR 50% FEDERAL FUNDING WHICH BRINGS ME TO VTA,



September 8, 2021

1 WHICH QUITE FRANKLY LOOKING AT THE NEXT BAY BRIDGE HERE. THE
2 ACCELERATED DELIVERY PROGRAM IS NOTHING BUT ACTIVATED FUNDING.
3 ISSUES OF CAP OF 25% FEDERAL, THE REST COMING FROM LOCAL SALES
4 TAX MEASURES, EASY MARK FOR LOCAL PROJECT. LEAVING HALF ON THE
5 TABLE THEN COMING BACK TO MTC AND SAY WE NEED MONEY BECAUSE
6 THE -- ON THE TABLE. PHASE ONE AND PHASE TWO IS NOW AT \$10.6
7 BILLION PLUS \$800 MILLION OF FUTURE DEBT SERVICE, THAT
8 BASICALLY ONLY ACCOUNTING FOR THE DEBT SERVICE EXTENDED --
9 I'LL COME BACK LATER.

10

11 **CLERK, KIMBERLY WARD:** NEXT SPEAKER IS IAN GRIFFITHS. PLEASE
12 UNMUTE YOURSELF. YOU HAVE TWO MINUTES.

13

14 **IAN GRIFFITHS:** GOOD AFTERNOON. IAN GRIFFITHS WITH SEAMLESS BAY
15 AREA. THANK YOU FOR THIS PRESENTATION, AND FOR CONSIDERING
16 ACTION ON MEGA PROJECT DELIVERY. THIS IS INCREDIBLY IMPORTANT,
17 AS WE LOOK TO INVEST IN OUR TRANSIT SYSTEM AND ASK VOTERS TO
18 APPROVE NEW SOURCES OF FUNDING. WE REALLY NEED TO HAVE THESE
19 CONVERSATIONS NOW TO ENSURE THAT WE BUILD THESE PROJECTS
20 RIGHT. THEN SUPPORT MANY OF THE RECOMMENDATIONS IN THE STAFF
21 MEMO AND ASK YOU TO REFER TO THE LETTER THAT WAS SUBMITTED BY
22 SEAMLESS BAY AREA AND SPUR. I WANT TO HIGHLIGHT, I
23 APPRECIATED THE REMARK MADE BY KENNETH FOLAN THAT THE FOUR
24 MEGA PROJECTS ARE REALLY CONNECTED -- THEY'RE HIGHLY RELATED
25 CONNECTING OUR FOUR MAJOR URBAN CENTERS, COULD BE CONSIDERED



September 8, 2021

1 ONE PROJECT YET THEY'RE BEING RUN BY FOUR DIFFERENT AGENCIES,
2 TJPA, CALTRAIN, BART AND VTA, WE HAVE GOT THESE FOUR MAJOR
3 PROJECTS AND THE LESSONS LEARNED AS THESE ARE MOVING FORWARD,
4 THERE IS NO FORUM THAT I AM AWARE OF WHERE STAFF FROM THOSE
5 PROJECTS CAN SHARE EXPERIENCES AS THEY'RE GOING ALONG, BEST
6 PRACTICES THAT ARE BEING DONE AT INDEPENDENTLY, AND EACH
7 ENCOUNTERING MANY OF THE SAME CHALLENGES. SO I HOPE THAT MTC
8 COULD BE PLAYING AN INTERIM STEP IN THE NEAR-TERM TO REALLY
9 CONVENE ALL OF THE FOLKS THAT ARE ADVANCING THESE MEGA
10 PROJECTS RIGHT NOW TO, AT LEAST, IN ADVANCE OF HAVING FULLY
11 COMPLETED THE POLICY WORK ARE AND THAT STRATEGY TO FIGURE OUT
12 HOW WE CAN DO BETTER ON THOSE MEGA PROJECTS.

13

14 **CLERK, KIMBERLY WARD:** THANK YOU. NEXT SPEAKER IS RICHARD
15 HEDGES. PLEASE UNMUTE YOURSELF. YOU HAVE TWO MINUTES.

16

17 **SPEAKER:** THANK YOU VERY MUCH. I APPRECIATE THE COMMENTS I HAVE
18 HEARD FROM NICK JOSEFOWITZ, FROM SPERING, AND FROM CHAVEZ. I
19 THINK THAT GETTING AT THE PROBLEM, IT'S VERY DISCONCERTING
20 ESPECIALLY IN SAN MATEO COUNTY WHEN YOU FIND OUT THAT A THIRD
21 OF THE BAY AREA -- [INDISCERNIBLE] CALTRAIN. WHAT CONTRIBUTED
22 TO THAT IS I THINK WE'RE ON A THIRD PROJECT MANAGER TEAM FOR
23 THE ONE PROJECT. RECENTLY -- ALTHOUGH I HAVE READ MANY THINGS,
24 THE GRAND JURY REPORT ON THE RAPID BUS LINE ON VAN NESS, ALSO,
25 ARTICLES IN THE MASS TRANSIT MAGAZINE, ONE OF THE THINGS THAT



September 8, 2021

1 CAUGHT MY EYE WAS SAYING THAT MANY OF THE ISSUES RESOLVING
2 AROUND EXPERIENCE WITH EACH ONE OF THESE AGENCIES IT'S OFTEN
3 THE FIRST MEGA PROJECT THAT'S DONE, AND IF THEY'RE AT THE
4 MERCY OF THE CONSULTANTS THAT THEY HIRE, IT WAS RECOMMENDING
5 ONE AGENCY WITHIN THE BAY TO RUN ALL OF THESE MEGA PROJECTS
6 WITH EXPERIENCE, THE REGIONAL TRANSIT MANAGER, AND ESPECIALLY
7 WITH WHAT'S UNDER GROUND HAVING SOMEONE THAT'S REALLY
8 EXPERIENCED TO HELP OUT. I TUNE INTO THE LOS ANGELES PROJECTS,
9 THEY HAVE MONTHLY MEETINGS FOR THE PUBLIC ON ZOOM ON THE
10 PROGRESS OF MANY DIFFERENT MEGA PROJECTS. I MAY BE MISTAKEN
11 BUT I HAVE NOT HEARD OF ANY COST OVERRUNS. MAYBE THERESE HAS
12 SOMETHING TO SAY, BUT IT'S JUST ONE AGENCY BUT A LOT OF
13 EXPERIENCE IN DELIVERING THESE PROJECTS SO WE HAVE TO LOOK AT
14 GETTING AWAY FROM EACH INDIVIDUAL AGENCY DOING FIRST TIME MEGA
15 PROJECTS. THANK YOU.

16

17 **CLERK, KIMBERLY WARD:** THANK YOU. I SEE NO ADDITIONAL RAISED
18 HANDS M CHAIR.

19

20 **DAVID RABBIT, CHAIR:** THANK YOU. THAT WAS AN INFORMATIONAL
21 ITEM. WE'LL MOVE TO ITEM 6B WHICH IS THE CALIFORNIA
22 TRANSPORTATION COMMISSION UPDATE. KENNETH, I BELIEVE IS GOING
23 TO PRESENT THIS ITEM. KENNETH?

24



September 8, 2021

1 **KENNETH KAO:** YES. THANK YOU, GOOD AFTERNOON COMMISSIONERS.
2 KENNETH KAO, MTC STAFF. IN LIGHT OF THE TIME I WANT TO SAY
3 THAT CTC DID APPROVE ALMOST \$200 MILLION IN STATE FUNDS
4 REGIONALLY FOR SOME OF THE PROJECTS FOR THE 101 SONOMA NARROWS
5 PROJECT AND MARIN COUNTY SOLANO EXPRESS LANES PROJECT AND
6 THOSE PROJECTS WILL MOVE INTO NEXT YEAR. WE WILL BE HAVING A
7 MEETING IN MID-OCTOBER AND WILL BE REPORTING ON THE NOVEMBER
8 MEETING. WITH THAT I'LL TAKE QUESTIONS.

9

10 **DAVID RABBIT, CHAIR:** ANY QUESTIONS? JOSEFOWITZ?

11

12 **NICK JOSEFOWITZ:** I THINK IT WOULD BE -- I KNOW ONE OF THE
13 THINGS CTC IS FOCUSED ON RIGHT NOW IS HOW IT IMPLEMENTS CA PDA
14 I CLIMATE ACTION PLAN FOR TRANSPORTATION INVESTMENTS COMING
15 OUT OF CALSTA AND THE GOVERNOR'S OFFICE IN LINE WITH
16 INVESTMENT PRIORITIES AFFECTING AND EVOLVING I WOULD LIKE TO
17 SEE BENEFITS FOR OUR REGION IF WE COULD SEE CTC MOVING MORE
18 RAPIDLY IN THAT DIRECTION.

19

20 **KENNETH KAO:** CERTAINLY WE ARE MOVING IN THAT DIRECTION CTC IS
21 WORKING ON SENATE BILL GUIDELINES UPDATES RIGHT NOW AND
22 CERTAINLY WE CAN ACCOMPANY THOSE PRINCIPLES AND WE'LL PROVIDE
23 AN UPDATE.

24



September 8, 2021

1 **DAVID RABBIT, CHAIR:** ANYONE ELSE? I WANT TO THANK MSM AND THE
2 COMMITTEE AND COMMISSION MOVING FORWARD IN SWAPPING OUT THOSE
3 DRIVER'S LICENSE I THINK WE SAVED AT LEAST ONE CONSTRUCTION
4 CYCLE AND PERHAPS TWO, THERE ARE GOING TO BE THOUSANDS
5 THANKFUL, INCLUDING MY LOVELY WIFE WHO COMMUTES ON THAT
6 CORRIDOR DAILY. THANK YOU FOR THAT. I'LL LOOK TO KIMBERLY TO
7 SEE IF THERE IS ANY PUBLIC COMMENT ON THIS ITEM?

8

9 **CLERK, KIMBERLY WARD:** THERE ARE NO MEMBERS OF THE PUBLIC WITH
10 THEIR HAND RAISED, AND THERE WAS NO PUBLIC COMMENT SUBMITTED
11 ON THIS ITEM.

12

13 **DAVID RABBIT, CHAIR:** GREAT. I THINK THAT BRINGS US TO PUBLIC
14 COMMENT. AGENDA ITEM NUMBER SEVEN. I THINK ROLAND HAD -- GO
15 AHEAD ROLAND.

16

17 **SPEAKER:** THANK YOU, CHAIR. THAT IS MUCH APPRECIATED. WHAT I
18 WOULD LIKE TO DO IS ADDRESS A COUPLE OF COMMENTS THAT WERE
19 BROUGHT UP FOR YOUR CONSIDERATION AND INCLUSION DURING THE
20 WORKSHOP. I AM GOING TO TOUCH ON TWO EXAMPLES WHY IT'S
21 ESSENTIAL FOR MTC TO GET INVOLVED EARLIER NOT ON THE FUNDING
22 STAGE BUT THE DESIGN STAGE. I'M GOING TO GIVE YOU AN EXAMPLE
23 WITH THE BART EXTENSION, WHEREBY THEY'RE PLANNING TO DIG A
24 FIVE MILE TUNNEL, A TUNNEL BIG ENOUGH TO PUT A SMALL STATION
25 INSIDE OF IT AND THIS BASICALLY SET OFF THE TRACKS THIS TIME



September 8, 2021

1 LAST YEAR, AND [INDISCERNIBLE] BART TO SUBMIT A REVISED
2 PROPOSAL WITH A CONTRACT SPLIT INTO THESE SESSIONS, THREE
3 SEPARATE TUNNEL PACKAGES WHICH WILL COMPLETE THE TUNNEL IN 2
4 TO 3 YEARS VERSUS THE SINGLE TUNNEL WHICH COULD TAKE 6 TO 7
5 YEARS POTENTIALLY LONGER. THE REASON WHY -- OR NOT IS BECAUSE
6 WE'RE UNAWARE OF WHAT'S GOING ON RIGHT NEXT DOOR AT DIRIDON,
7 DIRIDON INTEGRATED STATION [INDISCERNIBLE]. AND THE DOWNTOWN
8 EXTENSION, RESPECTFULLY FOUR AND A HALF MILLION DOLLARS TUNNEL
9 IN HONG KONG PAY FOR A NEW TRANS BAY CROSSING AND BEFORE
10 ANYBODY GOES -- [INDISCERNIBLE] CHINESE -- THE ENGINEERS
11 BUILDING THIS ARE FRENCH AND GERMAN ENGINEERS THAT'S WHAT WE
12 HAVE GOT TO START THINKING ABOUT IN THE BAY AREA, IS TO BRING
13 THIS KIND OF EXPERTISE AND MAKE THEM SUCCESSFUL IN THE BAY
14 JUST LIKE THEY ARE SUCCESSFUL IN HONG KONG. THANK YOU.

15

16 **DAVID RABBIT, CHAIR:** THANKS ROLAND. I'LL TURN TO KIMBERLY IF
17 THERE IS ANY OTHER PUBLIC COMMENT?

18

19 **CLERK, KIMBERLY WARD:** NO ADDITIONAL HANDS ARE RAISED AT THIS
20 TIME.

21

22 **DAVID RABBIT, CHAIR:** AND I THINK EVERYTHING THAT WE RECEIVED
23 WAS NOTED PREVIOUSLY. SO I JUST WANT TO SAY THANK YOU, AGAIN,
24 TO STAFF FOR GREAT WORK. WITH THAT, WE ARE ADJOURNED. OUR NEXT
25 MEETING IS GOING TO BE WEDNESDAY OCTOBER 13TH. 9:45 OR



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1 THEREABOUTS. AND I THINK WE'RE STILL GOING TO BE REMOTE. AND
2 LOOK FORWARD TO SEEING YOU ALL THEN. THANK YOU. [ADJOURNED]
3



Broadcasting Government