

**METROPOLITAN  
TRANSPORTATION  
COMMISSION**  
Meeting Transcript



July 14, 2021

1 **METROPOLITAN TRANSPORTATION COMMISSION**

2 **POLICY ADVISORY COUNCIL**

3 **WEDNESDAY, JULY 14, 2021, 1:30 P.M.**

4

5 **RANDI KINMAN, CHAIR:** THANK YOU. COULD YOU JUST GO STRAIGHT  
6 INTO THE ANNOUNCEMENT? [RECORDED MEETING PROCEDURES  
7 ANNOUNCEMENT] DUE TO COVID-19 THIS MEETING WILL BE CONDUCTED  
8 AS A ZOOM WEBINAR PURSUANT TO THE PROVISIONS OF THE GOVERNOR'S  
9 EXECUTIVE ORDER N-29-20 WHICH SUSPENDS CERTAIN REQUIREMENTS OF  
10 THE BROWN ACT. THIS MEETING IS BEING WEBCAST ON THE MTC WEB  
11 SITE. THE CHAIR WILL CALL UPON COMMISSIONERS, PRESENTERS,  
12 STAFF, AND OTHER SPEAKERS BY NAME AND ASK THAT THEY SPEAK  
13 CLEARLY AND STATE THEIR NAMES BEFORE GIVING COMMENTS OR  
14 REMARKS. PERSONS PARTICIPATING VIA WEBCAST AND ZOOM WITH  
15 THEIR CAMERAS ENABLED ARE REMINDED THAT THEIR ACTIVITIES ARE  
16 VISIBLE TO VIEWERS. COMMISSIONERS AND MEMBERS OF THE PUBLIC  
17 PARTICIPATING BY ZOOM WISHING TO SPEAK SHOULD USE THE RAISE  
18 HAND FEATURE, OR DIAL STAR NINE, AND THE CHAIR WILL CALL UPON  
19 THEM AT THE APPROPRIATE TIME. TELECONFERENCE ATTENDEES WILL  
20 BE CALLED UPON BY THE LAST FOUR DIGITS OF THEIR PHONE NUMBER.  
21 IT IS REQUESTED THAT PUBLIC SPEAKERS STATE THEIR NAMES AND  
22 ORGANIZATION, BUT PROVIDING SUCH INFORMATION IS VOLUNTARY.  
23 WRITTEN PUBLIC COMMENTS RECEIVED AT [INFO@BAYAREAMETRO.GOV](mailto:INFO@BAYAREAMETRO.GOV) BY  
24 5:00 P.M. YESTERDAY WILL BE POSTED TO THE ONLINE AGENDA AND  
25 ENTERED INTO THE RECORD BUT WILL NOT BE READ OUT LOUD. IF



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1 AUTHORS OF THE WRITTEN CORRESPONDENCE WOULD LIKE TO SPEAK,  
2 THEY ARE FREE TO DO SO. A ROLL CALL VOTE WILL BE TAKEN FOR  
3 ALL ACTION ITEMS. PANELISTS AND ATTENDEES SHOULD NOTE THAT  
4 THE CHAT FEATURE IS NOT ACTIVE.

5

6 **RANDI KINMAN, CHAIR:** THANK YOU. AND WELCOME TO THE POLICY  
7 ADVISORY COUNCIL MEETING OF JULY 14TH, 2021. MAY WE HAVE ROLL  
8 CALL, PLEASE?

9

10 **CLERK, MARTHA SILVER:** YES. BY LAST NAME. BALDINI?

11

12 **MICHAEL BALDINI:** HERE.

13

14 **CLERK, MARTHA SILVER:** BURNETT? ^

15

16 **RICHARD BURNETT:** ^

17

18 **SARAH BURNWORTH:** HERE.

19

20 **CLERK, MARTHA SILVER:** CASTELLANOS?

21

22 **CARLOS CASTELLANOS:** HERE.

23

24 **CLERK, MARTHA SILVER:** COATS?

25



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1 **RICK COATES:** HERE.

2

3 **CLERK, MARTHA SILVER:** I SEE YOU. COCHRAN IS EXCUSED. ELDRED?

4 ANNE OLIVIA ELDRED? FLOREZ?

5

6 **VEDA FLOREZ:** HERE.

7

8 **CLERK, MARTHA SILVER:** GLOVER? GLOVER? GOTUACO?

9

10 **CHRISTINA GOTUACO:** HERE.

11

12 **CLERK, MARTHA SILVER:** HEDGES?

13

14 **RICHARD HEDGES:** HERE.

15

16 **CLERK, MARTHA SILVER:** HERNANDEZ? WENDI KALLINS IS EXCUSED.

17 KINMAN?

18

19 **RANDI KINMAN, CHAIR:** HERE.

20

21 **CLERK, MARTHA SILVER:** LEVIN IN ADINA LEVIN? AND LOPEZ?

22

23 **MICHAEL LOPEZ:** HERE.

24

25 **CLERK, MARTHA SILVER:** MADDEN?



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1

2 **MARC MADDEN:** HERE .

3

4 **CLERK, MARTHA SILVER:** MENDOZA?

5

6 **ADRIAN MENDOZA:** HERE .

7

8 **CLERK, MARTHA SILVER:** MOMOH? MOMOH HERE .

9

10 **CLERK, MARTHA SILVER:** SPERING?

11

12 **JAMES P. SPERING:** HERE .

13

14 **CLERK, MARTHA SILVER:** BEN SCHWENG?

15

16 **BENJAMIN SCHWENG:** PRESENT .

17

18 **CLERK, MARTHA SILVER:** WELTE IS PRESENT .

19

20 **CLERK, MARTHA SILVER:** WILSON?

21

22 **WALTER WILSON:** HERE .

23

24 **CLERK, MARTHA SILVER:** WE HAVE A QUORUM .

25



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1 **RANDI KINMAN, CHAIR:** THANK YOU. WITH THAT, WE'LL GET TO THE  
2 POINT CHAIR'S REPORT. I WANT TO THANK EVERYONE FOR BEING  
3 PRESENT FOR ALL THE MEETINGS, WITH THE AGENDA, I APPRECIATE  
4 ALL THAT YOU HAVE PUT IN, WITH THAT YOU HAVE TO FILL OUT YOUR  
5 EXPENSE REPORTS, OR IF YOU ARE NOT GOING TO CLAIM EXPENSES,  
6 THEN YOU ABSOLUTELY NEED TO LET MARTHA KNOW IN WRITING BY  
7 SENDING HER AN E-MAIL. CLOSING OUT BOOKS IS NOT A FUN THING. I  
8 WILL SAVE MY OTHER COMMENTS FOR LATER AGENDA ITEMS, AND WITH  
9 THAT WE'RE GOING TO MOVE INTO ITEM NUMBER FOUR, APPROVAL OF  
10 THE JUNE 9TH, 2021 MEETINGS. DO I HAVE A MOTION AND SECOND TO  
11 APPROVE THE MINUTES?

12

13 **CYNTHIA L. MURRAY, VICE CHAIR:** APPROVE.

14

15 **RANDI KINMAN, CHAIR:** SECOND, RAHMON MOMOH.

16

17 **RANDI KINMAN, CHAIR:** MURRAY AND MOMOH. IS THERE ANY MEMBER OF  
18 THE PUBLIC WHO WISHES TO SPEAK? I REMIND THE PUBLIC TO USE THE  
19 RAISED HAND FEATURE OR DIAL STAR NINE TO COMMENT.

20

21 **CLERK, MARTHA SILVER:** THERE ARE NO MEMBERS OF THE PUBLIC WITH  
22 THEIR HAND RAISED, AND THERE WAS NO PUBLIC COMMENT SUBMITTED  
23 ON THIS ITEM.

24



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1 **RANDI KINMAN, CHAIR:** GREAT. WITH THAT, IS THERE ANY DISCUSSION  
2 FROM MEMBERS OF THE COUNCIL? I SEE NO HAND RAISED. WE CAN GO  
3 TO A ROLL CALL VOTE, PLEASE?

4

5 **CLERK, MARTHA SILVER:** [ROLL CALL VOTE]. IT PASSES WITH ONE  
6 ABSTENTION.

7

8 **RANDI KINMAN, CHAIR:** THANK YOU VERY MUCH. WITH THAT WE'LL GO  
9 INTO ITEM NUMBER FIVE, PUBLIC COMMENT ON OTHER BUSINESS. IF  
10 THE CLERK COULD READ THE NAMES OR ORGANIZATIONS OF ANY GENERAL  
11 WRITTEN PUBLIC COMMENT RECEIVED AT INFO AT BAY AREA METRO BY  
12 5:00 P.M. INTO THE RECORD, THAT WOULD BE GREAT. AND I'LL ASK  
13 IF THERE ARE ANY MEMBERS OF THE PUBLIC THAT WISH TO SPEAK ON  
14 ANY ITEM NOT ON THE AGENDA, PLEASE RAISE YOUR HAND OR DIAL  
15 STAR NINE. ANY COMMENT RECEIVED?

16

17 **CLERK, MARTHA SILVER:** THERE ARE NO MEMBERS OF THE PUBLIC WITH  
18 THEIR HAND RAISED, AND THERE WAS NO PUBLIC COMMENT SUBMITTED  
19 ON THIS ITEM.

20

21 **RANDI KINMAN, CHAIR:** THANK YOU. WITH THAT WE'LL MOVE INTO ITEM  
22 NUMBER SIX. SUBCOMMITTEE REPORTS WILL BEGIN WITH THE POLICY  
23 ADVISORY COUNCIL EQUITY & ACCESS SUBCOMMITTEE REPORT. VEDA  
24 FLOREZ, CHAIR.

25



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1 **VEDA FLOREZ:** HI THERE. VEDA FLOREZ FROM MARIN COUNTY HERE. ON  
2 FRIDAY THE EQUITY AND ACCESS SUBCOMMITTEE MET FOR A  
3 PRESENTATION ON WHAT WAS ONCE CALLED THE MEANS-BASED FARE, AND  
4 NOW CALLED THE FASTRAK START PROGRAM. STAFF REPORTED THAT  
5 TRANSPORTATION IS THE THIRD LARGEST EXPENSE FOR LOW-INCOME  
6 FAMILIES, AND INFORMATION FROM THE CLIPPER START PROGRAM WOULD  
7 BE LEVERAGED TO REACH OUT TO EXISTING LOW-INCOME CUSTOMERS FOR  
8 THE FASTRAK START PROGRAM. SO I'M GIVING YOU SOME EXTREME  
9 HIGHLIGHTS. I KNOW OUR AGENDA IS USUALLY PACKED. IN PAST  
10 MONTHS, THE E&A SUBCOMMITTEE ASKED STAFF TO PARSE OUT THE  
11 WORDS, GROUPS ELDERLY AND LGBTQ COMMUNITIES, AND ALTHOUGH  
12 STAFF THINKS THAT IT'S AN INTERESTING IDEA TO DO SO, THEY WILL  
13 CLEARLY BE USING THE PARAMETERS SET BY PLANNED BAY AREA 2050  
14 AND COULD REVISIT THE INCLUSION OF THESE COMMUNITIES, THE  
15 DEFINITION OF THESE COMMUNITIES WHEN THEY DO THEIR REFRESH IN  
16 THE NEXT FIVE YEARS, AND STAFF IS CURRENTLY -- SEES THAT  
17 COMMUNITY AS FIT INTO LOW-INCOME BOXES. SO THERE IS NOT A  
18 GREAT NEED AT THIS TIME. SO THE FASTRAK START PROGRAM WOULD  
19 FOCUS ON THE I-880 CORRIDOR, AND WE FOCUSED ON OUR --  
20 ATTENTION, ON THE EVALUATION AND IMPLEMENTATION PLAN. AND  
21 STAFF GAVE US GREAT DEFINITIONS TO DEFINE AND MEASURE, LISTEN  
22 AND LEARN, FOCUS AND DELIVER, AND TO TRAIN AND GROW. AND THERE  
23 IS MUCH, MUCH MORE TO THIS WONDERFUL PRESENTATION THAT STAFF  
24 GAVE US, AND I WOULD HIGHLY RECOMMEND THAT YOU WATCH THE VIDEO  
25 THAT'S ON THE MTC WEB SITE. THANK YOU, CHAIR KINMAN.





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1

2 **RANDI KINMAN, CHAIR:** THANK YOU. I SEE ADINA LEVIN'S HAND  
3 RAISED. DID YOU WANT TO COMMENT ON THIS ITEM?

4

5 **ADINA LEVIN:** A QUICK QUESTION, SO, FASTRAK START IS A  
6 DIFFERENT PROGRAM THAT IS RELATED BUT DIFFERENT FROM THE 101  
7 MOBILITY EQUITY PROGRAM THAT IS BEING ROLLED OUT IN THE  
8 PENINSULA; IS THAT CORRECT? SO THERE IS TWO DIFFERENT EQUITY  
9 PROGRAMS RELATED TO?

10

11 **VEDA FLOREZ:** YES. ANYONE WHO MEETS THE INCOME IS LOW-INCOME  
12 FOR THE CLIPPER START PROGRAM IS ELIGIBLE AND WOULD BE  
13 ELIGIBLE FOR THIS PROGRAM AS WELL.

14

15 **ADINA LEVIN:** GREAT. AND I CAN'T LEAVE THE TOPIC WITHOUT  
16 ENCOURAGING, IN THE FUTURE, UNDER CLIPPER 2.0 TO BE ABLE TO  
17 CONSOLIDATE ACCOUNTS SO THAT PEOPLE CAN HAVE THE SAME AND  
18 RELATED BENEFITS FOR TRANSIT AND MANAGED LANES. THANK YOU.

19

20 **RANDI KINMAN, CHAIR:** THANK YOU. ARE THERE ANY MORE COMMENTS  
21 FROM COMMITTEE MEMBERS? OR COUNCIL MEMBERS? I SEE NO HANDS  
22 RAISED. WITH THAT WE'LL GO INTO THE POLICY ADVISORY COUNCIL  
23 FARE COORDINATION AND INTEGRATION SUBCOMMITTEE COORDINATION  
24 AND INTEGRATION SUBCOMMITTEE COORDINATION AND INTEGRATION  
25 SUBCOMMITTEE, ADINA LEVIN, GO AHEAD.



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1

2 **ADINA LEVIN:** SO THE GROUP DID NOT MEET? JUNE OR JULY BUT IS  
3 LOOK FORWARD TO A SUBSTANTIVE NEXT MEETING ON AUGUST 2ND WHERE  
4 PEOPLE WHO ARE INTERESTED IN THE RESULTS OF THAT STUDY COMING  
5 FORWARD WILL START TO SEE SUBSTANTIVE RECOMMENDATIONS BASED ON  
6 MY UNDERSTANDING, SO THAT IS WHAT WE ARE LOOKING FORWARD TO  
7 COMING UP SOON.

8

9 **RANDI KINMAN, CHAIR:** THANK YOU. ARE THERE ANY MEMBERS OF THE  
10 COUNCIL WITH QUESTIONS? I SEE NO HANDS RAISED. ARE THERE ANY  
11 MEMBERS OF THE PUBLIC WHO WISH TO SPEAK ON THIS ITEM? AND WAS  
12 THERE ANY WRITTEN --

13

14 **CLERK, MARTHA SILVER:** NO. THERE ARE NO MEMBERS OF THE PUBLIC  
15 WITH THEIR HAND RAISED, AND THERE WAS NO PUBLIC COMMENT  
16 SUBMITTED ON THIS ITEM.

17

18 **RANDI KINMAN, CHAIR:** OKAY. THANK YOU. WITH THAT, WE WILL MOVE  
19 ON TO ITEM NUMBER SEVEN, THE BLUE RIBBON TRANSIT RECOVERY TASK  
20 FORCE. EITHER THERESA OR MELANIE? WHO IS UP TODAY?

21

22 **THERESA ROMMELL:** IT'S THERESA TODAY.

23

24 **RANDI KINMAN, CHAIR:** HI.

25



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1 **THERESA ROMMELL:** HI EVERYONE. GOOD AFTERNOON. I'M GOING TO  
2 PROVIDE MY USUAL RECAP OF THE LAST MEETING AND KIND OF GIVE A  
3 LITTLE BIT OF FORE SHAD OCEAN FOR THIS MONTH'S MEETING AND  
4 ANSWER ANY QUESTIONS THAT YOU MIGHT V AT THE LAST MEETING JUNE  
5 28TH THERE WERE TWO MAJOR ITEMS PRESENTED AND DISCUSSED. THE  
6 FIRST WAS NETWORK MANAGEMENT EVALUATION DURING WHICH THE  
7 CONSULTANT THAT WAS ELECTED TO CONDUCT THE EVALUATION, IT'S  
8 LED BY VIA CONSULTING, THEY PRESENTED ON WHAT THEY HEARD FROM  
9 THE JUNE 16TH AD-HOC SESSION. THEY THEN REVIEWED A NUMBER OF  
10 STRUCTURES THAT THE CONSULTANT TEAM WILL EVALUATE IN JULY, AND  
11 THEY ALSO PROVIDED UPDATED EVALUATION CRITERIA WITH WHICH TO  
12 MEASURE THE EFFECTIVENESS OF THE STRUCTURES. SO, AT THE JUNE  
13 AD-HOC MEETING THE CONSULTANT REVIEWED KIND OF LESSONS LEARNED  
14 FROM OTHER PLACE SUCH AS SOUND TRANSIT, MONTREAL, LONDON, ET  
15 CETERA, THEY REVIEW KEY DIRECTIONS RESULTING FROM WORK TO DATE  
16 THEY CONDUCTED A SERIES OF EXERCISES AND ACTIVITIES CONNECTED  
17 TO CONCEPTS FOR A REGIONAL NETWORK MANAGER, AND THEY PRESENTED  
18 A HIGH LEVEL OVERVIEW OF NETWORK MANAGEMENT STRUCTURES FOR  
19 DISCUSSION AS WELL AS A SET OF DRAFT EVALUATION CRITERIA FOR  
20 COMMENT. THERE WAS A LOT OF ACTIVITY AT THE AD-HOC MEETING  
21 THAT KIND OF MOVED INTO THE BLUE RIBBON MEETING IN JUNE. I  
22 THINK WHAT THEY HEARD AND DISCOVERED FROM SOME OF THE  
23 EXERCISES AT THE WORKSHOP IS THAT THERE IS STILL SOME ONGOING  
24 TENSION BETWEEN LOCAL AND REGIONAL, AND THEY NEED TO, KIND OF,  
25 PROTECT LOCAL NEEDS. BE AWARE OF UNINTENDED CONSEQUENCES, BUT



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1 ALSO ADVANCE REGIONAL GOALS. THERE IS ALSO A STRONG DESIRE  
2 FOR THE REGIONAL NETWORK MANAGER TO HAVE SOME TEETH IN ORDER  
3 TO GET THINGS DONE, IN OTHER WORDS, SOME AUTHORITY, AND MAKE  
4 SURE THAT NEW GOVERNANCE STRUCTURE HAS AUTHORITY TO MANDATE  
5 ACTIONS. ANOTHER KIND OF THING THAT WAS HEARD WAS THIS  
6 CONCEPT THAT FORM SHOULD FOLLOW FINANCE, IN OTHER WORDS,  
7 ENSURE THAT ACCOUNTABILITIES FOR TRANSIT MATCH WHERE POLICY IS  
8 SET AND WHERE REVENUES ARE RAISED. AND FOLLOWING FROM THAT,  
9 STRUCTURES NEED TO HAVE RESOURCES TO DELIVER NEW FINDINGS  
10 SHOULD BE EXPLORED FOR REGIONAL SERVICES. THE PRESENTATION  
11 THEN KIND OF MOVED INTO INITIAL HIGH LEVEL NETWORK MANAGEMENT  
12 STRUCTURE OPTIONS INTRODUCED BY THE CONSULTANTS. ASIDE FROM  
13 THE STATUS QUO THERE WERE FOUR OTHER STRUCTURES THAT FELL INTO  
14 TWO GROUPS OR KIND OF FAMILIES AS THEY CALL THEM. THERE'S THE  
15 NETWORK MANAGEMENT OPTIONS WHICH ARE MORE FOCUSED ON NEAR-TERM  
16 PRIORITIES, ORGANIZATION AND AUTHORITY IS LARGELY PRESENT  
17 WITHIN EXISTING STRUCTURES, AND PRIMARILY, KIND OF, LEVERAGES  
18 AS EXISTING RESOURCES AND TECHNICAL CAPACITY. BUT OPTIONS  
19 WITHIN THIS GROUP, THIS NETWORK MANAGEMENT OPTIONS COULD  
20 EVOLVE OR TRANSITION TO NETWORK MANAGER OPTIONS OVER TIME AND  
21 THAT'S THIS OTHER KIND OF FAMILY IS THE NETWORK MANAGER  
22 OPTIONS AND THOSE ARE FOCUSED ON A REGIONAL SUITE OF NETWORK  
23 MANAGEMENT ROLES, WOULD LIKELY REQUIRE FULL LEGISLATION TO  
24 ENABLE THEM. WOULD LIKE NEED A NEW ENTITY WITH CLEAR  
25 ACCOUNTABILITIES TO NETWORK MANAGEMENT AND OUTCOMES TO



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1 ORGANIZATIONAL TECHNICAL CAPACITY AND THOSE OPTIONS COULD BE  
2 VIEWED AS A FUTURE STATE OF NETWORK MANAGEMENT OPTIONS IN  
3 OTHER WORDS THE STRUCTURES IN NETWORK MANAGEMENT FAMILY COULD  
4 BE SEEN AS A STEPPING STONE TO NETWORK MANAGEMENT OPTIONS.  
5 WITHIN THE NETWORK MANAGEMENT FAMILY WERE TWO OPTIONS  
6 INCLUDING OPERATOR-BASED NETWORK MANAGEMENT BODY THAT WOULD  
7 WORK WITHIN THE OPERATORS EXISTING IN A LEGISLATIVE AUTHORITY  
8 FRAMEWORK UNDER PRIMARY DIRECTION OF THE BAY AREA OPERATING  
9 ENTITIES. NUMBER TWO WAS MTC-BASED NETWORK MANAGEMENT BODY  
10 THAT WOULD WORK WITHIN MTC TOOLS EXISTING TOOLS AND  
11 AUTHORITIES, WITH DECISIONS GUIDED BY A NETWORK MANAGEMENT  
12 COUNCIL AND DECISIONS MADE BY MTC. 3 AND 4 FELL UNDER NETWORK  
13 MANAGEMENT FAMILY INCLUDING NETWORK MANAGER THAT WOULD LIVE  
14 ASIDE FROM MTC, AN ALTOGETHER MUTE ORGANIZATION WITH DIRECT  
15 ACCOUNTABILITY, LEGAL AUTHORITY AND ORGANIZATIONAL RESOURCES  
16 TO IMPLEMENT THE FULL SUITE OF NETWORK MANAGEMENT ACTIVITIES.  
17 AND OPTION NUMBER FOUR, A NEW NETWORK OF MANAGER WITHIN MTC  
18 THAT WOULD BE A NEW ORGANIZATIONAL UNIT WITHIN THE MTC WITH  
19 MTC PROVIDING DIRECT ACCOUNTABILITY, LEGAL AUTHORITY,  
20 ORGANIZATIONAL RESOURCES TO IMPLEMENT ALL NETWORK MANAGEMENT  
21 ACTIVITIES. THOSE ARE FOUR STRUCTURES THE CONSULTANT WENT OVER  
22 AT THE BLUE RIBBON MEETING. THE CONSULTANT THEN MOVED INTO THE  
23 EVALUATION CRITERIA THAT WOULD BE USED TO EVALUATE THE  
24 STRUCTURES AND INTENT WAS TO ASSESS THE RELATIVE STRENGTHS AND  
25 WEAKNESSES OF THE STRUCTURES IN MEETING KEY OBJECTIVES AND



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1 THESE FELL INTO TWO CATEGORIES OF EVALUATION, THOSE WERE  
2 EFFECTIVENESS AND EVALUATION. CRITERIA UNDER EFFECTIVENESS  
3 INCLUDED SYSTEM OUTCOMES, REALLY JUST, WHAT DO WE GET OUT OF  
4 THIS, GOVERNANCE, INSTITUTIONAL AUTHORITY, DURABILITY,  
5 FINANCIAL, READINESS, CAPABILITY -- OOPS. I'M SORRY. I'M  
6 MOVING INTO IMPLEMENTATION -- SO DURABILITY AND FINANCIAL,  
7 THOSE WERE THE CRITERIA UNDER THE EFFECTIVENESS CATEGORY.  
8 WITHIN THE IMPLEMENTATION GROUP CRITERIA THERE WERE READINESS  
9 CAPABILITY, ADAPTABILITY, AND POLITICAL SUPPORT. SO, THERE WAS  
10 A LOT OF COMMENT. A LOT STAKEHOLDERS THAT SPOKE UP REALLY  
11 SUPPORTED OPTIONS 3 AND 4 OF THE NETWORK MANAGEMENT  
12 STRUCTURES. THERE WAS ALSO SUPPORT FOR STARTING WITH OPTIONS  
13 ONE OR TWO AND USING THOSE, AGAIN, AS STEPPING STONES TO GET  
14 TO 3 AND 4. SOME OPERATOR COMMENTARY NOTED THE NEED FOR  
15 QUANTITATIVE, NOT JUST QUALITATIVE EVALUATION CRITERIA AND  
16 IMPORTANTLY NEEDED TO INCLUDE SOME MEASURE OF NIMBLENESS OR  
17 ABILITY TO PIVOT AS CIRCUMSTANCES CHANGE. THIS MONTH  
18 CONSULTANTS TASKS INCLUDE DOCUMENTATION OF THE FINANCIAL  
19 STRUCTURES THAT HAVE BEEN EVALUATED, TESTING THE FINAL  
20 STRUCTURES AGAINST A SET OF CONFIRMED EVALUATION CRITERIA,  
21 THEY WILL CONDUCT INFORMAL INFORMATION SEEKING TO FILL DATA  
22 GAPS AS NEEDED. AND ALSO DEVELOP AN OUTLINE FOR A FUTURE  
23 BUSINESS CASE THAT WILL GO INTO MORE DETAIL ON ONE OR MORE OF  
24 THESE HIGH LEVEL STRUCTURES THAT HAVE BEEN EVALUATED. THE  
25 SECOND MAJOR ITEM AT THE TASK FORCE WAS RELATED TO THE



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1 TRANSFORMATION ACTION PLAN. AND STEVE KINZIE, THE FACILITATOR  
2 FOR THE TASK FORCE PRESENTED THIS ITEM, AND REALLY WANTED  
3 INPUT ON A FEW QUESTIONS, INCLUDING, ARE THE PROPOSED ACTIONS  
4 UNDERSTANDABLE? ARE THERE ANY OTHER ACTIONS THAT SHOULD BE  
5 ADDED? OR ANY ACTIONS THAT SHOULD BE REMOVED? AND DO THE SUM  
6 OF THESE ACTIONS TOGETHER LEAD TOWARDS TRANSIT TRANSFORMATION.  
7 THE DRAFT ACTIONS PRESENTED WERE REALLY FOCUSED ON THE NEAR-  
8 TERM, WITHIN THE FIRST 1 TO 3 YEARS, AND WERE TIED TO FIVE  
9 OUTCOMES IN SPECIFIC AREAS, INCLUDING FARES AND PAYMENT,  
10 CUSTOMER INFORMATION, TRANSIT NETWORK, ACCESSIBILITY, AND  
11 FUNDING. SO I WON'T GO ALL OF THE SPECIFIC ACTIONS NOW, BUT I  
12 WILL NOTE THAT SEVERAL ACTIONS HIGHLIGHTED FOR ACCELERATED  
13 ACTION INCLUDED THOSE AREAS OF FARE INTEGRATION POLICY,  
14 MAPPING AND WAYFINDING, TRANSIT PRIORITY, BUS AND RAIL NETWORK  
15 MANAGEMENT REFORM, CONNECTED NETWORK PLANNING AND SEVERAL  
16 ACTIONS TO IMPROVE ACCESSIBILITY. AGAIN, A LOT OF DISCUSSION.  
17 A SUPPORT FOR MANY OF THE ACTIONS, AS WELL, AS QUESTIONS ABOUT  
18 HOW THEY WOULD BE FUNDED, ALSO QUESTIONS ON DETAILS FOR  
19 ACCESSIBILITY ACTIONS AND THE NEED TO INCLUDE PARATRANSIT  
20 USERS IN THAT DISCUSSION. BOTH OF EVALUATION CONSULTANT TEAM  
21 AND WITH STEVE KINSEY AS WELL AS MTC HAVE BEEN GATHERING  
22 COMMENTS AND INPUT BOTH ON NETWORK MANAGEMENT STRUCTURES AND  
23 EVALUATION CRITERIA, AS WELL AS THE DRAFT ACTIONS FOR THE  
24 ACTION PLAN. THE NEXT MEETING ON JULY 26TH WILL BE USED TO  
25 TIE UP ALL OF THESE ITEMS, SO REALLY FOCUSED, AGAIN, ON THE



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1 NETWORK MANAGEMENT EVALUATION AND THE TRANSFORMATION ACTION  
2 PLAN. THERE WILL ALSO BE DISCUSSION OF POST BLUE RIBBON  
3 ACTIONS AND DECISION POINTS. SO, ANOTHER IMPORTANT MEETING,  
4 AND ALSO, I'LL JUST ADD, IF YOU DON'T KNOW, THE LAST MEETING  
5 OF THE BLUE RIBBON TASK FORCE, AS IT CURRENTLY IS. WITH THAT,  
6 I'LL PAUSE FOR QUESTIONS OR FEEDBACK.

7

8 **RANDI KINMAN, CHAIR:** THANK YOU. THERE ARE REQUESTS OR COMMENTS  
9 FROM THE COUNCIL? RICK COATES, YOU CAN START.

10

11 **RICK COATES:** YEAH. I'M JUST WONDERING IF THE FOCUS ON  
12 ACCESSIBILITY ALSO INCLUDES CONNECTIVITY?

13

14 **THERESA ROMMELL:** I WOULD JUST SAY, I THINK CONNECTIVITY IS  
15 PROBABLY A SEPARATE ACTION WITHIN THE ACTION PLAN, BUT I  
16 THINK, OBVIOUSLY, THERE IS BLENDING OF ALL OF THOSE.

17

18 **RANDI KINMAN, CHAIR:** DOES THAT ANSWER YOUR QUESTION? RICK, I  
19 COULDN'T HEAR YOU.

20

21 **RICK COATES:** SO IT WAS PART OF THE CONSIDERATIONS?

22

23 **RANDI KINMAN, CHAIR:** YES.

24





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1 **THERESA ROMMELL:** I THINK, UNDER ACCESSIBILITY, KIND OF THE  
2 THREE MAIN ACTIONS THAT ARE PROPOSED, TO DESIGNATE A MOBILITY  
3 MANAGER IN EACH COUNTY, FUND ADDITIONAL SUBREGIONAL ONE-SEAT  
4 PARATRANSIT RIDES AT PILOT PROJECTS DEVELOPING POSTURING  
5 POLICIES FOR CROSS JURISDICTIONS ALL TRIPS AND ADOPT  
6 STANDARDIZED ELIGIBILITY PRACTICES FOR PROGRAMS THAT BENEFIT  
7 PEOPLE WITH DISABILITIES THOSE WERE THE SPECIFIC ACTIONS ALSO  
8 ACTIONS RELATED TO CONNECTED NETWORK AS WELL.

9

10 **RANDI KINMAN, CHAIR:** THERESA, I THINK CONNECTIVITY AND  
11 INTEGRATION HAS BEEN ONE OF THE MAIN FOCUS THROUGH ALL OF THIS  
12 BECAUSE WE COULDN'T CREATE SOMETHING THAT'S BETTER WITHOUT  
13 THAT. AND I THINK THAT'S ONE OF THE THINGS THEY TRANSIT  
14 AGENCIES HAVE BEEN WORKING ON ALREADY. NEXT HAND RAISED WAS  
15 VEDA, AND THEN ADINA.

16

17 **VEDA FLOREZ:** THANK YOU THERESE FOR THE PRESENTATION. IT WAS A  
18 WONDERFUL RECAP OF WHAT HAPPENED IN THE LAST MEETING. I HAVE  
19 ONE QUICK QUESTION AND THAT IS, NOW THAT YOU'RE THINKING OF  
20 SORT OF CREATING A HYBRID BLUE RIBBON TASK FORCE INTO THE  
21 FUTURE, WHEN DO YOU EXPECT THE NEXT REENVISION OF THAT GROUP  
22 TO MEET? I WILL SAY THAT THE POST BLUE RIBBON ADVISORY BODY  
23 WILL LIKELY BE REALLY FOCUSED ON THIS BUSINESS CASE THAT IS  
24 MOVING FORWARD, THAT KIND OF TAKES THE EVALUATIONS WORK THAT  
25 THE CURRENT CONSULTANT DID, AND GOES DEEPER INTO A BUSINESS



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1 CASE FOR ONE OR MORE OF THOSE OPTIONS. AND THE POST BLUE  
2 RIBBON ADVISORY BODY WILL BE REALLY FOCUSED ON THAT ONE  
3 OBJECTIVE OF GUIDING AND PROVIDING INPUT ON THAT BUSINESS  
4 CASE. I THINK WE ANTICIPATE LAUNCHING THAT BUSINESS CASE IN  
5 OCTOBER, OR AT LEAST HAVING THE CONSULTANT PROCURED TO DO  
6 THAT. SO I IMAGINE THAT THE ADVISORY BODY WOULD BEGIN AT SOME  
7 POINT IN THE LATE FALL OR EARLY WINTER.

8

9 **VEDA FLOREZ:** THANK YOU VERY MUCH.

10

11 **RANDI KINMAN, CHAIR:** THANK YOU. ADINA, AND THEN RICH HEDGES.

12

13 **ADINA LEVIN:** ALL RIGHT. A COUPLE OF THINGS. I AM GLAD TO HEAR  
14 THAT IN THE RECOMMENDATIONS COMING FORWARD THAT DISABILITY  
15 ACCESS AND PARATRANSIT IS INCLUDED. THIS IS SOMETHING THAT I  
16 HAVE BEEN HEARING IN TRANSIT ADVOCACY CIRCLES AMONGST PEOPLE  
17 WITH DISABILITIES THAT THIS IS A REALLY NEEDED THING. SO I'M  
18 REALLY GLAD THAT THAT IS INCLUDED IN THE RECOMMENDATIONS  
19 COMING FORWARD. IN TERMS OF FOLLOW-ONES TO THE BLUE RIBBON  
20 TASK FORCE, FOCUSING ON THE BUSINESS CASE AND WHATEVER OTHER  
21 FOLLOW-ON STEPS, I THINK IT'S BEEN REALLY GREAT HAVING RANDI  
22 REPRESENTING THE POLICY ADVISORY COUNCIL AND I THINK HAVING  
23 THE POLICY ADVISORY COUNCIL REPRESENTING THE DIFFERENT  
24 STAKEHOLDERS THAT ARE IN COMMUNITIES AROUND THE REGION THAT  
25 COMPOSE OUR BODY, THAT WOULD BE, I THINK, REALLY HELPFUL, AND



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1 WOULD BE A GOOD FIT GIVEN THE ROLE THAT WE HAVE BEEN CHART  
2 ERRED WITH IN TERMS OF MTC TO ADVISE THE MTC CONTINUING WITH  
3 WHATEVER THAT MIGHT LOOK LIKE. CONTINUING IN THINGS IN  
4 RESPONSE TO THE PRESENTATION, ONE IS THAT THE FORM FOLLOWS  
5 FUNDING COMMENT IS CONFUSING TO ME. BECAUSE, AS SOMEONE WHO  
6 WORKED, YOU KNOW, WITH LOCAL HATS ON, ON THINGS LIKE,  
7 CALTRAIN, MEASURE RR, AND SAN MATEO, SAMTRANS MEASURE W, LIKE,  
8 THOSE FUNDING SOURCES, THE POLICY GUIDELINES AND GOALS OF  
9 THOSE FUNDING SOURCES INCLUDED CONNECTIVITY AND EQUITY GOALS  
10 FOR THOSE FUNDING SOURCES AND FROM THOSE BOARDS. BUT RIGHT  
11 NOW, OUR INSTITUTIONS ARE NOT OPT MALE DESIGNED TO BE ABLE TO  
12 FULFILL THE GOALS THAT VOTERS HAD IN THAT FUNDING. AND THESE  
13 ARE GOALS THAT ARE, YOU KNOW, PERENNIALY POPULAR IN THE  
14 POLLING, AND YET -- AND WE HAVE THE FUNDING, AND THE FUNDING  
15 IS, LIKE, HAS THIS GOAL, BUT CAN'T ACHIEVE IT AS WELL AS IT  
16 SHOULD. SO THAT IS CONFUSING THAT THAT IS RAISED AS AN  
17 OBVIOUS, AS OPPOSED TO AN OPPORTUNITY. AND THEN, LASTLY, IN  
18 TERMS OF THE PERCEIVED TENSION BETWEEN LOCAL AND REGIONAL  
19 TRANSIT, IN THE LAST MONTH, SINCE OUR LAST MEETING, I HAVE HAD  
20 CONVERSATIONS WITH GROUPS THAT WERE IN EAST SAN JOSE AND  
21 SOUTHEAST SAN FRANCISCO, WITH GROUPS THAT ARE INTERESTED IN  
22 TRANSIT IN LOW-INCOME COMMUNITIES OF COLOR, WHERE, IN BOTH  
23 PLACES, PEOPLE WERE SAYING THAT FOR PEOPLE'S MOBILITY THAT I  
24 WANTED BETTER, MORE CONVENIENT, MORE AFFORDABLE ACCESS FROM  
25 LOCAL TRANSIT TO REGIONAL TRANSIT. AND THEY DID NOT SEE LOCAL



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1 TRANSIT AND REGIONAL TRANSIT AT ODDS IN TERMS OF THEIR  
2 MOBILITY NEEDS. THEY SAW IMPROVED COORDINATION AND  
3 AFFORDABILITY FOR LOCAL AND REGIONAL TRANSIT, TOGETHER, AS  
4 SOMETHING THAT WAS IMPORTANT TO THEM. SO I WOULD HOPE THAT  
5 THAT PERSPECTIVE IS REFLECTED, BECAUSE, LIKE, WHAT I WAS  
6 HEARING FROM PEOPLE IS THEY WERE SAYING THOSE WERE NOT AT  
7 ODDS.

8

9 **THERESA ROMMELL:** I THINK THERE WAS SOME DISCUSSION THAT LOCAL  
10 AND REGIONAL INTERESTS WERE NOT MUTUALLY EXCLUSIVE. AND I  
11 THINK THAT'S WHERE -- HOW WE'RE GOING FORWARD. ON THE FORM  
12 FOLLOWS FINANCE, I THINK THAT WAS RAISED BY A TRANSIT  
13 OPERATOR. AND I THINK IT REALLY IS CONNECTED, STILL, TO THIS  
14 LOCAL/REGIONAL TENSION THAT EXISTS. AND, YOU KNOW, WHERE IS  
15 THE MONEY COMING FROM? AND IF IT'S COMING FROM THE LOCAL  
16 JURISDICTION, OR LOCAL COUNTY, THEN I THINK THE INTENT OF THAT  
17 STATEMENT WAS THAT ACCOUNTABILITY REALLY BELONGS AT THE LOCAL  
18 LEVEL IF THE FUND SOURCE IS LOCAL. THAT WAS JUST AN OPINION  
19 STATED. BUT I THINK THAT IS WHAT IT -- WHY IT WAS NOT FRAMED  
20 AS AN OPPORTUNITY INSTEAD OF A BARRIER.

21

22 **ADINA LEVIN:** SO I HEAR THAT, BUT AT LEAST IN TERMS OF THE  
23 LOCAL FUNDING SOURCES THAT I HAVE WORKED ON THERE IS INTENTS IN  
24 THAT LOCAL FUNDING THAT CAN'T BE MET AS WELL AS  
25 [INDISCERNIBLE] THANK YOU.



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1

2 **RANDI KINMAN, CHAIR:** THANK YOU. RICH, THEN CHRISTINA?

3

4 **RICHARD HEDGES:** THANK YOU. JUST AS AN ASIDE, I SUPPORTED  
5 ADINA'S LAST COMMENT ON THE DIFFICULTY OF IMPLEMENTING SOME OF  
6 THE FUNDING ISSUES. I HAVE BEEN ATTENDING ALL THE MEETINGS,  
7 AND I WAS ACTUALLY ENCOURAGED BY THE LAST MEETING. IT SEEMED  
8 THAT ALL THE PUBLIC COMMENT FAVORED EITHER ITEM THREE OR FOUR  
9 AS FAR AS SOLUTIONS AND I BELIEVE THE CHAIR EITHER ACKNOWLEDGE  
10 THAT OR FELT LIKE THE CHAIR MIGHT BE LEANING IN THAT DIRECTION  
11 HIMSELF AND THAT REALLY HARDENED IT. AND AS FAR AS PEOPLE WITH  
12 DISABILITIES, WHICH I AM ACTUALLY ONE OF THEM, NOT AS SEVERELY  
13 DISABLED AS MANY, I REALLY HAVE KNOWN ABOUT THIS ONE-RIDE  
14 SITUATION SINCE WE DID THE GRAND JURY REPORT IN 2002, 2003,  
15 AND IT'S BETTER NOW THAN IT USED TO BE OUR COUNTY, AT LEAST  
16 FOR CERTAIN HOSPITALS, GOING BEYOND THE COUNTY LIMITS, BUT  
17 THIS IS SOMETHING THAT HAS TO BE SOLVED. IT'S SO DEBILITATING  
18 FOR PEOPLE WHO SPEND THE DAY BEING MOVED FROM ONE VEHICLE TO  
19 THE OTHER AND OFTEN WAITING ON THE SECOND VEHICLE IN  
20 UNPROTECTED AREAS OR HOLDING UP THE DRIVER THAT HAS OTHER  
21 SCHEDULES TO MAKE. SO THIS IS A VERY IMPORTANT ISSUE. I WAS  
22 ALSO HEARTENED BY A COMMENT THAT COMMISSIONER WORTH MADE AT  
23 THE LAST MEETING. I WAS PRETTY CERTAIN THAT WHAT I WOULD LIKE  
24 TO SEE IN TRANSIT, FOR THE BAY AREA, IS A ONE RIDE PRICE FOR  
25 AT LEAST THE BIG FIVE. BECAUSE ONE OF THE MOST CONFUSING



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1 THINGS FOR PEOPLE WHO ARE JUST GETTING STARTED ON TRANSIT, IS  
2 FIGURING OUT HOW MUCH MONEY TO APPLY TO THEIR CLIPPER CARD, OR  
3 TO WHEN WE HAD THE PAPER TICKETS. AND I OFTEN STOP AT BART  
4 STATIONS, ESPECIALLY, BECAUSE YOU CAN TELL WHEN SOMEBODY IS  
5 CONFUSED, AND HELP THEM FIGURE IT OUT. BUT, IT WOULD BE MUCH  
6 SIMPLER IF WE COULD GET SOMETHING STARTED FOR WHAT OTHER AREAS  
7 IT HAPPENS, A DAY PASS OR A WEEKLY PASS FOR, AT LEAST, THE  
8 LARGER TRANSIT VEHICLES THAT ACTUALLY CARRY ABOUT 90% OF OUR  
9 RIDERSHIP. SO THAT'S ON MY WISH LIST. I WOULD LIKE TO SEE IT  
10 HAPPEN. SO, ALL IN ALL, I THINK THINGS ARE MOVING IN THE RIGHT  
11 DIRECTION, BUT I THINK WE HAVE GOT A LONG WAY TO GO, AND THERE  
12 IS ALWAYS THIS VERY HEAVY CLASH BETWEEN LOCAL AND REGIONAL  
13 CONTROL, AND IT OFTEN IS, AS YOU SO WELL STATED, THERESE,  
14 ABOUT THE MONEY. THANK YOU.

15

16 **RANDI KINMAN, CHAIR:** THANK YOU. CHRISTINA?

17

18 **CHRISTINA GOTUACO:** HI. I WOULD SECOND RICH'S COMMENT ABOUT  
19 HAVING A SINGLE FARE, AT LEAST FOR THE SAME TYPE OF MODE,  
20 LIKE, BUS, VERSUS TRAINS, BECAUSE I THINK AS A RIDER, YOU  
21 DON'T NECESSARILY NEED TO KNOW WHO YOU'RE RIDING, IT'S A  
22 VISUAL KIND OF VEHICLE YOU'RE GETTING IN OR ON TO. I DID HAVE  
23 A QUESTION ABOUT THE NETWORK MANAGER OPTIONS WHERE I FEEL  
24 LIKE, FROM PREVIOUS FEEDBACK FROM THIS COUNCIL T SOUNDED LIKE  
25 OPTIONS 2 AND 4 WERE STILL WITHIN MTC, WOULD BE THE HIGHER



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1 PRIORITY ONES, SO I'M JUST WONDERING IF THAT HAS GOTTEN INTO  
2 THE TASK FORCE MEETINGS?

3

4 **THERESA ROMMELL:** IN TERMS OF A PREFERENCE OF THOSE OPTIONS  
5 FROM THIS?

6

7 **CHRISTINA GOTUACO:** YEAH.

8

9 **THERESA ROMMELL:** WELL I'M SURE IF THAT FEEDBACK WAS PROVIDED  
10 IT IS INCLUDED IN THE FEEDBACK IN, OVERALL THAT, WE HAVE  
11 RECEIVED, AND I THINK, YOU KNOW, STEVE KINSEY AND OUR STAFF,  
12 AND OTHERS ARE KIND OF COMBING THROUGH ALL OF THAT FEEDBACK  
13 AND WILL BE UPON ABLE TO PRESENT IT AT THE JULY MEETING, IN  
14 SOME FORM.

15

16 **RANDI KINMAN, CHAIR:** DID THAT ANSWER YOUR QUESTION, CHRISTINA?  
17 OR?

18

19 **CHRISTINA GOTUACO:** YEAH. AND I GUESS, I DIDN'T PHRASE MY  
20 QUESTION -- OR, I WAS HOPING TO HEAR IF THAT HAS SOUNDED LIKE  
21 THE PRIORITY IN THE MEETINGS THUS FAR?

22

23 **RANDI KINMAN, CHAIR:** SO, IT -- I WILL SAY THAT FROM MY POINT  
24 OF VIEW, AS A PERSON REPRESENTING THIS BODY, AT THOSE  
25 MEETINGS, IT HAS BEEN STATED -- I DON'T KNOW WHAT THE WAITING



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1 OF THAT IS, THOUGH. AND I WOULD REALLY ENCOURAGE PEOPLE TO  
2 LOOK AT THE NEXT TASK FORCE AGENDA. BECAUSE THIS'S OUR LAST  
3 TIME TO MAKE THAT, THAT STATEMENT, AND I HAVE CONSISTENTLY  
4 STATED, ON OUR BEHALF, THAT WE WANT SOMEBODY TO BE THE BOSS OF  
5 THIS, THAT WE WANT -- AND WE'RE PRETTY INSISTENT ON T THAT WE  
6 HAVE BEEN WORKING ON THIS FOR YEARS, THAT I TRULY APPRECIATE  
7 ALL THE WORK THAT HAS GONE INTO, WITH THE INNER AGENCY WORK  
8 THAT HAS GONE IN, IN THE LAST YEAR AND A HALF, TO MAKE THINGS  
9 CONTINUE TO RUN. I ADMIRE THAT. I THINK IT'S AWESOME, HOWEVER  
10 IT DEPENDING ON THE GOOD WILL OF PEOPLE WHO ARE SITTING IN THE  
11 SEATS RIGHT NOW. AND I THINK WITHOUT ESTABLISHING A STRUCTURE  
12 TO SUPPORT THAT WORK AND CONTINUE THAT WORK, IT'S GOING TO  
13 FAIL. BECAUSE WE GET INTO THE ARGUMENTS OF MONEY. WE GET INTO  
14 THE ARGUMENTS OF JURISDICTION, WE HAVE THE CONVERSATIONS OF,  
15 OUR JOB IS TO SERVE OUR RIDERS, RATHER THAN OUR JOB IS ALSO TO  
16 BE PART OF A NETWORK OF REGIONAL TRANSPORTATION. SO, I HAVE  
17 BEEN SAYING THAT ALL ALONG. OTHERS HAVE BEEN SAYING IT ALL  
18 ALONG. BUT WITH THE NEXT MEETING COMING UP, I THINK THAT, I  
19 THINK THAT THAT POINT OF VIEW NEEDS TO BE REALLY REINFORCED.  
20 SIMPLY BECAUSE IT WOULD BE POLITICALLY EASIER AND STRUCTURALLY  
21 EASIER FOR SOME PEOPLE TO SAY, YOU KNOW, WELL, WE'RE GETTING  
22 ALONG NOW. YOU KNOW? LOOK AT ALL OF GOOD WORK WE HAVE DONE.  
23 AND I DON'T WANT TO TAKE THAT AWAY FROM ANYBODY. HOWEVER, I'M  
24 NOT GOING TO BE THERE IN 20 YEARS. THEY'RE NOT GOING TO BE  
25 THERE IN 20 YEARS, AND I CAN'T COUNT ON PEOPLE'S GOOD WILL IN





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1 20 YEARS, WITHOUT SOME TYPE OF STRUCTURE AROUND T AND I THINK  
2 THAT IT HELPS EVERYBODY TO HAVE A STRUCTURE. SO THAT'S WHAT I  
3 HAVE BEEN PUTTING FORTH, CONSISTENTLY, ALL ALONG. NOW, I HAVE  
4 SEEN A WHOLE BUNCH OF HANDS GO UP. WHAT I WANT TO ADD TO THE  
5 DISCUSSION IS, THE FORM FOLLOWS FUNDING IS KIND OF CONFUSING  
6 TO ME BECAUSE IT'S KIND OF A TAKE OFF OF FORM FOLLOWS  
7 FUNCTION. AND PART OF THAT DISCUSSION IS EACH AGENCY IS  
8 UNIQUELY FUNDED. THE MONEY CAN ONLY BE SPENT A CERTAIN WAY,  
9 BUT EACH AGENCY, ALSO, WITHIN ITSELF HAS A MYRIAD OF REVENUE  
10 STREAMS, A VARIETY OF REVENUE STREAMS AND THEY ALREADY COPE  
11 WITH THAT INTERNALLY WITH MULTIPLE AGENCIES AND I DON'T SEE  
12 THAT AS UNSOLVABLE PROBLEM BUT THAT KEEPS POPPING UP IN THE  
13 DISCUSSION. SO I'M REINFORCING THAT. AND THE NEXT IDEA, THE  
14 NEXT STEP AFTER THE TASK FORCE, SOMEBODY FROM OUR BODY NEEDS  
15 TO BE ON THAT. WE ARE AN ADVISORY GROUP MTC IS A WHOLE THIS  
16 HAS BEEN A REALLY GOOD OPPORTUNITY FOR THE BACK AND FORTH TO  
17 GO ON AND I HAD BROUGHT THAT UP AS OUR REQUEST THAT WILL ALSO  
18 BE MY REQUEST. THE PROBLEM IS MY REPORT TO MTC COMMISSION AS A  
19 WHOLE THE TASK FORCE IS GOING TO BE MEETING AND THAT WILL HAVE  
20 TO BE REINFORCED AT THE TASK FORCE MEETING. ALSO TO ADDRESS  
21 THE ISSUES AROUND DISABILITY AND PARATRANSIT HAVE KIND OF BEEN  
22 A QUIET PART OF THE CONVERSATION. THEY DIDN'T RISE TO THE TOP.  
23 I WAS DISAPPOINTED IN THAT FROM THE BEGINNING. SO TO ADDRESS  
24 THAT -- AND IT'S IN THE LONG-RANGE PLANNING NOW, HOWEVER, I  
25 THINK THAT WE REALLY NEED TO NOT JUST SAY WE'RE GOING TO



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1 HANDLE THAT. WE'RE GOING TO DISCUSS IT, AND WE'RE GOING TO  
2 DEAL WITH IT. THAT WHAT WE NEED TO DO IS PUSH FOR -- IS THIS  
3 WAS MY RECOMMENDATION AT THE LAST MEETING, WE ARE GOING TO  
4 PUSH -- WE WANT TO PUSH FOR A COMMITTEE THAT LOOKS LIKE THE 1A  
5 DINA HAS BEEN CHAIRING ON FARE COORDINATION, WHERE IT'S RUN  
6 BY, AND UNDER THE AUSPICES OF THE POLICY ADVISORY COUNCIL,  
7 HOWEVER, IT BRINGS IN OUTSIDE GROUPS TO HAVE THIS BIG POLICY  
8 DISCUSSION AND TO MAKE THINGS MOVE FORWARD. AND I KNOW THAT  
9 THAT'S COMING UP ON OUR AGENDA. HOWEVER, THIS HAS WORKED  
10 REALLY WELL FOR THE FARE INTEGRATION. AND I THINK IT'S A GOOD  
11 MODEL FOR US GOING FORWARD. SO THAT HAS BEEN MY INPUT FOR, TO  
12 THE COMMITTEE. AND I WANT TO CHECK AND SEE IF THERE IS  
13 ANYTHING ELSE? AND I THINK I WILL STOP COMMENTING RIGHT NOW  
14 BECAUSE I SEE A WHOLE BUNCH OF COMING UP. AND WE'LL GO BACK  
15 AROUND STARTING ARE RICH HEDGES, AND THEN ADINA.

16

17 **RICHARD HEDGES:** SOMETHING I LEFT OUT THEY WANT TO ADD BACK IN,  
18 THE OVERRUNS ON COST WITH CALTRAIN, THE 3300, RAPT BUS ON VAN  
19 NESS FLYING INTO THE CHINATOWN WHICH I WAS HOPING TO RIDE,  
20 WHICH I HOPE WITHIN MY LIFETIME I'LL GET A CHANCE TO RIDE,  
21 THERE HAS BEEN SUGGESTIONS, ARTICLES WRITTEN ON IT, AND ONE OF  
22 THEM IS, SOMETHING LIKE A NETWORK MANAGER TO DEAL WITH THE  
23 OVERALL REGIONAL BIG PROJECTS. BECAUSE OFTENTIMES, THE REASON  
24 FOR THAT WAS, OFTENTIMES, THE DIFFERENT TRANSIT AGENCIES ARE  
25 DEALING WITH A BIG PROJECT FOR THE FIRST TIME. AND ONE OF THE



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1 REASONS THEY GO OVER FUNDING IS THAT THEY'RE JUST NOT REALLY  
2 USED TO IT, AND WITH CALTRAIN, I THINK WE'RE ON OUR SECOND,  
3 MAYBE THIRD, GROUP OF -- AND ADINA CAN SHED LIGHT ON THIS, A  
4 GROUP OF CONSULTANTS WORKING ON THIS. AND OF COURSE THEY TOLD  
5 US THEY'RE WORKING ON IT NOW, AND THERE WON'T BE ANY MORE  
6 PROBLEMS, BUT THAT'S WHAT THE LAST TWO GROUPS SAID. SO, ONE OF  
7 THE SOLUTIONS, MAYBE, TO START MOVING INTO THE NETWORK MANAGER  
8 IDEA, THE IDEA OF SOME OVERARCHING BODY THAT COORDINATES AND  
9 KEEPS A BODY OF CONTRACTORS, AND TO GIVE YOU AN EXAMPLE, MY  
10 HOMEOWNERSHIP WHICH IS QUITE LARGE AND A BIG BUDGET HAS  
11 CONTRACTORS THAT WE USE BUT WE GO OUT TO BID AND DON'T FOCUS  
12 ON THE LOWEST BID BECAUSE OF SOME OF THESE CONTRACTORS AND WE  
13 KNOW THAT THEY USE TOP MATERIALS AND THEY DO GOOD WORK AND WE  
14 KNOW IT'S GOING TO LAST. THAT WAS ONE OF THE ISSUES THAT WAS  
15 BROUGHT UP IN SOME OF THE OPINIONS ON THIS, ESPECIALLY WITH  
16 VAN NESS, THEY TOOK THE CHEAPEST CONTRACTOR WHOEVER'S NOT  
17 EQUIPPED TO DO THE WORK. SO I'M JUST MOVING THIS INTO THE  
18 OVERALL DISCUSSION F1 OTHER THING, IF WE GOING TO HAVE  
19 ADEQUATE TRANSIT WE HAVE TO KEEP COSTS UNDER CONTROL AND  
20 HOPEFULLY A NETWORK MANAGER COULD HELP FACILITATE WITH THAT.  
21 THANK YOU.

22

23 **RANDI KINMAN, CHAIR:** THANK YOU. ADINA THEN RICK COATES.

24



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1 **ADINA LEVIN:** I WOULD AGREE WITH WHAT RICH HEDGES HAD JUST  
2 SAID. SORRY. I GOT DISTRACTED. LET ME PUT MY HAND DOWN THEN  
3 BACK UP WHEN I REMEMBER WHAT I WANT TO SAY.

4

5 **RANDI KINMAN, CHAIR:** RICK COATES.

6

7 **RICK COATES:** I WONDER WHAT THE LOCAL TRANSIT AUTHORITIES WITH  
8 THE INTERFACE WITH CMAS AS OPPOSED TO THE BOARDS OF DIRECTORS  
9 WHICH USUALLY RECOMMEND TO THE CMAS WHICH WHAT THEY WOULD LIKE  
10 TO SEE? IT SEEMS TO ME THAT THERE IS SOME OVERLAP THERE  
11 SOMEWHERE AND SECONDLY I'M INTERESTED IN A BETTER DEFINITION  
12 OF OPTIONS 3 AND 4 WHERE IN TERMS OF WHERE THERE MIGHT BE A  
13 CONFLICT OF INTEREST. THE COMMISSION IS GIVING GRANTS, AND YET  
14 IT'S DECIDING WHAT THE CRITERIA FOR THAT GRANTS ARE, AND THEN  
15 WE'VE GOT CMAS, WE HAVE GOT THE VARIOUS OPERATORS. IT'S TILL -  
16 - IT'S VERY MESS TOW ME. I'M STILL TRYING TO SORT OUT WHAT  
17 WOULD ACTUALLY HAPPEN THERE. YOU CAN GIVE ME SOME HELP?

18

19 **THERESA ROMMELL:** I THINK WHAT THE CONSULTANTS DID PRESENT WAS  
20 VERY HIGH LEVEL, SO IT PROBABLY DIDN'T DEAL WITH ALL OF THAT  
21 MESS THAT WOULD BE INCORPORATED. BUT, ESSENTIALLY, THE  
22 DIFFERENCE BETWEEN 3 AND 4 IS, ONE WOULD JUST BE A WHOLE NEW  
23 BODY, KIND OF, NOT RELATED TO MTC, ALTHOUGH WE WOULD OBVIOUSLY  
24 INTERACT WITH ONE ANOTHER. BUT THAT WOULD BE IN THREE. JOAN  
25 THAT THERE WOULD BE CONFLICT OF INTEREST THERE. AND IN OPTION



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1 FOUR, YOU KNOW, THERE WOULD BE SOME SORT OF BODY WITHIN MTC,  
2 KIND OF LIKE HOW BATA IS KIND OF A SEPARATE ENTITY BUT IT'S  
3 UNDER THE MTC AUSPICES. THAT WOULD BE MY UNDERSTANDING OF  
4 OPTION FOUR, AND HOW THE CONFLICTS OF INTEREST WOULD BE DEALT  
5 WITH THERE, I WOULD HAVE TO LOOK AT THAT A LITTLE BIT MORE AND  
6 THAT'S PROBABLY THE REASON WHY THERE IS A BUSINESS CASE  
7 INTENDED TO GO INTO THOSE DETAILS A LITTLE BIT FURTHER.

8

9 **RICK COATES:** THANK YOU.

10

11 **RANDI KINMAN, CHAIR:** VEDA THEN MICHAEL BALDINI?

12

13 **VEDA FLOREZ:** I HAD THE OPPORTUNITY TO ATTEND MOST OF THE BLUE  
14 RIBBON TASK FORCE MEETINGS AND I WAS PLEASANTLY SURPRISED TO  
15 BRING IN THE CONVERSATION OF PARATRANSIT, LIKE OUR OTHER  
16 COUNCIL MEMBERS HAVE MENTIONED. IT'S USUALLY AN AFTERTHOUGHT  
17 FOLDED INTO ANOTHER SUBCOMMITTEE, SO IT'S GREAT TO HAVE IT ON  
18 THE TABLE THAT THIS IS A PRIORITY ALONG WITH OUR EQUITY, DEA,  
19 AND BELONGING, DEIB, I THINK THEY CALL IT, CONVERSATION, BUT  
20 IT'S AT THE FOREFRONT IT NEEDS TO BE PART, ON THE TABLE AS A  
21 FULL PARTNERSHIP FOR RIDERS. AND THEN, SECONDLY, I'M  
22 INTERESTED IN YOUR DIRECTOR FOR THIS PROGRAM. I THINK IT IS A  
23 WISE IDEA TO BRING SOMEONE ELSE IN TO MAKE SURE THAT THERE IS  
24 NO CONFLICT OF INTEREST. AND I'M WONDERING WHAT TYPE OF  
25 LEGISLATION WOULD BE NECESSARY, AND THE TIMELINE OF GETTING



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1 SOMETHING, YOU KNOW LEGISLATION DONE TO CREATE THIS NEW  
2 ENTITY, BODY, AND I LIKE THE IDEA OF IT BEING UNDER THE MTC  
3 UMBRELLA, BUT WITH A SEPARATE EXECUTIVE DIRECTOR.

4

5 **THERESA ROMMELL:** YEAH, AND I'LL JUST NOTE THAT THE BUSINESS  
6 CASE IS KIND OF ON THE SAME TRAJECTORY AS LEGAL OR LEGISLATIVE  
7 ACTIVITIES, KIND OF WITHIN -- OVER THE NEXT YEAR OR SO, KIND  
8 OF, POINT -- ON THE SAME TRAJECTORY OUR HOPE IS THAT THE  
9 BUSINESS CASE WILL BE ABLE TO INFORM THE LEGISLATIVE PROCESS  
10 IN WHATEVER MANNER THE BUSINESS CASE TAKES US.

11

12 **RANDI KINMAN, CHAIR:** OKAY. MICHAEL THEN TERRY SCOTT?

13

14 **MICHAEL BALDINI:** MY COLLEAGUES BROUGHT UP THE COST CONTROLS  
15 ELEMENT OF, POTENTIALLY, FOR THE POSITION, WOULD ALSO REVENANT  
16 CONTROLS, DEMAND MANAGEMENT OR CAPACITY MANAGEMENT BE AT THEIR  
17 FINGER TIPS? AND ALSO, MODAL INVESTMENT, GIVEN THE  
18 CONNECTIVITY OF THE ISSUE, AND THE OVERRIDING ISSUE, IT SEEMS,  
19 BETWEEN ALL OF THE TRANSIT AGENCIES, WOULD THEY HAVE ANY SAY  
20 IN THE INVESTMENT OF THE PARTICULAR MODAL SELECTION TO  
21 ENCOURAGE OR MAKE THAT HAPPEN? THANK YOU.

22

23 **THERESA ROMMELL:** I'M NOT SURE IF THAT WAS A QUESTION. BUT, I  
24 THINK IT DEPENDS ON WHAT OVERALL STRUCTURE ENDS UP MOVING  
25 FORWARD IN TERMS OF, LIKE, YOU KNOW, MODAL RESPONSIBILITY FOR



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1 INVESTMENTS. BUT, I WOULD IMAGINE IN SOME OF THOSE STRUCTURES  
2 THERE WOULD BE SOME RESPONSIBILITY FROM MULTIPLE MODES.

3

4 **MICHAEL BALDINI:** YES, I HOPE THEY WOULD BE INCLUDED IN THIS  
5 POSITION, OR IN THE GROUP, OR AGENCY, ORGANIZATION. THANK YOU.  
6 THERESE, IF I COULD JUST ADD TO THAT. THERE IS INTERSTATE  
7 INTEREST, I THINK, IN THE AGENCIES FOR COST SAVINGS AND GROUP  
8 PURCHASES, AND COMBINING THOSE TYPES OF ACTIVITIES SO THAT  
9 THEY CAN -- I'LL CALL IT THE COSTCO BUYING, VERSUS THE LOCAL  
10 STORE BOUGHT. BECAUSE I THINK EVERYBODY SEES THAT, AT LEAST,  
11 AS A STEPPING STONE. SO.

12

13 **THERESA ROMMELL:** YEAH. WE HAVE BEEN LOOKING AT THAT FOR MANY  
14 YEARS, EVEN WITH THE CURRENT TSP WHERE WE LOOKED AT FUNCTIONAL  
15 CONSOLIDATIONS. YOU KNOW, CAN WE CONSOLIDATE CERTAIN  
16 OPERATIONS OF THESE AGENCIES AND MAKE THEM MORE COST  
17 EFFECTIVE, ECONOMIES OF SCALE, ET CETERA, SO THAT'S SOMETHING  
18 THAT WE HAVE BEEN DEFINITELY INTERESTED IN AND SO WOULD  
19 IMAGINE THOSE TYPES OF OPPORTUNITIES WOULD RISE UNDER THE  
20 SURFACE OF ANY ONE OF THESE STRUCTURES THAT ARE BEING  
21 PROPOSED, AS WELL.

22

23 **RANDI KINMAN, CHAIR:** TERRY SCOTT, THEN FRANK WELTE?

24



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1 **TERRY SCOTT:** FIRST OF ALL, I AGREE WITH WHAT YOU SAID EARLIER  
2 RANDI, AND SPECIFICALLY A MEMBER POLICY ADVISORY COUNCIL  
3 SHOULD BE A MEMBER OF THE COMMITTEE DESIGN NETWORK MANAGER  
4 POSITION AND TEAM SUPPORTING IT, WITH RESPONSIBILITIES CLEARLY  
5 IF YOU HAVE A NETWORK MANAGER THERE NEEDS TO BE A CLEAR  
6 DEFINITION OF THEIR RESPONSIBILITIES, AS WELL AS THEIR  
7 AUTHORITIES TO MEET THOSE RESPONSIBILITIES. AND TO TAKE  
8 WHATEVER ACTIONS ARE REQUIRED. A BIG PART OF THE JOB WOULD BE  
9 WORKING WITH VARIOUS ENTITIES WITHIN MTCS, BUT I THINK THE KEY  
10 IS TO PUT TOGETHER THAT POSITION AND THE TEAM THAT SUPPORTS  
11 IT. AND OF COURSE, THE POSITION SHOULD COME FIRST, AND THEN  
12 THEY SHOULD HAVE A SIGNIFICANT AMOUNT OF INPUT INTO DESIGNING  
13 THEIR TEAM AND HOW THEIR TEAM WILL OPERATE. BUT THE FACT IS  
14 THAT, THAT'S A NECESSARY ELEMENT TO MOVE FORWARD. AND, SO, I  
15 DON'T THINK WE CAN DO SO WITHOUT A COUNCILMEMBER BEING  
16 REPRESENTATIVE ON THAT DEVELOPMENT TEAM.

17

18 **RANDI KINMAN, CHAIR:** THANK YOU. FRANK WELTE AND THEN ADINA.

19

20 **FRANK WELTE:** SINCE WE'RE HAVING THESE IMPORTANT DISCUSSIONS  
21 ABOUT LONG-RANGE PLANNING ISSUES BOTH IN THE CONTEXT OF THE  
22 BLUE RIBBON REPORT AND IN THE CONTEXT LATELY OF THE 2050 PLAN  
23 THAT WE HAVE BEEN TALKING ABOUT, I WANT TO PUT ON THE TABLE  
24 WHAT I THINK IS A GLARING EQUITY ISSUE, THAT IS SYSTEMIC, NOT  
25 ONLY IN, HERE IN THE BAY AREA, BUT I THINK ANYWHERE, AND I





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1 THINK THAT'S THE VARIABILITY IN SERVICE LEVELS FOR PUBLIC  
2 TRANSPORTATION FOR BUDGET DISCUSSION. AND EQUITY IN MIND I  
3 WANT YOU TO IMAGINE WHAT YOU'RE SITUATION WOULD BE IF THE  
4 STREETS AROUND YOUR NEIGHBORHOOD AND THE FREEWAY ACCESS IN  
5 YOUR NEIGHBORHOOD NOT ONLY WAS SUBJECT TO VARIATIONS IN  
6 MAINTENANCE DEPENDING ON THE LEVEL OF TAX REVENUES, AND  
7 FUNDING AND SO FORTH FROM YEAR TO YEAR, BUT IMAGINE IF, DURING  
8 LEAN YEARS, NOT ONLY WERE YOUR ROADS NOT MAINTAINED AT THE  
9 USUAL LEVELS, BUT IMAGINE THEY WERE CLOSED. YOU KNOW, FOR  
10 EXAMPLE, IMAGINE THAT YOU WOKE OCCUPY JANUARY 1, 1 YEAR, AND  
11 YOU DISCOVERED THAT, BECAUSE OF BUDGET SHORTFALLS YOU'RE  
12 STREET WAS GOING TO BE BLOCKED FOR THE NEXT TWO YEARS. THAT'S  
13 WHAT HAPPENS TO PEOPLE WHO ARE TRANSIT DEPENDENT. AT ANY GIVEN  
14 TIME, THEY CAN DISCOVER THAT BECAUSE OF BUDGET ISSUES OVER  
15 WHICH THEY HAVE ABSOLUTELY NO CONTROL. THAT THE TRANSPORTATION  
16 SYSTEM THEY DEPEND ON TO LIVE THEIR LIVES CAN GO AWAY OR BE ON  
17 DRASTICALLY CURTAILED. AND I THINK THAT IT IS IMPORTANT THAT  
18 AT SOME TIME SOONER OR LATER, WE, AS A COMMUNITY, NEED TO  
19 ADDRESS AND FIND WAYS TO PROVIDE A MORE TABLE LEVEL OF  
20 TRANSPORTATION SO THAT PEOPLE CAN BUILD THEIR LIVES AROUND IT.  
21 THINK OF THE DIFFICULTY YOU WOULD HAVE, IF YOU DIDN'T KNOW  
22 FROM YEAR TO YEAR IF THE STREETS AROUND YOUR HOME WERE GOING  
23 TO BE OPEN TO YOU, AND THINK ABOUT HOW DIFFICULT THAT WOULD  
24 MAKE PLANNING WHERE YOU LIVE OR SEND YOUR KIDS TO SCHOOL OR



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1 WHATEVER AND THAT'S EXACTLY WHAT HAPPENS TO PEOPLE WHO ARE  
2 TRANSIT DEPENDENT. AND WE NEED TO ADDRESS THAT ISSUE.

3

4 **RANDI KINMAN, CHAIR:** THANK YOU. ADINA THEN VEDA, THEN WE'LL  
5 GO TO PUBLIC COMMENT.

6

7 **ADINA LEVIN:** THANKS. WHAT I WAS GOING TO SAY EARLIER WAS IN  
8 RESPONSE TO THE CONVERSATIONS ABOUT THE NUANCES IN OPTION  
9 THREE AND OPTION FOUR, WELL I AGREE WITH WHAT CHAIR KINMAN HAD  
10 SAID IN TERMS OF WANTING TO MOVE IN THAT 3 TO 4 DIRECTION IN  
11 TERMS OF HAVING AUTHORITY AND NOT ALWAYS NEEDING TO GO BACK TO  
12 27 BOARDS TO MAKE DECISIONS AND SET STANDARDS, BUT WITHIN  
13 THOSE, THAT'S WHERE I'M GLAD THAT WE HAVE PROFESSIONAL  
14 CONSULTANTS DOING A BUSINESS CASE WITH CASE STUDIES AROUND THE  
15 WORLD. BECAUSE I THINK THAT THERE ARE SOME NUANCES WHERE THAT  
16 EXPERTISE WILL BE HELPFUL. FOR EXAMPLE, IN THE FARE STUDY,  
17 THERE WAS A TEAM THAT WAS WORKING ON THIS, THAT HAD A  
18 COMBINATION OF STAFF FROM MTC AND BART WHO ARE LEADING, AND  
19 OTHER AGENCIES. AND SO WITHIN OUR SYSTEM, WE HAVE A GOOD SET  
20 OF SKILLED PROFESSIONAL PEOPLE WHO ARE SPRINKLED AMONGST MANY  
21 AGENCIES. AND THE IMPRESSION THEY GET IS THAT IT IS HARDER FOR  
22 THEM TO DO THE GOOD JOB THAT THEY ARE CAPABLE OF DOING BECAUSE  
23 OF THE WAY THAT THEY ARE SPRINKLED AMONGST THE DIFFERENT  
24 AGENCIES, THE TRANSIT AGENCIES, AND MTC. SO WHAT WOULD BE THE  
25 OPTIMAL WAY OF CONFIGURING THAT STAFF SO THAT IT CAN



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1 COMPETENTLY DO THIS COORDINATION AND, YOU KNOW, LIKE, HAVE THE  
2 AUTHORITY TO DO WHAT THEY NEED TO DO. LIKE, I THINK THAT IS A  
3 GOOD THING THAT CAN COME, HOPEFULLY, OUT OF THE BUSINESS CASE.  
4 BECAUSE THERE ARE IMPORTANT NUANCES IN TERMS OF FIGURING OUT,  
5 LIKE, HOW TO ADDRESS THOSE THINGS.

6

7 **RANDI KINMAN, CHAIR:** THANK YOU. VEDA?

8

9 **VEDA FLOREZ:** THANK YOU FOR ALLOWING ME THE LAST OPPORTUNITY TO  
10 SPEAK ON THIS ITEM. I KNOW THAT MANY OF US ON THIS BOARD FEEL  
11 VERY STRONGLY THAT THE VOICE OF THE PAC NEEDS TO BE HEARD. AND  
12 I WOULD LIKE TO MAKE A FORMAL MOTION FOR THE MTC COMMISSION TO  
13 REALIZE THAT, YOU KNOW, THE PUBLIC IS NOT AN AFTERTHOUGHT AND  
14 THEY DO NEED TO BE PART OF THE HOST -- UH -- [LAUGHTER] THE --  
15 PART OF -- OUR VOICES NEED TO BE PART OF THE NEXT GENERATION  
16 OF MEETINGS. SO I WOULD LIKE TO MAKE A MOTION THAT PAC  
17 ACTUALLY INCLUDES -- THAT PAC IS INCLUDED, ONE MEMBER FROM OUR  
18 COUNCIL, BE INCLUDED IN THE POST [AUDIO DIFFICULTIES] THAT WE  
19 HAVE A VOICE, AND AN AFTERTHOUGHT THAT MAYBE THEY'LL JOIN US.

20

21 **CLERK, MARTHA SILVER:** PLEASE NOTE, FOR THE RECORD, IT SHOULD  
22 BE COUNCIL, NOT PAC. PAC STANDS FOR PROGRAMMING AND  
23 ALLOCATIONS COMMITTEE.

24

25 **VEDA FLOREZ:** OH PARDON ME. PUBLIC ADVISORY COUNCIL, THAT --



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1

2 **CLERK, MARTHA SILVER:** POLICY ADVISORY COUNCIL.

3

4 **VEDA FLOREZ:** THANK YOU. WHAT WOULD WE DO WITHOUT MARTHA? I  
5 WOULD LIKE TO MAKE A FORMAL MOTION.

6

7 **TERRY SCOTT:** I'LL SECOND THE MOTION.

8

9 **RICHARD HEDGES:** I'LL MAKE [INDISCERNIBLE].

10

11 **RANDI KINMAN, CHAIR:** I WOULD LIKE TO GO TO PUBLIC COMMENT. I  
12 SEE THERE ARE ATTENDEES WHO HAVE EITHER RAISED THEIR HAND OR  
13 DIALLED STAR NINE. MARTHA, YOU CAN CALL ON THE PUBLIC  
14 ATTENDEES?

15

16 **CLERK, MARTHA SILVER:** THEY HAVE LOWERED THEIR HANDS, BUT YOU  
17 CAN RAISE THEM AGAIN IF YOU WOULD LIKE TO SPEAK ON THIS ITEM?

18

19 **RANDI KINMAN, CHAIR:** OKAY.

20

21 **CLERK, MARTHA SILVER:** AND NO PUBLIC COMMENT WAS SUBMITTED ON  
22 THIS ITEM.

23

24 **RANDI KINMAN, CHAIR:** WITH THAT, WE'LL GO COMMENT ON THE  
25 MOTION. RICH?



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1

2 **RICHARD HEDGES:** I WAS KIND OF UNCLEAR ON THE ENTIRE MOTION.  
3 AND KIND OF WONDERING -- I WANT TO MAKE IT CLEAR IN THIS  
4 MOTION THAT WE APPRECIATE WHAT THE COUNCIL HAS DONE SO FAR  
5 INCLUDED YOU ON ONE OF THE COMMITTEES AND THAT WE WOULD LIKE A  
6 LARGER VOICE WITHOUT SOUNDING DISMISSIVE.

7

8 **RANDI KINMAN, CHAIR:** I HEARD THE MOTION AND I WILL CHECK WITH  
9 VEDA AND THE SECOND IS THAT WE WANT ON THE NEXT ITERATION,  
10 THAT THE COMMITTEE THAT FOLLOWS THE BLUE RIBBON TASK FORCE  
11 THAT WILL BE LOOKING AT THE BUSINESS PLAN, WE WANT A SEAT ON  
12 THAT COMMITTEE. IS THAT CORRECT, VEDA?

13

14 **VEDA FLOREZ:** THAT IS CORRECT.

15

16 **RICHARD HEDGES:** I WOULD START THE MOTION ON THE THINKING WHAT  
17 THEY HAVE DONE SO FAR.

18

19 **TERRY SCOTT:** YES, THAT IS CORRECT, RANDI.

20

21 **RANDI KINMAN, CHAIR:** THANK YOU, RICH. SO DOES THAT CLARIFY IT  
22 FOR YOU?

23

24 **RICHARD HEDGES:** YEAH BUT WHAT ABOUT MY SUGGESTION?

25



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1 **VEDA FLOREZ:** YES. I WOULD ALSO LIKE TO ADD IT. THANK YOU.

2

3 **RICHARD HEDGES:** I'M GOOD WITH IT THEN.

4

5 **RANDI KINMAN, CHAIR:** THANK YOU. I CAN WORD WITH STAFF AFTER F  
6 THIS PASSES. WALTER WILSON?

7

8 **WALTER WILSON:** THANK YOU. GOOD AFTERNOON EVERYBODY. SO I'M  
9 TRYING TO UNDERSTAND THIS MOTION, NOT JUST THE MOTION, BUT WHO  
10 IT'S BEING MADE TO, ONCE THE MOTION IS MADE, WHO ARE WE  
11 PRESENTING THIS RECOMMENDATION TO? THANK YOU.

12

13 **RANDI KINMAN, CHAIR:** SO OUR MOTIONS AND OUR RESPONSE GOES TO  
14 THE COMMISSION, BUT BECAUSE THE BLUE RIBBON TASK FORCE WILL BE  
15 MEETING -- ARE THEY MEETING PRIOR TO THE COMMISSION?

16

17 **THERESA ROMMELL:** YES. JUST A COUPLE OF DAYS.

18

19 **RANDI KINMAN, CHAIR:** SO THEY MEET PRIOR TO THE COMMISSION, SO  
20 IT WILL BE TAKEN TO BOTH -- IT CAN BE SUBMITTED -- IT CAN BE  
21 SUBMITTED TO THE BLUE RIBBON TASK FORCE ONCE THERE IS A  
22 DOCUMENT, AND I WILL MOST CERTAINLY RAISE MY VOICE ON THAT IF  
23 THIS PASSES. AND THEN IT WILL ALSO BE FOLLOWED UP AS A  
24 RECOMMENDATION TO THE COMMISSION AS A WHOLE. AND THE  
25 COMMISSION IS THE ONE WHO WILL DECIDE THE COMPOSITION OF THE



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1 NEXT BODY. SO THAT WAY WE'RE GETTING A DOUBLE -- A DOUBLE SAY  
2 IN THAT. DOES THAT --

3

4 **WALTER WILSON:** SO ARE WE ONLY ASKING FOR REPRESENTATION FOR  
5 ONE PERSON? OR, WHAT? YOU KNOW?

6

7 **RANDI KINMAN, CHAIR:** THAT'S WHAT WE HAVE HAD SO FAR. IT'S  
8 BECAUSE IT'S A COMMITTEE. AND, SO THE NEXT -- AND THE TASK  
9 FORCE WAS A RATHER LARGE, A LARGE COMMITTEE. THE NEXT ONE,  
10 THEY ENVISION IS BEING SMALLER. BECAUSE IT'S CONCENTRATING  
11 SOLELY ON THE BUSINESS PLAN DEVELOPMENT. RATHER THAN ALL THE  
12 OTHER ISSUES THAT CAME ALONG WITH COVID AND MONEY AND  
13 EVERYTHING ELSE. IT'S LIKE, WE HAVE GOTTEN TO THIS POINT,  
14 WHERE WE AGREE THAT WE NEED TO LOOK AT A BUSINESS CASE STUDY,  
15 AS TO WHETHER OR NOT A NETWORK MANAGER, IN SOME VARIOUS  
16 FORMAT, WOULD BE -- AND THAT FEEDS INTO THE COMMISSION.

17

18 **WALTER WILSON:** THANK YOU.

19

20 **RANDI KINMAN, CHAIR:** OKAY. SORRY. I'M -- I WAS BAKING. MY  
21 HOUSE IS REALLY HOT. [LAUGHTER] SO I'M A LITTLE FUZZY RIGHT  
22 NOW. BUT I GOT PEACH BLUEBERRY COBBLER OUT. ARE THERE ANY  
23 OTHER QUESTIONS FROM THE COUNCIL? WITH THAT, I WILL CALL FOR  
24 A VOTE ON THE -- ON THE MOTION.

25



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1 **CLERK, MARTHA SILVER:** WHO WAS THE SECONDER?

2

3 **RANDI KINMAN, CHAIR:** THE SECONDER WAS TERRY SCOTT.

4

5 **CLERK, MARTHA SILVER:** AWESOME. AND TERRY, DID YOU APPROVE OF  
6 THE CHANGES?

7

8 **TERRY SCOTT:** YES.

9

10 **CLERK, MARTHA SILVER:** AWESOME. BY LAST NAME. [ROLL CALL VOTE]  
11 IT PASS UNANIMOUSLY.

12

13 **RANDI KINMAN, CHAIR:** THANK YOU. I THINK THAT, UNLESS THERE IS  
14 ANY OTHER QUESTIONS, I THINK THAT WRAPS UP THIS AGENDA ITEM.  
15 AND WE WENT PRETTY LONG ON IT. BUT THAT'S OKAY. THIS IS ONE OF  
16 THE MOST IMPORTANT THINGS THAT WE HAVE BEEN DEALING WITH THIS  
17 YEAR. AND IT WILL BE ONE OF THE MOST IMPORTANT THINGS GOING  
18 FORWARD. SO SEEING NO OTHER HANDS RAISED. THANK YOU, THERESE  
19 A

20

21 **THERESA ROMMELL:** THANK YOU.

22

23 **RANDI KINMAN, CHAIR:** WE'LL MOVE TO ITEM EIGHT, THE ACTIVE  
24 TRANSPORTATION PROGRAM. KARA, ARE YOU AVAILABLE DOLLAR?

25





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1 **SPEAKER:** GOOD AFTERNOON I'M KARA OBERG IN PLANNING AND I'M  
2 JOINED BY FRANK PONCIANO OF WINTER CONSULTING WE'RE HERE TO  
3 TALK ABOUT THE REGIONAL ACTIVE TRANSPORTATION PLAN I CAME TO  
4 THIS GROUP AT THE END OF 2019 BEFORE WE PUT OUT AN RFP FOR THE  
5 TRANSPORTATION PLANNER WHAT WE'RE CALLING THE -- FRANK IS  
6 GOING TO SHARE EQUITY DISCUSSIONS FINDINGS WE HAD WITH THE  
7 EQUITY ACCESS SUBCOMMITTEE ON FRIDAY I'M GOING TO PROVIDE  
8 INPUT ON OUR DRAFT VISION AND GOALS AND TARGETS AND THEN I'LL  
9 SHARE MORE ABOUT THE COMMITTEE STREETS POLICY UPDATE AND  
10 STAKEHOLDER ENGAGEMENT PLAN. NEXT SLIDE. PLANNED BAY AREA WAS  
11 MENTIONED IN THE PREVIOUS DISCUSSION. PLANNED BAY AREA 2050,  
12 THE ACTIVE TRANSPORTATION PLAN IS DIRECTLY BUILDING OFF OF  
13 PLANNED BAY AREA. THERE WERE 35 BOLD STRATEGIES PUT FORTH IN  
14 THE DRAFT PLAN AND WE ARE WORKING TO IMPLEMENT TWO OF THOSE  
15 STRATEGIES WITH THE AT PLAN. SO DUE IN LARGE PART TO THAT  
16 REASON WE ARE DOING STAKEHOLDER ENGAGEMENT WHICH WILL BE  
17 SUPPLEMENTED BY OUR TECHNICAL ADVISORY COMMITTEE, PAID  
18 COMMUNITY-BASED OUTREACH WHICH WE'LL TOUCH MORE ON TODAY AND  
19 THEN PRESENT THE COMMUNITY TRANSPORTATION PLAN ANALYSIS.  
20 SECOND TASK IS A POLICY AND PROGRAM ANALYSIS WITH FOCUS ON  
21 VISION ZERO AS WELL AS EQUITY, AND THE PAIN UPDATE -- MAIN  
22 UPDATE HERE IS GOING TO BE ABOUT COMPLETE STREETS POLICY  
23 RESOLUTION 3765. AND THIRD TASK BUILDING OFF OF THE MAP YOU  
24 SEE HERE ON THE SCREEN IN DEVELOPING ACTIVE TRANSPORTATION  
25 NETWORK WHAT THE PLANNED BAY AREA CALLED FOR IN THE COMPLETE



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1 STREETS NETWORK. BUILDING OFF OF THE NETWORK HERE FIRST  
2 ESTABLISHED IN 2001 2400 MILES OF REGIONALLY SIGNIFICANT  
3 PATHWAYS, AND BUILDING ON THE NETWORKS AT THE COUNTY LEVELS AS  
4 WELL AS THREE BIG CITIES. FOURTH TASK IS TO THE SAME AS  
5 HORIZON, AND PLANNED BAY AREA 2050. LASTLY FUNDING ASSESSMENT  
6 TO UNDERSTAND CONSTRAINTS AND FUNDING OPPORTUNITIES TO ASSESS  
7 OPPORTUNITIES TO FUND PRIMARILY THE STATION NETWORK. WE KICKED  
8 OFF THIS PLAN WITH OUR TOOLS DESIGN GROUP IN APRIL. CURRENTLY  
9 FROM JUNE TO AUGUST BEHIND THE SCENES WORKING ON DATA ANALYSIS  
10 FOR THE NETWORK AND WE HOPE BY YEAR WE'LL HAVE AN ADOPTED  
11 PLAN. IT'S A 14 TO 15 MONTH PROCESS. NEXT SLIDE. THIS IS WHERE  
12 I WOULD LIKE TO SPEND A FEW MINUTES COLLECTING YOUR INPUT. WE  
13 STARTED STAKEHOLDER ENGAGEMENT AND RIGHT NOW WE'RE COLLECTING  
14 OUR VISION AND MISSION AS WELL AS TARGET METRICS. I WANT TO  
15 HEAR THESE NOW AND COLLECT YOUR INPUT. OUR DRAFT VISION IS WE  
16 ENVISION A BAY AREA WHERE PEOPLE CAN WALK, BIKE, AND ROLL ON  
17 SAFE ACCESSIBLE ON CONNECTED STREETS AND PATHS TO GET TO  
18 PEOPLE, PLACES AND TRANSIT. OUR DRAFT MISSION OF WHERE MTC  
19 COMES INTO PLAY WITH OUR AUTHORITY OR LACK THERE OF IS  
20 MAINTAIN EXPAND AND CONNECT, PEDESTRIAN BICYCLE AND  
21 MICROMOBILITY FACILITIES THROUGH PLANNING AND COORDINATING.  
22 INVESTING IN CROSSWALKS SIDEWALKS MICROMOBILITY THAT PROVIDES  
23 RECREATION OPPORTUNITIES FROM PEOPLE OF ALL BACKGROUNDS  
24 ABILITIES AND AGES TO ENJOY ESPECIALLY THOSE WHO LIVE IN  
25 EQUITY PRIORITY COMMUNITIES. SO, CHAIR, PLEASE LET ME KNOW IF



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1 WE DON'T HAVE THIS AMOUNT OF TIME BUT I WOULD LIKE TO SPEND  
2 TWO AND A HALF MINUTES COLLECTING INPUT ON THE VISION AND THE  
3 MISSION STATEMENT. WHAT DO YOU LOVE AND WANT TO MAKE SURE WE  
4 KEEP OR WHAT MAYBE DON'T YOU LIKE AND WOULD LIKE TO REPLACE?

5

6 **RANDI KINMAN, CHAIR:** NO PROBLEM.

7

8 **SPEAKER:** PERFECT.

9

10 **RANDI KINMAN, CHAIR:** SEEING IF ANYONE HAS A COMMENT. PLEASE  
11 RAISE YOUR HAND. CHRISTINA.

12

13 **CHRISTINA GOTUACO:** I THINK THE VISION SOUNDS GREAT. I WOULD  
14 LIKE TO SEE SOME TIMING ON T LIKE, IN A TIMELY MANNER. OR, I  
15 FEEL LIKE A LOT OF TRANSIT, YOU CAN DO THINGS AND GET PLACES,  
16 BUT IT JUST -- IT TAKES A LOT OF TIME. IT'S A WAY TO  
17 CONSOLIDATE THAT.

18

19 **SPEAKER:** THANK YOU.

20

21 **RANDI KINMAN, CHAIR:** RICH HEDGES, AND THEN RICK COATES.

22

23 **RICHARD HEDGES:** YES, I WANT TO SAY CARE A DID YOU A GOOD JOB  
24 ON THIS. I LIKE IT. THE ONE THING THAT YOU SAID ON HERE  
25 TALKING ABOUT DIFFERENT TRANSIT THAT ROLLS WHICH INDICATES



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1 THAT IT'S MAKING IT SAFE FOR PEOPLE IN WHEELCHAIRS TOO, IF  
2 THERE IS A WAY WE CAN IMPROVE THAT WITHOUT COVERING IT UP. I  
3 WOULD LOVE IT.

4

5 **SPEAKER:** GIVEN YOUR COMMENT I'LL DO THAT FOR CLARIFYING, WE'RE  
6 NOT JUST PLANNING FOR PEOPLE ON BIKES AND ON FOOT, AND FOR THE  
7 PLAN, WE'RE DEFINING MICROMOBILITY AS ENCOMPASSING ALL SMALL,  
8 FULLY OR PARTIALLY HUMAN POWERED VEHICLES SUCH AS E-BIKES,  
9 SCOOTERS AS WELL AS PARTICULARLY SPECIALIZED VEHICLES  
10 INCLUDING MOBILITY ASSISTIVE DEVICES, WHEELCHAIRS, BIKES AND  
11 SCOOTERS. THANKS FOR YOUR QUESTION. IT HELPED ME TO REMEMBER  
12 THAT.

13

14 **RICHARD HEDGES:** THANK YOU. I APPRECIATE T.

15

16 **RANDI KINMAN, CHAIR:** RICK COATES THEN VEDA.

17

18 **RICK COATES:** I LIKE, BOTH THE PLAN AND THE MISSION STATEMENT.  
19 I WOULD ADD ONE MINOR CHANGE TO THE MISSION STATEMENT. I WOULD  
20 INCLUDE THE WORD SAFE IN FRONT OF THE WORD INCLUSIVE.  
21 MICROMOBILITY LANES AND PATHS THAT PROVIDE "SAFE" INCLUSIVE  
22 TRANSPORTATION, AND RECREATION.

23

24 **SPEAKER:** THANK YOU.

25



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1 **RANDI KINMAN, CHAIR:** VEDA AND THEN FRANK?

2

3 **VEDA FLOREZ:** THANK YOU VERY MUCH. AND THANK YOU FOR COMING TO  
4 THE EQUITY AND ACCESS SUBCOMMITTEE LAST FRIDAY. WE APPRECIATED  
5 YOUR PRESENTATION. I WAS -- WANTED TO LIFT UP THE THOUGHT  
6 ABOUT OPPORTUNITY THAT ROLLS, THAT TERM ROLL. AND WHEN I WAS  
7 THINKING OF ROLL, I WAS ACTUALLY THINKING OF MOTHERS WITH  
8 SMALL CHILDREN, AND WALKERS, AND ALTHOUGH WALKERS DO HAVE TWO  
9 WHEELS ON THEM, BUT WHAT ABOUT YOUNG MOTHERS WHO HAVE  
10 STROLLERS. I MEAN, THEY NEED A SAFE PLACE TO ROLL, SUCH AS A  
11 PROTECTIVE BIKE LANE, AND I HOPE WITH THAT TERM SAFE, WE CAN  
12 INCLUDE THAT IN THE DEFINITION AS A PROTECTED BIKE LANE. SO I  
13 THINK THAT'S ONE WAY THAT WE CAN REALLY EXPAND THE VISION  
14 ZERO, VERY PROTECTION FOR THOSE WHO ARE ON THE STREETS.

15

16 **SPEAKER:** AS A MOTHER WITH A SMALL CAN CHILD WHO IS ROLLING HER  
17 AROUND OFTEN, I THANK YOU FOR YOUR COMMENTS. [LAUGHTER]

18

19 **RANDI KINMAN, CHAIR:** THANK YOU. FRANK, AND THEN WALTER.

20

21 **FRANK WELTE:** THIS IS FRANK WELT E AND I AM NOT SATISFIED WITH  
22 THE WAY DISABILITY IS TREATED IN THE MISSION STATEMENT OR IN  
23 THE PLAN, TO THE EXTENT THEY HAVE BEEN ABLE TO ACCESS IT. AND  
24 THAT IS THAT, EVEN THOUGH ROUGHLY 20% OF THE POPULATION ARE  
25 PEOPLE WITH DISABILITIES, ESSENTIALLY WHAT WE HAVE IS THE



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1 MISSION STATEMENT TO THROW A PHRASE TO ADDRESS THE POSSIBILITY  
2 ONE IS TO ROLL AND THE OTHER TERM IS "ALL ABILITIES" BOTH OF  
3 THOSE ARE CLICHE AND DON'T TELL MUCH OF ANYTHING HOW IN THE  
4 REAL-WORLD THE NEEDS OF PEOPLE WITH DISABILITIES ARE GOING TO  
5 BE ADDRESSED. IN TERMS OF THE ACTION PLAN AND THE  
6 DOCUMENTATION THEY RECEIVED, I DON'T BELIEVE THAT THE SPECIFIC  
7 NEEDS OF TRAVELERS WITH DISABILITIES, ESPECIALLY SPECIFIC  
8 KINDS OF DISABILITIES, HAVE BEEN ADEQUATELY ADDRESSED. AND  
9 GIVEN THE TENDENCY OF, FROM MY EXPERIENCE IN LIFE, IF THEY'RE  
10 NOT EXPLICITLY ADDRESSED IN DETAIL, THEY WILL NOT BE  
11 ADEQUATELY ADDRESSED. AND NOTHING IN THE INFORMATION THAT I  
12 HAVE RECEIVED ABOUT THIS PLAN MAKES ME BELIEVE ANYTHING BETTER  
13 THAN THAT IS GOING HAPPEN.

14

15 **SPEAKER:** THANK YOU FOR YOUR COMMENT.

16

17 **RANDI KINMAN, CHAIR:** GO AHEAD.

18

19 **SPEAKER:** I WAS GOING ASK FOR MAYBE A SUGGESTION OF WHAT WOULD  
20 BE BETTER THAN TO INCLUDE ALL ABILITIES AND WALK, BIKE, AND  
21 ROLL, SO WE CAN ADDRESS YOUR COMMENT?

22

23 **FRANK WELTE:** I DON'T KNOW WHERE THAT WOULD FIT, SPECIFICALLY,  
24 IN THE MISSION STATEMENT, BUT I THINK WHAT I WOULD LIKE TO SEE  
25 IN THE PLAN ARE SECTIONS THAT ACTUALLY BREAK OUT IN MUCH MORE



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1   DETAIL HOW ISSUES FOR PEOPLE WITH VARIOUS TYPES OF  
2   DISABILITIES ARE GOING TO BE ADDRESSED. BECAUSE ONE SIZE FITS  
3   ALL DOES NOT WORK WHEN IT COMES TO PEOPLE WITH DISABILITIES OR  
4   A GENERAL REFERENCE TO A, WE WILL FOLLOW APPROPRIATE LEGAL  
5   REQUIREMENTS, OR GUIDELINES, OR WHATEVER. WE NEED SPECIFICS.

6

7   **SPEAKER:** OKAY. THANK YOU FOR CLARIFYING.

8

9   **RANDI KINMAN, CHAIR:** THANK YOU.   WALTER THEN TERRY.

10

11   **WALTER WILSON:** WHO WAS THAT WHO JUST SPOKE BEFORE ME?

12

13   **RANDI KINMAN, CHAIR:** FRANK WELTE.

14

15   **WALTER WILSON:** THAT WAS A GOOD COMMENT I UNDERSTAND AND  
16   APPRECIATE THAT THOSE PEOPLE WHO ARE MARGINALIZED IN SOCIETY  
17   YOU IF YOU DON'T SPELL IT OUT, I APPRECIATE THE FACT THAT YOUR  
18   PRESENTER ASKED FOR RECOMMENDATIONS. I WOULD RECOMMEND THAT WE  
19   ADD A WHOLE OTHER SENTENCE TO THAT MISSION STATEMENT TO  
20   ADDRESS THAT. THAT WAS A GREAT PRESENTATION. I HAVE A QUESTION  
21   ABOUT ACCESSIBILITY -- I WAS ASSUMING THAT ACCESSIBLE ALSO  
22   MEANT AFFORDABLE. I DON'T SEE THAT SPELLED OUT SPECIFICALLY  
23   BUT I WOULD LIKE TO SEE THAT AS WELL SO THAT WE CAN MAKE SURE  
24   THAT PEOPLE HAVE ACCESS. ACCESSIBILITY MEANS AFFORDABILITY  
25   ACCESS TO TRANSIT, TRANSPORTATION. THANK YOU.



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1

2 **SPEAKER:** THANK YOU.

3

4 **RANDI KINMAN, CHAIR:** TERRY, AND THEN RAHMON?

5

6 **TERRY SCOTT:** YES. FRANK, I AGREE WITH YOUR CONCERNS. ONE THING  
7 THAT I THINK IS HELPFUL THAT YOU MAY OR MAY NOT BE AWARE OF  
8 ARE THE VISUAL AIDS THAT SHOW PICTURES OF PEOPLE, EITHER ON  
9 BIKES, WALKING WITH A CANE, OR WALKING WITH CHILDREN, ET  
10 CETERA. THESE ARE VERY HELPFUL, AS WELL, AND I'M NOT SURE IF  
11 YOU WERE AWARE THAT THEY EXISTED. AS FAR AS THE MISSION  
12 STATEMENT, I HAVE NO PROBLEMS WITH ADDING AN ADDITIONAL  
13 SENTENCE, BUT I -- YOU KNOW, TO ME, FOR PEOPLE FROM ALL  
14 BACKGROUNDS, ABILITIES, AND AGES, IS FAIRLY INCLUSIVE. I'M NOT  
15 SURE WHAT WE CAN ADD TO MAKE IT MORE SO.

16

17 **RANDI KINMAN, CHAIR:** THANK YOU. RAHMON AND THEN CARLOS.

18

19 **RAHMON MOMOH:** YEAH, THANK YOU FOR THE PRESENTATION. I THINK  
20 SOMEBODY ALREADY TALKED ABOUT SAFETY. AND I THINK PUBLIC  
21 SAFETY IS VERY IMPORTANT IN TERMS OF, YOU KNOW, MAKING  
22 ACCESSIBILITY, YOU KNOW, ALSO. SO I'M NOT SURE HOW YOU'RE  
23 GOING TO ADDRESS PUBLIC SAFETY. BECAUSE RISK IS A MAJOR ISSUE  
24 FOR ME. AND HOW DO YOU REDUCE THAT? SO, IF YOU'RE GOING TO  
25 INCLUDE IN YOUR MISSION STATEMENT ABOUT ADDRESSING PUBLIC





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1 SAFETY ISSUES. I'M NOT SURE YOU'RE GOING TO ADDRESS THIS LATER  
2 ON ABOUT THAT CONTRA COSTA IS BIG, I DO NOT SEE THAT AMONG THE  
3 MAP, AMONG THE CBOS THAT YOU'RE WORKING WITH. THAT'S ANOTHER  
4 ISSUE THAT I HAVE. MAYBE WE COULD TALK ABOUT THAT LATER ON?

5

6 **SPEAKER:** THAT'S IN LATER SLIDES.

7

8 **RANDI KINMAN, CHAIR:** THANK YOU. CARLOS, AND THEN RICK COATES  
9 YOUR HAND IS BACK UP AGAIN.

10

11 **CARLOS CASTELLANOS:** THANK YOU. IN LISTENING TO OUR RESPONSES  
12 TO THE VISION IS MISSION STATEMENT, I FEEL THAT, I THINK WE  
13 ALL INTERPRET IT SLIGHTLY DIFFERENTLY. AND I THINK THAT'S  
14 PROBABLY A GOOD VISION AND MISSION STATEMENT. I THINK THAT,  
15 PARTICULARLY THE WORD ROLL, HAS A LOT OF DEFINITION. SO I  
16 THINK YOU'RE ON THE RIGHT TRACK. I THINK, BE CONSISTENT  
17 BETWEEN THE VISION AND MISSION STATEMENT. I THINK SOMEONE  
18 MENTIONED THAT SAFE IS IN THE VISION STATEMENT BUT NOT IN THE  
19 MISSION STATEMENT. SO I THINK THOSE KIND OF THINGS PROBABLY  
20 CAN BE -- PROBABLY CAN BE KIND OF RECONCILED. AND I THINK THAT  
21 YOU'RE ON THE RIGHT TRACK, AND THERE ARE PROBABLY A FEW OTHER  
22 CHANGES THAT NEED TO HAPPEN, TOO. BUT, THANK YOU.

23

24 **RANDI KINMAN, CHAIR:** RICK, THEN ADINA?

25



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1 **RICK COATES:** I WANT TO UNDERSCORE WHAT FRANK SAID. I  
2 WHOLEHEARTEDLY AGREE AS SOMEONE WHO HAS A DISABLED DAUGHTER. I  
3 THINK THIS IS REALLY A CRUCIAL ISSUE. AND PART OF THE  
4 DISABILITY AND SAFETY ISSUE IS ALSO VERY STRONG WITH ME. I  
5 DISTRIBUTED TO MARTI THIS MORNING, AN ARTICLE THAT HE SAID HE  
6 HAD PUT IN YOUR INBOXES. IT HAS TO DO WITH RECENT RESEARCH ON  
7 PROTECTED VERSUS UNPROTECTED BIKE LANES, AND IF WE'RE REALLY  
8 SERIOUS ABOUT VISION ZERO, WE WOULD HAVE TO GO WITH PROTECTED  
9 BIKE LANES, BECAUSE THEY SHOW A SIGNIFICANT IMPROVE, A  
10 REDUCTION IN THE NUMBER OF FATALITIES AND INJURIES, HOWEVER  
11 THEY ALSO SHOW THAT BICYCLE LANES, WITHOUT PROTECTION, SHOW  
12 VERY LITTLE DIFFERENCE AT ALL, IN TERMS OF SAFETY. AND  
13 PREVIOUS RESEARCH HAS ALREADY SHOWN THAT SHAROS, JUST PUTTING  
14 A PICTURE OF A BICYCLE ON A STREET, IF ANYTHING, IS  
15 COUNTERPRODUCTIVE IN TERMS OF SAFETY. I ENCOURAGE EACH OF YOU  
16 TO READ THOSE WHEN THEY SHOW UP IN YOUR E-MAIL. THANK YOU.

17

18 **RANDI KINMAN, CHAIR:** THANK YOU. ADINA?

19

20 **ADINA LEVIN:** YEAH. SO -- [INDISCERNIBLE] [AUDIO DIFFICULTIES]  
21 AND I AGREE WITH OTHERS WHO ARE SAYING GOOD THINGS ABOUT THE  
22 VISION AND MISSION STATEMENT, AND WANTED TO ECHO, IF I  
23 UNDERSTOOD CORRECTLY, FROM A PREVIOUS COMMENT, WHERE SAFETY,  
24 FOR SOME PEOPLE MEANS NOT ONLY SAFETY FROM BEING, YOU KNOW,  
25 RUN OVER BY A DRIVER, BUT FOR SOME PEOPLE, IT IS SAFETY FROM



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1 OVER-ENFORCEMENT, AND DISPROPORTIONATE ENFORCEMENT OF SAFETY  
2 POLICIES. SO IT IS, UNFORTUNATELY, COMMON THAT, YOU KNOW,  
3 WHERE THERE IS ENFORCEMENT OF TRAFFIC SAFETY THAT WILL BE, YOU  
4 KNOW, DISPROPORTIONATELY ENFORCED ON PEOPLE OF COLOR, AND  
5 ESPECIALLY, LIKE, YOUNG PEOPLE EVER COLOR, AND SO I AM NOT  
6 SURE HOW TO FIT IT IN INTO THE WORDS AND POLICIES, BUT I THINK  
7 THAT IS AN IMPORTANT CONCEPT.

8

9 **RANDI KINMAN, CHAIR:** CHRISTINA?

10

11 **CHRISTINA GOTUACO:** AFTER HEARING OTHERS, I JUST HAD A  
12 SUGGESTION THAT MAY BE THE BEGINNING OF THE VISION COULD BE  
13 CHANGED TO SOMETHING LIKE, "WE ENVISION AN INTERCONNECTED BAY  
14 AREA, WHERE ALL RESIDENTS FEEL ENABLED TO WALK, BIKE, ROLL, ET  
15 CETERA." SO IT'S MORE ON THE PERSON -- THE PEOPLE, AND HOW,  
16 LIKE, THE OUTCOME OF GETTING PEOPLE TO FEEL THAT THEY CAN DO  
17 ALL THESE THINGS. AND THEN, JUST, THE COMMENT THEY THOUGHT,  
18 TO ME, ROLL MEANT BOARDING AND ROLLER BLADING. THANK YOU.

19

20 **RANDI KINMAN, CHAIR:** THANK YOU. I SEE NO OTHER HANDS RAISED.  
21 SO I'M GOING TO ADD TO THIS, THAT, UNDER THE MISSION STATEMENT  
22 IT SAYS EXPANDING CONNECTING PEDESTRIAN, BICYCLES,  
23 MICROMOBILITY FACILITY IN THAT PARTICULAR STATEMENT WHAT YOU  
24 ARE DEFINING MICROMOBILITY AS, IS -- IT IS NOT THE SAME AS THE  
25 DEFINITION OF MICROMOBILITY. SO, THERE ARE NO FACILITIES FOR



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1 WHEELCHAIRS TO MAINTAIN. THERE ARE NO FACILITIES FOR PEOPLE  
2 WITH WALKER OR WHO ARE PUSHING STROLLERS TO MAINTAIN. SO, I  
3 THINK THAT THE WEIGHT OF ABLE-BODIED PEOPLE IT OVERSHADOWS THE  
4 MOBILITY NEEDS, OF THE DISABLED OR PEOPLE WHO ARE NOT ABLE TO  
5 USE THOSE PARTICULAR TYPES OF EQUIPMENT. SO, I THINK THAT,  
6 THAT NEEDS TO BE SOMEHOW CHANGED. BECAUSE IT REALLY ISN'T  
7 CLEAR, WHEN YOU SAY MICROMOBILITY TO MAINTAIN THESE  
8 FACILITIES, IT IS NOT CLEAR THAT WE ARE SPEAKING IN TERMS OF  
9 MAKING IT SAFE FOR PEOPLE WITH WALKERS. SPECIFIC INTENT TWO  
10 YEARS ON AND OFF CRUTCHES, IN A BOOT AND CAST, SO FOR ME THIS  
11 IS REALLY IMPORTANT THAT MICROMOBILITY DOES NOT INCLUDE, IT  
12 DOESN'T INCLUDE -- I DIDN'T NEED A FACILITY, JUST NEEDED TO BE  
13 ABLE TO GET SOME PLACE WHEN YOU'RE TALKING ABOUT FACILITIES  
14 AND LANES FOR MICROMOBILITY, YOU'RE LUMPING SOMEBODY IN A  
15 WHEELCHAIR INTO THE SAME. TO ME HOW I READ IT IS THAT THE SAME  
16 LANE AS THE BIKE OR SCOOTER OR AN E-BIKE AND I DON'T THINK WE  
17 REALLY WANT TO -- I DON'T THINK WITH ME IN THE KNEE SCOOTER  
18 AND THE SAME SITUATION AS SOMEBODY WHO CAN TRAVEL 15 MILES AN  
19 HOUR, JUST TO GIVE IT SOME MORE THOUGHT TO THAT. TERRY SCOTT?

20

21 **TERRY SCOTT:** I WANT TO AGREE WITH CHRISTINA RECOMMENDATION  
22 THAT IS THAT WE ADD AN INTERCONNECTED BAY AREA TO THE PLAN  
23 VISION. THE KEY IS INTERCONNECTION. AND IN MANY CASES, WHERE  
24 COMMUNITIES ARE CLOSELY TOGETHER, BASICALLY, ARE DIRECTLY  
25 AGAINST ONE ANOTHER, IT REQUIRES THAT INTERCONNECTION. YOU



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1 CAN'T HAVE SOMETHING THAT DEAD ENDS AT THE END OF ONE  
2 COMMUNITY AND IS DISCONTINUED AT THE NEXT. IT DEFIES THE WHOLE  
3 INTENTION OF HAVING AN INTERCONNECTED AREA. THAT'S IT.

4

5 **RANDI KINMAN, CHAIR:** AND KARA, I REMEMBERED MY QUESTION HERE.  
6 UNDER THE IDEA OF EXPANDING THESE TYPES OF -- I WON'T CALL  
7 THEM AMENITIES, BECAUSE THEY'RE NOT THAT. TO ME, THAT IMPLIES  
8 THAT'S SOMETHING EXTRA. BUT, TO MAINTAIN THIS KIND OF PROGRAM  
9 AND EXPAND T EXPANSION REQUIRES PLANNING AND PROCESSES THAT  
10 ARE NOT NECESSARILY FUNDED THROUGH LOCAL -- BECAUSE, FOR ME TO  
11 GET MY LOCAL BIKE LANES AND MY TRAFFIC MITIGATION ISSUES MET,  
12 I HAD TO GO THROUGH A LOCAL PROCESS. AND THAT MEANT THAT IT  
13 HAD TO BE FUNDED SOMEHOW LOCALLY. SO DOES THIS EXPANSION  
14 INCLUDE FINANCING?

15

16 **SPEAKER:** YES.

17

18 **RANDI KINMAN, CHAIR:** PROCESSES?

19

20 **SPEAKER:** YES.

21

22 **RANDI KINMAN, CHAIR:** OKAY.

23

24 **SPEAKER:** WE HAVE A FUNDING ASSESSMENT AS PART OF THE AT PLAN  
25 TASK. AND WE'RE SPECIFICALLY SAYING THAT WITHIN MTC'S ROLE



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1 WE'RE EXPANDING OUR REGIONAL TRANSPORTATION NETWORK AND WE  
2 WANT TO FUND LOCAL JURISDICTIONS TO EXPAND THEIRS AS WELL.

3

4 **RANDI KINMAN, CHAIR:** OKAY. THAT WOULD INCLUDE THE PLAN. A LOT  
5 OF TIMES YOU CAN GET FUNDING FOR THE RESTRIPING, THE  
6 INFRASTRUCTURE, BUT YOU CAN'T GET FUNDING FOR THE ACTUAL  
7 PLANNING PORTION OF IT.

8

9 **SPEAKER:** UH-HUH.

10

11 **RANDI KINMAN, CHAIR:** OKAY. VEDA?

12

13 **VEDA FLOREZ:** THANK YOU VERY MUCH. AND BEFORE WE LEAVE, I JUST  
14 WANT TO RECIRCLE BACK ON THE COMMENTS ON THE DISABLED. I THINK  
15 THAT WE SHOULD HAVE A VERY SPECIFIC PHRASEOLOGY THAT'S -- THAT  
16 YOUR MISSION STATEMENT HAS A SPECIFIC FOCUS ON THOSE ON  
17 MOBILITY ISSUES, AND THOSE WITH DISABILITY. I MEAN, WE HAVE  
18 GOT TO BRING IT INTO THE CONVERSATION. WE CAN'T JUST HAVE IT  
19 AS WAS MENTIONED BEFORE, AS AFTER AFTERTHOUGHT. AND WHEN WE  
20 LOOK AT YOUR IMAGES ALONG THE BOTTOM, WE DON'T EVEN SEE ANYONE  
21 IN A WHEELCHAIR, OR THE LOW BIKES, I THINK THAT'S REALLY  
22 IMPORTANT. OR ANYBODY WITH A WALKER. SO THESE IMPORTANT IMAGES  
23 THAT YOU HAVE ARE VERY -- THEY'RE VERY AMBULATORY. YOU HAVE,  
24 PERHAPS SOMEONE WITH A BLIND PERSON, WITH A CANE. I MEAN, THAT  
25 WOULD REALLY PUT THE MESSAGE FORWARD.



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1

2 **SPEAKER:** THERE IS A PERSON WITH A CANE.

3

4 **FRANK WELTE:** I DIDN'T SEE IT.

5

6 **VEDA FLOREZ:** THAT'S A WOMAN WITH A CANE. BUT I'M TALKING ABOUT  
7 A BLIND PERSON WITH A CANE. THAT'S A REAL IMAGE. BUT I DO  
8 APPRECIATE YOU MENTIONING THAT. SO HOW CAN WE BEST ADDRESS  
9 THOSE ISSUES OF THOSE WITH DISABILITIES INTO OUR FOCUS ON GOAL  
10 OF VISION ZERO.

11

12 **SPEAKER:** UH-HUH. YEAH. ABSOLUTELY.

13

14 **RANDI KINMAN, CHAIR:** SO THIS IS PART OF TAKING INPUT AND  
15 INFORMATION. WE'RE NOT GOING TO -- AND I APPRECIATE THE  
16 COMMENTS. WE'RE NOT GOING TO RESOLVE -- SO WE'LL EXPECT TO SEE  
17 A REVISION COME BACK TO US, CORRECT?

18

19 **SPEAKER:** UH-HUH. AND WE HAVE MORE SLIDES, TOO.

20

21 **RANDI KINMAN, CHAIR:** OKAY.

22

23 **SPEAKER:** I KNOW, I THINK WE'RE LIKE, TEN MINUTES --

24



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1 **RANDI KINMAN, CHAIR:** WE'LL TAKE ONE MORE COMMENT THEN MOVE  
2 INTO SLIDES. ADINA?

3

4 **ADINA LEVIN:** I WANT TO BODY ON WHAT SOMEBODY SAID ABOUT  
5 CONNECTIONS BECAUSE IN WORKING ON ACTIVE TRANSPORTATION, THE  
6 PROJECTS THAT ARE THE HARDEST TO GET DONE ARE THE ONES THAT  
7 JURISDICTIONS -- [INDISCERNIBLE] [AUDIO DIFFICULTIES] WHERE  
8 STAFF THROWS UP THEIR HANDS AND SAYS, WELL, WE SHARE THAT WITH  
9 THE CITY, AND THE COUNTY, AND THE OTHER CITIES, SO THAT WILL  
10 GET DONE SOMETIME BEFORE THE DEATH OF THE UNIVERSE. SO IF  
11 THERE IS SOME WAY HAVING THAT MTC POLICY CAN HELP SUPPORT  
12 GETTING THOSE CROSS JURISDICTIONAL PROJECTS DONE, I THINK THAT  
13 WOULD BE A USEFUL THING. THANKS.

14

15 **RANDI KINMAN, CHAIR:** THANK YOU. WITH THAT KARA GO INTO YOUR  
16 NEXT SLIDE.

17

18 **SPEAKER:** WITH THAT, I'M GOING TO PASS IT ON TO FRANK.

19

20 **FRANK PONCIANO:** HELLO EVERYBODY. I HAVE INTRODUCED MYSELF TO  
21 SOME OF YOU ALREADY. SOME OF YOU MIGHT NOT HAVE INTERACTED  
22 WITH ME IN THE PAST. MY NAME IS FRANK PONCIANO, I AM WITH  
23 WINTER CONSULTING AS AN EQUITABLE ENGAGEMENT MANAGER. AND WE  
24 ARE WORKING WITH MTC ON THE ENGAGEMENT PLAN ASPECT OF THIS  
25 ACTIVE TRANSPORTATION PLANNING. AND, YOU KNOW, THERE IS A LOT





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1 OF GOOD FEEDBACK HERE ON THIS VISION AND MISSION. AND FROM  
2 WHAT IT SOUNDS LIKE, WE WANT TO, YOU KNOW, MAKE IT EVEN MORE  
3 EQUITABLE AND INCLUSIVE. AND THAT'S REALLY GOOD. WE HAVE TO  
4 CONTINUE CENTERING EQUITY. AND IT'S SNAG WE HAVE STARTED DOING  
5 SINCE THE BEGINNING OF OUR ENGAGEMENT. WITH STAKEHOLDERS. WE  
6 MET WITH SEVERAL STAKEHOLDERS IN THE PAST COUPLE OF WEEKS  
7 INCLUDING THE EQUITY AND ACCESS SUBCOMMITTEE LAST FRIDAY, AND  
8 THERE, AS WELL, WE HEARD A LOT OF GREAT FEEDBACK. AND I THINK  
9 I WANT TO SUMMARIZE THE FEEDBACK WITH THREE POINTS. AND I  
10 THINK WE HEARD A LOT OF THAT TODAY, AS WELL. NUMBER ONE,  
11 TRANSIT DEPENDENT POPULATIONS, RIGHT, AND HOW THEY SHOULD BE  
12 PRIORITIZED, BECAUSE ACTIVE TRANSPORTATION IS CRITICAL FOR  
13 THEM TO BE ABLE TO ACCESS THE TRANSIT THAT THEY DEPEND ON, AND  
14 WE HEARD, PRETTY STRONGLY, ABOUT THAT HERE IN THIS MEETING, AS  
15 WELL. NUMBER TWO, IT WAS HIGHLIGHTED, THEN, IN A VERY STRONG  
16 WAY, HOW IMPORTANT IT IS TO CAPTURE THE TRUE NEEDS OF THE  
17 DISABLED FOLKS, AND, AGAIN, THAT WAS A LARGE PART OF THE  
18 CONVERSATION TODAY. AND, NUMBER THREE, THERE WAS THE  
19 COMMENTARY AND DISCUSSION AROUND COMMUNITIES OF COLOR, WHAT WE  
20 -- WHAT MTC REFERS TO SOMETIMES AS EQUITY PRIORITY  
21 COMMUNITIES, PERCEIVING INFRASTRUCTURE IMPROVEMENTS AS, YOU  
22 KNOW, HARBINGERS OF GENTRIFICATION AND HOW WE CAN MAKE SURE  
23 THAT IT'S POSSIBLE TO PREVENT THOSE FEARS FROM COMING TRUE BUT  
24 ALSO APPEASE FOLKS THAT THEY HAVE A FRIEND IN US, AND OUR  
25 POLICY TALKED ABOUT HOW THIS UNFORTUNATELY TRANSLATES INTO



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1 PRESENT DAY INEQUITIES, AND HOW WE SEE INEQUITY IN PLANNING  
2 SPACES ESPECIALLY IN SPECIALIST AND TRANSPORTATION AND  
3 HOUSING. AS WE MOVE FORWARD INTO THE COMMUNITY ENGAGEMENT PART  
4 TO POLICY CREATION AND REAL IMPACT. WE ARE DRAFTING A SET OF  
5 EQUITY METRICS AND THIS CONVERSATION IS EXTREMELY HELPFUL IN  
6 THINKING ABOUT HOW WE WANT TO SHAPE THOSE METRICS SO THAT WE  
7 COULD JUDGE THE PLAN AFTER THE FACT AND SEE HOW WE DID, AND  
8 SO, YOU KNOW, WE WILL COME BACK TO THIS BODY IN A FUTURE  
9 MEETING TO TALK ABOUT THE -- THOSE VERY METRICS, AND, YOU  
10 KNOW, I DON'T KNOW -- I -- I'M GETTING THE SENSE THAT MAYBE WE  
11 WANT TO WAIT UNTIL THE END TO HEAR FROM PEOPLE -- BUT AS WE  
12 FINISH OUT PRESENTING THIS CONTENT, THINK ABOUT WHAT ARE SOME  
13 IDEAS, SOME CONCRETE WAYS THAT WE WOULD BE ABLE TO MEASURE HOW  
14 EQUITABLE THE PLAN IS, AS WE CIRCLE BACK, AND THAT'S SOMETHING  
15 FOLKS CAN BRING UP IN THE COMMENTS SECTION, UNLESS THE CHAIR  
16 BELIEVES THAT WE COULD HAVE THAT CONVERSATION FOR A MINUTE OR  
17 TWO HERE AS WELL.

18

19 **RANDI KINMAN, CHAIR:** SO WE HAVE OTHER SLIDES. ARE WE GOING TO  
20 ADDRESS THOSE AFTER? OR?

21

22 **FRANK PONCIANO:** YEAH. THAT'S FINE. WE CAN CONTINUE ON, AND  
23 MAYBE IT'S A CONVERSATION THAT WE HAVE BRIEFLY AT THE END.

24



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1 **RANDI KINMAN, CHAIR:** YEAH. LET'S DO ALL THE REST OF THE  
2 SLIDES. BECAUSE I THINK THERE IS AN OVERLAP BETWEEN YOUR  
3 OUTREACH AND ENGAGEMENT AND MEASUREMENT.

4  
5 **FRANK PONCIANO:** PERFECT. SOUNDS GOOD. SO, AS WE ARE IN THE  
6 PROCESS TO ENSURE THAT OUR STAKEHOLDER ENGAGEMENT PLAN IS  
7 DIVERSE, AND ALSO INCLUSIVE, WE REACHED OUT AND ULTIMATELY  
8 PARTNERS WITH FIVE COMMUNITY-BASED ORGANIZATIONS THROUGHOUT  
9 THE BAY AREA, MOST OF WHOM SERVE THEIR COMMUNITIES OUTSIDE THE  
10 CONTEXT OF ACTIVE TRANSPORTATION AND PLANNING, AND THE CBOS,  
11 IF WE GO TO THE NEXT SLIDE, THEY FEATURE -- I'LL JUST GO  
12 THROUGH THEM AND GIVE JUST A BRIEF LOOK INTO WHAT IT IS THEY  
13 DO. ACTERRA IS AN ENVIRONMENTALLY FOCUSED CBO IN PALO ALTO,  
14 COMMUNITY ENGAGED SERVICE IN SAN JOSE ENGAGES THE HOUSED AND  
15 UNHOUSED IN PARTNERSHIP, AND SOMETHING I'M VERY EXCITED ABOUT  
16 BRINGING THE HOUSING PROGRAM INTO THIS CONVERSATION, THEY ARE  
17 STRONG USERS OF ACTIVE TRANSPORTATION. GREEN HIVE SPACES,  
18 WHICH IS A SUSTAINABLE SHARED WORKSPACE, CBO, IN VALLEJO. AND  
19 THEN THERE IS SOUND OF HOPE A CHINESE LANGUAGE MEDIA NETWORKS  
20 BASED IN SAN FRANCISCO THEN THERE IS COMMUNITY RESOURCES FOR  
21 INDEPENDENT LIVING WHICH IS A TIER BASED DISABILITY RESOURCE  
22 AGENCY THAT PROVIDES WORKSHOPS, SKILLS, TRAINING AND MORE FOR  
23 PEOPLE WITH DISABILITIES IN HAYWARD AND EAST BAY. ALL OF THESE  
24 ORGANIZATIONS ARE DIVERSE AND SPREAD OUT THROUGHOUT THE BAY  
25 AREA WHICH IS VERY IMPORTANT IN COMPONENTS AND MTC WAS LOOKING



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1 TO PUT A PLAN TOGETHER AND WANT TO CALL OUT THAT AS YOU CAN  
2 SEE HERE WEST OAKLAND ABOUT OUR ENVIRONMENTAL INDICATORS  
3 PROJECT LISTED HERE WE DID REACH OUT TO THEM UNFORTUNATELY  
4 THEY DID NOT HAVE THE CAPACITY AT THIS MOMENT IN ORDER TO JOIN  
5 THE PLAN. BUT I DID REACH OUT TO THEM. I WILL MOVE FORWARD. WE  
6 WANT TO ENSURE THAT THE COMMUNITY HAS A HAND IN CRAFTING THIS  
7 TRANSPORTATION POLICY UPDATES, WE ARE EMPLOYING THREE MAIN  
8 TOOLS FOR COMMUNITY ENGAGEMENT. NUMBER ONE IS ATTENDING  
9 MEETINGS LIKE THIS ONE. WE HAVE ATTENDED TO ATTRACT ACTIVE  
10 TRANSPORTATION WORKING GROUP, VISION ZERO WORKING GROUP WE  
11 WILL CONTINUE TO VISIT THESE BODIES VIRTUALLY AND IN PERSON  
12 WHEN WE COME BACK. WE ARE ALSO CONDUCTING A NUMBER OF FOCUS  
13 GROUPS WITH PARTNERSHIPS AND CBOS AS MENTIONED IN THE LAST  
14 SLIDE. AND LASTLY PRIME CONSULTANT IS PUTTING TOGETHER AN  
15 INTERACTIVE WEATHER MAP THAT CAN BE USED TO VISUALIZE THE  
16 TRANSITION WHAT THAT COULD LOOK LIKE IN NEIGHBORHOODS AND  
17 TEMPERATURE OF THE EARTH AND WITH THAT I'LL PASS IT BACK TO  
18 KARA.

19

20 **SPEAKER:** THE LAST ITEM I HAVE FOR YOU TODAY IS THE COMPLETE  
21 STREETS POLICY UPDATE. THE COMPLETE STREETS POLICY WAS PASSED  
22 IN 2006, AS RESOLUTION 3765, IT'S CALLED THE ROUTINE  
23 ACCOMMODATION FOR PEDESTRIAN AND BICYCLE FACILITIES. WE ARE  
24 UPDATING THIS POLICY. THE POLICY STATES THAT POLICIES WITH  
25 REGIONAL FUNDS ARE CONSIDERED TO BE IN COMBINATION WITH



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1 BICYCLES AND PEDESTRIAN IN ALL PROJECTS CONSULTANTS ARE DOING  
2 ANALYSIS COMPARING OUR POLICY TO A FEDERAL LEVEL STATE LEVEL  
3 AS WELL AS COUNTY AND LOCAL AND WE ARE ADDING EQUITY AND  
4 VISION ZERO LEVEL LAYER IN THIS ANALYSIS A LOT HAS CHANGED IN  
5 THE ACCESSIBILITY AND MICROMOBILITY SPACE. NEXT SLIDE. THESE  
6 IMMEDIATE NEXT STEPS, AS FRANK MENTIONED WE HAVE GONE TO A LOT  
7 OF STAKEHOLDER MEETINGS THUS FAR AND WILL HAVE MORE WE'RE  
8 MEETING WITH VISION ZERO WORKING GROUP THIS MONTH AND THEN IN  
9 AUGUST WE'RE MEETING WITH CALTRANS DISTRICT FOR WORKING WITH  
10 THE WORKING GROUP. WE HAVE GONE OVER THE 20 MINUTES. SO I'LL  
11 LEAVE IT UP TO THE CHAIR ON HOW WE CAN COLLECT INPUT OR ANSWER  
12 QUESTIONS. AND WE THANK EVERYONE FOR YOUR TIME.

13

14 **RANDI KINMAN, CHAIR:** ACTUALLY. I THINK OUR MEETINGS ARE  
15 SCHEDULED TO RUN A LITTLE LONGER THIS MONTH. SO JUST HANG IN  
16 WITH THIS. I DO WANT TO MAKE ONE STATEMENT. AND I BELIEVE,  
17 FRANK, YOU SAID SOMETHING ABOUT PUTTING SOMETHING IN THE  
18 COMMENTS. WE CAN'T ACTUALLY DO THAT ON THESE MEETINGS. SO  
19 THAT'S WHY ALL THE HANDS HAVE TO GO UP AND WE HAVE TO HAVE A  
20 CONVERSATION. WITH THAT, WE'RE GOING TO START WITH THE FIRST  
21 RAISED HAND. CARLOS AND THEN RICH HEDGES.

22

23 **CARLOS CASTELLANOS:** THANKS RANDI. I WANT TO START WITH A  
24 CLARIFYING QUESTION THEN I'LL RESERVE TO ANSWER THE ACTUAL  
25 FEEDBACK QUESTIONS. I WANT TO ASK, ON THE STAKEHOLDER



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1 ENGAGEMENT, I UNDERSTAND THAT WEST OAKLAND ENVIRONMENTAL  
2 INDICATORS PROJECT WASN'T ABLE TO PARTICIPATE. AND I'M JUST  
3 WONDERING IF THESE GROUPS WERE CHOSEN, FIRST F THEY WERE  
4 CHOSEN BASED ON KIND OF WHERE THEY ARE IN THE REGION, OR,  
5 WHERE, MAYBE, THE POPULATIONS, THE EQUITY PRIORITY COMMUNITIES  
6 ARE. BASED WAS GOING TO ASK -- AND IT'S KIND OF A SECOND  
7 QUESTION IN THAT TOO, ALSO, IS, I DON'T SEE ANY NORTH BAY --  
8 THERE IS VALLEJO. BUT I DON'T SEE A LOT OF THE OTHER NORTH BAY  
9 COMMUNITIES THAT PROBABLY WOULD BE AFFECTED. I JUST WANT TO  
10 MAKE SURE HOW WE'RE COVERING THE BAY AREA ON THESE

11

12 **SPEAKER:** I CAN TAKE THAT. WE'RE WORKING ON A MTC CBO BENCH  
13 FROM THE BAY AREA, THESE ARE FIVE OUT OF 7 CBOS THAT ARE  
14 LISTED ON OUR BENCH. WE CHOSE THESE GROUPS BECAUSE THEY KNOW  
15 REGIONAL PLANNING, AND THE BAY AREA, AND ACTIVE TRANSPORTATION  
16 IS DIRECTLY WORKING OFF OF PLANNED BAY AREA AND THAT OUTREACH.  
17 SO, THAT IS HOW THEY WERE CHOSEN.

18

19 **MARTI PASCHAL:** THIS IS MARTI, STAFF TO THE COUNCIL, I WOULD  
20 LIKE TO ADD THAT NO CBOS FROM MARIN OR NORTH BAY APPLIED WHEN  
21 WE SUBMITTED THE RFP A FEW YEARS AGO FOR THE BENCH.

22

23 **SPEAKER:** THANK YOU.

24

25 **RANDI KINMAN, CHAIR:** RICH HEDGES, AND THEN RICK COATES.



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1

2 **RICHARD HEDGES:** THANK YOU FOR THE WORK ON THIS. I WOULD LIKE  
3 TO SAY THERE IS MONEY AVAILABLE FOR COMPLETE STREETS, IF YOU  
4 KNOW HOW TO WORK T WE HAVE MONEY COMING INTO ALL THE COUNTIES  
5 WHICH BRINGS IN MONEY FOR BUS LINES OTHER AND TYPES OF  
6 VEHICLES FOR UNDERSERVED COMMUNITIES. I'M ON THE SCORING PANEL  
7 WITH CCAG AND WE HAD 1.6 MILLION UNSUBSCRIBED MONEY THIS TIME,  
8 AND I RAISED THE ISSUE OF USING IT FOR ACTIVE TRANSPORTATION,  
9 AND I WAS TOLD BY CINDY WONG OF CCAG THAT WE COULD POTENTIALLY  
10 USE IT FOR ACTIVE TRANSPORTATION THAT'S LINKED TO BUS OR OTHER  
11 TRANSPORTATION LINES IN UNDERSERVED NEIGHBORHOODS. THAT'S THE  
12 SOURCE OF THE MONEY ESPECIALLY WHEN YOU'RE UNDERSUBSCRIBED, TO  
13 DO THIS WORK, SO WE JUST NEED TO KEEP OUR EYES OPEN FOR THIS  
14 TYPE OF THING THAT MAY BE OUT THERE FLOATING AROUND. THE OTHER  
15 ISSUE IS THAT SELF-HELP COUNTIES, LIKE SAN MATEO COUNTY AND  
16 OTHERS JUST PASSED MEASURE W, WHICH TRIPLED. WE ALREADY HAD  
17 THE 2.7 MILLION AVAILABLE FOR ACTIVE TRANSPORTATION, BIKE AND  
18 PEDROZA, AND OTHER ISSUES, THROUGH MEASURE A. BUT MEASURE W  
19 RAISED ANOTHER FOUR AND A HALF MILLION, SO WE'RE ABOUT \$7.4  
20 MILLION, RIGHT? FOR ACTIVE TRANSPORTATION. BUT WE HAVE TO KEEP  
21 OUR EYES ON THOSE FUNDS, THERE IS USUALLY CALLS FOR PROJECTS  
22 EVERY TWO YEARS FOR THOSE FUNDS TOO. BUT TO BE INVOLVED IN  
23 THAT DISBURSEMENT OF THAT MONEY BECAUSE THERE ARE THINGS WE  
24 CAN DO CURRENTLY WITH WHAT WE HAVE TO MAKE THIS MORE EQUITABLE  
25 COMMUNITY LIVING. THANK YOU.



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1

2 **RANDI KINMAN, CHAIR:** RICK COATES.

3

4 **RICK COATES:** THE CBO BENCH, IN MY EXPERIENCE THERE ARE TWO  
5 KINDS OF CBOS, THOSE THAT ARE SUPPORTED PREDOMINANTLY BY  
6 GOVERNMENT AND FOUNDATION GRANTS AND THOSE THAT ARE FUNDED  
7 PRIMARILY BY ADMINISTRATIVE, AND, SO, GRASSROOTS SUPPORT. AND  
8 THE LATTER SEEM TO BE FAR MORE VIGOROUS AT PURSUING ISSUES  
9 THAN THE FORMER. THE FORMER SEEM TO BE ALWAYS LOOKING OVER  
10 THEIR SHOULDER, TRYING NOT TO OFFEND THE GRANTING AGENCIES. SO  
11 I'M WONDERING IS THERE A WAY TO TELL WHICH OF YOUR CBO  
12 AGENCIES WHICH FALL INTO WHICH CATEGORY?

13

14 **MARTI PASCHAL:** IS THAT A QUESTION FOR KARA FOR THIS PROJECT?  
15 OR IN GENERAL?

16

17 **RICK COATES:** [INDISCERNIBLE].

18

19 **MARTI PASCHAL:** OKAY.

20

21 **SPEAKER:** SO I'M HEARING WHAT'S THE DIFFERENCE BETWEEN  
22 COMMUNITY-BASED ORGANIZATIONS THAT ARE FOUNDATION FUNDED  
23 VERSUS MEMBERSHIP BASED?

24





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1 **RICK COATES:** THE VIGOROUSNESS IN WHICH THEY PURSUE THEIR GOALS  
2 ISSUE ANDS. THE ONES THAT ARE TRULY COMMUNITY-BASED THAT IS  
3 GRASSROOTS ARE SAID TO BE A LOT MORE FORCEFUL. THEY'RE NOT  
4 AFRAID TO GO AFTER GOVERNMENT AGENCIES, AND BOARDS OF  
5 SUPERVISORS, AND THE STATE LEGISLATURE, AND REALLY PUSH THEIR  
6 ISSUES.

7

8 **RANDI KINMAN, CHAIR:** SO, IF I COULD STEP INTO THIS PART OF THE  
9 CONVERSATION. SNAP IS WORKING WITH THE CBOS THAT APPLIED TO BE  
10 ON THE BENCH. SO IT DOESN'T MATTER HOW THEY OPERATE, OR HOW  
11 THEY'RE FUNDED. THIS IS -- IT'S LIKE, YOU ONLY HAVE SIX EGGS  
12 TO WORK W YOU MAY WANT 12, BUT YOU HAVE ONLY GOT SIX.

13

14 **RICK COATES:** I UNDERSTANDS. I JUST WANTED TO KNOW THE BREAK  
15 DOWN.

16

17 **RANDI KINMAN, CHAIR:** YEAH. I THINK THE FOLLOW UP QUESTION IS  
18 GOING TO BE HOW DO WE GET MORE NORTH BAY PARTICIPATION IN  
19 THIS. SO, THAT, TO ME, I THINK THAT'S WHAT YOU'RE REALLY  
20 QUESTION IS?

21

22 **RICK COATES:** WELL, I REALLY WASN'T FOCUSED ON NORTH BAY,  
23 ALTHOUGH BEING FROM THE NORTH BAY, I WOULD LIKE TO SEE THAT.  
24 BUT, I REALLY WOULD LIKE TO KNOW THAT WE'VE GOT PEOPLE OUT  
25 THERE WHO ARE REALLY GOING TO PUSH THE ISSUES.



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1

2 **RANDI KINMAN, CHAIR:** RIGHT. WELL, WE GOT SIX EGGS TO WORK  
3 WITH. SO.

4

5 **RICK COATES:** I UNDERSTAND THE LIMITATIONS.

6

7 **RANDI KINMAN, CHAIR:** OKAY. WE'RE GOING TO GO VEDA THEN RAHMON.

8

9 **VEDA FLOREZ:** THANK YOU VERY MUCH. AND THIS CONVERSATION WAS  
10 DISCUSSED IN DETAIL AT THE SUBCOMMITTEE LEVEL. AND,  
11 UNFORTUNATELY, WE HAVE TO WAIT UNTIL THE NEXT FUNDING CYCLE,  
12 3, 4 YEARS DOWN THE LINE, AND THEN WE AS POLICY ADVISORY  
13 COUNCIL MEMBERS OR PAST POLICY ADVISORY COUNCIL MEMBERS NEED  
14 TO ENCOURAGE OUR CBOS TO FILL OUT THE PAPERWORK AND  
15 PARTICIPATE BECAUSE WE'RE MISSING OUT ON REPRESENTATION. THAT  
16 BEING SAID, I WONDER IF THERE IS SOME OVERALL WAY, AND EACH OF  
17 US KNOW CBOS THAT COULD BE VERY EFFECTIVE OR NON-PROFITS WHO  
18 COULD BE EFFECTIVE IN THEIR INPUT. IS THERE ANY WAY TO HAVE  
19 ONE OVERALL ZOOM MEETING AND JUST GET THE INPUT FROM MANY  
20 ORGANIZATIONS FROM AROUND THE BAY AREA. BECAUSE WE ARE LIMITED  
21 IN OUR INPUT, AND I KNOW YOU ARE HAVING MANY INTIMATE  
22 CONVERSATIONS AROUND BAY OVER THE NEXT MONTH. IS IT POSSIBLE  
23 TO HAVE ONE GRAND EVENT AND THAT WAY WE CAN INVITE ALL OF OUR  
24 LOCAL CBOS TO PARTICIPATE?

25



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1 **SPEAKER:** AND THIS -- GO AHEAD. IF THIS GROUP WANTS TO SHARE  
2 CBOS IN YOUR COMMUNITIES, THAT WOULD BE GREAT. WE CAN ADD T  
3 ALSO, TO OUR RUNNING LIST TO OUR NEXT ROUND OF AGENCY FOR OUR  
4 FUNDING BENCH OUR NEXT EVENT IS AN ACTIVE TRANSPORTATION  
5 WORKING GROUP IT'S AN STASHED GROUP THAT WE CAN INVITE THOSE  
6 CBO'S TO.

7

8 **VEDA FLOREZ:** WHEN IS YOUR NEXT MEETING SO WE CAN LIGHT A FIRE.

9

10 **SPEAKER:** IT ISN'T PLANNED YET BUT WE WILL BE SETTING THE DATE  
11 IN AUGUST SO IT WILL BE SOON.

12

13 **VEDA FLOREZ:** THANK YOU VERY MUCH.

14

15 **RANDI KINMAN, CHAIR:** THANK YOU. RAHMON AND THEN MICHAEL LOPEZ.

16

17 **CLERK, MARTHA SILVER:** RANDI, YOU CAN ADD TO WHAT VEDA SAID?

18

19 **RANDI KINMAN, CHAIR:** YES.

20

21 **CLERK, MARTHA SILVER:** YOU CAN INVITE THEM TO THE SUBCOMMITTEE  
22 MEETINGS, SEND THEM AN INVITE, AND THEY CAN BE ADDED TO THE  
23 DISTRIBUTION LIST.

24

25 **RANDI KINMAN, CHAIR:** THANK YOU. RAHMON?



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1

2 **RAHMON MOMOH:** I GUESS WE ARE SAYING THE SAME THING IN TERMS OF  
3 THE CBOS, CONTRA COSTA IS -- SINCE I HAVE BEEN ON THE COUNCIL,  
4 IT'S PROBABLY THE LEAST REPRESENTED OF ALL THESE STUDIES AND  
5 OUTREACH. I DON'T KNOW WHY. WE PROBABLY ARE THE LOWEST INCOME  
6 IN THE ENTIRE BAY AREA, AND IT'S A RESIDENTIAL, BEDROOM  
7 COMMUNITY. AND -- I DON'T KNOW. SINCE I STARTED, I HAVE  
8 NOTICED YOU JUST DON'T COME ACROSS THAT CONTRA COSTA IS BIG,  
9 AND, SO, THE CBOS, I MEAN, WHY ARE YOU NOT BEING PROACTIVE?  
10 YOU ARE WAITING FOR THEM TO COME TO YOU. MAYBE YOU SHOULD BE  
11 PROACTIVE AND TRY TO REACH OUT TO THEM. SO THAT'S JUST -- I  
12 DON'T KNOW -- I JUST FEEL THEY HAVEN'T MADE ANY  
13 [INDISCERNIBLE] IN MY FOUR YEARS HERE IN TERMS OF OUTREACH FOR  
14 THE -- YOU KNOW, THE NAME -- BUT I'M KIND OF DISAPPOINTED.  
15 THAT'S ALL I'M GOING TO SAY.

16

17 **RANDI KINMAN, CHAIR:** THANK YOU. MICHAEL LOPEZ, AND THEN WALTER  
18 WILSON.

19

20 **MICHAEL LOPEZ:** YES, THIS MAYBE SHOULD HAVE BEEN SAID EARLIER,  
21 BUT WHEN FRANK BROUGHT UP THE IDEA OF DRAFTING THE EQUITY  
22 METRICS THAT HE'S WORKING ON, IT OCCURRED TO ME IN THE PRIOR  
23 DISCUSSION WHEN WE DISCUSSED THE DRAFT MISSION STATEMENT AND  
24 THE DRAFT ACTIVE TRANSPORTATION PLAN VISION, WE MENTIONED  
25 EQUITY PRIORITY COMMUNITIES IN THE STATEMENT, BUT THE VISION



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1 DOESN'T SAY ANYTHING AT ALL ABOUT EQUITY. AND I'M WONDERING  
2 IF, IN FUTURE ARE CONSIDERATIONS, REDRAFTING DIVISION, YOU  
3 MIGHT CONSIDER INSERTING SOMETHING ALONG THOSE LINES. THAT'S  
4 IT.

5

6 **RANDI KINMAN, CHAIR:** OKAY. THANK YOU. WALTER, AND THEN ADINA.

7

8 **WALTER WILSON:** HELLO AGAIN. KARA AND FRANK, GREAT REPORT. SO A  
9 COUPLE OF THINGS. I THOUGHT YOU GUYS EARLY ONES OF THE DOING  
10 WORK WITH ROOTS CLINIC SIGNIFICANT EAST BAY IN OAKLAND. MY  
11 CONCERN IS THE MOST DISPARATE PLACE IN THE BAY AREAS IS EAST  
12 OAKLAND. I MEAN, THEY'RE NOT INCLUDED IN THIS PROCESS. AND I  
13 UNDERSTAND WHAT RANDI SAID ABOUT HOW MANY EGGS AND ALL THAT,  
14 BUT IT'S REALLY IMPORTANT WHAT RICK WAS SAYING AND ALL THAT  
15 IT'S IMPORTANT WHO WE HAVE ADVOCATING ON BEHALF OF THESE  
16 COMMUNITIES OF COLOR. IT'S IMPORTANT WHO THE CBOS ARE. SOME  
17 CBOS WILL ACTIVELY GET OUT RIGHT IN FRONT AND THEY WILL BE  
18 CRITICAL OF GOVERNMENT AGENCIES AND EVERYONE ELSE BECAUSE IT'S  
19 THE RIGHT THING TO DO. AND THERE ARE THOSE THAT ARE CONCERNED  
20 ABOUT THEIR FUNDS THAT DO WHAT THOSE IN POWER TELL THEM TO DO.  
21 I KNOW THESE GROUPS. I KNOW CATHY ZHANG AT RADIO  
22 [INDISCERNIBLE] I KNOW SHE'S AN ADVOCATE. I KNOW THE STRONG  
23 LEADERS IN THE SOUTH BAY. THEY WILL ADVOCATE FOR WHAT'S RIGHT.  
24 THAT'S AN EXTREMELY IMPORTANT POINT AND AS WE LOOK FORWARD IN  
25 THE FUTURE, I UNDERSTAND KARA YOU SAID THOSE FOLKS WERE



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1 FAMILIAR WITH THE PLAN THEY WERE ENGAGED AND KNEW IT AND  
2 UNDERSTOOD IT AND THAT'S THE REASON THEY WERE ELECTED IN THE  
3 AND I THINK AS WE MOVE FORWARD IN THE NEXT ELECTION PROCESS  
4 THAT WE NEED TO REACH OUT TO THESE REAL STRONG ADVOCATES WHO  
5 ARE ON THE GROUND IN THESE COMMUNITIES AND WHO ARE ROOTED.  
6 BECAUSE THERE ARE GROUPS WHO ARE GETTING GOVERNMENT FUNDING,  
7 WHO WILL STILL STAND UP AND BE STRONG ADVOCATE IN SPITE OF IT  
8 ALL. I THINK THAT'S EXTREMELY IMPORTANT. I WANTED TO SHARE  
9 THAT. I THINK YOU HAVE LAID A STRONG FOUNDATION FOR US TO MOVE  
10 FORWARD.

11

12 **SPEAKER:** CHAIR, WOULD I BE ABLE TO RESPOND?

13

14 **RANDI KINMAN, CHAIR:** SURE.

15

16 **SPEAKER:** I APPRECIATE ALL THE FEEDBACK. I THINK ONE CLARIFYING  
17 PIECE OF MAYBE HELPFUL INFORMATION IS, THE CBOS ARE ONE ASPECT  
18 OF THE STAKEHOLDER ENGAGEMENT 245 WE'RE DOING. SO ONCE AGAIN  
19 WE'RE BUILDING OFF OF PLANNED BAY AREA, SO PLANNED BAY AREA  
20 HAS REACHED OVER 15,000 PEOPLE OVER THREE YEARS AND THE  
21 COMMUNITY SAID WE WANT A REGIONAL ACTION TRANSPORTATION  
22 NETWORK AND VISION ZERO, AND THE ACTIVE TRANSPORTATION PLAN IS  
23 IMPLEMENTING STRATEGIES OF THE THREE YEAR PLANNING PROCESS FOR  
24 PLANNED BAY AREA, THAT'S WHERE WE'RE STARTING AND THEN  
25 BRINGING IN THE ADOPTED BIKE PED PROJECTS WE'RE TAKING THE



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1 PLAN NETWORK AND PUTTING IT INTO THE REGIONAL TRANSPORTATION  
2 PLAN ANALYSIS TO SEE WHAT WE'RE GOING TO ELEVATE FROM THE  
3 REGIONAL PERSPECTIVE. AND COMPLETE STREETS POLICY ALL CITIES  
4 APPLY FOR THAT FUNDING AND WE'RE READING THE ORIGINAL POLICY  
5 LEVEL FOR THIS FUNDING, BUT EVERYONE IS ELIGIBLE. AND THE LAST  
6 THING I'LL SAY IS COMMUNITY-BASED TRANSPORTATION PLAN. SO I'M  
7 HEARING A LOT ABOUT THE GROUND UP WHICH WE AGREE W AND THE  
8 COMMUNITY-BASED TRANSPORTATION PLANS ARE GROUND UP COMMUNITY  
9 LED PLANNING PROCESSES THAT MTC FUNDS AND WE DID A WHOLE  
10 ANALYSIS ON ALL OF THE PAST PLANS THAT WE'RE INCLUDING INTO  
11 OUR POLICY AND OUR COMPLETE STREETS UPDATE AS WELL.

12

13 **RANDI KINMAN, CHAIR:** SO BEFORE I CALL ON ANY OTHER PEOPLE WITH  
14 RAISED HANDS I'M GOING TO PUSH BACK A LITTLE BIT AND OFFER A  
15 SUGGESTION. FIRST OF ALL, I DON'T BELIEVE THAT YOU HAVE CBTPS  
16 FOR THE MAJORITY OF THE AREA. I DON'T BELIEVE THAT YOU HAVE  
17 CURRENT ONES FOR THE MAJORITY OF THE REGION. I KNOW YOU DO NOT  
18 HAVE ONE FOR MY NEIGHBORHOOD. I KNOW YOU DON'T HAVE ONE FOR  
19 ANY NEIGHBORHOOD WITHIN FIVE OR EIGHT MILES OF WHERE THE  
20 COMMUNITY IS ACTUALLY PARTICIPATING IN THAT PLAN. SO I'M GOING  
21 TO GO OFF MY PERSONAL EXPERIENCES AND PREVIOUSLY ASKING, WHAT  
22 ARE OUR BOOKSHELF FULL OF CBTPS IS. BECAUSE I'M ACTUALLY  
23 WORKING OFF A 20 YIELD PLAN, AND I'M STILL WORKING OFF THAT.  
24 AND A 20-YEAR-OLD PLAN HAPPENS TO WORK FOR ME RIGHT NOW BUT IT  
25 WOULD BE GOOD TO HAVE AN UPDATE THE PLAN. CBTPS ARE NOT THE BE



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1 ALL END-ALL PLAN BECAUSE A LOT OF PEOPLE HAVEN'T HAD ACCESS TO  
2 THOSE PLANNING PROCESSES TO HELP DEVELOP, IT'S ONE THING ON  
3 TALK TO AGENCIES WHO WILL BE THE ADVOCATES IT'S ANOTHER THING  
4 TO HAVE THE ACTUAL INPUT FROM PEOPLE ON THE STREETS. AND WE  
5 HAVE HEARD THROUGH THE PLANNED BAY AREA PROCESS THAT THIS IS  
6 WHAT WE WANT, BUT NOW YOU'RE ASKING MORE SPECIFIC QUESTIONS.  
7 AND NATIONAL NIGHT OUT IS COMING UP IN JUST A SHORT PERIOD OF  
8 TIME. THERE ARE OTHER EVENTS COMING UP THAT PEOPLE GO TO  
9 ACROSS THE BOARD. AND I THINK THAT TO MAKE UP FOR THE REGIONAL  
10 GAPS THAT ARE MISSING IN THE GROUPS THAT YOU'RE DEALING W HAS  
11 NOTHING TO DO WITH THE ABILITY OF STAFF OR ABILITY OF THE CBOS  
12 THAT YOU'RE DEAL W WE WOULD BE MORE COMFORTABLE WITH HAVING A  
13 BROADER CROSS SECTION OF INPUT COMING INTO AT THIS POINT. WHAT  
14 LOOKS EQUITABLE IN EAST SAN JOSE IS NOT NECESSARILY WHAT LOOKS  
15 EQUITABLE TWO MILES DOWN THE ROAD IN EAST SAN JOSE. FOR  
16 INSTANCE, I HAVE -- THERE IS NOT A COMMUNITY SERVICE HERE  
17 THAT'S GOING TO BE DEALING WITH BY AND LARGE VIETNAMESE  
18 POPULATION HERE. WE HAVE SACRED HEARTS DEAL WIDTH HOMELESS  
19 HOWEVER I HAVE A MILLION IN MY CITY. WITH A MILLION PEOPLE  
20 WHICH IS HALF THE POPULATION THERE IS A LOT OF GAPS. THERE IS  
21 A TOOLKIT THAT WE CAN HAND OVER TO THE NORTH BAY JUST TO HELP  
22 PROVIDE INFORMATION. BESIDES INVITING THEM THAT WOULD BE  
23 EFFECTIVE FOR US. I'M ALWAYS A FAN OF THAT KIND OF ENGAGEMENT.  
24 SO I WOULD THROW THAT OUT AS A SUGGESTION. SIMPLY BECAUSE WE  
25 CAN'T HAVE AN INPUT PROCESS WHERE WE'RE ELIMINATING SEVERAL





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1 COUNTIES JUST BECAUSE THEY DIDN'T HAVE A CBO THAT APPLIED. SO  
2 THEY DO NEED TO BE INVITED. THE CBOS THAT YOU KNOW OF, NEED TO  
3 BE INVITED TO THE EQUITY AND ACCESS SUBCOMMITTEES, AND IF YOU  
4 PUSH THE DATES OUT FOR OTHER OPPORTUNITIES FOR THEM TO  
5 PARTICIPATE, THAT WOULD BE GREAT. BUT WHAT WE REALLY WANT TO  
6 DEAL WITH CBOS THAT ARE SERVING THE POPULATION WE'RE TRYING TO  
7 REACH, AND WHILE ALL OF THESE ARE GREAT CBOS AND THEY ALL HAVE  
8 LARGE VOICES THAT THEY USE SOMETIMES IT'S THE SMALLER CBOS  
9 THAT DON'T HAVE THE CAPACITY TO DO REGIONAL WORK THAT CAN  
10 PROVIDE US WITH BETTER INPUT FOR THAT PARTICULAR COMMUNITY.  
11 SO, I JUST WANTED TO CLARIFY WHAT I THINK I'M HEARING HERE.  
12 AND THROW THAT INTO THE MIX. AND WITH THAT, WE'RE GOING TO GO  
13 TO ADINA AND THEN CHRISTINA.

14

15 **ADINA LEVIN:** THANKS. BUILDING OFF OF WHAT RANDY WAS SAYING  
16 ABOUT CBOS, I'M WONDERING, THE GROUPS THAT HAVE THE FOCUS AND  
17 CAPACITY TO FOLLOW PLANNED BAY AREA ALL THE WAY THROUGH WHICH  
18 HAVE APPLIED TO DO SO WHICH IS GOOD AND THERE IS ADDITIONAL  
19 VALUE FROM GROUPS THAT ARE SERVING GROUPS AND POPULATIONS THAT  
20 DON'T HAVE THE CAPACITY TO TAKE ON PLANNED BAY AREA BUT HAVE  
21 SOMETHING VALUABLE TO CONTRIBUTE TO WHERE SOME STIPEND  
22 PARTICIPATION MIGHT GET A LOT OF VALUE. IT WOULD NEED TO BE  
23 DESIGNED CORRECTLY FOR PEOPLE WHO HAVEN'T BEEN THROUGH ALL OF  
24 THE PLANNED BAY AREA BUZZ WORDS. BUT I THINK THAT WOULD BE  
25 VALUABLE. AND I THINK THAT WE HAVE BEEN HEARING FROM PEOPLE



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1 THAT THERE ARE PARTS OF THE REGION AND POPULATIONS THAT ARE  
2 NOT REPRESENTED AMONGST THE, YOU KNOW, GOOD GROUPS THAT ARE  
3 HERE, BUT ARE NOT REPRESENTED. ONE THING I DIDN'T SEE, ARE  
4 THOSE GROUPS THAT WORK WITH YOUTH, LIKE LOW-INCOME, COLOR,  
5 VERY ACTIVE IN TRANSPORTATION, LIKE LISTENING TO THEIR VOICES  
6 IS IMPORTANT AND GROUPS MAY NOT HAVE THE CAPACITY OR PRIMARY  
7 FOCUS TO FOLLOW PLANNED BAY AREA AS A MAIN THING THIS THEY DO.  
8 THERE ARE SUGGESTIONS THAT I CAN SEND THAT YOU MAY -- OR IF  
9 THAT WOULD BE HELPFUL AND IF THERE IS GOING TO BE  
10 OPPORTUNITIES THAT ARE APPROPRIATE. AND THEN, LASTLY, IN TERMS  
11 OF THE UPDATING STANDARDS, I THINK THAT THAT IS A GREAT IDEA.  
12 JUST TODAY I WAS GETTING AN E-MAIL FROM ONE OF THE BICYCLE  
13 ADVOCACY ORGANIZATIONS ABOUT DALY CITY, WHERE THEY HAVE THIS  
14 BIG PLAN TO PUT SHARROWS ON BIG STREETS WHERE CARS GO 50 TO 45  
15 MILES AN HOUR. SO HAVING UP TO DATE STANDARDS THAT DO NOT PUT  
16 SHARROWS ON -- [INDISCERNIBLE] [AUDIO DIFFICULTIES]  
17 IMPORTANCE.

18

19 **RANDI KINMAN, CHAIR:** THANK YOU. I THINK WE LOST YOU THERE FOR  
20 THE LAST TWO SECONDS OR SO. BUT -- I THINK WE GOT THAT.

21

22 **ADINA LEVIN:** UP TO DATE STANDARDS, NOT SHARROWED, ON PEOPLE  
23 WHO DRIVE FAST.

24

25 **RANDI KINMAN, CHAIR:** CHRISTINA THEN RICK.



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1

2 **CHRISTINA GOTUACO:** ADINA, I THINK IT'S FUNNY THAT YOU  
3 MENTIONED DALY CITY, I HAVE SEEN STEEP HILLS FOR BIKES LANCE  
4 AND I'M WONDERING. I HAVE A COMMENT ABOUT TERMS OF STAKEHOLDER  
5 ENGAGEMENT, ON SLIDE EIGHT NOT SURE WHAT'S GOING INTO THE  
6 ENGAGEMENT METHODS OR IN-PERSON MEETINGS OR INTERACTIVE  
7 WEBINARS, BUT I WAS WONDERING IF THERE IS SOME WAY TO SHOWCASE  
8 PASSIVE EXAMPLES OF SUCCESSFUL ACTIVE TRANSPORTATION PROJECTS,  
9 SINCE I HAD RECENTLY, JUST FOR FIRST TIME EVER, BIKED THE  
10 GREENWAY PRETTY MUCH THE WHOLE WAY AND I THOUGHT IT WAS  
11 AMAZING GOING THROUGH FOUR CITIES FEELING RELATIVELY SAFE  
12 GOING THROUGH STREET CROSSINGS AND HIT THE END AND WAS ABLE TO  
13 RUN AN ERRAND AT THE RICHARD HOME DEPOT AND COME BACK. AND I  
14 WAS THINKING IT WOULD BE SO GREAT TO LIVE ALONG SOMETHING LIKE  
15 THIS OR TO TAKE BART TO SOMETHING LIKE THIS AND BIKE THE REST  
16 OF THE WAY HOME OR THE REST OF THE WAY TO WORK. SO I  
17 APPRECIATE ALL YOUR WORK ON THIS, AND I AM EXCITED TO SEE THE  
18 NETWORK EXPAND.

19

20 **RANDI KINMAN, CHAIR:** THANK YOU. RICK, AND THEN VEDA.

21

22 **RICK COATES:** YES, I'M JUST FULL OF QUESTIONS TODAY, I GUESS. I  
23 WANT TO THANK RANDI FOR SUMMARIZING OUR CONCERN SO WELL. I  
24 THINK YOU REALLY LAID IT OUT. I HAVE ONE MORE CONCERN, AND  
25 THAT IS, I'M WONDERING HOW THIS PLAN WILL AFFECT THE CRITERIA



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1 USED FOR SCREENING GRANT REQUESTS. IT BE -- WILL GRANT  
2 REQUESTS BE SUBJECTED TO SCRUTINY AS TO WHETHER OR NOT THEY  
3 CAN CONFORM TO THIS PLAN? JUST, HOW WILL THAT WORK OUT?  
4

5 **SPEAKER:** WE'RE DOING FUNDING ANALYSIS AS PART OF THE PLAN IN  
6 PARTNERSHIP AND PARALLEL WITH THE COMPLETE STREETS UPDATE. SO  
7 RIGHT NOW, AS I MENTIONED BEFORE, THE COMPLETE STREETS POLICY  
8 GOVERNS ALL FUNDING WHETHER PARTIALLY OWE FULLY FUNDING  
9 PROJECTS IN THE REGION AND YOU HAVE TO COMPLETE A STREETS  
10 POLICY AND FILL OUT A COMPLETE STREETS CHECKLIST TO SHOW THAT  
11 YOU'RE NOT AT LEAST CONSIDERING PEOPLE ON BIKES AND WHEELS  
12 WE'RE IN THE PROCESS FOR STARTING IT BUT IT'S TO BE DETERMINED  
13 WHAT'S GOING TO BE THE END PRODUCT BUT WE'RE BUILDING OFF THE  
14 CURRENT POLICY.

15

16 **RANDI KINMAN, CHAIR:** THANK YOU. VEDA THEN CARLOS?  
17

18 **VEDA FLOREZ:** FRANK, THANK YOU VERY MUCH FOR ALL THE [AUDIO  
19 DIFFICULTIES] [INDISCERNIBLE] EVERYTHING THAT'S GONE INTO THE  
20 WORK THAT YOU HAVE DONE BUT THIS BODY REALLY FOCUSES ON  
21 OUTREACH AND HOW, COMMUNITY ENGAGEMENT AND MANY OF US CAME  
22 THROUGH COMMUNITY ENGAGEMENT PROGRAMS. THAT'S WHY THERE IS A  
23 GREATER NEED TO OUTREACH TO OUR COMMUNITIES. ESPECIALLY IN THE  
24 NORTH BAY. I'M GOING TO KEEP PUSHING THAT, ESPECIALLY IN THE  
25 NORTH BAY. AND YOU ARE WELL ONTO YOUR PROGRAM RIGHT NOW IN



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1 FACT YOU'RE PROBABLY WINDING DOWN YOUR PROGRAM. AND I'M HOPING  
2 THERE IS SOME WAY THAT YOU CAN CREATE A SHORT SURVEY AND  
3 POSSIBLY WE CAN PUSH IT OUT TO SOME ORGANIZATION US THAT KNOW,  
4 THAT WE KNOW, TO GET A GREATER INPUT AND IMPACT TO TRY AND  
5 COVER SOME BASES THAT ARE BEING MISSED. AND THAT'S THE BEAUTY  
6 OF COMING TO A GROUP LIKE US, THAT YOU CAN SEE WHERE THE --  
7 WHERE THE STUMBLING BLOCKS ARE. SO I WOULD ENCOURAGE YOU TO  
8 REALLY CONSIDER THOSE SURVEYS, AND TO GET THEM OUT THERE, AND  
9 I KNOW MTC HAS THE ABILITY, THEY HAVE -- AND OTHER LOCAL  
10 AGENCIES, ALSO HAVE THE ABILITY TO PUSH THIS INFORMATION. THE  
11 TRANSPORTATION AUTHORITY OF MARIN HAS A CITIZEN'S ADVISORY  
12 COUNCIL. I KNOW SMART HAS ONE AS WELL. MANY OF OUR LOCAL  
13 TRANSPORTATION AGENCIES HAVE THESE GROUPS THAT YOU COULD BE  
14 SOLICITING INPUT FROM. SO THAT'S ANOTHER IDEA TO OUTREACH TO  
15 THESE GROUPS FOR YOUR SURVEYS. IT'S NOT A HAIL MARY PASS BUT  
16 IT'S GOING TO GET YOU MORE INFORMATION THAT YOU NEED. AND I  
17 DON'T KNOW IF YOU ARE REACHING OUT TO THE BIKING COALITION IN  
18 MARIN COUNTY. THAT'S A HUGE -- ALL THE COMMISSIONS IN THE NINE  
19 BAY AREA COUNTIES ARE YOU REACHING OUT TO THEM AS WELL. AND  
20 FINALLY I WANT TO MENTION THEY WORK A LOT WITH NON-PROFITS IN  
21 SOCIAL JUSTICE ISSUES, AND ALONG WITH THE VISION STATEMENT,  
22 AND ALONG WITH THE MISSION STATEMENT, AND THE VISION, THERE IS  
23 GOALS. SPECIFIC GOALS AND OUTCOMES. AND I'M WONDERING, WHERE  
24 ARE WE WITH OUR GOALS AND OUTCOMES? AND WHAT IS OUR  
25 CONSIDERATION FOR SUCCESS FOR THIS PROGRAM? DO WE NEED X



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1 NUMBER OF STREETS? X NUMBER OF FLASHING LIGHTS PUT INTO  
2 STREETS? YOU KNOW, HOW -- WHAT'S OUR MEASUREMENT FOR SAFETY?  
3 PROTECTING A NUMBER OF PROTECTED BIKE LANES? I MEAN, WHAT ARE  
4 WE GOING TO MEASURE A SUCCESSFUL PROGRAM? AND I KNOW THAT  
5 THERESE MCMILLAN THIS MORNING SAYS THAT THERE IS MONEY OUT  
6 THERE, AND SHE HAS FOUND THAT IT'S VERY IMPORTANT TO MAKE THE  
7 INVESTMENT INTO REACHING OUT TO OUR COMMUNITIES. SO THE MONEY  
8 IS THERE. AND SHE HAS MADE A COMMITMENT THAT JUST THIS MORNING  
9 TO OUTREACHING TO THE PUBLIC. AND I KNOW THAT THERE IS --  
10 THERE IS SOME EXTRA FUNDING TO MAKE ONE LAST EFFORT TO GET  
11 MORE INPUT ON THIS PROGRAM. AND, HOW DO -- WHAT DO YOU  
12 CONSIDER SUCCESS -- AND KNOWING THE SUBCOMMITTEE, WE TALKED  
13 ABOUT 100 INDIVIDUALS BEING IN YOUR FOCUS GROUPS WAS A  
14 SUCCESSFUL GOAL, AND I WOULD LIKE TO HEAR FURTHER WHAT YOUR  
15 CONSIDERATION FOR SUCCESS S AND, AGAIN, THANK YOU VERY MUCH  
16 FOR LISTENING TO OUR COMMENTS.

17

18 **RANDI KINMAN, CHAIR:** THANK YOU. AND I JUST WANT TO REASSURE  
19 PEOPLE THAT WE WILL BE HAVING THIS COME BACK TO US. SO, WE  
20 DON'T EXPECT IMMEDIATE RESPONSES TO COMPLICATED QUESTIONS.  
21 CARLOS AND THEN WALTER.

22

23 **CARLOS CASTELLANOS:** THANK YOU. AND AS I SAID BEFORE, I WILL  
24 WOULD BE COMING BACK WITH ACTUAL -- HOPEFULLY ANSWERING SOME  
25 OF THE FOOD FOR THOUGHT QUESTIONS THAT YOU HAVE PUT OUT, AND



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1 SEE THAT MAYBE I'M CHANGING THE MODE OR MOOD OF THE  
2 CONVERSATION HERE, BUT I DEFINITELY FEEL THAT THE QUESTION WAS  
3 IN WHAT WAYS CAN WE MEASURE EQUITY. AND I THINK MAYBE THIS  
4 EVEN -- IN A SEGUE FROM JUST, RIGHT BEFORE FROM VEDA, IS, HOW  
5 ARE WE MEASURING SUCCESS, HOW ARE WE MEASURING THAT WE'RE  
6 CREATING AN EQUITABLE PLAN. SO I'M GOING TO THROW OUT SOME  
7 IDEAS. I DON'T HAVE ALL THE METRICS BUT I WOULD DEFINITELY  
8 ENCOURAGE THE TEAM THAT'S WORKING ON IT, TO LOOK INTO THIS.  
9 METRICS TO ME, WOULD BE BASICALLY INDICATORS THAT SHOW WHAT A  
10 HEALTHY COMMUNITY S. AND THERE IS MANY. AND THIS COULD BE,  
11 LIKE, YOU KNOW, FROM -- BECAUSE WE'RE TALKING ABOUT  
12 TRANSPORTATION TO SCHOOLS, TO WORK, TO RECREATION, TO MEDICAL  
13 FACILITIES. HOW IS -- HOW ARE OUR EQUITY PRIORITY COMMUNITIES  
14 COMPARING TO, SAY, HIGH OPPORTUNITY COMMUNITIES? AND WHAT WE  
15 WANT TO SEE IS DECREASING THE GAP BETWEEN THEM, AS -- AND THIS  
16 IS SOMETHING THAT I'M THROWING OUT GENERALITY HERE, BUT THERE  
17 ARE A LOT OF METRICS THAT COME FROM THE PUBLIC HEALTH WORLD,  
18 THAT I THINK YOU CAN BE USING TO SHOW, HOPEFUL, OVER TIME THAT  
19 WE CAN BE HARKENING BACK TO MY DAYS AT THE ADVISORY COMMITTEE,  
20 WHERE WE NEED TO BE MEASURING OVER TIME AND SAYING BACK IN  
21 1990 AND '98, AND SO ON AND SO FORTH IN THESE COMMUNITIES, AND  
22 WE ARE HERE, AND HOPEFULLY WHAT WE SEE IS REDUCING DISPARITIES  
23 BETWEEN THOSE COMMUNITIES. THAT'S MY OVERARCHING WAYS I WOULD  
24 SUGGEST IN DETERMINING MEASURES OF EQUITY.

25



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1 **RANDI KINMAN, CHAIR:** THANK YOU. WALTER, THEN RICH.

2

3 **WALTER WILSON:** I WOULD AGREE WITH THAT COMMENT, DEFINITELY,  
4 REGARDING EQUITY, REDUCING THE DISPARITIES BETWEEN, REALLY THE  
5 HAVES AND HAVE NOT, AND THE ALLOCATION OF RESOURCES TO THOSE  
6 COMMUNITIES THAT ARE UNDERREPRESENTED. YOU KNOW, I JUST WANT  
7 TO SAY, FIRST I APPRECIATE WHAT VEDA HAD TO SAY, AND I WOULD  
8 REALLY, STRONGLY, RECOMMEND THAT WE, AS A COMMITTEE LOOK AT  
9 THAT RECOMMENDATION ABOUT BRINGING ALL OF THESE GROUPS  
10 TOGETHER UNDER OUR UMBRELLA OR EVEN AS A SUBCOMMITTEE AS  
11 SOMEONE SUGGESTED, THROUGHOUT THE BAY AREA, AND IT'S NEVER TOO  
12 LATE TO GET INPUT FROM OUR COMMUNITIES. NEVER. AND I  
13 APPRECIATE THAT RANDI WAS SAY THAT, AS WELL, THAT WE HAVE  
14 ANOTHER BITE AT THE APPLE, SO TO SPEAK. AND I THINK IT'S WISE  
15 TO TAKE ADVANTAGE OF EVERY OPPORTUNITY THAT WE HAVE TO GET AS  
16 MANY VOICES AS POSSIBLE INVOLVED AND TO HEAR FROM THE  
17 COMMUNITIES AND OTHERS WHO HAVE NOT HAD THE OPPORTUNITY TO BE  
18 ENGAGED IN THIS PROCESS, WHETHER THEY APPLIED OR NOT. AND I  
19 TEND TO GRAY WITH THAT, IF THEY DIDN'T APPLY THEN THE PEOPLE  
20 WHO LIVE IN THOSE COMMUNITIES THEIR VIEWS ARE NOT REPRESENTED  
21 IN THIS PROCESS. AND I MENTION ROOTS CLINIC BECAUSE THE 200  
22 PEOPLE THAT WORK THERE ARE FROM THE COMMUNITY THAT THEY SERVE.  
23 YOU'RE TALKING TO THEM, YOU'RE TALKING TO THE COMMUNITY IN  
24 THAT CASE. THEY LIVE IN THAT COMMUNITY. THEY LIVE IN EAST  
25 OAKLAND THEY'RE BEING SERVED BY THE SAME PEOPLE WHO ACTUALLY





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1 LIVE THERE. SO WHEN YOU TALK TO THEM YOU'RE TALKING TO SOMEONE  
2 WHO LIVES IN SAN FRANCISCO. PEOPLE WHO LIVE AND WORK THERE,  
3 WORK THERE, LIKE 80 TO 90% OF THEM LIVE IN THAT COMMUNITY. SO  
4 THE ORGANIZATIONS LIKE THAT, AS L BECAUSE I YOU THINK THEY  
5 REPRESENT THE PEOPLE WHO LIVE THERE, AND I THINK THAT IT'S  
6 WISE TO TAKE -- FOR US, AS A GROUP, TO MAKE A DECISION TO TAKE  
7 THIS OPPORTUNITY TO REALLY REACH OUT TO THESE GROUPS AND  
8 ORGANIZATIONS TO GET THEM ENGAGED AND FIND OUT WHAT THEIR VIEW  
9 SUPERVISOR VISIONS ARE THAT THEY MAY WELL BE VERY DIFFERENT  
10 THAN SOME OF THE PRIORITIES AND VIEWS THAT WE HAVE SEEN HERE  
11 TODAY BUT WE WON'T KNOW THAT UNTIL WE TAKE THE OPPORTUNITY TO  
12 DO SO. I APPRECIATE YOUR LEADERSHIP ON THIS RANDY AND VEDA AND  
13 WHAT YOU BOTH HAVE TO SAY. THANK YOU.

14

15 **RANDI KINMAN, CHAIR:** THANK YOU. RICH WILL BE OUR LAST RAISED  
16 HAND.

17

18 **RICHARD HEDGES:** SIMPLE QUESTION. IF THERE ARE THOSE OF US THAT  
19 KNOW OF COMMUNITIES BASED ORGANIZATIONS THAT DIDN'T APPLY IN  
20 OUR COMMUNITIES IS THERE SOMEWHERE -- OR IF YOU COULD JUST  
21 SEND US AN E-MAIL SOMEONE WE CAN CONTACT WITHIN MTC TO SEE IF  
22 THEY WOULD FIT WHAT MTC IS LOOKING FOR?

23

24 **RANDI KINMAN, CHAIR:** THANK YOU, RICH. I WILL WRAP THIS UP. I  
25 DON'T SEE ANY RAISED HANDS IN THE PUBLIC.



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1

2 **CLERK, MARTHA SILVER:** THERE ARE NO MEMBERS OF THE PUBLIC WITH  
3 THEIR HAND RAISED, AND THERE WAS NO PUBLIC COMMENT SUBMITTED  
4 ON THIS ITEM.

5

6 **CYNTHIA L. MURRAY, VICE CHAIR:** RANDI, THIS IS CYNTHIA. I HAVE  
7 MY HAND UP.

8

9 **RANDI KINMAN, CHAIR:** GO AHEAD.

10

11 **CYNTHIA L. MURRAY, VICE CHAIR:** REAL QUICK. WHAT I DON'T SEE IN  
12 HERE, AND I'M CHANNELING WENDI KALLINS' SAFE ROUTES TO SCHOOL  
13 AND THE WALKING SCHOOL BUS IDEAS ARE WE DOING OUTREACH? I  
14 THOUGHT THAT WAS A REALLY TERRIFIC PROGRAM AND WE WANT TO  
15 ENCOURAGE T.

16

17 **SPEAKER:** WENDI'S ON OUR TECHNICAL ADVISORY COMMITTEE AND SHE  
18 DEAF REPRESENTING THE SAFE ROUTES TO SCHOOL, AND AS MENTIONED  
19 WE'RE DOING STAKEHOLDER ENGAGEMENT, PLANNED BAY AREA AND CBOS  
20 AS I MENTIONED. WENDY IS REPRESENTING.

21

22 **CYNTHIA L. MURRAY, VICE CHAIR:** SHOULDN'T IT BE WRITTEN IN  
23 THERE AS FAR AS THAT'S ONE OF THE GOALS.

24

25 **SPEAKER:** OH THAT'S YOUR COMMENT FOR THE MISSION AND VISION?



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1

2 **CYNTHIA L. MURRAY, VICE CHAIR:** OR ANY OF THE SLIDES, I DON'T  
3 SEE OUTREACH TO SCHOOLS OR IN ANY WAY THAT THAT'S PART OF WHAT  
4 YOU'RE TRYING TO ACCOMPLISH, AND IT JUST SEEMS LIKE WE DON'T  
5 WANT TO OVERLOOK THAT. THAT'S HOW WE BUILD PEOPLE TO BECOME  
6 ACTIVE USERS, IS TO ENCOURAGE THEM AS YOUNG PEOPLE TO DO IT,  
7 TO RIDE BIKES, WALK, AND ALL THIS FUN STUFF. DON'T MISS AN  
8 OPPORTUNITY TO GROW THAT NEXT GENERATION OF USERS.

9

10 **RANDI KINMAN, CHAIR:** THANK YOU. SO I'M GOING TO CLOSE THIS,  
11 KIND OF BY CIRCLING BACK TO OUR FOCUS WHICH IS REALLY SERVING  
12 OUR PRIORITY AREAS. AND MY TIRADE ABOUT THE CBTBS, WHICH I  
13 KNOW ARE NON-EXISTENT IN MANY OF THE PRIORITY AREAS THAT WE  
14 HAVE, AND WHEN THE NEW CENSUS ANALYSIS COMES THROUGH, AND WE  
15 SEE THE AREAS SHIFT, TO ME, EQUITY WOULD REQUIRE -- AND I'M  
16 GOING TO WANT TO SEE NUMBERS ON THERE -- AND YOU'RE PROBABLY  
17 GOING TO HAVE TO COME UP WITH A BALLPARK FINANCIAL ON WHAT  
18 THIS WOULD TAKE -- THAT THERE BE A CURRENT OR, IN THE PROCESS,  
19 OR FAIRLY RE-- LIKE, WITHIN THE LAST DECADE, COMMUNITY-BASED  
20 TRANSPORTATION PLAN. A REAL ONE. NOT ONE THAT A CITY HAS PUT  
21 TOGETHER WITHOUT INVITING THE PUBLIC TO PARTICIPATE. BECAUSE  
22 IT HELPS THEIR DESIGN PROCESS. FOR ALL OF OUR PRIORITY AREAS.  
23 BECAUSE I THINK WE KNOW THOSE ARE AREAS THAT WE NEED TO LIFT  
24 UP. YOU KNOW, WE CAN TARGET THEM. WE CAN SEE THEM. WE CAN  
25 FOCUS ON THEM. BUT IF THEY DO NOT HAVE A CBTP, WE DON'T KNOW



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1 WHAT THEIR ACTUAL NEEDS ARE. THEY MAY BE DOING GREAT. MINE  
2 RIGHT NOW IS GOING TO BE DOING GREAT. BECAUSE I JUST GOT BIKE  
3 LANES AND PROTECTED AREAS, AND I SLOWED DOWN THE TRAFFIC, AND  
4 I TOOK OUT LANES OF TRAFFIC. BUT, YOU WOULDN'T KNOW THAT. SO,  
5 THAT'S, TO ME, EQUITY STARTS WITH KNOWING WHAT THE ISSUE IS ON  
6 THE GROUND, SO THAT WE CAN ACTUALLY MEASURE GOING FORWARD. AND  
7 I SEE THERESE'S HAND UP.

8

9 **SPEAKER:** I HAVE BEEN WORKING WITH KARA AND THE TRANSPORTATION  
10 PLAN AS WELL AS MANAGER MOBILITY TEAM IN THE PLANNING SECTION  
11 WE ARE HEARING IDEAS IN THE COMING MONTHS SOMEBODY WORKING ON  
12 THE EVALUATION OF WHAT THE EXISTING PROGRAM IS AS WELL AS  
13 RECOMMENDATIONS AND GUIDELINES IF THE VERY NEAR FUTURE AND  
14 THERE HAVE BEEN A NUMBER OF CBTPS COME UP RECENTLY THERE IS A  
15 CROFT OF ABOUT 40 AND YOU'RE RIGHT. I STARTED WHEN THE FIRST  
16 CBTP PROGRAM FIRST BEGAN AND I HAVE BEEN AT MTC FOR A LONG  
17 TIME AND SOME DEFINITELY DON'T COVER THE BASES I WOULD JUST  
18 SAY WE HAVE ACTIVE TRANSPORTATION, BIKE PED SOLUTIONS ARE ONE  
19 OF THE TOPS TYPES OF PRIORITIES EMERGING FROM THOSE CBTPS WITH  
20 ALL THEIR WARDS AND ALL, WE DEFINITELY RECOGNIZE THAT AND  
21 CBTPS ARE PARTICIPATING TO A DEGREE WE ARE ACKNOWLEDGING THAT  
22 AND STARTING FROM THAT TO THE ACTIVE TRANSPORTATION PLAN AND I  
23 LOOK FORWARD TO HEARING MORE WHEN WE COME BACK ON THE CBTP  
24 FRONT I APPRECIATE YOUR COMMENTS TODAY AND WOULD LOVE TO HEAR  
25 MORE AS WE DIVE DEEPER INTO THAT SUBJECT.



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1

2 **RANDI KINMAN, CHAIR:** THANK YOU. THANK YOU STAFF. THIS HAS BEEN  
3 -- I KNOW YOU THOUGHT IT WAS A 20 MINUTE SESSION. BUT THANK  
4 YOU FOR BEARING WITH US. THIS IS ONE OF THE IMPORTANT THINGS  
5 ON OUR AGENDA. THANK YOU VERY MUCH. WE'RE GOING TO MOVE ON TO  
6 THE FINAL ITEMS ON OUR AGENDA SO WE'RE NOT HERE UNTIL 5:00  
7 TONIGHT. ITEM NUMBER NINE, THE STAFF LIAISON REPORT.

8

9 **MARTI PASCHAL:** MARTI PASCHAL STAFF TO THE COUNCIL, I CAN PASS  
10 EXCEPT TO REPEAT WHAT CHAIR KINMAN SAID AT THE START OF THE  
11 MEETING PLEASE SUBMIT YOUR EXPENSE REPORT TO MARTHA. SHE SENT  
12 YOU AN E-MAIL LAST TUESDAY JULY 6TH WITH THE DUE DATES FOR  
13 EACH MONTH. AND I BELIEVE THE JUNE EXPENSE FORM WAS DUE  
14 THURSDAY, JULY 1ST. SO, AGAIN, PLEASE SEND THEM. THANK YOU.  
15 AND LET HER KNOW IF YOU ARE NOT GOING TO SEND A REPORT. THANK  
16 YOU.

17

18 **RANDI KINMAN, CHAIR:** AND IF I CONTINUE TO HEAR FROM STAFF THAT  
19 THEY'RE LATE WITH REPORTS, YOU DON'T WANT A PHONE CALL FROM ME  
20 BECAUSE I HAVE TRACKED YOU DOWN. SO, PLEASE, PLEASE, OUR STAFF  
21 IS AWESOME, AND WE WANT TO KEEP THEM ON OUR GOOD SIDES.  
22 COUNCILMEMBER REPORTS. ADINA YOU HAVE YOUR HAND RAISED.

23

24 **ADINA LEVIN:** YEAH, THIS WAS WITH REGARD TO A NOTE THAT WE GOT  
25 FROM STAFF THIS WEEK ABOUT MTC AND HYBRID MEETINGS WITH MTC



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1 SAYING THEY WERE TECHNICALLY PREPARED TO DO HYBRID MEETINGS  
2 BUT HAD CONCERNS ABOUT THE LEGALITY OF THE HYBRID MEETINGS.  
3 AND I WANTED TO REPORT THAT I HAVE BEEN WORKING WITH  
4 ORGANIZATION THAT WAS SEEKING TO AMEND A BROWN ACT BILL IN THE  
5 LEGISLATURE TO ADD LEGALIZATION LANGUAGE THAT SAYS THAT BROWN  
6 ACT WERE NOT ABLE TO GET THAT AMENDMENT LANGUAGE BECAUSE  
7 LEGISLATIVE STAFF IN SACRAMENTO SAID IT WAS ALREADY LEGAL. SO  
8 THE MEMO FROM STAFF SAID WE WILL CHANGE IT WHEN THE LAW  
9 CHANGES, AND WE ARE HEARING FROM SACRAMENTO THAT THEY CAN'T  
10 CHANGE THE LAW BECAUSE IT IS ALREADY LEGAL. AND THIS REALLY  
11 FEELS LIKE A CATCH 22. AND, THERE ARE MANY OTHER AGENCIES AND  
12 JURISDICTIONS THAT ARE MOVING FORWARD WITH CLEAN BILLS OF  
13 LEGAL HEALTH, AND I WOULD URGE STAFF TO REACH OUT TO THE  
14 LEGISLATURE AND OTHER AGENCIES TO UNSNARL THIS ISSUE. BECAUSE  
15 WE COULDN'T CHANGE THE LAW BECAUSE THE LEGISLATURE SAYS --  
16 [INDISCERNIBLE] THANK YOU.

17

18 **RANDI KINMAN, CHAIR:** THANK YOU. IF YOU COULD FORWARD THAT  
19 INFORMATION TO STAFF, SO THEY ACTUALLY HAVE THE CONCRETE  
20 INFORMATION, THAT WOULD PROBABLY HELP THEM FORWARD IT TO OUR  
21 LEG TEAM. KY-NAM?

22

23 **TEDDY KY-NAM MILLER:** THANKS RANDI, AND ADINA. I LOOK FORWARD  
24 TO THAT INFORMATION. I HAVE A QUESTION ABOUT THE UPDATE THAT  
25 CAME EARLIER THIS SUMMER ABOUT RECRUITMENT, ABOUT THE



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1 NOMENCLATURE FOR SENIORS AND OLDER ADULTS I WENT BACK TO  
2 DRENNEN TO ASK WHAT DOES THIS MEAN? DOES THIS CHANGE THE  
3 DEFINITION OF WHO QUALIFIES TO BE AN OLDER ADULT AND THE  
4 ANSWER WAS NO. THIS IS A MORE RESPECTFUL WAY TO REACH FOLKS IT  
5 DOESN'T CHANGE THE LANGUAGE OR ANYTHING, THAT QUANTIFIES BE  
6 SENIOR, OR OLD ADULT.

7

8 **RANDI KINMAN, CHAIR:** THAT CAME OUT OF THE EQUITY AND ACCESS  
9 MEETING?

10

11 **TEDDY KY-NAM MILLER:** IT WASN'T EQUITY AND ACCESS MEETING, IT  
12 WAS OVERALL.

13

14 **RANDI KINMAN, CHAIR:** RICH HEDGES, THEN VEDA.

15

16 **RICHARD HEDGES:** THANK YOU VERY MUCH. I WANT TO REPORT  
17 SOMETHING THAT I'M VERY EXCITED ABOUT, AND THAT'S THAT I HAVE  
18 JUST BEEN APPOINTED TO THE HOUSING AND COMMUNITY DEVELOPMENT  
19 IN SAN MATEO. I'M WORKING WITH ELECTED'S AS WELL AS HOUSING  
20 PROFESSIONALS, WE HAVE ABOUT 60 MILLION IN DIFFERENT TRANCHES  
21 OF FUNDING IN BELOW MARKET RATE HOUSING THIS IS SOMETHING  
22 WE'RE TRYING TO DO IN OUR COUNTY AND I WANT YOU TO KNOW MY  
23 EXCITEMENT ABOUT IT, AND I WANT TO DISCUSS THE BROWN ACT, IT  
24 DOES ALLOW FOR HYBRID MEETINGS BUT THERE ARE SOME LIMITATIONS  
25 TO IT FOR PEOPLE WHO ARE ON A COMMITTEE COMMISSION OR COUNCIL,



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1 YOU CAN BE AT ANOTHER LOCATION, YOU HAVE TO POST THAT  
2 LOCATION. AND A MAJORITY OF THE PEOPLE CANNOT BE AT AN  
3 AUXILIARY LOCATION. YOU ALSO HAVE TO ALLOW THE PUBLIC TO ENTER  
4 THE LOCATION WHERE YOU'RE AT. SO IT DOES HAVE SOME DRAWBACKS.  
5 BUT IT DOES EXIST. THANK YOU.

6

7 **RANDI KINMAN, CHAIR:** SO, JUST FOR VEDA AND RICH, I DON'T THINK  
8 THAT THE ISSUE IS NECESSARILY THE HYBRID MEETINGS. IN  
9 ATTENDING THE MTC MEETINGS, AND ALL THESE OTHER CONVERSATIONS  
10 THAT'S GONE O IT'S OUR CAPACITY TO HAVE STAFFING THAT HELPS  
11 BROADCAST MEETINGS AT THE -- THAT'S WHERE OUR BOTTLENECK IS.  
12 THAT'S THE TRUE BOTTLENECK FOR US IS, WE HAVE THREE AGENCIES,  
13 AT LEAST, THAT BROADCAST OUT OF ONE BUILDING, AND ONE LITTLE -  
14 - THAT LITTLE ROOM THAT WE ALL REMEMBER, AND, SO, THAT'S PART  
15 OF THE -- THAT IS PART OF THE PROBLEM THAT WE HAVE GOING  
16 FORWARD.

17

18 **RICHARD HEDGES:** I WAS DIRECTING -- I DIDN'T INTEND TO, GOD  
19 WILLING, AND I CAN, TO ATTEND THE MEETINGS, I LIKE THE  
20 PERSONAL CONTACT.

21

22 **RANDI KINMAN, CHAIR:** THANK YOU. VEDA THEN ADINA?

23

24 **VEDA FLOREZ:** THANK YOU VERY MUCH. I -- YOU WOULD SEE ME,  
25 EXCEPT FOR SOME REASON THE HOST HAS STOPPED MY VIDEO CAMERA.





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1 SO, I'M NOT SURE WHAT'S GOING ON THERE, BUT I DID WANT TO  
2 REMIND EVERYONE THAT COMING UP, SHORTLY, ON JULY 15TH,  
3 THURSDAY, WE DO HAVE A WORKSHOP, PLANNED BAY AREA 2050  
4 IMPLEMENTATION PLAN PARTNER AND STAKEHOLDER WORKSHOP. THIS IS  
5 OUR OPPORTUNITY TO GO A LITTLE BIT DEEPER, AND TO BE PART OF  
6 THE WORKSHOP. AND I WOULD ENCOURAGE ANYONE WHO WANTS TO  
7 ATTEND, AND ANYONE WHO IS PART OF THIS ADVISORY COUNCIL, TO  
8 PARTICIPATE IN THIS EVENT ON THURSDAY JULY 15TH. THE PUBLIC IS  
9 INVITED, AS WELL.

10

11 **RANDI KINMAN, CHAIR:** THANK YOU. ADINA?

12

13 **ADINA LEVIN:** I JUST WANTED TO CLARIFY THAT THE POINT THEY WAS  
14 MAKING EARLIER, THEY WILL ALSO FORWARD TO STAFF, WITH THE  
15 BACKGROUND INFORMATION FROM THE LEGISLATURE, WAS ABOUT PUBLIC  
16 COMMENT. IT WASN'T ABOUT MEMBERS OF THE BODY, WHERE, YES,  
17 THERE ARE LIMITATIONS WITHIN THE TEXT OF THE BROWN ACT. THE  
18 DISPUTE IS ABOUT PUBLIC COMMENT, WHERE BART AND AC TRANSIT AND  
19 VTA ARE GOING TO BE ALLOWING REMOTE PUBLIC COMMENT, AND MTC  
20 HAS LEGAL CONCERNS AND THAT IS THE ISSUE FOR WHICH I WILL SEND  
21 THE INFORMATION. THANK YOU.

22

23 **RANDI KINMAN, CHAIR:** THANK YOU. SEEING NO MORE HANDS. I'M  
24 GOING TO WRAP UP COUNCILMEMBER REPORTS WITH -- CARLOS, ARE YOU  
25 STILL ON? SO CARLOS WAS SITTING NEXT TO ME THE FIRST TIME I



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1 SAW THE LEE AVENUE SENIOR HOUSING PROGRAM POP-UP ON A --  
2 [INDISCERNIBLE] IT IS DONE. THEY HAVE TAKEN THE BARRICADES  
3 DOWN, AND I DO BELIEVE WE'LL HAVE A RIBBON CUTTING SOON. I  
4 HAVE AN INQUIRY OUT. SO I THINK THAT WAS 12 TO 15 YEARS. BUT  
5 WE FINALLY HAVE THIS SENIOR HOUSING THAT THROUGH ME FOR A LOOP  
6 I FIRST SAW IT COME UP ON AN AGENDA.

7

8 **RICHARD HEDGES:** HOW MANY UNITS?

9

10 **RANDI KINMAN, CHAIR:** 70 SOME-ODD UNITS. UNFORTUNATELY, BECAUSE  
11 IT WAS TRANSIT ORIENTED HOUSING, THE BUS LINES HAVE ALL MOVED.  
12 SO THE SENIORS NOW HAVE TO WALK AT LEAST A HALF A MILE IN ANY  
13 DIRECTION, WHICH IS NOT GOING TO HAPPEN. BUT, I'M JUST GOING  
14 TO GO WITH T THEY CAN WATCH LIGHT RAIL WHIZ BY THEIR UNITS.  
15 BUT THERE IS, AT LEAST WITHIN WALKING DISTANCE, THE ABILITY TO  
16 GET GROCERIES AND DRY GOODS AND THINGS LIKE. SO I'M -- I'M --  
17 IT'S THERE. [LAUGHTER] IT'S ALL -- IT'S THERE. WITH THAT,  
18 ANY ITEMS FOR NEW BUSINESS? I SEE NO HANDS RAISED, AND WE  
19 HAVE GOT PACKED AGENDAS COMING UP. AND WITH THAT WE'RE GOING  
20 TO ADJOURN. THE NEXT MEETING OF THE POLICY ADVISORY COUNCIL  
21 WILL BE HELD WEDNESDAY AUGUST 11TH, 2021 AT 1:35 PM REMOTELY  
22 AND BY WEBCAST AS APPROPRIATE DEPENDING ON THE STATUS OF ANY  
23 SHELTER-IN-PLACE IN ORDERS. ANY CHANGES WILL BE DULY NOTED TO  
24 THE PUBLIC. THANK YOU ALL. AND THANK YOU, STAFF, FOR A REALLY  
25 ROBUST MEETING TODAY. HAVE A GOOD WEEKEND. BYE. [ADJOURNED]



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1



*Broadcasting Government*