

**METROPOLITAN
TRANSPORTATION
COMMISSION**
Meeting Transcript



July 14, 2021

1 **METROPOLITAN TRANSPORTATION COMMISSION**

2 **ADMINISTRATION COMMITTEE**

3 **WEDNESDAY, JULY 14, 2021, 9:40 A.M.**

4

5 **FEDERAL GLOVER, CHAIR:** GOOD MORNING. I'M COMMISSIONER GLOVER,
6 CHAIR OF THE ADMINISTRATION COMMITTEE. I WILL CALL THE MEETING
7 TO ORDER. COULD WE HAVE THE RECORDING, PLEASE? [RECORDED
8 MEETING PROCEDURES ANNOUNCEMENT] DUE TO COVID-19 THIS MEETING
9 WILL BE CONDUCTED AS A ZOOM WEBINAR PURSUANT TO THE PROVISIONS
10 OF THE GOVERNOR'S EXECUTIVE ORDER N-29-20 WHICH SUSPENDS
11 CERTAIN REQUIREMENTS OF THE BROWN ACT. THIS MEETING IS BEING
12 WEBCAST ON THE MTC WEB SITE. THE CHAIR WILL CALL UPON
13 COMMISSIONERS, PRESENTERS, STAFF, AND OTHER SPEAKERS BY NAME
14 AND ASK THAT THEY SPEAK CLEARLY AND STATE THEIR NAMES BEFORE
15 GIVING COMMENTS OR REMARKS. PERSONS PARTICIPATING VIA WEBCAST
16 AND ZOOM WITH THEIR CAMERAS ENABLED ARE REMINDED THAT THEIR
17 ACTIVITIES ARE VISIBLE TO VIEWERS. COMMISSIONERS AND MEMBERS
18 OF THE PUBLIC PARTICIPATING BY ZOOM WISHING TO SPEAK SHOULD
19 USE THE RAISE HAND FEATURE, OR DIAL STAR NINE, AND THE CHAIR
20 WILL CALL UPON THEM AT THE APPROPRIATE TIME. TELECONFERENCE
21 ATTENDEES WILL BE CALLED UPON BY THE LAST FOUR DIGITS OF THEIR
22 PHONE NUMBER. IT IS REQUESTED THAT PUBLIC SPEAKERS STATE
23 THEIR NAMES AND ORGANIZATION, BUT PROVIDING SUCH INFORMATION
24 IS VOLUNTARY. WRITTEN PUBLIC COMMENTS RECEIVED AT
25 INFO@BAYAREAMETRO.GOV BY 5:00 P.M. YESTERDAY WILL BE POSTED TO



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1 THE ONLINE AGENDA AND ENTERED INTO THE RECORD BUT WILL NOT BE
2 READ OUT LOUD. IF AUTHORS OF THE WRITTEN CORRESPONDENCE WOULD
3 LIKE TO SPEAK, THEY ARE FREE TO DO SO. A ROLL CALL VOTE WILL
4 BE TAKEN FOR ALL ACTION ITEMS. PANELISTS AND ATTENDEES SHOULD
5 NOTE THAT THE CHAT FEATURE IS NOT ACTIVE.

6

7 **CLERK OF THE BOARD:** YOU ARE ON MUTE, MR. CHAIR.

8

9 **FEDERAL GLOVER, CHAIR:** THANK YOU. AT THIS TIME, I WOULD ASK
10 TO CALL THE ROLL.

11

12 **CLERK OF THE BOARD:** SURE. ABE-KOGA?

13

14 **DIR. MARGARET ABE-KOGA:** HERE.

15

16 **CLERK OF THE BOARD:** CHAVEZ?

17

18 **CINDY CHAVEZ:** HERE.

19

20 **CLERK OF THE BOARD:** EL-TAWANSY? ABSENT. GLOVER?

21

22 **FEDERAL D. GLOVER:** HERE.

23

24 **CLERK OF THE BOARD:** MILEY? COMMISSIONER MILEY?

25



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1 **SUP. NATHAN MILEY:** PRESENT.

2

3 **CLERK OF THE BOARD:** PAPAN?

4

5 **GINA PAPAN:** HERE.

6

7 **CLERK OF THE BOARD:** RONEN?

8

9 **DIR. HILLARY RONEN:** HERE.

10

11 **CLERK OF THE BOARD:** QUORUM IS PRESENT.

12

13 **FEDERAL GLOVER, CHAIR:** NEXT ITEM ON THE AGENDA IS THE CONSENT

14 CALENDAR. IS THERE ANY CORRESPONDENCE FOR THE CONSENT

15 CALENDAR?

16

17 **CLERK OF THE BOARD:** I HAVE RECEIVED NOTHING IN WRITING --

18 SORRY -- .

19

20 **FEDERAL GLOVER, CHAIR:** IS THERE ANY PUBLIC COMMENTS FOR TODAY?

21 YOU'RE MUTED.

22

23 **CLERK OF THE BOARD:** NO MEMBER OF THE PUBLIC HAS THEIR HAND

24 RAISED. SORRY ABOUT THAT.

25



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1 **FEDERAL GLOVER, CHAIR:** OKAY. IS THERE ANY MEMBER OF THE
2 COMMISSION LOOKING TO PULL THIS ITEM? OKAY. SEEING NONE. DO I
3 HAVE A MOTION FOR APPROVAL OF THE CONSENT CALENDAR?

4

5 **DIR. MARGARET ABE-KOGA:** MOTION TO APPROVE, ABE-KOGA.

6

7 **DIR. HILLARY RONEN:** SECOND BY RONEN.

8

9 **FEDERAL GLOVER, CHAIR:** OKAY. MOTION BY ABE-KOGA, SECOND BY
10 RONEN. COULD WE HAVE A ROLL CALL VOTE, PLEASE?

11

12 **CLERK OF THE BOARD:** SURE. [ROLL CALL VOTE] THE MOTION PASSES
13 UNANIMOUSLY BY ALL MEMBERS PRESENT.

14

15 **FEDERAL GLOVER, CHAIR:** OKAY. OUR NEXT ITEM ON THE AGENDA IS
16 THE CONTRACT, EXPANDS TO REGIONAL HOUSING PORTFOLIO, AND THE
17 BAY AREA HOUSING FINANCE AUTHORITY BUSINESS PLAN. THIS IS THE
18 FORSYTH ADVISERS LLC IN THE AMOUNT OF \$500,000. AND I'M GOING
19 TO ASK IF DANIEL WILL PRESENT THIS ITEM?

20

21 **DANIEL SAVER:** THANK YOU, CHAIR. AND IF STAFF COULD PLEASE
22 PULL UP THE PRESENTATION. GOOD MORNING EVERYONE MY NAME IS

23 DANIEL SAVER, ASSISTANT DIRECTOR FOR HOUSING AND LOCAL

24 PLANNING AND I'LL PROVIDE AN UPDATE ON THE STAFF

25 RECOMMENDATION ON CONTRACT TO APPROVAL DEVELOP A BUSINESS PLAN



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1 FOR THE BAY AREA HOUSING FINANCE AUTHORITY AND EXPAND REGIONAL
2 HOUSING PORTFOLIO. THIS IS A QUICK CONTEXT SETTING. AFTER THE
3 POSTPONEMENT OF THE BALLOT MEASURE LAST FALL, WE HAVE BEEN
4 PURSUING DUAL-TRACK APPROACH OF BAFHA AS WELL AS THE EXPANDED
5 REGIONAL HOUSING PORTFOLIO. IN, THE STATE BUDGET HAS \$20
6 MILLION ASIDE TO LAUNCH SOME PILOT PROGRAMS THROUGH THE BAY
7 AREA HOUSING FINANCE AUTHORITY REALLY THIS IS FOCUSED ON NEAR-
8 TERM ACTIVITIES WE HOPE TO LAUNCH THE PILOT PROGRAM WILL BE
9 SUPPORTED BY THAT STATE FUNDING, IS THE NEXT THREE TO FOUR
10 YEARS. THE BUSINESS PLAN IS DESIGNED TO METHODICALLY TO
11 EVALUATE THE FUNDING FINANCING TOOLS AT OUR DISPOSAL THAT HAVE
12 GREATEST IMPACT AND THE FOCUS OF THE BUSINESS PLAN IS A BIT
13 LONGER OUT IN THE TIMELINE OF THAT WILL DEPEND A LITTLE ON
14 WHEN AND IF WE DO GO TO A BALLOT MEASURE BUT WE'RE
15 ANTICIPATING CURRENTLY 3 TO 5 YEARS OUT NOW. NEXT SLIDE. A
16 QUICK OVERVIEW OF THE TASKS THAT WERE WRITTEN INTO THE
17 REQUESTS FOR PROPOSALS RELEASED IN FEBRUARY. FIRST THE BASIC
18 PROJECT KICKOFF MEETING, IT'S REALLY TASKS 2, 3, AND 4 THAT
19 MAKE UP THE SUBSTANCE OF THE BUSINESS PLAN. TASK TWO IS TO
20 DESIGN A STRATEGIC AND EQUITY FOCUSED FRAMEWORK. THIS REFLECTS
21 THE BOARD AND THE COMMISSION'S DIRECTION TO INCLUDE EQUITY AS
22 ONE OF THE GUIDING PRINCIPLES OF THE REGIONAL HOUSING
23 PORTFOLIO. AND THE FOCUS OF THIS TASK IS TO OPERATIONALIZE THE
24 POLICY VISION FOR BAHFA INTO CLEAR GOALS OBJECTIVES AND
25 MEASURE OUTCOMES. INCLUDING DEVELOPING METRICS TO EVALUATE THE



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1 SUCCESS OF FUTURE PROGRAMS AND FUNDING TO ACHIEVE OUR EQUITY
2 GOALS. PATH THROUGH IS TO IDENTIFY AND DESIGN THE FUNDING
3 PROGRAM THE HEART OF THE BUSINESS PLAN INCLUDING
4 RECOMMENDATIONS FOR FUTURE LARGE-SCALE PROGRAMS BASED ON GAPS
5 ANALYSIS OF THE CURRENT ECOSYSTEM AS WELL AS FEEDBACK FROM OUR
6 POLICY MAKERS ON THE SPECIFIC RECOMMENDATIONS. A KEY FEATURE
7 OF THIS BUSINESS PLAN AND IN WHOLE IS THAT WE INTENDED TO LEAD
8 DIRECTLY TO THE IMPLEMENTATION OF NEW PROGRAMS. WE DO NOT WANT
9 JUST ANOTHER SHELF READY REPORT, IF YOU WILL. SO TASK THREE
10 INCLUDES A SUBTASK TO ENSURE THAT WE RESOURCE THE
11 IMPLEMENTATION TOOLS THAT WILL BE NECESSARY FOR SWIFT
12 DEPLOYMENT. IT ALSO WILL INCLUDE ANALYSIS OF POTENTIAL
13 DONATIONS, INCLUDING LAND, IN A VARIETY OF REVENUE SCENARIOS
14 SO WE HAVE A CLEAR ROADMAP FOR A RANGE OF POTENTIAL FUTURE
15 CIRCUMSTANCES DEPENDING HOW MUCH MONEY WE RECEIVE FROM WHAT
16 SOURCE, IF ANY. AND TASK FOUR IS TO RECOMMEND THE DESIGN AND
17 STRUCTURE FOR THE OPERATIONS OF BAHFA AND EXPAND THE REGIONAL
18 HOUSING PORTFOLIO. SO WE RECOGNIZE THAT TO CREATE A SUSTAIN A
19 SIGNIFICANT NEW SET OF HOUSING PROGRAMS, WE WILL HAVE
20 SIGNIFICANT IMPACTS ON OUR ORGANIZATION. THAT'S GOING TO
21 REQUIRE NOW SUBJECT MATTER EXPERTISE, ADMINISTRATIVE AND
22 MANAGEMENT STRUCTURES, AS WELL AS REPORTING AND COMPLIANCE
23 OBLIGATIONS. FOR THE BUSINESS PLAN TO BE TRULY ACTIONABLE AND
24 SUSTAINABLE, IT'S CRITICAL THAT WE BE CLEAR-EYED ABOUT THE
25 ORGANIZATIONAL DEMANDS OF ANY RECOMMENDED NEW PROGRAMS. SO



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1 TASK FORCE DESIGNED TO MAKE SURE THAT WE'RE THINKING ABOUT THE
2 OPERATIONAL SIDE OF THIS AS WELL. WE CAN MOVE TO SLIDE FOUR.
3 THIS IS JUST A QUICK WALK THROUGH OF THE COMPONENTS OF THE
4 PROCUREMENT PROCESS FROM OUTREACH TO PERSPECTIVE WE NOTIFIED
5 NEARLY 4,000 FIRMS BY E-MAIL AS WELL AS THROUGH CONFERENCES
6 AND UPDATING FIRMS REGISTERED THROUGH INFORMATION THAT CAME
7 OUT OF THE SENSE FOR THE RELEASE OF THE RFP WE RECEIVED THREE
8 BIDS FROM QUALIFIED TEAMS ALL OF WHICH WERE IN THE PACKET. THE
9 EVALUATION COMPONENT OF THIS IN THE SPIRIT OF PUBLIC PRIVATE
10 PARTNERSHIP WE FORMED AN EVALUATION PANEL THAT INCLUDED
11 INTERNAL STAFF AS WELL AS EXTERNAL REPRESENTATIVES OF ALL
12 THROUGH PS. AND WE CONDUCTED INTERVIEWS WITH ALL THREE OF THE
13 PROPOSED TEAMS. AFTER THE PANEL FINALIZED SCORES THE MTC, SBE
14 PROGRAM, THE SMALL ENTERPRISE BUSINESS PROGRAM WAS APPLIED. WE
15 CAN MOVE TO THE NEXT SLIDE. THIS JUST GIVES YOU A QUICK
16 OVERVIEW OF THE EVALUATION CRITERIA, THIS WAS INCLUDED IN THE
17 RFP ITSELF, SO THAT ALL THE PROPOSERS KNEW HOW THEY WERE GOING
18 TO BE EVALUATED. IT INCLUDES 40% FOR UNDERSTANDING THE
19 APPROACH TO THE PROJECT, 35% FOR QUALIFICATION AND EXPERIENCE,
20 20% FOR COST EFFECTIVENESS AND 5% FOR PRESENTATION. MOVE TO
21 THE NEXT SLIDE. AFTER A THOROUGH REVIEW OF THE WRITTEN
22 SUBMISSIONS AS WELL AS THE INTERVIEWS, THE EVALUATION PANEL
23 RECOMMENDS THE TEAM LED BY FORSYTHE STREET ADVISERS YOU SEE ON
24 ONE SIDE OF THE SECRETE AS WELLS SUBS ON THE OTHER. THOUSANDS
25 THE PROJECT AND OUTCOMES AS WELL AS EXPERIENCE ON EQUITY



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1 ISSUES IN THE BAY AREA SPECIFICALLY. THE EVALUATION PANEL
2 SCORED THE TEAM HIGHLY FOR THE DETAILED TEAM APPROACH FOR THE
3 BUSINESS PLAN TRANSITION INTO ACTIONABLE PROGRAMS. THE TEAM
4 RECEIVED A FIVE POINT BUMP AS PART OF THE SBE PROGRAM FOR
5 COMMITMENT TO 25% PARTICIPATION BY SBES, YOU CAN SEE THE
6 CONSULTANTS ARE REGISTERED AS SBE AND DBE. WE PRESENTED TO THE
7 BAHFA AND OVERSIGHT COMMITTEE AS AN INFORMATIONAL ITEM PENDING
8 NEXT STEPS AND PENDING AUTHORIZATION TO ENTER INTO THE
9 CONTRACT STAFF WILL WORK TO FINALIZE THE CONTRACT TERMS TO
10 REFINE THE SCOPE WE ANTICIPATE TWO AND A HALF YEARS TO
11 COMPLETE THE BUSINESS PLAN WE RECEIVED FEEDBACK AT THE
12 COMMITTEE MEETING LAST WEEK A DESIRE OR NEED TO SPINOUT EVERY
13 COMPONENT OF IT FOR EXAMPLE, TO RUN A BALLOT MEASURE IN 2022
14 WE MAY NEED TO ACCELERATE CERTAIN COMPONENTS THAT MAYBE
15 DETERMINED LATER DEPENDING ON THE WILL OF THE BOARD AND
16 COMMISSION. WITH THAT WE CAN MOVE TO THE FINAL SLIDE. I'M
17 HAPPY TO TAKE ANY QUESTIONS.

18

19 **FEDERAL GLOVER, CHAIR:** OKAY. THANK YOU. IS THERE ANY
20 COMMISSIONERS WITH QUESTIONS OR COMMENTS? OH COMMISSIONER
21 PAPAN.

22

23 **GINA PAPAN:** THANK YOU, MR. CHAIR. GREAT. GOOD TO KNOW WE'RE
24 HEADING IN THE RIGHT DIRECTION HERE. WAS THERE ANY EFFORT TO
25 ENSURE THAT THE GROUP THAT'S HIRED, HAS EXPERIENCE IN EACH



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1 JURISDICTION? BECAUSE WE REALLY WANT TO ENSURE THAT THIS
2 APPLIES THROUGHOUT THE REGION. I'M A LITTLE CONCERNED THAT
3 MAYBE THEY JUST HAVE EMPHASIS IN ONE AREA AND NOT ANOTHER.

4

5 **DANIEL SAVER:** THANK YOU FOR THAT QUESTION, COMMISSIONER. SO
6 WE'RE NOT ABLE TO VERIFY IF THE TEAM HAS EXPERIENCE IN EVERY
7 SINGLE JURISDICTION IN THE BAY AREA. BUT WHAT THIS TEAM DOES
8 BRING IS A WIDE RANGE OF EXPERIENCE ACROSS GEOGRAPHIC AREAS.
9 FOR EXAMPLE, WE KNOW THAT THIS TEAM HAS PERFORMED WORK IN THE
10 SOUTH BAY, AS WELL AS IN SAN FRANCISCO, AS WELL AS IN SPECIFIC
11 AREAS OF THE NORTH BAY, AND THAT'S JUST WHAT I RECALL OFFHAND.
12 AND A NUMBER OF THESE FIRMS ALSO WORK REGIONALLY. SO, FOR
13 EXAMPLE, THE LONGING INSTITUTE AT UC BERKELEY IS A REGIONAL
14 THINK TANK ON THESE ISSUES SO THEIR LENS IS BEYOND ONE
15 PARTICULAR JURISDICTION.

16

17 **GINA PAPAN:** CAN WE MAKE SURE AS WE PROGRESS DOWN THIS LINE
18 HERE THAT ALL THE JURISDICTIONS ARE INCLUDED IN THIS? WE ALL
19 HAVE HOUSING OBLIGATIONS THAT WE WANT TO MEET, AND ENSURE THAT
20 THAT KEEPS GOING HERE. I ALSO WANT TO TRY TO MAKE SURE THAT
21 THERE IS A DIRECT PARTNERSHIP, OR INTERACTION WITH EACH
22 JURISDICTION'S COMMUNITY-BASED ORGANIZATIONS. WE ALL HAVE
23 HOUSING -- WELL, WE HAVE HOUSING FOR ALL, WE HAVE HART WHICH
24 LEVERAGES HOUSING FUNDS WHICH MAKE THEM REALLY HAPPEN. I DON'T
25 WANT TO SEE THOSE THROWN ASIDE HERE. I THINK IT'S GOING TO BE



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1 BENEFICIAL TO ACTUALLY GETTING RESULTS, THAT THIS BECOMES A
2 PART OF THE PLAN THAT THERE IS DIRECT LINKAGE OR PARTNERSHIPS,
3 INTERACTIONS WITH THOSE EXISTING ORGANIZATIONS, PLEASE?

4

5 **DANIEL SAVER:** ABSOLUTELY.

6

7 **FEDERAL D. GLOVER:** OKAY. GO AHEAD, DANIEL.

8

9 **DANIEL SAVER:** I REALLY APPRECIATE THAT POINT, COMMISSIONER,
10 AND SOMETHING THEY DIDN'T MENTION IS THAT FOR EACH OF THE CORE
11 TASKS WITHIN THE BUSINESS PLAN, THERE IS, IN THE SCOPE
12 ALREADY, A SUBTASK AND EACH OF THOSE IS TO DEVELOP AN
13 ENGAGEMENT PLAN THAT FOCUSES ON COMMUNITY-BASED ORGANIZATIONS
14 AS WELL AS LOCAL JURISDICTIONS. WE ABSOLUTELY HAVE TAKEN YOUR
15 POINT TO HEART AND SEE PARTNERSHIP AND ENGAGEMENT WITH ALL OF
16 OUR STAKEHOLDERS AS A CENTRAL THROUGH LINE FOR THE ENTIRE
17 BUSINESS PLAN IT'S NOT GOING TO BE TO ANY ONE SEPARATE TASK.
18 IT'S MEANT TO RUN THROUGHOUT.

19

20 **GINA PAPAN:** THANK YOU.

21

22 **FEDERAL GLOVER, CHAIR:** CHAIR PEDROZA?

23

24 **ALFREDO PEDROZA:** THANK YOU, CHAIR GLOVER. DANIEL, THANK YOU
25 FOR THIS. I THINK THIS IS A STEP IN THE RIGHT DIRECTION AND



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1 NOT TOO LONG AGO WE WERE TALKING ABOUT THE RHNA NUMBERS AND
2 THE NUMBERS THAT PUT A LOT OF CHALLENGES ON THE LOCAL
3 JURISDICTIONS BUT WE HAVE THE TOOLS TO DELIVER ON THOSE
4 HOUSING ALLOCATIONS IT'S CRITICAL THAT WE PUT THESE EFFORTS
5 FORWARD. THE MAYOR HAS BEEN A GREAT ADVOCATE IN EXPANDING THE
6 TOOL BELT THAT WE ALL HAVE IN THE REGION LOCALLY TO BE ABLE TO
7 SUPPORT THE HOUSING INITIATIVE. I THINK IT'S AN OPPORTUNITY TO
8 DELIVER. DANIEL THANK YOU FOR THE PRESENTATION, AND MAYOR
9 SCHAFF HAS BEEN DOING A TREMENDOUS JOB ON THE OVERSIGHT
10 COMMITTEE ON PUSHING THIS INITIATIVE FORWARD. NO QUESTIONS
11 HERE, JUST COMMENTS.

12

13 **FEDERAL GLOVER, CHAIR:** COMMISSIONER CHAVEZ?

14

15 **CINDY CHAVEZ:** THANK YOU. I ALSO WANT TO SHARE MY THANKS WITH
16 STAFF. I HAVE A COUPLE OF QUESTIONS THAT I WANTED TO BETTER
17 UNDERSTAND. DO WE ANTICIPATE THE TOTAL INVESTMENT IN THIS
18 CONTRACT TO BE HALF A MILLION DOLLARS? OR DO WE ANTICIPATE --
19 IS THIS BEING BROKEN UP INTO, KIND OF, CHUNKS, SO THAT WE
20 ACHIEVE SPECIFIC OUTCOMES AND THEN MOVE TO THE NEXT CHUNK OF
21 WORK?

22

23 **DANIEL SAVER:** YEAH, SO THIS -- THE CURRENT SCOPE AND THE
24 BUDGET FOR THIS PARTICULAR CONTRACT IS \$500,000. SO WE HAVE
25 THAT FUNDING SPECIFICALLY IDENTIFIED. IN THE PROCUREMENT, WE



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1 RECOGNIZE THAT THERE MAY BE ADDITIONAL FUNDS AVAILABLE AT SOME
2 FUTURE POINT, SUBJECT TO BUDGET APPROVAL. AND THERE MAY BE A
3 DESIRE TO AUGMENT SOME OF THE TASKS THAT ARE LAID OUT IN THE
4 RFP, SPECIFICALLY. SO I THINK, AS OF RIGHT NOW, IT IS A
5 \$500,000 CONTRACT TO ACHIEVE THE SCOPE. IF THERE IS A NEED TO
6 IDENTIFY -- OR IF WE HAVE IDENTIFIED OTHER WORK, THEN, I
7 THINK, WE'LL NEED TO EVALUATE IN THE FUTUREWHAT'S BEST PATHWAY
8 TO MOVE FORWARD, WHETHER IT'S THROUGH THIS, OR A DIFFERENT
9 CONTRACT, I THINK, WOULD BE A KEY QUESTION.

10

11 **CINDY CHAVEZ:** SO, ONE CONCERN I HAVE IS THAT, REALLY, A
12 RESPONSE YOU GAVE TO COMMISSIONER PAPAN ABOUT THE ABILITY TO
13 BE VERY LOCALIZED, OR REGIONAL, YOU KNOW, TO TAKE THE REGION
14 AND BREAK IT INTO SUBREGIONS. THAT TO DO THE, IN PARTICULAR,
15 THE FINANCIAL ANALYSIS, THE AMOUNT OF MONEY THAT WE HAVE ON
16 THE ABLE TO DIG DEEP SEEMS NOT TO BE -- IT DOESN'T SEEM TO
17 MATCH THE TASK.

18

19 **DANIEL SAVER:** I APPRECIATE THAT POINT. AND I THINK THAT THAT -
20 - WE WILL NEED TO WORK THROUGH THAT AS WE ENTER INTO THE
21 CONTRACT AND DISCUSS THIS WITH THE FIRMS AND ACTUALLY SCOPE
22 OUT THE CONTRACT ITSELF. THOUGH, I APPRECIATE THE POINT, AND
23 THAT IS WHY PART OF THE PROCUREMENT WE KNOWLEDGE THAT THERE
24 MAY BE A NEED FOR ADDITIONAL FUNDS AND POTENTIAL OPPORTUNITY
25 FOR ADDITIONAL FUNDS. I THINK ONE CONVERSATION FOR POLICY



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1 MAKERS TO HAVE IN THE FUTURE IS IF THERE IS A NEED FOR
2 ADDITIONAL FUNDS, IS SOME OF THE MONEY THAT WE'RE GETTING FROM
3 THE STATE AVAILABLE TO POTENTIALLY SUPPLEMENT THIS, OR TO FUND
4 A DIFFERENT PROCUREMENT TO TAKE ON SOME OF THE SPECIFIC WORK.
5 SO I THINK THAT'S ONE OPPORTUNITY THAT WE MAY HAVE, WITH THE
6 SUPPORT OF THE STATE.

7

8 **CINDY CHAVEZ:** I JUST THINK THAT WE NEED TO BE MINDFUL OF NOT
9 TO OVERPROMISE IN THE FIRST PHASE. AND WHAT I RECOMMEND IS
10 THAT THE PHASES, ONCE THOSE CONTRACT NEGOTIATIONS COME FORTH,
11 THAT THAT CONTRACT IS SHARED WITH THE BOARD ALONG WITH WHAT WE
12 THINK ARE THE KEY OUTCOMES, YOU KNOW, CAN ACTUALLY BE. AND
13 ANOTHER, JUST, FRANKLY, CONCERN THAT I HAVE IS THAT, I HOPE
14 THAT ONE OF THE OTHER THINGS THAT WE'RE THINKING ABOUT IS
15 WHETHER OR NOT ANY FIRM WOULD BE CONFLICTED OUT OF
16 PARTICIPATING IN RECEIPT OF RESOURCES IF THEY ARE PART OF
17 SHAPING WHAT RESOURCES WOULD BE USED FOR. AND, MEANING THAT,
18 IF WHAT WE'RE, ESSENTIALLY WHAT YOU'RE SAYING IS WE'RE
19 CREATING A SPENDING PLAN FOR FUTURE REVENUE THAT COMES INTO US
20 TO BE ABLE TO SPEND ON BEHALF OF HOUSING. SO I JUST WANT TO
21 MAKE SURE THAT WE HAVE DONE A CONFLICT REVIEW WITH COUNSEL.
22 BECAUSE HELPING TO CREATE AN EXPENDITURE PLAN BUT THEN THAT
23 YOU PARTAKE T MIGHT BE PROBLEMATIC. AND THEN, THE LAST THING I
24 WANTED TO RAISE IS REALLY THE -- IS KIND OF THE -- IS A BIG
25 PICTURE QUESTION, REALLY RELATED TO THE PILOT PROGRAMMING, AND



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1 WHAT I WANT TO MAKE SURE I UNDERSTAND IS THAT, IS THE -- ARE
2 THE PILOTS INTENDED TO BE -- WELL MAYBE I'LL JUST ASK THIS --
3 DANIEL COULD YOU JUST SHARE WHAT AN EXAMPLE OF A PILOT IS FROM
4 THE PERSPECTIVE OF STAFF AS IT RELATES TO THIS CONTRACT.

5

6 **DANIEL SAVER:** THE REFERENCE THEY MADE THE FIVE PILOT PROGRAMS
7 FOR THE HOUSING PORTFOLIO THAT WE DISCUSSED A FEW TIMES FOR
8 THE ADVOCACY TO RESPOND SPECIFIED PREVIOUSLY IS THE DOORWAY
9 FOR THE REGIONAL EFFORT TO CREATE AN ONLINE PORTAL TO
10 FACILITATE.

11

12 **CINDY CHAVEZ:** I UNDERSTAND.

13

14 **DANIEL SAVER:** THOSE ARE SPECIFIC FIVE PILOTS THAT WE'RE
15 FUNDING THROUGH THE STATE FUNDS AND THOSE ARE REALLY MORE KIND
16 OF NEAR-TERM PROGRAMS, LIKE SHORT-TERM PROGRAMS THAT DON'T
17 HAVE A LOT OF CAPITAL BEHIND THEM IN THE BUSINESS PLAN WE'RE
18 THINKING A LOT MORE INTENSE I AND OF THE SIGNIFICANT CAPITAL
19 WHAT THOSE PROGRAMS WOULD LOOK LIKE.

20

21 **CINDY CHAVEZ:** THE CONTRACT FOR THE WORK, THEY'RE NOT -- THERE
22 IS NO CONTINGENCY BETWEEN ONE OR THE OTHER. I GOT IT. THAT'S
23 MY QUESTION. THAT WAS HELPFUL. THANK YOU FOR THE ANSWERS TO MY
24 QUESTIONS.

25



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1 **FEDERAL GLOVER, CHAIR:** COMMISSIONER RONEN?

2

3 **DIR. HILLARY RONEN:** I HAD ASKED A QUESTION ABOUT WHETHER OR
4 NOT BAHFA WAS GOING TO BE SPECIFICALLY SORT OF FOCUSED AND
5 FUNDING AFFORDABLE HOUSING INITIATIVES. AND THEN YOU HAD
6 MENTIONED THAT THAT HADN'T BEEN DECIDED YET. THAT SEEMS
7 INCREDIBLY IMPORTANT, TO ME, AND SOMETHING THEY BELIEVE IT
8 SHOULD BE SETUP TO DO. I'M JUST WONDERING, AT WHAT POINT DOES
9 THAT DECISION GET MADE, AND SHOULD THAT BE PART OF THIS
10 CONTRACT TO MAKE IT CLEAR THAT THAT IS A, YOU KNOW, A PRIORITY
11 OF, AT LEAST, THIS COMMISSIONER?

12

13 **DANIEL SAVER:** I APPRECIATE THAT, AND WE WILL DISCUSS THAT AS
14 PART OF THE CONTRACT NEGOTIATIONS. I SHOULD MENTION, AND I
15 APPRECIATE YOU REITERATING THAT QUESTION, COMMISSIONER. THERE
16 ARE SOME STATUTORY LIMITATIONS WITHIN A.B. 1487 ABOUT EXACTLY
17 WHAT SORT OF PROJECTS BAHFA SHOULD BE SUBSIDIZING WHICH IS
18 FOCUSED ON AFFORDABLE HOUSING SPECIFICALLY AND SERVING LOW-
19 INCOME, AND PERHAPS MODERATE INCOME RESIDENTS. I THINK
20 SOMETHING, THOUGH TO YOUR QUESTION, THAT WE WANT TO DISCUSS
21 WITH OUR CONSULTANTS HERE, IS ARE THERE OTHER CREATIVE
22 FINANCING ARRANGEMENTS THAT WOULD ALLOW US TO BETTER LEVERAGE
23 OR ACHIEVE GREATER IMPACTS FOR EXAMPLE, SUPPORT MIXED INCOME
24 HOUSING WHERE THERE COULD BE CROSSED INITIATIVES TO ACHIEVE A
25 GREATER INCOME TARGET IN ORDER TO HAVE FUNDING GREATER NUMBER



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1 OF UNITS THAT WOULDN'T BE SUBSIDIZING MARKET RATE
2 CONTRIBUTION. THAT'S WHETHER THAT'S PRIORITY AND WOULD THERE
3 BE ANALYSIS TO KIND OF BACK UP WHAT KIND OF IMPACT WE COULD
4 ACHIEVE SO THE SHORT ANSWER IS YES WE WILL ABLE TO INCLUDE
5 THIS IN THE BUSINESS PLAN.

6

7 **DIR. HILLARY RONEN:** OKAY. THAT MAKES SENSE. BUT I'M JUST
8 WONDERING AT WHAT POINT WE'RE GOING TO HAVE THAT DEEPER
9 CONVERSATION?

10

11 **DANIEL SAVER:** WE WILL CIRCLE THE WAGONS ON OUR END AND BE SURE
12 WE BRING THAT BACK FOR DISCUSSION.

13

14 **DIR. HILLARY RONEN:** OKAY.

15

16 **FEDERAL GLOVER, CHAIR:** COMMISSIONER RONEN, DID THAT ANSWER
17 YOUR QUESTION?

18

19 **DIR. HILLARY RONEN:** YES. THANK YOU.

20

21 **FEDERAL GLOVER, CHAIR:** OKAY. I HAVE -- IS THERE ANY OTHER
22 COMMISSIONER? MADAM CLERK, I DON'T SEE ANY HANDS OF ANY OTHER
23 COMMISSIONERS

24



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1 **CLERK OF THE BOARD:** NO. I DON'T SEE ANY HANDS OF ANY
2 COMMISSIONERS. THERESE MCMILLAN DOES HAVE HER HAND RAISED,
3 THOUGH.

4

5 **FEDERAL GLOVER, CHAIR:** OKAY. THERESE?

6

7 **THERESE MCMILLAN:** AND I JUST WANTED TO, MAYBE CLOSE THE LOOP
8 ON WHAT COMMISSIONER RONEN WAS SAYING. DANIEL, HAD YOU
9 MENTIONED THIS BEFORE, AND I THINK IT'S WORTH REPEATING AGAIN,
10 THAT THE ABAG HOUSING COMMITTEE AND THE BAHFA OVERSIGHT
11 COMMITTEE WILL BE THE CENTRAL PLACES WHERE A LOT OF THESE
12 SUBSTANTIVE ISSUES ARE GOING TO BE FOCUSED, AND CONCENTRATED
13 ON, IN FACT, AS SORT OF THE CORE OF WHAT THEY'RE GOING TO BE
14 DEALING W SO JUST TO REITERATE THAT THAT WOULD BE THE
15 COMMITTEE HOME ROOM, IF YOU WILL, WHERE WE WILL BE TALKING
16 ABOUT THESE, AND TO THE DEGREE THAT THERE IS CONTRACTUAL
17 ISSUES, IT WOULD BE BROUGHT BACK UP TO ADMIN. BUT IT'S THE NEW
18 BAHFA COMMITTEE THAT WILL BE WORKING ON ABAG ON THE VERY
19 QUESTIONS THAT YOU RAISED.

20

21 **FEDERAL GLOVER, CHAIR:** OKAY. DO I HAVE A MOTION AND SECOND FOR
22 THE CONTRACT WITH FORSYTHE STREET ADVISERS?

23

24 **DAVID RABBIT:** MOTION BY RABBIT.

25



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1 **DIR. HILLARY RONEN:** SECOND BY RONEN.

2

3 **FEDERAL GLOVER, CHAIR:** OKAY. MOTION BY RABBIT, SECOND BY
4 RONEN. DID WE RECEIVE ANY COMMENTS OR -- PRIOR TO?

5

6 **CLERK OF THE BOARD:** NO. I HAVE RECEIVED NOTHING IN WRITING,
7 BUT THERE ARE A COUPLE OF MEMBERS OF THE PUBLIC WITH THEIR
8 HAND RAISED FURNISHINGS WOULD LIKE ALL CALL ON THEM NOW.

9

10 **FEDERAL GLOVER, CHAIR:** YES.

11

12 **CLERK OF THE BOARD:** FIRST IS ROLAND LEBRUN. PLEASE UNMUTE
13 YOURSELF. YOU HAVE TWO MINUTES.

14

15 **SPEAKER:** GOOD MORNING COMMISSIONERS. THIS MORNING I WOULD LIKE
16 TO FOLLOW UP ON LAST WEEK'S PRESENTATION TO BAHFA, WHICH
17 SHOWED THE PIPELINE OF AFFORDABLE HOUSING UNIT IN THE BAY AREA
18 AND BY COUNTY, INCLUDING 5,600 UNIT IN SANTA CLARA COUNTY. AND
19 I SUGGESTED THEY FOLLOW A PRESENTATION SHOWING THE VARIOUS
20 MECHANISMS USING SANTA CLARA COUNTY, WHICH INCLUDES A BOND
21 MEASURE, AS PART OF THE PROCESS, ET CETERA. I SINCE DISCOVERED
22 THAT 2,000 UNITS OF FROM VTA, AND THEY'RE ESSENTIALLY
23 REPLACING MULTIPLE ENTIRE CALTRAIN STATIONS, TO FOCUS ON
24 AFFORDABLE HOUSING. DIRIDON, IN PARTICULAR, RAISED A SERIOUS
25 RED FLAG, BECAUSE THE VTA WERE RECORDING 550 UNITS AT DIRIDON,



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1 BUT THIS IS REMARKABLE BECAUSE VTA ONLY OWNS ONE AND A HALF
2 ACRE OF PARCEL. IN CLOSING THERE IS A LOT OF MONEY FLOATING
3 AROUND HOUSING, RIGHT NOW, AND IN THE FUTURE, AND IT'S
4 ESSENTIAL THAT WE APPOINT A BAHFA EXTERNAL AUDITOR, AT THE
5 EARLIEST OPPORTUNITY TO VALIDATE HOUSING PRODUCTION AND
6 FINANCIAL MECHANISMS AND THIS SHOULD BE REPORTED TO THE BAHFA
7 AND OTHER BOARDS ON A QUARTERLY BASIS. THANK YOU.

8

9 **FEDERAL GLOVER, CHAIR:** THANK YOU. NEXT SPEAKER?

10

11 **CLERK OF THE BOARD:** THANK YOU. THE NEXT SPEAKER IS VEDA
12 FLOREZ, PLEASE UNMUTE YOURSELF. YOU HAVE TWO MINUTES.

13

14 **SPEAKER:** GOOD MORNING. I'M VEDA FLOREZ, AND I AM PART OF THE
15 MTC PACK. THANK YOU VERY MUCH FOR THE PRESENTATION. AND AT THE
16 PAC WE'RE ALWAYS FOCUSED ON LEARNING MORE ABOUT PUBLIC
17 ENGAGEMENT. AND I LIKE THE IDEA OF REACHING OUT TO OUR LOCAL
18 CBOS, BUT HERE IN THE NORTH BAY COUNTY, I LIVE IN MARIN
19 COUNTY, ONLY ONE OUT OF FOUR OF THE COUNTIES ACTUALLY HAVE
20 CONTRACTED CBOS, AND I'M WONDERING, AS YOU PLAN YOUR OUTREACH
21 WORK, IF YOU COULD LOOK BEYOND THE CONTRACTED CBOS AND LOOK TO
22 FIND SOME ORGANIZATIONS WITHIN THIS COUNTY. AND I KNOW THAT
23 THE PAC HAS PASSED ALONG VARIOUS ORGANIZATIONS, BUT BECAUSE OF
24 YOUR FUNDING ALLOCATION AT THIS TIME, THEY'RE NOT UNDER
25 CONTRACT, HOWEVER THEY COULD BE A GOOD RESOURCE FOR



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1 COMMUNICATIONS. SO I JUST HOPE THAT YOU REALLY TAKE A DEEP
2 DIVE INTO SOME OF THE NORTH BAY COUNTIES TO GET THE FEEDBACK.
3 THANK YOU VERY MUCH. AND THEN THE SECOND COMMENT I WANTED TO
4 MAKE IS, AT WHAT POINT WILL YOU MAKE A DECISION IF A REGIONAL
5 BALLOT IS ON THE MEASURE? 2022 IS JUST AROUND THE CORNER, AND
6 I'M WONDERING IF YOU'RE SEEKING POLLING OR ANY FOCUS GROUPS
7 HAVE BEEN TAKING PLACE ALONG THESE LINES. THANK YOU VERY MUCH.

8

9 **FEDERAL GLOVER, CHAIR:** THANK YOU.

10

11 **CLERK OF THE BOARD:** THERE ARE NO ADDITIONAL MEMBERS OF THE
12 PUBLIC WITH THEIR HAND RAISED, MR. CHAIR.

13

14 **FEDERAL GLOVER, CHAIR:** WE HAVE A MOTION BEFORE US. MAY WE HAVE
15 A ROLL CALL VOTE, PLEASE?

16

17 **CLERK OF THE BOARD:** MOTION AND SECOND BY RABBIT. [ROLL CALL
18 VOTE] PASSES UNANIMOUSLY BY ALL MEMBERS PRESENT

19

20 **FEDERAL GLOVER, CHAIR:** OKAY. THANK YOU ALL. NEXT AGENDA ITEM
21 IS SMALL BUSINESS ENTERPRISE. AND DISADVANTAGED BUSINESS
22 ENTERPRISE PROGRAM UPDATE. AND THIS IS GOING TO BE GIVEN TO US
23 BY MICHAEL BRINTON.

24



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1 **MICHAEL BRINTON:** GOOD MORNING. MAY I PLEASE HAVE THE
2 PRESENTATION BROUGHT UP? GOOD MORNING COMMISSIONERS MY NAME IS
3 MICHAEL BRINTON, ASSISTANT TO THE DIRECTOR IN THE
4 ADMINISTRATION FACILITIES SECTION AND I MANAGE THE PROCUREMENT
5 CONTRACTING AT MTC MY RESPONSIBILITIES OVERSEE SMALL BUSINESS
6 ENTERPRISE AND DISADVANTAGED BUSINESS ENTERPRISE PROGRAMS.
7 TODAY I'LL BE PROVIDING AN UPDATE ON THE ANNUAL UPDATE AND
8 PERFORMANCE PROGRAM IN MARCH OF 2020MTC AND SISTER AGENCIES
9 ADOPTED AND UPDATED THE PROGRAM WHICH APPLIES TO NON-FEDERALLY
10 FUNDED NON-ARCHITECTURAL AND ENGINEERING CONTRACT
11 OPPORTUNITIES RECENTLY ADOPTED THIS PROGRAM IN MARCH 2021
12 CURRENT SLIDE INCLUDES A LOT INFORMATION PROVIDING COMPLETE
13 SNAPSHOT OF THE PROGRAM WITH OVERVIEW OF THE CERTIFICATIONS
14 ACCEPTED AND PREFERENCE POINTS ASSOCIATED WITH COMMITMENTS AND
15 PARTICIPANT CONTRACTS. NEXT SLIDE. PRIME OBJECTIVES OF THE
16 PROGRAM ARE TO INCREASE PARTICIPATION IN SBES AND CONTRACTING
17 OPPORTUNITIES INCREASE OVERALL COMPETITION AND TO REMOVE
18 BARRIERS TO PARTICIPATION THEREFORE LEVELLING THE PLAYING
19 FIELD FOR SBES TO COMPETE WITH LARGER NON-SBE FIRMS. NEXT
20 SLIDE PLEASE. FOR OUR FEDERALLY FUNDED CONTRACTS, MTC AND OUR
21 PARTNER AGENCIES FOLLOW OUR DBE PROGRAM WITH SIMILAR
22 OBJECTIVES, HOWEVER WITH MANDATORY FEDERALLY FUNDED CONTRACTS
23 FOR FEDERALLY FUNDED CONTRACT MTC STAFF ANALYZE THE SCOPE OF
24 WORK FOR IDENTIFICATION OF SUBCONTRACTING OPPORTUNITIES TO BE
25 MADE AVAILABLE TO DBE FIRMS AND ESTABLISH GOALS. PART OF OUR



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1 SUCCESS LIES WITHIN THE OUTREACH EFFORTS PROMOTING SBE AND DBE
2 PROGRAMS OUR TEAM PARTICIPATE WITH REGIONAL ORGANIZATIONS AND
3 WORKING GROUPS FOR OUR PROGRAMS STAFF CONTRACTS SBE AND DBE
4 PROGRAM INFORMATION AND APPLICABLE PROCUREMENTS AND PROMOTES
5 THE PROGRAM IN EVERY PROPOSERS CONFERENCE. AS YOU WILL SEE IN
6 THE ACKNOWLEDGE SLIDES THESE PROGRAMS RESULTED IN PROGRESS
7 TOWARDS SECURING SBE AND DBE PARTICIPATION IN CONTRACTING
8 ACTIVITIES. NEXT SLIDE PLEASE. THE FIRST ASPECT FOCUSES ON
9 COMMITMENTS TO SBES AND DBES COMMITMENTS ARE SET AT THE
10 BEGINNING OF THE PROCESS AND AGREEMENT. THE PIE CHART SHOWS
11 COMPLETION OF 46 UNITS DURING THIS REPORTING PERIOD RESULTING
12 IN AWARD OF \$71.65 MILLION TO OUR BUSINESS PROGRAM. GREEN
13 SLICE REPRESENT INCLUDED SBE OR DBE PROGRAMS RESULTS OF AWARD
14 IN \$19.7 MILLION THESE AWARDS INCLUDE BOTH NON-SBE AND DBE
15 FIRMS AND SBE AND DBE FIRMS AND REPRESENT APPROXIMATELY 27.5%
16 OF THE TOTAL AWARDED IN ALL 46 PROCUREMENTS. THE RIGHT PIE
17 CHART IS A DEEPER DIVE INTO THE 19.7 MILLION AWARDED UNDER DBE
18 AND SBE PROGRAMS TO SHOW HOW MUCH OF THIS 19.7 MILLION IS
19 COMMITTED TO SBES OR DBES. IN THIS CHART, THE GREEN AND DARK
20 BLUE SLICES SHOW THAT 15.3 MILLION OR APPROXIMATELY 77.9% OF
21 THE 19.7 MILLION IS COMMITTED TO SBES, AND DBES. IT IS
22 IMPORTANT TO REMEMBER THAT UNLESS THE PRIME IS SBE OR DBE ONLY
23 PORTIONS ARE OF WORK ARE COMMITTED TO SMALL BUSINESS OR
24 DISADVANTAGED BUSINESSES. NEXT SLIDE PLEASE. WHILE COMMITMENT
25 INFORMATION IS ONE STATISTIC THAT WE USE TO TRACK OUR PROGRESS



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1 ON INCREASING SBE AND DBE PARTICIPATION, ACTUAL PAYMENTS TO
2 THE SBES AND DBES IS WHERE WE ENSURE THAT THE COMMITMENTS ARE
3 REAL AND THE ACTUAL FINANCIAL IMPACTS OF THE COMMITMENTS ARE
4 ACTUALLY MAKING THEIR WAY TO SMALL BUSINESSES. ON THIS SLIDE
5 WE'RE SHOWING ACTUAL PAYMENTS MADE ON ACTIVE CONTRACTS, NOT
6 JUST THOSE AWARDED DURING APRIL 2020 TO MARCH 2021 TIME FRAME.
7 WE ANALYZED THE TOTAL 79 CONTRACTS THAT INCLUDED EITHER SBE OR
8 DBE REQUIREMENTS JUST UNDER \$3 MILLION IN PAYMENTS WENT TO SBE
9 AND DBE OF THE \$25 MILLION IN TOTAL PAYMENTS TRANSLATING INTO
10 APPROXIMATELY 12% OF OUTLINE GOING PAYMENTS ON THESE 79
11 CONTRACTS GOING TO SBES AND DBES. YOU CAN SEE THE DOLLAR
12 AMOUNT FOR SBE PAYMENTS THE DARK BLUE SLICE LOOKS LOW HOWEVER
13 THERE WERE NO PAYMENTS ON NINE OF THESE 12 CONTRACTS AS THEY
14 WERE AWARDED DURING OUR REPORTING PERIOD BUT THE ACTIVITIES
15 UNDER THE CONTRACTS DID NOT BEGIN UNTIL JULY 1ST OF 2021.
16 SEVEN OF THOSE NINE CONTRACTS THAT STARTED JULY 1ST ARE
17 FREEWAY SERVICE PATROL CONTRACTS FOR TOW TRUCK OPERATORS THAT
18 ARE PRIME SMALL BUSINESSES MEANING 100% OF THOSE PAYMENTS ON
19 SEVEN CONTRACTS WILL GO TO SBES NOW THAT CONTRACT ACTIVITIES
20 HAVE BEGUN. THE PANDEMIC IMPACTED SOME CONTRACT ACTIVITIES
21 UNDER THE DBE PROGRAM WITH DELAYS AND DUE TO SHELTER-IN-PLACE
22 ACTIVITIES, NOT CANCELLED IN THEIR ENTIRETY. WE BELIEVE THAT
23 FUTURE IMPROVEMENTS WILL COME FROM A VARIETY OF EFFORTS FIRST
24 IS ONGOING MONITORING AND REPORTING ON OUR PROGRAM COMMITMENTS
25 WHICH WILL ENSURE COMPLIANCE WITH COMMITMENTS AND MONITORING



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1 TRENDS IN PROGRESS WE WILL OUTREACH HOSTING MORE FREQUENT
2 NETWORKING SESSIONS AND STAFF ALSO CONTINUING TO MONITOR
3 PROGRAMS EFFORT ANDS OF OUR PEERS IN THE REGION AND NATION-
4 WIDE TO SEEK WAYS TO IMPROVE OUR EXISTING PROGRAMS AND
5 IDENTIFY PROGRAMS WE CAN INTRODUCE FURTHER PARTICIPATION. AS
6 WE COMMITTED TO IN 2020 WE WILL CONTINUE TO COME TO THIS
7 COMMITTEE ON AN ANNUAL BASIS TO PRESENT THE RESULTS OF OUR
8 EFFORTS. I APPRECIATE YOUR TIME AND I'M AVAILABLE TO ANSWER
9 ANY QUESTIONS THAT YOU MIGHT HAVE.

10

11 **FEDERAL GLOVER, CHAIR:** OKAY. THANK YOU. ANY QUESTIONS FROM --
12 THERESE, I SEE YOU HAVE YOUR HAND UP?

13

14 **THERESE MCMILLAN:** YES. I JUST WANTED TO THANK MICHAEL FOR ALL
15 OF HIS WORK IN PULLING THIS TOGETHER AND TO OBSERVE THAT THIS
16 IS AN IMPORTANT PART OF THE EQUITY PLATFORM THAT YOU, THE
17 COMMISSION, HAD ADOPTED ALONG WITH ABAG. YOU KNOW, IT'S ONE
18 THING TO HAVE THE INTENTION OF HAVING THESE SIGNIFICANT
19 CONTRACTING OPPORTUNITIES MOVE TOWARDS SMALL AND DISADVANTAGED
20 BUSINESSES. IT'S ANOTHER TO REALLY SEE OUTCOMES THAT THEY'RE
21 ACTUALLY BEING AWARDED, AND THAT THE FUNDING IS MOVING FORWARD
22 TO SUSTAIN THESE CRITICAL BUSINESSES. SO, YOU KNOW, THIS
23 EFFORT IS, YOU KNOW, ONE, AS MICHAEL SAID, OF THE SERIES OF
24 US, REALLY TRACKING HOW WE'RE DOING AS AN AGENCY, AND BEING



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1 ABLE TO REPORT THAT BACK TO YOU, AS THE COMMISSION, AND ALSO
2 TO ABAG. THANKS.

3

4 **FEDERAL GLOVER, CHAIR:** THANK YOU THERESE. THOSE COMMENTS ARE
5 CERTAINLY AN ART, SO I CERTAINLY APPRECIATE YOU SHARING THAT.
6 COMMISSIONER CHAVEZ?

7

8 **CINDY CHAVEZ:** THANK YOU VERY MUCH. AND, MICHAEL, THANK YOU
9 FOR THE REPORT. TWO REQUESTS. ONE IS I WOULD BE VERY MUCH
10 INTERESTED IN THE ACTUAL OUTREACH PLAN THAT YOU ARE USING BOTH
11 TO GARNER INFORMATION AND AS PART OF THAT, ONE OF THE REQUESTS
12 I WOULD MAKE IS THAT, TO BETTER UNDERSTANDS HOW WE'RE REACHING
13 OUT TO THOSE WHO ARE NOT YET SBES OR DBES THAT ARE OUT IN THE
14 WORLD, THAT WE'RE TRYING TO GET TO BECOME CERTIFIED. AND THEN
15 THE SECOND IS, I WOULD BE VERY INTERESTED IN RECEIVING THE
16 OUTCOME PLAN WITH DATES. LIKE, WHAT ARE THE GOALS THAT ARE
17 BEING SET BY THE AGENCY, IN TERMS OF THIS BODY OF WORK, OVER
18 WHAT PERIOD OF TIME WILL IT TAKE US TO SEE RESULTS? AND WHAT
19 KIND OF RESULTS ARE YOU SHOOTING FOR? THANK YOU.

20

21 **FEDERAL GLOVER, CHAIR:** THANK YOU, COMMISSIONER. ARE THERE ANY
22 OTHER COMMENTS OR QUESTIONS? OKAY. SEEING NONE. I'M --

23

24 **CLERK OF THE BOARD:** ACTUALLY --

25



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1 **FEDERAL GLOVER, CHAIR:** I THINK WE DO. WHO DO WE HAVE? DIANE?

2

3 **CLERK OF THE BOARD:** YES, COMMISSIONER EL-TAWANSY.

4

5 **DINA EL-TAWANSY:** THANK YOU FOR THE REPORT. IT'S REALLY GOOD
6 SEEING SOME OF THE NUMBERS. ONE THING I WANT TO SHARE, AND
7 THIS IS TO COMMISSIONER CHAVEZ'S POINTS, WE'RE TRYING TO GROW
8 THIS WHOLE BUSINESS OPPORTUNITIES WITHIN CALTRANS, AND WE
9 WOULD BE HAPPY TO PARTNER WITH MTC AND BATA ON THIS
10 OPPORTUNITY OF LOOKING. WE HAVE A PROGRAM GOING WITHIN THE
11 DEPARTMENT AND WE ALSO HAVE THE PROTEGE PROGRAM WHICH IS
12 PAIRING UP SOME OF OUR BIGGER CONTRACTORS WITH SMALLER
13 CONTRACTORS THAT CAN DO THIS TYPE OF WORK, AND KIND OF GROWING
14 THEM INTO THE ROLE THAT ALLOWS THEM TO BE A BETTER SHARE OF
15 THAT PIE. I WANTED TO SHARE THAT. AND IF ANY OF YOU SEE
16 OPPORTUNITY TO PARTNER WITH US ON THIS EFFORT, WE WOULD BE
17 VERY HAPPY TO OPEN IT UP AND HAVE DISCUSSION ABOUT HOW WE CAN
18 BETTER BENEFIT THE COMMUNITY. THANK YOU.

19

20 **MICHAEL BRING TON:** WE ACTUALLY PARTICIPATE IN THE CAL MENTOR
21 PROGRAM, ONE OF THE PROGRAMS WE SUPPORT IN THE BUSINESS
22 OUTREACH COMMUNITY A GROUP OF AGENCIES AROUND THE BAY AREA
23 THAT WORKS FOR SIMILAR GOALS LOOKING FOR WORK AND CERTIFIED
24 AND VARIOUS SEMINARS AND RECENT SEMINAR A FEW MONTHS AGO FOR
25 PARTICIPANTS THAT HELPED EXPLAIN TO THEM WHAT OPPORTUNITIES



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1 WERE AVAILABLE. AND WE WILL MAKE CONTACT WITH PEOPLE THAT
2 LEAVE COMMENTS THAT WE'RE PROGRAMMED TO SEE WHAT OTHER WAYS
3 MIGHT BE ABLE TO ATTEND. AND WE'LL COME UP WITH OUTREACH PLANS
4 AS WELL AS SOME IDEAS OF OUR TIME FRAME HORIZON OF WHAT OUR
5 GOALS ARE.

6

7 **CINDY CHAVEZ:** THANK YOU.

8

9 **FEDERAL GLOVER, CHAIR:** THANK YOU, MICHAEL. GOOD JOB. THIS WAS
10 AN INFORMATIONAL ITEM. THERE WAS NO ACTION TO BE TAKEN. WE'LL
11 MOVE TO OUR NEXT ITEM ON THE AGENDA, WHICH IS PUBLIC COMMENTS.
12 DID WE RECEIVE ANYTHING FOR THE COMMITTEE?

13

14 **CLERK OF THE BOARD:** I HAVE RECEIVED NOTHING IN WRITING. AND I
15 DON'T SEE ANY MEMBER OF THE PUBLIC WITH THEIR HAND RAISED, AT
16 THIS TIME.

17

18 **FEDERAL GLOVER, CHAIR:** OKAY. BEING THAT THERE IS NO COMMENTS,
19 THE NEXT MEETING WILL BE HELD ON SEPTEMBER 8TH AT 9:40 A.M.
20 REMOTELY. WE ARE ADJOURNED. [MEETING ADJOURNED]

21



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