METROPOLITAN TRANSPORTATION COMMISSION Meeting Transcript





1	PUBLIC ADVISORY COUNCIL EQUITY AND ACCESS SUBCOMMITTEE
2	MONDAY, MARCH 1, 2021, 1:00 PM
3	
4	VEDA FLOREZ, CHAIR: WELCOME TO THE PUBLIC ADVISORY COUNCIL
5	EQUITY AND ACCESS SUBCOMMITTEE FOR MONDAY MARCH 1ST. THANK YOU
6	ALL FOR ATTENDING. I WILL CALL THIS MEETING TO ORDER I'M VEDA
7	FLOREZ CHAIR OF THE E&A COMMITTEE. WILL THE BROADCASTING TEAM
8	PLEASE ROLL THE ANNOUNCEMENT? [RECORDED MEETING PROCEDURES
9	ANNOUNCEMENT] DUE TO COVID-19 THIS MEETING WILL BE CONDUCTED
10	AS A ZOOM WEBINAR PURSUANT TO THE PROVISIONS OF THE GOVERNOR'S
11	EXECUTIVE ORDER N-29-20 WHICH SUSPENDS CERTAIN REQUIREMENTS OF
12	THE BROWN ACT. THIS MEETING IS BEING WEBCAST ON THE MTC WEB
13	SITE. THE CHAIR WILL CALL UPON COMMISSIONERS, PRESENTERS,
14	STAFF, AND OTHER SPEAKERS BY NAME AND ASK THAT THEY SPEAK
15	CLEARLY AND STATE THEIR NAMES BEFORE GIVING COMMENTS OR
16	REMARKS. PERSONS PARTICIPATING VIA WEBCAST AND ZOOM WITH THEIR
17	CAMERAS ENABLED ARE REMINDED THAT THEIR ACTIVITIES ARE VISIBLE
18	TO VIEWERS. COMMISSIONERS AND MEMBERS OF THE PUBLIC
19	PARTICIPATING BY ZOOM WISHING TO SPEAK SHOULD USE THE RAISED
20	HAND FEATURE, OR DIAL STAR NINE, AND THE CHAIR WILL CALL UPON
21	THEM AT THE APPROPRIATE TIME. TELECONFERENCE ATTENDEES WILL BE
22	CALLED UPON BY THE LAST FOUR DIGITS OF THEIR PHONE NUMBER. IT
23	IS REQUESTED THAT PUBLIC SPEAKERS STATE THEIR NAMES AND
24	ORGANIZATION, BUT PROVIDING SUCH INFORMATION IS VOLUNTARY.
25	WRITTEN PUBLIC COMMENTS RECEIVED AT INFO@BAYAREAMETRO.GOV BY



1	5:00 P.M. YESTERDAY WILL BE POSTED TO THE ONLINE AGENDA AND
2	ENTERED INTO THE RECORD BUT WILL NOT BE READ OUT LOUD. IF
3	AUTHORS OF THE WRITTEN CORRESPONDENCE WOULD LIKE TO SPEAK,
4	THEY ARE FREE TO DO SO. A ROLL CALL VOTE WILL BE TAKEN FOR ALL
5	ACTION ITEMS. PANELISTS AND ATTENDEES SHOULD NOTE THAT THE
6	CHAT FEATURE IS NOT ACTIVE.
7	
8	CLERK, MARTHA SILVER: VEDA YOU'RE MUTED.
9	
10	VEDA FLOREZ, CHAIR: THANK YOU I'M ON MY PHONE TODAY. NEW
11	TECHNOLOGY FOR ME. AGENDA ITEM TWO. ROLL CALL. MARTHA, WOULD
12	YOU PLEASE CALL ROLL TO CONFIRM QUORUM.
13	
14	CLERK, MARTHA SILVER: WILL DO. BY LAST NAME: VEDA FLOREZ?
15	
16	VEDA FLOREZ, CHAIR: HERE.
17	
18	CLERK, MARTHA SILVER: ANNE OLIVIA ELDRED?
19	
20	ANNE OLIVIA ELDRED: HERE.
21	
22	CLERK, MARTHA SILVER: BURNETT?
23	

24

25

RICHARD BURNETT: HERE.



1	CLERK, MARTHA SILVER: COATS IS NOT HERE YET. HEDGES?
2	
3	RICH HEDGES: HERE.
4	
5	CLERK, MARTHA SILVER: HERNANDEZ.
6	
7	MICHELLE HERNANDEZ? HERE.
8	
9	SPEAKER: HERE. MOMOH?
10	
11	RAHMON MOMOH: HERE.
12	
13	CLERK, MARTHA SILVER: SCOTT.
14	
15	TERRY SCOTT: HERE. WILSON? WALTER IS HERE. BALDINI, ALTERNATE?
16	
17	SPEAKER: I'M SORRY. I'M HERE.
18	
19	CLERK, MARTHA SILVER: AND OUR ALTERNATE KINMAN?
20	
21	RANDI KINMAN: HERE.
22	
23	CLERK, MARTHA SILVER: WE HAVE A QUORUM.



VEDA FLOREZ, CHAIR: THANK YOU VERY MUCH AGENDA ITEM NUMBER 1 2 THREE APPROVAL OF THE FEBRUARY 5TH MEETING MINUTES. 3 RICHARD HEDGES: MOVE APPROVAL OF THE FEBRUARY MEETING MINUTES. 4 5 6 ANNE OLIVIA ELDRED: SECOND, ELDRED. 7 8 VEDA FLOREZ, CHAIR: AND THAT IS RICH HEDGES AND ANNE OLIVIA 9 ELDRED. 10 CLERK, MARTHA SILVER: OKAY. [ROLL CALL VOTE] 11 12 CLERK, MARTHA SILVER: IT PASSES UNANIMOUSLY BY ALL MEMBERS 13 14 PRESENT. THE ALTERNATES ARE NOT NEEDED FOR THIS VOTE. 15 16 VEDA FLOREZ, CHAIR: THANK YOU VERY MUCH MOVING TO AGENDA ITEM FOUR BLUE RIBBON TRANSIT RECOVERY TASK UPDATE. RANDI KINMAN 17 CHAIR HISTORY POLICY ADVISORY COUNCIL WILL PRESENT THIS ITEM. 18 19 RANDI KINMAN: THERE IS NOTHING TO REPORT-OUT FOR THE EOUITY 20 21 AND ACCESS SUBCOMMITTEE RIGHT NOW. THE MAIN FOCUS OF THE TASK FORCE IS A DISCUSSION AROUND NETWORK MANAGEMENT WHICH WILL 22 WRAP UP -- ITS WRAPPED UP AND IT'S DUE TO BE COMPILED FOR US 23 TO REVIEW IN THE NEXT TWO WEEKS. SO HOPEFULLY BY THE TIME THE 24 25 POLICY ADVISORY COUNCIL MEETS, WE'LL HAVE THAT INFORMATION.



1	
2	VEDA FLOREZ, CHAIR: THANK YOU VERY MUCH. I SEE ONE HAND UP BY
3	RICH HEDGES.
4	
5	RICHARD HEDGES: HI, THIS IS RICH, RANDI I'M GETTING THE
6	IMPRESSION FROM THE AGENCIES THEY'RE NOT HAPPY ABOUT THE IDEA
7	OF A BAY AREA WIDE MANAGER. ARE YOU GETTING THE SAME
8	IMPRESSION?
9	
10	RANDI KINMAN: I DON'T THINK THEY EVER HAVE EMBRACED IT
11	WHOLEHEARTEDLY, AS SOMETHING THAT IS NEEDED OR NECESSARY, AND
12	SO THAT'S AN ONGOING DISCUSSION. I THINK THAT THAT'S ALSO
13	REFLECTED IN HOW THE BOARD'S REACTED WHEN WE HAD THE
14	CONVERSATION WITH THEIR BOARDS LAST MONTH. I DON'T SEE THAT
15	STALLING THE PROCESS THAT WE'RE DOING, THOUGH.
16	
17	VEDA FLOREZ, CHAIR: THANK YOU.
18	
19	RICHARD HEDGES: YEAH. THANK YOU.
20	
21	VEDA FLOREZ, CHAIR: DOES OUR COMMITTEE HAVE ANY FURTHER
22	QUESTIONS ON THIS ITEM? OKAY. DO WE HAVE ANY QUESTIONS OR
23	COMMENTS FROM THE GENERAL PUBLIC?
24	



- 1 CLERK, MARTHA SILVER: THERE ARE NO MEMBERS OF THE PUBLIC WITH
- 2 THEIR HAND RAISED AND NO PUBLIC COMMENT SUBMITTED ON THIS ITEM
- 3 AND I WOULD LIKE TO NOTE THAT ALTERNATE BALDINI HAS JOINED
- 4 THIS MEETING.

5

- 6 VEDA FLOREZ, CHAIR: WELCOME ALTERNATE BALDINI. MOVING ON TO
- 7 AGENDA ITEM FIVE, COMMUNITIES OF CONCERN UPDATE. ANUP TAPASE
- 8 WILL PRESENT THIS ITEM. THIS ITEM IS PRESENTED FOR YOUR
- 9 INFORMATION AND NO ACTION IS REQUIRED OF THE SUBCOMMITTEE.
- 10 ANUP, PLEASE?

11

- 12 ANUP TAPASE: THANK YOU VEDA. MY LAST NAME IS PRONOUNCED
- 13 TAPASE.

14

15 VEDA FLOREZ, CHAIR: THANK YOU.

- 17 ANUP TAPASE: OKAY. HELLO, GOOD AFTERNOON ALL COUNCIL MEMBERS
- 18 MY NAME IS ANUP TAPASE PLANNER AT MTC ABAG. I WILL BE COVERING
- 19 TWO TOPICS TODAY BOTH FOLLOW UPS SINCE OUR LAST MEETING IN
- 20 DECEMBER. FIRST IS THE TOPIC ON COMMUNITIES OF CONCERN, AND
- 21 SECOND IS A PREVIEW OF THE EQUITY ANALYSIS FOR PLANNED BAY
- 22 AREA 2050. CAN I ASK OUR TEAM TO BRING UP THE MATERIALS,
- 23 PLEASE? THANK YOU. SO I APOLOGIZE THAT MATERIALS WERE POSTED A
- 24 COUPLE OF DAYS LATE BUT HOPEFULLY YOU HAVE HAD A CHANCE TO
- 25 REVIEW AND I AM LOOKING FORWARD TO THE FEEDBACK AND DISCUSSION



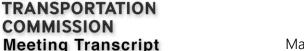


- 1 TODAY SO THANK YOU FOR YOUR TIME ON THESE TWO TOPICS. NEXT
- 2 PAGE PLEASE. I'M ALSO JOINED BY DAVE VAUTIN, AND KY-NAM, WHO
- 3 ARE HERE TO HELP TAKE ANY QUESTIONS IF THEY COME UP, AS WELL.
- 4 SO, WE'RE ON THE SECOND PAGE. WE HAD PROPOSED NEXT STEPS ON
- 5 COMMUNITIES OF CONCERN FRAMEWORK TO ADDRESS ITS SHORT COMINGS
- 6 WE SAID IN THE NEAR-TERM WITHIN THE PLAN CYCLE WE WILL MEASURE
- 7 DISPARITIES NOT ONLY BETWEEN COMMUNITIES OF CONCERN AND THE
- 8 REST OF THE REGION AND HIGH RESOURCE AREAS AND MEASURE
- 9 DISPARITIES BASED ON INCOME STATUS WHERE IT'S FEASIBLE AND
- 10 APPROPRIATE WE WANT TO ALSO REVISE NOMENCLATURE TO ENGAGE WITH
- 11 COMMUNITIES OF CONCERN AND PROPOSED TO REEXAMINE THE ENTIRE
- 12 FRAMEWORK METHODOLOGY ITSELF IN ALIGNMENT WITH MTC'S EQUITY
- 13 PLATFORM. NEXT PAGE. IN JANUARY WE REVIEWED THE FRAMEWORK AS
- 14 WELL AS NOMENCLATURE WITH SEVEN FOCUS GROUPS FACILITATED BY
- 15 COMMUNITY-BASED ORGANIZATIONS. AND SO BASED ON THE INTERNAL
- 16 STAFF PREPARATIONS AND FEEDBACK WE HAVE RECEIVED SO FAR NOT
- 17 ONLY FROM THE FOCUS GROUP BUT ALSO THE SUBCOMMITTEE AND
- 18 WORKING GROUP WE EXAMINED RECOMMENDATIONS FOR LONG-TERM
- 19 REEXAMINATION OF THE FRAMEWORK AS WELL AS RECOMMENDATIONS FOR
- 20 THE NOMENCLATURE USED FOR THE PLANNED BAY AREA 2050 DOCUMENT.
- 21 THE NEXT DEPUTIES ORGANIZATIONS ENGAGED WITH CAPTURING A RANGE
- 22 OF VOICES INCLUDING COMMUNITY MEMBERS FROM LOW INCOME AND
- 23 PEOPLE OF COLOR, DISABLED COMMUNITIES, SMALL BUSINESSES, YOUTH
- 24 ADVOCACIES AS WELL AS EQUITY HOUSING ENVIRONMENT, AND IT'S
- 25 SPANNED LOCATIONS ACROSS THE BAY AREA AS WELL. WE'LL GO TO THE





- 1 NEXT PAGE, PLEASE. I WANT TO GIVE AN OVERVIEW OF HOW WE
- 2 CONDUCTED THESE FOCUS GROUPS. WE BEGAN WITH AN OPEN-ENDED
- 3 QUESTION ASKING WHAT DOES COMMUNITIES OF CONCERN MEAN TO YOU?
- 4 THERE WAS NO RIGHT OR WRONG ANSWER I JUST WANTED TO HEAR FIRST
- 5 REACTIONS OF WHAT IT MEANS TO THEM. WE FOLLOWED THIS WITH A
- 6 DEFINITION WE'RE USE HERE AT MTC AND ABAG AND HOW THESE
- 7 DESIGNATIONS ARE USED FOR PRIORITIZING INVESTMENTS AND GRANTS.
- 8 WE HIGHLIGHTED WHY THESE DESIGNATIONS AND, IN GENERAL, PLACE-
- 9 BASED FRAMEWORK IS IMPORTANT GIVEN HISTORICAL AND EXISTING
- 10 RACIST PLANNING POLICIES THAT HAVE LEFT CONTINUED
- 11 DISINVESTMENT IN THESE COMMUNITIES AND SAW ASPECTS OF GETTING
- 12 OPINIONS OF OVERALL FRAMEWORK AND OPINIONS OF NOMENCLATURE AND
- 13 PROVIDED A LIST OF NAMES TO SPARK DIALOGUE. GENERALLY GROUPS
- 14 ARE APPRECIATIVE OF US BRINGING THIS TOPIC BUT ALSO AS
- 15 EXPECTED GIVEN THE NATURE OF THIS TOPIC AND HOW ABSTRACT IT
- 16 IS. SOME WERE FRUSTRATED THAT WE WERE TALKING ABOUT A
- 17 FRAMEWORK AND NOT WHAT WE SHOULD BE DOING IN THE COMMUNITIES,
- 18 THEY HUMORED US THROUGH THE DISCUSSION. FIRST STARTING WITH
- 19 REACTIONS TO FRAMEWORK ITSELF. FRAMEWORK IS TECHNICAL SO WE
- 20 WEREN'T EXPECTING TECHNICAL OR DETAILED FEEDBACK AND IT IS A
- 21 HARDER TOPIC TO GET FEEDBACK O SO BUT STILL, I THINK WE GOT
- 22 GREAT FEEDBACK THAT WE SHOULD BE TAKING INTO ACCOUNT IN THE
- 23 FUTURE. SO I HAVE SOME OUOTES HERE. AND THE RECURRING THEMES
- 24 WERE, THEY SAID THE OVERALL DEFINITION IS TOO BROAD. IT'S A
- 25 CATCH ALL PHRASE THAT IT'S NOT REALLY SPECIFIC, IT'S TOO BIG



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March 1, 2021

- 1 AND DOES NOT STRIKE TO THE CORE AND IT COULD BE AN UMBRELLA
- 2 TERM THAT TRIES TO CAPTURE DIFFERENT COMMUNITIES AT RISK. AND
- 3 AT THE SAME TIME OVERALL DEFINITIONS IS TOO NARROW, MISSING
- 4 THE LGBTO COMMUNITY, AND NOT TAKING INTO ACCOUNT ISSUES FROM
- 5 URBAN PARTS AND SAID COMMUNITIES FACE VERY SPECIFIC ISSUES AND
- 6 THE FRAMEWORK SHOULD TAKE THIS INTO ACCOUNT AND MAY BE MORE
- 7 USEFUL IF ATTRIBUTES WERE SPLIT OUT AND WE NEED TO IDENTIFY
- 8 SPECIFIC ISSUES BETTER LIKE FOOD OR TRANSIT DESERTS AND
- 9 ENVIRONMENTAL VULNERABILITY. THAT I WANT TO KNOW IMMEDIATELY
- 10 WHAT THE CONCERN IS AND THEY SAID THIS DOES NOT ADEQUATELY
- 11 CAPTURE HISTORICAL THEMES IT'S AN EASY WAY TO TAKE
- 12 ACCOUNTABILITY BUT NOT REFLECT ON INTENTIONALITY OF WHAT WE'RE
- 13 TRYING TO DO AND THE FACT THAT THESE COMMUNITIES ARE NOT AN
- 14 ACCIDENT AND THE COMMUNITIES OF MAP IS A POINT IN TIME MAP
- 15 THAT COULD BE STRENGTHENED WITH OTHER VIEWS IN TIME EITHER
- 16 HISTORICALLY OR WITH A MORE RECENT HISTORY. NEXT PAGE PLEASE.
- 17 SO BASED ON THE FEEDBACK AND ALSO THE FEEDBACK FROM YOU ALL,
- 18 FROM THE EOUITY WORKING GROUP, WE HAVE SHORT LISTED THESE
- 19 RECOMMENDATIONS THAT FUTURE REEXAMINATION OUGHT ON CONSIDER.
- 20 FOR THE OVERALL DEFINITION, I THINK WE SHOULD CONSIDER
- 21 DIFFERENT TYPOLOGIES OF COMMUNITIES OF CONCERN THAT CAN
- 22 DIRECTLY RELATE TO SPECIFIC ISSUES AROUND AN UMBRELLA
- 23 DEFINITION FOR EXAMPLE, TRAIT DEFICIENCY COMMUNITIES AND FOOD
- 24 DESERTS THESE DIFFERENT TYPOLOGIES CAN BE USED FOR SPECIFIC
- 25 PURPOSE ANALYSIS. AND ALSO TO TIGHT DEFINITION WITH HISTORICAL





- 1 ISSUES THAT HAVE LED TO WHAT THE COMMUNITIES OF CONCERN ARE
- 2 TODAY. REGARDING THE METHODOLOGY, WE SUGGEST INCLUDING
- 3 FLEXIBILITY TO ADAPT TO CHANGES IN DEFINITION OF LOW INCOME,
- 4 YOU MAY REMEMBER HOW THE SHARE OF PEOPLE WITH LOW INCOME WHO
- 5 WE'RE CAPTURING NOW HAS CHANGED BECAUSE THE OVERALL SHARE
- 6 DECREASED FROM 25% TO 21% IN THE REGION. BUT ALSO FLEXIBILITY
- 7 TO CAPTURE DIFFERENCES ACROSS SUBREGIONS BECAUSE THE
- 8 DEFINITIONS MAY VARY IN COUNTIES OR SUBREGIONS. WE NEED TO --
- 9 THE FUTURE FRAMEWORK NEEDS TO ADDRESS ISSUES ARISING FROM
- 10 GENTRIFICATION AND DISPLACEMENT OVER TIME HOW HOUSING MAY
- 11 DECREASE IN THOSE LOW INCOME COMMUNITIES AS THEY EXIST DESPITE
- 12 LOWER CONCENTRATIONS AND DEMOGRAPHIC GROUPS DO NOT LEND
- 13 THEMSELVES TO EQUITY DISCUSSIONS GIVEN LACK OF CONCENTRATION
- 14 FOR EXAMPLE, SENIORS PEOPLE WITH DISABILITIES AND LGBTQ
- 15 COMMUNITIES. COMMUNITIES OF CONCERN HAS BEEN PLACE-BASED
- 16 FRAMEWORK AND WE NEED TO THINK ABOUT WHICH FACTORS ACTUALLY
- 17 MAKE SENSE IN PLACE-BASED FRAMEWORK. AND AS WE HAVE HEARD
- 18 SEVERAL TIMES WE SHOULD BE COORDINATING WITH LOCAL GOVERNMENTS
- 19 AND NON-PROFITS WHO HAVE ON THE GROUND KNOWLEDGE. AND FINALLY
- 20 HOW THE FRAMEWORK HAS USED ITSELF RECOGNIZING THAT PLACE-BASED
- 21 DISCUSSION HAS ONE MENTION OF DEFINING AND MEASURING EQUITY
- 22 AND DO NOT OVERLY RELY ON COMMUNITIES OF FRAMEWORK IN EVERY
- 23 ANALYSIS WE DO BUT ALSO THINKING ABOUT LOW INCOME COMMUNITIES
- 24 AT-LARGE OR SENIORS AND DISABILITIES AT-LARGE AND COORDINATING
- 25 DISINVESTMENT IN COMMUNITIES INEQUITY ARISING AND





- 1 CONCENTRATION NOW THAT'S THE FRAMEWORK I WANT TO MOVE INTO
- 2 NOMENCLATURE ITSELF. NEXT PAGE PLEASE. ON THE NOMENCLATURE
- 3 ACROSS THE BOARD, THERE WAS A RESOUNDING DESIRE TO USE A
- 4 DIFFERENT NAME. SOME RECURRING THEMES OF FEEDBACK WERE THAT
- 5 THE TERM IS PROBLEMATIC IT SOUNDS LIKE A PROBLEM WITH THE
- 6 COMMUNITIES, IT SOUNDS LOOK A DOG WHISTLE, IT TRIGGERS FEAR,
- 7 THE TERM IS DEMEANING, IT MAKES IT SOUND LIKE THE COMMUNITY'S
- 8 FAULT AND MAY BRING STIGMA. ITS NEGATIVE, SOUNDS LIKE
- 9 COMMUNITIES THAT WE SHOULD BE CONCERNED B IT'S VAGUE AND
- 10 PASSIVE WITH DETACHED COMMUNITIES FROM ADDRESSING STRUGGLES,
- 11 AND IT'S A CONCERN FROM AN AGENCY PURPOSE WE NEED TO BE
- 12 TALKING ABOUT HOW WE ADDRESS THE ISSUES THAT ARE FACED. SO ANY
- 13 FEEDBACK THAT WE GOT FOR A NEW NAME WHERE THE RECURRING THEMES
- 14 WERE THAT THE TERM NEEDS TO BE EMPOWERING, FORWARD LOOKING
- 15 POSITIVE NEEDS TO COMMUNITY PRIORITY AND ACTION. WE SAID WE
- 16 KNOW THESE COMMUNITIES ARE MARGINALIZED THE TERM SHOULD SHOW
- 17 WHAT WE'RE GOING TO DO ABOUT IT AND THE COMMUNITIES ARE
- 18 CONTINUOUSLY CHANGING SO THE TERMS SHOULD NOT FEEL STAGNANT
- 19 AND NOT BE TOO LONG AND SHOULD BE CLEAR AND UNDERSTOOD ACROSS
- 20 AUDIENCES. NEXT PAGE WE SHOWED THE NAMES THAT WE PUT ON THE
- 21 SCREEN. WE PUT OUT THE LIST FOR FEEDBACK NOT JUST FOR
- 22 PREFERENCE BUT ASKING FOR WHY THEY LIKE SOME NAMES AND NOT
- 23 OTHERS. WE ALSO HEARD NEW TERMS SHOWN ON THE RIGHT. YOU MAY
- 24 RECALL THE SUBCOMMITTEE WAS MORE INCLINED TO SOMETHING LIKE
- 25 HISTORICALLY MARGINALIZED COMMUNITIES AND OPPOSED TO SOMETHING





- 1 LIKE EQUITY, PRIORITIZED OPPORTUNITY, OR INVESTMENT
- 2 COMMUNITIES THE REASON BEING OPPORTUNITY OR INVESTMENT MAY
- 3 SIGNAL TO INVESTORS OR DEVELOPERS THAT THESE ARE COMMUNITIES
- 4 RIPE FOR GENTRIFICATION. WHEN WE SPOKE TO THE REGIONAL EQUITY
- 5 WORKING GROUP THERE WASN'T MUCH FEEDBACK ON THE NAMES APART
- 6 FROM THE FACT THAT WE SHOULD TALK TO THESE COMMUNITIES THAT WE
- 7 SHOULD COMMUNICATE PRIORITY. I WANT TO SHARE SOME FEEDBACK
- 8 THAT WE GOT ON THESE NAMES THEMSELVES. FROM THESE FOCUS
- 9 GROUPS. NEXT PAGE PLEASE. THE FIRST SET OF NAMES, THE FEEDBACK
- 10 WAS, GENERALLY FAVORABLE AND WELL LIKED. IF ANYTHING THIS WAS
- 11 PROBABLY THE MOST LIKED AMONG ALL THE GROUPS NEVER GOT ANY
- 12 NEGATIVE FEEDBACK AND THE MOST LIKED TERM WAS EQUITY FOCUSED
- 13 SOMETHING. COMMUNITIES AREAS, DESCRIBES WHAT WE ARE TRYING TO
- 14 BRING ABOUT, THE SECOND SET OF NAMES WERE GENERALLY FAVORABLE,
- 15 AND SOUND TECHNOCRATIC AND DETACHED. FAVORED ACROSS GROUPS
- 16 OPPORTUNITY DOESN'T SOUND AS URGENT AND OPPORTUNITY ZONES
- 17 GENERALLY JUST TO HIDE HOW THE WORD HAS BEEN USED, AND THE
- 18 ACRONYM EPIC, I THINK IT SOUNDS PATRONIZING BUT IN THIS GROUP
- 19 THE MOST LIKED NAME WAS PRIORITY COMMUNITIES. THE THIRD SET OF
- 20 NAMES ON THE NEXT PAGE, PLEASE, GOT MOSTLY NEGATIVE FEEDBACK.
- 21 THE TERM WAS SEEN AS MOST TERMS WERE SEEN AS OFFENSIVE,
- 22 DEMEANING, INFERIOR, OR ADJUSTMENTAL. COMMUNITIES ARE
- 23 CONSTANTLY CHANGING AND THESE TERMS DO NOT CAPTURE THAT. TERMS
- 24 CAPTURE THAT THERE IS A LOT TO ADDRESS BY RIGHTING THE WRONG
- 25 THAT HAVE BEEN DONE BUT STILL HIGHLIGHTING THE DISADVANTAGED





- 1 AND PEOPLE'S WANT FOR A MORE POSITIVE OUTLOOK AND THE MOST
- 2 LIKED TERM WERE UNDERSERVED COMMUNITIES AND DISLIKED WAS
- 3 DISADVANTAGED COMMUNITIES. WE GOT FEEDBACK ON ENVIRONMENTAL
- 4 JUSTICE THE TERM IS TOO NARROWLY USED AND DOESN'T ADEQUATELY
- 5 CAPTURE ISSUES. AND BASED ON THE FEEDBACK WE ARE PUTTING
- 6 FORWARD FOUR NAMES BASED ON REQUIREMENT US THAT THINK THE TERM
- 7 SHOULD MEET. IT SHOULD BE POSITIVE AND EMPOWERING, FORWARD
- 8 LOOKING AND ACTION ORIENTED SHOULD COMMUNICATE PRIORITY AND
- 9 SHOULD BE SHORT AND EASILY UNDERSTOOD. SO BASED ON THOSE
- 10 REQUIREMENTS, THE FOUR SUGGESTIONS THAT WE ARE PUTTING FORWARD
- 11 ARE: EQUITY FOCUSED COMMUNITIES; EQUITY PRIORITIZED
- 12 COMMUNITIES; EQUITY PRIORITY NEIGHBORHOODS; AND EQUITY ACTION
- 13 AREAS. WHILE THERE CAN BE VARIATION IN HOW WE USE NEIGHBORHOOD
- 14 AND AREAS AND COMMUNITY WE CAN SWITCH OUT WORDS A BIT. WE LIKE
- 15 THE RING OF EQUITY PRIORITY OR EQUITY COMMUNITY, GIVEN THE
- 16 WORD COMMUNITY NOW WE WANT TO CHANGE THE NAME TO EQUITY
- 17 PRIORITY COMMUNITIES OR EQUITY ACTION COMMUNITIES. NEXT PAGE,
- 18 PLEASE. WHAT'S NEXT? WE WANT TO SHARE OUR RECOMMENDATION WITH
- 19 THE JOINT PLANNING COMMITTEE AND ADMIN COMMITTEE, AND PROPOSE
- 20 A NOMENCLATURE FOR ADOPTION AND USE IN THE PLAN DOCUMENT. AND
- 21 THEN IN 2022, WE WANT TO REEXAMINE THE METHODOLOGY AND WE
- 22 ACKNOWLEDGE THAT THIS REEXAMINATION MAY LEAD TO INSIGHTS FOR
- 23 RENAMING IT DIFFERENTLY BUT WE WANT TO ACKNOWLEDGE THAT THE
- 24 PLAN DOCUMENT IS A LIVING DOCUMENT AND WE WOULD LIKE FOR IT TO
- 25 NOT HAVE THE TERMINOLOGY COMMUNITIES OF CONCERN. NEXT PAGE IS



- 1 THE FINAL PAGE IN THIS SLIDE DECK. FOR DISCUSSION TODAY WE'RE
- 2 POSING FOUR QUESTIONS ON THE FRAMEWORK DOES SUBCOMMITTEE HAVE
- 3 FEEDBACK ON OUR RECOMMENDATIONS THIS IS THE LONG-TERM
- 4 EXAMINATION AND THERE ARE OTHER ISSUES THAT YOU ALL RECOMMEND
- 5 FOR STUDY IN THE FUTURE. AND FOR NOMENCLATURE CAN YOU ALL
- 6 PROVIDE OPINIONS ON WHY YOU MAY NOT FAVOR THE FOUR NAMES THAT
- 7 WE SHORT LISTED AND IF YOU HAVE A PREFERENCE TOWARDS ANY OF
- 8 THE NAMES OR STILL HAVE SOME OTHER SUGGESTIONS YOU WANT US TO
- 9 CONSIDER. WITH THAT, I WILL TURN IT BACK TO YOU ALL.

10

- 11 VEDA FLOREZ, CHAIR: THANK YOU VERY MUCH. I APPRECIATE THE
- 12 REPORT. I THINK THAT THIS IS A GREAT OPPORTUNITY, AND COMING
- 13 BACK TO US HERE IN FEBRUARY OR MARCH, REALLY MAKES A
- 14 DIFFERENCE. WE'LL GO AHEAD AND START OUR QUESTIONS WITH RICH
- 15 HEDGES, AND I ALSO WANT TO LET YOU KNOW I'M ON MY CELL PHONE
- 16 TODAY, I'LL GET TO ALL YOUR QUESTIONS. RICH HEDGES, PLEASE.

- 18 RICHARD HEDGES: THANK YOU. FIRST, JUST SOME HISTORY. IN 1973,
- 19 WE HAD SEVERAL PEOPLE SPEAK TO US, THIS WAS A GRADUATE LEVEL
- 20 CLASS, TWO PLANNERS AND ONE FUTURE THINKER, AND THE THEME THEY
- 21 CAME AWAY FROM ALL OF THESE WAS, THAT WE DON'T DO PLANNING FOR
- 22 THE BOTTOM 25% BECAUSE THEY DON'T MAKE A DIFFERENCE IN THE
- 23 ECONOMY. AND THERE WAS A LOT OF PUSH BACK. BECAUSE MOST OF US
- 24 WERE FAR LEFT OF CENTER THAT WERE IN THAT CLASS. FROM THE
- 25 CLASS, BUT THE OVERALL OVERWHELMING THEME THAT I GOT FROM THAT



- 1 CLASS GOES ALONG WITH WHAT YOU TALKED ABOUT SOME OF THE RACIST
- 2 PLANNING IN THE PAST. SO I CONCUR WITH THAT ASSESSMENT.
- 3 SECONDLY, I HOPE, THIS IS MY POINT ON THE PRESENTATION, WE
- 4 DON'T GET BOGGED DOWN IN NAMING WHAT WE'RE DOING. THAT WE --
- 5 IT'S TOO MUCH TIME MOVING THE CHAIRS AROUND THE DECK AND
- 6 GETTING TO SOLUTIONS. WE NEED TO FIND WAYS TO EMPOWER
- 7 COMMUNITIES, WHATEVER WE CALL THEM, THAT NEED THE POWER, TO
- 8 MAKE A DIFFERENCE IN THEIR LIVES. THIS'S ALL I HAVE TO SAY.
- 9 THANK YOU.

10

11 VEDA FLOREZ, CHAIR: THANK YOU VERY MUCH. TERRY SCOTT?

12

13 CLERK, MARTHA SILVER: TERRY, YOU NEED TO UNMUTE YOURSELF.

- 15 TERRY SCOTT: MY QUESTION IS REGARDING THE USE OF CERTAIN
- 16 GENERIC TERMINOLOGY. ONE THAT JUMPED OUT AT ME WAS EQUITY.
- 17 WHAT DO WE MEAN BY EQUITY? AND IT -- THERE IS A GENERIC
- 18 VERSION OF EOUITY, AND THEN THERE ARE SPECIFIC VERSIONS THAT
- 19 MAY APPLY TO INDIVIDUAL'S PROGRAMS. AND I'M HAVING A LITTLE
- 20 BIT OF DIFFICULTY. BECAUSE DEPENDING ON THE GROUP SERVED,
- 21 THEIR UNDERSTANDING OR DEFINITION OF EQUITY OR ANY OF SOME OF
- 22 THESE OTHER WORDS, LIKE UNDERSERVED, MAY DIFFER. AND I'M NOT
- 23 SURE THAT WE CAN -- I'M LOOKING FOR THE MOST USEFUL AND THE
- 24 MOST DEFINITIVE, SOMEWHAT GENERIC TERM THAT CAN BE USED ACROSS
- 25 THE BOARD, BUT SOME OF THEM JUST DON'T FIT ACROSS THE BOARD.



1 2 VEDA FLOREZ, CHAIR: ANUP? ANY COMMENTS? 3 ANUP TAPASE: I WILL CONCUR WITH WHAT TERRY SAID HERE. EQUITY 4 5 IS MULTI-FACETED IT'S HARD TO COME UP WITH A SINGLE DEFINITION OF IT, WE ATTEMPTED TO DEFINE IT AS PART OF OUR EQUITY 6 PLATFORM AND ALSO IN THE EQUITY ANALYSIS REPORT THAT WE WILL 7 8 PUT FORWARD, BUT AT THE SAME TIME, I THINK WHAT GELLED WITH, DURING THE FOCUS GROUPS, EVEN WHEN DAVE BROUGHT UP THIS ISSUE 9 OF HOW MANY COMMUNITIES WITH DIFFERENT ISSUES THEY TRIED TO 10 COME UP WITH A DIFFERENT SUGGESTION AND THEN ENDED UP LANDING 11 SIDING WITH SOMETHING WITH EOUITY BECAUSE IT CAPTURES 12 EVERYONE'S ISSUES. 13 14 TERRY SCOTT: IT'S CONVENIENT AND GENERIC. 15 16 VEDA FLOREZ, CHAIR: ANNE OLIVIA ELDRED. 17 18 ANNE OLIVIA ELDRED: I WANT TO THANK STAFF FOR RAISING THIS AND 19 DOING THE FOCUS GROUPS. I WAS REALLY HONORED TO BE REACHED OUT 20 TO, AND WAS ABLE TO HELP PUT TOGETHER A FOCUS GROUP THAT IN 21 THE LAST WEEK. THE PEOPLE WHO PARTICIPATED IN IT WERE REALLY 22 IMPRESSED WITH THE THOUGHTFULNESS, AND THOROUGHNESS. EVERY ONE 23 OF THEM HAS SAID THEY WOULD LIKE TO BE REACHED OUT TO AGAIN 24

AND ARE NOW MORE INTERESTED AND ENGAGED WITH WHAT MTC IS



1	DOING. THEY DIDN'T KNOW THE THINGS THAT WERE HAPPENING HERE
2	AND ARE GENUINELY EXCITED. AND THE ROSE FOUNDATION WAS THERE
3	AND I WAS THRILLED TO SEE THEM THERE. I WANT TO VOICE STRONG
4	SUPPORT FOR THE VOICE OF COMMUNITIES AS OPPOSED TO ANYTHING
5	THAT IS SPECIFICALLY GEOGRAPHICALLY BASED. AS MANY OF OUR
6	COMMUNITIES ARE NOT GEOGRAPHICALLY BASED, AS YOU POINTED OUT,
7	LGBTQ, PEOPLE WITH DIFFERENT ABILITY AND ACCESS LEVELS,
8	ELDERLY OR OTHER AGE GROUPS LIKE YOUTH ARE NOT NECESSARILY IN
9	A GEOGRAPHIC LOCATION SO NEIGHBORHOOD OR AREA, I FEEL IS TOO
10	RESTRICTIVE. IT ALSO GIVES SOME FLEXIBILITY, AND I DO WANT TO
11	STRONGLY SUPPORT THE USE OF EQUITY BECAUSE I THINK THAT THE
12	DIFFERENCE BETWEEN EQUAL AND EQUITABLE IS A REALLY IMPORTANT
13	DISTINCTION THAT HASN'T ALWAYS BEEN HONORED THROUGH TIME. AND
14	OVER TIME PEOPLE ARE STARTING TO RECOGNIZE THE IMPORTANCE OF
15	EQUITABLE ACTIONS WHICH MEANS THAT THEY WILL LOOK DIFFERENT IN
16	EACH PLACE AND FOR EACH GROUP OF PEOPLE. AND SO, REALLY,
17	THAT'S THE ONLY FEEDBACK I V BUT I THINK THAT KEEPING IT NON-
18	PHYSICAL LOCATION-BASED OR GEOGRAPHIC BASED AND THE PEOPLE WHO
19	WE'RE REALLY TRYING TO SERVE IS THE PEOPLE AS OPPOSED TO A
20	GEOGRAPHIC AREA. THAT'S ALL.
21	

VEDA FLOREZ, CHAIR: THANK YOU. RANDI KINMAN.

2223

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RANDI KINMAN: THANK YOU. SO FIRST OF ALL, MY FIRST QUESTION 1 IS, IS WERE THE GROUPS THAT YOU MET WITH, WERE THESE THEIR 2 3 CLIENTS? OR WAS THIS STAFF? 4 5 ANUP TAPASE: IT WAS A MIXED BAG, ACROSS. THERE WERE SOME FOCUS GROUPS WHERE IT WAS ONLY STAFF BUT OTHERS IT WAS MIXED. 6 7 8 RANDI KINMAN: OKAY IT WOULD BE HELPFUL IF YOU JUST NOTED THAT, LIKE, 20 CLIENTS, SEVEN STAFF, AS OPPOSED TO 20 STAFF, SEVEN 9 CLIENTS. BECAUSE IT DOES WEIGH THE RESPONSE THAT YOU GET. AND 10 WE WANT TO MAKE SURE THAT, JUST FOR TRANSPARENCY, WE HAVE THAT 11 LISTED. I COULD MEET WITH, YOU KNOW, 16 DIFFERENT, YOU KNOW, 12 SENIOR, LOW INCOME COMMUNITIES, YOU KNOW, HOUSING COMMUNITIES, 13 AND IF I ONLY MET WITH THE STAFF, I WOULD GET A COMPLETELY 14 15 DIFFERENT RESPONSE THAN I WOULD WITH THE ACTUAL SENIORS 16 THEMSELVES. SO MY NEXT COMMENT IS ON -- IT SEEMS LIKE THE 17 FOCUS DURING THE PRESENTATION WAS ON SPECIFIC NEIGHBORHOODS AND ZONES, AND AREAS. AND I WANTED TO MAKE SURE THAT, IN OUR 18 OUTREACH, WE DID A REALLY GOOD JOB THE LAST TWO ROUNDS OF 19 MAKING SURE THAT WE ANALYZED AND ACKNOWLEDGE THE FACT THAT 50% 20 21 OF THE PEOPLE WHO WOULD FALL INTO LOW INCOME COMMUNITIES OF COLOR, DID NOT LIVE WITHIN A SPECIFIC NEIGHBORHOOD. THEY 22 DIDN'T LIVE IN A ZONE THAT WE COULD ACTUALLY ATTACH THEM TO. 23 SO WE DEVELOPED TWO DIFFERENT KINDS OF PRIORITIZATIONS, AND 24

ONE IS AROUND THE NEIGHBORHOODS THAT HAVE TRADITIONALLY BEEN



LEFT OUT OF EVERYTHING AND THE PEOPLE WHO HAVE MIGRATED OR 1 LIVED IN THE GREATER COMMUNITY WHO DON'T HAVE ENOUGH OF A 2 3 DEMOGRAPHIC TO MAKE IT LOOK LIKE A CONCRETE PLACE. SO WAS THE FOCUS MORE ON THE INDIVIDUAL COMMUNITIES? OR WAS IT FOCUSED ON 4 5 THE OVERALL -- THE BIG WAVE? 6 ANUP TAPASE: WE DID TALK ABOUT IT IN THE PERSPECTIVE OF PLACE-7 8 BASED DISCUSSIONS BECAUSE WE WERE TALKING ABOUT HOW THIS FRAMEWORK IS USED TO PRIORITIZE GRANTS OR TO DO EQUITY 9 10 ANALYSIS. AND SO IT WAS FROM THE PERSPECTIVE OF IDENTIFYING PLACES. 11 12 RANDI KINMAN: THAT'S SOMETHING I HAVE TO PUSH BACK HARD ON 13 BECAUSE WE MADE ROUNDS TO MAKE SURE THAT IF WE ONLY FOCUSED ON 14 PLACE-BASE THEN WE MISS HALF THE POPULATION THAT NEEDS TO HAVE 15 16 ATTENTION FOCUSED ON THEM. AND THAT'S, YOU KNOW, I'M NOT TAKING AWAY FROM THE PLACE-BASED ATMOSPHERE, BUT I WILL TELL 17 THAT YOU IF WE ONLY FOCUS ON PLACE-BASE THEN WE REALLY MISS 18 THE DYNAMICS OF THE PEOPLE THAT WE'RE TRYING TO SERVE. IN THAT 19

- 24 HAVE NO ACCESS TO TRANSIT SOME OF THEM HAVE NO ACCESS TO
- 25 DECENT SCHOOLS SOME OF THEM HAVE NO ACCESS TO FOOD. SO THERE

DEGREE I WOULD LIKE TO SEE TWEAKS GOING FORWARD WE KNOW WHAT

THE NEXT CENSUS IS GOING TO GIVE US, BUT IN ALL OF THE UPDATES

SHOWED US THAT YES WE HAVE THESE ROTTEN SPOTS TO DEAL WITH AND

WE HAVE TO DEAL WITH THEM FOR DIFFERENT REASONS SOME OF THEM

20

21

22



- 1 IS THAT PORTION OF IT. BUT THEN THERE'S THE BROADER LOOK.
- 2 BECAUSE WHAT WILL HAPPEN IF WE ONLY LOOK AT THOSE
- 3 NEIGHBORHOODS, THEN THE CONCENTRATION, THEN SOME OF THE
- 4 NEIGHBORHOODS DON'T RISE TO THE TOP WHERE THEY GET SERVICE.
- 5 AND WE ONLY CONCENTRATE ON A SMALL AREA AND WE'RE
- 6 CONCENTRATING ON LESS THAN HALF THE POPULATION THAT NEEDS TO
- 7 HAVE SERVICES BOOSTED OR NEEDS TO HAVE ATTENTION. SO FOR THAT
- 8 REASON, MY SUGGESTION IS -- AND THE REASON WE USED COMMUNITIES
- 9 OF CONCERN IS BECAUSE THAT COVERED THE WHOLE SHEBANG. COVERED
- 10 THE TARGETED NEIGHBORHOODS, AND IT ALSO ALLOWED US TO DEVELOP
- 11 POLICY THAT IMPACTED THE ENTIRE SERVICE NEEDS. SO, FOR THAT
- 12 REASON, WHAT I MIGHT SUGGEST IS A BROAD SCALE EQUITY
- 13 PRIORITIZED COMMUNITIES, BUT ALSO BE ABLE TO IDENTIFY SPECIFIC
- 14 NEIGHBORHOODS. BECAUSE THAT WILL MAKE A DIFFERENCE WHERE THE
- 15 MONEY GOES. AND IT REALLY MAKES A BIG DIFFERENCE BECAUSE WE
- 16 USE WHATEVER WE USE IS ALSO USED BY OTHER AGENCIES TO
- 17 DETERMINE HOW FUNDING GOES INTO THEM. SO I DON'T WANT US TO
- 18 LOSE EITHER/OR.

19

- 20 ANUP TAPASE: TOTALLY. THANK YOU. I THINK THIS'S WHAT WE WERE
- 21 TRYING TO GET AT WITH OUR RECOMMENDATIONS FOR THE LONG-TERM
- 22 FRAMEWORK IS SOLELY NOT TO MAKE THIS A PLACE-BASED DISCUSSION
- 23 BUT RECOGNIZING COMMUNITIES ARE NOT NECESSARILY CONCENTRATED.

24

25 RANDI KINMAN: THANK YOU.





1

2 CLERK, MARTHA SILVER: WALTER WILSON?

- 4 SPEAKER: GOOD AFTERNOON. THE OUESTION WAS ASKED STAFF OR
- 5 COMMUNITY, I WAS ONE OF THE FIRST PEOPLE ON THE FIRST BOARDS
- 6 FOR THE CLINICS THAT WERE STARTED IN SAN JOSE THEY HIRE PEOPLE
- 7 FROM THE COMMUNITIES THEY SERVE. THAT IS COMMUNITY. THE OTHER
- 8 THING IS PLACE-BASED IS VERY IMPORTANT. LOOK AT WHAT'S
- 9 HAPPENING WITH COVID. THE PEOPLE WHO ARE THE MOST DISPARITY
- 10 ARE THE ONES WHO ARE RECEIVING THE SERVICES FOR THE VACCINE
- 11 LAST. THIS IS NOT HAPPENSTANCE WE KNOW WHAT'S GOING ON IN
- 12 THESE COMMUNITIES WHERE THE POOR AND DISADVANTAGED PEOPLE
- 13 LIVE. IT'S BEEN GOING ON FOR YEARS. AND I TEND TO AGREE THAT
- 14 SURE WE HAVE TO BE ABLE TO FOCUS ON BOTH FOCUS ON WHERE
- 15 POCKETS OF DISPARITY ARE LOCATED NOT EXCLUSION OF EVERYONE
- 16 ELSE. TO RANDY'S POINT THE POLICY THAT ADDRESSES THE POCKETS
- 17 OF CONCENTRATION OF NECK TEES, AS WELL AS ADDRESSING PEOPLE
- 18 WHO ARE SPREAD OUT TO OTHER AREAS THAT MEET THOSE SAME
- 19 OUALIFICATIONS. SO NOT REALLY KNOWING AND UNDERSTANDING WHAT
- 20 YOUR OVERALL GOAL IS. THIS IS ABOUT TRANSPORTATION. I THINK
- 21 THIS IS ABOUT TRANSPORTATION. IT SEEMS TO ME PLACE-BASED WOULD
- 22 BE VERY IMPORTANT. AND THE OTHER THING IS THAT -- I'M CURIOUS
- 23 -- IN YOUR RESEARCH, THE PEOPLE WHO WE'RE CALLING COMMUNITIES
- 24 OF CONCERN, DIDN'T LIKE THE TERM, AND FOR VARIOUS REASONS. AND
- 25 SO AT THE END OF THE DAY, HAD YOU GUYS COME TO A CONCLUSION --



1	I SAW THE LIST THAT YOU PUT IN FRONT OF US, COME TO CONCLUSION
2	ABOUT THE NAME THAT YOU PREFER TO USE OUT OF ALL YOUR STUDY
3	AND RESEARCH. THANK YOU.
4	
5	VEDA FLOREZ, CHAIR: THANK YOU. DID YOU HAVE A COMMENT ANUP?
6	
7	ANUP TAPASE: I JUST BELIEVE WALTER WAS REQUESTING A RESPONSE
8	ON WHICH ONES WE PRIORITIZED? OR DID I MISUNDERSTAND?
9	
10	WALTER WILSON: YES. THE NAME YOU DECIDED TO CHOOSE.
11	
12	ANUP TAPASE: IT WAS THE FOUR NAMES THAT WE SHOWED, EQUITY
13	FOCUSED COMMUNITIES AND EQUITY PRIORITIZED NEIGHBORHOODS,
14	EQUITY FOCUSED COMMUNITIES, AND EQUITY ACTION COMMUNITIES.
15	
16	WALTER WILSON: BUT YOUR GROUP DIDN'T CHOOSE ANY ONE THAT YOU
17	GUYS LIKED YOURSELF?
18	
19	ANUP TAPASE: IT'S HARD. I MEAN, THAT'S WHY WE ARE HERE ALSO
20	LOOKING FOR WHAT YOU MIGHT BE TRYING TO I THINK SOME OF US
21	ARE MORE INCLINED TOWARDS EQUITY OR PRIORITIZED COMMUNITIES.
22	
23	WALTER WILSON: THANK YOU.
24	

VEDA FLOREZ, CHAIR: THANK YOU. RAHMON MOMOH?



1 RAHMON MOMOH: THANK YOU SO MUCH FOR THE PRESENTATION. I WAS 2 3 LOOKING AT THE LIST OF THE CBOS THAT YOU KNOW, THE FOCUS GROUP, I DIDN'T SEE ANY IN THE CONTRA COSTA AREA. I'M NOT SURE 4 5 IF THAT WAS AN OVERSIGHT, BUT I THINK IT MAKES A BIG DIFFERENCE IF YOU LOOK AT CBOS, ESPECIALLY IN THE EAST CONTRA 6 COSTA AREA. I BELIEVE, YOU KNOW, YOU MIGHT GET A LITTLE 7 8 DIFFERENT VIEWPOINT. REGARDING THE NOMENCLATURE, I THINK I LIKE THE EOUITY BEING THERE, BECAUSE IT'S FORWARD LOOKING, 9 IT'S POSITIVE, AND IT MEETS ALL OF THE CRITERIA THAT YOU 10 INDICATED. SO EQUITY, TO ME, IS POSITIVE, AND IT SHOULD BE 11 INCLUDED. BUT I DON'T LIKE THE PRIORITIZE, BECAUSE IT GIVES 12 THE IMPRESSION THAT THE GROUP IS GETTING PRIORITY OVER OTHER 13 GROUPS. SO, YOU KNOW, WE ARE -- PEOPLE WILL BE CONCERNED THAT 14 15 YOU ARE GIVING PRIORITY OVER SOME OTHER GROUP. SO I THINK 16 EQUITY IS A GREAT NAME TO BE INCLUDED, BUT NOT TO, AS A PRIORITY. SO I THINK, LET ME LOOK AT THE FIVE LIST OF NAMES 17 THAT YOU HAVE. I LIKE THE ONE WITH -- I JUST -- IS IT POSSIBLE 18 TO SHOW THE FIVE NAMES AGAIN? I'M SORRY. 19 20 ANUP TAPASE: WHILE STAFF IS PULLING IT UP, IT'S EQUITY ACTION 21 OR FOCUS OR PRIORITY. THOSE WERE THE THREE MIDDLE WORDS. 22 23 WALTER WILSON: OKAY. I CAN PULL IT UP IF YOU CAN'T FIND IT. 24



CLERK, MARTHA SILVER: BROADCASTING TEAM CAN YOU PULL UP THE 1 2 SLIDE PLEASE? 3 WALTER WILSON: I FOUND IT MYSELF. EQUITY FOCUS COMMUNITY I 4 5 LIKE THAT BEST IN TERMS OF OPTIONS. AGAIN, YOU HAVE TWO WORDS THERE THAT ARE POSITIVE, EQUITY, AND COMMUNITY. SO EMPHASIS TO 6 ME GIVES THE IMPRESSION. OVERALL GREAT PRESENTATION. I'M GOING 7 8 TO ASK STAFF TO PLEASE CONSIDER CONTRA COSTA WHEN YOU DO YOUR FOCUS GROUP. IT LOOKS LIKE WE'RE BEING NEGLECTED WHEN YOU DO 9 YOUR FOCUS GROUP. THANK YOU SO MUCH. 10 11 VEDA FLOREZ, CHAIR: THANK YOU VERY MUCH. MICHAEL LOPEZ? 12 13 MICHAEL LOPEZ: CAN YOU HEAR ME NOW? 14 15 16 VEDA FLOREZ, CHAIR: WE CAN HEAR YOU. 17 MICHAEL LOPEZ: OKAY. THANK YOU VERY MUCH FOR THE PRESENTATION. 18 I'M GOING BACK TO THE COMMUNITY -- TO THE RECOMMENDATIONS ON 19 20 THE COMMUNITIES OF CONCERN FRAMEWORK, AND THE OVERALL 21 DEFINITION, YOU HAVE GOT INPUT THAT SAYS TO TIE THE DEFINITION WITH THE HISTORICAL ISSUES THAT HAVE LED TO COMMUNITIES OF 22

CONCERN. AND I'M KIND OF WONDERING, WHAT DOES THAT MEAN? DOES

THAT MEAN THE NATIONAL ISSUES? OR THE LOCAL ISSUES? OR YOU'RE

GOING TO GO -- AND MAYBE THIS HASN'T BEEN THOUGHT OUT, BUT

23

24



- 1 WOULD YOU GO INTO THE HISTORY OF SAN JOSE AND OAKLAND SINCE
- 2 THEY'RE THE OLDER CITIES AND THE ONES THAT HAVE REALLY BEEN
- 3 DEVELOPING AND HAVE THE CORE OF THE COMMUNITIES OF CONCERN, AS
- 4 WE'RE CALLING THEM NOW? THAT'S ONE QUESTION. AND THEN WITH
- 5 RESPECT TO THE OVERALL NAME, MY PREFERENCE IS EITHER THE
- 6 EQUITY PRIORITY COMMUNITIES OR THE EQUITY FOCUS COMMUNITIES.
- 7 BECAUSE I THINK THOSE TWO TERMS, EITHER OF THE TWO, SEEMS TO
- 8 CAPTURE WHAT WE'RE REALLY TRYING TO ADDRESS. AND ONE LAST
- 9 QUESTION, AND THIS IS MORE OF A TECHNICAL QUESTION, JUST FOR
- 10 MY CLARIFICATION, AND THAT IS, ARE WE STILL USING CENSUS
- 11 TRACKS TO GATHER THE INFORMATION FOR THESE FOCUS AREAS OR
- 12 PRIORITY AREAS? IS THAT GOING TO BE THE SAME SORT OF, DATA
- 13 COLLECTION?

14

19

- 15 ANUP TAPASE: RIGHT NOW WE ARE STILL USING CENSUS TRACKS BUT IN
- 16 THE FUTURE WE MAY CONSIDER ALTERNATIVELY. THANK YOU FOR YOUR
- 17 FEEDBACK ON THE NAMES. SORRY. I'M MISSING YOUR FIRST QUESTION
- 18 WAS? YOU'RE MUTED. YOU'RE MUTED, MIKE.
- 20 MICHAEL LOPEZ: YEAH, THE HISTORICAL ISSUES WAS THE FIRST PART
- 21 OF THE QUESTION. HOW DO YOU THINK YOU WILL ADDRESS THAT?
- 23 ANUP TAPASE: YOU ARE RIGHT. SO OF COURSE THIS IS PART OF THIS
- 24 WOULD BE PART OF THE FUTURE REEXAMINATION. SO THE SCOPE IS
- 25 OPEN. BUT THE WAY WE WERE THINKING ABOUT IT IT'S MORE ABOUT



- 1 THE PLANNING POLICIES, HISTORICAL PLANNING POLICIES THAT HAVE
- 2 LED TO THE SEGREGATION TODAY, OR THE ISOLATION OF SOME OF THE
- 3 COMMUNITIES SUCH AS REDLINING PRACTICES OR RACIALLY
- 4 RESTRICTIVE COVENANTS.

5

6 MICHAEL LOPEZ: RESTRICTIONS.

7

8 ANUP TAPASE: YEAH.

9

- 10 MICHAEL LOPEZ: SO IT'S AN OVERALL IT'S NOT FOCUSED ON A
- 11 PARTICULAR CITY. I THINK IT WOULD BE INTERESTING BUT IT WOULD
- 12 BE TOO FOCUSED. OKAY. THANK YOU VERY MUCH.

13

14 VEDA FLOREZ, CHAIR: THANK YOU. RICK COATES?

- 16 RICK COATES: YEAH, FIRST OFF, I WANT TO APOLOGIZE FOR SHOWING
- 17 UP LATE. I HAD TO HAVE A WRESTLING MATCH WITH MY COMPUTER IT
- 18 MORNING. IT DID NOT WANT TO COOPERATE. I WANT TO UNDERSCORE
- 19 WHAT RANDI SAID. I IDENTIFY WITH WHAT SHE HAS PUT OUT THERE.
- 20 ALSO, FROM A HISTORICAL STANDPOINT, PART OF THE PROBLEM IS THE
- 21 WAY WE HAVE INSISTED ON CREATING AUTOMOBILE INFRASTRUCTURE BUT
- 22 NO TRANSIT INFRASTRUCTURE. IF YOU LOOK AT ZONING LAWS, AND
- 23 DEVELOPMENT ALMOST ALL DEVELOPMENTS REQUIRE THAT YOU HAVE ROAD
- 24 ACCESS, BUT THEY DON'T SAY ANYTHING ABOUT TRANSIT ACCESS. AND
- 25 IT SEEMS TO ME THAT'S PART OF THE PROBLEM. I DON'T KNOW



WHETHER THIS IS FIX IT IN ANYWAY. BUT IT'S WHAT'S LED TO THE 1 ISOLATION OF SO MANY PEOPLE. THANK YOU. 2 3 VEDA FLOREZ, CHAIR: THANK YOU. AND WALTER WILSON? 4 5 WALTER WILSON: DID YOU WANT US TO VOTE ON ONE OF THOSE FOUR 6 7 NAMES? ANUP? WAS THAT ONE OF YOUR GOALS TODAY? 8 ANUP TAPASE: NO. WE DON'T HAVE AN OFFICIAL VOTE OR ANYTHING 9 LIKE THAT. I THINK THIS IS GOOD FEEDBACK. I WANTED TO HEAR 10 ACCIDENT LIKE, HOW YOU THOUGHT ABOUT EACH OF THE NAMES. SO WE 11 WILL CONSIDER ALL OF THAT FEEDBACK. 12 13 WALTER WILSON: OKAY. THANK YOU. 14 15 16 VEDA FLOREZ, CHAIR: THANK YOU. AND I'LL GO AHEAD AND GIVE MY COMMENTS BEFORE WE OPEN THIS UP TO THE PUBLIC. I KNOW YOU CAME 17 TO US IN DECEMBER WHICH WASN'T A VERY LONG TURN AROUND. HOW 18 LONG DOES IT USUALLY TAKE TO WRITE THE REPORT ONCE YOU HAVE 19 ALL THE DATA IN COMING FROM YOUR FOCUS GROUPS? 20 21 22 ANUP TAPASE: WELL IT TAKES TIME FOR THE SETUP OF THE FOCUS GROUPS. AND THEN ONCE MARTI, WHO IS ON THE SUBCOMMITTEE, ALSO, 23 SHE HELPS TAKE UP NOTES, AND SO WE HAVE NOTES IMMEDIATELY 24

AFTER THE MEETING. IF YOU WANT THE DETAILED NOTES, WE WOULD BE



- 1 HAPPY TO SHARE THAT, AS WELL, AND THEN WE JUST TOOK A FEW
- 2 WEEKS INTERNALLY TO SYNTHESIZE THE NOTES, AND I WOULD SAY
- 3 THREE WEEKS TO SYNTHESIZE THE NOTES AND REVIEW AMONG
- 4 INTERNALLY.

- 6 VEDA FLOREZ, CHAIR: THE REASON I ASK IS WE DIDN'T GET A LOT OF
- 7 TIME TO REACH OUT TO OUR CBOS OR NGOS. I DON'T SEE ANY
- 8 MEETINGS THAT TOOK PLACE IN THE NORTH BAY OTHER THAN VALLEJO.
- 9 AND I AM HAPPY THAT VALLEJO WAS INCLUDED. AND IT'S INTERESTING
- 10 THAT WE HAVE A GREATER POPULATION IN OAKLAND AND WE WERE ABLE
- 11 TO REACH OUT TO TWO ORGANIZATION IN OAKLAND. BUT WE HAVE
- 12 DIFFERENT DYNAMICS HERE IN THE NORTH BAY AND IT'S VERY
- 13 IMPORTANT THAT YOU REACH OUT, AND/OR TRY TO LET US KNOW WHAT
- 14 ORGANIZATIONS YOU'RE TRYING TO GO TO, AND PERHAPS WE, AS A
- 15 SUBCOMMITTEE MEMBER, CAN HELP YOU MAKE THOSE CONNECTIONS AND
- 16 REALLY HELP THEM UNDERSTAND THE GREATER IMPACT OF THEIR INPUT.
- 17 SO THAT BEING SAID, I'M A LITTLE -- I WOULD LIKE TO LIFT UP
- 18 THE COMMENTS, OF COURSE, THAT RANDI MADE. I THINK IT'S
- 19 IMPORTANT THAT WE'RE NOT ONLY LOCATION-BASED BUT WE'RE
- 20 FOCUSING ON A COMMUNITY SUCH AS THOSE OF LGBTQ AND THE
- 21 SUBCOMMITTEES, SUCH AS THE SENIORS, THE VETERANS, THAT WE'RE
- 22 REACHING OUT TO THESE OTHER COMMUNITIES THAT MAY NOT BE
- 23 COUNTED. SO AS WE MOVE TO THE NOMENCLATURE, I WOULD PREFER US
- 24 NOT TO USE NEIGHBORHOODS, AND STICK TO THE TERM COMMUNITIES.
- 25 BECAUSE THE COMMUNITIES DON'T NECESSARILY HAVE TO LIVE IN THE



1

March 1, 2021

SAME NEIGHBORHOOD TO NEED PRIORITIZATION. AND I KNOW THAT WE

- 2 NEED TO PRIORITIZE CERTAIN COMMUNITIES. AND UNDER SERVED IS 3 NEVER A GOOD THING TO HAVE THAT RECOMMENDATION, UNDERSERVED, OVERSERVED, OR SERVED. SO AREA THAT ARE BEING SERVED IS MORE 4 5 IMPORTANT TO ME. DEVELOPING COMMUNITIES IS AN EXCELLENT TERM THAT, I THINK, THAT AS WE MOVE TO THE FUTURE, WE WILL IDENTIFY 6 MORE SUBCOMMITTEES, AREAS OF CONCERN, SUCH AS THOSE FROM 7 8 NATIVE RESERVATION LANDS THAT NEED SERVICES AS WELL, AND NEED THAT INTERCONNECTIVITY. AREAS OF ADVANCEMENT IS KIND OF 9 10 INTERESTING, ALTHOUGH IT SORT OF HAS THAT TERM, THAT DIMINUTIVE TERM, THOSE THAT ARE ADVANCED, AND NOT ADVANCED. 11 AND AS I LOOK AT MY NOTES, I'M HAVING -- JUST WONDERING --12 THAT WE MAINTAIN THIS PLACED BASED DISCUSSION AS WELL AS NON-13 LOCATION-BASED DISCUSSION AND I THINK IT'S ALSO IMPORTANT TO 14 15 HAVE EOUITY IN OUR TERMS AND TO HAVE A COMMON DEFINITION OF
- 18 THINK THAT IT WOULD DO US WELL TO HAVE THOSE DEFINITIONS IN
- 19 ADVANCE SO THAT WHEN WE REVISIT THIS FIVE YEARS DOWN THE LINE,

WHAT EOUITY S I KNOW THE BLUE RIBBON TASK FORCE TOOK A GREAT

AMOUNT OF TIME TO IDENTIFY SOME STANDARDS AND PRACTICES. AND I

- 20 WE CAN SAY, ARE WE STAYING CONNECTED TO THE FOCUS OF WHAT OUR
- 21 DEFINITION WOULD BE. AND I SEE THAT RANDI KINMAN HAS HER HAND
- 22 UP.

23

16

- 24 RANDI KINMAN: THANK YOU. ANUP, THERE WAS SOMETHING YOU SAID
- 25 THAT JUST KIND OF CAUGHT MY EAR AND THAT WAS THAT WE MAY BE



- 1 LOOKING AT NOT USING CENSUS TRACTS IN THE FUTURE. AND ON
- 2 DISCUSSION, YOU CAN JUST BULLET POINT WHY WE'RE NOT USING THE
- 3 THING TO COLLECT DATA WHICH IS CENSUS TRACTS.

4

- 5 ANUP TAPASE: WE MAY NEED TO GO DEEPER TO BLOCK GROUP THAT'S
- 6 ONE REASON I CAN THINK OF.

- 8 RANDI KINMAN: IF I CAN OFFER A FLIP ON THAT. BECAUSE I HAVE
- 9 DONE THIS A COUPLE OF TIMES. CENSUS TRACT IS KIND OF BULKY TO
- 10 USE. BUT THAT'S WHY WE INTEND A LOT OF TIME IN THE BEGINNING,
- 11 ESPECIALLY WHEN WE GET THE NEW DATA OF GOING OVER OUR MAPS --
- 12 AND I KNOW I MOVED THINGS AROUND SEVERAL TIMES BECAUSE
- 13 ACCORDING TO THE CENSUS TRACT DATA, THE INFILL DEVELOPMENT HAD
- 14 PUSHED ENOUGH PEOPLE OF MEANS INTO A COMMUNITY THAT IT FELL
- 15 OFF. OR THE OTHER WAY AROUND. THAT WE HAD ONE CENSUS TRACT
- 16 THAT IT WAS REALLY CHOCK FULL OF NURSING HOMES IN A WEALTHY
- 17 COMMUNITY AND SO IT LOOKED LIKE WE WERE REALLY WEIGHTED WITH
- 18 LOW INCOME SENIORS THERE. BUT THE REALITY WAS THAT IT WAS A
- 19 NURSING HOME AND THEY WEREN'T GOING -- THIS WAS SKILLED
- 20 NURSING, SO THERE WAS NO USE OF TRANSIT THERE. AND SO WE COULD
- 21 TAKE THAT ONE OFF. SO I JUST WANT US TO BE REALLY CAUTIOUS
- 22 THAT WE DON'T LOSE THE -- I AGREE DRILLING DOWN WOULD BE
- 23 LOVELY, BUT I THINK THAT THAT'S WHERE I PUSHED IT BACK OUT TO
- 24 US AS A BODY, TO LOOK AT THAT, BECAUSE WE KNOW OUR
- 25 NEIGHBORHOODS. WE KNOW OUR -- I MEAN, I HAVE A CITY OF A



- 1 MILLION PEOPLE. I'M BIGGER THAN SAN FRANCISCO. SO IF I COULD
- 2 PICK THAT OUT AND I CAN, YOU KNOW, CROWD SOURCE THE
- 3 INFORMATION ON THAT, THEN I THINK WE CAN DO THAT WITH THE
- 4 SMALLER COMMUNITIES IN SMALLER AREAS. JUST SO THAT WE CATCH
- 5 THE PEOPLE THAT NEED TO BE CAUGHT, AND THAT WE RELEASE THE
- 6 PEOPLE THAT WE DON'T NEED TO MAINTAIN. BUT WE CAN HAVE THAT
- 7 DISCUSSION LATER. THANK YOU.

8

- 9 ANUP TAPASE: LET ME LOOK AT THE FRAMEWORK I'M SURE WE'LL BE
- 10 COMING BACK MANY MORE TIMES TO YOU ALL.

11

12 RANDI KINMAN: OKAY. THANK YOU.

13

14 CLERK, MARTHA SILVER: I THINK YOU'RE CALLING ON MARTI.

- 16 MARTI PASCHAL: MARTI PASCHAL STAFF LEGISLATION PUBLIC AFFAIRS
- 17 AND STAFF TO COUNCIL THIS IS IN RESPONSE TO THE COMMENTS MADE
- 18 ABOUT CBOS AND ENGAGEMENT WITH THE PROCESS, WE ENGAGE ON CBOS
- 19 TO CONTACT WITH MTC AND COMMUNITY ENGAGEMENT AND WE ISSUED THE
- 20 RFP AND DIDN'T RECEIVE PROPOSALS FROM CBOS IN CONTRA COSTA,
- 21 SOLANO, MARIN, NAPA AND SONOMA. BUT JUST AS WE DID THREE YEARS
- 22 AGO, WHEN WE ISSUED THE RFP, WE WILL SHARE THAT WITH YOU THE
- 23 NEXT TIME WE ISSUE ONE SOMETIME AT THE BEGINNING NEXT OF THE
- 24 FISCAL YEAR AND ASK THAT YOU SHARE WITH YOUR NETWORKS. WE CAN
- 25 ISSUE, ADVERTISE AS MUCH AS WE WANT BUT IT WOULD DEFINITELY



1	HELP IF YOU SHARE ANY INFORMATION THAT WE GIVE YOU WITH YOUR
2	NETWORKS TO ENSURE WE GET A ROBUST RESPONSE NEXT TIME WE ISSUE
3	RFP FOR COMMUNITY ENGAGEMENT SERVICES. THANK YOU. IS.
4	
5	VEDA FLOREZ, CHAIR: I REALLY APPRECIATE THAT COMMENT MARTI, IT
6	GOES TO SHOW THE WORK THAT WE NEED TO DO WITHIN OUR
7	COMMUNITIES, HOW WE COULD BE OF SERVICE TO MTC. SO I
8	APPRECIATE THAT. AND NEXT GO AROUND, PLEASE LET US KNOW. AND I
9	SEE THAT RENE PARDON ME RAHMON MOMOH HAS HIS HAND UP.
10	
11	RAHMON MOMOH: THANKS VEDA. AND THANKS FOR THE INFORMATION
12	ABOUT THE CBO. I WILL REACH OUT TO MY LOCAL CBOS WHEN THERE IS
13	A RUN COMES UP. I'M NOT SURE IF FEDERAL GLOVER SUPERVISOR
14	GLOVER WAS AWAY, THERE WAS NO RESPONSE FROM CONTRA COSTA, DID
15	YOU REACH OUT TO HIM AT THAT TIME? I KNOW THIS WAS THREE YEARS
16	AGO.
17	
18	MARTI PASCHAL: I'M NOT SURE IF HE WAS CONTACT OR NOT. BUT WE
19	WOULDN'T REACH OUT TO ANYONE AFTER PROPOSALS IN. ONCE THE RFP
20	PROCESS IS CLOSED, OUR HANDS ARE TIED.
21	
22	RAHMON MOMOH: THANK YOU VERY MUCH.
23	
24	VEDA FLOREZ, CHAIR: ADRIAN MENDOZA?



1	ANUP TAPASE: VEDA, IF I CAN JUST JUMP IN HERE?
2	
3	VEDA FLOREZ, CHAIR: SURE.
4	
5	ANUP TAPASE: WE HAVE QUITE A HEAVY TOPIC, THE NEXT TOPIC IS
6	QUITE HEAVY AND HAS A LOT OF CONTENT TO SHARE SO IF I CAN URGE
7	THE SUBCOMMITTEE TO MOVE FORWARD TO THE NEXT ITEM AS SOON AS
8	POSSIBLE. THANK YOU.
9	
10	VEDA FLOREZ, CHAIR: I'M GOING TO CALL ON ADRIENNE HE HASN'T
11	COMMENTED YET HIS COMMENTS ARE ALWAYS THOUGHTFUL, ADRIENNE IF
12	YOU CAN BREAK IT DOWN INTO A NUTSHELL THAT WOULD BE GREAT.
13	
14	CLERK, MARTHA SILVER: ACTUALLY VEDA HE IS NOT A MEMBER OF THIS
15	COMMITTEE AND THERE WAS ANOTHER PERSON IN FRONT OF HIM.
16	
17	VEDA FLOREZ, CHAIR: I SEE HE'S ON OUR ATTENDEE LIST.
18	
19	CLERK, MARTHA SILVER: DO YOU WANT TO GO TO TERRY SCOTT AND
20	THEN GO TO PUBLIC COMMENT?
21	
22	TERRY SCOTT: THANK YOU.
23	
24	VEDA FLOREZ, CHAIR: TERRY, YOU CAN MAKE IT BRIEF?
25	





- 1 TERRY SCOTT: I'LL TRY. MY DIFFICULTY IS TRYING TO APPLY THE
- 2 CONCEPTS, AND THE TERMINOLOGY THAT'S USED IN THIS REPORT TO
- 3 THE COUNTY THEY REPRESENT. AND IT'S VERY DIFFICULT. BECAUSE
- 4 WE'RE SO DIFFERENT FROM THE REST OF YOU. I WAS POLITICALLY, IN
- 5 THE NINE BAY AREA COUNTIES, WE'RE SWITZERLAND, AND NOT JUST
- 6 POLITICALLY, BUT GEOGRAPHICALLY IN THE SAME WAY. WE HAVE THE
- 7 SMALLEST POPULATION. WE HAVE A DIFFERENT COMMUNITIES, AS WE
- 8 MOVE FROM THE SOUTHERN EDGE OF THE COMMUNITY TO THE NORTHERN
- 9 EDGE, AND THE REQUIREMENTS, AND THE NEEDS ARE VASTLY
- 10 DIFFERENT. YOU KNOW, HALF OUR COUNTY IS LOCATED IN THE CITY OF
- 11 NAPA. HALF. AND IT'S, FRANKLY, WE'RE DIVIDED SO SIGNIFICANTLY.
- 12 WE HAVE THE LARGEST VETERANS HOME IN NORTHERN CALIFORNIA. WE
- 13 HAVE A PROPENSITY, A LARGER PERCENTAGE OF SENIORS TO GIVE YOU
- 14 AN IDEA, NORTH OF NAPA, WHICH IS GEOGRAPHICALLY OVER HALF OF
- 15 THE COUNTY HAS BETWEEN 20 AND 25% OF THE HOMES ARE SECOND,
- 16 THIRD, AND FOURTH HOMES. THERE ARE PEOPLE THAT LIVE IN SAN
- 17 FRANCISCO, THAT LIVE IN MARIN, THAT LIVE IN SANTA CLARA. SO
- 18 IT'S DIFFICULT TO DEAL WITH SOME OF THESE CONCEPTS. WE -- THE
- 19 JOBS/HOUSING BALANCE. WE HAVE 25 TO 30,000 PEOPLE A DAY THAT
- 20 ARE COMMUTE INTO A COMMUNITY OF LESS THAN 140,000. SO WE'RE
- 21 LOOKING AT A SIGNIFICANT PORTION OF THAT, 20%, 15 TO 20% ARE
- 22 COMMUTERS. WE HAVE A LARGE DEGREE, A LARGE PERCENTAGE OF
- 23 HOSPITALITY WORKERS. MOST OF WHOM ARE COMMUTERS, AND THEY'RE
- 24 COMMUTING BECAUSE THEY CAN'T AFFORD TO LIVE HERE. AND THEY
- 25 CAN'T AFFORD TO LIVE HERE BECAUSE THERE IS NO WORKFORCE



- 1 HOUSING AVAILABLE. AND, ANYHOW, IT'S -- I AM CHALLENGED WITH
- 2 THIS, AND I RECOGNIZE THAT THIS REPORT -- AND I DON'T WANT TO
- 3 HOLD IT UP ANYMORE -- IT'S VERY DIVERSE, BUT OUR COUNTIES, AND
- 4 OUR COMMUNITIES ARE INCREDIBLY DIFFERENT. AND MOST OF WHAT
- 5 WE'RE TALKING ABOUT DOES NOT APPLY TO THAT COUNTY. I CAN'T
- 6 SPEAK TO THE OTHERS.

7

- 8 VEDA FLOREZ, CHAIR: WELL TERRY THANK YOU FOR LOOKING UP THOSE
- 9 COMMENTS AND NOW THAT SUPERVISOR PEDROZA IS CHAIR OF MTC,
- 10 PERHAPS YOU CAN HAVE A PERSONAL COFFEE WITH HIM AND TALK ABOUT
- 11 SOME OF THESE ISSUES THAT REMAIN. NOW WE'LL GO AHEAD AND OPEN
- 12 UP TO THE MEMBERS OF THE PUBLIC. PAT?

13

- 14 SPEAKER: IT'S PARIS. YOU SHOULD REMEMBER ME FROM SOME OF THE
- 15 LEGAL VOTER MEETINGS A LONG TIME AGO. I HAD A QUESTION AND
- 16 THEN A COMMENT. ANUP, YOU HAVE SEEN THE GRAPHICS FROM THE
- 17 ROBERT WOOD JOHNSON FOUNDATION REGARDING EQUITY VERSUS
- 18 EOUALITY? THAT USES AN ACTIVE TRANSPORTATION GRAPHIC RATHER
- 19 THAN THE WATCHING THE BASEBALL GAME PICTURE?

20

- 21 CLERK, MARTHA SILVER: GOOD AFTERNOON, PAT. STAFF DOESN'T
- 22 ANSWER QUESTIONS FROM THE MEMBERS OF THE PUBLIC. BUT YOU CAN
- 23 REACH OUT TO ANUP OFFLINE. HAS INFORMATION IS INSIDE THE
- 24 POWERPOINT.



- 1 SPEAKER: OKAY. I WILL DO THAT. BUT THEN THE COMMENT I HAD
- 2 REGARDING THE SUGGESTIONS FOR NOMENCLATURE, I AGREE STRONGLY
- 3 WITH ALL OF THE COMMENTS THAT HAVE BEEN RAISED ABOUT THE
- 4 IMPORTANCE OF WORDS AND IMAGES, AND I WILL TAKE THE RISK OF
- 5 SUGGESTING A FIFTH PHRASING BASED ON THE FOUR THAT YOU HAVE
- 6 THERE. OBVIOUSLY YOU WANT TO KEEP THE WORD EQUITY; BUT TO ME,
- 7 FOCUS AND PRIORITIES COME ACROSS AS BUREAUCRATIC BABBLE.
- 8 ACTION IS THE ONE WORD OUT OF YOUR FOUR CHOICES THAT SAYS
- 9 YOU'RE GOING TO DO SOMETHING ABOUT IT, AND IT ALSO TIES INTO
- 10 THE IMPLEMENTATION PLAN THAT GETS THINGS GOING IN THE FIRST
- 11 COUPLE OF YEARS. SO WHEN YOU PUT UP THE SLIDE, EQUITY ACTION
- 12 AREAS --

13

- 14 CLERK, MARTHA SILVER: THANK YOU FOR YOUR COMMENTS. NEXT UP IS
- 15 ADRIAN MENDOZA. ADRIENNE YOU HAVE TWO MINUTES. GO AHEAD AND
- 16 UNMUTE YOURSELF. GIVE IT A GO. I CAN SEE YOUR STILL WITH US.
- 17 YOU CAN REACH OUT TO ANUP OFFLINE SO THAT YOU CAN SEND HIM
- 18 YOUR COMMENTS. VEDA, WE'RE READY FOR THE NEXT ITEM.
- 20 VEDA FLOREZ, CHAIR: THANK YOU ADRIENNE, AND THANK YOU PAT,
- 21 MEMBERS FROM OUR PUBLIC. YOUR INPUT IS ALWAYS IMPORTANT TO US.
- 22 LET'S GO AHEAD AND MOVE TO ITEM SIX PLANNED BAY AREA 2050
- 23 EQUITY ANALYSIS PREVIEW. ANUP, PLEASE.

24





- 1 ANUP TAPASE: THANK YOU VEDA. BROADCASTING TEAM, CAN WE GET THE
- 2 SLIDES UP, PLEASE? THANK YOU. OKAY. SO THIS IS OUR SECOND
- 3 ITEM. IT'S SUPPOSED TO BE A LONGER ITEM THAN THE FIRST ITEM,
- 4 SO I HOPE WE HAVE SOME TIME FOR DISCUSSION IN THE END. I'LL
- 5 TRY TO KEEP IT BRIEF THIS IS A PREVIEW OF THE EQUITY ANALYSIS
- 6 REPORT WHILE THERE IS A COUPLE OF MONTHS BEFORE WE PUT THE
- 7 ACTUAL REPORT-OUT WE WANT TO SHARE FINDINGS AND GET YOUR
- 8 FEEDBACK EARLY IN THE PROCESS. NEXT PAGE PLEASE. AS MENTIONED
- 9 IN DECEMBER THE EQUITY AND ANALYSIS REPORT HAS THREE SECTIONS
- 10 FIRST EQUITY LENS SECOND INVESTMENT ANALYSIS AND DISPARITIES
- 11 ANALYSIS. WE HAVE THE FINAL BLUEPRINT AND ALL STRATEGIES AND
- 12 MOVING ON TO THE ENVIRONMENTAL PHASE. SO REALLY THE EQUITY
- 13 ANALYSIS REPORT IS ABOUT LOOKING BACK AT OUR DECISIONS,
- 14 REFLECTING ON THE OUTCOMES, TO INFORM HOW WE CAN BEST
- 15 IMPLEMENT PLANNED BAY AREA 2050 AND ALSO TO INFORM FUTURE
- 16 PLANNING ACTIONS AND EFFORTS. SO NEXT PAGE PLEASE. I WILL GO
- 17 OVER EACH OF THOSE, THOSE THREE ELEMENTS, THE FIRST SECTION IS
- 18 SHORT AND THE SECOND AND THIRD ARE MORE DETAILED WITH CHARTS
- 19 AND NUMBERS. AND THEN WE WILL CLOSE IT UP WITH NEXT STEPS AND
- 20 DISCUSSION. NEXT PAGE PLEASE. SO WHEN WE SAY EQUITY LENS ON
- 21 STRATEGIES WE'RE HIGHLIGHTING THAT STAFF HAS TAKEN AN EQUITY
- 22 LENS APPROACH IN CRAFTING THE STRATEGIES IN PLANNED BAY AREA
- 23 2050. AND WHEN I SAY "STRATEGIES" I MEAN THE 35 STRATEGIES
- 24 THAT MAKE UP THE PLAN WHICH YOU ALL ARE FAMILIAR WITH. OUR
- 25 INITIAL LIST OF STRATEGIES WAS LONG SOURCED FROM PLANNED BAY





- 1 AREA 2040 THE PERSPECTIVE PAPERS, AND THE FUTURES, WHICH
- 2 STRESS TESTED DIFFERENT STRATEGIES UNDER FUTURE EXTERNAL
- 3 CONDITIONS WITH THE GOALS OF EQUITY AND RESILIENCE AND PROJECT
- 4 PERFORMANCE WHICH EVALUATED WHICH TRANSPORTATION PROJECTS
- 5 WOULD ADVANCE EQUITABLE OUTCOMES. SO THE STRATEGIES, THE
- 6 LONGEST OF STRATEGIES THAT WE HAD FROM THESE EFFORTS THEY WERE
- 7 PRIORITIZED, REFINED WITH SEVERAL EQUITY FOCUSED ASPECTS AND
- 8 NEW STRATEGIES WERE INTRODUCED BASED ON TARGETED OUTREACH WE
- 9 DID TO UNDERSERVED POPULATIONS AND FROM ALL THE FEEDBACK FROM
- 10 THE SUBCOMMITTEE IS REGIONAL EQUITY WORKING GROUP. NEXT PAGE.
- 11 METRICS CAN BE USEFUL INSIGHTFUL IN TERMS OF UNDERSTANDING THE
- 12 IMPACT OF THE PLAN AND STRATEGIES BUT WE WANT TO ACKNOWLEDGE
- 13 THAT NOT EVERY ASPECT OF THE STRATEGY CAN BE CAPTURED IN
- 14 METRICS BECAUSE THEY CANNOT BE ADEQUATELY REPRESENTED IN OUR
- 15 TRANSPORTATION AND LAND USE MODELS WHICH ARE USED TO SIMULATE
- 16 THE IMPACT OF OUR PLAN IN THE FUTURE, IN 2050. SO FOR EXAMPLE,
- 17 FOR THE STRATEGY AND REFORMING REGIONAL FARE POLICY, OUR
- 18 MODELS WILL -- CAN REPRESENT THE FACT THAT THERE IS AN
- 19 INTEGRATED FARE STRUCTURE, THERE ARE FARE TRANSFERS BETWEEN
- 20 OPERATORS AND THERE IS MEANS-BASED DISCOUNTS WITH PEOPLE OF
- 21 LOW INCOMES BUT IT CANNOT CAPTURE DISCOUNTS FOR YOUTH OR
- 22 PEOPLE WITH DISABILITIES AND THAT'S THE LIMITATION OF OUR
- 23 MODEL. FOR THE HOUSING STRATEGY TO FURTHER STRENGTHEN RENT
- 24 PROTECTIONS WE SIMULATE THAT RENT INCREASES ARE LIMITED TO
- 25 INFLATION SO PEOPLE DON'T MOVE AROUND AS OFTEN AND LEGAL





- 1 ASSISTANCE MORE OWN ENFORCEMENT PROTECTIONS WOULD HELP REDUCE
- 2 DISPLACEMENT. NEXT PAGE PLEASE. THERE ARE SEVERAL OTHER SUCH
- 3 EXAMPLES THAT ARE PART OF THE STRATEGIES AS EQUITY ELEMENTS
- 4 BUT CANNOT BE SUFFICIENTLY REPRESENTED IN OUR MODELING AND
- 5 SIMULATION SO THIS INCLUDES, FOR TRANSPORTATION, COMMUNITY LED
- 6 TRANSPORTATION ENHANCEMENTS, OR THE EFFECTS OF PROGRAMS TO
- 7 ENHANCE BUS STOPS OR PRIORITIZATION OF SOME SAFETY IMPROVEMENT
- 8 IN COMMUNITIES OF CONCERN. FOR HOUSING THIS MAY INCLUDE
- 9 TRANSFER OF OWNERSHIP OF AFFORDABLE UNITS TO TENANTS HOUSING
- 10 COOPERATIVES OR MORE SPECIFIC TO MORTGAGE RENTAL ASSISTANCE
- 11 WITH COMMUNITIES OF CONCERN AND FUNDING FOR IMPROVEMENTS IN
- 12 PRIORITY PRODUCTION AREAS AND UNDER THE ENVIRONMENTAL ELEMENT
- 13 MEANS-BASED RETROFIT OFFSET COST FOR BUILDING PRIORITIZATION
- 14 OF ELECTRIC VEHICLE CHARGING NETWORKS PROVISION FOR MICRO
- 15 MOBILITY SERVICE IN COMMUNITIES OF CONCERN. WE HAVE HAD A
- 16 CHANCE TO REVIEW AND HAND OUT DETAILED EQUITY FOCUSED ELEMENTS
- 17 WITHIN THE STRATEGY. AND ALL OF THIS TO SAY WE'RE NOT TRYING
- 18 TO TOOT OUR HORN HERE AND SAYING THERE ARE ALL THESE EOUITY
- 19 FOCUSED ELEMENTS BUT TO SAY EQUITY AND PLANNED BAY AREA
- 20 STRATEGIES ARE STRATEGIES AND WE SHOULD THINK ABOUT THE
- 21 STRATEGIES AND HOW THE IMPLEMENTATION PLAN CAN ADVANCE ALL THE
- 22 EQUITY FOCUSED ELEMENTS WHICH WE HAVE BEGUN TO DO. I WOULD ADD
- 23 IN INCORPORATING THESE ELEMENTS IS ATTRIBUTED TO GUIDANCE FROM
- 24 THIS SUBCOMMITTEE AND THE REGIONAL EQUITY WORKING GROUP DURING
- 25 THE LAST COUPLE OF YEARS SO WE THANK YOU FOR THAT. THAT BEING





- 1 SAID, UNDERSTANDING WHERE WE INVEST OUR DOLLARS AND WHAT THE
- 2 FORECASTED OUTCOMES ARE, ARE IMPORTANT. SO LET'S DIVE INTO
- 3 THAT ON THE NEXT PAGE PLEASE. THE NEXT SECTION IS THE
- 4 INVESTMENT ANALYSIS WHICH, AGAIN, NEXT PAGE PLEASE, WE'RE
- 5 TRYING TO ANSWER THESE KEY OUESTIONS. HOW DO INVESTMENTS IN
- 6 THE PLAN BENEFIT HOUSEHOLDS WITH LOW INCOMES? WE DEFINE
- 7 HOUSEHOLDS WITH LOW INCOMES. WE DEFINE AS HOUSEHOLDS OF LOW-
- 8 INCOME AS HOUSEHOLDS OF UNDER 50,000 A YEAR ANNUALLY WHICH
- 9 REPRESENTS ABOUT 21% OF ALL HOUSEHOLDS AND THAT'S THE SAME
- 10 DEFINITION WE USE IN THE COMMUNITIES OF CONCERN FACTORS. AND
- 11 WE DEFINE BENEFIT AS THE SHARE OF INVESTMENT THAT IS TARGETED
- 12 TOWARDS THOSE HOUSEHOLDS OF LOW INCOMES EITHER DEFINED BY
- 13 STRATEGY ITSELF OR CALCULATED BASED ON HOW THEY MIGHT USE THE
- 14 INVESTMENT. SECOND QUESTION WE'RE TRYING TO ANSWER IS TO
- 15 ANSWER MORE SPECIFICALLY TO PUBLIC TRANSIT, WHAT IS THE
- 16 DISTRIBUTION OF PUBLIC TRANSIT INVESTMENTS AMONG UNDERSERVED
- 17 POPULATION GROUPS INCLUDING PEOPLE OF LOW INCOME AND PEOPLE OF
- 18 COLOR. NEXT PAGE PLEASE. SO THESE ARE THE KIND OF CHARTS YOU
- 19 WILL SEE FOR ALL THE FOUR ELEMENTS OF THE PLAN. THE CHART IS
- 20 SHOWING THE TYPES OF INVESTMENTS ON THE LEFT, AND THEN THE
- 21 SIZE OF THE INVESTMENT IN DOLLARS. THE GREEN REPRESENTS THE
- 22 SHARE THAT GOES TOWARDS HOUSEHOLDS OF LOW INCOMES. THE PEACHY
- 23 COLOR REPRESENTS ALL OTHER HOUSEHOLDS AND THE GRAY NOT SHOWN
- 24 IN THIS CHART REPRESENTS FUNDING TARGETED TOWARDS BUSINESSES.
- 25 IN TRANSPORTATION, 39% OF ALL INVESTMENTS, WHICH IS NEARLY





- 1 \$580 BILLION, BENEFITS HOUSEHOLDS WITH LOW INCOMES. AND SO
- 2 THIS INCLUDES REGIONAL DISCRETIONARY FUNDING FOR TRANSIT AND
- 3 ROAD INVESTMENTS BOTH LOCAL AND REGIONAL TRANSIT, COMPLETE
- 4 STREET AND SAFETY IMPROVEMENTS, PRIORITIZING COMMUNITIES OF
- 5 CONCERN, AND FUNDING FOR TRANSPORTATION ENHANCEMENTS THAT
- 6 RESULT FROM COMMUNITY BASED TRANSPORTATION PLANS OR OTHER
- 7 SIMILAR EFFORTS. LET'S DEEP DIVE A BIT MORE INTO THE
- 8 TRANSPORTATION ON THE NEXT PAGE PLEASE. THE PIE CHART ON THE
- 9 LEFT SHOWS NEARLY 600 BILLION INVESTMENTS PLAN FROM NOW TO
- 10 2050, IN THE PLAN. AND ABOUT 69% OF THIS IS TOWARDS TRANSIT,
- 11 28% IS TOWARDS ROAD INVESTMENTS AND THREE% IS TOWARDS WALKING
- 12 AND BICYCLING AND OTHER MICRO MOBILITY INVESTMENTS. THIS, TWO
- 13 THIRDS IS FOR OPERATING AND MAINTAINING THE EXISTING SYSTEM.
- 14 AND 1/3 IS FOR ALL OTHER STRATEGIES, WHERE THERE IS LOWER
- 15 FOCUS FOR ROAD INVESTMENTS, SO YOU WILL SEE THAT IN OPERATING
- 16 THE EXISTING SYSTEM, 30% IS TOWARDS ROAD, BUT FOR ALL THE NEW
- 17 STRATEGIES, ABOUT 24% IS TOWARD ROAD INVESTMENT AND MORE FOCUS
- 18 IN MICRO MOBILITY, AND WALKING. DUE TO TRANSIT INVESTMENTS
- 19 THEMSELVES, NEXT PAGE PLEASE, THERE IS A LOT GOING ON HERE BUT
- 20 I THINK IT'S WORTHWHILE TO UNDERSTAND THIS. BECAUSE IT'S VERY
- 21 CLOSELY RELATED TO OUR TITLE SIX ANALYSIS. IT IS USEFUL TO
- 22 UNDERSTAND THAT HOW TRANSIT INVESTMENTS BY OPERATOR VARY IN
- 23 TERMS OF BENEFITS TO UNDERSERVED POPULATIONS. LET ME FIRST
- 24 BREAK DOWN THE CHART. THERE ARE TWO PARALLEL CHARTS HERE. THE
- 25 LEFT ONE SHOWING THE TOTAL INVESTMENT BY OPERATOR IN OUR PLAN.





- 1 AND THE RIGHT ONE SHOWING THE INVESTMENT PER RIDER. SO IT'S
- 2 TAKING THE TOTAL INVESTMENT AND DIVIDING IT BY THE WEEKLY
- 3 RIDERSHIP. MORE IMPORTANTLY THE HORIZONTAL ACCESS IS THE
- 4 PERSON OF COLOR'S SHARE OF EXISTING RIDERSHIP, AND THE
- 5 VERTICAL AXIS IS THE LOW INCOME SHARE OF RIDERSHIP. CURRENTLY
- 6 LOOKING AT A COUPLE OF OPERATORS, SMART, FOR EXAMPLE, THE
- 7 RIDERSHIP IS ABOUT 30% PERSON OF COLOR 30% LOW INCOME THE
- 8 TOTAL INVESTMENT DOLLARS RELATIVE TO OPERATORS IS TINY BUT
- 9 WHEN YOU LOOK AT RIDERSHIP THE INVESTMENT IS HIGHEST OF ALL
- 10 OPERATORS, 80% PEOPLE OF COLOR, 70% PEOPLE WITH LOW INCOMES
- 11 INVESTMENTS SIZABLE RELATIVE TO OTHER OPERATORS. SO WHEN WE DO
- 12 TRANSIT INVESTMENT ANALYSIS INCLUDING TITLE SIX ANALYSIS IT IS
- 13 INFORMED BY THE CURRENT USAGE BY UNDERSERVED POPULATIONS AS
- 14 SHOWN IN THIS CHART. AS SHOWN BY THE LARGER GRAY DOTTED
- 15 CIRCLES MOST LOCAL TRANSIT INVESTMENTS BENEFIT UNDERSERVED
- 16 POPULATIONS MORE WHEREAS REGIONAL RAIL AND FERRY SYSTEMS TEND
- 17 TO SERVE WIDER WEALTHIER DEMOGRAPHICS. HOWEVER THESE REGIONAL
- 18 TRANSIT OPERATORS ARE CRITICAL TO ECONOMIC MOBILITY. THEY HAVE
- 19 HIGH FREQUENCY HIGH QUALITY TRANSIT TO MAJOR EMPLOYMENT
- 20 CENTERS AS THE SUBCOMMITTEE HAS POINTED OUT IN THE PAST. SO
- 21 BLUEPRINT STRATEGIES ARE DESIGNED TO INCREASE RESIST OPERATORS
- 22 TO PEOPLE OF COLOR AND PEOPLE OF LOW INCOMES AND STRATEGIES
- 23 SUCH AS CARE POLICY WHICH IS MEANS-BASED PEOPLE WITH LOW
- 24 INCOME TRANSIT AFFORDABLE HOUSING TRANSIT-RICH AREAS THESE
- 25 STRATEGIES MAY NOT BE CAPTURED UNDER TITLE SIX REQUIREMENTS.





- 1 WITH THAT WE CAN MOVE TO THE NEXT SLIDE WHICH SHOWS THE CHARTS
- 2 THAT REFLECT THE TITLE SIX ANALYSIS FOR THE TRANSIT INVESTMENT
- 3 IN THE PLAN. TRANSIT INVESTMENT BENEFITS TO UNDERSERVED
- 4 POPULATIONS IN GENERAL ARE PROPORTION AT TO THEIR TRANSIT USE
- 5 FOR PURPOSE OF COLOR THEY FORM 60% OF OUR POPULATION, 63 OF
- 6 OUR TRANSIT RIDERSHIP AND 63% OF THE INVESTMENT IS, IT SEEMS
- 7 TO BENEFIT PEOPLE OF COLOR BASED ON THEIR EXISTING USE OF THE
- 8 SYSTEM. WHEN YOU LOOK AT THIS FOR PEOPLE WITH LOW INCOMES,
- 9 PEOPLE WITH LOW INCOMES FORM 21% OF THE RIDER POPULATION 46%
- 10 OF RIDERSHIP AND 43% OF THE INVESTMENTS. AND SO THIS ANALYSIS
- 11 IS WHAT WILL BECOME THE TITLE SIX ANALYSIS -- OR WOULD BE PART
- 12 OF TITLE SIX ANALYSIS FOR THE PLAN. SO MOVING ON FROM
- 13 TRANSPORTATION. LET'S LOOK AT HOUSING. NEXT PAGE PLEASE. THIS
- 14 LOOKS LIKE A REPEAT. GO TO THE NEXT PAGE PLEASE. THANK YOU. SO
- 15 MOST OF THE HOUSING INVESTMENT BENEFIT HOUSEHOLDS WITH --
- 16 SORRY -- ONE SECOND. MY SCREEN IS FROZEN. SORRY. I'M BACK.
- 17 MOST OF THE HOUSING INVESTMENTS BENEFIT HOUSEHOLDS WITH LOW
- 18 INCOMES AND THIS INCLUDES PRESERVATION, PRODUCTION,
- 19 INVESTMENTS BUT ALSO SMALL BUSINESS GRANTS AND LOANS AND
- 20 MORTGAGE RENTAL ASSISTANCE. SO THE KEY INVESTMENTS THAT WOULD
- 21 BENEFIT HOUSING OF LOW INCOME AND PRESERVATION IS ALSO
- 22 ENFORCEMENT OF EXISTING PROTECTIONS AND WRAP-AROUND SERVICES
- 23 AS WELL AS PROGRAMS FOR PRIORITIZE AND COMMUNITIES OF CONCERN
- 24 WHERE PRESERVATION AND PRODUCTION INVESTMENT FOR AFFORDABLE
- 25 HOUSING MOST LOCATE IN TRANSIT-RICH. MOST SUBSIDIES PROVIDED





- 1 FOR AFFORDABLE HOUSING ARE IN THESE TRANSIT-RICH AND HIGH
- 2 RESOURCE AREAS. NEXT PAGE PLEASE. LOOKING AT THE ECONOMY
- 3 ELEMENT, THE KEY EQUITY RELATED INVESTMENTS BEING UNIVERSAL
- 4 BASIC INCOME SUBSIDIES FOR HIGH SPEED INTERNET AND CREATES
- 5 INCUBATOR PROGRAMS IN COLLABORATION WITH LOCAL COMMUNITY
- 6 COLLEGES AND DISADVANTAGED COMMUNITIES. CONSIDERING ALL THESE
- 7 INVESTMENTS 94% OF OUR TOTAL INVESTMENT IN THE ECONOMY ELEMENT
- 8 BENEFITS HOUSEHOLDS WITH LOW INCOMES. NEXT PAGE PLEASE. I'M
- 9 SORRY BUT I'M TRYING TO MOVE A LITTLE FASTER. WE HAVE ADEQUATE
- 10 TIME FOR DISCUSSION, TOO. IN THE FOURTH ELEMENT IN THE
- 11 ENVIRONMENT ELEMENT THIS CONSISTS OF A NUMBER OF DIFFERENT
- 12 STRATEGIES BUT OVERALL 28% OF THE INVESTMENTS BENEFIT
- 13 HOUSEHOLDS WITH LOW INCOMES AND MOSTLY INCLUDES PRIORITIZATION
- 14 OF STRATEGIES IN COMMUNITIES OF CONCERN WHETHER THAT IS SEA
- 15 LEVEL RISE ADAPTATIONS OR COMMUNITY PARKS. AND ALSO MEANS-
- 16 BASED SUBSIDIES FOR RETROFITTING ASSISTANCE OF BUILDINGS, THIS
- 17 IS RESIDENTIAL BUILDINGS IN COMMUNITIES OF CONCERN AS WELL AS
- 18 CLEAN VEHICLE INITIATIVES AS I SAID PREVIOUSLY, PRIORITIZING
- 19 THE EV CHARGING NETWORK OR PRIORITIZING OR SCALING OF
- 20 INCENTIVES OF THE REBATE PROGRAM FOR PURCHASING CLEAN VEHICLES
- 21 TOWARDS HOUSEHOLDS WITH LOW INCOMES. NEXT PAGE PLEASE. SO THAT
- 22 CAPTURED -- THE PURPOSE OF THAT WAS TO GIVE YOU A LITTLE COLOR
- 23 OF ALL THE INVESTMENTS, ALL OF THE DOLLARS THAT ARE IN THE
- 24 PLAN AND WHO IT ACTUALLY FLOWS TOWARDS. THIS NEXT SECTION IS
- 25 LOOKING AT THE PLAN OUTCOMES, WHICH ARE THE METRICS THROUGH





- 1 WHICH WE TRIED TO DETERMINE WHETHER THERE ARE DISPARITIES AND
- 2 IMPACTS TO PEOPLE WITH LOW INCOMES AS WELL AS COMMUNITIES OF
- 3 CONCERN. NEXT PAGE PLEASE. THE KEY QUESTIONS WE'RE TRYING TO
- 4 ANSWER ARE, HAS THE FINAL BLUEPRINT HELPED DECREASE
- 5 DISPARITIES AND ADVANTAGES EQUITABLE OUTCOMES AND WE MEASURE
- 6 THESE DISPARITIES WHERE APPROPRIATE OR WHERE FEASIBLE BETWEEN
- 7 HOUSEHOLDS OF LOW INCOMES VERSUS ALL HOUSEHOLDS OR VERSUS
- 8 COMMUNITIES OF CONCERN VERSUS HIGH RESOURCE AREAS OR THE REST
- 9 OF THE REGION OR SOMETIMES RURAL VERSUS URBAN HOUSEHOLDS. NEXT
- 10 PAGE PLEASE. I WOULD NOTE THAT THE DEFINITION OF HOUSEHOLDS
- 11 WITH LOW INCOME HERE VARIES SLIGHTLY BECAUSE OF THE
- 12 LIMITATIONS THAT OUR MORTALS V BUT IT RE REPRESENTS PEOPLE
- 13 WITH HOUSEHOLD INCOME OR LOWER THAN \$50,000 OR LOWEST POINT OF
- 14 SIMULATION IN OUR MODELS. THESE ARE THE TOPICS WE'RE GOING TO
- 15 LOOK AT OR THE DISPARITIES WE'RE GOING TO LOOKING AT ALIGNED
- 16 WITH FIVE GUIDING PRINCIPLES AFFORDABLE CONNECTIVITY THERE ARE
- 17 DISPARITIES WITH EACH AND WE HAVE A SPECIFIC METRIC THAT WOULD
- 18 HELP UNDERSTAND THE DISPARITY BUT ALSO IS FACED WITH
- 19 LIMITATIONS. IN MOST CASES WE DID FIND THAT THE OUTCOMES MOVE
- 20 IN A POSITIVE DIRECTION AND FURTHER THAT THE FINAL BLUEPRINT
- 21 MAKES PROGRESS ON DISPARITIES ACROSS THE BOARD. SO I WILL JUMP
- 22 INTO SOME OF THESE AT A HIGH-LEVEL, THROUGH THE FOLLOW SLIDES.
- 23 FOLLOWING WHICH WE WILL OPEN UP FOR DISCUSSION. NEXT PAGE
- 24 PLEASE. THE FIRST IS ON THE AFFORDABLE GUIDING PRINCIPLE AND
- 25 THE METRIC WE'RE LOOKING AT IS THE SHARE OF INCOME SPENT ON





- 1 HOUSING AND TRANSPORTATION COST. SO THE FINAL BLUEPRINT MAKES
- 2 SIGNIFICANT PROGRESS IN CLOSING THAT GAP BETWEEN HOUSEHOLDS OF
- 3 LOW INCOMES AND THE OVERALL REGIONAL AVERAGE. SO YOU MAY HAVE
- 4 SEEN SOME OF THESE OUTCOMES ALREADY SHARED IN DECEMBER WHEN
- 5 DAVE CAME TO THE WHOLE COUNCIL WITH THE OUTCOMES OF THE PLAN,
- 6 AND THERE WERE SEVERAL ATTACHMENTS TO THE MATERIALS AS WELL
- 7 WHICH WENT INTO ALL THESE METRICS BUT HERE WE'RE TRYING TO SEE
- 8 THE DISPARITIES BETWEEN THE ROWS. SO FOR HOUSEHOLDS WITH LOW
- 9 INCOMES, THAT SHARE OF INCOME THAT IS SPENT ON HOUSING AND
- 10 TRANSPORTATION DROPPED FROM 113%, WHICH I KNOW SOUNDS CRAZY
- 11 BECAUSE HOW ARE PEOPLE SPENDING MORE THAN 113% OF THEIR INCOME
- 12 ON HOUSING AND TRANSPORTATION, CONSIDERING PEOPLE WHO ARE
- 13 UNHOUSED OR PEOPLE THAT ARE NOT ABLE TO MEET THEIR BILLS THAT
- 14 SHARE IS DECREASED TO 58% AND LARGELY DRIVEN BY THE PRODUCTION
- 15 AND PRESERVATION OF MORE AFFORDABLE HOUSING COMBINE WITH
- 16 STRATEGIES LIKE UNIVERSAL BASIC INCOME, MEANS-BASED FARES AND
- 17 TOLLS AND HELPS REDUCE THESE COST BURDENS TO LOW INCOME
- 18 HOUSEHOLDS BY HALF. NEXT PAGE PLEASE. AS THERE HAS BEEN
- 19 INTEREST LOOKING AT HOUSING AND TRANSPORTATION COST TOGETHER
- 20 BUT GIVEN THE STRATEGIES IN OUR PLAN THIS TIME, THERE WAS
- 21 SPECIFIC INTEREST IN UNDERSTANDING HOW THIS WOULD IMPACT
- 22 TRANSPORTATION EXPENSES IN PARTICULAR. AND WHILE I WILL CAVEAT
- 23 THAT, WHILE IT'S IMPORTANT TO LOOK AT TRANSPORTATION EXPENSES,
- 24 INCREASED OR DECREASED TRANSPORTATION EXPENSES COMES AT VALUE
- 25 IN TERMS OF INCREASED ACCESSIBILITY OR DECREASED TRAVEL TIMES.





- 1 SO WHILE IT'S GOOD TO LOOK AT THIS, THEY SHOULD NOT BE
- 2 CONSIDERED IN ISOLATION AS WITH ANY OTHER METRIC FOR THAT
- 3 MATTER. WITH REGARDS TO FARE PER TRANSIT TRIP LOOKING AT
- 4 AVERAGE FARE ACROSS ALL PEOPLE, THE FARES FOR HOUSEHOLDS WITH
- 5 LOW INCOMES COMES DOWN SUBSTANTIALLY AND THAT IS THROUGH THE
- 6 INTRODUCTION OF MEANS-BASED FARES FOR HOUSEHOLDS WITH LOW
- 7 INCOMES. SO, BUT IT DROPS OVERALL FOR THE REGIONAL AVERAGE, AS
- 8 WELL, AND THIS IS REALLY FROM THE TRANSIT FARE INTEGRATION
- 9 WHERE, BECAUSE OF THE FREE TRANSFERS AND JUST INTEGRATED FARE
- 10 THROUGH THE REGION, PEOPLE GENERALLY PAY LOWER. WHEN WE LOOK
- 11 AT THE TOLLS WE WANT TO UNDERSTAND THE IMPACTS OF FREEWAY
- 12 TOLLING, WHICH IS CRITICAL FOR MANAGING CONGESTION AND FEWER
- 13 TRAVEL TIMES AND CREATING GREENHOUSE GAS EMISSIONS SO WE WERE
- 14 CONCERNED WITH WHAT EFFECT THIS MIGHT HAVE ON THE COST TO
- 15 HOUSEHOLDS WITH LOW INCOMES, AND SO WHILE THESE COST INCREASE
- 16 JUST BECAUSE WE ARE INTRODUCING FREEWAY TOLLING THEY ARE
- 17 MANAGED FOR HOUSEHOLDS WITH LOW INCOMES AND THE INCREASE IS
- 18 LOWER. BUT, AGAIN, THIS -- THE VALUE OF THIS INCREASED TOLL IS
- 19 MANAGING CONGESTION AND CUTTING EMISSIONS. NEXT PAGE PLEASE.
- 20 MOVING TO THE NEXT GUIDING PRINCIPLE, WHICH IS CONNECTED.
- 21 FIRST WE LOOKED AT THE SHARE OF HOUSEHOLDS LOCATED NEAR HIGH
- 22 FREQUENCY TRANSIT, WE MEAN RAIL FERRY, BUS STOPS WITH TWO OR
- 23 MORE INTERSECTING ROUTES AND FREQUENCIES EQUAL TO OR LESS THAN
- 24 15 MINUTES. WE WANT TO SEE THE SHARE OF HOUSEHOLDS WITHIN A
- 25 HALF MILE OF THESE STOPS. SO FOR HOUSEHOLDS WITH LOW INCOMES





- 1 THAT METRIC IMPROVES SUBSTANTIALLY FROM 42 TO 71%. AND THAT
- 2 COMES ABOUT WITH TARGETED AFFORDABLE HOUSING GROWTH IN
- 3 TRANSIT-RICH AREAS AS WELL AS TRANSIT IMPROVEMENT SERVICE. WE
- 4 ALSO WERE ASKED TO LOOK INTO HOW THIS WOULD DEFER FOR RURAL
- 5 AND SUBURBAN HOUSEHOLDS IMPROVING ACCESSIBILITY FOR RURAL
- 6 HOUSEHOLDS SO WHILE WE CAN SEE IT'S STILL LOW FOR RURAL
- 7 HOUSEHOLDS, GIVEN THE FACT THAT HOW ALL THE GROWTH WAS
- 8 CONCENTRATED MOSTLY IN TRANSIT-RICH AREAS AND HIGH RESOURCE
- 9 AREAS AND THEN THE TRANSIT WAS CATERED TO AROUND THAT AS WELL.
- 10 NEXT PAGE PLEASE. THE OTHER WAY OF LOOKING AT THE PROXIMITY OR
- 11 LIVING WITHIN A HALF MILE OF TRANSIT IS ALSO, WELL, WHAT CAN
- 12 DO YOU WITH THAT TRANSIT? HOW MANY JOBS YOU CAN ACCESS, AND WE
- 13 CHOSE THRESHOLDS INCLUDING 45 MINUTES WHICH INCLUDES THE TIME
- 14 YOU WALK TO TRANSIT AND THE WAITING TIME. YOU CAN SEE THE
- 15 NUMBER OF JOBS THAT PEOPLE CAN ACCESS FROM DIFFERENT
- 16 LOCATIONS, INCREASES SUBSTANTIALLY FROM 2015 TO 2050 AND THAT
- 17 INCREASES IS GREATER FOR PEOPLE WHO ARE IN COMMUNITIES OF
- 18 CONCERN. SO THAT'S WHY WE TERM THE DISPARITY TO DECREASE AGAIN
- 19 DRIVEN BY THE FOCUS HOUSING AND NOT JUST HOUSING BUT ALSO
- 20 EMPLOYMENT GROWTH IN TRANSIT-RICH AREAS, AND SO ACCESSIBILITY
- 21 TO JOB CAN IMPROVE. AND YOU SEE RESULTS FOR RURAL SUBURBAN IN
- 22 THE PREVIOUS SLIDE WHERE THERE IS NO ACCESSIBILITY FROM RURAL
- 23 AREAS. NEXT PAGE PLEASE. MOVING ON TO THE DIVERSE GUIDING
- 24 PRINCIPLE. THIS IS PROBABLY THE TRICKIEST GUIDING PRINCIPLE IN
- 25 TERMS OF TALKING ABOUT METRICS AND RESULTS. SO THE BLUEPRINT





- 1 PLANS FOR MORE INCLUSIVE PLACES AND GREATER ACCESS TO
- 2 OPPORTUNITY FOR UNDERSERVED COMMUNITIES AND THAT IS MAINLY
- 3 THROUGH THE INCREASED HOUSING AND INCREASED SUBSIDIES FOR
- 4 AFFORDABLE HOUSING IN HIGH RESOURCE AND TRANSIT-RICH AREAS
- 5 TODAY 20 PERIODS OF HOUSEHOLDS ARE LOW INCOME AND THAT
- 6 INCREASES TO 24% IN 2050 AND INCREASES TO GREATER FOR TRANSIT-
- 7 RICH AREAS WHERE IT'S 32 AND INCREASES TO 39%. SO WHAT WE'RE
- 8 SEEING WHEN YOU LOOK AT IT ON A MAP, THE HOUSEHOLDS WITH LOW
- 9 INCOMES ARE, TODAY, MORE CONCENTRATED IN COMMUNITIES OF
- 10 CONCERN, ARE MORE IN OUTLYING AREAS, POSSIBLE SUBURBANIZATION
- 11 OF POVERTY AND FOR 2050 OUTCOMES GIVEN THERE IS MORE
- 12 AFFORDABLE HOUSING GROWTH IN HIGH RESOURCE TRANSIT-RICH AREAS
- 13 SOME OF THESE HOUSEHOLDS WITH LOW INCOME LOCATE BACK TO THOSE
- 14 MORE "DESIRABLE AREAS." ON THE RIGHT HAND SIDE, WE TRY TO SHOW
- 15 DISPLACEMENT. AND THE WAY WE SHOW THIS IS THE SHARE OF
- 16 NEIGHBORHOODS THAT EXPERIENCE NET LOSS OF LOW INCOME
- 17 HOUSEHOLDS BETWEEN 2015 AND 2050. SO IN HIGH RESOURCE AREAS,
- 18 SO I'M JUST TRYING TO EXPLAIN THE NUMBERS HERE, IN HIGH
- 19 RESOURCE AREAS, 17% OF ALL THE HIGH RESOURCE NEIGHBORHOODS SAW
- 20 SOME LOSS OF HOUSEHOLDS WITH LOW INCOMES. AND 40% OF
- 21 COMMUNITIES OF CONCERN NEIGHBORHOODS SAW SOME LOSS OF
- 22 HOUSEHOLDS WITH LOW INCOMES. NOW DISPLACEMENT RISK IS
- 23 EXTREMELY DIFFICULT TO MEASURE. AND WE CAN'T SAY WE HAVE A WAY
- 24 TO MEASURE IT ACCURATELY. GIVEN WE CANNOT TRACK THROUGH OUR
- 25 MODELS HOW HOUSEHOLDS ARE SPECIFICALLY MOVING BETWEEN AREAS OR





- 1 WHAT REASON THEY'RE MOVING. ARE THEY MOVING TO RELOCATE TO
- 2 OPPORTUNITY AREAS OR RELOCATING BECAUSE RENTS ARE HIGH AND ARE
- 3 BEING DISPLACED FROM THE COMMUNITIES. WE DON'T KNOW. WHAT WE
- 4 DO KNOW IS, WHEN THERE IS MORE PRODUCTION AND PRESERVATION OF
- 5 HOUSING IN THE AREAS, WHICH IS MAINLY IN HIGH-RESOURCE AND
- 6 TRANSIT-RICH AREAS THAT LEVEL OF MOVEMENT IS A LOT LOWER AND
- 7 HOUSEHOLDS WITH LOW INCOMES ACTUALLY RELOCATE TO THOSE
- 8 COMMUNITIES. GIVEN THE LACK OF CLARITY HERE IN UNDERSTANDING
- 9 THIS, WE MARKED THIS, WE LEFT THIS, THESE DISPARITIES AS
- 10 CALLING IT "ANY." NEXT PAGE PLEASE. SO THE NEXT PRINCIPLE WAS
- 11 THE HEALTHY GUIDING PRINCIPLE AND WE HAVE TWO SLIDES ON THIS
- 12 GUIDING PRINCIPLE. THE FIRST IS URBAN PARK ACRES. WE HEARD IT
- 13 LOUD AND CLEAR ESPECIALLY IN THE COVID ENVIRONMENT THE
- 14 IMPORTANCE OF PARKS AND THAT WAS ONE OF THE STRATEGIES THAT
- 15 WAS INCLUDED TOWARDS THE END OF OUR BLUEPRINT PROCESS OF OUR
- 16 PRIORITIZING PARK INVESTMENTS. SO THE WAY WE HAVE SET-ASIDE
- 17 THE INVESTMENTS, IS TO NOT ONLY HELP INCREASE ACREAGE OF PARK
- 18 SPACE BUT IMPROVE THE INFRASTRUCTURE IN THOSE PARKS. SO WE, BY
- 19 PRIORITIZING LESSON IN COMMUNITIES OF CONCERN THE NUMBER OF
- 20 URBAN PARK ACRES PER THOUSAND RESIDENTS IS MORE IN ALIGN WITH
- 21 WHAT WE MIGHT SEE IN HIGH-RESOURCE AREAS OR THE REGION AS A
- 22 WHOLE. ON THE RIGHT HAND SIDE WE TRIED TO LOOK INTO PM 2.5
- 23 EMISSIONS REDUCTIONS BETWEEN 2015 AND 2050 AND DESPITE
- 24 INCREASE IN POPULATION AND TOTAL MILES DRIVEN THESE
- 25 CALCULATIONS DECREASE THROUGH THE REGION DUE TO CLEAN AIR





- 1 VEHICLES. SO THAT, THE DECREASE IS QUITE UNIFORM ACROSS THE
- 2 REGIONS. NEXT PAGE PLEASE. THE TWO OTHER METRICS WE LOOKED AT
- 3 WITHIN THE HEALTHY GUIDING PRINCIPLE ARE ANNUAL FATALITIES AND
- 4 INJURIES NOT SHOWN HERE AS WELL AS HOUSEHOLDS THAT ARE
- 5 PROTECTED. ON FATALITIES, THE SIMULATED -- THIS IS ALL
- 6 SIMULATION RIGHT FOCUSED ON WHAT HAPPENED IN 2015. THE
- 7 SIMULATED RATE OF FATALITIES DECREASED SIMILARLY ACROSS
- 8 GEOGRAPHIES, FOR COMMUNITIES OF CONCERN AS WELL AS AVERAGE
- 9 BOTH OF THESE REMAIN FAR FROM ZERO INCIDENTS WHICH IS THE GOAL
- 10 OF OUR VISION STRATEGY. STREET DESIGN AND ENHANCEMENT PROGRAMS
- 11 THAT ARE PART OF THE BLUEPRINT STRATEGY ARE REQUIRED TO MAKE
- 12 FURTHER HEADWAY FOR THIS METRIC AND THAT'S THE KIND OF THING I
- 13 WAS TALKING ABOUT IN THE FIRST SECTION OF THIS PRESENTATION
- 14 THERE ARE MANY EQUITY ELEMENTS IN THE STRATEGIES THAT WE
- 15 CAPTURE WITHIN THESE METRICS BUT IT'S IMPORTANT TO TALK ABOUT
- 16 HOW THOSE ELEMENTS WILL GET IMPLEMENTED THROUGH OUR
- 17 IMPLEMENTATION PLAN. THE OTHER METRIC HERE IS THE SHARED
- 18 HOUSEHOLDS THAT ARE PROTECTED AND GIVEN THE PRIORITIZATION OF
- 19 ADAPTATIONS OR MEANS-BASED RETROFIT SUBSIDIES, WE CONFIRM THAT
- 20 LIKE 100% OF HOUSEHOLDS THAT MAY BE PRONE TO RISK IN
- 21 COMMUNITIES OF CONCERN WOULD BE ADEQUATELY PROTECTED IF OUR
- 22 STRATEGIES ARE IMPLEMENTED. NEXT PAGE PLEASE. NEXT PAGE
- 23 PLEASE. THIS, I BELIEVE, IS THE LAST PAGE ON OUR METRICS. AND
- 24 THIS IS THE LAST GUIDING PRINCIPLE. SO THE BLUEPRINT STRIVES,
- 25 THE DESIRED OUTCOME WAS GREATER ECONOMIC MOBILITY FOR





- 1 POPULATIONS WITH LOW INCOMES. NEXT SLIDE WE SHOW JOB GROWTH BY
- 2 INDUSTRY TYPE IT'S ALWAYS A CONCERN BY GROWTH OF MIDDLE WAGE
- 3 JOBS IN OUR REGION. SO WHILE, SO THE GROWTH RATE OF JOBS
- 4 BETWEEN 2015 AND 2050 FOR ALL INDUSTRIES IS 35%. AND WHILE
- 5 JOBS IN HIGH WAGE INDUSTRIES CONTINUE TO OUTPACE THE REGION-
- 6 WIDE BY 40% MIDDLE WAGE INDUSTRIES KEEP PACE AT 34% ESPECIALLY
- 7 IN THE PRIORITY PRODUCTION AREAS. I WILL ADD FOR REFERENCE
- 8 MIDDLE WAGE INDUSTRY JOB GROWTH OF 34% IS CONSIDERABLY GREATER
- 9 THAN THE GROWTH WE SAW BETWEEN 1990 AND 2015 OVER THE PAST
- 10 FIVE YEARS WHICH WAS IN THE 18 TO 20% RANGE. ON THE RIGHT HAND
- 11 SIDE IS THE AVERAGE COMMUTE DISTANCE IT'S A GOOD INDICATOR TO
- 12 UNDERSTAND WHETHER THE IMBALANCE BETWEEN HOUSING AND JOBS HAS
- 13 IMPROVED. AND SO WE SAW A DECREASE OF 0.5 MILES IN THE AVERAGE
- 14 COMMUTER DISTANCE WHICH MIGHT NOT SEE LIKE A LOT BUT IT IS
- 15 WHEN YOU'RE TALKING ABOUT IN TERMS OF A REGIONAL AVERAGE OR
- 16 FOR ALL WORKERS WITH LOW INCOMES I WOULD SAY THAT .5 MILES IS
- 17 A REASONABLE SHIFT. IS AN INDICATOR OF SOME BETTER JOBS AND
- 18 HOUSING BALANCE. NEXT PAGE PLEASE. SO THAT WRAPS UP OUR PLAN
- 19 OUTCOMES. AND THERE ARE SOME MORE OUTCOMES THAT WILL BE
- 20 EXPLORED IN THE EQUITY REPORT. BUT THIS WAS TO GIVE YOU A GOOD
- 21 PREVIEW OF WHAT'S IN THERE. SO WE'LL WRAP UP WITH SOME NEXT
- 22 STEPS AND DISCUSSION. NEXT PAGE PLEASE. SO WHAT'S NEXT? WE ARE
- 23 IN THE PROCESS OF DOING OUR IMPLEMENTATION PLAN. WE ARE ALSO
- 24 DOING OUR EIR ANALYSIS AT THE SAME TIME, AND THIS ANALYSIS
- 25 THAT I HAVE BEEN GOING THROUGH FOR THE EQUITY REPORT. AND IN



- 1 SPRING, WE HOPE TO RELEASE OUR DRAFT PLAN ALONG WITH THE DRAFT
- 2 EQUITY ANALYSIS REPORT, AND THE DRAFT TITLE SIX AND EJ
- 3 ANALYSIS IS REQUIRED OF US AND IN FALL ADOPT THE FINAL PLAN
- 4 ONCE THE EIR IS DONE AND PUBLIC COMMENT PERIOD IS OVER. LAST
- 5 PAGE. I KNOW I SHARED A LOT BUT WE'RE OPENING UP FOR
- 6 DISCUSSION NOW AND I HAVE SOME PROMPTS HERE. IN THE SHORT-TERM
- 7 DOES THE COMMITTEE HAVE ANY FEEDBACK ON THE PREVIEW THAT WE
- 8 HAVE PROVIDED? AND HOW CAN SOME OF THE FINDINGS SHAPE THE
- 9 IMPLEMENTATION PLAN ACTIONS? AND FOR THE LONG-TERM, WE ALSO DO
- 10 WANT TO REFLECT, BASED ON WHAT WE SAW IN THE FINDINGS ABOUT
- 11 WHAT WE WAS TO PRIORITIZE FOR THE STUDY IN THE FUTURE OR HOW
- 12 WE STUDY IN THE NEXT PLAN PLANNED BAY AREA UPDATE OR WHAT CAN
- 13 WE INVEST OUR STUDY IN BETTER IMPACT FOR ADVANCEMENT IN THE
- 14 NEXT BAY AREA UPDATE. WITH THAT I'LL TURN IT OVER TO YOU ALL.
- 15
- 16 VEDA FLOREZ, CHAIR: THANK YOU VERY MUCH. I APPRECIATE THE
- 17 THOUGHTFUL AND THOROUGH PRESENTATION. AS I LOOK AT THIS, IT'S
- 18 A LOT OF INFORMATION TO UNPACK. AND I THINK THAT RICH HEDGES,
- 19 IF HE'S STILL HERE, I'M GOING TO ASK HIM IF HE WOULD LIKE TO
- 20 GO FIRST. I KNOW THAT HE HAD TO LEAVE SO MAYBE HE'S ALREADY
- 21 GONE. NONETHELESS, ARE THERE ANY COMMENTS FROM OUR MEMBERS OF
- 22 THE SUBCOMMITTEE? RAHMON MOMOH, GO AHEAD.
- 23
- 24 RAHMON MOMOH: THANK YOU SO MUCH FOR THE PRESENTATION. YOU
- 25 KNOW, ON PAGE 27, YOU HAVE THE JOB GROWTH BY INDUSTRY TYPE. I



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16

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22

March 1, 2021

- 1 DON'T -- I THINK A FEW YEARS AGO, THERE WAS A PRESENTATION
- 2 SIMILAR TO THIS WHERE THERE WAS A DEMOGRAPHIC BREAK DOWN IN
- 3 TERMS OF PEOPLE OF COLOR, YOU KNOW, DIFFERENT GROUPS. DO YOU
- 4 HAVE ANY BREAK DOWN IN THIS PARTICULAR, YOU KNOW, FOR THIS
- 5 PARTICULAR JOB GROWTH BY INDUSTRY IN TERMS OF DEMOGRAPHIC, IN
- 6 WHICH GROUP IS DOING BETTER? THAT'S A QUESTION.
- 8 ANUP TAPASE: RIGHT. WE HAVEN'T, BY INDUSTRY TYPE. SO WE -- OUR
- 9 ECONOMIC MODEL SHOWS GROWTH OF JOBS IN PARTICULAR INDUSTRIES.
- 11 RAHMON MOMOH: THERE IS NO BREAK DOWN OF DEMOGRAPHIC BASICALLY.
- 12 I REMEMBER WE HAD A PRESENTATION WHERE IT WAS BROKEN DOWN BY
- 13 DEMOGRAPHIC. AND THEN ON PAGE 26, YOU HAVE THE FATALITIES. I
- 14 BELIEVE THAT'S VEHICLE FATALITIES? IS THAT WHAT WE'RE TALKING
- 15 ABOUT? JUST VEHICLE?
- 17 ANUP TAPASE: IT IS ALL FATALITIES FROM VEHICLE COLLISION IT
- 18 INCLUDES PEDESTRIAN AND BICYCLING AND MOTOR FATALITIES BUT
- 19 FROM COLLISION IT'S VEHICLE.
- 21 RAHMON MOMOH: YOU SAY NON-FREEWAY. OKAY. THANK YOU SO MUCH.
- 23 VEDA FLOREZ, CHAIR: ARE THERE ANY OTHER COMMENTS FROM OUR
- 24 COMMITTEE -- SUBCOMMITTEE MEMBERS? SEEING NONE, I'LL GO AHEAD
- 25 AND ASK MY QUESTION. THIS IS REFERRING BACK TO SLIDE NUMBER



- 1 24, THE RISK OF DISPLACEMENT. AND IS I KNOW DURING THE PLANNED
- 2 BAY AREA -- WE HAD, AND THIS WAS BEFORE OBAG, THERE WERE GREAT
- 3 CONCERNS ON DISPLACEMENT. AND YOU CAN TALK TO ME ABOUT HOW THE
- 4 NUMBERS HAVE CHANGED SINCE THE ORIGINAL PLANNED BAY AREA TO
- 5 THE PLANNED BAY AREA 2050?

- 7 ANUP TAPASE: SURE. I WILL START BY SAYING WE HAVE ALWAYS
- 8 STRUGGLED WITH HOW TO DEPICT THIS DISPLACEMENT OR DISPLACEMENT
- 9 RISK. BECAUSE AS I MENTIONED DURING THE PRESENTATION, WE DON'T
- 10 HAVE THE TOOLS TO ADEQUATELY SAY THAT PEOPLE ARE BEING
- 11 DISPLACED BECAUSE HOUSING PRICES WERE TOO HIGH OR THEY WERE
- 12 PUSHED OUT OF THE NEIGHBORHOOD. THAT BEING SAID IN OUR
- 13 PREVIOUS PLAN PLANNED BAY AREA 2040 WE USED SLIGHTLY DIFFERENT
- 14 METHODOLOGY TO SHOW THIS. WE TRIED TO CALCULATE THE
- 15 DISPLACEMENT RISK AS THE SHARE OF HOUSEHOLDS THAT MAY BE
- 16 SUSCEPTIBLE -- THAT MAY BE LIVING -- SHARE OF LOW INCOME
- 17 HOUSEHOLDS THAT MAY BE LIVING IN NEIGHBORHOODS THAT LOUIS A
- 18 LOT OF LOW INCOME HOUSEHOLDS. SO THAT IS A LITTLE DIFFERENT
- 19 FROM WHAT WE'RE SHARING IN THIS PLAN SO I WON'T BE ABLE TO
- 20 DRAW A DIRECT COMPARISON TO WHAT HAPPENED. WHAT WE HAVE
- 21 LEARNED IS, WHEN THERE IS SIGNIFICANT PRODUCTION OF AFFORDABLE
- 22 HOUSING IN CERTAIN COMMUNITIES, IN THE CASE OF THIS PLAN, THAT
- 23 BEING HIGH-RESOURCE AREAS AND TRANSIT-RICH AREAS, THERE IS
- 24 MORE -- THERE IS LESS MOVEMENT OF HOUSEHOLDS OF LOW INCOMES



AWAY FROM THOSE COMMUNITIES. I HOPE THAT ANSWER YOUR OUESTION 1 BUT I'M SORRY I'M NOT ABLE TO DRAW A REGULAR COMPARISON. 2 3 VEDA FLOREZ, CHAIR: I THINK THAT'S A LONGER CONVERSATION. I'LL 4 5 HAVE TO CIRCLE BACK WITH YOU. MICHAEL LOPEZ? 6 MICHAEL LOPEZ: YES. I CAN'T EMPHASIZE HOW IMPRESSED I AM BY 7 8 THESE PRESENTATIONS, IN PARTICULAR IMPRESSED BY ONE PARTICULAR SLIDE. BUT BEFORE I GET TO THAT, I WAS IMPRESSED WITH THE ONE 9 CONCEPT PADS ON THAT THE TRANSIT INVESTMENT BENEFITS OF THE 10 UNDERSERVED POPULATIONS ARE PROPORTION AT TO THEIR TRANSIT 11 BEING USED. THAT'S AN IMPORTANT FACT. BUT THE ONE -- LET ME 12 SEE WHICH -- THERE WAS ONE OF THESE TABLES THAT BLEW ME AWAY. 13 IT WAS TRANSIT INVESTMENTS BY OPERATOR IN TERMS OF BENEFITS TO 14 THE UNDERSERVED POPULATIONS THAT PARTICULAR SLIDE OR WHATEVER 15 16 YOU WANT TO CALL IT REALLY IMPRESSED ME BECAUSE OF THE WAY YOU EXPLAINED IT. I THOUGHT WOW THAT REALLY SHOWS, BUT YOU HAVE TO 17 TAKE SOME INDIVIDUAL TIME TO UNDERSTAND T I JUST WANT TO SAY 18 19 THOSE TWO THINGS REALLY IMPRESSED ME. I THINK THEY'RE VERY IMPRESSIVE POINTS THAT NEED TO BE BROUGHT UP. THE WHOLE 20 21 PRESENTATION ITSELF SEEMS PRETTY OPTIMISTIC, AND I HOPE IT WOULD COME OUT THAT WAY. BUT I WAS VERY IMPRESSED. THANK YOU 22

24

23

FOR A GOOD PRESENTATION.



- 1 VEDA FLOREZ, CHAIR: THANK YOU VERY MUCH. WE HAVE ABOUT 19
- 2 MINUTES LEFT. ARE THERE ANY OTHER COMMENTS? ARE THERE ANY
- 3 OTHER COMMENTS FROM OUR COMMITTEE MEMBERS? AND RAHMON, ARE
- 4 THERE ANY OTHER COMMENTS FROM THOSE WHO HAVEN'T SPOKEN YET? SO
- 5 RAHMON, HANG ON, PLEASE. SEEING NO OTHER COMMENTS, LET'S GO
- 6 TORAH MON.

- 8 RAHMON MOMOH: WELL, ACTUALLY, I WAS JUST WONDERING IF THE
- 9 STIMULUS PACKAGE OF 3 TRILLION STIMULUS PACKAGE BEING
- 10 PROPOSED, IF THAT WOULD HAVE ANY IMPACT ON THE OUTCOME OF YOUR
- 11 STUDIES? BECAUSE IT SEEMS THAT A LOT OF MONEY IS COMING OUT
- 12 FROM THAT 2 TO \$3 TRILLION STIMULUS PACKAGE. >DAVE VAUTIN:
- 13 THIS IS DAVE VAUTIN WITH THE MTC TEAM. I CAN JUMP IN THIS IS A
- 14 GREAT QUESTION. VERY TIMELY. A COUPLE OF THOUGHTS THERE, FIRST
- 15 OF ALL, YOU KNOW, THE MONEYS THAT ARE PROPOSED IN THE STIMULUS
- 16 PACKAGE WOULD BE ABLE TO HELP WITH TRANSIT OPERATIONS AND
- 17 SERVICE RESTORATION IN OUR LONG RANGE PLAN. YOU KNOW, WE ARE
- 18 ASSUMING THAT TRANSIT AGENCIES ARE GOING TO TAKE A SIGNIFICANT
- 19 FINANCIAL HIT WHILE NOT JUST THIS FISCAL YEAR BUT FOR A NUMBER
- 20 OF YEARS IN THE FUTURE BEFORE SERVICE CAN BE FULLY RESTORED.
- 21 SO THAT PACKAGE ADVANCING WILL HELP PROVIDE THOSE MUCH NEEDED
- 22 TRANSIT OPERATIONS AND HELP BRING US FORWARD. AND JUST, YOU
- 23 KNOW, AGAIN, KIND OF THAT FEDERAL SUPPORT FOR TRANSIT
- 24 OPERATIONS IS ESSENTIAL TO ACCELERATE SERVICE RESTORATION
- 25 GOING FORWARD SO I THINK THERE COULD BE SOME SIGNIFICANT



- 1 BENEFITS THERE. THE OTHER THING I'LL MENTION IS OUR LONG RANGE
- 2 PLANS DO INCORPORATE SOME ASSUMPTIONS ABOUT FUTURE ANTICIPATED
- 3 MONEYS SO STIMULUS MONEYS ARE A TYPE OF THAT AND REALLY IS A
- 4 MAGNITUDE OF THOSE THAT EFFECTS THE LEVEL OF BENEFITS FOR THE
- 5 REGION. WE HAVE CONSIDERED IT. OBVIOUSLY, WE CAN'T INCORPORATE
- 6 IT IN OUR LONG-RANGE PLANNING YET THAT'S NOT SOMETHING THAT'S
- 7 PASSED THROUGH CONGRESS AND RECEIVED THE PRESIDENT'S SIGNATURE
- 8 BUT IT'S SOMETHING THAT COULD EXPEDITE THE IMPLEMENTATION OF
- 9 PLANNED BAY AREA 2050.

10

- 11 VEDA FLOREZ, CHAIR: THANK YOU. ANY OTHER COMMENTS? OR ARE WE
- 12 READY TO GO TO THE PUBLIC? SEEING NO FURTHER COMMENTS FROM OUR
- 13 COMMITTEE. MARTHA DO WE HAVE ANY COMMENTS OR ANY WRITTEN
- 14 COMMENTS?

15

- 16 CLERK, MARTHA SILVER: THERE WAS NO WRITTEN COMMENT RECEIVED BY
- 17 THE 5:00 P.M. DEADLINE AND THERE ARE NO MEMBERS OF THE PUBLIC
- 18 WITH THEIR HAND RAISED.

19

- 20 VEDA FLOREZ, CHAIR: THANK YOU VERY MUCH. I THINK THAT THIS
- 21 LAST PRESENTATION REALLY GOT US THINKING. THERE IS A LOT OF
- 22 INFORMATION TO ABSORB. AND I LOOK FORWARD TO HEARING MORE IN
- 23 THE FUTURE. SO WITH THAT BEING SAID, I'M GOING TO GO AHEAD AND
- 24 CLOSE OUT THIS ITEM.



ANUP TAPASE: THANK YOU. 1 2 3 VEDA FLOREZ, CHAIR: THANK YOU. AND ANUP, WILL WE SEE YOU AGAIN IN THE FUTURE? 4 5 ANUP TAPASE: I'M SURE WE WILL. [LAUGHTER] ONCE WE HAVE THE 6 7 REPORT. 8 VEDA FLOREZ, CHAIR: OKAY. AND WE'RE READY TO MOVE ON TO ITEM 9 SEVEN. NEW BUSINESS. DO WE HAVE ANY NEW BUSINESS FROM OUR 10 COMMITTEE MEMBERS? SEEING NO NEW BUSINESS, WE CAN MOVE ON TO 11 ITEM NUMBER EIGHT, PUBLIC COMMENTS. MARTHA? ARE THERE ANY 12 GENERALIZED PUBLIC COMMENTS? 13 14 CLERK, MARTHA SILVER: THERE WAS NO PUBLIC COMMENT SUBMITTED ON 15 16 THIS ITEM BEFORE THE 5:00 P.M. DEADLINE AND THERE ARE NO MEMBERS OF THE PUBLIC WITH THEIR HAND RAISED. 17 18 VEDA FLOREZ, CHAIR: GREAT. WE'RE READY TO MOVE TO ADJOURNMENT. 19 OUR NEXT MEETING OF THE POLICY ADVISORY COUNCIL EOUITY & 20 21 ACCESS SUBCOMMITTEE WILL BE MONDAY APRIL 5TH AT 1:00 P.M. BY WEBCAST. SO, THAT BEING SAID, DO WE NEED A MOTION TO CLOSE THE 22 23 MEETING? 24

CLERK, MARTHA SILVER: NO. WE DO NOT. THAT WAS IT.



1

- 2 VEDA FLOREZ, CHAIR: OKAY. WE'LL CLOSE THE MEETING FOR TODAY,
- 3 THANK YOU TO EVERYONE FOR COMING AND MEMBERS OF THE PUBLIC.
- 4 HAVE A GOOD DAY EVERYONE. [ADJOURNED]



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