



# METROPOLITAN TRANSPORTATION COMMISSION

## Meeting Transcript





January 13, 2021

**METROPOLITAN TRANSPORTATION COMMISSION  
BAY AREA TOLL AUTHORITY OVERSIGHT COMMITTEE  
WEDNESDAY, JANUARY 13, 2021, 9:35AM**

**AMY R. WORTH, CHAIR:** GOOD MORNING MY NAME IS AMY WORTH. IT'S MY PLEASURE TO CALL TO ORDER THE MEETING OF THE BAY AREA TOLL AUTHORITY OVERSIGHT COMMITTEE FOR WEDNESDAY JANUARY 13TH. AND I WOULD REQUEST THAT STAFF TO BEGIN WITH THE COVID ANNOUNCEMENT. DUE TO COVID-19, THIS MEETING WILL BE CONDUCTED AS A ZOOM WEBINAR, PURSUANT TO THE GOVERNOR'S EXECUTIVE ORDER N-29-20 WHICH SUSPENDS CERTAIN REQUIREMENTS OF THE BROWN ACT. THIS MEETING IS BEING WEBCAST ON THE MTC WEB SITE. THE CHAIR WILL CALL UPON COMMISSIONERS, PRESENTERS, STAFF, AND OTHER SPEAKERS BY NAME, AND ASK THAT THEY SPEAK CLEARLY AND STATE THEIR NAMES BEFORE GIVING COMMENTS OR REMARKS. PERSONS PARTICIPATING VIA WEBCAST AND ZOOM, WITH THEIR CAMERAS ENABLED, ARE REMINDED THAT THEIR ACTIVITIES ARE VISIBLE TO VIEWERS. COMMISSIONERS AND MEMBERS OF THE PUBLIC PARTICIPATING VIA ZOOM WISHING TO SPEAK SHOULD USE THE RAISED HAND FEATURE OR DIAL STAR NINE, AND THE CHAIR WILL CALL UPON THEM AT THE APPROPRIATE TIME. TELECONFERENCE ATTENDEES WILL BE CALLED UPON BY THE LAST FOUR DIGITS OF THEIR PHONE NUMBER. IT IS REQUESTED THAT PUBLIC SPEAKERS STATE THEIR NAMES AND ORGANIZATION, BUT PROVIDING SUCH INFORMATION IS VOLUNTARY. WRITTEN PUBLIC





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1 COMMENTS RECEIVED AT INFO@BAYAREAMETRO.GOV BY 5:00 P.M.  
2 YESTERDAY WILL BE POSTED TO THE ONLINE AGENDA AND ENTERED INTO  
3 THE RECORD, BUT WILL NOT BE READ OUT LOUD. IF AUTHORS OF THE  
4 WRITTEN CORRESPONDENCE WOULD LIKE TO SPEAK, THEY ARE FREE TO  
5 DO SO, AND SHOULD RAISE THEIR HAND AND THE CHAIR WILL CALL  
6 UPON THEM ON THE APPROPRIATE TIME. A ROLL CALL VOTE WILL BE  
7 TAKEN FOR ALL ACTION ITEMS. PANELISTS SHOULD NOTE THAT THE  
8 CHAT FEATURE IS NOT ACTIVE TO ATTENDEES. IN ORDER TO GET THE  
9 FULL ZOOM EXPERIENCE, PLEASE MAKE SURE YOUR APPLICATION IS UP  
10 TO DATE.

11

12 **AMY R. WORTH, CHAIR:** THANK YOU, KIMBERLY. NEXT ITEM I WOULD  
13 LIKE TO -- FIRST OF ALL, I'M NOT SURE WHERE THE TIMING OF THIS  
14 IS, BUT I KNOW THAT ONE OF THE -- WE RECEIVED CORRESPONDENCE  
15 PRIOR TO THE MEETING, AND AS WE BEGIN, I JUST WANT TO CHECK  
16 WITH STAFF TO SEE IF WE HAVE RECEIVED ANY PUBLIC  
17 CORRESPONDENCE PRIOR TO THIS MEETING.

18

19 **CLERK OF THE BOARD:** THERE WAS ONE PUBLIC COMMENT RECEIVED FROM  
20 ALETA DUPREE BUT IT WAS ASSOCIATED WITH THE LAST ITEM ON THE  
21 AGENDA, PUBLIC COMMENT.

22

23 **AMY WORTH, CHAIR:** PERFECT. THANK YOU SO MUCH. SO NEXT ITEM,  
24 MAY I TURN THEN BACK TO OUR COMMITTEE CLERK FOR ROLL CALL AND  
25 CONFIRMATION OF THE QUORUM.





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1

2 **CLERK OF THE BOARD:** YES. ABE-KOGA?

3

4 **DIR. MARGARET ABE-KOGA:** HERE.

5

6 **CLERK OF THE BOARD:** DUTRA-VERNACI?

7

8 **CAROL DUTRA-VERNACI:** HERE.

9

10 **CLERK OF THE BOARD:** EL-TAWANSY?

11

12 **DINA EL-TAWANSY:** HERE.

13

14 **CLERK OF THE BOARD:** THANK YOU. GLOVER.

15

16 **GLOVER:** HERE.

17

18 **CLERK OF THE BOARD:** JOSEFOWITZ?

19

20 **COM. NICK JOSEFOWITZ:** HERE.

21

22 **CLERK OF THE BOARD:** PAPAN?

23

24 **GINA PAPAN:** HERE.

25





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1 **CLERK OF THE BOARD:** RONEN?

2

3 **DIR. HILLARY RONEN:** HERE.

4

5 **CLERK OF THE BOARD:** SCHAFF?

6

7 **LIBBY SCHAAF:** HERE.

8

9 **CLERK OF THE BOARD:** QUORUM IS PRESENT.

10

11 **AMY WORTH, CHAIR:** THANK YOU VERY MUCH KIMBERLY. NEXT IS PLEDGE  
12 OF ALLEGIANCE. ACKNOWLEDGMENT OF THE FLAG. I'LL TURN TO  
13 COMMISSIONER PAPAN TO LEAD US IN THE PLEDGE WITH HER BEAUTIFUL  
14 FLAG IN HER OFFICE.

15

16 **GINA PAPAN:** THANK YOU. [ PLEDGE OF ALLEGIANCE ] "I PLEDGE  
17 ALLEGIANCE TO THE FLAG OF THE UNITED STATES OF AMERICA, AND TO  
18 THE REPUBLIC FOR WHICH IT STANDS, ONE NATION UNDER GOD,  
19 INDIVISIBLE, WITH LIBERTY AND JUSTICE FOR ALL."

20

21 **AMY WORTH, CHAIR:** THANK YOU GINA. NEXT ITEM IS THE  
22 COMPENSATION ANNOUNCEMENT, PLEASE.

23

24 **CLERK OF THE BOARD:** AS AUTHORIZED BY STATE LAW I AM MAKING THE  
25 FOLLOWING ANNOUNCEMENT. EACH MEMBER OF THE BOARD HERE TODAY





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1 WILL BE ENTITLED TO RECEIVE \$100 PER MEETING ATTENDED UP TO A  
2 MAXIMUM OF \$500 PER MONTH PER AGENCY. THIS AMOUNT IS A  
3 PROVIDED AS A RESULT OF CONVENING A MEETING FOR WHICH EACH  
4 MEMBER IS ENTITLED TO COLLECT SUCH AMOUNT.

5

6 **AMY R. WORTH, CHAIR:** THANK YOU VERY MUCH KIMBERLY. MOVING ON  
7 TO OUR NEXT ITEM. ITEM FOUR IS THE CONSENT CALENDAR. ARE THERE  
8 ANY ITEMS THAT STAFF, THE COMMITTEE, OR THE PUBLIC WOULD LIKE  
9 TO REMOVE FROM THE CONSENT CALENDAR? KIMBERLY, DO YOU SEE ANY  
10 PUBLIC COMMENT?

11

12 **CLERK OF THE BOARD:** I HAVE RECEIVED NO WRITTEN PUBLIC COMMENT,  
13 AND I SEE NO MEMBERS OF THE PUBLIC WITH THEIR HAND RAISED.

14

15 **AMY WORTH, CHAIR:** OKAY GREAT. THANK YOU SO MUCH. THEN IF THERE  
16 IS NO OBJECTION, I WOULD RECEIVE A MOTION, PLEASE, TO ADOPT  
17 THE CONSENT CALENDAR.

18

19 **CAROL DUTRA-VERNACI:** SO MOVED. DUTRA-VERNACI.

20

21 **AMY WORTH, CHAIR:** MOVED BY COMMISSIONER DUTRA-VERNACI. SECOND?

22

23 **FEDERAL D. GLOVER:** SECOND BY GLOVER.

24





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1 **AMY WORTH, CHAIR:** SECONDED BY GLOVER. ALL RIGHT. I'LL TURN IT  
2 TO KIMBERLY FOR CALLING OF THE ROLL.

3

4 **CLERK OF THE BOARD:** YES. THANK YOU. MOTION BY DUTRA-VERNACI,  
5 SECOND BY GLOVER. [ROLL CALL VOTE] THANK YOU. THE MOTION  
6 PASSES UNANIMOUSLY.

7

8 **AMY WORTH, CHAIR:** GREAT. KIMBERLY, THANK YOU VERY MUCH. NEXT  
9 ITEM 5A BATA RESOLUTION NUMBER 142 AUTHORIZING THE 2021 PLAN  
10 OF FINANCE AND GOOD FAITH ESTIMATE. AND I WOULD LIKE TO TURN  
11 TO BRIAN MAYHEW FOR THAT REPORT.

12

13 **BRIAN MAYHEW:** THANK YOU VERY MUCH, AND GOOD MORNING EVERYONE  
14 WHEREVER YOU MAY BE. WE'RE GOING TO ASK YOU TO PASS ON  
15 RESOLUTION 142 WHICH WILL ADOPT A NEW PLAN OF FINANCE  
16 RESOLUTION 142 IS REPLACING RESOLUTION 132 WHICH IS SORT OF IN  
17 ITS HALFWAY-HOUSE. 132 EXTENDS FOR ANOTHER YEAR HOWEVER  
18 LAWYERS FELT THAT GIVEN IN THE CHANGE WITH THE FINANCIAL  
19 MARKETS PARTICULARLY RELATED TO COVID, THAT THE DISCLOSURES  
20 RELATED TO COVID NEEDED TO BE PASSED THROUGH A HIGH LEVEL OF  
21 REVIEW PLUS ISSUES RELATED REPLACEMENT OF THE LIBOR THAT  
22 NEEDED TO BE UPDATED IN THE RESOLUTION HENCE WE'RE ASKING YOU  
23 FOR A NEW PLAN. NOT MUCH CHANGES IN THE DOCUMENTS YOU HAVE HAD  
24 IN THE PAST, WE'RE ADDING HERE GOOD FAITH ESTIMATE FROM TFM  
25 THAT HAS TO DO WITH THE POTENTIAL FINANCE OVER THE NEXT COUPLE





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1 OF YEARS. NOW THE DOCUMENTS INVOLVED ARE ONES YOU HAVE SEEN  
2 BEFORE ONE IS AN OFFICIAL STATEMENT THE PRINCIPLE SELLING  
3 DOCUMENT THAT WE GO TO INVESTORS AND RATING AGENCIES ALL OVER  
4 THE WORLD TO SELL THE BONDS AND TO EXPLAIN, BASICALLY, THAT  
5 THE KEY TO THE OFFICIAL STATEMENT IS, IN ADDITION ITS SELLING,  
6 IS WHAT'S CALLED APPENDIX A. THIS DOCUMENT WAY IN THE BACK OF  
7 THE OFFICIAL STATEMENT, THAT APPENDIX A UPDATES VIRTUALLY  
8 EVERYTHING WE'RE DOING. IN THERE, YOU WILL FIND VERY  
9 COMPREHENSIVE UPDATES ON COVID. YOU WILL FIND RICH TRAFFIC  
10 LEVELS, AND THEY'RE ALL IN THE BEGINNING OF APPENDIX A SO  
11 THEY'RE EASY TO FIND. YOU WILL FIND UPDATES ON TRAFFIC, COVID  
12 RESPONSES CHANGES TO CASH COLLECTIONS TO CASHLESS INVOICING,  
13 THE CHANGE TO THE NEW INVOICING STRUCTURES, AND YOU WILL ALSO  
14 FIND OUR RESPONSES TO COVID, BOTH BUDGET, CAPITAL PROJECT, AND  
15 YOUR CREATION OF THE AD-HOC RECOVERY GROUP. ALL OF THESE ARE  
16 VERY IMPORTANT TO INVESTORS AS THEY LOOK TO SEE HOW COVID HAS  
17 IMPACTED THE BRIDGE ENTERPRISE, AND HOW SECURE THE BONDS ARE,  
18 THAT THEY CURRENTLY OWN. RESOLUTION 142, IN AND OF ITSELF, HAS  
19 THE USUAL PARAMETERS IN IT WITH ONE UPDATE ALLOWING US, THERE  
20 WILL BE A REPLACEMENT FOR THE LONDON INTERBANK OFFER RATE  
21 WHICH ALL OF YOU WILL REMEMBER STARTED THE CRISIS OF 2008. WE  
22 DON'T KNOW WHAT IT IS YET. THERE IS NO OFFICIAL REPLACEMENT  
23 RATE YET. AND WE'RE NOT REALLY SURE WHAT'S GOING TO HAPPEN TO  
24 THE SEVERAL TRILLION DOLLARS OF DEVICES AND DOCUMENTS AND  
25 TRADES THAT ARE ALREADY BEING TRADED ON LIBOR, HOWEVER WE'RE





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1 SWITCHING OVER TO MUNICIPAL INDEX OF SI FM A ANYWAY THIS  
2 ALLOWS US TO MAKE CHANGES. ALL FINANCING SUBJECT TO RM3 BEING  
3 COMPLETED ARE DONE AT THIS MOMENT. WE DON'T HAVE PLANS OR DO  
4 WE SEE ANYTHING IN PARTICULAR WHERE THERE ARE FINANCING  
5 OPPORTUNITIES OR THERE ARE CAPACITY TO DO NEW MONEY BONDS. ONE  
6 EXCEPTION MIGHT BE, DOWN THE ROAD A BIT WOULD BE IN THE REHAB  
7 AREA OTHER THAN THAT WE DON'T SEE ANY PLACE FOR IT RIGHT NOW.  
8 IT ALLOWS US THE AUTHORITY TO ADMINISTER THE EXISTING BONDS,  
9 THE ROLLOVERS, THE CREDIT FACILITIES, THE LINES OF CREDIT ALL  
10 OF THE THINGS INVOLVED IN ADMINISTERING THE DATA ALLOW US TO  
11 ROLLOVER AND PAY FOR THEM TO GO ON BECAUSE THAT'S HOW THEY GET  
12 PAID AND ALLOWS US TO PAY THE COSTS OF ADMINISTERING THE  
13 CURRENT PORTFOLIO. IT ALLOWS US TO DO REFUNDING AGAIN WE'RE  
14 NOT ASKING FOR ANY NEW MONEY AUTHORITY, BUT IT GIVES US  
15 AUTHORITY TO DO REFUNDING WITHIN THE EXISTING PORTFOLIO THERE  
16 ARE RULES TO DOING THAT KIND OF LIKE A GAME SHOW YOU HAVE TO  
17 HAVE MINIMUM PRESENT THRESHOLD OF THREE PERCENT, YOU CAN DO  
18 SOMETHING FOR OTHER PURPOSES WHERE MYSELF, THE DIRECTOR, AND  
19 THE FINANCIAL ADVISER ALL CONCUR IT IS BEST EFFORTS TO DO  
20 SOMETHING MAYBE NOT FOR SAVINGS BUT FOR BUSINESS PURPOSES,  
21 BACK IN 2008, THROUGH 10, THE DANGEROUS HAVE LOWER RATINGS  
22 THAN THE BONDS SO WE WERE ABLE TO SWITCH OUT TO LINES OF  
23 CREDIT OR ROLL VALUABLE DEAD RATE INSTRUMENTS. THE ROLL OVERS,  
24 AGAIN, HAS TO HAVE THREE PERCENT NET BALANCE SAVINGS OTHER  
25 PARAMETERS ALL OF THAT HAS TO BE WITHIN 40 YEARS MAXIMUM





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1 INTEREST RATE LEAN DEBT IS FIVE PERCENT AND SUBORDINATE LEAN  
2 5.25 PERCENT BANK VARIABLE RATE IS BACKED BY CREDIT FACILITIES  
3 MAXIMUM UNDER CREDIT FACILITY THAT WOULD BE 12 PERCENT AND IT  
4 CANNOT BE REMARKED IN WHAT'S CALLED A BANK BOND THEN MAXIMUM  
5 FACILITY INTEREST RATE IS 15 PERCENT WE HAVEN'T GOTTEN CLOSE  
6 TO THOSE BUT DURING 08 WE DID CRACK 12 FOR A COUPLE OF DAYS.  
7 IT DIDN'T LAST LONG BUT IT WAS INTERESTING. THAT'S IT FOR THE  
8 PARAMETERS, THE DOCUMENTS AND OTHER THINGS WE'RE ASKING YOU TO  
9 APPROVE THERE IS ONE DOCUMENT ATTACHED TO OUR MEMORANDUM IS  
10 RELATIVELY IMPORTANT IT IS NOT ONLY REQUIRED BY OUR DEBT  
11 POLICY IT IS REQUIRED BY THE STATE OF CALIFORNIA THAT IS THE  
12 GOOD FAITH ESTIMATE PREPARED BY AN INDEPENDENT FINANCIAL  
13 ADVISER AND I HOPE I HAVE SOMEWHERE IN THIS CROWD WITH ME BOB  
14 RICH OF PFM AND SARA HOLLENBECK OF PFM WHO ARE OUR FINANCIAL  
15 ADVISORS THEY HAVE LISTED IN HERE FOUR BASIC TYPES OF  
16 TRANSACTIONS THAT CAN COME OVER THE NEXT THREE YEARS. AND YOU  
17 WILL SEE THEM LISTED IN THE GOOD FAITH ESTIMATE NUMBERS 1  
18 THROUGH 4. NUMBER ONE IS THE BUSINESS AT HAND. THAT IS THE  
19 DEAL THAT WE ARE LOOKING AT, THE ROLLOVER THAT WILL BE DUE TO  
20 CLOSE ON APRIL 1ST, THAT'S ABOUT \$372 MILLION. IT'S A ROUTINE  
21 ROLLOVER, THE ESTIMATED COSTS ARE 4.3 MILLION, THOSE ARE  
22 LIMITED BY OUR OWN DEBT PROVISIONS -- OUR DEBT POLICY LIMIT  
23 WHAT IS THOSE COSTS WILL BE SO IT CAN'T GO OVER THERE. THE  
24 TOTAL MAXIMUM AMOUNT OF PAYMENTS WILL BE 454 MILLION OR 84  
25 MILLION IN INTERESTING OVER ITS MATURITY, THAT'S IN A NORMAL





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1 WORLD. HOWEVER WE DO HAVE FINANCING LISTED ON YOUR SHEET AS  
2 TRANSACTION TWO. THAT REFINANCING IS ONE WE STARTED WORKING ON  
3 A YEAR AGO BEFORE COVID THAT TRANSACTION IS ROUGHLY \$383  
4 MILLION, IT IS IN THE MONEY FOR A SAVINGS REFINANCING RIGHT  
5 NOW. IT HAS BEEN FOR A YEAR. IT'S IN OUR BEST INTEREST TO LOOK  
6 AT IT AS WE GO THROUGH THIS TRANSACTION. THE TOTAL IS \$383  
7 MILLION. IT WOULD BE A TAXABLE DEAL. IT WOULD BE AN ADVANCE  
8 REFUND. YOU CANNOT DO AN ADVANCE REFUNDING ON A TAX EXEMPT  
9 BASIS SO IT WILL BE A TAXABLE DEAL. THAT REFINANCING WOULD BE  
10 -- COAL COST 5.5 MILLION TOTAL PAYMENTS OF 782 MILLION. AGAIN  
11 THAT WOULD BE FOR SAVINGS. AND YOU CANNOT DO THAT DEAL UNLESS  
12 THERE IS SAVINGS. THEN THERE IS A THIRD TRANSACTION WHICH IS,  
13 AGAIN, THESE ARE ALL IN THE NEXT FEW MONTHS REALLY THESE ARE  
14 THE BONDS THAT ARE DUE IN OCTOBER OF 2021 WHICH ARE ELIGIBLE  
15 FOR REFINANCING IN JULY. THAT IS BROUGHT IN HERE BECAUSE  
16 THAT'S SOON ENOUGH THAT WOULD BE WELL WITHIN THE PARAMETERS  
17 THAT WOULD BE TRANSACTION THREE, AGAIN THAT GOES BACK TO THE  
18 ROUTINE TAX EXEMPT ROLLOVER. THE ESTIMATE ON THAT ONE WOULD BE  
19 280 MILLION ABOUT 3.4 MILLION IN COST 397 MILLION IN TOTAL  
20 COST AGAIN THAT, WE'LL FACE ANYWAY, THIS'S GOING TO THAT. THE  
21 LAST ONE, NUMBER FOUR -- AND I KNOW I'M GOING FAST, AND THERE  
22 ARE PLENTY, PLENTY OF NUMBERS ON THE -- THIS DOCUMENT, THAT I  
23 AM SURE BOB WILL BE HAPPY TO WALK YOU ALL THROUGH IF YOU WANT,  
24 BUT THE FOURTH ONE IS A DEFENSIVE MOVE. AS YOU MIGHT REMEMBER,  
25 IN THE BUDGET LAST YEAR WE WERE WORRIED WE WOULD NOT MAKE





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1 COVENANT COVERAGE THAT MEANS REVENUE OVER DEBT AND SERVICE  
2 COST HAS TO BE GREATER THAN 1.2 YOU HAVE TO HAVE A DOLLAR FOR  
3 EVERY DOLLAR IN DEBT AND COST. WE WERE WORRIED WITH THE WAY  
4 THE PANDEMIC BROKE EARLY IN THE YEAR THAT WE WERE NOT GOING TO  
5 MAKE THAT COVERAGE THEIR WE PREPAID -- I CAN'T REMEMBER THE  
6 NUMBER -- I THINK \$173 MILLION IN DEBT PAID THIS YEAR AND PAID  
7 OFF EFFECTIVE JULY 1ST. THIS STRUCTURE IS DESIGNED TO PUT US  
8 IN A POSITION TO TAKE OUT MORE DEBT IF WE HAVE TO. IN ORDER TO  
9 MAKE COVERAGE ON JULY 1ST OF 2021, GOING INTO THE '22 BUDGET.  
10 IT SAY PURELY DEFENSIVE MOVE BUT IT'S BETTER TO BE PREPARED  
11 BECAUSE BETWEEN NOW AND JULY REALLY ISN'T THAT MANY MONTHS.  
12 THAT'S IT THAT'S A MILLION THINGS IN ABOUT THREE OR 400 PAGES  
13 OF READING THEY KNOW YOU ALL WILL ENJOY DOING. I WOULD BE  
14 HAPPY TO ANSWER ANY QUESTIONS. IT DOESN'T ASK FOR ANY NEW  
15 MONEY THE STANDARD AUTHORIZE TO ADMINISTER THE PORTFOLIO ARE  
16 THE SAME AS THEY HAVE BEEN AND THE MINOR CHANGES ARE THE LIBOR  
17 STRUCTURES AND WE DO HAVE LISTED THE COST FOR WHAT WE THINK  
18 ARE REALISTIC TYPES OF TRANSACTIONS WE WOULD UNDERTAKE IN THE  
19 NEXT 18 MONTHS. I WOULD BE HAPPY TO ENTERTAIN QUESTIONS OR YOU  
20 COULD ASK BOB.

21

22 **AMY WORTH, CHAIR:** THANK YOU VERY MUCH FOR THAT REPORT. AND I  
23 THANK YOU FOR YOUR STEWARDSHIP OF OUR FUNDS. TO BE ABLE TO  
24 TALK ABOUT THESE IMPORTANT PROJECTS. AND I APPRECIATE TALKING  
25 ABOUT THE POTENTIAL CAPACITY INCREASES WITH THE MAINTENANCE OF





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1 THE BRIDGES WHICH IS ONE OF OUR HIGH PRIORITIES. FIRST OF ALL  
2 LET ME SEE IF THERE ARE ANY QUESTIONS FROM THE COMMITTEE  
3 MEMBERS. OKAY. I -- LET'S SEE, LOOKING CAREFULLY, I DON'T SEE  
4 ANY. THEN LET ME GO AND SEE IF THERE ARE ANY QUESTIONS FROM  
5 THE PUBLIC. I DON'T SEE ANY ON MY SCREEN. KIMBERLY, DO YOU SEE  
6 ANY PUBLIC COMMENT?

7

8 **CLERK OF THE BOARD:** NO. DON'T SEE ANY MEMBERS OF THE PUBLIC  
9 WITH THEIR HAND RAISED, AND I HAVE RECEIVED NO WRITTEN PUBLIC  
10 COMMENT FOR THIS ITEM.

11

12 **AMY WORTH, CHAIR:** OKAY GREAT. THANK YOU VERY MUCH. THEN I'LL  
13 CLOSE THE PUBLIC COMMENT PORTION AND BRING IT BACK TO THE  
14 COMMITTEE FOR DISCUSSION AND DECISION. IF THERE IS ANY --  
15 FIRST OF ALL, I'LL ENTERTAIN ANY COMMENTS. OR IF -- YES? YES?  
16 COMMISSIONER DUTRA-VERNACI.

17

18 **CAROL DUTRA-VERNACI:** YEAH. MY ONLY COMMENT IS WHAT BRYAN SAID  
19 TOWARDS THE END THERE, I LIKE THAT HE'S POSITIONING US SO  
20 THAT, SHOULD WE HAVE TO TAKE OUT MORE DEBT, WE'LL BE  
21 POSITIONED TO DO THAT.

22

23 **AMY R. WORTH, CHAIR:** GREAT. ANY OTHER COMMENTS? WELL GREAT.  
24 THANK YOU, AGAIN, BRIAN. THANK YOU VERY MUCH FOR THAT REPORT.  
25 AND I THINK IT'S REALLY IMPORTANT TO REMEMBER THAT THE





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1 FINANCING WE HAVE DONE WITH THESE BRIDGE TOLLS HAS REALLY  
2 ENABLED US TO STRETCH THE DOLLAR TO STRETCH THE DOLLAR TO GET  
3 MORE PROJECTS OUT OF THE VALUE, AND IT'S IMPORTANT WE CONTINUE  
4 OUR EFFORT TO DO SO AS WE LOOK AT OTHER MARKETS COVERING OUR  
5 OBLIGATIONS AS WELL AS LOOKING AT OTHER IMPORTANT ELEMENTS  
6 THAT WE NEED TO FINANCE MOVING FORWARD. WITH THAT I WOULD  
7 ENTERTAIN A MOTION. A MOTION AND SECOND TO APPROVE THE  
8 REFERRAL OF BATA RESOLUTION NUMBER 142 AUTHORIZING THE 2021  
9 PLAN OF FINANCE AND COMMITTEE APPROVING THE RECEIPT OF THE  
10 GOOD FAITH ESTIMATE OF COSTS.

11

12 **GINA PAPAN:** PAPAN MOVES.

13

14 **AMY WORTH, CHAIR:** MOVED BY COMMISSIONER PAPAN. DUTRA-VERNACI  
15 DO THE I'LL GO AHEAD AND SECOND IT. DUTRA-VERNACI.

16

17 **AMY WORTH, CHAIR:** SECONDED BY DUTRA-VERNACI. I WOULD LIKE TO  
18 TURN IT OUR COMMITTEE CLERK FOR CALLING OF THE ROLL.

19

20 **CLERK OF THE BOARD:** MOTION BY PAPAN AND SECOND BY DUTRA-  
21 VERNACI. THE ROLL CALL: [ROLL CALL VOTE]. THANK YOU. THE  
22 MOTION PASSES UNANIMOUSLY.

23

24 **AMY WORTH, CHAIR:** KIMBERLY. THANK YOU VERY MUCH. MOVING TO  
25 ITEM SIX, WE HAVE PUBLIC COMMENT. ARE THERE -- FIRST OF ALL,





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1 KIMBERLY, HAVE WE RECEIVED ANY PUBLIC COMMENT IN WRITING FOR  
2 THIS ITEM?

3

4 **CLERK OF THE BOARD:** YES. THERE WAS ONE WRITTEN PUBLIC COMMENT  
5 RECEIVED FROM ALETA DUPREE THAT HAS BEEN POSTED TO THE ONLINE  
6 AGENDA, AND WAS E-MAILED TO THE COMMISSIONERS LAST EVENING,  
7 AND I DO HAVE TWO MEMBERS OF THE PUBLIC WITH THEIR HAND  
8 RAISED.

9

10 **AMY WORTH, CHAIR:** OKAY THANK YOU. LET'S BEGIN WITH ALETA  
11 DUPREE, PLEASE. THANK YOU.

12

13 **SPEAKER:** THANK YOU CHAIR AMY WORTH AND MEMBERS. ALETA DUPREE  
14 FOR THE RECORD. HAPPY HOLIDAY, HAPPY NEW YEAR. YOU KNOW I LOVE  
15 A GOOD PUBLIC MEETING. I CAN'T SEEM TO GET ENOUGH OF IT I'M  
16 NOT GOING TO REPEAT ALL THE THINGS I SAID IN MY LETTER. BUT IN  
17 OUR NEW YEAR, I WANT US TO BUILD ON OUR SUCCESSES. I AM VERY  
18 PLEASED WITH THE ACTIVATION OF THE NEW ELECTRONIC TOLLING  
19 SYSTEM, AND FINANCES CAN BE CHALLENGING, ESPECIALLY IN COVID.  
20 BUT THE WORK -- I DON'T WANT THE WORK TO END. AND I JUST  
21 REALLY LIKE DRIVING THROUGH A TOLL SYSTEM AT LEGAL HIGHWAY  
22 SPEED, AND NOT HAVING TO STOP. AND A DAY IS GOING TO COME THAT  
23 WE'RE GOING TO HAVE TO REPLACE CAMERAS AND SCANNERS AND LASERS  
24 AND OTHER TYPES OF THINGS THAT ARE OVER THE ROADWAY, BECAUSE  
25 THEY'RE EXPOSED TO THE WEATHER AND THE SALT AIR, AND THE





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1 TEMPERATURE CHANGES. AND SO I FEEL THAT WE SHOULD BUILD OUR  
2 DASHBOARD AS TO THE PROGRESS OF OUR NEW SYSTEM THAT WE WANT TO  
3 BUILD AT LEAST ON THE THREE NORTHERN BRIDGES, SO THAT WAY, IN  
4 THAT COMMUNITY, THE PEOPLE WILL BE ABLE TO EXPERIENCE A TRUE  
5 OPEN ROAD TOLLING SYSTEM OF WHICH THERE ARE MORE AND MORE OF  
6 THESE OUT THERE. SO LET'S WORK ON THE MONEY. WE HAVE SOME GOOD  
7 PEOPLE IN CHARGE OF THE MONEY. AND START MAKING SOME  
8 INVESTMENTS TO TAKE US TO THE NEXT LEVEL. THANK YOU.

9

10 **AMY R. WORTH, CHAIR:** THANK YOU ALETA. THANK YOU VERY MUCH FOR  
11 YOUR COMMENTS. AND OUR NEXT SPEAKER IS ROLAND LEBRUN.

12

13 **SPEAKER:** GOOD MORNING COMMISSIONERS. ROLAND LE BRUN, SAN JOSE,  
14 HAPPY AND SAFE NEW YEAR TO YOU AND YOUR -- AND YOU'RE LOOKING  
15 AT THE NEW DIRIDON STATION RIGHT THERE. A VERY QUICK WORD TO  
16 BRIAN, WE RECENTLY LOST OUR CFO AT THE VTA, AND, SO IF BRIAN  
17 IS INTERESTED IN NEW OPPORTUNITIES AND CHALLENGES.

18

19 **AMY WORTH, CHAIR:** YOU CAN'T HAVE HIM. [LAUGHTER]

20

21 **SPEAKER:** WE CAN MOVE HIM DOWN THERE, AND BY THE WAY HE DOESN'T  
22 HAVE TO RELOCATE. THANK YOU.

23

24 **AMY WORTH, CHAIR:** [LAUGHTER] THANK YOU ROLAND, I SHARE YOUR  
25 ADMIRATION OF OUR CHIEF FINANCE OPERATIONS HEAD. SO LET ME





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1 JUST -- I HAVE, IN TERMS OF ADDITIONAL COMMENTS, I JUST WANTED  
2 TO PROVIDE AN UPDATE TO THE COMMITTEE ON ALL ELECTRIC TOLLING,  
3 SO THAT'S APPROPRIATE TO THE COMMENTS WE JUST HEARD. AS YOU  
4 KNOW IN LATE 2018 THE COMMITTEE APPROVED TRANSITIONING THE  
5 BATA BRIDGES TO ALL ELECTRONIC TOLLING WITH THE BRIDGES  
6 OCCURRING IN A PHASED APPROACH STARTING IN LATE 2022. THE PLAN  
7 INCLUDED THE REMOVAL OF THE TOLL BOOTHS AND RECONFIGURING  
8 LANES AND TOLL COLLECTION FOR OPEN ROAD TOLLING. AND THOSE OF  
9 YOU THAT HAVE RIDDEN ON THE BENICIA MARTINEZ BRIDGE SEE THE  
10 EASE AND FACILITY THAT'S PROVIDED BY THAT OPEN ROAD TOLLING ON  
11 THAT BRIDGE. AS PLANNING DESIGN AND PROCUREMENT FOR THE NEW  
12 OPEN ROAD TOLLING SYSTEM PROGRESSED AND COVID HIT CALTRANS  
13 REMOVED CASH TOLL COLLECTORS FROM THE BOOTHS TO PROTECT THE  
14 COLLECTORS AND THE PUBLIC OVERNIGHT TOLL COLLECTION BECAME ALL  
15 ELECTRONIC BRIDGE WITH NON-FAST DRAFT CUSTOMER IN RECEIVING A  
16 NOTICE FOR TOLL ONLY. WHAT WAS INTENDED TO BE SHORT-TERM  
17 SOLUTION TO MAINTAIN TOLL COLLECTION DURING COVID EMERGENCY  
18 WAS EXTENDED TO REMAINING OUT OF BOOTHS THIS CONVERSATION WAS  
19 LEFT FOR STAFF IN THE ORGANIZATIONS WITH BOTH BATA AND  
20 CALTRANS WITH UPGRADES TO HANDLE LICENSE PLATE IMAGES, SIGNAGE  
21 CHANGES AT THE TOLL PLAZAS TO LET CASH CUSTOMERS KNOW HOW TO  
22 PAY AND PROCESSING CHANGING AT THE CUSTOMER SERVICE CENTER TO  
23 MAIL IN PROCESS 17 MILLION CASHLESS NOTICES. AT THE SAME TIME  
24 BATA STAFF AND CONDUENT ACCELERATED DEPLOYMENT OF MORE ROBUST  
25 TOLL COLLECTION BASED ON THE EXISTING MODEL AT THE GOLDEN GATE





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1 BRIDGE. IN THIS MODEL, NON-FASTRAK CUSTOMERS RECEIVE AN  
2 INVOICE IN THE MAIL BEFORE RECEIVING A TOLL VIOLATION.  
3 INVOICES ARE NOW IN PLACE, AND APPLIED TO BRIDGE CROSSINGS,  
4 STARTING JANUARY 1ST. WHILE THE DRIVERS WILL SEE LITTLE CHANGE  
5 WITH THIS DEPLOYMENT THE BACK OFFICE UPGRADES WILL SUPPORT  
6 GREATER EFFICIENCY AND LOWER COST BY MINIMIZING THE NUMBER OF  
7 INDIVIDUAL MAILINGS SINCE TRANSACTIONS WILL BE CONSOLIDATED  
8 INTO MONTHLY INVOICES. THIS IS A HUGE EFFORT, BECAUSE AS YOU  
9 KNOW WHEN WE BEGAN, THIS PEOPLE RECEIVED A NOTICE FOR EACH  
10 BRIDGE CROSSING SO NOW THEY'RE CONSOLIDATED INTO A MONTHLY  
11 TOTAL. WE SUCCESSFULLY CONVERTED THE ALL ELECTRONIC TOLLING IN  
12 MONTHS VERSUS THE ORIGINALLY PLANNED FIVE YEARS. VIOLATION  
13 PENALTIES WERE SUSPENDED AFTER THE SHELTER-IN-PLACE  
14 RESTRICTIONS BEGAN AND THROUGHOUT THE END OF 2020 TO ALLOW  
15 DRIVERS TO ADJUST TO CASHLESS TOLLING. DRIVERS WHO OWE TOLLS  
16 ARE STILL SUBJECT TO DMV REGISTRATION HOLD. STARTING THIS  
17 MONTH DRIVERS WHO DO NOT PAY THEIR INVOICES WILL RECEIVE TWO  
18 ADDITIONAL NOTICES, EACH WITH A VIOLATION PENALTY. WORK ON THE  
19 CONVERSION TO OPEN ROAD TOLLING CONTINUES AND WILL BE UNDER  
20 DISCUSSION AS PART OF THE BATA RECOVERY AD-HOC WORKING GROUP.  
21 MEETINGS FOCUSING ON THE REHAB BUDGET, WHICH WILL COME TO YOU  
22 IN MARCH. SO STAFF WILL PROVIDE MORE DETAILED BRIEFING AND  
23 UPDATE ON THE AUTOMATED ELECTRONIC TOLLING AT THE FEBRUARY  
24 MEETING. BUT WE JUST WANTED TO GIVE YOU AN UPDATE SINCE THE





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1 IMPLEMENTATION OF THE NEW INVOICING SYSTEM BEGAN ON JANUARY  
2 1ST. SO I SEE COMMISSIONER JOSEFOWITZ WITH HIS HAND UP. NICK?  
3

4 **COM. NICK JOSEFOWITZ:** THANK YOU. I'M CONCERNED THAT WE ARE  
5 GOING BACK TO FINING PEOPLE WHO HAVE NOT PAID THEIR INVOICES.  
6 THERE ARE OVER -- ACROSS CALIFORNIA, THERE ARE \$3.6 BILLION OF  
7 TRAFFIC RELATED FINES THAT ARE ISSUED EVERY YEAR HALF OF WHICH  
8 GO UNPAID LEAVING CALIFORNIANS WITH OVER \$10 BILLION OF UNPAID  
9 TRAFFIC DEBT AND A SIGNIFICANT PORTION OF THAT ACCRUES TO LOW  
10 INCOME PEOPLE WHO, YOU KNOW, LITERALLY ARE GETTING DRIVEN INTO  
11 DEBT AS A RESULT OF THIS. SO I DON'T KNOW IF I FULLY -- I  
12 THINK I -- YOU KNOW, I AM -- MINDING IS WE'RE MOVING BACK TO  
13 FINING PEOPLE. AND I'M JUST VERY CONCERNED ABOUT THAT. AND I  
14 WAS WONDERING IF THERE WAS, YOU KNOW, AN OPPORTUNITY TO KIND  
15 OF WAIT UNTIL WE HAVE DEVELOPED A, A KIND OF A -- WHICH I KNOW  
16 THAT STAFF IS WORKING O WAIT UNTIL WE HAVE DEVELOPED A SORT  
17 OF, A LOW INCOME PROGRAM THAT KIND OF ADDRESSES THE BURDENS  
18 THAT, SORT OF THESE FINES, AND THESE ASSOCIATED FEES, ARE  
19 PLACED ON LOW INCOME PEOPLE BEFORE REINTRODUCING FINES.

20

21 **AMY R. WORTH, CHAIR:** SO, I KNOW THAT THIS IS JUST A -- YOU  
22 KNOW, KIND OF A PUBLIC INFORMATION, PUBLIC COMMENT TIME, SO WE  
23 WILL PROBABLY WANT TO INCORPORATE THIS DISCUSSION IN A FUTURE  
24 AGENDAIZED ITEM. ANDY, DO YOU HAVE ANY ADDITIONAL COMMENTS FOR





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1 THIS, JUST TO RESPOND TO THAT? TERMS MUCH NEXT STEPS? I KNOW  
2 WE'RE GOING TO BE BRINGING THIS BACK TO THE COMMITTEE.

3

4 **COM. NICK JOSEFOWITZ:** I AM FINE WAITING. I DON'T NEED TO GET  
5 RESPONSES NOW.

6

7 **AMY WORTH, CHAIR:** THAT'S FINE. JUST TO RAISE THE ISSUE, AND I  
8 KNOW THAT HAS BEEN A CONCERN YOU HAVE RAISED IN THE PAST, AND  
9 I KNOW STAFF IS WORKING ON THIS ELEMENT. SO OKAY. GREAT. THAT  
10 WILL BE COMING BACK TO US IN FEBRUARY, ALONG WITH A MORE  
11 DETAILED DISCUSSION ABOUT THE TOLLING. IF THAT'S -- IS THAT  
12 CORRECT ANDY? JUST TO CONFIRM?

13

14 **ANDREW FREMIER:** YES THAT'S CORRECT. AND WE'RE CERTAINLY AWARE  
15 OF COMMISSIONER JOSEFOWITZ'S CONCERN. IT'S A TOUGH BALANCE.  
16 YOU KNOW, IT'S BEEN A REAL STRUGGLE GETTING THAT REVENUE. THE  
17 REVENUE IS IMPORTANT BUT WE ALSO RECOGNIZE THAT THERE ARE SOME  
18 CHANGES TO NEED TO TAKE PLACE WITH THE CLASS OF CITIZENS THAT  
19 NICK IS TALKING ABOUT. BUT WE'RE WORKING ON IT AND WE WILL  
20 CONTINUE TO REPORT BACK ON IDEAS THAT WE HAVE TO IMPROVE ON  
21 THAT.

22

23 **AMY WORTH, CHAIR:** OKAY. TERRIFIC. ARE THERE ANY OTHER PUBLIC  
24 COMMENTS?

25





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1 **CLERK OF THE BOARD:** NO FURTHER COMMENTS.

2

3 **BRIAN MAYHEW:** THERE ARE NO FINES ASSESSED DURING THE COVID  
4 PERIOD. EVEN WHEN THESE SECOND NOTICES GO OUT, THEY WILL GO  
5 OUT WITH NO FINES ON THEM. IT'S UNTIL NOT THE NEW SYSTEM IS  
6 IMPLEMENTED IT GOES BACK TO A NORMAL PROCESS. WE DON'T HAVE A  
7 SETUP FOR ANY FINE. NOBODY WILL GO NINE MONTHS OF UNPAID BILLS  
8 WITH \$25 PER TRANSACTION TAGGED ON FOR THIS PERIOD. THAT, YOU  
9 TOOK CARE OF LONG AGO. SO, THEY WILL GO FROM ONE INVOICE TO A  
10 SECOND INVOICE, THAT'S NOT PAID THAT WILL THEN SWITCH OVER TO  
11 THE VIOLATION INVOICING STRUCTURES, BUT THAT HAS NO PENALTY ON  
12 THEM, EITHER ONE OF THOSE TWO. THAT'S THE WAY IT'S BEEN SETUP  
13 RIGHT NOW. WHEN THE NEW INVOICES KICK IN, SAY, 45, 60 DAYS  
14 FROM NOW, THEY WILL GO BACK TO THE NORMAL PROCESS OF AN  
15 INVOICE AND THEN NO PAYMENT, VIOLATION ONE, VIOLATION TWO. AND  
16 THEN GET BACK TO WHAT ANDY SAID, THAT YOU'RE STILL WORKING ON  
17 A POLICY EVEN WITH THOSE.

18

19 **AMY WORTH, CHAIR:** THANK YOU BRIAN AND AS I MENTIONED THIS WILL  
20 BE COMING BACK TO US FOR MORE DETAILED DISCUSSION AT OUR  
21 FEBRUARY MEETING. ANY MORE COMMENT? OR PUBLIC COMMENT? ANDY  
22 DID YOU WANT TO ADD SOMETHING? I'M LOOKING AT YOU READING YOUR  
23 SCREEN.

24





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1   **ANDREW FREMIER:** I WAS A LITTLE BIT CONFUSED BY SOME OF THE  
2   DESCRIPTION. BOTTOM LINE IS WE ARE -- IF YOU PASS THROUGH THE  
3   BRIDGES BEFORE JANUARY 1ST, THERE IS NO ADDITIONAL PENALTIES  
4   OR CONTINUING SAME PROCESS. GOING FORWARD, WE'RE BACK TO  
5   NORMAL BUSINESS AND WE'RE TRYING TO ADDRESS HOW TO PROVIDE  
6   SOME IMPROVEMENTS TO THE SERVICES. WE WILL COME BACK IN  
7   FEBRUARY WITH MORE DESCRIPTION.

8

9   **AMY WORTH, CHAIR:** ANDY, THANK YOU FOR CLARIFYING THAT. WITH  
10   THAT, THERE IS NO FURTHER -- I DON'T SEE ANY FURTHER PUBLIC  
11   COMMENT. THEN WE WILL ADJOURN OUR MEETING TO OUR NEXT MEETING  
12   WILL WILL BE HELD ON WEDNESDAY, FEBRUARY 10TH, 2021 AT 9:35,  
13   SO, ON THE ZOOM. THANK YOU. MEETING IS ADJOURNED. [ADJOURNED]

14





*Broadcasting Government*