

**METROPOLITAN
TRANSPORTATION
COMMISSION**
Meeting Transcript



December 01, 2020

1 **Bay Area Partnership Board**

2 **Tuesday, December 01, 2020**

3

4 **RICK RAMACIER, CHAIR:** I'M RICK RAMACIER CHAIR OF THE BAY AREA
5 PARTNERSHIP BOARD. I WOULD LIKE TO CALL THE MEETING TO ORDER
6 FOR DECEMBER 1ST, 2020. AT THIS TIME I WOULD LIKE TO ASK STAFF
7 TO ROLL THE ANNOUNCEMENT. DUE TO COVID-19, THIS MEETING WILL
8 BE CONDUCTED AS A ZOOM WEBINAR, PURSUANT TO THE GOVERNOR'S
9 EXECUTIVE ORDER N-29-20 WHICH SUSPENDS CERTAIN REQUIREMENTS OF
10 THE BROWN ACT. THIS MEETING IS BEING WEBCAST ON THE MTC WEB
11 SITE. THE CHAIR WILL CALL UPON COMMISSIONERS, PRESENTERS,
12 STAFF, AND OTHER SPEAKERS BY NAME, AND ASK THAT THEY SPEAK
13 CLEARLY AND STATE THEIR NAMES BEFORE GIVING COMMENTS OR
14 REMARKS. PERSONS PARTICIPATING VIA WEBCAST AND ZOOM, WITH
15 THEIR CAMERAS ENABLED, ARE REMINDED THAT THEIR ACTIVITIES ARE
16 VISIBLE TO VIEWERS. COMMISSIONERS AND MEMBERS OF THE PUBLIC
17 PARTICIPATING VIA ZOOM WISHING TO SPEAK SHOULD USE THE RAISED
18 HAND FEATURE OR DIAL STAR NINE, AND THE CHAIR WILL CALL UPON
19 THEM AT THE APPROPRIATE TIME. TELECONFERENCE ATTENDEES WILL BE
20 CALLED UPON BY THE LAST FOUR DIGITS OF THEIR PHONE NUMBER. IT
21 IS REQUESTED THAT PUBLIC SPEAKERS STATE THEIR NAMES AND
22 ORGANIZATION, BUT PROVIDING SUCH INFORMATION IS VOLUNTARY.
23 WRITTEN PUBLIC COMMENTS RECEIVED AT INFO@BAYAREAMETRO.GOV BY
24 5:00 P.M. YESTERDAY WILL BE POSTED TO THE ONLINE AGENDA AND
25 ENTERED INTO THE RECORD, BUT WILL NOT BE READ OUT LOUD. IF



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1 AUTHORS OF THE WRITTEN CORRESPONDENCE WOULD LIKE TO SPEAK,
2 THEY ARE FREE TO DO SO, AND SHOULD RAISE THEIR HAND AND THE
3 CHAIR WILL CALL UPON THEM ON THE APPROPRIATE TIME. A ROLL CALL
4 VOTE WILL BE TAKEN FOR ALL ACTION ITEMS. PANELISTS SHOULD NOTE
5 THAT THE CHAT FEATURE IS NOT ACTIVE TO ATTENDEES. IN ORDER TO
6 GET THE FULL ZOOM EXPERIENCE, PLEASE MAKE SURE YOUR
7 APPLICATION IS UP TO DATE.

8

9 **RICK RAMACIER, CHAIR:** THANK YOU. THIS IS OUR FIRST MEETING OF
10 THE BAY AREA PARTNERSHIP BOARD. I KNOW YOU ALL HAVE BEEN ON
11 ZOOMS, THEY'RE JUST A LITTLE BIT DIFFERENT. WHAT I WOULD LIKE
12 TO DO TODAY AS EACH PRESENTATION COMES UP FROM STAFF, IF YOU
13 COULD USE YOUR RAISED HAND FEATURE I WILL DO MY BEST TO TRACK
14 THAT WITH FRED'S HELP THEN WE'LL GO THROUGH BOARD MEMBER
15 COMMENTS WITH EACH QUESTION AND THEN BRING IT BACK TO THE
16 BOARD. TODAY WE ONLY HAVE ONE ACTION ITEM. AND THREE
17 INFORMATION ITEMS. THE ACTION ITEM WE'LL TAKE UP IN A MINUTE
18 HERE IS THE MINUTE SUPERVISOR OUR MEETING IN JULY. BEFORE WE
19 DO THAT, FRED, I WOULD LIKE TO COMBINE ITEMS 1 AND 2. BECAUSE
20 IT SEEMS A BIT REDUNDANT THAT WE WOULD ASK EVERYONE TO
21 INTRODUCE THEMSELVES AND THEN DO ROLL CALL OF THE SAME FOLKS.
22 SO I WOULD LIKE TO DO IS ASK FOR ROLL CALL, AND AFTER THE ROLL
23 CALL OF THE MEMBERS WE COULD ASK THE REST OF THE FOLKS TO
24 INTRODUCE THEMSELVES AND MOVE TO ITEM THREE IF THAT'S OKAY.
25 WITH THAT PLEASE CONDUCT ROLL CALL FRED.



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1

2 **CLERK OF THE BOARD:** YES, SIR. RICK RAMACIER.

3

4 **RICK RAMACIER, CHAIR:** HERE.

5

6 **CLERK OF THE BOARD:** SORRY IF I MISPRONOUNCE YOUR NAME.

7

8 **CLERK OF THE BOARD:** KATE MILLER?

9

10 **KATE MILLER:** GOOD PRONUNCIATION, FRED. HERE.

11

12 **CLERK OF THE BOARD:** NANCY ADAMS?

13

14 **SPEAKER:** PRESENT.

15

16 **CLERK OF THE BOARD:** BRIAN ALBEE?

17

18 **SPEAKER:** PRESENT.

19

20 **CLERK OF THE BOARD:** JOHN B. IS ABSENT. TILLY CHANG?

21

22 **TILLY CHANG:** HERE.

23

24 **CLERK OF THE BOARD:** RICHARD COREY IS ABSENT. DEBORAH DAGANG?

25



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1 **SPEAKER:** PRESENT.

2

3 **CLERK OF THE BOARD:** DAVID IS ABSENT. RACHEL IS ABSENT.

4

5 **CLERK OF THE BOARD:** DIANE FEINSTEIN?

6

7 **DIANE FEINSTEIN:** HERE.

8

9 **CLERK OF THE BOARD:** NURIA FERNANDEZ?

10

11 **SPEAKER:** THIS IS SCOTT HAYWOOD FOR NURIA FROM VTA.

12

13 **CLERK OF THE BOARD:** LARRY GOLDSPAN? ABSENT. NILA GONZALEZ?

14

15 **NILA GONZALES:** PRESENT.

16

17 **CLERK OF THE BOARD:** DARYL HALL?

18

19 **SPEAKER:** PRESENT.

20

21 **CLERK OF THE BOARD:** JIM HARTNETT?

22

23 **JIM HARTNETT:** PRESENT.

24

25 **CLERK OF THE BOARD:** JOHANNES?



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1

2 **SPEAKER:** PRESENT.

3

4 **CLERK OF THE BOARD:** MICHAEL HURSCH?

5

6 **MICHAEL HURSCH:** PRESENT.

7

8 **CLERK OF THE BOARD:** RANDELL W?

9

10 **SPEAKER:** VTA HERE FOR RANDI W.

11

12 **CLERK OF THE BOARD:** BETH KRANDA?

13

14 **BETH KRANDA:** HERE.

15

16 **CLERK OF THE BOARD:** JEANNE K?

17

18 **SPEAKER:** HERE.

19

20 **CLERK OF THE BOARD:** TESS L. IS ABSENT. VINCENT M. IS ABSENT.

21 FARHAD MANSOURIAN?

22

23 **FARHAD MANSOURIAN:** I'M HERE. GOOD AFTERNOON.

24

25 **CLERK OF THE BOARD:** THANK YOU SIR. THERESE MCMILLAN?



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1

2 **THERESE MCMILLAN:** HERE .

3

4 **CLERK OF THE BOARD:** DENNIS MULLIGAN?

5

6 **SPEAKER:** HI . AMY FRYE FOR DENIS MULLIGAN FOR HIS DISTRICT .

7

8 **CLERK OF THE BOARD:** -- IS ABSENT . ROBERT POWERS?

9

10 **CLERK OF THE BOARD:** VAL MENOTTI FOR ROBERT POWERS, BART .

11

12 **CLERK OF THE BOARD:** NINA RANNELS?

13

14 **SPEAKER:** HERE .

15

16 **CLERK OF THE BOARD:** ANNE RICHMAN?

17

18 **SPEAKER:** HERE .

19

20 **CLERK OF THE BOARD:** JOHN RISTOW .

21

22 **SPEAKER:** PRESENT .

23

24 **CLERK OF THE BOARD:** RYAN RUSSO?

25



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1 **SPEAKER:** HERE. BUT I'M WAITING FOR MY COFFEE AND COOKIE
2 DELIVERY.

3

4 **CLERK OF THE BOARD:** ERNIE SANCHEZ IS ABSENT. ANNE SMITH?

5

6 **SPEAKER:** HERE.

7

8 **CLERK OF THE BOARD:** TONY TAVARES IS ABSENT.

9

10 **CLERK OF THE BOARD:** RAY TELLIS?

11

12 **SPEAKER:** PRESENT.

13

14 **CLERK OF THE BOARD:** MICHAEL TREE?

15

16 **MICHAEL TREE:** PRESENT.

17

18 **CLERK OF THE BOARD:** TUMLIN?

19

20 **SPEAKER:** MONIQUE WEBSTER FOR TUMLIN.

21

22 **CLERK OF THE BOARD:** BRAD UNDERWOOD?

23

24 **SPEAKER:** PRESENT .

25



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1 **CLERK OF THE BOARD:** DANNY WEN?

2

3 **SPEAKER:** HERE.

4

5 **CLERK OF THE BOARD:** NANCY WHELAN?

6

7 **NANCY WHELAN:** HERE.

8

9 **CLERK OF THE BOARD:** DANIEL? ART CARRERA HERE FOR DANIEL.

10

11 **CLERK OF THE BOARD:** SANDY WONG?

12

13 **SPEAKER:** PRESENT.

14

15 **CLERK OF THE BOARD:** DAMIAN BREEN OR JACK BROADBENT.

16

17 **JACK BROADBENT:** PRESENT.

18

19 **CLERK OF THE BOARD:** THANK YOU. QUORUM IS PRESENT.

20

21 **RICK RAMACIER, CHAIR:** THANK YOU FRED. I WAS THINKING HOW BEST

22 TO PROCESS IF WE WANT TO DO OUR TRADITION OF HAVING OTHER

23 FOLKS PRESENT INTRODUCING THEMSELVES I DON'T KNOW IF THERE IS

24 ANY WAY EFFICIENT OF DOING IT ON ZOOM. IS THERE A WAY WE CAN

25 QUICKLY DO THAT? TO YOUR KNOWLEDGE? I DON'T WANT TO HAVE TO



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1 SPEND TEN MINUTES OF PEOPLE TRIPPING OVER EACH OTHER SPEAKING
2 AT THE SAME TIME.

3

4 **CLERK OF THE BOARD:** I'M NOT SURE WHAT THE BEST WAY WOULD BE.
5 I'M NOT FAMILIAR WITH THE FOLKS ON THE CALL. BUT MAYBE IF
6 FOLKS CAN RAISE THEIR HAND THEN YOU CAN CALL THEM IF THEY'RE
7 NEW -- IF THEY'RE NOT MEMBERS BUT ON THE CALL, IF YOU CAN
8 RAISE YOUR HAND AND WE'LL CALL ON YOU.

9

10 **RICK RAMACIER, CHAIR:** OKAY. THIS IS JUST FOR INTRODUCTIONS
11 FOLKS. WE'LL START WITH TESS.

12

13 **SPEAKER:** HI. MISSED THE EARLIER INTRODUCTION. TESS,
14 TRANSPORTATION COMMISSION.

15

16 **RICK RAMACIER, CHAIR:** THANK YOU. ROSS?

17

18 **ROSS MCKEOWN:** YES. ROSS MCKEOWN WITH MTC.

19

20 **RICK RAMACIER, CHAIR:** THERESA?

21

22 **THERESA ROMMELL:** THERESA ROMMEL, MTC.

23

24 **RICK RAMACIER, CHAIR:** NILA?

25



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1 **NILA GONZALES:** THANK YOU NILA GONZALEZ TRANSPORTATION
2 AUTHORITY.

3

4 **RICK RAMACIER, CHAIR:** THANK YOU NILA. ANDY?

5

6 **ANDREW FREMIER:** ANDY F DEPUTY DIRECTOR OPERATIONS AT MTC.

7

8 **RICK RAMACIER, CHAIR:** THANK YOU. BRAD?

9

10 **BRAD PAUL:** BRAD PAUL, DEPUTY EXECUTIVE DIRECTOR LOCAL
11 GOVERNMENT SERVICES MTC ABAG.

12

13 **RICK RAMACIER, CHAIR:** KEN?

14

15 **KENNETH KAO:** KEN KAO MTC STAFF.

16

17 **RICK RAMACIER, CHAIR:** LISA KLEIN?

18

19 **LISA KLEIN:** GOOD AFTERNOON EVERYONE. THIS IS LISA KLEIN, MTC
20 AND BATA FIELD OPERATION MANAGEMENT.

21

22 **RICK RAMACIER, CHAIR:** FRED, ANY OTHER HANDS?

23

24 **CLERK OF THE BOARD:** I'M NOT SURE IF YOU CALLED ON ROSS?

25



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1 **RICK RAMACIER, CHAIR:** I DID.

2

3 **CLERK OF THE BOARD:** THANK YOU. THAT'S IT. NO OTHER NO RAISED
4 HANDS.

5

6 **RICK RAMACIER, CHAIR:** ALL RIGHT. THAT SEEMED TO GO SMOOTHLY.
7 LET'S MOVE TO ACTION ITEM 3A APPROVAL OF THE BAY AREA
8 PARTNERSHIP BOARD MEETING MINUTES OF THE JULY 7TH, 2020
9 MEETING. DO I HAVE A MOTION?

10

11 **BETH KRANDA:** SO MOVED. THIS IS BETH KRANDA WITH SOLTRANS.

12

13 **RICK RAMACIER, CHAIR:** IS THERE A SECOND?

14

15 **SPEAKER:** TIM HALE. SECOND.

16

17 **RICK RAMACIER, CHAIR:** MOTION AND SECOND. ANY COMMENTS?

18

19 **CLERK OF THE BOARD:** NO RAISED HANDS AND NO ATTENDEES WISHING
20 TO SPEAK.

21

22 **RICK RAMACIER, CHAIR:** THANK YOU. ROLL CALL VOTE, PLEASE.

23

24 **CLERK OF THE BOARD:** [ROLL CALL VOTE] MOTION PASSES WITH THREE
25 ABSTENTIONS.



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1

2 **RICK RAMACIER, CHAIR:** NEXT ITEM EIGHT FIRST OF INFORMATION
3 ITEMS, UPDATE. THERESA ROMMEL WILL PRESENT THIS ITEM.

4

5 **THERESA ROMMELL:** THIS WILL BE A QUICK UPDATE. WE HAVE SOME
6 POSITIVE NEWS FOR THE REGION. HAPPY TO SAY BAY AREA HAS BEEN
7 RECOMMENDED BY CAL TRANSPORTATION STAFF TO RECEIVED 407
8 MILLION IN FUNDING FOR FREE PROGRAMS INCLUDE BE TRANSPORTATION
9 FOR CONGESTED CORRIDORS AND ENHANCEMENT PROGRAM. THERE WAS
10 ABOUT \$2 BILLION, AND THE BAY AREA RECEIVED 20 PERCENT WHICH
11 IS OUR REGION'S POPULATION SHARE SO THAT WORKED OUT WELL
12 THERE. THE TABLE IN THE PACKET LISTS PROJECTS RECOMMENDED BY
13 COUNTY. EACH COUNTY HAS ONE PROJECT, EXCEPT FOR SAN MATEO
14 COUNTY HOWEVER SAN MATEO RECEIVED SIGNIFICANT SIDE PROJECT IN
15 THE LAST CYCLE. CTC WILL BE CONSIDERING APPROVING PLANS FOR
16 THIS PROJECT ON WEDNESDAY. RECOMMENDED FINDINGS FOR REGIONAL
17 MEASURE THREE IN THE PLANS AMOUNTING TO \$285 MILLION. AS WE
18 KNOW RM3 IS STILL UNDER LITIGATION IN FACT RECENTLY CALIFORNIA
19 SUPREME COURT ANNOUNCED IT WOULD BE SETTING ASIDE A DECISION
20 ON THE HEARING OF THE RM3 CASE UNTIL AFTER A SEPARATE RELATED
21 CASE IS DECIDED. IT'S LIKELY THAT FUNDS WOULD BE AVAILABLE FOR
22 EXPENDITURE ON THESE PROJECTS PRIOR TO FISCAL YEAR 2122
23 ASSUMING COURTS RULE IN FAVOR OF RM3. IF PROJECTS AVOID DELAYS
24 CONTRA COSTA COUNTY MARIN COUNTY WILL HAVE TO FIND A REMEDY
25 FOR GAP BY SPRING OF 2021 WITH REQUEST FUNDING THIS ALLOCATION



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1 SUPERVISOR CBC, AND FULL FUNDING PLAN BEFORE PROVIDING
2 ALLOCATION. INCLUDING PROJECT DELAYS TO MATCH RM3
3 AVAILABILITY, USE OF LETTERS OF NO PREJUDICE WHERE THOSE APPLY
4 OR ALTERNATIVE FUNDING SOURCES WHATEVER THOSE MAY BE. I'M NOT
5 SURE THAT WE'LL BE ABLE TO SOLVE THIS OUT WITHOUT SEPARATING
6 DELAYS BUT LOOK FORWARD TO WORKING WITH PARTNERS TO ACHIEVE
7 SUCCESSFUL DELIVERY OF THESE PROJECTS. THAT'S MY REPORT. I
8 WOULD BE HAPPY TO ANSWER ANY QUESTIONS.

9

10 **RICK RAMACIER, CHAIR:** THANK YOU THERESE A ARE THERE QUESTIONS
11 FROM BOARD MEMBERS? AND IF SO, PLEASE RAISE YOUR VIRTUAL HAND.
12 I'M NOT SEEING ANY AT THIS TIME. TURN IT OVER FOR PUBLIC
13 COMMENT.

14

15 **CLERK OF THE BOARD:** NO PUBLIC COMMENT SUBMITTED.

16

17 **RICK RAMACIER, CHAIR:** FRED YOU'RE FROZEN.

18

19 **CLERK OF THE BOARD:** SORRY.

20

21 **RICK RAMACIER, CHAIR:** THAT'S OKAY. I'M NOT SEEING ANY HANDS. I
22 AM NOW, FROM THE BOARD MEMBERS. TESS?

23

24 **SPEAKER:** YEAH. HI EVERYBODY. I WANTED TO THANK MTC STAFF FOR
25 THE GOOD WORK IN HELPING US TO COORDINATE ALL THIS IN THE



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1 REGION. I THINK YOU GUYS WORKED REALLY CLOSELY WITH ALL OF US
2 AND PUT TOGETHER SOME REALLY GOOD STRATEGIES ON THIS. SO I
3 JUST WANTED TO EXTEND A BIG THANK YOU FOR ALL OF THAT GOOD
4 THINKING, AND IT PAID OFF AND WE'RE SUCCESSFUL. SO, REALLY
5 APPRECIATE IT.

6

7 **RICK RAMACIER, CHAIR:** DARYL?

8

9 **DARYL HALLS:** WELL, I'M GOING TO BE THE ECHO CHAMBER, THERESE,
10 THANK YOU TO YOU AND STAFF IT'S BEEN A LOT OF WORK, AND
11 CALTRANS AS WELL THANKS EVERYBODY FOR BEING IN THE
12 PARTNERSHIP.

13

14 **RICK RAMACIER, CHAIR:** BEFORE WE MOVE ON, ANYBODY ELSE? NOT
15 SEEING ANY MORE HANDS. TAKE THIS TO ITEM FOUR B COVID-19
16 RECOVERY EFFORTS BLUE RIBBON TRANSIT RECOVERY TASK FORCE. AND
17 BATA RECOVERY AD-HOC WORKING GROUP REPORT AND CONNECTED
18 MOBILITY SUBCOMMITTEE REPORT. AND THERESA ROMMEL AND A CAST OF
19 FRIENDS WILL PRESENT ON THIS. THERESA, I THINK YOU'RE UP
20 FIRST.

21

22 **THERESA ROMMELL:** I THINK ANDY F WAS GOING TO PROVIDE SOME
23 INTRODUCTORY REMARKS AND WE ALSO HAVE A POWERPOINT
24 PRESENTATION FOR THIS ITEM.

25



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1 **ANDREW FREMIER:** THANK YOU RICK AND THERESA. I'LL BE BRIEF IN
2 TERMS OF THE INTRODUCTION, BUT WE FELT IT WAS TIMELY TO BRING
3 REPORTS FROM THE VARIOUS TASK FORCES THAT ARE BEING WORKED O
4 MY ESTIMATION IS MOST OF YOU ARE INVOLVED WITH AT LEAST ONE OF
5 THE TASK FORCES AND SOME OF US ARE INVOLVED WITH MULTIPLE
6 ONES. I THINK IT'S IMPORTANT THAT THEY ALL DO REPRESENT THIS
7 SLIDE THAT RECOGNIZES THERE IS AN OVERLAP AND WE'RE TRYING TO
8 FOCUS ON WHERE THE OVERLAP IS WHERE IT'S APPROPRIATE. AND I
9 THINK THIS IS A NICE SETUP TO THE ITEM THAT WILL FOLLOW THIS
10 RELATIVE TO THE FIRST OPPORTUNITY FOR FUNDING THAT'S SHOWING
11 UP IN THE REGION. JUST AS A REMINDER, THE BLUE RIBBON TASK
12 FORCE IS A 30 MEMBER PANEL, RUN BY CHAIR SPERING, WITH STEVE
13 KINZIE AS A FACILITATOR. THAT HAVE GOT AN ASSIGNMENT. IT'S
14 ABOUT A YEAR. THEY HAVE DEALT WITH MOVING THROUGH THE CARES
15 FUNDING DECISIONS BUT ARE REALLY FOCUSED ON WHAT ARE THE LONG-
16 TERM AND NEAR TERM RECOVER EFFORTS THAT CAN GO FORWARD. WE
17 ALSO HAVE THE BATA RECOVERY WORKING GROUP MADE UP OF FIVE
18 COMMISSIONERS THAT COVER THE VARIOUS OPERATIONAL FUNCTIONS
19 THAT WE HAVE AT MTC. IT'S CHAIRED BY COMMISSIONER WORTH AND
20 REPORTS BACK TO BATA OVER THE NEXT SIX MONTHS. IT'S REALLY
21 TRYING TO DEAL WITH THE CONSTRAINTS THAT THE BATA REHAB
22 PROGRAM IS HAVING. IT'S BEEN HAMPERED AS MUCH BY THE RM3
23 PROBLEMS AS ANYTHING ELSE, AS THAT WAS AN OPPORTUNITY TO
24 REALLY KEEP THE REHAB PROGRAM STRONG. I THINK WE ALL RECOGNIZE
25 THAT THE BRIDGES ARE VERY IMPORTANT IN THE WAY THAT THE REGION



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1 OPERATES. AND SO MAKING SURE THAT THE BRIDGE CORRIDORS OPERATE
2 WELL IS IMPORTANT FOR ALL OF THE RECOVERY OF TRANSIT THAT WILL
3 BE DISCUSSED IN BLUE RIBBON. AND WE DO THINK THAT THERE IS
4 SOME CONSIDERABLE OVERLAP TO THE TWO ASSIGNMENTS. AND THEN
5 FINALLY, THIS PARTNERSHIP BOARD HAS A SUBCOMMITTEE, THEY
6 CONNECTED MOBILITY SUBCOMMITTEE LED BY DEBORAH, AND WE HAVE
7 BEEN DOING THAT WORK TO FIGURE OUT THE BEST WAY TO PRIORITIZE
8 NOT ONLY ACTIVE TRANSPORTATION PROJECTS BUT OTHER TDM
9 STRATEGIES AND TRY TO COME UP WITH A LIST OF QUICK RECOVERY
10 PROJECTS THAT WE THINK CAN MAKE AN IMPACT. EACH COMMITTEES IS
11 GONE TO GIVE A QUICK UPDATE AND WE'LL HAVE TIME TO ANSWER ANY
12 QUESTIONS. THERESE A I THINK YOU'RE GOING TO DO THE BLUE
13 RIBBON.

14

15 **THERESA ROMMELL:** YES. NEXT SLIDE PLEASE. I'M GOING TO GIVE AN
16 UPDATE ON THE BLUE RIBBON TRANSIT RECOVERY TASK FORCE. AS ANDY
17 OUTLINED TRAFFIC FORCE WAS CONVENED BY CHAIR HAGGERTY AFTER
18 THE ONSET OF THE PANDEMIC COMMISSIONER HAGGERTY NAMED CHAIR
19 SPERING AS CHAIR OF THE TASK FORCE AND A GROUP OF MEMBERS WERE
20 SELECTED REPRESENTING MTC, TRANSIT OPERATORS, THE STATE AND
21 MANY OTHER ADVOCATES REPRESENTING DIFFERENT INTERESTS. THE
22 TASK FORCE HAS BEEN MEETING SINCE SPRING OF 2020 AND ITS FIRST
23 TASK WAS TO GUIDE DISTRIBUTION OF THE SECOND TRANCHE OF THE
24 CARES ACT FUNDING. NEXT SLIDE PLEASE. THE TASK FORCE WORK
25 RELATES DIRECTLY TO THE ONGOING PANDEMIC IS REFERRED TO AS



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1 STAGE TWO. WHEN THE TIMELINE WAS INITIALLY DEVELOPED, THE
2 THINKING WAS THAT WE WOULD BE OUT OF STAGE TWO BY NOW, BUT AS
3 WE ALL KNOW, WE'RE NOT. STAGE TWO IS ALL ABOUT SURVIVAL OF OUR
4 TRANSIT SYSTEM AND THE FINANCIAL HEALTH OF OUR OPERATORS.
5 HEALTH, IN GENERAL, AND RECOVERY. SOME OF THE TOPICS INCLUDED
6 IN STAGE TWO HAVE BEEN THE OPERATOR LED DEVELOPMENT OF THE
7 RIDING TOGETHER BAY AREA HEALTHY TRANSIT PLAN WHICH IS A SET
8 OF COMMON STANDARDS AND MEASURES OPERATORS ARE TAKING TO MAKE
9 SURE THE PROTECTION OF TRANSIT RIDERS AND EMPLOYEES FROM
10 COVID-19. ALSO IN COORDINATION WITH TRANSIT OPERATORS MTC
11 REPORTED ON THE RETURN TO TRANSIT, RESEARCH AND COMMUNICATIONS
12 PROGRAM. DESIGNED TO BETTER UNDERSTAND WHAT RIDERSHIP IS LIKE
13 CURRENTLY, WHAT IT MAY BE LIKE AFTER THE PANDEMIC EASES A BIT,
14 AND WAYS THAT WE CAN ENCOURAGE RIDERS TO RETURN TO TRANSIT.
15 ANOTHER IMPORTANT TOPIC UNDER STAGE TWO IS RELATED TO THE
16 CURRENT ABILITY TO ASSIST WITH THE CRISIS BY MAKING ADDITIONAL
17 FUNDING AVAILABLE FOR TRANSIT OPERATIONS AS THE CARES ACT
18 FUNDING BEGINS TO RUN OUT, AND A SECONDARY FEDERAL PACKAGE IS
19 STILL UNCERTAIN. ON THIS TOPIC, MTC WILL BE TAKING ITEMS TO
20 THE PROGRAMMING AND ALLOCATIONS COMMITTEE IN DECEMBER AND
21 JANUARY TO OUTLINE SOME PRINCIPLES FOR HOW AND UNDER WHAT
22 CIRCUMSTANCES WE COULD SHIFT FUNDS FROM CAPITAL PURPOSES TO
23 OPERATING. AND ALSO HIGH LIGHT SOME UPCOMING OPPORTUNITIES
24 WHERE THIS FLEXIBILITY MAY COME INTO PLAY. SO IF YOU ARE
25 INTERESTED IN THAT TOPIC, BE SURE TO TUNE INTO THE PROGRAMMING



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1 AND ALLOCATIONS COMMITTEE MEETING. STAGE THREE OF THE BLUE
2 RIBBON TASK FORCE WORK RELATES MORE TO THE FUTURE. IT IS
3 FOCUSED ON THE DEVELOPMENT OF A TRANSFORMATION ACTION PLAN,
4 THAT BY MID-2021 WOULD BE PRESENTED TO THE MTC COMMISSION FOR
5 CONSIDERATION AND POSSIBLE ACTION. THE INTENT OF THE PLAN IS
6 TO IDENTIFY ACTIONS NEEDED TO RESHAPE THE REGION'S TRANSIT
7 SYSTEM INTO A MORE CONNECTED, EFFICIENT, AND USER FOCUSED
8 MOBILITY NETWORK ACROSS THE BAY AREA S WHILE IT'S TAKEN A
9 WHILE TO SETTLE ON THE DIRECTION OF THE TASK FORCE IT'S
10 RECENTLY SETTLED ON ACTION, GOALS CONTINUE FOCUSED ON CONTINUE
11 RECOVERY NOT FORGETTING OUR TRANSIT OPERATORS ARE STILL FACING
12 CRITICAL CHALLENGES AND WEIGHTING DECISIONS. GOAL TWO,
13 INTEGRATING EQUITY INTO POLICY, SERVICE, AND ADVOCACY
14 RECOMMENDATIONS AND BEING ACCOUNTABLE FOR THAT. MOST OF THE
15 TASK FORCE FOCUS IN STAGE THREE WILL BE IN IDENTIFYING NEAR
16 TERM ACTIONS THAT CAN IMPLEMENT LONG-TERM NETWORK MANAGEMENT
17 GOVERNANCE REFORM. AND IN REGARDS TO CURRENT INITIATIVES, FARE
18 INTEGRATION AND REGIONAL MAPPING, WAYFINDING AS WELL AS
19 INITIATIVES INTEGRATE WITH THE NETWORK MANAGEMENT AND
20 GOVERNANCE REFORM. NEXT SLIDE. ROADMAP OF TOPIC AREAS AND
21 DISCUSSION FOR THE REMAINING PERIOD OF THE TASK FORCE THROUGH
22 JUNE OF 2021 IS SHOWN ON THIS SLIDE. IN ADDITION THE STAGE TWO
23 RECOVERY TOPICS THAT WOULD BE ADDRESSED AT EACH MEETING, THE
24 TASK FORCE IS WORKING ON DEVELOPING PRINCIPLES AROUND GOAL
25 TWO, EQUITY, THAT WOULD BE FINALIZED IN JANUARY, AND THE TASK



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1 FORCE WILL ALSO BE WORKING ON A DRAFT NETWORK MANAGEMENT
2 PROBLEM STATEMENT TO GET THE BALL ROLLING ON DISCUSSION THREE
3 IN SEPTEMBER. AND TOPIC WILL EXTEND THROUGH MAY. WE'LL BEGIN
4 INTRODUCING CURRENT INITIATIVES TO THE TASK FORCE IN JANUARY
5 AND WORK ON HOW INITIATIVES WILL BE INTEGRATED INTO THE
6 RECOMMENDATIONS TRANSFORMATION ACTION PLAN AND THE PLAN READY
7 FOR COMMISSION CONSIDERATION AND ACTION BY JUNE. I KNOW THAT'S
8 A SHORT REPORT. THERE IS QUITE A BIT MORE INFORMATION TO
9 COVER. I'LL PASS THE PRESENTATION OVER TO LISA TO GO OVER THE
10 NEXT SEGMENT.

11

12 **LISA KLEIN:** THANK YOU THERESA, CAN YOU ADVANCE THE NEXT SLIDE
13 PLEASE. GOOD AFTERNOON EVERYONE. THE THREE GROUPS WE'RE
14 SUMMARIZING IN THIS ITEM, THIS IS THE GROUP PARTNERSHIP
15 NUMBERS KNOW LEAST KNOW. THAT'S THE AD-HOC WORKING GROUP.
16 DESIGNATED IN JULY, THERE ARE FIVE COMMISSIONERS THAT SERVE ON
17 THIS GROUP. IF YOU CAN PICTURE IN YOUR MIND A MAP OF THE
18 REGION IT GOES WITHOUT SAYING THE BRIDGES ARE CRITICAL LINKS
19 IN THE TRANSPORTATION NETWORK REALLY LINKING MANY PARTS OF THE
20 REGION TOGETHER, AND AS THIS GROUP ALSO KNOWS VERY WELL, THE
21 BRIDGES HAVE BEEN -- THERE IS A REALLY IMPORTANT REVENUE
22 SOURCE FOR MANY TRANSPORTATION NEEDS, NOT LEAST OF WHICH IS
23 THE BASIC O&M AND UPKEEP OF THE BRIDGES THEMSELVES AND BEYOND
24 THAT OF COURSE FUNDING, ANY NUMBER OF TRANSIT AND OTHER
25 TRANSPORTATION IMPROVEMENTS THROUGH THE REGIONAL MEASURES.



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1 FOLKS GENERALLY KNOW THE STORY, WHEN COVID REALLY SORT OF HIT
2 AND THERE WAS A SHELTER-IN-PLACE ORDER AND SO FORTH, THE
3 BRIDGE TRAFFIC INITIALLY DROPPED TO ABOUT 50 PERCENT OF PRE
4 COVID LEVEL BY SUMMER RETURNED TO 80 PERCENT OF PRE COVID
5 LEVELS AND IT'S MORE OR LESS STABILIZED AT THAT LEVEL SINCE
6 THEN. NONETHELESS THAT HAS HAD A SIGNIFICANT IMPACT ON THE
7 TOLL BRIDGE REVENUE. COULD YOU GO TO THE NEXT SLIDE PLEASE. SO
8 THIS IS A MUCH SIMPLER SCHEDULE THAN THE ONE THERESA SHOWED.
9 IT IS A MUCH SMALLER AND MORE FOCUSED DISCUSSION THAN I WOULD
10 SAY THE BLUE RIBBON TRANSIT TASK FORCE. THIS IS THE TIMELINE
11 FOR THIS RECOVERY AD-HOC GROUP'S WORK. ORIGINALLY, IT WAS A
12 SIX MONTH CHARGE TO LOOK AT THE IMPACT OF REDUCED TOLL REVENUE
13 ON THE TOLL BRIDGE REHABILITATION PROGRAM. THE BIGGEST
14 COMPONENT OF THAT FINANCIALLY IS THE STATE OF GOOD REPAIR, AND
15 SORT OF MAINTAINING THE INTEGRITY ON THE BRIDGE STRUCTURES AND
16 THE SYSTEM. THIS ALSO COVERS THE TOLL SYSTEM, TOLL COLLECTION
17 SYSTEM, AND AS MENTIONED IT ALSO COVERS THE OPERATIONS OF THE
18 BRIDGES, AND THE OPERATIONS ON THE APPROACHES OF THE BRIDGES,
19 AND IN PARTICULAR THE WAYS WE OPERATE THOSE APPROACHES TO GIVE
20 PRIORITY TO CARPOOLS AND BUSES WHICH IS GOING TO BE SO
21 IMPORTANT REGIONALLY IN COVID RECOVERY. THE FIRST FOUR
22 MEETINGS THAT THE GROUP HELD WERE REALLY KIND OF DEEP-DIVE
23 INTO EACH OF THESE FOUR ABJECT AREAS AND WE'RE PIVOTING NOW
24 TOWARDS RECOMMENDATIONS THE SCHEDULE HERE SAYS IN DECEMBER AND
25 JANUARY BUT WE GOT A MUCH NEEDED REPRIEVE ON THAT AND THE



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1 SCHEDULE IS GOING TO BE BUMPED OUT A LITTLE BIT SO WE'LL BE
2 STARTING TO PUT FORWARD SOME OF THOSE RECOMMENDATION IN
3 JANUARY AND THEN I THINK SORT OF WRAP UP IN MARCH. NEXT SLIDE
4 PLEASE. THE BATA AD-HOC RECOVERY WORK IS REALLY FOCUSED IN TWO
5 AREAS. ONE IS SORT OF RESPOND DIRECTLY TO THE FINANCIAL
6 PRESSURES, AND REALLY TRYING TO MINIMIZE THE DAMAGE FROM THE
7 FINANCIAL HIT. YOU KNOW, I THINK SO MANY TRANSPORTATION
8 AGENCIES AND GOVERNMENT AGENCIES ARE IN A SIMILAR BOAT HERE.
9 IN SOME RESPECTS BATA IS PERHAPS LESS IMPACTED THAN SOME.
10 FORTUNATELY BATA HAS SOME RESERVES AND HAS FUNDS TO KEEP THE
11 LIGHTS ON, AND, YOU KNOW, KEEP COLLECTING THE TOLLS, BASICALLY
12 KEEP THE BASIC O&M GOING. WE ARE, HOWEVER, GOING TO BE
13 IMPACTED AND OUR ABILITY TO ADDRESS IF A TIMELY MANNER SOME OF
14 THE PREVENTIVE MAINTENANCE WORK, THE OPERATIONS WORK, AND SOME
15 OF THESE TRANSIT PRIORITIES, TRANSIT PRIORITY, AND ACCESS
16 PROJECTS. I'LL TALK MORE ABOUT EACH OF THOSE IN A MINUTE.
17 SECOND PART OF THE AD-HOC WORKING GROUP'S EFFORT, HOWEVER, IS
18 REALLY GOING TO LOOK AT WAYS TO STRENGTHEN, INSTITUTE
19 PARTNERSHIPS. THINK WE SHOULD NEVER LET A GOOD CRISIS GO TO
20 WORK, AND THIS DOES PROVIDE AN OPPORTUNITY TO US, AND
21 NECESSITY FOR US TO TAKE A LOOK AT HOW WE'RE PARTNERING BATA
22 AND CALTRANS ARE PARTNERING TO REALLY ADVANCE ASSET
23 MANAGEMENT, AND HOW WE'RE DELIVERING PROJECTS AND HOW WE ARE
24 APPROACHING POLICIES THAT REALLY PROMOTE CONNECTED MOBILITY
25 AND PERSONS -- PRIORITIZE PERSON THROUGHPUT. NEXT SLIDE



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1 PLEASE. THIS SLIDE COVERS THE REHAB QUESTION, WHICH IS, AGAIN,
2 THE MULTI-YEAR CAPITAL BUDGET THAT BATA USES TO KEEP UP WITH
3 THINGS LIKE PAINTING STEEL STRUCTURES REPLACING DECK JOINTS,
4 REPLACING FENDERS THAT PROTECTS THE BRIDGE STRUCTURE FROM
5 BOATS. A LOT OF THAT, REAL BRIDGE INFRASTRUCTURE. IT ALSO
6 PROVIDES FOR THE UPKEEP OF THE SEISMIC PROGRAM, BEFORE SEISMIC
7 ELEMENTS RUN THE END OF THEIR USEFUL LIFE. SO IT'S A MULTI-
8 YEAR PROGRAM. THE DECREASE IN TOLL REVENUES FROM THE EARLY
9 DECREASE IN TRAFFIC CREATING \$190 MILLION HOLE IN THE BATA
10 TRANSPORTATION BUDGET. WE KNOW THIS'S A SMALL NUMBER IN
11 TALKING ABOUT TRANSIT OPERATIONS, BUT STILL A PRETTY
12 SIGNIFICANT IMPACT ON BATA AND IT'S REALLY CONCENTRATED IN THE
13 NEXT FOUR YEARS AND IT MEANS THAT QUIT A BIT OF WORK WILL
14 LIKELY BE DEFERRED UNLESS WE CAN COME UP WITH AND CREATE
15 SOLUTIONS. OUR APPROACH ON THE BATA SIDE IS PRIORITIZING
16 PROJECTS, MINIMIZING DEFERRAL AND BE READY FOR FEDERAL
17 STIMULUS THROUGH REAUTHORIZATION, AND MAKING OVERHEAD GO
18 FARTHER, LOOKING FOR WAYS OF CONTRACTING FOR WORK AND CERTAIN
19 TYPES OF WORK. NEXT SLIDE PLEASE. ANOTHER AREA WHERE WE'RE
20 LIKELY LOOKING AT SOME DEFERRAL AND POTENTIALLY LOOKING AT
21 SOME DEFERRAL IS IN UPGRADES TO THE TOLLING SYSTEM. YOU ALL
22 KNOW THAT IN MARCH, THE STATE REMOVED THE CASH TOLL COLLECTORS
23 FROM THE BRIDGES. AND SINCE THEN THE BATA BRIDGES HAVE BEEN
24 COLLECTING TOLLS ALL ELECTRICALLY, AND IN JANUARY WE'RE GOING
25 TO BE MOVING TO A SUSTAINABLE VERSION OF THAT. WE'RE



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1 ESSENTIALLY TAKING A FIVE YEAR PROGRAM AND DOING IT IN 18
2 MONTHS UPGRADE OF THE TOLL COLLECTION SYSTEM DOING IT IN 18
3 MONTHS DUE TO COVID. ACTUALLY CONVERTING TO OPEN ROAD TOLLING
4 ILLUSTRATED HERE, ACCESS TOLL GANTRY WHAT THAT WOULD ALLOW US
5 TO DO IS REMOVE TOLL BOOTHS AT THE TOLL PLAZA WHICH HAS
6 BENEFITS TO SAFETY, OPERATIONS BENEFITS AND REDUCES AMOUNT OF
7 CAPITAL INFRASTRUCTURE THAT THE BRIDGES HAVE TO PURCHASE AND
8 MAINTAIN, SO THEY ULTIMATELY HAVE CAPITAL COST SAVINGS AS
9 WELL. NEXT SLIDE. THIS SLIDE IS THE ONE WHERE I THINK THERE IS
10 THE MOST OVERLAP WITH THE BLUE RIBBON TASK FORCE AND WITH THE
11 CONNECTED MOBILITY COMMITTEES. THIS DEALS WITH THE SUITE OF
12 NEAR TERM LOW COST OPERATIONAL STRATEGIES THAT ARE FOCUSED ON
13 MAJOR BRIDGE APPROACHES THAT ARE KNOWN AS THE "FORWARD
14 INITIATIVES" THERE ARE CURRENTLY THREE FORWARD INITIATIVES ONE
15 ON THE BAY BRIDGE, ONE ON THE RICHMOND SAN RAFAEL BRIDGE AND
16 ONE ON THE DUMBARTON BRIDGE. WHAT THEY ARE REALLY FOCUSED ON
17 IS SHOWING CREATIVE OUT-OF-THE-BOX THINKING ON HOW TO DELIVER
18 HIGHWAY STRATEGIES THAT ADDRESS DEMAND MANAGEMENT IMPROVE
19 TRANSIT ACCESS AND ENCOURAGE CARPOOLING TO REDUCE DELAYS AND
20 IMPROVE TRAVEL TIME AND RELIABILITY. THE PROGRAM HAS BEEN
21 VETTED THROUGH CALTRANS. THEY'RE READY TO GO. AND NOW THERE
22 REALLY IS AN EVEN GREATER SENSE OF URGENCY TO GET THEM IN
23 PLACE. TO GET CALTRANS TO DELIVER THESE STRATEGIES IN THE NEXT
24 TWO YEARS SO THEY ARE IN PLACE AS TRAFFIC BEGINS TO RECOVER
25 FROM COVID AND WE HAVE GOOD MEANS OF REALLY MOVING TRANSIT AND



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1 CARPOOL RELIABLY ON TO AND TO THE BRIDGES. AND AS A BIG
2 INCENTIVE TO GET PEOPLE TO USE THOSE MODES AS WELL. I THINK
3 THAT IS MY LAST SLIDE. SO, I WILL NOW HAND THE BATON OVER. I
4 THINK I'M HANDING IT OVER TO DEBORAH.

5

6 **DEBORAH DAGANG:** YES. THANKS LISA. I'M DEBORAH DAGANG, AND I AM
7 CHAIRING CONNECTED MOBILITY SUBCOMMITTEE PARTNERSHIP BOARD,
8 AND I AM THE CHIEF PLANNING AND PROGRAMMING OFFICER FOR VTA
9 AND CTA DIRECTOR. MANY OF YOU THINK THIS IS A NEW SUBCOMMITTEE
10 BUT IT'S JUST RENAMED PREVIOUSLY WE WERE CALLING IT THE
11 SEAMLESS SUBCOMMITTEE BUT AS THAT WORD HAD MORE OF A TRANSIT
12 FOCUS AND WE DIDN'T WANT THE WORK OF THE SUBCOMMITTEE TO BE
13 CONFUSED BOTH WITH THAT EFFORT AND WITH WHAT THE BLUE RIBBON
14 TASK FORCE IS WE KIND OF WENT BACK TO THE DRAWING BOARD AND
15 CAME UP WITH CONNECTED MOBILITY. I WILL MENTION THAT THIS
16 SUBCOMMITTEE IS RELATIVELY NEW LESS THAN A-YEAR-OLD. WE HAVE
17 MET FOUR TIMES TWICE PRE COVID AND TWO POST COVID. SO A LOT OF
18 WHAT I WILL BE REPORTING ON IS TYING BACK TO THE ORIGINAL
19 GOALS OF THE SUBCOMMITTEE BUT ALSO THINKING ABOUT HOW WE'RE
20 INTERACTING WITH THE BLUE RIBBON TASK FORCE BUT ALSO HOW WE'RE
21 LOOKING AT BEING ADAPTABLE AS TIMES ARE CHANGING. NEXT SLIDE
22 PLEASE. SO, JUST TO GIVE YOU A DEFINITION OF WHAT -- THIS IS
23 NOT THE DEFINITION OF CONNECTED MOBILITY REALLY THE DEFINITION
24 OF HOW WE'RE USING THE TERM OF CONNECTED MOBILITY FOR THE
25 PURPOSE OF THE SUBCOMMITTEE IS TO IMPROVE TRAVEL EXPERIENCE



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1 FOR ALL TRIPS THROUGH INTERCONNECTED SAFE EQUITABLE MULTI-
2 MODAL TRANSPORTATION SYSTEM TO REDUCE VEHICLE MILES TRAVELED
3 INCREASE TRANSIT RIDERSHIP AND CHIEF PLANNED BAY AREA GOALS.
4 THIS IS HOW WE CONNECT TO DIFFERENT PIECES OF THE
5 TRANSPORTATION SYSTEM AS OPPOSE SAID TO SOME OF THE LARGER
6 PROJECTS THAT THE PREVIOUS SPEAKERS BROUGHT UP. NEXT SLIDE.
7 AND SO I WON'T READ EVERYTHING ON THIS SLIDE. AND YOU HAVE
8 SEEN THIS BEFORE. BUT THIS IS REALLY LOOKING AT WHAT ARE THE
9 VALUES AND GOALS THAT THE CONNECTED MOBILITY SUBCOMMITTEE IS
10 BEING LOOKING AT FOCUSING ON. AND I THINK A LOT OF THIS, ABOUT
11 PUTTING THE TRAVELER FIRST, BEING EQUITABLE AND INCLUSIVE HAVE
12 COME MORE TO THE FOREFRONT DURING THE PANDEMIC. SO I THINK
13 THIS WAS PARTICULARLY GOOD TIMING THAT THE PARTNERSHIP HAD
14 STARTED THIS COMMITTEE AT THIS TIME. NEXT SLIDE. SO, WHAT IS
15 THE ROLE OF SUBCOMMITTEE? YOU SEE THIS IS BAY AREA WIDE, AND
16 WE'RE REALLY ABOUT PROVIDING CRITERIA PARTNERSHIPS AND
17 ADVOCACY TO SUPPORT PROJECT DELIVERY TO THE IMPLEMENTING
18 AGENCIES. AND MUCH OF OUR FOCUS IS ON PLANNING EFFORTS AND
19 WHAT WE SHOW HERE IN THE GRAPHIC, NOT THAT WE'RE LIMITING TO
20 CORRIDOR PLANNING BUT THIS HAS BEEN A BIG ITEM OF DISCUSSION
21 IS, GIVEN THAT THE BAY AREA PARTNERSHIP, THE BAY AREA
22 PARTNERSHIP CONNECTED MOBILITY SUBCOMMITTEE, YOU KNOW, WE
23 DON'T HAVE STANDALONE AUTHORITY, WE DON'T HAVE STANDALONE
24 FUNDING SO OUR ROLE IS PLANNING AND COORDINATION, AND WE SEE
25 THE VARIOUS CORRIDORS THROUGHOUT THE REGION AS A KEY TOOL FOR



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1 DOING THAT, BUT NOT MEANT TO BE LIMITING. NEXT SLIDE. SO WE
2 SEE WE REALLY HAVE FOUR KEY ROLES FOR THE SUBCOMMITTEE. FIRST
3 IS INVESTMENT. WHAT CAN WE DO TO HELP IDENTIFY FUNDING AND
4 INVESTMENT STRATEGIES TO SUPPORT THE OVERALL BAY AREA EFFORTS.
5 ADVOCACY, HOW TO COMMUNICATE HOW EACH TRANSPORTATION PROJECT
6 CONTRIBUTES TO REGIONAL GOALS AND HOW WE CAN SHARE THAT
7 INFORMATION WITHIN THE PARTNERS WITHIN THE PARTNERSHIP, SO
8 THAT WE'RE NOT DEVELOPING INFORMATION FROM SCRATCH. DELIVERY,
9 DETERMINING THE PARTNERSHIPS NEEDED TO DELIVER PILOTS, AGAIN
10 THERE ARE SEPARATE PROJECT DELIVERY EFFORTS SO WE REALLY SEE
11 OUR ROLE AS ONE IS HOW WE COORDINATE INFORMATION AND SUPPORT
12 THOSE EFFORTS AND THEN REPORTING BACK TO THE PARTNERSHIP
13 BOARD. WHAT WE SEE OVER TIME IS IT'S GOING TO BE PART OF OUR
14 ROLE TO RAISE VISIBILITY OF KEY ISSUES AND POTENTIALLY
15 IDENTIFY IF THERE IS SIGNIFICANT AREAS OF FOCUS THAT, YOU
16 KNOW, MIGHT NEED ITS OWN SUBCOMMITTEE OF THE PARTNERSHIP
17 BOARD. NEXT SLIDE. AGAIN, I WON'T GET INTO THIS IN DETAIL,
18 THIS SLIDE WAS SHOWN AT THE LAST PARTNERSHIP SUBCOMMITTEE.
19 IT'S BEEN A WHILE AND I WANT TO PUT IT UP AGAIN TO IDENTIFY
20 REALLY AS THE SUBCOMMITTEE WAS FORMED THE PARTNERSHIP
21 IDENTIFIED FOUR FOCUS AREAS TECHNOLOGY PLATFORMS, PUBLIC
22 TRANSIT CONNECTION, TDM, AS WELL AS REGIONAL SUPPORT FOR
23 POLICY STANDARDS. SO THESE ARE THE MAIN AREAS THAT WE'RE
24 FOCUSING ON. IT DOESN'T MEAN THAT THESE CAN'T BE EXPANDED. BUT
25 SO FAR IN THE DISCUSSIONS AMONG THE SUBCOMMITTEE IT REALLY IS



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1 FEELING LIKE, YOU KNOW, IN THIS DAY AND AGE, THESE ARE THE
2 AREAS WHERE WE CAN GET SOME IMMEDIATE WINS AND MOVE FORWARD
3 QUICKLY. THE AND I'LL LET YOU READ THE GOALS ALONG THE BOTTOM.
4 NEXT SLIDE. SO ONE OF THE FIRST THINGS THAT WE'RE FOCUSING ON
5 IS, WHAT COULD BE SOME QUICK BUILD PROJECT CRITERIA? WE'RE
6 GOING TO HEAR AND WE HAVE ALREADY HEARD OPPORTUNITIES TO
7 IDENTIFY PROJECTS THAT CAN HAPPEN QUICKLY. AND SO ONE OF THE
8 THINGS THAT WE WANT TO HELP WITH IS, WHAT ARE SOME QUICK BUILD
9 CRITERIA THAT CAN BE DESIGNED AND IMPLEMENTED WITHIN SB288
10 TIME PERIOD, WHICH IS ABOUT TWO YEARS, ALIGNED WITH THE
11 OVERALL FRAMEWORK THAT WE HAVE DEVELOPED, CRITERIA THAT
12 IDENTIFY COMMUNITY ENGAGEMENT PROCESS, POTENTIAL LOCATED IN A
13 PDA, OR PROJECT PRIORITY DEVELOPMENT AREA OR TPA TRANSIT
14 PRIORITY AREAS. AND THEN FOCUSING ON GAPS, AS WELL AS
15 COMMUNITIES OF CONCERN. NEXT SLIDE. SO THOSE ARE KIND OF THE
16 SHORT-TERM ACTIONS. MOVING FORWARD, WE'RE PLANNING TO FOCUS ON
17 WHAT WE SEE AS MEDIUM TERM ACTIONS, ALTHOUGH I'M SURE WE'RE
18 ALL ANXIOUS TO SEE WHAT THE NEXT 2 TO 5 YEARS BRINGS AND WHERE
19 WE STAND IN A RETURN TO NORMALCY. THESE ARE THE FIVE KEY AREAS
20 IN TERMS OF PLANNING, ADVOCACY, AND COORDINATION, LOOKING AT
21 NEW MOBILITY AND FIRST AND LAST MILE PILOTS, HOPING THAT MANY
22 THROUGHOUT THE BAY AREA ARE GOING TO BE IDENTIFYING SOME NEW
23 AND EXCITING OPPORTUNITIES IN THE NEXT YEAR OR SO. MOBILITY
24 DATA FOR THE REGION AND COMMON DATA STANDARDS. THIS IS A BIG
25 AREA THAT WE THINK WE CAN HELP WITH. THERE IS A LOT OF



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1 INFORMATION BAY AREA WIDE BUT OFTEN THERE IS NOT THE KNOWLEDGE
2 OF WHO IS COLLECTING WHAT KIND OF DATA AND HOW WE CAN BETTER
3 USE IT FOR REGIONAL PLANNING SO BETTER EFFORTS TO FEED THAT
4 INFORMATION TO MTC SO WE CAN HAVE REGION-WIDE PLANNING,
5 MOBILITY, CURVE MANAGEMENT, SOMETHING WE CAN DO REGIONALLY TO
6 HELP EACH OF THE COUNTIES, EACH OF THE INDIVIDUAL AGENCIES IN
7 IMPLEMENTING NEW AND EMERGING MOBILITY AND CURVE MANAGEMENT
8 IMPLEMENTATION. SCHEDULING MANY PROGRAMS ARE COUNTING BASED
9 AND AS YOU KNOW MANY ARE THE LONG-TERM NEEDS FOR TRAVEL ARE
10 REGION-WIDE SO HOW DO WE BALANCE THAT AND OFFER THAT ON A
11 REGION-WIDE BASIS. AND THEN STARTING TO TALK ABOUT, CAN WE DO
12 ONE REGIONAL MOBILITY ACCOUNT THAT CAN DO BOTH, MULTI-
13 JURISDICTION, BUT ALSO MULTI-MODAL SO THAT IT'S JUST EASIER
14 FOR PEOPLE TO PLAN THEIR TRIPS, DEPENDING, AND THAT LENGTH
15 COULD VARY DEPENDING ON THE PURPOSE OF THE TRIP. NEXT SLIDE
16 PLEASE SO FOR TODAY, AND TYING INTO THE PREVIOUS TWO
17 PRESENTATIONS THERE IS A NUMBER OF AREAS THAT WE SEE THE
18 CONNECTED MOBILITY SUBCOMMITTEE OVERLAPS WITH THE BLUE RIBBON
19 TASK FORCE AS WELL AS BATA RECOVERY. HERE WE TALK ABOUT
20 TRANSIT RECOVERY LANES, BUILD IN OPTIONS WE CAN GET INTO PLACE
21 QUICKLY. SOME COUNTIES ARE PUTTING MONEY, INCLUDING VTA TO
22 LOOK TO PUT INTO PLACE FIRST AND LAST MILE, AND MANY AGENCIES
23 ARE COMING UP WITH WAYS TO FURTHER EXPAND ACCESS TO TRANSIT
24 AND NETWORK OPERATION TOOLS. I SHOULD MENTION WE'RE JUST
25 STARTING THE CONVERSATION THAT BECAUSE THE BLUE RIBBON TASK



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1 FORCE IS GOING TO BE IN PLACE FOR A SPECIFIED PERIOD OF TIME
2 WHAT COMPONENTS HAVE THEY IDENTIFIED THAT THE SUBCOMMITTEE CAN
3 HELP WITH IMPLEMENTATION MOVING FORWARD. NEXT SLIDE PLEASE. I
4 THINK THAT'S THE LAST SLIDE. SO I WILL TURN IT BACK OVER TO
5 ANDY.

6

7 **ANDREW FREMIER:** YEAH. I THINK THAT WAS A NICE CONCLUSION
8 THERE. DEBORAH. I DON'T THINK I HAVE ANYTHING ELSE TO ADD. BUT
9 CHAIR RAMACIER, WE CAN TURN IT BACK TO YOU AND SEE IF YOU WANT
10 TO FIELD ANY QUESTIONS?

11

12 **RICK RAMACIER, CHAIR:** THANKS ANDY. THANKS THERESA. THANKS
13 DEBORAH, AND LISA. LET'S SEE IF THERE ARE COMMENTS OR
14 QUESTIONS FROM BOARD MEMBERS. IF SO PLEASE USE THE RAISE HAND
15 FUNCTION IF YOU DO. I'M NOT SEEING ANY. FRED, DO WE HAVE ANY
16 PUBLIC COMMENT ON THIS ITEM?

17

18 **CLERK OF THE BOARD:** NO PUBLIC COMMENTS WERE RECEIVED AND NO
19 MEMBERS OF ATTENDEES WITH THEIR HANDS RAISED, AT THIS TIME.

20

21 **RICK RAMACIER, CHAIR:** ALL RIGHT. GREAT. WELL GOOD. THANK YOU
22 TO EVERYBODY FOR A GREAT PRESENTATION. LET'S MOVE ON THEN TO
23 ITEM 4C, WHICH IS THE PROPOSED SAFE AND SEAMLESS MOBILITY
24 QUICK STRIKE PROGRAM. AND THERESA, I HAVE YOU DOWN AS
25 PRESENTING THIS ITEM.



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1
2 **THERESA ROMMELL:** YES. THANK YOU. MOVING RIGHT ALONG. SO FOR
3 THIS ITEM, YOU KNOW, I WANT TO STRESS THAT GIVEN THE REALLY
4 DIFFICULT TIMES THAT WE'RE IN, I AM HAPPY TO BE ABLE TO
5 INTRODUCE A SOMEWHAT MODEST FUNDING PACKAGE THAT WE BELIEVE
6 WILL PROVIDE THE BAY AREA WITH THE OPPORTUNITY TO PROVIDE SOME
7 NEAR TERM IMPROVEMENTS, IMPLEMENTED QUICKLY, THAT CAN PROVIDE
8 REAL TANGIBLE BENEFITS TO THE REGION IN AREAS OF SAFETY,
9 BIKE/PED IMPROVEMENTS AND TRANSIT PRIORITY. I KNOW THERE IS A
10 LOT OF DEMAND FOR FUNDING RIGHT NOW, ESPECIALLY TO SUPPORT OUR
11 TRANSIT OPERATORS, FARE REVENUES AND OTHER OPERATING FUND
12 SOURCES HAVE BEEN DECIMATED, WHILE WE DON'T BELIEVE THIS --
13 THE FUNDING AMOUNT AVAILABLE FOR THIS PROPOSAL IS ENOUGH TO
14 MAKE A SIGNIFICANT DIFFERENCE TO THE TRANSIT OPERATING REVENUE
15 SHORTFALLS, WE THINK, AS STRUCTURED, THIS PROPOSAL COULD MAKE
16 A MEANINGFUL IMPACT ON PANDEMIC RECOVERY IN OTHER WAYS, SOME
17 OF WHICH YOU HAVE HEARD ABOUT IN THE PRECEDING PRESENTATION.
18 WITH THAT SAID, I'LL WALK THROUGH THE PROPOSAL. THE FUNDING
19 AVAILABLE FOR THIS PROGRAM AS PROPOSED CONSISTS OF A SMALL
20 INFUSION OF REVENUE THROUGH THE FEDERAL HIGHWAY INFRASTRUCTURE
21 PROGRAM, HIP, AS PROPOSED FOR CMAQ FOR FISCAL YEAR 18 THROUGH
22 20. IN ADDITION THERE IS ONE AND A HALF MILLION FOR PROGRAMS,
23 TOTAL EXPECTED IS TO BE 50 MILLION. GIVEN COMPETING PRESSURES
24 STAFF RECOMMENDING THE BULK OF THE MONEY GOING TOWARDS
25 DELIVERABLE PROJECTS FOCUSED ON SEAMLESS MOBILITY, TRANSIT



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1 PRIORITY AND BIKE PED PROJECTS. PROSING \$5 MILLION SET ASIDE
2 FOR BLUE RIBBON TRANSIT RECOVERY TASK FORCE IMPLEMENTATION.
3 THIS WOULD BE A ONE TIME COMPETITIVE GRANT PROGRAM TO FUND
4 LOCAL PROJECTS THAT CAN BE IMPLEMENTED QUICKLY TO BENEFIT
5 COMMUNITIES RESPONDING AND ADAPTING TO THE COVID-19
6 ENVIRONMENT. THE BULK OF THE PROGRAM WOULD BE BUILT AS A SAFE
7 AND SEAMLESS MOBILITY QUICK STRIKE PROGRAM. THIS WOULD BE A
8 REGIONAL COMPETITIVE PROGRAM WITH PROJECTS FOCUSED ON QUICK
9 BUILD OR OTHER NEAR TERM CAPITAL PROJECTS, WITH EMPHASIS ON
10 BIKE PED, CONNECTION, SAFETY, MOBILITY AND PROJECTS THAT
11 ADVANCE EQUITABLE MOBILITY. ELIGIBLE PROJECTS INCLUDE QUICK
12 BUILD BIKE PEDESTRIAN BIKE IMPROVEMENTS INCLUDING BIKESHARE
13 ENHANCEMENT IMPROVEMENTS LOCAL SAFE SEAMLESS MOBILITY PROJECTS
14 INCLUDING PROJECTS THAT ADVANCE EQUITABLE MOBILITY INVEST BIKE
15 PED AND PUBLIC SAFETY IMPROVE CONNECTIONS TO TRANSIT OR
16 IMPLEMENT SEAMLESS STRATEGIES WITHIN CORRIDOR OR OTHER
17 IMPLEMENTATION OF STRATEGIES EMERGING FROM THE BLUSH TRANSIT
18 RECOVERY TASK FORCE AND CONNECTED MOBILITY SUBCOMMITTEE. WE
19 THOUGHT IT IMPORTANT TO INCLUDE AN ELEMENT OF GEOGRAPHIC
20 EQUITY TO ALLOW LOCAL PRIORITIES TO BE ADDRESS SAID. WE HAVE
21 APPLIED COUNTY TARGETS BASED ON OBAG TWO COUNTY SHARES TO
22 GUIDE PROJECT SUBMISSIONS. BUT IT'S IMPORTANT TO NOTE THAT THE
23 FINAL PROGRAM OF PROJECTS MAY NOT EXACTLY FIT WITHIN THOSE
24 TARGETS. WE'LL WANT TO PROVIDE FUNDS FOR LOCAL -- WHILE WE
25 WANT TO PROVIDE FUNDS FOR LOCAL PRIORITIES, THIS PROPOSAL



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1 WOULD ENCOURAGE PARTNERSHIPS ON PROJECTS WITH REGIONAL OR
2 MULTI-COUNTY BENEFITS. AS AN EXAMPLE OF SOME OF THOSE
3 PROJECTS, THE BRIDGE FORWARD PROJECTS INCLUDE ELEMENTS THAT
4 WOULD PROVIDE SIGNIFICANT TIME BENEFITS TO TRANSIT SUCH AS BUS
5 -- SHOULDER, PRIORITIZATION AND CORRIDORS THAT SERVE ONE
6 COUNTY. MANY ACTIVE TRANSPORTATION PROJECTS TIE INTO BRIDGE
7 THAT HAVE CONNECTIONS WITH COUNTY PROJECTS AS WELL.
8 IDENTIFYING CANDIDATES THAT HAVE OPPORTUNITIES FOR
9 PARTNERSHIPS TO ADVANCE AND QUICKLY DELIVER SIGNIFICANT
10 BENEFITS. JUST A FEW ADDITIONAL PROGRAM DETAILS WE'RE PROSING
11 THAT ONE QUARTER OF PROGRAM FUNDS BE TARGETED FOR BIKE AND
12 PEDESTRIAN SAFETY. 5 MILLION AS I MENTIONED WOULD BE SET ASIDE
13 TO SUPPORT EARLY IMPLEMENTATION EFFORTS FROM THE BLUE RIBBON
14 TRANSIT RECOVERY TASK FORCE WE DON'T KNOW EXACTLY WHAT THOSE
15 ARE YET BUT IT WOULD BE WISE TO HAVE FUNDS SET ASIDE TO
16 ADVANCE EARLY WINDS FOR TRANSIT RECOVERY. FUNDS PROPOSED TO
17 BELIEVE AVAILABLE FOR CAPITAL PROJECTS ONLY, WE WANT TO BE
18 SENSITIVE TO THE FACT THAT WE WANT REAL PROJECTS ON THE GROUND
19 DELIVERED QUICKLY. AND, YOU KNOW, WE DON'T WANT THIS FUND
20 SOURCE TO BE USED FOR PLANNING PURPOSES, BUT RATHER REAL ON
21 THE GROUND IMPROVEMENTS. PROJECTS MUST MEET STP CMAQ HIP
22 ELIGIBILITY AND FUNDING REQUIREMENTS AND IN THE INTEREST OF
23 NEAR TERM DELIVERY ALL FUNDS MUST BE OBLIGATED BY JANUARY
24 31ST, 2022. IN TERMS OF THE PROPOSED PROCESS AND TIMELINE
25 WE'RE PLANNING -- WE PLAN TO TAKE THE FRAMEWORK PROPOSAL TO



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1 YOU ALL HERE TODAY, AND WE HAVE ALREADY BEEN SPEAKING WITH
2 SOME OF OUR CTA PARTNERS IN ADVANCE OF THIS. WE'RE LOOKING TO
3 TAKE AN ITEM TO THE PROGRAMMING AND ALLOCATIONS COMMITTEE AND
4 COMMISSION IN JANUARY OR AT THE LATEST TO IMPROVE THE
5 FRAMEWORK. ALSO IN JANUARY AND FEBRUARY CTA WOULD BE INVITED
6 TO SUBMIT LETTERS OF INTEREST AND STAFF WOULD WORK WITH CTAS
7 TO IDENTIFY COUNTY PROJECTS WITH REGIONAL COUNTY BENEFITS. IN
8 MARCH OR PRELIMINARY WE WOULD PROVIDE RECOMMENDATIONS TO
9 PARTNERSHIP BOARD AND WORK WITH CTAS TO REFINE PROJECTS PRIOR
10 TO PRESENTATION TO THE FINAL RECOMMENDATIONS TO THE COMMISSION
11 FOR APPROVAL IN MAY OR JUNE. AS MENTIONED WE HAD THE
12 OPPORTUNITY TO SPEAK WITH SOME OF OUR CTA PARTNERS ABOUT THIS
13 PROPOSAL AND HAVE BEEN RESPONDING TO SEVERAL QUESTIONS, FOR
14 EXAMPLE, WHAT TYPE OF ELIGIBILITY REQUIREMENTS WILL THERE BE.
15 CAN WE DO FUNDING EXCHANGES, IS THERE A LOCAL MATCH ET CETERA
16 AND THE GENERAL ANSWER TO THESE QUESTIONS IS WE EXPECT THESE
17 PROJECTS TO FOLLOW THE O BAG TWO PROGRAMMING POLICY UNLESS WE
18 SPECIFICALLY NOTE A DEVIATION FROM THAT. WE CAN CERTAINLY ALSO
19 FOLLOW UP WITH ANYONE, IF YOU HAVE SPECIFIC QUESTIONS. WE HAVE
20 ALSO RECEIVED A FEW SUGGESTIONS FOR PROPOSAL MODIFICATIONS.
21 THOSE MODIFICATIONS ARE UNDER INTERNAL REVIEW AND WE WILL
22 COMMUNICATE ANY ADJUSTMENTS THAT ARE MADE. SO WITH THAT, I'M
23 HAPPY TO ANSWER ANY QUESTIONS.
24



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1 **RICK RAMACIER, CHAIR:** THANK YOU THERESE A I WILL NOW MOVE TO
2 BOARD MEMBER QUESTIONS AND COMMENTS. I SEE TWO HANDS. THERESE,
3 YOU'RE FIRST.

4
5 **THERESE MCMILLAN:** GREAT. THANK YOU RICK. I JUST WANT TO TAKE
6 AN OPPORTUNITY TO UNDERSCORE SOME OF THE LARGER THEMES THAT
7 THERESA EMBEDDED IN HER PRESENTATION. AND I THINK, REALLY
8 HELPS SHAPE WHAT WE'RE BRINGING FORWARD HERE. AS YOU MAY
9 RECALL, WE HAD MADE A PRESENTATION, FOR THOSE OF YOU THAT
10 FOLLOWED THE BLUE RIBBON TASK FORCE, HAD MADE A PRESENTATION
11 OF, YOU KNOW, THE ARRAY OF FUNDING SOURCES THAT MIGHT BE ABLE
12 TO BE BROUGHT TO BEAR TO DEAL WITH THE MOST FRONT FACING
13 FINANCIAL CHALLENGE ISSUE WHICH HAS BEEN OF COURSE THE TRANSIT
14 OPERATING SHORTFALLS AND YOU KNOW HOW RIDERSHIP IS GREATLY
15 LAGGING IN THE REGION. AND IN DOING THAT ONE OF THE CRITERIA
16 WE BROUGHT FORWARD WAS FOR ANY FUND SOURCE, IS IT OF A SIZE
17 AND NATURE BIG ENOUGH TO IMPACT THE PROBLEM. AND AS THERESA
18 MENTIONED HERE, THIS IS A FLEXIBLE SOURCE OF FUNDS; ONE TIME.
19 AND YOU KNOW, WE DON'T BELIEVE IT'S AT A SCALE THAT WOULD
20 FOUNDATIONALLY HELP TURN AROUND THE GREAT CHALLENGE THAT OUR
21 TRANSIT OPERATORS ARE FACING. BUT, IN ADDITION WHAT IT MAYBE
22 CAN'T DO, I WANTED TO OUTLINE REALLY THE THINKING OF WHAT IT
23 CAN DO. BECAUSE WHILE WE ALL HAVE BEEN LASER FOCUSED ON
24 RECOVERY ATTACHED TO THE TRANSPORTATION SYSTEM, THIS IS ALL
25 HAPPENING WITHIN THE RECOVERY OF OUR COMMUNITIES. AND ONE OF



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1 THE THINGS WE HAVE SEEN, ONE OF THE FEW SILVER LININGS, IF YOU
2 WILL, THAT WE HAVE SEEN THROUGHOUT SHELTER-IN-PLACE AND
3 RESTRICTED ACTIVITIES, WHAT YOU HAVE, IS HOW WE'RE USING OUR
4 COMMUNITY AND STREETS IN PARTICULAR AS GATHERING PLACES AND
5 THAT HAS RAISED SOME REALLY AMAZING, YOU KNOW, CREATIVE
6 RESPONSES, YOU KNOW, CITY OF OAKLAND, RYAN RUSSO IS HERE, AND
7 THEY HAVE HAD AN INCREDIBLE RESPONSE TO THEIR SAFE STREETS
8 PROGRAMS AND THE LIKE. AND SO THIS QUICK STRIKE REALLY WAS
9 TRYING TO BRING THAT COMMUNITY LEVEL TRANSPORTATION FOCUS TO
10 BEAR THAT BICYCLE AND PEDESTRIAN TRAVEL, HAS BEEN INCREASING,
11 I THINK LARGELY BECAUSE OF THE DIFFERENT ENVIRONMENTS, BUT AS
12 WELL, THAT BRINGS WITH IT SAFETY CONCERNS TO MAKE SURE THAT
13 THAT EMERGENCE AND REENFORCEMENT IN THE COMMUNITY CAN BE DONE
14 IN A SAFE WAY. SO I JUST WANTED TO OFFER A BIT MORE OF THE
15 OVERALL CONTEXT IN WHICH WE WERE THINKING ABOUT THIS PROGRAM.
16 AND THE, YOU KNOW, BENEFITS, THEY THINK IT COULD BRING EVEN AT
17 A RELATIVELY MODEST SCALE.

18

19 **RICK RAMACIER, CHAIR:** DARYL?

20

21 **DARYL HALLS:** THANKS RICK. I WANTED TO THANK THERESA AND THE
22 STAFF FOR PRESENTING THIS TO US A LITTLE BIT EARLIER. AS
23 THERESE MCMILLAN'S OUTLINE, THESE ARE CHALLENGING TIMES THERE
24 ARE A WHOLE BUNCH OF NEAR TERM AND LONG-TERM ISSUES TO WORK ON
25 BUT THERESA AND STAFF HAVE DONE A GOOD JOB TRYING TO THREAD



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1 THE NEEDLE, AND WE WANT TO HELP IMPLEMENT AND I THINK ALL OUR
2 NINE COUNTIES CAN TALK ABOUT SOME BENEFICIAL PROJECTS THAT CAN
3 BE DONE IN A VERY SHORT TIME FRAME FOR ECONOMIC REASONS,
4 SAFETY REASONS, ALL OF THE REASONS THERESE MCMILLAN OUTLINES.
5 I WANT TO THANK THERESE FOR PUTTING TOGETHER A THOUGHTFUL
6 PROPOSAL AND YOU HAVE MY SUPPORT.

7

8 **RICK RAMACIER, CHAIR:** SUZANNE?

9

10 **SUZANNE SMITH:** THANKS RICK. APPRECIATE THE PRESENTATION. QUICK
11 QUESTION. IF IT'S THE OBAG POLICIES THAT WOULD GUIDE ALL OF
12 THIS, WHAT'S THE THINKING ON TOLL CREDITS AS A MATCH?

13

14 **THERESA ROMMELL:** I WILL SAY THAT IS ONE OF THE PROGRAM
15 MODIFICATIONS THAT WE WILL BE, YOU KNOW, EXAMINING. TOLL
16 CREDITS ARE ELIGIBLE IF THE PROJECTS ARE NON-FEDERALLY FUNDED.
17 THERE ARE LIMITATIONS ON THE USE OF TOLL CREDITS THAT WOULD
18 APPLY, UNLESS WE MAKE SOME REVISION TO THIS PROPOSAL.

19

20 **ROSS MCKEOWN:** THERESE A THIS IS ROSS MCKEOWN WITH MTC. OUR
21 CURRENT OBAG POLICY IS THAT WE DO NOT USE TOLL CREDITS FOR
22 PROJECTS BECAUSE IT REDUCES THE PROJECTS AND PRIORITIES OF
23 PRIORITIES WE'RE TRYING TO ACHIEVE OUR PLANNED GOALS. WHILE IN
24 THE CONSTRUCTION PHASE OF A PROJECT IF THE PE DESIGN, RIGHT OF
25 WAY HAS BEEN FUNDED THROUGH HUNDRED PERCENT NON-FEDERAL FUNDS,



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1 BUT ONCE AGAIN, WHEN THERESA MADE HER PRESENTATION, SHE DID
2 SAY THAT WE WOULD BE LOOKING AT DIFFERENT OPTIONS AVAILABLE TO
3 DEVIATE FROM OBAG, SO THIS IS CERTAINLY SOMETHING WE CAN HAVE
4 FURTHER DISCUSSION ON.

5

6 **SUZANNE SMITH:** THANK YOU.

7

8 **RICK RAMACIER, CHAIR:** OKAY.

9

10 **KATE MILLER:** THANKS THERESE A AND THERESE, AND EVERYBODY FOR
11 PULLING THIS TOGETHER. I HAD A QUESTION ABOUT THE BIKE
12 COMPONENT AND WONDER IF THERE HAS BEEN ANY CONSIDERATION,
13 GIVEN THAT WE HAVE HAD AN UPTICK IN BIKE AND PEDESTRIAN MODE
14 DURING THE PANDEMIC, AND WE'RE HOPING TO KEEP IT THAT WAY. I
15 MEAN, I THINK THAT'S CONSISTENT ACROSS THE REGION, TO USE THIS
16 MONEY FOR SAFE ROUTES TO TRANSIT, SAFER ROUTES TO SCHOOL-TYPE
17 PROGRAMS, THAT ARE MORE ORIENTED TOWARDS, NOT CAPITAL
18 PROJECTS, BUT ACTUALLY SUPPORTING THE EFFORTS TO GET
19 INFORMATION OUT THERE, ON HOW TO BIKE SAFELY?

20

21 **THERESA ROMMELL:** YEAH. I BELIEVE SO. THERE ARE SOME, YOU KNOW,
22 WE FUND SAFE ROUTES TO SCHOOL, STP, OBAG, THERE ARE ELEMENTS
23 OF THOSE PROGRAMS THAT ARE NOT ELIGIBLE FOR THAT FUND SOURCE
24 SO WE HAVE TO LOOK CLOSELY AT THE PROJECTS TO DETERMINE WHAT



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1 WOULD BE ELIGIBLE AND WHAT WOULDN'T. BUT I THINK WE ARE OPEN
2 TO FUNDING THOSE PROJECTS.

3

4 **KATE MILLER:** THANK YOU.

5

6 **RICK RAMACIER, CHAIR:** SANDY? SANDY WONG?

7

8 **SANDY WONG:** SORRY. I HAD TO UNMUTE MYSELF, AND I DON'T HAVE A
9 CAMERA FOR TODAY. AND I DO WANT TO THANK THERESA AND THERESE,
10 AND MTC STAFF FOR THIS WELL THOUGHT THROUGH PROPOSAL. EVEN
11 THOUGH IT'S A SMALL AMOUNT, BUT EVERY LITTLE BIT HELPS IN
12 TODAY'S ENVIRONMENT. THANK YOU FOR THAT. I DO HAVE A SMALL
13 QUESTION ON THE SCHEDULE TIMELINE PORTION. IT LOOKS A LITTLE
14 TIGHT. FROM THE TIME THE JANUARY/FEBRUARY TIME FRAME, FROM THE
15 TIME THE COMMISSION APPROVES FOR THE TIME CTA TO IDENTIFY
16 PROJECTS, IF WE HAVE TO GO THROUGH A PROCESS WITHIN THE COUNTY
17 TO DO THAT, I THINK WE MIGHT NEED A LITTLE BIT MORE TIME.

18

19 **THERESA ROMMELL:** I THINK OUR INTENT REALLY WAS TO AVOID A BIG
20 CALL FOR PROJECTS WITH THE SMALL AMOUNT OF FUNDING. YOU KNOW,
21 WE WERE HOPING THAT YOU GUYS CAN IDENTIFY PROJECTS TO FIT
22 WITHIN YOUR KIND OF COUNTY TARGETS SPECIFICALLY. AS MENTIONED
23 THERE ARE OPPORTUNITIES THAT WE'LL BE PROVIDING FOR MULTI-
24 COUNTY PROJECTS THAT HAVE MULTI-COUNTY BENEFITS, REGIONAL



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1 BENEFITS. SO HOPEFULLY BETWEEN THAT, WE HOPE TO HAVE PROJECTS
2 WITHOUT GOING THROUGH A LENGTHY PROCESS. THAT'S OUR INTENT.

3

4 **SANDY WONG:** THANK YOU.

5

6 **RICK RAMACIER, CHAIR:** RICHMOND?

7

8 **SPEAKER:** JUST TO ECHO THE THANK YOU TO MTC STAFF, AND MAKING
9 FUNDS AVAILABLE IN A CREATIVE WAY. WE CERTAINLY ALL HAVE A
10 LIST OF PROJECTS THAT WE ARE EAGER TO DELIVER TO SUPPORT THE
11 COMMUNITY AND TRANSIT IN THESE CURRENT TIMES. THANK YOU FOR
12 PUTTING UP WITH MY BARRAGE OF TECHNICAL QUESTIONS OVER THE
13 LAST WE'RE, THERESA AND ROSS IN PARTICULAR. I AM NOT CLEAR ON
14 THE PROCESS FOR PROJECT SELECTION. IF THAT'S SOMETHING YOU CAN
15 SPEAK TO TODAY, OR IF THAT'S JUST SOMETHING THAT WILL GET
16 WORKED OUT OVER THE NEXT PERIOD OF TIME. I'M JUST KIND OF
17 INTERESTED IN HOW THAT WILL WORK AND LOOKING FORWARD TO
18 WORKING WITH YOU ALL ON IT.

19

20 **THERESA ROMMELL:** I'LL RESPOND TO THAT QUICKLY. WORKING WITH
21 CTA LASTS WE WERE COMMITTED TO COMING UP WITH A PROCESS WHERE
22 WE COULD SHARE IDEAS WITH YOU ALL AND WORK WITH ON YOU YOUR
23 PROJECT IDEAS. WE HAVEN'T COMPLETED THAT YET BUT HOPE IN THE
24 NEXT FEW DAYS TO PROVIDE SOMETHING IN TERMS OF THE PROCESS.

25



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1 **RICK RAMACIER, CHAIR:** TESS?

2

3 **SPEAKER:** JUST REAL QUICKLY. THANK YOU TO YOU, THERESE, AND TO
4 STAFF. I THINK THIS IS A REALLY GOOD PROGRAM AND OPPORTUNITY
5 TO GET THOSE QUICK BUILDS OUT THERE THAT ARE RIPE AND READY TO
6 GO THAT CAN HELP SERVE THE COMMUNITY IN THIS ALFRESCO KIND OF
7 COMMUNITY ENVIRONMENT THAT WE ARE IN WITH COVID. THANK YOU.

8

9 **RICK RAMACIER, CHAIR:** TILLY?

10

11 **TILLY CHANG:** I WANT TO THANK MTC STAFF FOR THE WORK IN
12 CONSULTING WITH US. I WONDER IF THE VRTF, 5 MILLION, IS THAT
13 STILL THE PROPOSAL? THERESA? AND WHAT THAT MIGHT BE ABLE TO
14 FUND? THANK YOU.

15

16 **THERESA ROMMELL:** THAT'S STILL THE PROPOSAL 5 MILLION. THERE
17 MAY BE IDEAS COMING OUT OF THE BLUE RIBBON TRANSIT RECOVERY
18 TASK FORCE THAT ARE SMALL ENOUGH TO MAKE A DIFFERENCE OR
19 POTENTIALLY A LARGER EFFORT PROCESS, IN THE EARLY WINDS WE
20 DON'T KNOW WHAT THEY'RE GOING TO BE YET WE HAVE HAD SEVERAL
21 REQUESTS ALREADY FOR CONSULTANT REPORT WHICH WE DON'T HAVE THE
22 ABILITY TO FUND MAY BE SET ASIDE. IF IT COULD BE CONSULTANT
23 REPORT OR PLANS TO ACTUAL PROGRAMS THAT WILL COME OUT OF THAT
24 PROCESS.

25



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1 **TILLY CHANG:** THANKS.

2

3 **RICK RAMACIER, CHAIR:** OKAY. I'M NOT SEEING AT THIS TIME ANY
4 OTHER RAISED HANDS FROM BOARD MEMBERS. WE DO HAVE TWO
5 ATTENDEES THAT HAVE RAISED THEIR HANDS. SO I'M GOING TO MOVE
6 OVER TO THEM NOW. AND THE FIRST ONE I SEE IS BRIAN
7 WIEDENMEYER.

8

9 **SPEAKER:** GOOD AFTERNOON I'M BRYAN W, DIRECTOR OF SAN FRANCISCO
10 BICYCLE COALITION. I AM HERE TO COMMENT ON THIS ITEM. ONE I
11 WANT TO GIVE CREDIT TO MTC STAFF FOR RESPONDING TO A LOT OF
12 THE LOBBYING AND IDEAS THAT WE AS BAY AREA BICYCLE ADVOCATES
13 HAVE PUT FORWARD. WE KNOW THAT ACTIVE TRANSPORTATION HAS TO BE
14 AN ESSENTIAL PART OF THE BAY AREA TRANSPORTATION RECOVERY.
15 TRANSIT IS IN CRISIS RIGHT NOW AND THERE NEEDS TO BE
16 SIGNIFICANT INVESTMENT IN ORDER FOR OUR TRANSIT SYSTEMS TO
17 RECOVERY. BUT WE COULDN'T REDIRECT ALL OF THE TRIP DEMAND WITH
18 TRANSIT ALONE. SO WITH BIKING AND WALKING HAVE TO BE PART OF
19 THAT REGIONAL RECOVERY. WE ACTUALLY KNOW DOLLARS SPENT
20 IMPROVING BIKING AND WALKING INFRASTRUCTURE AND PROGRAMMING
21 THAT ENCOURAGES ACTIVE TRANSPORTATION ARE DOLLARS WELL SPENT
22 ESPECIALLY WHEN COMPARING THE RETURN ON INVESTMENT AND IMPACT
23 WITH OTHER MODES SUCH AS HIGHWAYS AND BRIDGES, AND TRANSIT AS
24 WELL. SO, WE ARE ASKING, AND WE'RE HAPPY TO HEAR -- I WAS
25 HAPPY TO HEAR THERESA SAY THAT CERTAIN PROGRAMMATIC ACTIVITIES



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1 BE INCLUDED IN THE FUNDING ELIGIBILITY FOR THESE FUNDS AT THE
2 COUNTY LEVEL OF THE MANY OF US DO GREAT WORK. WE KNOW THERE IS
3 HUGE DEMAND OUT THERE FOR EDUCATION, OUTREACH AND ENGAGEMENT
4 SO WE KNOW THAT FOLKS FROM DIFFERENT COMMUNITIES, FOLKS FROM
5 DIFFERENT BACKGROUNDS AND WITH DIFFERENT EXPERIENCE LEVELS CAN
6 TAKE ADVANTAGE OF THIS INFRASTRUCTURE. SO, WE ARE HAPPY TO
7 HEAR THAT AND HOPE THAT BOTH MTC STAFF AND FOLKS AT THE COUNTY
8 LEVEL ARE OPEN TO SOME OF THOSE STRATEGIES, IN ADDITION THE
9 MUCH NEEDED QUICK BUILD PROJECTS ON THE GROUND AND CAPITAL
10 COSTS. AGAIN VERY MUCH IN SUPPORT OF THIS INITIATIVE, WE'RE
11 GRATEFUL FOR MTC BEING RESPONSIBLE. WE KNOW THAT QUICK BUILD
12 PROJECTS CAN BE EFFECTIVE AND THEY'RE NEEDED NOW MORE THAN
13 EVER. WE'RE LOOKING FORWARD TO WORKING WITH YOU AS YOU SHAPE
14 THIS PROGRAM, AND LOOK FORWARD TO SEE ITS APPROVAL. THANK YOU.

15

16 **RICK RAMACIER, CHAIR:** THANK YOU BRYAN. NEXT WE HAVE DAVE
17 CAMPBELL.

18

19 **SPEAKER:** GOOD AFTERNOON DAVE CAMPBELL WITH BIKE EAST BAY. WE
20 WOULD LIKE TO THANK STAFF FOR BRIDGING THIS RECOMMENDATION
21 FORWARD AND FOR HEARING THE REQUEST FROM THE BIKE/WALK
22 COALITIONS THIS YEAR TO SUPPORT THESE EFFORTS. IN A WAY, IT
23 REALLY BUILDS OFF OF AN EFFORT OF OUR OWN CMA, ALAMEDA CTC,
24 WHICH IS CURRENTLY -- HAS A MUCH MORE MODEST QUICK BUILD
25 PROGRAM, JUST KIND OF GETTING THAT STARTED IN ALAMEDA COUNTY



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1 JUST TAKES IT TO A MUCH BIGGER AND MORE NEEDED LEVEL. THANK
2 YOU FOR THAT. I DO WANT TO ASK THAT YOU STRENGTHEN THE EQUITY
3 COMPONENT OF THIS PROGRAM. WHEN THE BIKE/WALK COALITIONS WERE
4 TALKING ABOUT STAFF, WE WERE ASKING FOR MORE MONEY FOR
5 PROGRAMMING, VERSUS ACTUAL PROJECTS. AND THIS WAS COMING FROM
6 A LOT OF COMMUNITY LED GROUPS THAT WE WORK WITH. AND THESE ARE
7 GROUPS THAT, YOU KNOW, THEY DON'T SHOW UP AT THE CMAS AT LEAST
8 NOT IN EAST BAY, OR MTC. WE DO, WE OFTEN DO OUR BEST TO
9 REPRESENT THEM AND TRY TO CONNECT THE DOTS AND GET THEM
10 ENGAGED. BUT WE WANT TO SEE MORE PROGRAMMING GO TO SUPPORT
11 THEIR EFFORTS, AND I DO WANT TO RESPOND TO SOME LANGUAGE I
12 HEARD FROM YOUR STAFF MEMBER, I'M NOT INTENDING TO ATTACK HER
13 HERE. BUT SHE USED THE TERM REAL PROJECTS, WE WANT THE MONEY
14 TO GO TO REAL PROJECTS. AND I HAVE HEARD THAT TERM BEFORE, AND
15 IT'S OFTEN INTERPRETED TO MEAN PROGRAMMING IS NOT REAL OR IS
16 VALUED. BUT WE ARE HEARING FROM MANY OF OUR COMMUNITIES HERE
17 IN THE EAST BAY, HOW MUCH THEY DO VALUE PROGRAMMING, AND HOW
18 MUCH IT'S NEEDED DURING THIS TIME. SO I WANT TO ENCOURAGE YOU
19 TO INCREASE THE PROGRAMMING MONEY IN THIS PROGRAM. I'M HOPING
20 RYAN RUSSO IS STILL ON THE CALL WITH OAK DOT. I HE CAN GIVE
21 YOU MORE INFORMATIONS ABOUT THE COMMUNITY GROUPS HE'S WORKING
22 WITH, HIS DEPARTMENT IS WORKING WITH, TO SUPPORT THEM DURING
23 THIS TIME. AND YOU KNOW, BIKE EAST BAY, WE WORK WITH GROUPS
24 LIKE RICH CITY RIDES IN RICHMOND, AND MONUMENT IMPACT IN
25 CONCORD, BIKES IN EAST OAKLAND AND CYCLES, WE WANT TO SUPPORT



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1 THE WORK THEY'RE DOING AT THIS CHALLENGING TIME. SO THE ASK S
2 FIRST THANK YOU FOR THIS PROGRAM, THANK YOU FOR THE QUICK
3 BUILD NEEDED PROJECTS IN HERE, BUT MORE MONEY FOR PROGRAMMING
4 TO SUPPORT THESE GROUPS THAT ARE DOING HARD WORK AT THESE
5 TIMES. THANK YOU.

6

7 **RICK RAMACIER, CHAIR:** THANK YOU. FRED, I'M NOT SEEING ANYBODY
8 ELSE AT THIS TIME. IS THERE ANY WRITTEN COMMUNICATE ON THIS
9 ITEM.

10

11 **CLERK OF THE BOARD:** NO COMMENTS RECEIVED ON THIS ITEM. SORRY I
12 WAS HAVING TECHNICAL PROBLEMS BUT I'M BACK ONLINE. THANK YOU.

13

14 **RICK RAMACIER, CHAIR:** THANK YOU. THERESE A I THINK YOU GOT A
15 LOT OF POSITIVE FEEDBACK AND SUGGESTIONS, AS WELL. IS THERE
16 ANYTHING ELSE YOU WANTED FROM THIS GROUP TODAY BEFORE MOVING
17 FORWARD?

18

19 **THERESA ROMMELL:** NO. I APPRECIATE ALL OF THE COMMENTS AND
20 FEEDBACK. AND LOOK FORWARD TO PROVIDING THIS GROUP WITH AN
21 UPDATE HOPEFULLY IN THE SPRING SOMETIME.

22

23 **RICK RAMACIER, CHAIR:** GREAT. THANK YOU. ALL RIGHT. WELL LET'S
24 MOVE ON TO ITEM 4D PLANNED BAY AREA 2050 UPDATE AND
25 IMPLEMENTATION PLAN. THIS WILL BE PRESENTED BY.



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1

2 **MATT MALONEY:** AND CHIRAG RABARI.

3

4 **MATT MALONEY:** I'M GOING TO KICK IT OFF WITH DAVE VAUTIN, AND
5 CHIRAG WILL TAKE YOU THROUGH THE IMPLEMENTATION. I WANT TO
6 THANK YOU FOR YOUR WORK THUS FAR. WE HAVE WORKED HARD TO
7 INVOLVE YOU IN THE PROCESS. MANY STAFF HAVE BEEN INVOLVED IN
8 THE REGIONAL ADVISORY GROUP MEETINGS, RAWG HASHING OUT THESE
9 MEETINGS AND BEEN INVOLVED IN THE COUNTY TRANSPORTATION AGENCY
10 MONTHLY DIRECTOR MEETINGS, AND PLANNING DIRECTOR MEETINGS AND
11 WE TRY TO BRING ITEMS TO YOU BEFORE BRINGING THEM TO THE MTC
12 AND ABAG COMMITTEE STRUCTURE. THANK YOU VERY MUCH FOR YOUR
13 EFFORTS AND YOUR HELP ON THAT. SO TODAY WE'RE GOING TO PROVIDE
14 A QUICK UPDATE ON THE PLAN'S STRATEGIES. THAT INCLUDES THE
15 REVISED STRATEGY ON EXPANDING COMMUTE TRIP REDUCTION PROGRAMS.
16 THIS IS PREVIOUSLY KNOWN AS THE TELECOMMUTE STRATEGY. THIS
17 RECEIVED A LOT OF ATTENTION FROM THE BUSINESS COMMUNITY, AS
18 WELL AS MANY OF YOU IN THE PUBLIC TRANSPORTATION REALM, AND WE
19 THANK YOU FOR YOUR ASSISTANCE IN CRAFTING A REVISED STRATEGY
20 WHICH HAS NOW BEEN ADOPTED BY THE MTC COMMISSION. WE THINK IT
21 PROVIDES MORE FLEXIBILITY TO OUR REGION'S BUSINESSES WHILE
22 HELPING TO ACHIEVE THE SAME PROJECTED LEVEL PER CAPITA OF
23 GREENHOUSE GAS EMISSIONS LEVELS WHICH IS THE STATUTORY
24 REQUIREMENT IN THE PLAN. IN THAT STRATEGY I REFER TO, IT'S 1
25 OF 35 STRATEGIES IN THE PLAN AND THEY CAN BE THOUGHT OF AS



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1 BROAD PLANNING LEVEL IDEAS. BUT OBVIOUSLY THERE IS A LOT OF
2 INTEREST IN UNDERSTANDING HOW THE REGION WILL IMPLEMENT THESE
3 STRATEGIES. SO, TODAY WE WANT TO FOCUS MOST OF OUR ATTENTION
4 ON THE UPCOMING IMPLEMENTATION PLAN. AND CHIRAG RABARI IS
5 GOING TO TALK ABOUT THIS. WE'LL ENGAGE RESIDENTS AND PARTNERS
6 IN HELPING TO MAXIMIZE THE VIABILITY OF THE PLAN'S STRATEGY.
7 WITH THAT I'LL KICK IT OFF TO DAVE VAUTIN, PROJECT MANAGER OF
8 PLANNED BAY AREA 2050. >DAVE VAUTIN: THANKS MATT. I'M GOING TO
9 ASK STAFF BRING UP THE SLIDE DECK. I'LL KEEP THE OVERALL
10 REMARKS BRIEF TODAY TO GIVE YOU ALL A QUICK UPDATE ON WHERE
11 WE'RE AT WITH PLANNED BAY AREA 2050. WE WANT TO RESERVE MOST
12 OF THE TIME TO GIVE YOU AN OVERVIEW OF THE IMPLEMENTATION
13 PLAN. MY UPDATE WILL BE IN THREE PARTS FIRST TO TALK ABOUT
14 WHERE WE'RE AT WITH PLANNED BAY AREA 2050 WHERE WE'RE AT NOW
15 WHERE WE EXPECT TO BE BY THE END OF YEAR, AND FOCUS FOR 2021
16 WHICH WILL BE THE IMPLEMENTATION PLAN PHASE. NEXT SLIDE. YOU
17 ALL HAVE SEEN THIS GRAPHIC MANY TIMES. WE HAVE BEEN WORKING ON
18 HORIZON AND PLANNED BAY AREA FOR THE PAST THREE YEARS IT
19 STARTED IN WINTER 2018 THAT THE FUTURE WAS UNCERTAIN AND WE
20 NEEDED TO IDENTIFY RESILIENT AND EQUITABLE STRATEGIES FOR THE
21 FUTURE. WE HAVE BEEN WORKING ON THE BLUE RIBBON PHASE OF
22 PLANNED BAY AREA 2050 AND IN SEPTEMBER THE COMMISSION AND ABAG
23 BOARD APPROVED 35 STRATEGIES FOR THE FINAL BLUEPRINT AS WELL
24 AS GROWTH GEOGRAPHIES AND REGIONAL GROWTH FORECAST. ONE
25 EXCEPTION AS MATT MENTIONED WAS STRATEGY EN SEVEN WHICH HAS



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1 BEEN DISCUSSED THROUGHOUT THE FALL AND I'LL HIGH LIGHT UPDATES
2 TO THAT IN A MINUTE. NEXT SLIDE. AS YOU CAN SEE WE'RE HERE IN
3 DECEMBER 2020. LATER THIS MONTH, THE FINAL BLUEPRINT ANALYSIS
4 WILL BE RELEASED ALONG WITH THE FINAL BLUEPRINT RHNA
5 METHODOLOGY. SHOWCASED WILL INCORPORATE ALL 35 STRATEGIES
6 INCLUDING UPDATES TO STRATEGY EN7 AND THE DRAFT RHNA
7 METHODOLOGY WHICH WILL BE RELEASED CONCURRENTLY WILL
8 INCORPORATE THE UPDATED GROWTH PATTERN IN THE FINAL BLUEPRINT.
9 WE RECOMMEND THAT YOU AND YOUR STAFF KEEP AN EYE OUT FOR AN E-
10 MAIL BLAST THAT WILL BE RELEASING THESE TWO MAJOR ITEMS, AND
11 REALLY THE CONCLUSION OF THE CURRENT PHASE OF THE LONG-RANGE
12 PLANNING PROCESS. WE'LL BE HOLDING SEVERAL WEBINARS IN
13 DECEMBER AND JANUARY AS WELL AS CONTINUING OFFICE HOURS
14 PROGRAM WHERE PUBLIC AGENCY STAFF CAN ASK US ANY QUESTIONS
15 THEY HAVE ON THE OUTCOMES, METRICS, GROWTH PATTERN AND MORE.
16 IN JANUARY, WE ANTICIPATE BRINGING FORWARD THE FINAL BLUEPRINT
17 AS THE PREFERRED EIR ALTERNATIVE FOR PLANNED BAY AREA 2050 TO
18 THE COMMISSION AND BOARD FOR APPROVAL. THE FINAL YEAR OF THE
19 PLANNING PROCESS WILL FOCUS ON THREE KEY DELIVERABLES SHOWN
20 HERE PLAN DOCUMENT ENVIRONMENTAL IMPACT REPORT AND THE
21 IMPLEMENTATION PLAN. ALL THREE ARE UNDERWAY ALREADY WITH THE
22 EIR SCOPING COMPLETED IN OCTOBER AND INITIAL WORKSHOPS THAT
23 KICKED OFF THE IMPLEMENTATION PLAN COMPLETED IN NOVEMBER. BUT
24 THERE ARE A NUMBER OF ADDITIONAL MONTHS OF WORK TO BE DONE IN
25 2021, LEADING UP TO THE ADOPTION OF THE FINAL PLANNED BAY AREA



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1 2050. NEXT SLIDE PLEASE THANK YOU. ONE OF THE 35 STRATEGIES
2 PUT FORWARD FOR THE FINAL BLUEPRINT REALLY DESIGNED TO SHIFT
3 FOLKS OUT OF THEIR CARS AND REDUCE GREENHOUSE GAS EMISSIONS
4 WAS THE STRATEGY EN7 WHICH ORIGINALLY WOULD HAVE REQUIRED
5 MAJOR OFFICE BASED EMPLOYERS TO SHIFT WORKFORCE TOWARD
6 TELECOMMUTING WE ALREADY ANTICIPATE TELECOMMUTING WILL BE MUCH
7 MORE POPULAR AFTER COVID THAN IT WAS IN THE YEARS PRIOR. WE
8 KNOW FOLKS WANTED MORE FLEXIBILITY TO ACHIEVE GREENHOUSE GAS
9 REDUCTIONS. THE REVISED EN7 STRATEGY IS A KEY PIECE TO THE
10 PUZZLE THAT ACHIEVES REGIONAL STATE CLIMATE GOALS PAIRED WITH
11 STRATEGIES RANGING FROM EXPANDED ELECTRIFICATION EXPANDED LAND
12 USE PRICING STRATEGIES AND MORE. IN SEPTEMBER WHEN THE
13 STRATEGIES WERE APPROVED THE COMMISSIONER APPROVED AN
14 AMENDMENT BY COMMISSIONER SPERING TO EXPLORE ALTERNATIVES TO
15 THE STRATEGY AND BRINGING TO THE COMMISSION BEFORE THE FINAL
16 BLUEPRINT AS THE FINAL EIR ALTERNATIVE. SINCE THE STRATEGY WAS
17 FOCUSED ON ASKING BUSINESSES TO CONTRIBUTE TO CLIMATE
18 SOLUTIONS IN ACHIEVING SYNERGIES, ASKING THEM TO STEP UP TO
19 THE PLATE THROUGH A CAFETERIA STYLE APPROACH OF REMOTE
20 OPTIONS. ENTITLED EXPAND COMMUTE PRODUCTION PROGRAMS AT MAJOR
21 EMPLOYERS INCLUDES TELECOMMUTING BUT ALLOWS EMPLOYERS TO
22 LEVERAGE INCENTIVES AND DISINCENTIVES TO SHIFT TO BIKING AND
23 WALKING AND MORE. FOR 50 WORKERS RATHER THAN INITIALLY 25
24 WHICH PRODUCES IMPACTS. AND WHILE ACHIEVING SAME LEVEL OF
25 GREENHOUSE GAS EMISSIONS REDUCTIONS WE EXPANDED THE SCOPE



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1 BEYOND OFFICE BASED TO EMPLOYERS BROADER RANGED WITH EXEMPTION
2 FOR AGRICULTURAL JOBS NOT PARTICULARLY WELL SERVED BY TRANSIT.
3 OUR GOAL IS TO PARTNER WITH MAJOR EMPLOYERS TO SHIFT AUTO
4 COMMUTERS TO MORE SUSTAINABLE MODES INCLUDING TELECOMMUTING
5 AND SETTING TARGETS FOR MAJOR EMPLOYERS THROUGH COMPANIONED
6 BENEFIT PROGRAM WHILE FUNDING INCENTIVES AND DISINCENTIVES
7 INCREMENTALLY WORKING TOWARDS REDUCING AUTO TRIPS TO MORE THAN
8 40 PERCENT OF THEIR WORKFORCE BY 2035. ESSENTIAL HERE IS
9 FLEXIBILITY GIVING THE EMPLOYERS OPTIONS TO USE INCENTIVES,
10 PASSES -- AND IT WORKS IN CONJUNCTION WITH THE OTHER 34
11 STRATEGIES ALREADY APPROVED. SO TO WRAP UP THIS OVERVIEW OF
12 THE REVISED EN7 TRAGEDY WE HOPE THIS APPROACH ADDRESS THE
13 ISSUES RAISED, AND PROVIDES OPTIONS, CUSTOMIZES INCENTIVES AND
14 DISINCENTIVES TO RECOGNIZE DIVERSITY AND BUSINESSES IN THE
15 REGION AS A WHOLE AND RECOGNIZES IMPACTS ON SMALLER BUSINESSES
16 WHILE PROVIDING LARGER SHARE OF LOW INCOME WORKERS OPTIONS. IN
17 ANTICIPATED CONCURRENCE AT THE ABAG BOARD LATER THIS MONTH WE
18 HAVE INTEGRATED THE REVISED STRATEGIES INTO THE ANALYSIS OF
19 THE FINAL BLUEPRINT AND ARE WRAPPING UP FOR RELEASES LATER
20 THIS MONTH. IMPLEMENTATION OF THE PLAN WILL BECOME PRIMARY
21 FOCUS FOR PLANNED BAY AREA 2050 AS WE WORK TO DEVELOP THE EIR
22 DOCUMENT AT THE SAME TIME WITH ONGOING PUBLIC ENGAGEMENT IN
23 WINTER AND SPRING 2021. WITH THAT I'M GOING TO HAND IT OVER TO
24 CHIRAG WHO LEADS THE IMPLEMENTATION PLAN TO DISCUSS WHAT'S
25 NEXT IN THE UPCOMING CONCLUSION OF THE BLUEPRINT PHASE.



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1
2 **CHIRAG RABARI:** THANK YOU DAVE. NEXT SLIDE PLEASE. AS DAVE
3 MENTIONED MY NAME IS CHIRAG RABARI PRINCIPLE WITH THE REGIONAL
4 PLANNING PROJECT AND PROJECT MANAGE FOR THE IMPLEMENTATION
5 PLAN AND AM EXCITED TO CONTINUE THE IMPLEMENTATION PHASE OF
6 THE PLAN WITH ALL OF YOU AS WELL AS YOUR STAFF. SOME OF YOU
7 MAY RECALL THE ACTION PLAN THAT MTC AND ABAG DEVELOPED FOR THE
8 PREVIOUS LONG RANGE PLAN PLANNED BAY AREA 2040 THOUGHT THE
9 PLAN WAS MOVING IN THE WRONG DIRECTION, THE CASA EFFORT WAS A
10 NOTABLE INITIATIVE THAT GREW OUT OF THE ACTION PLAN. WE'RE
11 HOPING TO BUILD ON THE SUCCESSES OF THE ACTION PLAN BY
12 DEVELOPING A COMPREHENSIVE EFFORT THIS TIME ONE THAT'S LIKE
13 PLANNED BAY AREA 2050 FOCUSED IN NATURE HERE WE WILL LOOK AT
14 SHORT-TERM ACTIONS WE CAN FULFILL THE VISIONS OF THE PLAN AND
15 ADVANCE THE 35 STRATEGIES OVER THE NEXT 1 TO 5 YEARS. VERY FEW
16 OF THE STRATEGIES PROPOSED IN THE PLAN CAN BE IMPLEMENTED BY
17 MTC ABAG ALONE. OUR INTENTION IS TO ENGAGE LOCAL GOVERNMENTS,
18 AGENCIES, CIVIC ORGANIZATIONS NON-PROFITS AND A BROAD AWARE OF
19 STAKEHOLDERS AS WE WORK THROUGH OUR SHARE OF CHALLENGES. NEXT
20 SLIDE PLEASE ONE KEY THING TO OFFER CLARIFICATION ON IS THE
21 DIFFERENCE BETWEEN STRATEGY AND IMPLEMENTATION ACTION AS
22 PRESENTED BEFORE WE DEFINE A STRATEGY AS EITHER A PUBLIC
23 POLICY OR SET OF INVESTMENTS THAT CAN BE IMPLEMENTED OVER THE
24 30 YEAR PLANNING HORIZON OF PLANNED BAY AREA 2050. STRATEGIES
25 ARE NOT THEREFORE NEAR TERM ACTIONS OR LEGISLATIVE PROPOSALS



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1 BY CONTRAST IMPLEMENTATION ACTIVITIES ARE THE SPECIFIC ACTIONS
2 REQUIRED TO MOVE THOSE PUBLIC POLICIES AND INVESTMENTS FORWARD
3 WE SEE THESE AS THE WHO WHAT WHERE WHEN AND HOW OF MAKING THE
4 STRATEGIES A REALITY WITH THE FOCUS ON THE NEXT 1 TO 5 YEARS.
5 NEXT SLIDE. ALTHOUGH WE ANTICIPATE THIS COULD CHANGE AND
6 EVOLVE AS THE PROCESS MOVES FORWARD AT THIS EARLY STAGE WE
7 HAVE IDENTIFIED FOUR INITIAL INTERCONNECTED GOALS FOR THE
8 IMPLEMENTATION PLAN. FIRST AND FOREMOST MAXIMIZE THE VIABILITY
9 OF THE PLAN STRATEGIES WITH A FOCUS ON EQUITY EFFECTIVENESS
10 AND EFFICIENCY WE WANT TO REINFORCE THE RECOMMENDATIONS OF
11 EXISTING INTERNAL EXTERNAL OR HYBRID INITIATIVES THAT
12 COMPLIMENT THE PLANS STRATEGIES AND VISIONS INCLUDING
13 RECOMMENDATIONS SUCH AS BLUE RIBBON TRANSIT RECOVERY TASK
14 FORCE WE WANT TO BE RESPONSIVE TO ISSUES OF PARTNERS
15 STAKEHOLDERS AND THE PUBLIC AND WE WANT TO ADDRESS TECHNICAL
16 OBLIGATIONS AS DEFINED FOR THE REGIONAL TRANSPORTATION PLAN
17 SUSTAINABLE COMMUNITY STRATEGY BY THE CALIFORNIA AIR RESOURCES
18 BOARD NEXT SLIDE. AS THE IMPLEMENTATION PROCESS MOVES FORWARD
19 WE HAVE DEFINED SPECIFIC IMPLEMENTATION OBJECTIVES FOR EACH
20 PLAN STRATEGY. WE WILL BE WORKING THROUGH THIS IDENTIFICATION
21 AND RECOMMENDATION PROCESS COLLECTIVELY WITH OUR PARTNERS AND
22 STAKEHOLDERS FIRST UNDERSTANDING THE PRIMARY ELEMENTS A GIVEN
23 STRATEGY REQUIRES TO SUCCEED WHETHER THAT'S LEGISLATION,
24 FUNDING REQUISITE CONTROL AND STABILITY, INSTITUTIONAL WRAP
25 AROUND OF KNOWLEDGE STAFFING AND PROCEDURE AS WELL AS



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1 POLITICAL SUPPORT. GIVEN STRATEGY SUCCESS REQUIREMENTS WE WANT
2 TO IDENTIFY AN APPROPRIATE MTC ABAG ROLE FOR IMPLEMENTATION
3 WHETHER TO LEAD PARTNER OR SUPPORT AND IMPORTANTLY TO IDENTIFY
4 WHO THE APPROPRIATE PARTNERS ARE AS WELL AS EXPECTED ROLES AND
5 RESPONSIBILITIES WE WANT TO IDENTIFY APPROPRIATE VEHICLES FOR
6 STRATEGIES IMPLEMENTATION WHETHER THAT'S ADVOCACY AND
7 LEGISLATION, CONVENINGS, A TASK FORCE, NEW PROJECTS OR
8 PROGRAMS OR PLANNING AND RESEARCH. AND FINALLY WE WANT TO
9 IDENTIFY DETAILED IMPLEMENTATION ACTIONS INCLUDING TIME FRAMES
10 FOR IMPLEMENTATION. NEXT SLIDE. IN ADDITION SOME INTERNAL
11 MAPPING AND ANALYSIS THAT'S TAKEN PLACE OVER THE LAST FEW
12 MONTHS WE'RE CURRENTLY IN THE EXTERNAL ENGAGEMENT PHASE OF THE
13 IMPLEMENTATION PLAN PROCESS. AS DAVE MENTIONED THAT INCLUDED
14 TWO LARGE VIRTUAL STAKEHOLDER MEETINGS HELD IN MID-NOVEMBER
15 WHICH WERE INTENDED FOR US AND OUR PARTNERS AND STAKEHOLDERS
16 TO PULL TOGETHER SOME INITIAL IDEAS AS TO WHAT THE STRATEGIES
17 NEED TO MOVE FORWARD, DISCUSS ROLES AND RESPONSIBILITIES, AND
18 BRAINSTORM SOME DETAILED IMPLEMENTATION RECOMMENDATIONS FOR
19 EACH STRATEGY. THIS WILL BE FOLLOWED BY OFFICE HOURS AND SMALL
20 GROUP MEETING IN DECEMBER AND JANUARY AS WE IDENTIFY AREAS
21 WHERE ADDITIONAL DEEPER, AND MORE FOCUSED CONVERSATIONS WILL
22 BE REQUIRED. DURING THE EARLY PART OF 2021 WE WILL BE DOING
23 SOME PUBLIC OUTREACH PARTICULARLY FOCUSED ON LOW INCOME
24 COMMUNITIES AND THOSE WITHOUT INTERNET, NON-ENGLISH SPEAKERS,
25 PERSONS WITH DISABILITIES, YOUTH, AS WELL AS OUTREACH TO OUR



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1 EQUITY CBOS. WE WILL RETURN TO THE MTC AND ABAG COMMITTEES IN
2 FEBRUARY TO PRESENT ON WHAT WE LEARNED FROM OUR INTERNAL
3 ANALYSIS AS WELL AS FEEDBACK RECEIVED DURING THE EXTERNAL
4 ENGAGEMENT PROCESS WE'LL GIVE A PREVIEW OF THE DRAFT
5 IMPLEMENTATION PLAN AS WELL AS GET GUIDANCE ON CONTINUED
6 POTENTIAL ENGAGEMENT THROUGH SPRING AND SUMMER. THE EXACT
7 SHAPE IS STILL TO BE DETERMINED BUT WE ARE ANTICIPATING DURING
8 THE SPRING AND SUMMER PERIOD THAT WE MAY CONVENE FOCUSED
9 STAKEHOLDER GROUPS TO FURTHER IRON OUT THE PARTNERSHIPS
10 NECESSARY TO IMPLEMENT THE STRATEGIES. THIS MAY FOCUS ON, FOR
11 EXAMPLE, MORE COMPLICATED COMPLEX OR POLITICALLY DIFFERENT
12 ITEMS THAT EMERGE DURING OUR CONVERSATIONS IN THE FOLLOWING
13 WINTER. AND FINALLY AS DAVE MENTIONED FINAL PLAN WILL BE
14 RELEASED IN FALL OF 2021. NEXT SLIDE PLEASE. HERE WE WANT TO
15 PROVIDE A HIGH LEVEL SUMMARY OF THE KIND OF WORK THAT WILL BE
16 PRESENTED IN GREATER DETAIL WHEN WE RETURN TO THE COMMITTEE IN
17 FEBRUARY AND TO GIVE SOME INSIGHT INTO HOW WE'RE THINKING
18 ABOUT THE FRAMEWORK FOR EVALUATING THE STRATEGIES. WITH
19 RESPECT TO THE STRATEGY ASSESSMENT WE WANTED TO CONDUCT AN
20 EVALUATION LOOKING AT THE FOUR FACTORS FOR THE STRATEGY'S
21 SUCCESS DEFINED EARLIER. THE GOAL WAS TO GET THE INITIAL
22 PICTURE THAT WILL HELP US FIRST GET ORIENTED WITH RESPECT TO
23 ABAG MTC ROLE IN IMPLEMENTATION AND SECOND IDENTIFY CHALLENGES
24 AND OPPORTUNITIES THAT COULD INFORM DEVELOPMENT OF SPECIFIC
25 IMPLEMENTATION ACTIVITIES IN CONCERT WITH PARTNERS AND



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1 STAKEHOLDERS AS YOU CAN SEE MANY EXIST ON THE SPECTRUM FOR
2 EXAMPLE, WE HAVE MORE LIMITED AUTHORITY AND FUNDING FOR SOME
3 OF THE ECONOMIC AND HOUSING STRATEGIES IN THE PLAN WHEREAS
4 GENERALLY ON FIRMER GROUND WITH RESPECT TO TRANSPORTATION
5 STRATEGIES. NEXT SLIDE. SIMILAR FINDINGS IN THE TECHNICAL
6 CAPACITY IN PUBLIC AND POLITICAL SUPPORT SPACE. AGAIN I WANT
7 TO EMPHASIZE OUR INTENT IS NOT ONLY TO FOCUS ON AREAS WHERE WE
8 HAVE GREATER AUTHORITY, GREATER FUNDING OR CAPACITY, IN
9 COLLABORATION WITH MANY OF YOU WE HOPE THIS TYPE OF ASSESSMENT
10 WILL HELP US CLARIFY WHERE IS IT OPPORTUNITIES AND NEEDS ARE,
11 WHERE THE APPROPRIATE IMPLEMENTATION VEHICLES AND ACTIONS ARE
12 AS WELL AS OUR ROLES AND RESPONSIBILITIES AS WE MOVE FORWARD.
13 NEXT SLIDE. ANOTHER COMPONENT OF THE WORK HAS BEEN TO LOOKING
14 AT COMPLIMENTARY INITIATIVES AND PARTNERS SOME OF THESE EXIST
15 WITHIN OUR RESPECTIVE AGENCIES, SOME ARE HYBRID IN NATURE AND
16 SOME ARE INITIATIVES AND RESPONSIBILITIES OF GOVERNMENT
17 PARTNERS AND THERE ARE A LARGE NUMBER OF NON-GOVERNMENTAL
18 ENTITIES THAT ARE DOING RELEVANT WORK AS WELL. IN MANY CASES
19 THESE ARE EFFORTS THAT ARE ALREADY UNDERWAY THAT ARE ALREADY
20 SUPPORTIVE OF THE PLAN'S STRATEGIES. WE WANT TO LEVERAGE THIS
21 EXISTING EXPERTISE AND THESE EXISTING RESOURCES TO THE MAXIMUM
22 EXTENT POSSIBLE INSOFAR AS THEY WORK TOGETHER WITH THE PLAN IT
23 MIGHT MAKE SENSE TO INSOURCE THE WORK OF OTHER EFFORTS INTO
24 THE IMPLEMENTATION PLAN IN OTHER CASE IT IS MIGHT MAKE SENSE
25 TO OUTSOURCE THE WORK THAT'S DEVELOPED INTO THE IMPLEMENTATION



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1 PLAN TO IMPLEMENT, COLLABORATION WILL BE KEY WITH EYE TOWARDS
2 AVOIDING DUPLICATION OF EFFORTS. THE LIST PRESENTED ON THE
3 SCREEN IS OBVIOUSLY NOT EXHAUSTIVE AND WILL BE FURTHER REFINED
4 AS WE MOVE FORWARD WITH AN EYE TOWARD MAPPING INITIATIVES TO
5 EVEN GREATER DETAIL WITH THEMES AND STRATEGIES. NEXT SLIDE.
6 AND WITH THAT WE'RE HAPPY TO ANSWER ANY QUESTIONS AS WELL AS
7 GET ANY FEEDBACK THAT YOU ALL MAY HAVE ON SOME OF THE ITEMS
8 LISTED ON THE SLIDE, INCLUDING HIGH PRIORITY IMPLEMENTATION
9 AREAS TO ADDRESS KEY ADDITIONAL STAKEHOLDERS AND PARTNERS THAT
10 WE SHOULD BE THINKING ABOUT ENGAGING, WHETHER THERE ARE ANY
11 THOUGHTS ON AREAS SUCH AS AUTHORITY, GOVERNANCE,
12 IMPLEMENTATION BARRIERS, AS WELL AS THE OVERALL APPROACH.
13 THANK YOU.

14

15 **RICK RAMACIER, CHAIR:** MATT, DID YOU HAVE ANY CLOSING COMMENTS
16 BEFORE WE OPEN IT UP TO COMMENTS AND QUESTIONS FROM THE BOARD
17 MEMBERS?

18

19 **MATT MALONEY:** NOPE. HAPPY TO TAKE ANY QUESTIONS FROM THE
20 MEMBERS.

21

22 **RICK RAMACIER, CHAIR:** OKAY GREAT. THANK YOU TO YOU AND YOUR
23 TEAM FOR THE PRESENTATION. FIRSTHAND I SEE IS FROM VAL JOSEPH
24 MENOTTI.

25



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1 **VAL JOSEPH MENOTTI:** I WANT TO THANK THERESE AND STAFF ON EN7
2 FOR MAKING THOSE CHANGES, THEY DID A LOT OF WORK WITH THE
3 STAKEHOLDERS AND TRANSIT AGENCIES. THANKS. IT LOOKS LIKE A
4 VERY GOOD SOLUTION.

5

6 **RICK RAMACIER, CHAIR:** TESS?

7

8 **SPEAKER:** THANKS. IT'S SO GOOD TO SEE YOUR PLAN AND APPROACH
9 FOR IMPLEMENTATION. I WAS WONDERING, CHIRAG, IF YOU COULD
10 MAYBE FOCUS IN ON A COUPLE OF AREAS THAT YOU MENTIONED AND
11 MAYBE TALK ABOUT THE HOW OF DOING THIS. PARTICULARLY YOU
12 TALKED ABOUT THE AVOIDANCE OF DUPLICATION AND MAPPING TO
13 THEMES. MAPPING WORK TO DIFFERENT THEMES OF THE PLAN. AND I
14 JUST WANTED TO NOTE, THEY THINK, IF I COULD, NOTE THAT A LOT
15 OF THE CONVERSATIONS THAT THE COUNTY TRANSPORTATION AGENCIES
16 HAVE BEEN HAVING OVER THE LAST COUPLE OF MONTHS IS HOW CAN WE
17 REALLY WORK WITH YOU ON IMPLEMENTATION OF PDA2050? BECAUSE WE
18 REALLY, PART OF OUR ROLE IN THE COUNTY, AT THE COUNTY LEVEL IS
19 ACTUALLY DELIVERING, WE DELIVER PROJECTS, WE DELIVER PLANNING,
20 PROGRAMS, WORKING CLOSELY WITH OUR COMMUNITY MEMBERS. SO I
21 THINK WE WOULD BE VERY INTERESTED TO HAVE A REALLY GOOD ROBUST
22 DISCUSSION ABOUT THOSE ROLES OF THE COUNTY AND THE REGION AND
23 IN PARTICULARLY MAKING SURE WE DON'T DUPLICATE EFFORTS AND
24 THAT WE DON'T DOUBLE SPEND MONEY ON THINGS THAT WE MAKE, YOU
25 KNOW, THAT WE MAKE SURE THAT WHOEVER HAS THE STRENGTH AND



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1 BEST, IS MOST ADEPT AT BEING ABLE TO DELIVER THAT WE FOCUS ON
2 THAT WITH THE MINDSET THAT WE'RE DELIVERING, AND WE'RE
3 IMPLEMENTING. SO, CAN YOU TALK A LITTLE BIT ABOUT HOW YOU'RE
4 JUST SIMPLY GOING TO GO ABOUT THAT? BECAUSE THERE ARE A LOT OF
5 THINGS THAT COUNTY AGENCIES DO, AND I'M NOT SURE HOW YOU'RE
6 CAPTURING ALL THAT WE'RE DOING.

7

8 **CHIRAG RABARI:** SURE. THANK YOU. AND YEAH, I'LL JUST TALK A
9 LITTLE BIT ABOUT, YOU KNOW, THE PROCESS MOVING FORWARD, AND
10 HOW WE'RE HOPING TO CAPTURE A LOT OF THAT INFORMATION. SO, YOU
11 KNOW, THE STAKEHOLDER MEETINGS THAT WE JUST HAD, A COUPLE OF
12 WEEKS AGO, YOU KNOW, WE WERE VERY HAPPY TO GET GOOD
13 REPRESENTATION FROM THE CTAS WITHIN THOSE STAKEHOLDER
14 MEETINGS, AND WHAT WE'RE GOING TO BE DOING IS, YOU KNOW,
15 TAKING ALL OF THE FEEDBACK THAT WE RECEIVED, ALL OF THE
16 BRAINSTORMING THAT WAS DONE, AND KIND OF SYNTHESIZING IT INTO
17 KEY TAKE-AWAY'S ACROSS THE SPECIFIC STRATEGIES. AND
18 IDENTIFYING WHERE PARTNERS OR IDENTIFY FOR SOME OF THE
19 SPECIFIC STRATEGIES. AND WHAT WE WILL BE DOING IS WE'LL BE
20 GOING OUT, SHORTLY THIS WEEK, WE'RE GOING TO SEND A FOLLOW UP
21 TO THE STAKEHOLDERS, AND PARTS WHO ARE INVOLVED IN THOSE
22 MEETINGS, AND WE'RE GOING TO BE REQUESTING THAT WE SETUP, YOU
23 KNOW, OFFICE HOURS, AND SMALL GROUP MEETINGS TO TALK ABOUT
24 SOME OF THE IDEAS THAT CAME UP IN THE BRAINSTORMING SESSIONS
25 AS WELL AS SOME OF THE KEY CHALLENGES THAT WE SEE AS HAVING



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1 BEEN IDENTIFIED. SO WE WOULD ANTICIPATE THAT, YOU KNOW, WE
2 WOULD BE DOING DIRECT OUTREACH TO THE CTAS TO TALK ABOUT, YOU
3 KNOW, SOME OF THE THINGS THAT WE HEARD DURING THE
4 IMPLEMENTATION BRAINSTORMING SESSIONS. AND TO, AGAIN, HAVE
5 FOCUSED CONVERSATIONS THAT ARE GOING TO DELVE INTO THIS WHOLE
6 QUESTION OF ROLES AND RESPONSIBILITIES. AND YOU KNOW, WE
7 WOULDN'T ANTICIPATE THAT WE WOULD HAVE COMPLETE RESOLUTION ON
8 ALL OF THOSE ITEMS IN JUST THE SINGLE MEETING, BUT WE'RE
9 HOPING THAT BY BUILDING THESE RELATIONSHIPS, AND HAVING, YOU
10 KNOW, FRAMEWORK FOR MOVING THE CONVERSATIONS FORWARD, THAT WE
11 WILL CONTINUE TO STAY IN CONTACT ON THESE ITEMS, AS THE EIP
12 MOVES FORWARD OVER THE NEXT FEW MONTHS. WE HOPE THERE WILL BE
13 MULTIPLE OPPORTUNITIES TO ENGAGE WITH US NOT JUST IN THE NEXT
14 COUPLE OF WEEKS OR MONTHS BUT EVEN MOVING FORWARD OVER 2021.

15

16 **RICK RAMACIER, CHAIR:** OKAY. THANK YOU. TILLY.

17

18 **TILLY CHANG:** YES. I WOULD ALSO LIKE TO THANK MTC, EVERYONE AT
19 THE STAFF FOR EN7, WE'RE REALLY APPRECIATE THAT AT THE SPEED
20 AT WHICH YOU WERE ABLE TO RESPOND TO THIS ALTERNATIVE POLICY.
21 I ALSO WANT TO ASK ABOUT THE STRATEGIC OPPORTUNITIES HERE WE
22 HAVE THERESE SERVING ON THE NEW ADMINISTRATION TRANSITION,
23 THANK YOU THERESE. AND WHO KNOWS PERHAPS AT THE FEDERAL OR
24 STATE LEVEL, THERE COULD BE NEW INITIATIVES TO RESPOND TO AND
25 I AM SURE YOU'RE ALL THINKING ABOUT THAT. SO I WOULD LOVE TO



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1 SEE WHAT IDEAS MIGHT ALREADY BE IN THE OFFERING. I WAS
2 THINKING ABOUT HIGH SPEED RAIL AND FOR EXAMPLE, THE RUK --
3 [INDISCERNIBLE] HELLO? THOSE ARE JUST SOME EXAMPLES OF THING
4 THAT WE MAY WANT TO CONSIDER IN THE IMPLEMENTATION PLANNING.

5

6 **RICK RAMACIER, CHAIR:** OKAY. ANNE.

7

8 **SPEAKER:** THANK YOU FOR THE UPDATES AND PRESENTATIONS. TWO
9 THINGS, ONE IS ON YOUR LIST OF QUESTIONS THAT YOU'RE ASKING
10 FOR FEEDBACK O THE HIGH PRIORITY IMPLEMENTATION AREA, I THINK
11 YOU DID SPRAIN STORMING ON THAT AT THE WORKSHOP I WASN'T ABLE
12 TO ATTEND, BUT A QUICK THOUGHT ON THAT, I IMAGINE YOU'RE
13 LOOKING FOR A WAY TO SORT THROUGH THE 35 STRATEGIES AND FIGURE
14 OUT WHICH ONES TO INCLUDE IN THE HOW IN THE IMPLEMENTATION
15 PLAN, AND LOTS OF SUPER SMART STAFF SO I'M SURE YOU WILL COME
16 UP WITH A GOOD WAY TO DO THAT. BUT IT SEEMS LIKE ANYTHING
17 THAT'S A TOTALLY NEW AREA, ANYTHING THAT REQUIRES LEGISLATION,
18 AND ANYTHING THAT'S KEY TO KIND OF MEETING THE MANDATES OF THE
19 PLAN WOULD BE REALLY IMPORTANT TO TACKLE EARLY ON. AND THEN IN
20 TERMS OF SCHEDULE, I JUST HAD A COMMENT ON ONE OF THE SLIDES
21 WHERE IT KIND OF LOOKED LIKE YOU WOULD BE LOOKING FOR SOME
22 PARTNERSHIP COMMITMENTS IN THE PROCESS. AND I WAS WONDERING
23 WHAT THAT MEANT. AND IF THAT IS ACTUALLY SOMETHING THAT WILL
24 BE SORT OF ENGAGED EARLY ON IN THE PROCESS RATHER THAN JUST
25 COMING IN AT THE END AND SEEKING A COMMITMENT FOR SOMETHING



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1 THAT'S BEEN DECIDED PREVIOUSLY? I WOULD HOPE THAT THERE WOULD
2 BE PARTNERSHIP ALL THE WAY THROUGH WHICH IS MAYBE WHAT YOU
3 INTENDED BUT IF YOU COULD JUST SPEAK TO WHAT THAT MEANS. THANK
4 YOU.

5

6 **CHIRAG RABARI:** YEAH. HAPPY TO CLARIFY THAT. I THINK THE IDEA
7 THERE IS FOR THAT TO BE HAPPENING THROUGH THESE ONGOING
8 CONVERSATIONS, THE INTENTION IS NOT TO SORT OF, YOU KNOW, COME
9 UP WITH IDEAS THAT WE THINK, YOU KNOW, OUR PARTNERS SHOULD DO,
10 AND THEN JUST SORT OF PASS IT OFF AS A FINISHED PRODUCT. I
11 THINK WHAT WE'RE TRYING TO DO IS REALLY IDENTIFY WHAT THE
12 IMPLEMENTATION CHALLENGES ARE FOR EACH OF THESE STRATEGIES,
13 AND THROUGH THESE ONGOING CONVERSATIONS, YOU KNOW, REALLY HONE
14 IN ON THE DIFFERENT ROLES AND RESPONSIBILITIES THAT WILL, YOU
15 KNOW, IN EFFECT MAXIMIZE THE VIABILITY OF THE STRATEGIES'
16 SYSTEM OVER THE NEXT 1 TO 5 YEARS. WE'RE HOPING THESE
17 COMMITMENTS WILL EMERGE ORGANICALLY AS WE ARE HAVING
18 CONVERSATIONS OVER THE NEXT MONTHS AND SHOULD NOT BY ANY MEANS
19 BE A SURPRISE FOR ANYONE. WE'RE HOPING THAT EVERYBODY WILL BE
20 COMING TO THE TABLE WITH IDEAS AS TO HOW THEY CAN CONTRIBUTE
21 TO THE STRATEGIES' SUCCESS.

22

23 **RICK RAMACIER, CHAIR:** THANK YOU. DAMIAN?

24



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1 **DAMIAN M. BREEN:** HELLO. THANKS TO THE STAFF FOR THE
2 PRESENTATION TODAY. I WAS JUST GOING TO COUNT ON KIND OF KEY
3 PARTNERS. SO, IN LOOKING AT KIND OF THE STRATEGY AND THE
4 TIMELINE IN YOUR DEVELOPMENT HERE. I THINK A KEY PARTNER FOR
5 YOU IS GOING TO BE THE CALIFORNIA AIR RESOURCES BOARD. AND THE
6 REASON FOR THAT IS BECAUSE OF THE GOVERNOR EXECUTIVE ORDER.
7 MANY OF THE TIMELINES FOR SOME OF THE REDUCTIONS THAT YOU'RE
8 TRYING TO GET HAVE BEEN MOVED UP. THEY HAVE BEEN ESSENTIALLY
9 MOVED FROM THE 20402050 TIMELINE TO 2035. THERE IS A HOST OF
10 NEW ARB REGULATIONS THAT ARE GOING TO BE COMING DOWN THE PIKE
11 FOR ALL OF US TO ENFORCE AND IT'S GOING TO IMPACT BOTH SPEED
12 TO ADOPT THE PLAN AND GOING TO IMPACT STRATEGIES. IN TERMS OF
13 THE IMPLEMENTATION PLAN, I CANNOT STRESS THAT YOU GET TOGETHER
14 WITH THEM EARLY. IN TERMS OF OTHER KEY PARTNERS FROM THE AIR
15 DISTRICT'S PERSPECTIVE, ONE OF OUR PRIMARY OBJECTIVES HERE IS
16 THE REDUCTION OF EMISSIONS IN OUR MOST IMPACTED COMMUNITIES.
17 SO I THINK YOU ALL ARE AWARE OF AB 617 EFFORTS, AND THE
18 COMMUNITIES THAT WE HAVE IDENTIFIED. SO IN TERMS OF EQUITY AND
19 IN TERMS OF HOW THE PLAN IS ROLLED OUT IT'S GOING TO BE
20 IMPORTANT THAT YOU CONNECT WITH THOSE FOLKS AND MAKE SURE THAT
21 THE STRATEGIES THAT YOU'RE ROLLING OUT SERVES THEM BOTH IN
22 TERMS OF THEIR TRANSPORTATION NEEDS BUT ALSO IN TERMS OF THEIR
23 EQUITY AND AIR QUALITY NEED. SO I WOULD LIKE TO PUT A PLUG IN
24 FOR YOU TO ENGAGE WITH THOSE COMMUNITY GROUPS, AND WE WOULD BE



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1 HAPPY TO PROVIDE CONDUITS TO THE TEAMS THAT WE'RE WORKING WITH
2 IN ANY OF THOSE COMMUNITIES THAT YOU NEED. THANK YOU.

3

4 **RICK RAMACIER, CHAIR:** OKAY. THERESE, YOU'RE UP NEXT.

5

6 **THERESE MCMILLAN:** UNMUTE. THERE WE GO. THANKS RICK. YOU KNOW,
7 ONE OF THE THINGS I, YOU KNOW, THINK ABOUT, IS THE LAST TIME
8 THAT STAFF DID THIS IMPLEMENTATION PLAN, THE LAST PLAN, I
9 WASN'T HERE. SO IT'S A NEW PROCESS TO ME, AND I THINK IT'S AN
10 EXCITING OPPORTUNITY FOR ME TO PERHAPS RETHINK, YOU KNOW, HOW
11 THE IMPLEMENTATION PLAN GETS CARRIED FORWARD IN THESE SORT OF
12 UNIQUE AND EXTRAORDINARY TIMES. AS TILLY POINTED OUT, THE
13 JUXTAPOSITION OF A NEW STATE LEGISLATIVE SESSION STARTING
14 SHIFT IN EMISSIONS IN DC, AND A NUMBER OF THINGS IN THE WINGS,
15 SUCH AS REAUTHORIZATION, ALL POINT TO AND ACTUALLY REALLY AN
16 AMAZING CONFLUENCE OF DIFFERENT FORUMS WHERE DIFFERENT THINGS
17 CAN BE PURSUED. AND ONE OF THE REASONS I LIKE THE DIFFERENT
18 ARROWS, AND THIS NOTION OF DOING SOMETHING IN THE NEXT FIVE
19 YEARS FOR ANY ONE OF THESE 35 STRATEGIES, AND THERE'S
20 SOMETHING THAT CAN BE DONE IN ALL OF THEM, MIND YOU, IT'S JUST
21 A MATTER OF WHAT. AND IN SOME CASES, YOU MAY HAVE RESOURCES,
22 YOU MAY HAVE TECHNICAL CAPACITY, YOU MAY HAVE PROGRAMS THAT
23 ARE JUST WAITING TO GO FORWARD, AND YOU JUST NEED A LITTLE
24 PLUG TO ACTUALLY GET SOMETHING ON THE GROUND IN THE NEXT
25 COUPLE OF YEARS. IN ANOTHER CIRCUMSTANCE IT MIGHT BE, YOU KNOW



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1 WHAT, WE NEED AN ENTIRELY DIFFERENT SET OF AUTHORITY THAT ONLY
2 FEDERAL OR STATE LEGISLATION CAN GIVE US. EITHER WAY, IT'S
3 IDENTIFYING WHAT ARE THOSE NEXT STEPS TO BUILD TO ACTUALLY
4 DELIVERING THE PROGRAM THAT WE CAN IDENTIFY. AND SO, YOU KNOW,
5 I THINK ANNE HAD RAISED THE QUESTION ABOUT, WELL, SORT OF
6 WHICH OF THE 35 STRATEGIES GET IN THE IMPLEMENTATION PLAN. ALL
7 OF THE 35 STRATEGIES WILL BE IN THE IMPLEMENTATION PLAN. IT'S
8 JUST A MATTER OF IDENTIFYING, YOU KNOW, WHAT ARE THE TOP, YOU
9 KNOW, THREE OR FIVE THINGS WE CAN DO IN THE NEXT FIVE YEARS TO
10 ADVANCE IT. A LITTLE BIT, A LOT, A PART OF IT, A PHASE,
11 WHATEVER THE CASE MAY BE. BUT I THINK, YOU KNOW, WORKING WITH
12 ALL OF YOU IN HELPING TO KIND OF DO THAT MAPPING, AND WHATEVER
13 YOU CAN BRING TO THE TABLE IN TERMS OF THE PARTNERSHIPS, OR
14 THE AUTHORITIES OR TECHNICAL CAPACITIES OR RESOURCES THAT YOU
15 HAVE TO BEAR IS EXACTLY THE KIND OF EFFORT THAT WE SEEK GOING
16 FORWARD. THERE IS A LOT WE HAVE TO DO. I THINK THE CHALLENGE
17 MIGHT SCALING BACK THE LIST TO REALLY THE TOP THINGS THAT WE
18 CAN LASER FOCUS ON WITH ANY PARTICULAR STRATEGY AT THAT POINT
19 IN TIME.

20

21 **RICK RAMACIER, CHAIR:** THANKS THERESE. ALL RIGHT. TIM HALE.

22

23 **SPEAKER:** VERY GOOD PRESENTATION. VERY INFORMATIVE. I SEE A
24 COMMON THEME IN THE DISCUSSION TODAY. THE ESPECIALLY RELATED
25 TO IMPLEMENTING OUR PLANNED BAY AREA 2050, AND I JUST -- I SEE



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1 A LOT OF OPPORTUNITY HERE TO LEVERAGE A LOT OF THE WORK THAT
2 WE HAVE BEEN WORKING TO AND DOING. YOU KNOW, TESS ALREADY
3 BROUGHT UP THE FACT THAT HOW CAN THE BACTA BAY AREA COUNTY
4 TRANSPORTATION AUTHORITIES GET INVOLVED THERE ARE A LOT OF
5 STRATEGIES RTP. IT'S FUNDAMENTAL AND FOUNDATIONAL TO ALL THE
6 STUFF WE DO IN PROJECT DELIVERY HOW DO WE IMPLEMENT THE RTP IN
7 A WAY THAT CAN DELIVER PROJECTS. ONE EXAMPLE IS SB 743, VMT
8 AND GREENHOUSE GAS REDUCTION WE HAVE A LOT OF PROJECTS THAT
9 ARE RELYING ON THAT AND TRYING TO IMPLEMENT THEM HOW DO WE
10 LEVERAGE THE RTP TO IMPLEMENT THESE PROJECTS TO ADDRESS THE
11 RISING ISSUES HAPPENING ACROSS THE BAY AND I THINK ALSO
12 COLLABORATION IS REALLY IMPORTANT. AS YOU CAN SEE, IN THE
13 CONNECTED MOBILITY PRESENTATION, THERE WAS A LOT OF CORRIDOR
14 PLANNING THAT'S GOING ON IN THE BAY AREA, SO A LOT OF THESE
15 DISCUSSIONS ARE HAPPENING ACROSS MULTI-COUNTY JURISDICTIONS
16 AND HOW DO WE ACTUALLY WORK TOGETHER TO IMPLEMENT THESE
17 STRATEGIES, NOT JUST ON A SINGLE PROJECT, BUT HOW DO WE
18 COMPLIMENT THEM AND TIE TOGETHER MULTIPLE PROJECTS ACROSS THE
19 ENTIRE CORRIDOR FOR EXAMPLE, THE 680 CORRIDOR WE'RE HAVING
20 MULTIPLE DISCUSSIONS AT THE PARTNERSHIP TALKING ABOUT
21 LEVERAGING AND TYING TOGETHER A ONE SEAT RIDE TRANSIT PROJECTS
22 ON THE ENTIRE 680 CORRIDOR WE'RE GOING TO START HAVING THOSE
23 DISCUSSIONS ON THE 880 CORRIDOR TOO. HOW DO WE LEVERAGE
24 PLANNING EFFORTS GOING ON TO WORK WITH YOU MTC STAFF TO
25 IMPLEMENT THESE STRATEGIES FROM PLANNED BAY AREA 2050?



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1

2 **RICK RAMACIER, CHAIR:** OKAY. FRED, I'M NOT SEEING ANY OTHER
3 HANDS FROM BOARD MEMBERS AT THIS TIME. OR ATTENDEES. DO WE
4 HAVE ANY MEMBERS OF THE PUBLIC THAT WANT TO COMMENT OR HAVE
5 SENT IN WRITTEN COMMENTS ON THIS ITEM.

6

7 **CLERK OF THE BOARD:** THERE ARE NO WRITTEN COMMENTS FOR THIS
8 ITEM.

9

10 **RICK RAMACIER, CHAIR:** OKAY. THANK YOU FRED. WELL MATT, CHIRAG,
11 AND DAVE, I THINK YOU GOT A LOT OF GOOD FEEDBACK, AGAIN, ON
12 THIS ITEM. A LOT OF INPUT. IS THERE ANYTHING, MATT, THAT HAS
13 NOT BEEN COVERED THAT YOU WANT TO COVER TODAY BEFORE WE MOVE
14 ON?

15

16 **MATT MALONEY:** NO. THAT'S SUPER HELPFUL. WE WILL BE BRINGING
17 THIS BACK TO YOU THE NEXT TIME YOU ALL SCHEDULE A MEETING.

18

19 **RICK RAMACIER, CHAIR:** OKAY. THANKS AGAIN FOR THE
20 PRESENTATIONS, AND THE Q&A. THAT BRINGS US TO ITEM FIVE, WHICH
21 IS BOARD MEMBER WRAP UP. IS THERE ANYTHING ANYBODY ON THIS
22 BOARD WANTS TO BRING TO OUR ATTENTION TODAY THAT HAS NOT BEEN
23 DISCUSSED YET? THERESE?

24



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1 **THERESE MCMILLAN:** THANKS RICK. YOU KNOW, JUST REALLY BRIEFLY.
2 I THINK TIM JUST KIND OF MADE THE OBSERVATION THAT A LOT OF
3 THIS ALL SEEMS TO HANG TOGETHER. AND IT MADE ME REFLECT, MAYBE
4 BECAUSE OF THANKSGIVING, MAYBE BECAUSE IT'S COVID, MAYBE FOR A
5 WHOLE HOST OF REASONS, YOU KNOW, RICK, YOU SAID THAT THIS IS
6 THE FIRST TIME THAT THIS GROUP HAS MET ON ZOOM, WHICH MEANS WE
7 HAVEN'T MET AS A GROUP IN PROBABLY NINE MONTHS. AND YET, I
8 JUST WANTED TO SHARE THAT IT SEEMS, THOUGH, THAT WE HAVE BEEN
9 PRODUCTIVELY WORKING TOGETHER, ANYWAY. YOU KNOW, WHETHER IT
10 WAS THROUGH PLANNED BAY AREA 2050, AND ALL OF THE
11 MANIFESTATIONS, AND THERE WERE A LOT THAT, YOU KNOW, OCCURRED
12 OVER TIME, OR WHETHER IT WAS OF THE RHNA WORK, WHERE WE HAD TO
13 COLLABORATE IN A GROUP OR ONE-ON-ONE ADVANCING, OR THE
14 COLLABORATIVE ADVOCACY WE PULLED TOGETHER FOR THE SB1
15 DISCRETIONARY PROGRAMS. THE BLUE RIBBON TASK FORCE HAS CREATED
16 AN ENTIRELY DIFFERENT FORUM FOR WORKING TOGETHER. AND SO I
17 JUST WANTED TO END BY SAYING, YOU KNOW, THE FACT THAT THIS ALL
18 SORT OF HUNG TOGETHER, IS, I THINK, A, YOU KNOW,
19 MANIFESTATION, A REFLECTION OF THE UNDERLYING COORDINATION
20 THAT'S BEEN HAPPENING AMONG MANY OF US, AT A SMALLER, LARGER
21 LEVEL THAT HAVE BEEN CREATING AN ECOSYSTEM WHERE THE THINGS
22 WE'RE BRINGING TOGETHER ARE TYING TOGETHER AND REINFORCING
23 EACH OTHER AND CREATING, I THINK, A PATH TO HELP US MOVE OUT
24 OF THIS PARTICULAR CRISIS IF ANYTHING ELSE. JUST WANT TO SAY
25 THANK YOU TO ALL OF YOU FOR THE WORK, THE CRITIQUES, THE



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1 COMMUNICATIONS, AND PARTNERSHIPS THAT WE HAVE HAD OVER THIS
2 LAST YEAR AS WE'RE GOING INTO DECEMBER, AND FACING JANUARY
3 2021. AND, YOU KNOW, JUST WANTED TO MAKE SURE THAT YOU HAD MY
4 APPRECIATION ON THE TABLE FOR, YOU KNOW, I THINK A COLLECTIVE
5 JOB WELL DONE IN THESE EXTRAORDINARY TIMES.

6

7 **RICK RAMACIER, CHAIR:** THANKS FOR THAT, THERESE. DEBORAH
8 DAGANG, FOR OUR BENEFIT, HAS REMINDED US IN CHAT THIS GROUP
9 DID MEET REMOTELY IN JULY. I WAS UNABLE TO MAKE THAT MEETING.
10 SO THAT'S WHY MY MEMORY IS FUZZY ON THE SUBJECT. THANK YOU
11 DEBORAH. AND YOUR HAND IS UP DEBORAH IS THERE MORE YOU WANT TO
12 SHARE WITH US?

13

14 **DEBORAH DAGANG:** I WANT TO COMMENT. I DO THINK THIS IS
15 PRODUCTIVE TO GET THIS GROUP TOGETHER AND SOMETIMES IT'S
16 EASIER WHEN WE MEET REMOTELY AND NOT HAVING PEOPLE TO TRAVEL.
17 I SUGGEST WE MEET QUARTERLY AS THE PARTNERSHIP BOARD AND I
18 KNOW THAT'S SOMETHING WE TALKED ABOUT ON THE CONNECTED
19 MOBILITY, AS WE MOVE TOWARD RECOMMENDATIONS TO THE PARTNERSHIP
20 BOARD, THAT WOULD BE REALLY HELPFUL. THANK YOU.

21

22 **RICK RAMACIER, CHAIR:** THANK YOU DEBRA. I'M NOT SEEING ANY
23 OTHER HANDS HIT. I WOULD JUST SAY THERESE, I WOULD PLAY OFF OF
24 WHAT YOU SAID, THE TRANSIT OPERATORS, THIS YEAR, AGAIN MEETING
25 ONCE A WEEK, BOTH LARGE AND SMALL. SMALL MEETING ONCE A WEEK,



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1 LARGE MEETING ONCE A WEEK SOMETIMES WE MEET TOGETHER,
2 SOMETIMES MULTIPLE TIMES A WEEK ON A HOST OF ISSUES, AND THE
3 LEVEL OF COORDINATION IS EXTRAORDINARY, AND YOU MENTIONED THE
4 101 CORRIDOR, AND THROUGH THE LEADERSHIP OF TIM HALE AND DARYL
5 HALL AND MANY OTHERS, THE 680 CORRIDOR, I'M SEEING A RATIONAL
6 PLAN COME TOGETHER AND EXPLAINING TO EACH OTHER WHAT'S GOING
7 ON HAPPEN THAT'S BEEN EXTRAORDINARY AS WELL. THERE HAS BEEN A
8 LOT GOING ON DESPITE COVID AND DESPITE THE FACT THAT WE'RE
9 MEETING REMOTELY AND I THINK IT'S COMING TOGETHER IN A WAY,
10 THE BIGGEST CHALLENGE THAT WE'RE GOING TO HAVE IS FUNDING HOW
11 DO WE FUND ALL THE THINGS WE WANT TO DO. IT'S THE SAME OLD
12 STORY. I WANTED TO HOP ON WHAT YOU SAID. DEBORAH, YOUR
13 SUGGESTION, IF THE GROUP WANTS TO MEET QUARTERLY, I THINK WE
14 OUGHT TO. I HAVE SEEN A NUMBER OF PEOPLE COME TO ME AND SAY
15 HEY, WHEN IS THIS GROUP GOING TO MEET. SO THAT'S ENCOURAGING.
16 THAT'S MY BID, I GUESS. SO WE HAVE COME TO A POINT IN THE
17 AGENDA, WHERE WE ASK FOR PUBLIC COMMENT. AND FRED, I'M GOING
18 START BY ASKING TO YOU LET US KNOW, OF ANY CORRESPONDENCE WE
19 HAVE RECEIVED IN WRITING BY 5:00 P.M. YESTERDAY BEFORE WE SEE
20 IF THERE IS ANYBODY IN THE PUBLIC THAT WANT'S TO COMMENT
21 TODAY.

22

23 **CLERK OF THE BOARD:** ONE COMMENT RECEIVED FROM THE WOMEN LEAGUE
24 OF VOTERS POSTED ONLINE MARTHA HAS SENT OUT TO MEMBERS AND
25 STAFF.



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1

2 **RICK RAMACIER, CHAIR:** OKAY. AND FRED, HAVE WE SEEN ANYBODY
3 FROM THE PUBLIC WANTING TO COMMENT ON ANYTHING THAT'S NOT ON
4 TODAY'S AGENDA.

5

6 **CLERK OF THE BOARD:** I SEE NO MEMBERS OF THE PUBLIC WITH THEIR
7 HAND RAISED AT THIS TIME.

8

9 **RICK RAMACIER, CHAIR:** OKAY. THAT BRINGS US TO ADJOURNMENT. WE
10 DO NOT HAVE A DATE, TIME, OR LOCATION SET FOR OUR NEXT
11 MEETING. SO STAY TUNED FOR THAT. IT WILL PROBABLY BE REMOTE IF
12 WE WANT TO MEET QUARTERLY, I SUSPECT, HOPEFULLY SOMETIME NEXT
13 YEAR, WE'LL HAVE AN IN-PERSON MEETING, BUT I WOULD SUSPECT OUR
14 NEXT ONE IS GOING TO BE REMOTELY. IF I DON'T SPEAK TO ANY OF
15 YOU BEFORE THAT HAVE A GREAT HOLIDAY SEASON. THANK YOU VERY
16 MUCH. [MEETING ADJOURNED]

17



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