

An aerial photograph of a city street grid, viewed from a high angle. The image is heavily blurred and has a monochromatic blue color scheme, with varying shades of blue creating a sense of depth and texture. The street lines form a complex, intersecting pattern across the frame.

# **ASSOCIATION OF BAY AREA GOVERNMENTS**

## **Meeting Transcript**



**November 19, 2020**

1                   **ASSOCIATION OF BAY AREA GOVERNMENTS**  
2                   **SAN FRANCISCO BAY TRAIL STEERING COMMITTEE**  
3                   **THURSDAY, NOVEMBER 19, 2020, 3:00 PM**  
4  
5

6   **JOHN WOODBURY, CHAIR:** OKAY. SO THE FIRST THING IS, IF YOU WANT  
7   TO SAY SOMETHING AND YOU HAVE A VISUAL THEN YOU CAN RAISE YOUR  
8   HAND AND I GUESS I OR MAUREEN WILL DO WHATEVER HAS TO GET DONE  
9   TO RECOGNIZE YOU. BUT IF YOU ARE ON AUDIO, MAUREEN, HOW DO  
10  THEY PROVIDE US INPUT?

11  
12  **MAUREEN GAFFNEY:** I DON'T SEE A RAISED HAND FUNCTION. DUE TO  
13  COVID-19, THIS MEETING WILL BE CONDUCTED AS A ZOOM WEBINAR,  
14  PURSUANT TO THE GOVERNOR'S EXECUTIVE ORDER N-29-20 WHICH  
15  SUSPENDS CERTAIN REQUIREMENTS OF THE BROWN ACT. THIS MEETING  
16  IS BEING WEBCAST ON THE ABAG WEB SITE. THE CHAIR WILL CALL  
17  UPON COMMISSIONERS, PRESENTERS, STAFF, AND OTHER SPEAKERS BY  
18  NAME, AND ASK THAT THEY SPEAK CLEARLY AND STATE THEIR NAMES  
19  BEFORE GIVING COMMENTS OR REMARKS. PERSONS PARTICIPATING VIA  
20  WEBCAST AND ZOOM, WITH THEIR CAMERAS ENABLED, ARE REMINDED  
21  THAT THEIR ACTIVITIES ARE VISIBLE TO VIEWERS. COMMISSIONERS  
22  AND MEMBERS OF THE PUBLIC PARTICIPATING VIA ZOOM WISHING TO  
23  SPEAK SHOULD USE THE RAISED HAND FEATURE OR DIAL STAR NINE,  
24  AND THE CHAIR WILL CALL UPON THEM AT THE APPROPRIATE TIME.  
25  TELECONFERENCE ATTENDEES WILL BE CALLED UPON BY THE LAST FOUR



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1 DIGITS OF THEIR PHONE NUMBER. IT IS REQUESTED THAT PUBLIC  
2 SPEAKERS STATE THEIR NAMES AND ORGANIZATION, BUT PROVIDING  
3 SUCH INFORMATION IS VOLUNTARY. WRITTEN PUBLIC COMMENTS  
4 RECEIVED AT INFO@BAYAREAMETRO.GOV BY 5:00 P.M. YESTERDAY WILL  
5 BE POSTED TO THE ONLINE AGENDA AND ENTERED INTO THE RECORD,  
6 BUT WILL NOT BE READ OUT LOUD. IF AUTHORS OF THE WRITTEN  
7 CORRESPONDENCE WOULD LIKE TO SPEAK, THEY ARE FREE TO DO SO,  
8 AND SHOULD RAISE THEIR HAND AND THE CHAIR WILL CALL UPON THEM  
9 ON THE APPROPRIATE TIME. A ROLL CALL VOTE WILL BE TAKEN FOR  
10 ALL ACTION ITEMS. PANELISTS SHOULD NOTE THAT THE CHAT FEATURE  
11 IS NOT ACTIVE TO ATTENDEES. IN ORDER TO GET THE FULL ZOOM  
12 EXPERIENCE, PLEASE MAKE SURE YOUR APPLICATION IS UP TO DATE.

13

14 **JOHN WOODBURY, CHAIR:** OKAY. I'M STILL NOT SURE I UNDERSTAND  
15 HOW, IF SOMEONE IS NOT VIDEO, BUT THEY'RE ON THE INTERNET, OR  
16 ARE THEY ALL BY PHONE?

17

18 **MAUREEN GAFFNEY:** I'LL JUST JUMP ON, THERE IS A PARTICIPANTS  
19 BOX AT THE BOTTOM OF THE SCREEN, AND IF YOU CLICK THAT, THEN,  
20 YOU KNOW, ALL OF THE ATTENDEES, AND THE PANELISTS WILL COME UP  
21 ON A SCREEN TO THE CRITERIA, AND THERE IS A BUTTON OVER THERE  
22 THAT SAYS RAISE HAND. SO YOU WILL HAVE TO LOOK OVER THERE SEE  
23 WHO HAS A HAND RAISED AND I WILL CALL ON THEM AND HELP YOU DO  
24 THAT. AND IF SOMEONE IS JUST CALLING IN ON THE PHONE, THEY  
25 PRESS STAR NINE TO ASK TO BE RECOGNIZED. I DON'T SEE ANYONE



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1 WHO IS ONLY ON THE PHONE, SO IT LOOKS LIKE WE PROBABLY WON'T  
2 HAVE THAT ISSUE. BUT IF WE DO, WE WILL TAKE CARE OF IT.

3

4 **JOHN WOODBURY, CHAIR:** OKAY. ALL RIGHT. WE'LL TRY. DO WE HAVE  
5 TO READ THE PART ABOUT PUBLIC COMMENT. CONFIRM QUORUM, MAUREEN  
6 YOU CAN READ OFF WHO CONSTITUTED A QUORUM.

7

8 **MAUREEN GAFFNEY:** WE HAVE BRENDA BUXTON FROM THE STATE COASTAL  
9 CONSERVANCY, WE HAVE JULIE BONDURANT. TRAIL ADVOCATE, AND LEO,  
10 ALSO A TRAIL ADVOCATE AND JUAN RALGOZA FROM THE COUNTY OF  
11 SANTA CLARA --

12

13 **LEO DUBOSE:** SAN MATEO.

14

15 **MAUREEN GAFFNEY:** AND STEVE MCADAM ALSO A TRAIL ADVOCATE.

16

17 **JOHN WOODBURY, CHAIR:** OKAY. AND MYSELF, THAT CERTAINLY MAKES A  
18 QUORUM. INTRODUCTIONS. HOW SHOULD WE BEST DO THAT? WHAT'S THE  
19 ORDER HERE? FOR PEOPLE TO INTRODUCE THEMSELVES? I WONDER.

20

21 **JOHN WOODBURY, CHAIR:** I DON'T KNOW IF THE PARTICIPANT LIST IS  
22 IN THE SAME ORDER FOR EVERYBODY. I HAVEN'T EVER TRIED THIS  
23 BEFORE. BUT ON MY PARTICIPANT LIST -- WELL, LET'S JUST START  
24 WITH -- LET'S START WITH THE STAFF. [LAUGHTER] AND WE'LL GO  
25 FROM THERE. SO MAUREEN?



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1

2 **MAUREEN GAFFNEY:** GREAT. THANKS JOHN. THIS IS OUR FIRST VIRTUAL  
3 BAY TRAIL STEERING COMMITTEE MEETING. I'M MAUREEN GAFFNEY WITH  
4 THE SAN FRANCISCO BAY TRAIL PROJECT.

5

6 **JOHN WOODBURY, CHAIR:** LEO?

7

8 **LEO DUBOSE:** THIS IS LEO WITH THE SAN FRANCISCO BAY PROJECT AS  
9 WELL.

10

11 **JOHN WOODBURY, CHAIR:** BEN?

12

13 **BEN BOTKIN:** SAN FRANCISCO BAY TRAIL.

14

15 **BRENDA BUXTON:** I'M BRENDA I WORK FOR THE COASTAL CONSERVANCY.

16

17 **JOHN WOODBURY, CHAIR:** HOW ABOUT -- I DON'T KNOW -- JULIE,  
18 WHERE ARE YOU THERE?

19

20 **JULIE BONDURANT, CO-CHAIR:** I'M JULIE BONDURANT.

21

22 **JOHN WOODBURY, CHAIR:** OKAY. AND THEN LEO? LEO YOU'RE MUTED. LY  
23 ON -- LEO IS HERE. JUAN?

24

25 **JUAN RALGOZA, TREASURER:** HE'LL JUAN RALGOZA, TREASURER.



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1

2 **JOHN WOODBURY, CHAIR:** STEVE?

3

4 **STEVE MCADAM, SECRETARY:** STEVE MCADAM, SECRETARY.

5

6 **JOHN WOODBURY, CHAIR:** HOW ABOUT OTHER MTC STAFF?

7

8 **BRAD PAUL:** I'M BRAD PAUL DEPUTY EXECUTIVE DIRECTOR LOCAL

9 GOVERNMENT SERVICES AND RIGHT NOW BAY TRAIL FALLS UNDER LOCAL

10 GOVERNMENT SERVICES BUT WE'LL TALK ABOUT THAT LATER IN THE

11 AGENDA.

12

13 **ANDREW FREMIER:** I AM ANDY F, EXECUTIVE DIRECTOR OPERATIONS OF

14 MTC, ABAG, THE WHOLE SUITE OF FAMILIES.

15

16 **JOHN WOODBURY, CHAIR:** SARINA.

17

18 **SARINA SEATON, MODERATOR:** HI I'M SARINA SEATON ADMIN.

19

20 **JOHN WOODBURY, CHAIR:** ALEX?

21

22 **SPEAKER:** PRODUCTION.

23

24 **JOHN WOODBURY, CHAIR:** CONSENT CALENDAR. THE FIRST ITEM IS THE

25 MINUTES. THERE ARE ANY ADOPTION -- ANY CORRECTIONS OR CHANGES



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1 TO THE MINUTES? HEARING NO ONE, SEEING NO ONE. DOES SOMEONE  
2 WANT TO MAKE A MOTION TO APPROVE THE MINUTES?

3

4 **JUAN RALGOZA, TREASURER:** I'LL MAKE A MOTION TO APPROVE THEM.

5

6 **JOHN WOODBURY, CHAIR:** THANK YOU JUAN.

7

8 **JULIE BONDURANT, CO-CHAIR:** I'LL SECOND.

9

10 **JOHN WOODBURY, CHAIR:** THANK YOU JULIE. MOVED BY JUAN, SECONDED  
11 BY JULIE. DO WE HAVE TO HAVE A ROLL CALL VOTE? ANYBODY  
12 OPPOSED? I THINK THAT WILL QUALIFY AS A ROLL CALL VOTE. ON TO  
13 THE THIRD ITEM ON THE AGENDA ANNOUNCEMENTS BY COMMITTEE  
14 MEMBERS AND STAFF. DO ANY OF THE COMMITTEE MEMBERS HAVE  
15 ANNOUNCEMENTS THAT THEY WOULD LIKE TO MAKE? NO? ZOOM MAKES  
16 PEOPLE QUIETER? HOW ABOUT STAFF SIDE, MAUREEN?

17

18 **MAUREEN GAFFNEY:** I'M NOT QUIET. I'LL LIVEN THIS THING UP. SO  
19 WE ARE A -- LET'S SEE, A MONTH AND A HALF INTO OUR JOURNEY  
20 WITHOUT [INDISCERNIBLE] AT THE HOME WE CERTAINLY DO MISS HER  
21 ALREADY. WE KNOW SHE IS ENSCONCED IN SCOTLAND SHE HAS PASSED  
22 HER TWO WEEK QUARANTINE AND YES SHE'S RIDING BIKES AND YES  
23 IT'S RAINING. I HAVE A COUPLE OF ANNOUNCEMENTS TO MAKE. WE  
24 RECEIVED A, JUST BEFORE LAURA LEFT, SHE WORKED WITH SAVE THE  
25 BAY EXECUTIVE DIRECTOR DAVID LEWIS AND ALSO A BAY TRAIL BOARD



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1 MEMBER, DAVE L, ON AN APPLICATION FOR A GRANT TO THE SMART  
2 FAMILY FOUNDATION FOR SOME FUNDING TO DO A FEASIBILITY STUDY  
3 FOR THE BAY TRAIL GAP AROUND SFO. AND JUST AFTER SHE LEFT, WE  
4 GOT THE GREAT NEWS THAT THAT -- THAT THAT FAMILY FOUNDATION  
5 DID MAKE \$160,000 DONATION FOR THAT WORK. SO THAT IS  
6 FANTASTIC.

7

8 **JOHN WOODBURY, CHAIR:** OH THAT'S GREAT. AND WE WILL BE WORKING  
9 WITH PHIL McCLAIR AND OTHER PARTNERS AT THE COUNTY TO GET THAT  
10 FEASIBILITY STUDY UP AND RUNNING. WE'RE SUPERVISOR EXCITED  
11 ABOUT THAT. ALSO, ON THE MONEY SIDE, ON THE GOOD NEWS MONEY  
12 SIDE, THE CITY OF VALLEJO ST -- THE SOLANO TRANSPORTATION  
13 AUTHORITY, AND THE BAY TRAIN AND VINE TRAIL HAVE BEEN WORKING  
14 TOGETHER TO CLOSE ABOUT 3.5 MILES OF BAY TRAIL GAP IN THE CITY  
15 OF VALLEJO BETWEEN THE VALLEJO FERRY AND THE NAPA COUNTY  
16 BORDER. AND WE RECEIVED AN ATP GRANT FOR THAT A COUPLE OF  
17 YEARS AGO AND LOTS OF OTHER FUNDING SOURCES ARE COMING  
18 TOGETHER TO FUND THAT EXPENSIVE, COMPLICATED AND FANTASTIC  
19 PROJECT. WE AT STA, AND THE TEAM PUT TOGETHER A GRANT  
20 APPLICATION FOR URBAN GREENING TO GET \$500,000 FOR ONE OF THE  
21 SEGMENTS, ONE OF THE SEGMENTS OF THAT 3.7 MILES. AND WE HAVE  
22 MADE IT THROUGH THE FIRST STEP. WE HAVE INVITED TO PROVIDE A  
23 VIRTUAL WALK THROUGH OF THE SITE WHICH WE WILL BE DOING WITH  
24 ALL THE PROJECT LEADERSHIP TEAM ON DECEMBER 8TH. SO FINGERS  
25 CROSSED THAT WE CROSS THE NEXT THRESHOLD AND ACTUALLY GET A



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1 HALF A MILLION DOLLARS FOR THAT PROJECT. WE STILL HAVE SOME  
2 FUNDING TO MAKE UP THERE BUT IT'S LOOKING PRETTY GOOD. OVER TO  
3 MARIN COUNTY, THE CORTE MADERA CREEK CROSSING PROJECT THAT'S  
4 BEING HEADED BY THE TRANSPORTATION AUTHORITY OF MARIN AFTER  
5 MANY, MANY YEARS OF WORK IS GOING INTO CONSTRUCTION IN THE  
6 SPRING OF 2021, AND THAT WILL CHANGE WHAT IS NOW A FOUR FOOT  
7 SIDEWALK ADJACENT TO A FREEWAY OFFRAMP INTO A BEAUTIFUL 12  
8 FOOT WIDE PEDESTRIAN AND BICYCLE CROSSING THAT DIRECTING THAT  
9 OVERCROSSING OF SIR FRANCIS DRAKE. SO THAT'S GREAT NEWS AS  
10 WELL. ALSO WE HAVE A GAP CLOSURE ON THE SAN RAFAEL SMART PATH  
11 LEADING TO THE TRANSIT CENTER THAT'S ALSO PART OF THE BAY  
12 TRAIL. AND THEN DOWN IN THE SOUTH BAY OF RAVENS WOOD, THIS WAS  
13 BEFORE LAURA LEFT SOME FOLKS WENT OUT THERE AND DID A WALK UP,  
14 THAT GAP HAS BEEN COMING A LONG TIME FOR CLOSURE SO WE'RE  
15 SUPER EXCITED ABOUT THAT IT CONNECTS A LOT OF GREAT STUFF ON  
16 EITHER END. ON THE -- I SHOULD HAVE STARTED WITH THE NOT SO  
17 GREAT NEWS, BUT I'LL END WITH THE -- JUST THE ANNOUNCEMENT  
18 THAT REGIONAL MEASURE THREE HAS BEEN SORT OF DELAYED, AGAIN,  
19 THE CALIFORNIA STRAIGHT SUPREME COURT WILL TAKE UP REVIEW OF  
20 THAT. SO WE'RE STILL IN THE SAME SORT OF HOLDING PATTERN ON  
21 THAT. AND I WILL --

22

23 **JOHN WOODBURY, CHAIR:** OKAY. LEE?

24



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1 **SPEAKER:** A FEW THINGS GOING ON. DESPITE THE PANDEMIC WE'RE  
2 TRYING TO FIGURE OUT HOW ON THE BAY TRAIL TO REACH OUT TO  
3 FOLKS AND CONTINUE TO DO OUR RAH RAH OF THE BAY TRAIL. A  
4 COUPLE OF THINGS DROPPED IN OUR LAPS THAT WORKED OUT WELL,  
5 THERE WAS A PROGRAM CALLED BAY TRAIL CONFIDENTIAL WHICH WOULD  
6 BE A PROGRAM THAT A LOT OF YOU HAD ATTENDED KIND OF A DRY RUN  
7 OF IT. THE FIRST ONE LAUNCHED IN OCTOBER, AND IT WAS FAIRLY  
8 SUCCESSFUL WE HAD 98 PUBLIC PARTICIPANTS AND SURVEYS BACK FROM  
9 IT WERE VERY POSITIVE. PEOPLE ARE VERY EXCITED ABOUT IT. THE  
10 NIGHT'S UPCOMING SHOWS ARE GOING TO BE ON DECEMBER 2ND. THE  
11 SHOW IS NOW BEING RUN BY SAN FRANCISCO CITY GUIDES, AND IT'S  
12 LED BY RODNEY PAUL, NO RELATION TO BRAD. AS I FOUND OUT A  
13 WHILE AGO. AND I WAS THE SPECIAL GUEST FOR THE BAY TRAIL ON  
14 THE FIRST ONE AND MAUREEN IS GOING TO BE THE SPECIAL GUEST ON  
15 DECEMBER 2ND, BECAUSE THEY'RE GOING TO BE TALKING ABOUT SECRET  
16 PLACES ON THE SAN FRANCISCO PART OF THE BAY TRAIL, AND ALSO  
17 KIND OF TALK ABOUT THE TOPIC OF BRIDGES, AND BAY TRAIL, NOT IN  
18 THE TOLL BRIDGE SENSE BUT THE SMALLER SCALE WILL BE KIND OF  
19 CROSSING THE TOLL BRIDGE DISCUSSION LATER IN THE MEETING AT  
20 SOME POINT I'M SURE. THE OTHER THING WE DID THIS YEAR IS WE  
21 PARTNERED WITH SAVE THE BAY FOR THE BAY DAY OUTREACH THIS  
22 YEAR. NORMALLY IT'S A ONE DAY EVENT BUT THIS YEAR BECAUSE OF  
23 THE PANDEMIC THEY DECIDED TO TURN IT INTO KIND OF A MONTHLY  
24 EVENT THAT WAS PARTNERS WITH THE BAY TRAIL, CREATING WHAT THEY  
25 ARE CALLING THE "BAY DAY TRAIL CHALLENGE" WHICH IS ASKING



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1 PEOPLE TO GO ON THE BAY TRAIL TO EITHER RIDE, WALK, OR  
2 WHATEVER, 25 MILES OF THE BAY TRAIL OR COMMIT TO DOING FIVE  
3 DIFFERENT THINGS ALONG THE BAY TRAIL. THERE WAS ABOUT 1,000  
4 PEOPLE SIGNED UP FOR THAT, AND THE PEOPLE WHO COMPLETED IT GOT  
5 A COOL FLAG AND A BAY DAY T-SHIRT, AND HAND SANITIZER ALL  
6 SORTS OF GOODIES THAT PEOPLE WANT THESE DAYS. WE DID A LOT OF  
7 ONLINE ADVERTISING FROM THE BAY TRAIL SIDE OF THINGS AND ALSO  
8 FROM SAVE THE BAY SO I THINK THERE WERE A LOT OF CORPORATE  
9 PARTNERS ON THAT AT THAT RANGE FROM PUBLIC AGENCIES LIKE EAST  
10 BAY PARK DISTRICT TO LARGE COMPANIES LIKE IBM AND FACEBOOK. SO  
11 THERE WAS A LOT OF INTEREST IN IT THIS YEAR. THE OTHER THING I  
12 HAVE BEEN WORKING ON IS I HAVE BEEN PARTICIPATING IN WHAT IS  
13 CALLED "BAY ADAPT" IT'S THE NEXT STEP OF WHAT BCDC HAD BEEN  
14 WORKING ON IN ADAPTING THE RIDINGS TIDES BUT NOW THE  
15 CONVERSATION IS BEING LED BY A BUNCH OF FOLKS WHO ARE IN  
16 LEADERSHIP POSITIONS IN THE BAY AREA WHICH INCLUDE PUBLIC  
17 AGENCIES AND PRIVATE COMPANIES AND ORGANIZATIONS WHO ARE KIND  
18 OF BEING THE BOARD OF THAT GROUP LEADING THE EFFORT WITH BCDC  
19 STAFFING IT. SO THE IDEA IS TO KIND OF DEVELOP A VISION AND  
20 SOME ACTION ITEMS TO KIND OF TRY TO WRAP OUR HEADS AROUND HOW  
21 TO TACKLE THE ISSUE OF ADAPTATION ALONG THE SHORE LINE OF THE  
22 SAN FRANCISCO BAY IN THE COMING YEARS KNOWING THAT SEA LEVEL  
23 RISE WITH IMPACT BOTH THE HABITAT THAT WE HAVE ALONG THE BAY,  
24 THE DEVELOPED AREAS AS WELL AS THE RECREATIONAL FACILITIES  
25 LIKE THE BAY TRAIL THAT WE HAVE KIND OF BUILT ON THAT. IT'S



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1 SORT OF IN THE MIDDLE OF THE PROCESS AT THIS POINT. THEY HAD A  
2 PRETTY AMBITIOUS TIMELINE BUT THEY DECIDED TO KIND OF EXTEND  
3 IT NOW TO GIVE IT MORE DISCUSSION TO GIVE IT BETTER CONSENSUS.  
4 SO MORE TO COME LATER ON. CALTRANS HAS ALSO INITIATED THEIR  
5 PLANNING WORK WITH STAKEHOLDERS INCLUDING MTC AND THE BAY  
6 TRAIL ON THE IDEA OF THE BIKE SUPERVISOR HIGHWAY IN THE BAY  
7 AREA. SO IT'S JUST IN ITS INITIAL PHASES SO WE HAD A KICK OFF  
8 MEETING EARLIER THIS MONTH TO GET OUR BEARINGS ON WHAT WE'RE  
9 TALKING ABOUT. SO MORE TO COME ON THAT LATER ON AS WELL. THE  
10 HAYWARD TRAIL MASTER PLAN IS GETTING INTO ITS FINISHING LINES.  
11 IT'S A PROJECT BEING LED BY THE CITY OF HAYWARD BUT IS A PART  
12 OF THE HASPA HAYWARD SPECIAL PLANNING AGENCY WHICH INCLUDES  
13 THE HAYWARD AREA RECREATIONAL DISTRICT AS WELL AS EAST BAY  
14 PARK DISTRICT IT'S BASICALLY LOOKING AT IDEAS FOR THE FUTURE  
15 OF HOW TO DEAL WITH THE SPACE OVER AT HAYWARD REGIONAL SHORE  
16 LINE NORTH OF HIGHWAY 92 KNOWING THAT SEA LEVEL RISE SEVERELY  
17 IMPACT THAT AREA BOTH IMPACTING HABITAT AND THE KIND OF FLOOD  
18 DISTRICT ISSUES RELATED TO THAT AREA, THE BAY TRAIL, AS WELL  
19 AS THE SANITARY DISTRICTS. SO IT CREATES BASICALLY A PLAN AND  
20 A VISION THAT WILL BE IMPLEMENTED DEPENDING ON HOW SEA LEVEL  
21 RISE OCCURS, AND IT SHOWS INCREMENTS OF HOW THE BAY TRAIL  
22 COULD BE MOVED AWAY DEPENDING ON THE LEVEL OF SEA LEVEL RISE.  
23 IT'S JUST TO HAVE A PLACE HOLDER IDEA THERE WHEN THAT SEA  
24 LEVEL RISE REALLY COMES TO FRUITION. RELATED TO THAT EAST BAY  
25 PARK DISTRICT HAS TAKEN PROCESS CALLED RISK ASSESSMENT AND



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1 ADAPTATION PRIORITIZATION PLAN FOR THE BAY TRAIL. IT LOOKS  
2 LIKE THE ENTIRETY OF THE BAY TRAIL THROUGH ALAMEDA AND CONTRA  
3 COSTA COUNTIES KIND OF DETERMINED IF THEIR RISK FACTOR, IT WAS  
4 JUST A REAL INITIATE TAKE AT IT THEY CREATED A MAP THAT SHOWED  
5 THE RISK FACTORS AND DECIDED TO FOCUS ON THREE DIFFERENT AREAS  
6 TO INITIALLY LOOK AT TO DEAL WITH LONG-RANGE PLANNING HOW TO  
7 RETREAT AT SEA LIVE RISE THOSE THREE AREAS INCLUDE BERKELEY  
8 MARINA AREA NORTH OF UNIVERSITY THE ALAMEDA POINT AREA, THE  
9 OLD NAVAL BASE THAT'S BEING PLANNED FOR DEVELOPMENT AND MARTIN  
10 LUTHER KING SHORELINE AND WITH LAURA GONE WE'RE TRYING TO GET  
11 SOME HELP IN THAT AREA. SHE'S ON LEAVE TODAY BUT WE WEREN'T  
12 ABLE TO HAVE HER WITH US, BUT VIJAY IS ONE OF THE FOLKS THAT  
13 HAVE BEEN WORKING ON THE PRIORITY CONSERVATION AREAS THAT IS  
14 PART OF THE TRAIL TEAM SINCE LAST YEAR SHE HAS AGREED TO KIND  
15 OF TAKE ON SOME OF THE RESPONSIBILITY TO DEAL WITH THE SOUTH  
16 BAY PARTS OF THE BAY TRAIL, AND IN THE INTERIM, WHILE WE'RE  
17 TRYING TO FIGURE OUT OUR STAFFING SITUATION. AND THAT'S IT.

18

19 **JOHN WOODBURY, CHAIR:** OKAY. AND BEN.

20

21 **BEN BOTKIN:** THIS WAS A BANNER YEAR FOR WATER ACCESS TO THE  
22 BAY, CERTAINLY IN THE FIVE YEARS THAT I HAVE BEEN PART OF THE  
23 WATER TRAIL WE SAW A LOT OF PROJECTS THAT HAD BEEN IN THE  
24 WORKS FOR A LONG TIME FINALLY COMPLETED SO SOME REALLY  
25 SIGNIFICANT IMPROVEMENTS TO SHORELINE ACCESS AND THINGS THAT



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1 REALLY SHOULD BE CELEBRATED AND ARE GETTING A LOT OF USE. WE  
2 HAVE SEEN AN INCREASE IN THE NUMBER OF MAP REQUESTS WEB SITE  
3 IS GETTING MORE TRAFFIC, I THINK A LOT OF PEOPLE ARE TAKING  
4 ADVANTAGE OF BEING STUCK AROUND THE BAY TO EXPLORE NEW AREAS  
5 IN THEIR BACKYARD. I WANT TO MENTION THE BERKLEY MARINA  
6 PROJECT THERE IS NOW ACCESS AND REPLACED THE DOCKS THERE,  
7 SHORELINE LOCATION ACCESS WAS IN NEED OF UPDATES AND THEY DID  
8 A GREAT JOB WITH THAT PROJECT. PETALUMA RIVER WAS DREDGED  
9 WHICH WAS AGAIN DECADES IN THE MAKING AND THAT'S GOING TO OPEN  
10 UP THE RIVER TO ADDITIONAL RECREATIONAL ACCESS. CRANE COVE  
11 PARK IN SAN FRANCISCO IS A SPECTACULAR NEW PARK IT'S GOING TO  
12 BE COMING TO THE WATER TRAIL FOR DESIGNATION IN A FEW WEEKS  
13 AND IF YOU HAVEN'T BEEN THERE IT'S A GREAT AREA ON THE  
14 SHORELINE IN THE DOG PATCH AREA AND ADA RESTORATION PATCH  
15 THAT'S PART OF THE PROJECT. A LOT OF PROJECTS COMING ONLINE  
16 THIS YEAR. REALLY EXCITING. IN TERMS OF THE WATER TRAIL  
17 PROGRAM WE HAVE A NEW GRANT PROGRAM THAT WE'RE GOING TO BE  
18 LAUNCHING HERE. THIS IS WITH FUNDS FROM COASTAL CONSERVANCY  
19 PROP 68 FOR DISADVANTAGED COMMUNITIES AND WE HAVE SHORELINE  
20 JURISDICTIONS IS PARTNERS IN MOVING PACKAGES FORWARD  
21 POTENTIALLY WITH THOSE FUNDS. OUTSIDE OF MY WORK, I WANT TO  
22 MENTION THAT I HAVE BEEN HELPING TO SUPPORT THE ACTIVE  
23 TRANSPORTATION PLAN THAT MTC IS KICKING OFF RIGHT NOW. SO WE  
24 ARE GOING TO BE LOOKING AT TRAILS AND GREENWAYS AS PART OF  
25 THAT LARGER ACTIVE TRANSPORTATION PLAN, AND SO CERTAINLY WE'LL



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1 BE REACHING OUT TO YOU ALL FOR INPUT AS THAT PLAN MOVES  
2 FORWARD. AND OF COURSE, STAFF WILL BE INVOLVED IN THAT PROCESS  
3 AS WELL. AND THEN ON PLANNED BAY AREA, WE HAD A NEW STRATEGY  
4 THIS YEAR AS PART OF THE ENVIRONMENT ELEMENT THAT IS RELATED  
5 TO MODERNIZING AND EXPANDING PARKS, TRAILS, AND RECREATION  
6 FACILITIES ACROSS THE REGION. WE JUST GETTING INTO THE  
7 IMPLEMENTATION PLANNING PHASE OF THAT RIGHT NOW. AND SO TRYING  
8 TO FIGURE OUT WHAT ARE SOME OF THE KEY ACTION ITEMS WE CAN  
9 TAKE OVER THE NEXT FIVE YEARS TO HELP IMPROVE AND MODERNIZE  
10 OUR REGIONAL RECREATION FACILITIES. SO THERE WILL BE  
11 ADDITIONAL OPPORTUNITIES TO WEIGH IN ON THAT, BUT OF COURSE,  
12 WELCOME Y'ALL TO REACH OUT TO ME AT ANY POINT IN THE PROCESS  
13 AS THAT MOVES FORWARD. THANKS.

14

15 **JOHN WOODBURY, CHAIR:** THANK YOU. THERE IS A LOT GOING ON. IT'S  
16 GOOD TO HEAR. IN SPITE OF EVERYTHING ELSE. SO, WITH THAT,  
17 LET'S MOVE ON TO ITEM 4A WHICH IS THE BLOCK GRANT PROGRAM. AND  
18 MAUREEN DO YOU WANT TO LEAD THAT OFF?

19

20 **MAUREEN GAFFNEY:** SURE. I'M GOING TO TRY SHARING MY SCREEN, AND  
21 HOPEFULLY IT HAS THE DESIRED RESULT. BEAR WITH ME FOR JUST A  
22 SECOND. THAT'S NOT QUITE IT. BUT ALMOST. DO YOU SEE?

23

24 **JOHN WOODBURY, CHAIR:** YES.

25



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1   **MAUREEN GAFFNEY:** EXCELLENT. GREAT. SO WE RECEIVED AN ANOTHER  
2   BLOCK GRANT FROM THE STATE COASTAL CONSERVANCY FROM PROP 68  
3   FOR A TOTAL OF 1.4 MILLION FOR PASS THROUGH GRANTS LOCAL  
4   JURISDICTIONS AND 955,000 OF THIS IS SPECIFICALLY RESERVED FOR  
5   DISABILITIES COMMUNITIES AND 445,000 IS NOT RESERVED JUST FOR  
6   THE BROADER PROGRAM. I WANT TO BRING SOME IDEAS AND HAVE  
7   DISCUSSION WITH THE STEERING COMMITTEE ABOUT HOW YOU WOULD  
8   LIKE US TO -- YOU KNOW, A COUPLE OF DIFFERENT OPTIONS FOR  
9   MOVING FORWARD WITH THIS GRANT PROGRAM. WE -- THE SEVERELY  
10   DISADVANTAGED COMMUNITIES, I HAVE INCLUDED IN HERE, THAT  
11   LANGUAGE FROM THE COASTAL CONSERVANCY, AND SOME IDEAS ON, YOU  
12   KNOW, HOW WE WOULD LIKE TO MOVE FORWARD WITH THAT. I HAVE  
13   INCLUDED A MAP SHOWING THE CROSS OVER BETWEEN THE SEVERELY  
14   DISADVANTAGED COMMUNITIES AND THE INCOMPLETE SEGMENTS OF BAY  
15   TRAIL. SO, WE JUST WANTED TO HEAR FROM THE COMMITTEE, YOUR  
16   THOUGHTS ABOUT, YOU KNOW, FOR THE SDAC MONEY, FOR, SINCE IT IS  
17   \$995,000, OR -- WAS THAT THE AMOUNT? YES. IS FANTASTIC, AND IS  
18   A WONDERFUL MOUNTAIN. WE'RE HAPPY TO HAVE IT, BUT IT IS  
19   RELATIVELY SMALL AMOUNT FOR ALL NINE COUNTIES. SO, WE -- YOU  
20   KNOW -- SORT OF OUR THINKING AND AFTER TALK THIS WITH BOTH  
21   JOHN AND BRENDA AS WELL, WAS TO SORT OF, IN OUR INITIAL  
22   OUTREACH, STICK WITH THE SORT OF A STRICT DEFINITION OF THE  
23   SEVERELY DISADVANTAGED COMMUNITIES, AND YOU KNOW, WE KNOW THAT  
24   WE HAVE SOME PROJECTS THAT COULD USE FUND MANAGE THOSE AREAS.  
25   AND THEN FOR THE NON-RESTRICTED MONEY, WHICH IS ONLY \$445,000,



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1 WE HAVE A COUPLE OF, YOU KNOW, FOUR WAYS WE COULD GO ABOUT  
2 THAT. SO I JUST WANTED TO GET SOME INPUT FROM ALL Y'ALL ON HOW  
3 WE SHOULD PROCEED.

4

5 **JOHN WOODBURY, CHAIR:** OKAY. DO YOU THINK IT WOULD BE BETTER TO  
6 GO THROUGH THIS QUESTION BY QUESTION? OR DOES THIS TALK MORE  
7 HOLISTICALLY?

8

9 **MAUREEN GAFFNEY:** I DON'T KNOW. WHAT DO YOU THINK?

10

11 **JOHN WOODBURY, CHAIR:** WELL, THEY DO KIND OF SPILL FROM ONE TO  
12 THE OTHER TO A CERTAIN DEGREE. SO MAYBE I'LL JUMP IN WITH A  
13 COUPLE OF MY OVERALL THOUGHTS. ONE IS, I'M A FIRM BELIEVER IN  
14 KEEPING THE PROCESS AS SIMPLE AS POSSIBLE FOR THE APPLICANTS  
15 AS WELL AS FAR THE STAFF WHO REVIEWS THEM. THERE IS NO POINT  
16 IN HAVING PEOPLE GO THROUGH A LOT OF WORK WHEN THERE IS NOT  
17 THAT MUCH MONEY INVOLVED. WHATEVER WE DO, WE WANT TO HAVE A  
18 STREAMLINED PROCESS. SECONDLY, I THINK -- THERE IS A LOT OF  
19 VALUE TO, WHEN YOU HAVE A LITTLE BIT OF MONEY BUT POTENTIAL IN  
20 THE FUTURE FOR ACTUAL FUNDING IT MAKES SENSE TO FOCUS ON  
21 PLANNING STUDIES AT THIS POINT. PROJECTS LINED UP AND READY TO  
22 GO. THE ONLY SORT OF AMENDMENT TO THAT WOULD BE IF THERE IS A  
23 PROJECT THAT'S READY TO BE FINISHED, RIGHT NOW, BUT JUST NEEDS  
24 A LITTLE BIT OF MONEY, AND THE MONEY THAT WE COULD PUT INTO IT  
25 WOULD MAKE THE DIFFERENCE, TO ME THAT KIND OF MAYBE IS A



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1 STRONG ARGUMENT WHY WE SHOULD JUST MAYBE GO AHEAD AND PUT THE  
2 MONEY THERE. BUT NOT KNOWING THE SPECIFICS OF THE PROJECTS  
3 THAT ARE IN THE PIPELINE I DON'T KNOW IF THAT WOULD BE THE  
4 CASE OR NOT. SO, OTHER BOARD MEMBERS? HAVE THOUGHTS ON THIS?  
5 BRENDA?

6

7 **BRENDA BUXTON:** I, WHEN I TALKED TO LAURA BEFORE SHE LEFT, SHE  
8 AND I TALKED ABOUT SOME SORT OF CULMINATION OF AN OPEN  
9 PROCESS, BUT ALSO, SINCE YOU GUYS KNOW WHERE THE, YOU KNOW,  
10 THE READY TO GO PROJECTS ARE, THAT I WAS ALSO EAGER TO TARGET  
11 THOSE. SO, I AM NOT SURE WHAT THE RIGHT BALANCE OF OPEN AND  
12 TARGETED, YOU KNOW, AWARDS OF THE MONEY ARE. I DON'T THINK WE  
13 HAVE ANY PARTICULAR REQUIREMENTS THAT YOU DO IT ONE WAY OR THE  
14 OTHER. BUT I LIKE THE IDEA OF JUST, KIND OF LIKE, GOING FOR  
15 THE PROJECTS THAT ARE READY TO GO. YOU KNOW? OR ARE REALLY KEY  
16 TO SOLVING PROBLEMS. SO, AND I -- I -- SINCE YOU GUYS LIVE AND  
17 BREATHE THE BAY TRAIL I'M SURE YOU HAVE A GOOD HANDLE ON WHAT  
18 THOSE ARE.

19

20 **JULIE BONDURANT, CO-CHAIR:** MAUREEN, COULD YOU SHOW, PUT ON THE  
21 SCREEN THE MAP OF THE AREAS WHERE THIS OVERLAP -- BECAUSE THAT  
22 MIGHT HELP GUIDE.

23

24 **MAUREEN GAFFNEY:** ABSOLUTELY.

25



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1 **JULIE BONDURANT, CO-CHAIR:** AND THEN FROM THERE, READY TO GO  
2 PROJECTS THAT YOU AS STAFF KNOW MIGHT BE HAPPENING? BECAUSE  
3 THAT SEEMS LIKE A GOOD APPROACH.

4  
5 **MAUREEN GAFFNEY:** SURE.

6  
7 **JULIE BONDURANT, CO-CHAIR:** TO MAKE SURE WE'RE SPENDING THE  
8 MONEY FOR OFFERING -- FOR PROJECTS THAT MEET OUR NEEDS AND THE  
9 SPECIFICS OF THE SUITE, ESPECIALLY FOR THE SEVERELY  
10 DISADVANTAGED.

11  
12 **MAUREEN GAFFNEY:** CAN EVERYONE SEE THAT?

13  
14 **JOHN WOODBURY, CHAIR:** YES.

15  
16 **MAUREEN GAFFNEY:** THERE IS MORE IN THE UPCOMING PAGES. IN NORTH  
17 BAY NAPA THERE IS A SMALL AREA OF SEVERELY DISADVANTAGED  
18 COMMUNITIES UP THERE. WE DON'T FORESEE THAT THERE IS A READY  
19 TO GO PROJECT THAT'S NEXT TO THAT GAP. THAT'S A NAPA PIPE  
20 PROJECT WHICH IS A PRIVATE DEVELOPMENT DIRECTLY ADJACENT BUT  
21 IT'S NOT A GOOD FIT IN OUR ESTIMATION AND IT'S ALSO NOT  
22 PARTICULARLY READY TO GO. THE NEXT ONE DOWN, A1 IN VALLEJO, IS  
23 A VERY GOOD CANDIDATE. THIS IS, AGAIN, THAT VALLEJO VINE TRAIL  
24 PROJECT THEY WAS JUST TALKING ABOUT THAT WE DO HAVE A FUNDING  
25 GAP FOR, THAT IS, THE PROJECT IS AT OR ABOUT 65% PROJECT



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1 DESIGN AND HAS, DEPENDING ON WHETHER WE GET THAT URBAN  
2 GREENING GRANT OR NOT, STILL HAS ABOUT A MILLION DOLLARS SHORT  
3 FALL. IT HOPES TO GO TO CONSTRUCTION IN THE SUMMER OF 2022. IT  
4 IS A -- IT IS A PRIME CANDIDATE MOVING -- I'LL JUST -- I'LL  
5 MOVE DOWN TO SAN RAFAEL, JUST SINCE I'M ALREADY TALKING AND  
6 THEN I'LL GIVE IT TO LEE FOR A MOMENT. SAN RAFAEL DOESN'T HAVE  
7 ANY PRIME READY TO GO PROJECTS IN THAT SPECIFIC DISADVANTAGED  
8 COMMUNITY. WE HAVE A LONG-STANDING GAP AROUND THE CANAL  
9 NEIGHBORHOOD, BUT LAST CHECK IN WITH THEM WAS STILL CLASS  
10 THREE AND ALONG CITY STREETS THAT'S NOT REALLY BAY TRAIL'S  
11 GOAL. C3 IN SAN FRANCISCO IS THE YOSEMITE SLU CANDLESTICK  
12 RECREATION AREA. THAT IS A POSSIBILITY. WE FUND THE NORTH SIDE  
13 YOSEMITE SLU A COUPLE YEARS BACK THEY ARE WORKING ON THE SOUTH  
14 SIDE. IT'S A HUGE IMMENSELY COMPLICATED PROJECT WITH A LOT OF  
15 CONTAMINATED SOIL CLEAN UP AS PART OF THEIR WORK RIGHT NOW.  
16 AND I'LL HAND IT TO LEE TO TALK ABOUT THE OTHER AREAS.

17

18 **LEE HUO:** I THINK MAUREEN AND I HAD PRETTY GOOD DISCUSSION  
19 ABOUT THIS PRIOR TO THE MEETING TODAY AS WELL. I THINK SOME OF  
20 OUR CONCERNS ARE JUST THAT, THERE -- YOU KNOW BECAUSE OF THE  
21 NATURE WHAT THE BAY AREA IS, THERE ARE VERY FEW AZTEC  
22 ESSENTIALLY WHERE THIS AMOUNT OF FUNDING QUALIFIES FOR. SO  
23 DEPENDING ON HOW YOU LOOK AT IT, IF IT'S GOING TO BE FOCUSED  
24 ON -- IF WE REALLY FOCUS ON BEING WITHIN THE ESTAX ITSELF, IF  
25 WE LIKE TO THE MILES OUTSIDE OF THE AZTEC IT GROWS BUT NOT



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1 SIGNIFICANTLY. ONE ON THE LADDER THAT'S CLOSE BUT NOT QUITE  
2 ANY AMOUNT OF MONEY THAT WOULD HELP THE PROJECT IS THE  
3 CONNECTOR TO THE BAY TRAIL PROJECT THAT'S BASICALLY PROBABLY  
4 ROUGHLY A \$20 MILLION BEST OF MY KNOWLEDGE PROJECT SO THIS  
5 REALLY IS GOING TO DO A LOT OF GOOD ON IT. THERE IS NOT A LOT  
6 GOING ON AT ALAMEDA POINT IN TERMS OF PUBLIC WORK ON THE BAY  
7 TRAIL RIGHT NOW THERE IS SOME PRIVATE WORK GOING ON THERE BUT  
8 THAT'S FUNDED BY PRIVATE DEVELOPMENT ORGANIZATIONS. THAT AREA  
9 IN ALAMEDA POINT IS STILL IN EARLY DISCUSSIONS AS PART OF THAT  
10 EAST BAY REGIONAL PARK DISTRICT ASSESSMENT OF SEA LEVEL RISE  
11 DISCUSSION. SO I DON'T EXPECT ANYTHING TO HAPPEN THERE.  
12 RICHMOND IS THE SAME THING. RICHARD IS ACTUALLY SIGNIFICANTLY  
13 BUILT OUT FOR THE BAY TRAIL FOR MANY AREAS EXCEPT FOR POINT  
14 MOLATE UP TO THE NORTH END OF IT REALLY ONLY THE OTHER SPACE  
15 IS THEN WHEN YOU'RE LOOKING IN THE EAST BAY IS THE NORTH SIDE  
16 OF CONTRA COSTA COUNTY, THE TWO AREAS THAT SURPRISED ME A  
17 LITTLE BIT OF BEING IN THE AZTEC WAS THE CITY OF MARTINEZ AND  
18 CROCKETT ESSENTIALLY. THE EAST BAY REGIONAL DISTRICT IS  
19 WORKING ON THE BAY TRAIL SEGMENT THAT CONNECTS MARTINEZ  
20 REGIONAL SHORE LINE STAGING AREA AT DUDLEY AS YOU'RE GETTING  
21 TOWARDS THE GEORGE MILLER TRAIL. THAT'S A GOOD CANDIDATE  
22 THEY'RE APPLYING FOR ATP GRANT FUNDS AT THIS TIME THAT'S  
23 COMPETITIVE AND IT'S UNCLEAR IF THEY'RE GOING TO BE ABLE TO  
24 GET THAT. THAT CONSTRUCTION PROJECT IS A GOOD CANDIDATE. OVER  
25 IN CROCKETT THE ONE PROJECT THAT'S HAPPENING IN THAT AREA THAT



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1 DOESN'T RUN INTO THE AZTEC ITSELF BUT CONNECTS TO IT IS CONTRA  
2 COSTA COUNTY IS LOOKING AT COMPLETE STREETS ALONG SAN PABLO  
3 AREA IT WOULD BE BAY TRAIL SEPARATED PATHWAY UTILIZED BY  
4 BICYCLISTS AND PEDESTRIAN LOOKING AT FUNDING TO FINISH THE  
5 DESIGN AFTER THEY COMPLETED INITIAL FEASIBILITY STUDY WORK  
6 THERE, IT ESSENTIALLY CONNECTS RODEO TO THE COMMUNITY OVER IN  
7 CROCKETT AND OVER DIRECTLY TO THE TRAIL ON THE ZAMPA BRIDGE  
8 OTHERWISE KNOWN AS CARQUINEZ PRIVILEGE. THAT'S WHAT WE SEE, AS  
9 STAFF, AS A POSSIBILITY AT THIS POINT.

10

11 **JOHN WOODBURY, CHAIR:** SO DOES THAT CHANGE ANYONE'S THOUGHTS?

12

13 **JULIE BONDURANT, CO-CHAIR:** I HAVE A QUESTION ON THE ONE-MILE  
14 AREA. YOU KNOW, WHEN THE RICHMOND BRIDGE WAS GOING IN,  
15 RICHMOND, THE BIKE IMPROVEMENTS, RICHMOND DID A LOT OF WORK,  
16 BUT ON THE OTHER SIDE, IN MARIN COUNTY VERY LITTLE IS DONE IS  
17 THAT'S STILL REALLY AWKWARD. IS THAT A POTENTIAL OF BEING IN  
18 THAT AREA GOING OVER TOWARDS THE CANAL AREA? SORT OF A LINK IN  
19 BECAUSE I KNOW A LOT OF PEOPLE COMMUTE FROM THE EAST BAY OVER  
20 TO THE MARIN AREA TO TRY AND TO DO WORK. SO I DON'T KNOW IF  
21 THAT WOULD BE -- I DON'T KNOW IF THEY BIKE THERE. I KNOW THEY  
22 USED TO -- THE BUS USED TO BE QUITE FULL, MAKING THAT  
23 CONNECTION. SO, I JUST -- I WAS CURIOUS IF THAT WAS WITHIN THE  
24 REACH.

25



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1 **MAUREEN GAFFNEY:** YEAH. THAT'S A --

2

3 **JULIE BONDURANT, CO-CHAIR:** MAYBE A POLITICAL ISSUE.

4

5 **MAUREEN GAFFNEY:** YEAH. THAT'S A GREAT POINT TO RAISE. AND,  
6 HALLELUJAH TO THAT BUT IT'S CERTAINLY MORE THAN A MILE FROM  
7 THE RICHMOND, SEVERELY DISADVANTAGED COMMUNITY AS THE BRIDGE  
8 ITSELF IS SEVERAL MILES LONG AND IT IS ALSO -- ALSO JUST OUT -  
9 - JUST A NICK OUTSIDE OF THE SEVERELY DISADVANTAGED  
10 COMMUNITIES AREAS THAT IS IN THE CANAL, SO IMPROVEMENTS THAT  
11 ARE NEEDED RIGHT THERE FOR THE APPROACHES TO THE BRIDGES ARE  
12 JUST SLIGHTLY OUTSIDE OF THAT ONE MILE. BUT YOU KNOW, AND ALSO  
13 THE, AGAIN, THE NEXT STEPS FOR SOME OF THOSE PROJECTS ARE  
14 REALLY, YOU KNOW, MAY OR MAY NOT BE RIPE YET. SO I THINK IF WE  
15 USE THE BROADER DEFINITION IT COULD POTENTIALLY BE A BIT OF A  
16 STRETCH BUT IT'S NOT QUITE AS CRISP AND CLEAR AS SOME OF THE  
17 OTHERS.

18

19 **JOHN WOODBURY, CHAIR:** OKAY. I WOULD WEIGH IN ON THAT  
20 PARTICULAR QUESTION, AS WELL. THAT BY DEFINITION THE BAY TRAIL  
21 IS A DEVICE FOR CONNECTING PEOPLE AND CONNECTING COMMUNITIES.  
22 SO, TO A LARGE DEGREE, I DON'T THINK IT'S A MATTER OF WHERE  
23 THE PROJECT IS; IT'S WHO IS USING IT, THAT REALLY MATTERS. NOW  
24 THERE IS SOME SPECIFIC CRITERIA IN BOTH PROP 68 AND FROM THE  
25 COASTAL CONSERVANCY BUT WITHIN THAT, I WOULD RECOMMEND TAKING



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1 AN INCLUSIVE VIEW OF WHAT WOULD BE ELIGIBLE BASED ON WHO IT'S  
2 ACTUALLY SERVING. AS JULIE MENTIONED THE BRIDGE DOESN'T SERVE  
3 RICHMOND AS IT DOESN'T CONNECT ON THE OTHER SIDE. [LAUGHTER]

4

5 **BRENDA BUXTON:** IT'S A LITTLE HARD TO MAKE THAT -- THE  
6 LANGUAGE IS KIND OF GEOGRAPHICALLY BASED.

7

8 **JOHN WOODBURY, CHAIR:** YES.

9

10 **BRENDA BUXTON:** SO IT IS A LITTLE HARDER IF YOU'RE GOING TO A  
11 COMMUNITY, AND LIKE, HOW DO YOU DOCUMENT THAT AND PROVE THAT.  
12 SO GEOGRAPHY IS AN EASIER WAY TO MAKE THIS DECISION.

13

14 **JOHN WOODBURY, CHAIR:** I GUESS WHERE I WOULD BE TAKING THIS IS  
15 FOR THE FUNDS WHICH ARE RESTRICTED, DON'T MAKE THE RESTRICTION  
16 MORE RESTRICTIVE THAN IT NEEDS TO BE. AND THEN SEE WHAT PLAYS  
17 OUT IN TERMS OF THE PROJECT THAT ARE AVAILABLE.

18

19 **LEO DUBOSE:** IN THAT AREA THAT WE HAVE -- JOHN?

20

21 **JOHN WOODBURY, CHAIR:** YES?

22

23 **LEO DUBOSE:** IN THAT AREA THAT WE HAVE, VALLEJO, THAT AREA,  
24 THAT MAUREEN SAID WAS ABOUT READY TO GO, I DON'T THINK WE  
25 SPEND VERY MUCH MONEY IN THE AREA. WE DON'T HAVE THAT AS AN



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1 AREA AND I THINK THAT MIGHT BE AN AREA THAT WE MIGHT WANT TO  
2 DO SOMETHING. WE HAVE DONE IT IN OTHER AREAS, BUT NOT IN THAT  
3 AREA.

4

5 **MAUREEN GAFFNEY:** YEAH THAT'S TRUE, AND IF I CAN JUST JUMP IN  
6 QUICKLY ON THAT. WE, YOU KNOW, WE, STA SOLANO TRANSPORTATION  
7 AUTHORITY, WITH THE CITY, BUT MOSTLY STA, APPLIED FOR AND  
8 RECEIVED THAT ATP GRANT. THE CITY IS COMMITTING SOME FUNDS.  
9 STA HAS SECURED SEVERAL GRANTS NOW FOR THE PROJECT. THE NAPA  
10 VALUE VINE TRAIL HAS COMMITTED ABOUT \$800,000 TO THE PROJECT,  
11 AND WE AT BAY TRAIL SO FAR HAVE BEEN ABLE TO COMMIT A MUCH  
12 SMALLER AMOUNT VIA SOME PROCEEDS FROM THE GOLF TOURNAMENT AND  
13 ALSO ANOTHER SMALL FAMILY FOUNDATION GRANT THAT WE RECEIVED.  
14 SO CURRENTLY WE'RE IN FOR ABOUT \$39,000, WHEREAS OUR OTHER  
15 PARTNERS ARE, YOU KNOW, WORKING HARD TO GET GRANTS, AS WE ARE.  
16 BUT, YOU KNOW I -- IT'S ALSO A VERY READY TO GO PROJECT. IT  
17 CHECKS A LOT OF BOXES, SO I AGREE WITH YOU LEO.

18

19 **JOHN WOODBURY, CHAIR:** I SEE A LOT OF NODDING HEADS ON THAT  
20 PARTICULAR POINT. JUAN DID YOU HAVE ANY THOUGHTS ON THIS?

21

22 **JUAN RALGOZA, TREASURER:** NO. I AGREE WITH YOU GUYS, IF YOU  
23 HAVE PROJECTS THAT ARE READY TO GO, THEY COULD USE SOME  
24 RESOURCES, THAT WOULD BE GREAT. YOU KNOW, OTHER THAN THAT,



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1 MAYBE SOME AREAS LIKE VALLEJO WOULD BE A GOOD PLACE TO LOOK AT  
2 FOR POTENTIAL FUNDING.

3

4 **JOHN WOODBURY, CHAIR:** SO MAUREEN DID YOU WANT ANY MORE  
5 SPECIFIC GUIDANCE? OR IS DISCUSSION SUFFICIENT AT THIS POINT?

6

7 **MAUREEN GAFFNEY:** I GUESS A LITTLE BIT MORE GUIDANCE ON THE  
8 NON-RESTRICTED FUNDS. THE \$445,000 THAT IS NOT RESTRICTED TO  
9 DISABILITY, DISADVANTAGED COMMUNITIES. WE HAD A COUPLE OF  
10 THINGS WE TALKED ABOUT POTENTIALLY DOING FOCUSING THESE NON-  
11 RESTRICTED FUNDS ON PLANNING AND DESIGN STUDIES WHICH WE KNOW  
12 THAT WE COULD CERTAINLY -- WE COULD CERTAINLY SPEND THAT MONEY  
13 TO GOOD PURPOSE AROUND THE REGION. THOSE STUDIES HAVE STOOD US  
14 IN GOOD STEAD IN THE PAST. WE COULD FOCUS, AGAIN, FOCUS OUR  
15 OUTREACH SIMILARLY TO PROJECTS THAT WE KNOW ARE IN NEED OF  
16 MONEY, AND AGAIN, YOU KNOW, LIKE JOHN SAID, MAYBE THAT A  
17 LITTLE BIT OF THAT FUNDING COULD PUSH IT OVER THE EDGE. WE  
18 COULD COMBINE IT WITH THE ESTAX MONEY AND JUST MAKE THAT GO A  
19 LITTLE BIT FURTHER OR WE COULD DO A, YOU KNOW ISSUE JUST A  
20 BROAD CALL FOR APPLICATIONS WHICH WOULD BE OUR LEAST FAVORITE  
21 OPTION AS IT WOULD WORK FOR FAIRLY MINIMAL RURAL.

22

23 **JOHN WOODBURY, CHAIR:** ANY THOUGHTS FROM ANYONE?

24



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1 **JULIE BONDURANT, CO-CHAIR:** WELL IT SEEMS LIKE FROM -- WELL,  
2 THERE WEREN'T A LOT OF PROJECTS, IN THE SEVERELY DISADVANTAGED  
3 COMMUNITIES. IT SEEMS LIKE THERE ARE ENOUGH PROJECTS TO  
4 CERTAINLY FUND, KIND OF IN DIVERSE AREAS AROUND THE BAY. LIKE  
5 THE VALLEJO, YOSEMITE SLU, MARTINEZ, AND IF YOU ARE PROVIDING  
6 A BALANCE, IF YOU SPEND THE REST OF PLANNING PROJECTS THEN YOU  
7 WOULD HAVE A MIX OF READY TO GO CONSTRUCTION, AND THEN  
8 PLANNING PROJECTS THAT COULD LEAD IN CONSTRUCTION DOWN THE  
9 ROAD. IT SEEMS LIKE A NICE MIX REALLY FOCUSING ON THE SEVERELY  
10 DISADVANTAGED PROJECTS READY TO GO AND THEN JUST PLANNING.

11

12 **SPEAKER:** I AGREE MOST OF THE COMMENTS, OPTION FOUR IS NOT A  
13 GOOD IDEA. THERE IS NOT ENOUGH MONEY TO FUND AND THERE IS A  
14 LOT TO DO RIGHT NOW AND WE OUGHT TO CONCENTRATE ON THAT.

15

16 **STEVE MCADAM, SECRETARY:**

17

18 **SPEAKER:** WE'RE HEARING LOUD AND CLEAR TO FOCUS ON AZTEC FOR  
19 THOSE GEOGRAPHIES FIRST AS A PRIORITY, WITH THE REMAINING IN  
20 THE FUNDS, TRYING TO FOCUS ON FEASIBILITY STUDIES IF POSSIBLE.  
21 BUT I THINK ONE OF THE CHALLENGES IS, WE OFTEN DON'T KNOW WE  
22 CAN IDENTIFY THE POTENTIAL PROJECTS BUT WE DON'T KNOW WHAT THE  
23 INTEREST AND CAPABILITY ARE OF OUR PARTNERS IN BOTH GETTING  
24 THE GRANTS AND MOVING THOSE FORWARD. I THINK WHAT WOULD BE  
25 HELPFUL IS HAVING THAT GUIDANCE, KNOWING THAT GUIDANCE FROM



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1 THE STEERING COMMITTEE BUT ALSO HAVING SOME FLEXIBILITY TO  
2 KIND OF DO OTHER THINGS WITH THE FUNDS IF WE'RE FINDING THAT  
3 WE'RE NOT ABLE TO FOLLOW-THROUGH WITH THE PRIORITIES THAT THE  
4 STEERING COMMITTEE IDENTIFIED.

5

6 **JOHN WOODBURY, CHAIR:** ANY THOUGHTS? FOR MYSELF, I WOULD SAY,  
7 OF COURSE. THAT, THE KEY IS WHAT'S THE MOST EFFECTIVE WAY TO  
8 USE THE MONEY. AND IF THERE IS SOMETHING THAT SITS REALLY  
9 GREAT AND IT'S JUST A LITTLE BIT SHORT, THEN THAT WOULD TRUMP  
10 OTHER THEORIES. BUT IN GENERAL, I THINK THERE IS A BIG VALUE  
11 IN ANTICIPATING THE LONG-TERM, DEVELOPING PROJECTS, DEVELOPING  
12 GOALS, GETTING NEW PARTNERS ENGAGED BECAUSE THIS'S THE FUTURE  
13 OF FINISHING THE TRAIL. SO I DON'T WANT TO FORGET THAT PIECE  
14 EVEN THOUGH IT'S MAYBE -- NOT BY DEFINITION, IT'S VAGUE GOING  
15 ON IN. SO BUT OF COURSE IF YOU'RE NOT GETTING THINGS COMING  
16 FORWARD THAT NEED THE MONEY, IN A REASONABLE TIME FRAME, THEN  
17 GO AHEAD AND THROW IT AWAY -- WELL, NOT THROW IT AWAY -- BUT  
18 THROW IT INTO ANOTHER PROJECT THAT WILL FINISH IT OFF.

19

20 **MAUREEN GAFFNEY:** YEAH. AND JUST WANT TO ADD, TOO, THAT OF  
21 COURSE OUR REGULAR PROCESS WILL BE USED, SO YOU WILL BE SEEING  
22 THE GRANT APPLICATIONS FOR THESE PROJECTS. THEY WILL BE COMING  
23 TO YOU AS THEY ALWAYS DO. SO.

24



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1 **BRENDA BUXTON:** LET ME JUST ASK, JUST TO EXPLORE THIS AND BE  
2 DONE WITH IT. IS THERE ANY DOWNSIDE TO NOT HAVING A SORT OF  
3 GRANT ROUND EVEN THOUGH IT'S EYE SMALL AMOUNT OF MONEY AND  
4 IT'S WORTH A BIG TO DO BUT IS THERE GOING TO BE SOMEBODY OUT  
5 THERE WHO'S FEELINGS ARE GOING TO GET HURT BECAUSE THEY DIDN'T  
6 KNOW OR SOMETHING WE COULD POTENTIALLY BE MISSING I WANT TO  
7 MAKE SURE THERE ISN'T A FATAL FLAW THAT IF WE DON'T DO THE  
8 TRADITIONAL PUBLICITY AND CALL FOR PROPOSALS, WHATEVER YOU  
9 WANT -- I DON'T KNOW WHAT IT WAS CALLED.

10

11 **JOHN WOODBURY, CHAIR:** ANY THOUGHTS?

12

13 **LEO DUBOSE:** I'M IN AGREEMENT THAT WE SHOULD REACH OUT TO OUR  
14 PARTNER, BUT IF THERE IS EYE PROJECT WE WHERE WE HAVE A LOT OF  
15 PEOPLE SOME PLACE IN THAT AREA THAT WOULD BE SOMETHING TO  
16 FOCUS O SO I AM TORN BETWEEN LOOKING TO WHAT PROJECTS OUR  
17 PARTNERS MIGHT WANT, BUT ALSO THINKING IN TERMS OF IS THERE  
18 SOME AREA WHERE WE MIGHT BE ABLE TO STIMULATE A PARTNER MIGHT  
19 BE SOMETHING VALUABLE TO US.

20

21 **JOHN WOODBURY, CHAIR:** HOW ABOUT THIS AS SOMETHING IN THE  
22 MIDDLE HERE, WHICH IS -- THERE IS A VALUE IN COMMUNICATION,  
23 AND A CALL FOR PROJECTS AS A WAY OF COMMUTING BUT CALL FOR  
24 PROJECTS AS A FORMAL PROCESS IS A VERY TIME CONSUMING  
25 ENTERPRISE, AND IT WASTES YOUR TIME AND PEOPLE'S TIME. BUT I



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1 THINK IT WOULD MAKE SENSE. WE KNOW THE JURISDICTIONS THAT ARE  
2 ALONG THE BAY TRAIL. WE KNOW THE MAJOR ORGANIZATIONS THAT HAVE  
3 AN INTEREST IN THAT, WHO ARE DOING THINGS ONE WAY OR THE OTHER  
4 ALONG THE BAY TRAIL, JUST A SIMPLE COMMUNICATION SAYING WHAT  
5 WE'RE UP TO. AND SAYING, GET AHOLD OF US IF YOU HAVE A PROJECT  
6 AND IDEA THAT YOU WANT TO TALK ABOUT. SO IT'S MORE OF AN  
7 INQUIRY, IT'S INFORMATION, IT'S COMMUNICATION, BUT IT'S NOT A  
8 FORMAL GRANT REVIEW PROCESS. HOW DOES THE REST OF THE STEERING  
9 COMMITTEE FEEL ABOUT IT?

10

11 **BRENDA BUXTON:** I THINK THAT WOULD BE FINE IF WE'RE COVERING  
12 ENOUGH PEOPLE, YOU KNOW, LIKE THE LISTS ARE CURRENT, AND YOU  
13 KNOW, LIKE, WE WILL HAVE NOTIFIED EVERYBODY. SO TO SPEAK, THAT  
14 WE HAVE A LITTLE BIT OF MONEY AND WE'RE GOING TO GIVE IT OUT.  
15 TELL US WHAT'S YOUR IDEAS. YOU KNOW, AND THEN WHEN WE HEAR THE  
16 GOOD PROJECTS, ENCOURAGE THEM TO FILL OUT THE FORM, THE  
17 APPLICATION THAT COMES BACK TO THE STEERING COMMITTEE, OR  
18 BOARD. I JUST WANT TO MAKE SURE, I ASSUME THE LIST IS PRETTY  
19 CURRENT, AND WE REALLY HAVE ALL THE KEY PLAYERS.

20

21 **JOHN WOODBURY, CHAIR:** OTHER THOUGHTS?

22

23 **JUAN RALGOZA, TREASURER:** THAT SOUNDS LIKE A GREAT APPROACH.  
24 AGREED.

25



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1   **JOHN WOODBURY, CHAIR:** OKAY. WELL THIS IS NOT AN ACTION ITEM.  
2   IT'S JUST INFORMATION, I BELIEVE. SO IF THERE -- IS THERE  
3   ANYTHING FURTHER ON THIS?

4

5   **BRENDA BUXTON:** WERE WE COULD ASKED TO MAKE A DECISION? OWE  
6   IT'S JUST UPDATE.

7

8   **JOHN WOODBURY, CHAIR:** IT'S AN INFORMATIONAL REPORT AND GETTING  
9   GUIDANCE IN A GENERAL WAY. CORRECT? MAUREEN? LEE? OKAY. SO  
10   WITH THAT, WHAT'S THE NEXT STEP ON THIS? MAUREEN?

11

12   **MAUREEN GAFFNEY:** WELL, I THINK WE -- YOU KNOW, WE DID ALREADY  
13   PUT TOGETHER A LIST OF -- A CURRENT LIST OF PARTNERS, SO WE  
14   HAD THAT UPDATE FROM LAURA BEFORE SHE LEFT, WHICH IS GREAT.  
15   AND, YOU KNOW, I THINK THAT LEE AND I WILL JUST GO BACK OVER,  
16   YOU KNOW, THOSE LIST OF CONTACTS TO MAKE SURE LIKE WE FEEL  
17   THAT WE HAVE EVERYONE, AND THEN WE'LL DRAFT A NOTE AND  
18   PROBABLY RUN IT BY BRENDA AND YOU JOHN, AND SAY DOES THIS  
19   REFLECT WHAT WE THINK WE ALL HEARD FROM YOU, AND WE'LL BE ALL  
20   TO THE RACES AND WE'LL BE USING THE SAME, YOU KNOW, CRITERIA,  
21   AND THE SAME APPLICATION, YOU KNOW, WITH THE ONLY -- ONLY THE  
22   SMALL ADDITION THAT FOR THE ESTAX MONEY THIS WE'LL BE SAYING,  
23   IF YOU ARE APPLYING FOR THAT SHOW US A MAP AND PROVE IT TO US  
24   THAT YOU'RE IN THE ESTAX. WE KNOW THAT'S THE APPROACH.

25



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1 **SPEAKER:** WHEN WE REACH OUT TO OUR PARTNERS FOR INTEREST IS THE  
2 DIRECTION TO FOCUS ON, WELL, THREE DEFINITELY LEVELS I'M  
3 THINKING ABOUT, ON THE AREAS THAT, THE ORGANIZATIONS WITHIN  
4 ALL THE PARTNERS, LETTING THEM KNOW WE HAVE A GRANT PROJECT.  
5 IS A GOOD THING BUT THE VAST MAJORITY ARE NOT GOING TO BE  
6 WITHIN ASDAQ AND SORT OF DANGLING PROJECTS IN FRONT OF PEOPLE  
7 THAT THEY CAN'T HAVE.

8

9 **JOHN WOODBURY, CHAIR:** AT THE RISK OF NOT OVERTHINKING THIS TOO  
10 MUCH. YOU KNOW, BOTH PEOPLE KNOW THAT THE PROP 68 GRANT FUND  
11 HAVE DIFFERENT POTS AND STRINGS ATTACHED IT'S NOT GOING TO BE  
12 A SURPRISE TO ANYBODY I DON'T KNOW THAT THERE IS MUCH OF A  
13 DOWNSIDE TO SAYING -- AT THE SAME TIME WE WANT ALL  
14 JURISDICTIONS THAT HAVE SECTIONS TO THE BAY TRAIL TO BE  
15 ENCOURAGED TO DO SOME PLANNING TO THEIR AREAS. I DON'T THINK  
16 THERE IS A DOWNSIDE TO JUST HAVING ONE LETTER THAT GOES TO  
17 EVERYBODY THAT HAS A PIECE OF THE BAY TRAIL. JUST DON'T OVER  
18 PROMISE WHAT'S AVAILABLE.

19

20 **MAUREEN GAFFNEY:** JUST SHOW THEM WHAT WE HAVE, AND THEY'LL GO  
21 OH THAT'S NOT A LOT OF MONEY.

22

23 **JOHN WOODBURY, CHAIR:** AT THE SAME TIME, WE LET THEM KNOW SO WE  
24 CONTINUE THE CONNECTION AND THAT'S WORTH DOING.

25



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1 **SPEAKER:** OKAY.

2

3 **MAUREEN GAFFNEY:** THANKS YOU GUYS.

4

5 **JOHN WOODBURY, CHAIR:** THANK YOU ALL. ITEM FIVE ON THE AGENDA.  
6 INFORMATION UPDATE ON WORK PLANNING AND STAFFING STRUCTURE AT  
7 MTC AND BRAD PAUL AND ANDREW, YOU'RE GOING TO TAKE THE LEAD, I  
8 BELIEVE. BRAD YOU'RE MUTED.

9

10 **BRAD PAUL:** THAT HAPPENS TO ME ALL THE TIME. WHEN I INTRODUCED  
11 MYSELF I'M NOW DEPUTY EXECUTIVE DIRECTOR FOR LOCAL GOVERNMENT  
12 SERVICES, BUT I GOT TO KNOW THE BAY TRAIL PROGRAM AND STAFF  
13 BACK WHEN I JOINED ABAG IN MARCH OF 2013 AS THE DEPUTY  
14 DIRECTOR AND I GOT PROMOTED IN 2016 TO ACTIVE DIRECTOR AS WE  
15 STARTED CONSOLIDATIONS OF MTC STAFF, AND THAT HAPPENED JULY  
16 23RD WHEN I BECAME THE EXECUTIVE DIRECTOR FOR COMBINED ABAG  
17 MTC STAFF AND I BEGAN SAN FRANCISCO ESTUARY PARTNERSHIP AND  
18 BAYREN ENERGY PROGRAM, FINANCE AUTHORITY BUT BACK THEN BAY  
19 TRAIL WEN TO THE REGIONAL PLANNING PROGRAM WHICH WAS WITH  
20 DIRECTOR ALIX BOCKELMAN DEPUTY DIRECTOR FOR POLICY. AND IN  
21 2018 THE PLANNING DEPARTMENT STARTED A STRATEGIC PROCESS AND  
22 AS A RESULT AND REORGANIZATION TWO PLANNING SECTORS LEFT  
23 REGIONAL BAY TRAIL CAME TO LOCAL GOVERNMENT SERVICES MY  
24 DEPARTMENT AND BIKESHARE WENT TO PROGRAM OPERATIONS. THAT'S  
25 WHAT HAPPENED UNTIL A FEW WEEKS AGO WHEN I GOT A CALL FROM



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1 LAURA WHEN SHE SAID SHE IS BOTH RETIRING AND GOING TO  
2 SCOTLAND. I WAS SAD TO SEE HER GO BUT HAPPY FOR THE REASONS  
3 SHE WAS GOING THERE. THEN I GOT A PHONE CALL DEPUTY DIRECTOR  
4 ANDY F OF OPERATIONS, HE THOUGHT ABOUT HAVING THE BAY TRAIL  
5 PROGRAM MOVE INTO OPERATIONS SINCE BEFORE THE STAFF  
6 CONSOLIDATION AND REALLY WAYS THAT HE COULD HELP TAKE THE BAY  
7 TRAIL TO THE NEXT LEVEL. HE UNDERSTOOD HOW HARD THE LAST 150  
8 MILES WAS GOING TO BE AND HOW EXPENSIVE AND HE HAS THE ABILITY  
9 IN HIS TEAM TO ADDRESS OPERATIONS AND MAINTENANCE CONCERNS. SO  
10 HE AND I HAD LONG CONVERSATIONS AND I BECAME INTRIGUED BY THIS  
11 IDEA BECAUSE HIS TEAM HELPED OUT THE SAN FRANCISCO ESTUARY  
12 PARTNERSHIP WITH PROBLEMS THEY HAD WITH CONSTRUCTING A GREEN  
13 WATER DISTRICT IN A NUMBER OF CITIES IN THE EAST BAY AND  
14 BECAUSE HIS TEAM IS SO EXPERIENCED IN NOT JUST DESIGN BUT  
15 CONTRACTING AND MANAGEMENT THEY STEPPED IN AND REALLY HELPED  
16 GET ACROSS THE FINISH LINE AND ACTUALLY HELPED WITH SOME EXTRA  
17 FUNDING. SO AFTER MY INITIAL MEETING WITH ANDY, WE BROUGHT  
18 MAUREEN AND LEE AND BEN AND VIJAY INTO THE ONGOING DISCUSSION.  
19 I'M GOING TO STOP AND LET ANDY PICK UP THE STORY TO TALK ABOUT  
20 HOW HIS STORY INVOLVED LINKING RAIL WORKERS AGENCY TO THE  
21 LARGER TRANSPORTATION PROGRAM AND REALLY HOW THE PLAY  
22 STRENGTHENS OPERATIONS DEPARTMENT DESIGN CONTRACT CONSTRUCTION  
23 MANAGEMENT AND MAINTENANCE. ANDY.  
24



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1   **ANDREW FREMIER:** THANKS BRAD FOR THE INTRODUCTION AND I WANT TO  
2   THANK JOHN IS MAUREEN FOR GIVES US A FEW MINUTES ON THE  
3   AGENDA. IT'S NICE TO MEET YOU ALL. I HAVE MET SEVERAL OF YOU  
4   OVER THE YEARS BUT LET ME DO A FORMAL INTRODUCTION SO YOU GET  
5   AWARENESS OF WHAT OPERATIONS MEANS AT MTC AND ABAG AND THE BAY  
6   AREA TOLL AUTHORITY. SO I HAVE BEEN AT MTC FOR 15 YEARS NOW,  
7   ALL AS A DEPUTY EXECUTIVE DIRECTOR, WHEN I GOT HERE MY ROLE  
8   WAS PRIMARILY THE BAY AREA TOLL AUTHORITY, AND I WAS HIRED TO  
9   DELIVER THE SEISMIC RETROFIT PROGRAM INCLUDING THE SAN  
10   FRANCISCO BAY OAKLAND BRIDGE BUT SOON AFTER I GOT HERE THERESE  
11   MCMILLAN FLEW OFF TO WASHINGTON AND WE DECIDED TO REORGANIZE  
12   AND TAKE ADVANTAGE OF SOMETHING THAT WAS PRETTY OBVIOUS TO US.  
13   WE HAD HIGHWAY OPERATIONS ON ONE SIDE OF THE LEDGER AS WELL AS  
14   TRANSE LINK OR CLIPPER AT THE TIME, WE HAD FASTRAK AND THE  
15   BRIDGES ON THE OTHER SIDE OF THE LEDGER AND IT SEEMED LIKE  
16   THERE WAS AN OBVIOUS SYNERGY BETWEEN THE HIGHWAYS AND THE  
17   BRIDGES BECAUSE THEY'RE OBVIOUSLY VERY MUCH CONNECTED AND  
18   RELIANT ON ONE ANOTHER. WE MERGED THE TWO ENTER OPERATIONS AND  
19   KIND OF HAD A GOOD PROGRAM FOR ALL HIGHWAY AND TRANSIT  
20   OPERATIONS THAT HAPPEN ON THE SYSTEM. BUT OPERATIONS IS AN  
21   ITEM THAT DOES TEND TO EVOLVE OVER TIME, AND WE HAVE TAKEN  
22   SOME ADDITIONAL RESPONSIBILITIES, AND WE HAVE ALSO, IN THE  
23   COMING YEARS, DECIDED TO TAKE ON A BUILDING. SO, LET ME TELL  
24   YOU ABOUT WHAT OPERATIONS IS, DIRECTLY. I HAVE GOT FIVE  
25   DIRECTORS. TWO OF THEM ARE INTERNALLY FACING. THEY DO ALL OF



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1 THE INTERNAL OPERATIONS ASSOCIATED WITH MANAGING OUR 375 BAY  
2 AREA METRO CENTER. ALSO THE HR COMPONENTS, AND THE CONTRACTS  
3 FOR ALL OF THE FAMILY OF AGENCIES. I ALSO, INTERNALLY HAVE THE  
4 IT DEPARTMENT. SO I HAVE GOT THE CHIEF INFORMATION OFFICER FOR  
5 THE FAMILY OF AGENCIES, AND THEN I HAVE GOT THREE DIRECTORS  
6 THAT ARE OUTWARDLY FACING. THE FIRST ONE IS CALLED THE  
7 ELECTRONIC PAYMENT SECTION AND THAT'S ANOTHER MARRIAGE OF  
8 DIRECTLY MERGING FASTRAK AND CLIPPER INTO ONE UNIT WITH THE  
9 IDEA OF EVENTUALLY CREATING A MORE SEAMLESS OPPORTUNITY,  
10 OBVIOUSLY DESIGNED TO GET PEOPLE OUT OF CARS AND INTO OTHER  
11 FORMS OF TRANSPORTATION, THAT ARE EITHER HEALTHIER FOR THE  
12 REGION, OR HEALTHIER FOR THE INDIVIDUAL. AND THAT'S REALLY  
13 KIND OF THE INITIAL CONNECTION TO SOME OF THE ACTIVE  
14 TRANSPORTATION WORK. I ALSO HAVE WHAT'S CALLED THE DESIGN AND  
15 PROJECT DELIVERY SECTION. AND THAT SECTION REALLY HAS EXPANDED  
16 ITS PORTFOLIO QUITE A BIT IN THE LAST HANDFUL OF YEARS, AND  
17 IT'S TAKEN ON WHAT WAS TRADITIONALLY OUR OPERATIONS FUNCTIONS  
18 ON THE HIGHWAYS AND THE ARTERIALS, BUT IT'S REALLY TAKEN A  
19 MUCH GRANDER LOOK AT WHAT WE CAN DO TO MEET THE PLAN'S  
20 OBJECTIVES ABOUT GETTING PEOPLE OUT OF THEIR CARS AND GETTING  
21 PEOPLE OUT OF SINGLE OCCUPANCY VEHICLE, IN PARTICULAR. AND WE  
22 FOCUSED THE LAST HANDFUL OF YEARS ON A SERIES OF REQUESTS BY  
23 THE COMMISSION TO FIND SOME LOW HANGING FRUIT THAT ISN'T LARGE  
24 CAPITAL PROJECTS, ISN'T PUTTING OUT NEW LANES OF HIGHWAY, BUT  
25 IS REALLY OFFERING OPPORTUNITIES TO GET PEOPLE OUT OF THEIR



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1 CARS. AS SAID SEVERAL TIMES. AND WE HAVE BEEN VERY SUCCESSFUL  
2 WE HAVE A SERIES OF PROJECTS WE CALL BAY AREA FORWARD PROJECTS  
3 THAT HAVE ALL BEEN DESIGNED TO IMPROVE TRANSIT ACCESS HIGH-  
4 OCCUPANCY ACCESS AND ACTIVE TRANSPORTATION THROUGHOUT THE  
5 REGION. OUR BIGGEST SINGLE -- SUCCESS IN THAT ARENA HAS BEEN  
6 THE SAN RAFAEL BRIDGE PROJECT ON BOTH END OF THE BRIDGE, I  
7 INCLUDED THAT IN A PREVIOUS ITEM. WE HAVE ENERGY ON THE  
8 BAYSIDE, CONNECTING BART STATION TO RICHMOND BRIDGE AND WE  
9 HAVE A FULL SET OF DESIGN PLANS THAT CONNECT THE WEST END BUT  
10 PART OF THE RECOVERY STRATEGY AND BAY AREA TOLL AUTHORITY HAS  
11 CREATED DELAY IN THAT BUT WE ARE PURSUING AGGRESSIVELY ACTIVE  
12 TRANSPORTATION MONEY TO FINISH THAT GAP ON EAST SAN FRANCISCO.  
13 THAT WAS ONE OF MY FIRST INTERNAL ACTIONS WITH THE REGIONAL  
14 TRAIL STAFF. THAT WAS THE GROUP BRAD TOOK ON WITH THE BAY  
15 WHEELS FUNCTION AND WE SPENT QUITE OF BIT OF ENERGY IN  
16 FIGURING OUT HOW TO MOVE THE NEEDLE ON ACTIVE TRANSPORTATION  
17 AND THEIR DIRECT RESPONSIBILITY IS NOT BEEN THE BAY TRAIL SIZE  
18 BUT THE ANALOGY OF THE BAY BRIDGES AND HIGHWAY CONNECTION  
19 REALLY APPLY TO THE BAY AREA AS WELL AS NETWORK OF BIKE AND  
20 PEDESTRIAN ACCESS THAT GET YOU INTO THE CITIES THAT ARE STILL  
21 CONNECTED TO THE TRAILS BUT NOT DIRECTLY RELATED. AND WE  
22 STARTED TO SEE SYNERGIES IN THAT GROUP AND SAW THIS AS A GREAT  
23 OPPORTUNITY TO MARRY THE FUNCTIONS. THE WORK THAT WE'RE DOING  
24 AS LEAD FOR PROJECT DELIVERY, ON STATE ROUTE 37, WE ALL KNOW  
25 THAT'S A BIG HOLE IN THE REGION, IN TERMS OF BIKE ACCESS. WE



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1 KNOW WE'RE GOING TO INVEST QUITE A BIT OF ENERGY AND RESOURCES  
2 INTO MAKING THAT CONNECTION MORE VIABLE BOTH FOR THE BUSINESS  
3 COMMUNITY BUT ALSO FOR ACTIVE TRANSPORTATION. AND WE SEE THAT  
4 AS ANOTHER PLACE WHERE THERE IS A REAL OVERLAP IN CONNECTION  
5 THAT CAN BE SUPPORTED BY PUTTING THE TWO FUNCTIONS TOGETHER.  
6 BRAD MENTIONED OUR FIELD OPERATIONS AND ASSET MANAGEMENT.  
7 THAT'S MY LAST DIRECTOR. THAT DIRECTOR INTERFACES WITH  
8 CALTRANS AND THE TRAFFIC MANAGEMENT CENTER FOR THE BAY AREA  
9 BUT ALSO THE BRIDGES THEY ARE THE FOLKS THAT ARE KEEPING THE  
10 BRIDGES OPERATING AND THEY WORK VERY MUCH IN CONCERT WITH  
11 CALTRANS TO ASSURE THAT THOSE IMPORTANT PROJECTS -- OR  
12 IMPORTANT BRIDGES STAY OPERATIONAL. BUT THEY'RE ALSO THE ONES  
13 THAT ARE WORKING ON DELIVERING THE CONNECTION TO, THROUGH ALL  
14 THE WAY INTO SAN FRANCISCO, ON THE SAN FRANCISCO BAY BRIDGE  
15 AND THAT ARENA WE IDENTIFIED YEARS AGO THAT IT WAS A WONDERFUL  
16 INVESTMENT TO CREATE A BIKE PATH ON THE EAST BAY BRIDGE BUT I  
17 THINK WE ALL KNOW IT DOESN'T GO ANYWHERE AND DOESN'T HAVE GOOD  
18 CONNECTIONS INTO WEST OAKLAND, AND DOESN'T HAVE ANY GOOD  
19 CONNECTION INTO SAN FRANCISCO BEYOND EVEN THE ISLAND. SO WE  
20 HAVE BEEN WORKING AGGRESSIVELY IN PARTNERSHIP WITH THE  
21 REGIONAL TRAILS STAFF TO BE AS CREATIVE AS WE CAN, TO TRY TO  
22 MAKE THOSE CONNECTIONS REAL. AND FINISH IN RELATIVELY NEAR  
23 ORDER THAT CONNECTION INTO SAN FRANCISCO. AND, AGAIN, THAT IS  
24 A MAJOR INVESTMENT THAT WE ARE COMMITTED TO, AND THAT THE BAY  
25 AREA TOLL AUTHORITY AND ITS POLICY MAKERS HAVE BEEN VERY



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1 SUPPORTIVE OF, AND I THINK WE ALL KNOW IN ZOOM RIGHT HERE HOW  
2 IMPORTANT THE BAY AREA TOLL AUTHORITY IS TO THE BAY TRAIL,  
3 AND, AGAIN, BEING SORT OF IN CHARGE OF THE AUTHORITY, AS A  
4 STAFF DIRECTOR, WE DO THINK THAT IT IS TIME TO KIND OF MAKE  
5 SURE THAT MARRIAGE IS REALLY TAKEN ADVANTAGE OF ALL OF THE  
6 STRENGTHS IN THE AGENCY AND CAPITALIZING ON REALLY THIS MERGED  
7 STAFF. SO, WHAT WE HAVE PROPOSED, AND ARE ABOUT READY TO  
8 EXECUTE, AND WE'RE LOOKING FOR A LITTLE BIT OF ADVICE TO MAYBE  
9 FINE TUNE IT, IS A REDEFINITION OF LAURA'S VACANCY. TO CREATE  
10 THE SAME LEVEL OF POSITION, AND WHAT WE CALL AN ASSISTANT  
11 DIRECTOR THAT WOULD MANAGE MY MOBILITY SECTION WHICH WOULD  
12 DEAL PRIMARILY WITH ALL OF THE WORK WE'RE DOING MANAGING THE  
13 BAY WHEELS PROGRAM WHICH IS THE REGIONAL BIKESHARE A LOT OF  
14 THE WORK WE'RE DOING IN MICRO MOBILITY WORKING WITH THE CITIES  
15 TO MAKE THE FIRST LAST MILE CONNECTION TO TRANSIT HUBS AND  
16 TRAILS MUCH MORE REAL AND MARRY IT WITH THE REGIONAL TRAIL  
17 EFFORT. YOU KNOW ABOUT MAUREEN'S AND LEE'S EXPERTISE BUT WE  
18 HAVE A HANDFUL OF OTHER FOLKS IN THE OPERATIONS ARENA THAT ARE  
19 VETTED AND UNDERSTANDING HOW TO HELP THE LOCAL CITIES IN  
20 COMPETITIVE LOCAL GRANTS BUT ALSO AS BRAD POINTED OUT THE  
21 MAINTAINING THE SYSTEM WE ARE INVESTED IN. THE ONE THING WE DO  
22 SHARE ALL THROUGHOUT THE AGENCY IS YOU CAN'T PUT NEW INVENTORY  
23 OUT IF YOU DON'T FIGURE OUT HOW TO MAINTAIN IT AND OPERATE IT  
24 SAFELY FOR THE FUTURE. AND I'M NOT COMMITTING TO OVERALL  
25 MAINTENANCE OF THE BAY TRAIL, BUT I AM COMMITTING TO PROVIDING



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1 RESOURCES AND MAKING SURE THAT WHEN PROJECTS COME OUT, THEY  
2 HAVE A NAVIGATION PATH THAT ALLOWS FOR THAT OPERATION AND  
3 MAINTENANCE TO TAKE PLACE AND WE CAN OFFER, AS BRAD MENTIONED  
4 IN THE TECHNICAL AREA QUITE A BIT TO THE SMALL CITIES AND  
5 NEGOTIATE WITH THE STATE OF CALIFORNIA WHERE NECESSARY TO MAKE  
6 SURE THAT THOSE MAINTENANCE AGREEMENTS ARE IN PLACE. SO BOTTOM  
7 LINE IS, WE REALLY THINK THAT MOVING THE REGIONAL TRAIL INTO  
8 OPERATIONS GIVES IT AN OPPORTUNITY NOT ONLY TO REALLY SUCCEED  
9 AT USING OUR VERY LIMITED RESOURCES MORE EFFICIENTLY, BUT  
10 CREATE A MUCH BETTER VISION FOR THAT CONNECTIVITY THAT IS  
11 GOING ON BEYOND JUST THE BAY TRAIL FOOTPRINT, AND I THINK,  
12 REALLY MAKES A WONDERFUL TRANSITION INTO, YOU KNOW, MARRYING  
13 THE STAFF IN A SEAMLESS WAY ACROSS THE AGENCY. BECAUSE MY  
14 OPERATIONS SECTION REALLY DIDN'T HAVE A DIRECT RELATIONSHIP  
15 WITH THE ABAG FUNCTIONS UNTIL YOU REALLY STARTED LOOKING AT  
16 SOME OF THE EXCITING THINGS THAT ARE HAPPENING IN THE TRAIL,  
17 AND HOW THEY'RE REALLY CONNECTED TO A LOT OF OUR COMMITMENTS  
18 IN THE BRIDGE CORRIDORS. SO THAT'S OUR PITCH. AND I AM HAPPY  
19 TO TAKE ANY QUESTIONS IF THERE ARE ANY. BUT WE ARE REALLY  
20 LOOKING FORWARD TO THIS MOVE, AND THINK IT'S PUTTING THE BAY  
21 AND THE REGIONAL TRAILS IN A PLACE WHERE THEY CAN GET TAKEN  
22 CARE OF FOR A GOOD LONG TIME.

23

24 **BRAD PAUL:** IF I COULD ADD ONE MORE THING ANDY TALKED ABOUT  
25 THIS MOMENT HE HAD YEARS AGO WHEN HE STOPPED SEE THE BIKE PATH



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1 ALONG THE BAY BRIDGE AS A RECREATION PIECE BUT AN ACTIVE  
2 TRANSPORTATION PIECE WHEN CHANGES THE WAY PEOPLE THINK ABOUT  
3 IT AND THE WAY YOU CAN FUND T I HAD A SIMILAR MOMENT A COUPLE  
4 OF MONTHS AGO, AND I AM GOING SEE IF I CAN GET THIS RIGHT  
5 MAUREEN, IT'S THE CARQUINEZ SCENIC LOOP TRAIL, I WAS WATCHING  
6 A PRESENTATION SHE WAS DOING FOR THE CITY COUNCIL OF BENICIA  
7 IT WAS THIS CHART OF INNER AND OUTER LOOP OF THE TRAIL PLUS  
8 THE WATER TRAIL POINTS AROUND IT AND I HEARD THE PEOPLE OF  
9 BENICIA TALK ABOUT HOW IT WAS AN ECONOMIC DEVELOPMENT TOOL FOR  
10 THEM BECAUSE IT WAS GOING TO BRING PEOPLE FROM VALLEJO AND  
11 CROCKETT, INTO DOWNTOWN BENICIA WHERE THEY MIGHT BUY A CUP OF  
12 COFFEE, BUY LUNCH, A T-SHIRT, SOMETHING FOR THEIR BIKE. AND I  
13 STARTED THINKING ABOUT THE BAY TRAIL IS NOT ONLY RECREATION  
14 AND ACTIVE TRANSPORTATION BUT IT'S ALSO ECONOMIC DEVELOPMENT.  
15 AND ANDY WAS SAYING IF WE CAN GET PEOPLE TO SEE IT AS ALL  
16 THREE OF THOSE THINGS IT OPENS UP NEW AREAS FOR FUNDING AND  
17 SUPPORT. THAT'S WHY WE'RE EXCITED ABOUT THIS. I'LL STOP THERE.

18

19 **JOHN WOODBURY, CHAIR:** ANY THOUGHTS? COMMENTS FROM ANYONE? SO,  
20 OKAY. BRENDA?

21

22 **BRENDA BUXTON:** I WASN'T CLEAR, ANDY, FROM YOUR DESCRIPTION,  
23 HOW THE STAFFING WAS GOING TO WORK. AND I -- I WOULD JUST WANT  
24 TO MAKE SURE THAT THE STAFF ASSIGNED TO THE BAY TRAIL, THAT  
25 STAYS THE MAJORITY OF THEIR WORK. BECAUSE THAT KIND OF IN



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1 DEPTH KNOWLEDGE CONSTANTLY INTERACTING WITH CITIES, YOU KNOW,  
2 GETTING TO KNOW THE PLAYERS, GETTING TO KNOW THE GEOGRAPHY, IS  
3 SO VALUABLE FOR THE CONSERVANCY RELIES ON STAFF IN THAT  
4 DEPARTMENT FOR ADMINISTERING THE PROGRAM AND TO KNOW THE LAY  
5 OF THE LAND LIKE THAT. SO I WOULD JUST WANT TO MAKE A PLEA TO  
6 HAVE CONCENTRATED STAFF REALLY DEDICATED TO THAT TASK VERSUS  
7 SPREADING OUT BAY TRAIL STUFF AMONGST A BUNCH OF DIFFERENT  
8 PEOPLE.

9

10 **ANDREW FREMIER:** IT'S NOT SPREADING THINGS OUT EXCEPT  
11 RESOURCES. WHEN WE WORKED ON THE RICHMOND SAN RAFAEL PRIVILEGE  
12 I HAD STAFF WORKING ON THE PROJECT AND MAUREEN AND LEE WERE  
13 HELPING US AS STAKEHOLDER. IN THE DEVELOPMENT OF THE PROJECT  
14 IT BECAME MORE IMPORTANT TO HAVE THEM AS PART OF THE TEAM AND  
15 NOT AS STAKEHOLDER AND I THINK IN MY MIND AND A LOT OF FOLKS  
16 MINDS THAT IS DONE ADDITIONAL RESOURCE AND OVERSIGHT AS A  
17 RESULT OF PROJECT DELIVERY RESOURCE. AND I THINK THE TIME HAS  
18 COME FOR US TO REALLY CONCENTRATE ON DELIVERING THESE PROJECTS  
19 AS QUICKLY AND EFFICIENTLY AS POSSIBLE. SO BY BRINGING THEM  
20 INTACT UNDER AN ASSISTANT DIRECTOR WHO IS ALSO DEALING WITH  
21 OUR OTHER ACTIVE TRANSPORTATION MODES ALLOWS US TO HAVE  
22 RESOURCES TO GO TO BOTH DIRECTION WHEN NECESSARY. SO THE CLEAR  
23 ANSWER IS, THEY HAVE ABILITY INTACT THEY ARE COMING DIRECTLY  
24 AND WILL TAKE ADVANTAGE OF RESOURCES THAT WE CAN THROW ACROSS  
25 THE AISLE TO THEM AS WELL AS TAKE ADVANTAGE OF THEIR EXPERTISE



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1 IN REALLY TRYING TO MAKE SURE THE BAY AREA DOES MUCH BETTER IN  
2 THE ACTIVE TRANSPORTATION ENVIRONMENT THAN WE HAVE DONE IN THE  
3 PAST. BECAUSE I THINK WE'RE ALL AWARE BAY TRAIL OR OTHERWISE,  
4 WE HAVE NOT PERFORMED ALL THAT WELL AS A REGION IN CAPTURING  
5 ACTIVE TRANSPORTATION MONEY WHEN YOU COMPARE IT TO SOME OF THE  
6 OTHER REGIONS IN THE STATE AND WE WANT TO GET BETTER BOTH IN  
7 TECHNICAL ASSISTANCE IN THE CITIES, AND IN DELIVERING PROJECTS  
8 OURSELVES THAT ARE PART OF YOUR COMMITMENT AND THE REST OF OUR  
9 COMMITMENTS TOO.

10

11 **BRENDA BUXTON:** THAT CERTAINLY SOUND GOOD. MY SECOND CONCERN  
12 WOULD BE THAT THE BAY TRAIL IS MORE RECREATION IN SOME PLACES  
13 THAN ACTIVE TRANSPORTATION BUT THAT DOESN'T BECOME A SECOND  
14 TIER PRIORITY. YOU DIDN'T SAY ANYTHING TO IMPLY THAT. I'M JUST  
15 STATING MY IRRATIONAL FEARS. SO, YOU KNOW, BUT THAT -- THE  
16 RECREATION, THAT, YOU KNOW, SIDE OF THE BAY TRAIL IS EQUALLY  
17 IMPORTANT, AND I WOULD WANT TO -- I HOPE THAT EMPHASIS WOULD  
18 STAY.

19

20 **ANDREW FREMIER:** I APPRECIATE TALKING ABOUT THAT. I LOOK AT MY  
21 FRIEND STEVE MCADAM OUT THERE, BUT MY RELATIONSHIP WITH BCDC  
22 HAS BEEN SORT OF IN THAT CREATIVE MODE. AND LOOK, I BELIEVE IN  
23 THE PUBLIC EXPERIENCE. IS PART OF OUR LEGACY THAT WE WERE ABLE  
24 TO LEAVE ON THE BAY BRIDGE, I THINK IS VERY REWARDING FOR  
25 FUTURE GENERATIONS AND THAT ISN'T DIRECTLY A BIKE PATH BUT



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1 IT'S CONNECTING THE BAY BRIDGE BIKE PATH TO THAT WONDERFUL  
2 SPREAD OF LAND THAT WILL EVENTUALLY BE A FUNCTIONING PARK BUT  
3 WE MANAGED TO SALVAGE A FEW REMNANTS OF THE BRIDGE, AND THEY,  
4 I THINK, REPRESENT ONE OF MY PARTICULAR DESIRES IS TO MAKE  
5 SURE THAT THE PUBLIC EXPERIENCE AND PUBLIC ACCESS IS SOMETHING  
6 THAT WE DON'T LOSE SIGHT OF BECAUSE IT'S NOT ALL ABOUT  
7 TRANSPORTATION. I FULLY AGREE WITH YOU 100 PERCENT. AND I SEE  
8 THE MARRIAGE IN BOTH PLACES. YOU KNOW, TO BRAD'S POINT ON THE  
9 BAY BRIDGE, IT WAS HARD TO SUPPORT THE BAY BRIDGE BIKE PATH  
10 BECAUSE IT WAS AN EXPENSIVE RECREATIONAL PROJECT BUT WHEN THE  
11 E-BIKE SHOWED UP I FELT WE COULD PUT IT IN OUR OVERARCHING  
12 GOALS TRYING TO IMPROVE CLIMATE BY GETTING THE COMMUTE OFF OF  
13 THE AUTOMOBILE BUT THEN YOU GET THE ADVANTAGE OF RECREATION.  
14 THERE IS AN ADVANTAGE AROUND THE COMMUTE OF THE BAY BRIDGE BUT  
15 WHEN A PUBLIC ADVANTAGE IT IS FOR RECREATION IF YOU CAN MAKE  
16 THAT HURDLE. AND I THINK IT'S A VERY IMPORTANT CHANGE WHEN  
17 YOU'RE TALKING TO STAKEHOLDERS THAT NEED TO PAY FOR THAT  
18 THING. STEVE TEACH HI ANDY NICE TO SEE YOU AGAIN. I AGREE WITH  
19 BRENDA. I SEE A LOT OF OPPORTUNITIES TO WHAT YOU'RE SAYING AND  
20 ADDING MORE ACTIVE TRANSPORTATION FOCUS IS IMPORTANT. I JUST  
21 DON'T WANT TO SEE IT DRAIN AWAY FROM RECREATIONAL, AS WELL.

22

23 **ANDREW FREMIER:** DEAL.

24



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1 **JULIE BONDURANT, CO-CHAIR:** I HAVE A QUESTION REGARDING  
2 STAFFING ON THE RECREATIONAL END OF IT. SO THE WATER TRAIL AND  
3 STAFF POSITION IS THAT CONSIDERED A PART OF THIS GROUP?

4

5 **ANDREW FREMIER:** YES IT IS.

6

7 **BRENDA BUXTON:** OKAY.

8

9 **ANDREW FREMIER:** THERE WAS A COMMITMENT WE HAD WITH OUR  
10 PLANNING FOLKS BUT ONE DAY THAT WILL RUN OUT AND THE PLAN IS  
11 IT WILL BE COMPLETELY IN OUR PURVIEW BUT THAT'S NOT SOMETHING  
12 THAT GOT CHANGED BY THIS DECISION. THIS'S A PREVIOUS AGREEMENT  
13 THAT WE'RE WORKING OURSELVES THROUGH. CORRECT BEN?

14

15 **JULIE BONDURANT, CO-CHAIR:** I THINK THAT'S CRITICAL FROM THE  
16 RECREATION AND THEN ALSO, A LOT OF THE STAGING AREAS, THEY  
17 OVERLAP, AND THE FUNCTIONS. PEOPLE BIKING, YOU KNOW, WE HAVE  
18 TALKED ABOUT IN THE LONG-TERM, YOU KNOW, THAT YOU MIGHT BE  
19 ABLE TO BIKE TO WHERE YOU'RE KAYAK IS STORED AND GO ON. SO  
20 THERE IS REALLY AN INTERCONNECTION THAT THE WATER TRAIL AND  
21 BAY TRAIL STAFF HAVE WORKED VERY CLOSELY ON, AND I WOULD NIGHT  
22 SEE THAT DIMINISHED IN ANY WAY.

23

24 **JOHN WOODBURY, CHAIR:** LOOKS LIKE I DISAPPEARED. CAN YOU HEAR  
25 ME?



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1

2 **BRAD PAUL:** YEAH.

3

4 **JOHN WOODBURY, CHAIR:** OKAY. I LEFT MY VISUAL. SO THIS TOTAL  
5 REORGANIZATION RAISED IN MY MIND A QUESTION THAT I DIDN'T  
6 REALLY HAVE AN ANSWER TO. I CAME KIND OF LATE TO THE BAY  
7 TRAIL. I HAVE ONLY BEEN REALLY INVOLVED, WHAT? FOR LAST 5, 6,  
8 7 YEARS, SOMETHING LIKE THAT. BUT, THE BAY TRAIL PROJECT HAS  
9 BEEN AROUND FOR SEVERAL DECADES AND IT'S A PRETTY GOOD  
10 COLLABORATION OF A LOT OF LOCAL AGENCIES AND ADVOCATES, IS  
11 BUSINESSES THAT HAVE AN INTEREST IN THE BAY TRAIL. BUT IT'S  
12 ALWAYS BEEN VERY FLEXIBLE OR LOOSE AS TO WHAT THE BAY TRAIL  
13 BOARD IS. AND IT'S A NON-PROFIT ORGANIZATION THAT THE BAY  
14 TRAIL IS IN CHARGE OF THAT'S THE OFFICIAL LEGAL ROLE BUT  
15 BEYOND THAT IT'S NEVER BEEN OFFICIAL WHAT THE BAY TRAIL BOARD  
16 DOES. WHEN THIS WAS ALL WITHIN ABAG'S JURISDICTION, FROM MY  
17 PERSPECTIVE, ABAG JUST TOLD BAY TRAIL STAFF GO FORTH AND DO  
18 YOUR THING. AND THE STAFF DID. AND THE BAY TRAIL BOARD WAS  
19 THERE AS A SOUNDING BOARD AND TO GIVE SOME GUIDANCE, BUT IT  
20 WAS ITS OWN INFORMAL BUT EFFECTIVE OPERATION. WITH THE  
21 REORGANIZATION THAT'S GONE ON, WHAT DOES THAT MEAN? WHAT IS  
22 OUR ROLE, AS A BOARD, GOING FORWARD? AND SO, ANDY, AND BRAD  
23 AND I, AND MAUREEN AND I TALKED ABOUT A WEEK AGO, HAD SOME OF  
24 THIS DISCUSSION, AND AT THAT POINT, I SUGGESTED MAYBE THIS  
25 WOULD BE A GOOD TIME FOR US TO WORK OUT SOME KIND OF AN MOU



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1 THAT LAYS OUT WHAT OUR ROLE IS, WHAT WE CAN EXPECT, AND WHAT  
2 MTC CAN EXPECT FROM US IN THIS PROCESS. IN VERY BROAD BRUSH  
3 TERMS, I THINK THE BOARDS ROLE HAS BEEN, WE ADOPT A WORK  
4 PROGRAM, ANNUALLY, AND THAT GUIDES THE STAFF'S WORK. WE ACT AS  
5 THE, MOSTLY A RUBBER STAMP, BUT THE APPROVAL BODY FOR GRANTS  
6 TO GO OUT THE DOOR, UNDER THE BAY TRAIL FUNDING POTS. I DON'T  
7 THINK WE HAVE EVER SECOND GUESSED THE STAFF ON THOSE PROJECTS  
8 BUT THAT IS OUR ROLE, HAS BEEN OUR ROLE. ANYWAY, SO THAT'S  
9 KIND OF WHERE I'M AT IS ANDY DO YOU HAVE ANY THOUGHTS ON THAT?  
10 OR BRAD?

11

12 **ANDREW FREMIER:** JOHN, ACTUALLY I DO. I DID APPRECIATE THAT  
13 CONVERSATION AND AFTER WE TALKED I HAD THE TUNE THE TO HAVE A  
14 COUPLE OF CONVERSATIONS WITH AMY R. WORTH WHO IS CHAIR OF THE  
15 BATA OVERSIGHT AND I BELIEVE A GOOD PORTION OF FUNDING COMES  
16 FROM BRIDGE TOLLS AND IT'S CERTAINLY LOOKING FOR THAT RM3  
17 MONEY GETS FREED UP SO WE CAN PUT THAT TO WORK. WE BOTH AMY  
18 AND MYSELF SAW OPPORTUNITY TO PROVIDE MORE STRENGTH IN THE  
19 RELATIONSHIP AND WE BOTH CONSIDERED AN MOU OF SORTS TO MAKE  
20 SENSE TO HELP REFINE OUR RESPONSIBILITIES AND GIVE EVERYBODY A  
21 PROPER SEAT@TABLE. WE HAVE ALSO BEEN FORTUNATE BECAUSE BATA  
22 HAS SUPPLEMENTED, IT YOU WILLY PAID FOR A LOT OF THE SORT OF  
23 MARKETING WORK THAT CAME OUT OF THE VIDEOS THAT WE HAVE SEEN  
24 FROM THE BAY AREA BACK ROADS FOLKS. YOU KNOW, SO ONCE AGAIN,  
25 BATA HAS BEEN VERY MUCH INTERESTED IN SUPPORTING THE TRAIL'S



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1 EFFORTS AND I THINK ESTABLISHING A RELATIONSHIP THAT HAS THAT  
2 COMMITMENT ETCHED OUT MAKES A LOT OF SENSE AND I WOULD LIKE TO  
3 WORK ON THAT AFTER WE GET THE TRANSITION DONE BECAUSE I THINK  
4 YOU'RE POINT JOHN IS WELL TAKEN, AND I THINK IT WOULD HELP TO  
5 HAVE A STRONGER RELATIONSHIP WITH THE AUTHORITY. BECAUSE  
6 FRANKLY, THEY ARE YOUR BIGGEST CHAMPIONS WITHIN THE PROGRAMS  
7 THAT WE RUN AT MTC.

8

9 **JOHN WOODBURY, CHAIR:** ANY OTHER THOUGHTS?

10

11 **BRAD PAUL:** JOHN BACK IN 2008 I WAS THE SENIOR PROGRAM OFFICER  
12 AT THE EVELYN AND WALTER HAAS JUNIOR FUND. SO I WORKED IN  
13 PHILANTHROPY FOR A WHILE. IMPORTANT TO KNOW, RARELY  
14 FOUNDATIONS GIVE MONEY TO GOVERNMENT THEY FEEL LIKE GOVERNMENT  
15 HAS MORE MONEY THEY THEY DO AND THEY DON'T WANT TO GIVE A  
16 REGIONAL GOVERNMENT A MILLION DOLLAR AND HAVE THEM TAKE THAT  
17 IS SPEND IT ON SOMETHING ELSE. BUT THEY ARE INTERESTED IN  
18 FUNDING PILOT PROGRAMS AND UNIQUE PROGRAMS THAT BENEFIT THE  
19 PUBLIC. BUT IN ORDER FOR MANY TO DO THAT THEY HAVE TO HAVE THE  
20 NON-PROFIT TO GIVE THE MONEY TO. SO THERE IS -- AND I AM  
21 PERSONALLY GOING TO STAY INVOLVED IN THIS EFFORT IN TWO-WAYS  
22 ONE PROMOTING THE BAY TRAIL WHEREVER I CAN, AND THE  
23 PARTNERSHIPS WITH PUBLIC AND PRIVATE, WHERE YOU GET REGIONAL  
24 AND LOCAL GOVERNMENT ASK STATE MONEY COMING IN TO MATCH.  
25 THAT'S A PART OF MY BACKGROUND, AND AS WE TALK ABOUT THE MOU



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1   THERE IS A REALLY IMPORTANT ROLE THAT THE BAY TRAIL FOUNDATION  
2   AND YOUR BOARD CAN PLAY IN HELPING US THINK THAT THROUGH IN  
3   PROVIDING ONE MORE DOORWAY FOR MONEY AND FUNDING TO COME INTO  
4   THE BAY TRAIL.

5

6   **ANDREW FREMIER:** BRAD GOOD POINT. I'M GLAD YOU BROUGHT IT UP. I  
7   AM IMPRESSED BY THE FACT THAT MAUREEN MENTIONED THE GRANT THAT  
8   YOU ALL GOT IN THE SAN FRANCISCO AIRPORT STUDY. I THINK FOR  
9   THE BIKE PATH TO ACTUALLY WORK WE'RE GOING HAVE TO HAVE A  
10   PRIVATE COMMITMENT AS WELL AND WE KNOW IT'S NOT GOING TO COME  
11   FROM BIKE TOLLS BUT IT'S GOING TO HAVE TO COME FROM  
12   PHILANTHROPY. WE STARTED BUILDING THE PROJECT TOGETHER WITH  
13   OUR LIMITED FUNDING TAKING MODELS OF THE P3 PROJECTS OUT THERE  
14   AND I GENERALLY REFER TO THE ONE ON THE NORTH SHORE IN LAKE  
15   TAHOE NEVADA THAT CONNECTS PONDEROSA, IT'S BUILT ON THE BACK  
16   OF A PUBLIC PRIVATE PARTNERSHIP THAT HAS A TON OF CURRENT  
17   STORM WATER EXPERIMENTATION, AND TRAILS THAT HAS YOU A JAYS  
18   TONIGHT A STATE HOW BUT YOU FEEL LIKE YOU'RE UP IN THE HILLS  
19   THAT'S THE KIND OF VISION THAT WE SEE CAPITALIZING ON  
20   MIRRORING WITH BRAD'S WORK AND THE ESTUARY PARTNERSHIP ALONG  
21   WITH THE BAY TRAILS AND RESILIENCY WE'RE DOING, CAPITALIZE ON  
22   THE NON-PROFIT IN A MUCH MORE AGGRESSIVE WAY I WOULD HOPE TO  
23   DELIVER SOME OF THESE COMPLICATED HOLES THAT WE WANT TO FILL  
24   IN BUILDING THE REST OF THE TRAIL. I DON'T THINK THERE IS  
25   ANYTHING THAT'S GOING SOLVE THIS PROBLEM WITH FEDERAL AND



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1 STATE MONEY IT'S GOING TO COME FROM CAPITALIZING ON THAT  
2 EFFORT OF PHILANTHROPY, I THINK.

3

4 **JOHN WOODBURY, CHAIR:** I THINK THE BAY TRAIL, NON-PROFIT, HAS  
5 BEEN A RESOURCE WE HAVE NOT REALLY FULLY UTILIZED. NOT NEARLY  
6 AS MUCH AS WE COULD BE ABLE TO. SO, I TOTALLY CONCUR WITH  
7 THAT. SO, THIS IS AN INFORMATION ITEM. IS THERE ANY OTHER  
8 QUESTIONS OR COMMENTS? I APPRECIATE THE TIME YOU AND ANDREW  
9 AND BRAD HAVE TAKEN SITTING THROUGH OUR WHOLE MEETING, AS WELL  
10 AS EXPLAINING, YOU KNOW, WHAT'S BEEN GOING ON, THE THINKING  
11 WITHIN MTC, AND I LOOK FORWARD TO WORKING WITH YOU, GOING  
12 FORWARD, IN TERMS OF DEVELOPING AN MOU FOR THE ORGANIZATION.  
13 MAYBE THAT WILL HELP US FOCUS SOME OF OUR EFFORTS AS WELL.

14

15 **ANDREW FREMIER:** THANK YOU.

16

17 **JOHN WOODBURY, CHAIR:** OKAY? AND LET'S SEE. I GUESS THERE IS  
18 PUBLIC COMMENT. IF THERE IS ANY. OTHER BUSINESS, IF THERE IS  
19 ANY? IF NOT, WE'RE ADJOURNED, I GUESS. [ADJOURNED]

20





*Broadcasting Government*