



# **BAY AREA REGIONAL COLLABORATIVE**

## **Meeting Transcript**



November 13, 2020

1                   **BAY AREA REGIONAL COLLABORATIVE**  
2                   **FRIDAY, NOVEMBER 13, 2020, 11:00 AM**  
3  
4   **CINDY CHAVEZ, CHAIR:** ALL RIGHT EVERYBODY. GOOD MORNING. WE'RE  
5 GOING TO BEGIN OUR GOVERNING BOARD MEETING, AND I'M GOING TO  
6 CALL THE MEETING TO ORDER AND REQUEST A ROLL CALL VOTE.  
7  
8   **CLERK OF THE BOARD:** I WILL NOW CALL -- CALL THE ROLL. MAYOR  
9 ARREGUIN?  
10  
11   **JESSE ARREGUIN:** PRESENT.  
12  
13   **CLERK OF THE BOARD:** SUPERVISOR HAGGERTY?  
14  
15   **SCOTT HAGGERTY:** YES. HERE.  
16  
17   **CLERK OF THE BOARD:** MAYOR PIERCE? MAYOR PIERCE? SUPERVISOR  
18 RABBIT? SUPERVISOR CHAVEZ?  
19  
20   **CINDY CHAVEZ, CHAIR:** HERE.  
21  
22   **CLERK OF THE BOARD:** MAYOR BARRETT?  
23  
24   **SPEAKER:** HERE.  
25



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1 **CLERK OF THE BOARD:** SUPERVISOR MITCHOFF? COUNCILMEMBER SINKS?

2

3 **DIR. ROD SINKS:** HERE.

4

5 **CLERK OF THE BOARD:** SUPERVISOR GIOIA? DIRECTOR HALSTED?

6 SUPERVISOR PINE?

7

8 **DAVE PINE:** HERE.

9

10 **CLERK OF THE BOARD:** SUPERVISOR WAGENKNECHT? DIRECTOR

11 WASSERMAN? DIRECTOR JOSEFOWITZ? VICE MAYOR MACKENZIE?

12

13 **JAKE MACKENZIE:** PRESENT.

14

15 **CLERK OF THE BOARD:** SUPERVISOR SPERING? VICE MAYOR AMY WORTH?

16

17 **AMY WORTH, VICE CHAIR:**

18

19 **CLERK OF THE BOARD:** DIRECTOR TAVAREZ? DINA EL-TAWANSY? NOT

20 EVERYBODY HAS REPLIED, BUT I SEE THAT WE HAVE A QUORUM.

21

22 **ANNE HALSTED:** I'M LATE, BUT I'M HERE.

23

24 **CINDY CHAVEZ, CHAIR:** AND JULIE PIERCE HAS JOINED US, AND JOHN

25 GIOIA.



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1

2 **JOHN GIOIA:** HERE.

3

4 **CINDY CHAVEZ, CHAIR:** GREAT. ALL RIGHT. THANK YOU EVERYBODY.

5 WITH THAT WE'RE NOW GOING TO SEE IF THERE ARE ANY

6 ANNOUNCEMENTS FROM ANYBODY ON THE GOVERNING BOARD. IF SO

7 PLEASE RAISE YOUR LITTLE BLUE HAND. I SEE NO ANNOUNCEMENTS.

8 I'M GOING TO GO TO THE CHAIRPERSON'S REPORT. AND WHAT I WOULD

9 LIKE TO DO IS I WANTED TO TAKE THIS OPPORTUNITY TO SAY A VERY

10 SPECIAL THANK YOU TO THREE OF OUR BARC BOARD MEMBERS WHO ARE

11 GOING TO BE TRANSITIONING OUT OF PUBLIC OFFICE. AND WE HAVE

12 PROCLAMATIONS, AND I KNOW THAT SUPERVISOR HAGGERTY, MAYOR

13 PIERCE, AND MAYOR SINKS ALL HAVE WALLS AND WALLS OF AWARDS AND

14 PLAQUES, BUT WE WANTED TO JOIN IN THE CELEBRATION, AND TO

15 REALLY DO A VERY SPECIAL THANK YOU TO EACH ONE OF YOU FOR YOUR

16 LEADERSHIP, YOUR ENGAGEMENT, YOUR TENACITY, AND FOR SOME OF

17 YOU, REALLY HELPING SHAPE WHAT BARC HAS BECOME. ACTUALLY E ALL

18 OF YOU, SHAPING WHAT BARC HAS BECOMES AND FOR SOME OF YOU FOR

19 A VERY LONG TIME, IN PARTICULAR, AND I WANT TO RECOGNIZE JULIE

20 FOR HAVING SPEND YEARS HELPING US NOT JUST DREAM ABOUT THE

21 FUTURE, BUT MAKE IT SO. SO I WANTED TO GIVE A BIG ROUND OF

22 APPLAUSE TO ALL THESE OF THEM. [APPLAUSE] AND TO SAY, THEY'RE

23 GOING TO BE FANCIER THAN THIS, BUT THAT'S WHAT THEY LOOK LIKE,

24 AND TO SEE IF ANY OF OUR HONOREES WANTED TO SHARE ANY THOUGHTS

25 WITH US. PEARLS OF WISDOM.



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1

2 **JAKE MACKENZIE:** MADAM CHAIR, IF I MAY INTERJECT, I'M ON MY WAY  
3 OUT AS WELL, SO YOU CAN ADD ME TO YOUR LIST. EVIDENTLY YOU  
4 HAVEN'T PREPARED A PROCLAMATION FOR ME, BUT I WILL BE EXITING  
5 STAGE LEFT WHEN THE NEW SONOMA COUNTY MTC AND ABAG PEOPLE ARE  
6 APPOINTED, PROBABLY IN FEBRUARY.

7

8 **CINDY CHAVEZ, CHAIR:** WELL JAKE, THANK YOU.

9

10 **JAKE MACKENZIE:** NO. THAT'S ALL RIGHT. I WISH IT WEREN'T TRUE  
11 THEY WAS LEAVING, BUT AS ROBERT BURNS FACTS ARE CHILLS -- I'LL  
12 SEND YOU THE TRANSLATION LATER.

13

14 **CINDY CHAVEZ, CHAIR:** THANK YOU JAKE. I'LL MAKE SURE THAT WE  
15 FOLLOW UP WITH A PROCLAMATION. DID YOU WANT TO SAY ANYTHING  
16 ELSE BEFORE I GO TO THE --

17

18 **JAKE MACKENZIE:** NO. I SAID QUITE ENOUGH.

19

20 **CINDY CHAVEZ, CHAIR:** JAKE THANK YOU FOR YOUR SERVICE. JULIE,  
21 DID YOU WANT TO MAKE SOME COMMENTS?

22

23 **JULIE PIERCE:** SURE. I JUST WANT TO SAY THAT THIS IS ONE OF THE  
24 BOARDS THAT I TRULY ENJOY SERVING ON. YOU KNOW, IT'S -- IT  
25 TAKES A COMPREHENSIVE LOOK AT THE BAY AREA, AND I THINK THAT'S



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1 REALLY NEEDED NOW MORE THAN EVER. ESPECIALLY WITH EVERYTHING  
2 THAT IS GOING ON IN FRONT OF US. HOPING WITH COVID HAS BEEN A  
3 CHALLENGE BUT IT REALLY GIVES US AN IDEA OF WHAT THE FUTURE  
4 COULD BE, AND WHAT WE MIGHT BE ABLE TO ACCOMPLISH IF WE'RE  
5 FORCED TO BE CREATIVE INSTEAD OF JUST DOING THINGS THE SAME  
6 OLD WAY. AND I THINK THAT'S WHAT I REALLY APPRECIATE ABOUT  
7 THIS PARTICULAR GROUP, IS THAT WE BRING ALL OF OUR DIFFERENT  
8 AREAS OF EXPERTISE TOGETHER, AND WE DO A LITTLE MORE CREATIVE  
9 THINKING. I THINK THE WHOLE BAY AREA NEEDS THAT. THEY NEED TO  
10 KNOW MORE ABOUT WHAT WE'RE DOING HERE, AND I WANT TO THANK ALL  
11 OF THOSE WHO HAVE BEEN LEADERS ON THIS BOARD, FOR HELPING TO  
12 FOSTER THAT. I THINK IT'S A GREAT COLLABORATION. AND I WILL  
13 MISS IT.

14

15 **CINDY CHAVEZ, CHAIR:** THANK YOU JULIE. I'M GOING TO GO TO ROD.

16

17 **DIR. ROD SINKS:** THANK YOU. WELL, I APPRECIATE THIS GROUP OF  
18 PEOPLE, AS MUCH AS THE INSTITUTION OF BARC. I THINK  
19 DISCUSSIONS WE NEED TO HAVE ARE SO INTERTWINED, HOUSING,  
20 TRANSPORTATION, AND THE ENVIRONMENT. AND SO, YOU KNOW, IT'S  
21 BEEN SUCH A PLEASURE FOR ME TO BE PART OF THE AIR DISTRICT  
22 BOARD FOR SIX YEARS. AND I'M MOST APPRECIATIVE OF ALL OF OUR  
23 EFFORTS TO WORK TOGETHER ON THESE ENORMOUS PROBLEMS WE HAVE.  
24 HOW DO WE COPE WITH CLIMATE CHANGE, WHAT CAN WE DO TO STOP IT,  
25 AND MAKE THINGS BETTER FOR OUR RESIDENTS, MAKE THIS PLACE MORE



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1 LIVABLE AS WE APPROACH OUR HOUSING CRISIS, WE FIX  
2 TRANSPORTATION, AND MAKE THIS THE KIND OF ENVIRONMENT THAT WE  
3 KNOW WE NEED. SO, I'M -- I HAVE BEEN BLESSED TO BE PART OF  
4 THIS. THIS INSTITUTION, AND THE AIR DISTRICT, I REPRESENT.  
5 THANK YOU.

6

7 **CINDY CHAVEZ, CHAIR:** THANK YOU ROD. SCOTT DID YOU HAVE A  
8 COMMENT?

9

10 **SCOTT HAGGERTY:** I WANT TO SAY THANK YOU FOR RECOGNIZING MY  
11 COLLEAGUES. I'M AROUND 50 SOMETHING MORE DAYS, 52 MORE DAYS, I  
12 GO JANUARY. I DON'T END LIKE, IN DECEMBER, AND I WOULD JUST  
13 SAY, I WENT OVER MY BENEFITS WITH SARA, AND I AM CURRENTLY  
14 LOOKING FOR A JOB.

15

16 **SPEAKER:** [LAUGHTER]

17

18 **KAREN MITCHOFF:** YOU NEED TO BE A CONSULTANT SCOTT, THAT'S  
19 WHERE YOU'RE GOING TO MAKE ALL YOUR MONEY.

20

21 **JAKE MACKENZIE:** I CAN SEE HIM IN THE MUSIC BUSINESS IN  
22 NASHVILLE, HE'LL BE AN EMPRESARIO OF COUNTRY MUSIC.

23

24 **AMY R. WORTH, VICE CHAIR:** YEAH, IN HIS RIDE-ON LAWN MOWER HE'S  
25 GOING TO BE MOWING ALL THE LAWNS IN THE NEIGHBORHOOD.



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1

2 **SCOTT HAGGERTY:** I'M NOT INTO LANDSCAPING, AND BESIDES, I HAVE  
3 TO FIX THE BATTERY ON THE LAWN MOWER.

4

5 **CINDY CHAVEZ, CHAIR:** THERE YOU GO.

6

7 **JAKE MACKENZIE:** CIVIL SERVICE TOUR GUIDE, THERE IS A LOT OF  
8 CIVIL SERVICE WAR SITES WHERE YOU'RE GOING IN FRANKLIN,  
9 BARBARA AND I HAVE BEEN TO SOME OF THEM, AND THAT'S A POSSIBLE  
10 PART-TIME JOB AS WELL.

11

12 **CINDY CHAVEZ, CHAIR:** THANK YOU. I'M GOING TO GO TO MY  
13 COLLEAGUES AND SEE IF THERE ARE ANY OTHER COMMENTS. I SEE BLUE  
14 HANDS, I'M GOING TO TAKE JOHN, KAREN, AND THEN I'M ALSO GOING  
15 TO TAKE AMY AND SAY A SPECIAL THANK YOU TO AMY WHO REMINDED US  
16 THAT THIS IS THE LAST MEETING. JOHN GIOIA?

17

18 **JOHN GIOIA:** ALL FOUR OF THE PUBLIC SERVANTS REPRESENT AN  
19 AMAZING AMOUNT OF INSTITUTIONAL KNOWLEDGE. AND I HAVE HAD THE  
20 CHANCE TO WORK WITH ALL FOUR OF YOU. ONE WAY OR ANOTHER,  
21 SCOTT, MY COUNTY PROPERTY ACROSS THE COUNTY LINE, AND JULIE  
22 WITH OUR OWN WORK WITH CONTRA COSTA AND ON THE REGIONAL LEVEL  
23 AND ROD WITH THE AIR DISTRICT WORK THAT YOU HAVE BEEN A GREAT  
24 LEADER ON, AND JAKE YOUR WORK IN REGIONAL GOVERNMENT WITH HERE  
25 AT BARC, AND I USED TO BE ON ABAG, I THINK WHAT'S REALLY





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1    IMPORTANT, FOR ME TO OBSERVE, IS THAT, YOU KNOW, THREE OF THE  
2    FOUR COME FROM CITIES THAT ARE EITHER SMALL OR MEDIUM SIZE  
3    CITIES, AND YET TOOK ON WEARING THIS REGIONAL HAT, AND IT  
4    SHOWS THAT THE RIGHT KIND OF PERSON CAN THINK REGIONALLY, AND  
5    REALLY THINK ABOUT THE GOOD OF THE WHOLE BAY AREA EVEN THOUGH  
6    THEY ARE ELECTED FROM A SMALL TO MEDIUM SIZED CITY, AND OF  
7    COURSE, SCOTT, WITH A LARGE COUNTY ALWAYS HAD A REGIONAL  
8    PERSPECTIVE. SO I GUESS, I CALL ALL FOUR OF YOU REGIONALISTS  
9    AND WE NEED MORE PEOPLE LIKE ALL OF YOU TO REALLY SOLVE ALL OF  
10   THE ISSUES AND PROBLEMS WE HAVE IN THE BAY AREA, SO I'M GOING  
11   MISS ALL FOUR OF YOU PERSONALLY, AND PROFESSIONALLY. YOU KNOW,  
12   TIME MOVES ON AND I GUESS IT MAKES US ALL FEEL OLDER WHEN FOLKS  
13   MOVE ON LIKE THIS. BUT, YOU HAVE ALL DONE REALLY GOOD WORK,  
14   AND WORK YOU CAN BE PROUD OF.

15

16   **CINDY CHAVEZ, CHAIR:** THANK YOU. I HAVE FIVE OTHERS WHO WOULD  
17   LIKE TO SPEAK. I WANT TO GO THROUGH THEM. KAREN THEN AMY.

18

19   **KAREN MITCHOFF:** THANK YOU. YOU KNOW, I WANT TO CELEBRATE THESE  
20   FOUR INDIVIDUALS PUBLIC SERVICE. IT'S REALLY EMOTIONAL TO LOSE  
21   SUCH FABULOUS PUBLIC SERVANTS. I HAVE KNOWN JULIE SINCE I  
22   BEGAN WORKING IN FORMER SUPERVISOR McPEAK'S OFFICE IN 1987.  
23   THAT'S 33 YEARS. SHE'S ALSO BEEN A LEADER IN HER CITY WHICH IS  
24   PART OF MY DISTRICT, AND THEY ARE GOING TO MISS HER MORE THAN  
25   ANY OF US AT ABAG, AND THE OTHER REGIONAL BODIES WILL KNOW.



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1 BECAUSE THEIR CITY IS IN TURMOIL. AND, JULIE, I DON'T MEAN TO  
2 PUT THAT WORD ON IT, THAT THEY HAVE ELECTED TWO GOOD PEOPLE,  
3 BUT THEY REALLY ARE VERY UNHAPPY. AND, SCOTT, I HAVE KNOWN FOR  
4 24 YEARS, BECAUSE I USED TO WORK FOR FORMER SUPERVISOR, AND  
5 ROD, HE AND I CAME BACK ON TO THE AIR BOARD IN 79, AND  
6 EVERYBODY IS A DELIGHT, BUT YOU'RE THE CREAM OF THE DELIGHT  
7 CROP, AND, IT'S VERY HARD ESPECIALLY --

8

9 **JAKE MACKENZIE:** WE'RE ALL WITNESSES TO THAT STATEMENT, BY THE  
10 WAY.

11

12 **KAREN MITCHOFF:** THAT'S FINE. I'LL STAND BY THAT. BUT WITH  
13 COVID, THAT WE'RE NOT GOING TO GET TO SEE EACH OTHER, AND I  
14 HOPE SCOTT DOESN'T MOVE TO TENNESSEE BEFORE THERE IS AN  
15 OPPORTUNITY TO SEE YOU IN PERSON, AT LEAST TO CELEBRATE YOUR  
16 SERVICE, AND THE OTHER THREE, HOPING YOU WILL BE STILL IN THE  
17 BAY AREA. I JUST REALLY THINK, YOU KNOW, WE'RE ALL  
18 UNFORTUNATELY, IN THESE COUNTIES, MOVING IN THE WRONG  
19 DIRECTION. IT'S NOT BECAUSE OF THE LACK OF LEADERSHIP OF ALL  
20 OF YOU, BUT I'M HOPING THAT LATE JANUARY, MAYBE FEBRUARY, THAT  
21 WE'LL HAVE SOME KIND OF GET TOGETHER. BUT I JUST -- I'M  
22 HEARTBROKEN AT THIS POINT, TO THINK THAT WE WON'T AT LEAST SEE  
23 EACH OF YOU ON THIS, AND THE MOST IMPORTANT THING TO SAY IS,  
24 WE THANK YOU FOR YOUR SERVICE. AND THE PUBLIC WILL NEVER KNOW  
25 EVERYTHING YOU HAVE DONE FOR THEM, AND THE SACRIFICES YOU HAVE



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1 MADE FROM YOUR PERSONAL AND FAMILY TIME, AND BE GREAT  
2 INTELLECTUAL HISTORY AND BANK ACCOUNT THAT WE ARE LOSING WITH  
3 YOU. SO, NEVER SAYING GOOD BY, JUST FAIR -- FAREWELL.

4

5 **CINDY CHAVEZ, CHAIR:** AMY?

6

7 **AMY R. WORTH, VICE CHAIR:** I WANT TO ECHO THE PRAISE AND THANKS  
8 TO ROD, JULIE, SCOTT AND JAKE. JAKE, I THINK WE WERE HOPING  
9 THE VOTE COUNT WOULD BE DIFFERENT. THAT'S CALLED THE WIDEST  
10 RIVER IN EGYPT. SO, BUT --

11

12 **JAKE MACKENZIE:** THE CONSEQUENCE OF DISTRICT ELECTIONS. DON'T  
13 EXPECT TO GET A REGIONALIST OUT OF ROHNERT PARK DISTRICT FOUR.  
14 I'M GOING TO MISS YOU SO MUCH. MY PARTNER IN CRIME, WE USED TO  
15 DRIVE OVER THE BRIDGE TO ALL THE MEETINGS, AND I WANT TO THANK  
16 YOU THE FOUR OF YOU SO MUCH. WHEN THIS GROUP WAS CREATED OUT  
17 OF A LOT OF DISCUSSION, AND SORT OF IN TURMOIL WE FINALLY  
18 ACHIEVED THE GOALS OF MERGING ABAG AND MTC STAFFS, BUT I  
19 REALLY THINK THIS, BARC WAS CREATED WITH THIS GOAL AND IDEA OF  
20 BRINGING ALL OF US TOGETHER FROM THE -- YOU KNOW, THE REGIONAL  
21 AGENCIES WHICH WE HAVE ALL EXPANDED TO INCLUDE REALLY ALL THE  
22 REGIONAL AGENCY IN THE BAY AREA TO REALLY TALK ABOUT THE  
23 ISSUES THAT CUT CROSS COUNTY AND CITY AND BAY LINES, SO WE CAN  
24 COME TOGETHER, BUT IT'S REALLY ONLY AS GOOD AS THE INDIVIDUALS  
25 WHO ARE WILLING TO COMMIT THEIR EXPERTISE AND COMMITMENT AND



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1 INTELLECTUAL ABILITY DO THIS. IT'S GOING TO BE A HUGE LOSS TO  
2 THE REGION AS YOU MOVE ON TO YOUR VENTURES, AND IT'S BEEN A  
3 JOY TO WORK WITH EACH OF EVERY ONE OF YOU ON OUR VARIOUS  
4 COMMISSIONS, BUT PARTICULARLY ON BARC, BECAUSE IT DOES TAKE  
5 INDIVIDUALS, AS JOHN INDICATED, FROM WHATEVER SIZE CITY, IS  
6 OUR CITY OF ORIGIN WHO REALLY HAVE A DEEP, DEEP COMMITMENT TO  
7 THE BROADER BAY AREA AND WANT TO WORK TOGETHER. SO THE FOUR OF  
8 YOU HAVE CONTRIBUTED IMMEASURABLY, AND IT WILL BE A HUGE,  
9 HUGE, YOU KNOW, VOID, TO FILL, WHEN YOU RETIRE, AND WE WILL  
10 MISS YOU ALL, BUT ARE INTERNALLY GRATEFUL, AS KAREN SAID, THIS  
11 IS JUST A GRATEFUL APPRECIATION FOR YOUR INCREDIBLE WORK. SO  
12 THANK YOU.

13

14 **CINDY CHAVEZ, CHAIR:** THANK YOU. ANNE.

15

16 **ANNE HALSTED:** IT'S BEEN A PRIVILEGE TO WORK WITH ALL OF YOU  
17 AND IT'S A WONDER TO WATCH HOW YOU HAVE SACRIFICED YOUR TIME  
18 AND SOMETIMES YOUR CONSTITUENTS I HOPE THAT YOU WILL REMAIN  
19 THAT WAY. THANK YOU FOR ALL THAT YOU HAVE DONE.

20

21 **CINDY CHAVEZ, CHAIR:** THANK YOU. JESSE.

22

23 **JESSE ARREGUIN:** I WANT TO JOIN MY COLLEAGUES IN THANK YOU VERY  
24 MUCH FOR YOUR SERVICE NOT TO JUST THIS AGENCY BUT TO A VARIETY  
25 OF DIFFERENT REGIONAL AGENCIES, AND IT'S A HUGE LOSS FOR THE



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1 REGION. AND IT'S GOING TO BE HARD TO REPLACE, NOT ONLY THE  
2 INSTITUTIONAL KNOWLEDGE, BUT THE DEEP WISDOM, AND THE  
3 DEDICATION THAT YOU BRING TO THIS POSITION. I HAVE GOT TO WORK  
4 WITH ALL OF YOU. I'M PARTICULARLY GOING TO MISS JAKE, JULIE  
5 AND SCOTT, SCOTT WHOM I HAVE COME TO BE FRIENDS WITH, WE'RE  
6 GOING TO MISS THE LEADERSHIP YOU HAVE PROVIDED TO OUR COUNTY  
7 AND REGION. I AGREE WITH KAREN, I HOPE THAT WE CAN ALL GET  
8 TOGETHER AT SOME POINT IN PERSON AT A SOCIALLY DISTANCED WAY  
9 SOMETIME AT THE BEGINNING OF THE YEAR TO PROPERLY THANK AND  
10 CELEBRATE YOUR SERVICE, BUT, YOU WILL BE DEARLY MISSED.

11

12 **CINDY CHAVEZ, CHAIR:** THANK YOU. THANK YOU TO ALL OF YOU, AND  
13 WE'RE HONORED. WE'RE HONORED THAT WE GOT TO SERVE WITH YOU.  
14 THANK YOU. SO --

15

16 **SCOTT HAGGERTY:** I WOULD LIKE TO THANK EVERYBODY FOR THE KINDS  
17 WORDS. THANK YOU.

18

19 **CINDY CHAVEZ, CHAIR:** THANK YOU.

20

21 **JAKE MACKENZIE:** AS WOULD I, AND HAGGERTY AND I, IF WE HAVE  
22 THIS IN-PERSON MEETING, WE PROMISE THAT WE WILL WEAR THE KILT,  
23 WILL WE NOT, HAGGERTY?

24

25 **SCOTT HAGGERTY:** ONLY REGIMENTED.



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1

2 **DIR. ROD SINKS:** OKAY. I WOULD SHOW UP TO SEE THAT.

3

4 **JAKE MACKENZIE:** THERE IS PHOTOGRAPHIC EVIDENCE OF HAGGERTY AND  
5 I WEARING THE KILT TOGETHER. WHICH I'LL BE HAPPY TO PROVIDE  
6 ANYBODY UPON REQUEST. THANK YOU ALL FOR THE KINDS WORDS. I'LL  
7 MISS YOU GUYS. BUT I'M NOT GOING AWAY ANYWHERE.

8

9 **CINDY CHAVEZ, CHAIR:** THANKS JAKE. THANK YOU EVERYBODY. WE'RE  
10 GOING TO GO TO OUR CONSENT CALENDAR, WHICH IS OUR BOARD  
11 MINUTES. CAN I GET A MOTION TO APPROVE OUR BOARD MINUTES?

12

13 **KAREN MITCHOFF:** SO MOVED.

14

15 **CINDY CHAVEZ, CHAIR:** WE HAVE A MOTION FROM KAREN MITCHOFF. WE  
16 HAVE A SECOND FROM ANNE HALSTED. WITH THAT DO WE NEED TO TAKE  
17 A ROLL CALL VOTE ON THIS?

18

19 **CLERK OF THE BOARD:** YES.

20

21 **CINDY CHAVEZ, CHAIR:** CALL THE ROLL, PLEASE.

22

23 **CLERK OF THE BOARD:** [ROLL CALL VOTE] THE MOTION PASSES. THANK  
24 YOU.

25



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1 **CINDY CHAVEZ, CHAIR:** THANK YOU EVERYONE. WE'RE NOW GOING TO  
2 MOVE TO ITEM FIVE, AND THIS IS THE APPOINTMENT OF OUR --  
3 APPOINTMENT TO OF THE COMMITTEE TO SELECT BARC CHAIR AND VICE  
4 CHAIR. AND WHAT I WOULD LIKE TO DO IS, I'M GOING TO JUST DO  
5 SOME VOLUNTEERS THEY HAVEN'T ACTUALLY ASKED YET. SO I'LL PICK  
6 AMY AND MR. ARREGUIN COULD BE OUR COMMITTEE? IS THAT OKAY? I  
7 GUESS I'LL ASK AMY AND --

8

9 **AMY R. WORTH, VICE CHAIR:** WHATEVER YOU WANT, MADAM CHAIR.

10

11 **CINDY CHAVEZ, CHAIR:** GREAT MUCH DO WE HAVE A THIRD VOLUNTEER  
12 THAT COULD PARTICIPATE IN THAT?

13

14 **KAREN MITCHOFF:** I'LL VOLUNTEER.

15

16 **CINDY CHAVEZ, CHAIR:** THANKS KAREN. WE HAVE A THIRD VOLUNTEER.  
17 I REALLY APPRECIATE THAT. WHAT THEY'RE GOING TO BE DOING IS,  
18 YOU KNOW, BEING OUR SELECT COMMITTEE ON GETTING OUR NEXT CHAIR  
19 AND VICE CHAIR IN PLACE. I BELIEVE WE DO NEED A MOTION FOR  
20 THIS. AND A VOTE. IS THAT ACCURATE?

21

22 **AMY R. WORTH, VICE CHAIR:** I CAN JUST ASK A QUICK QUESTION?

23

24 **CINDY CHAVEZ, CHAIR:** SURE.

25



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1 **AMY R. WORTH, VICE CHAIR:** I KNOW THAT I'M CURRENTLY SERVING AS  
2 VICE CHAIR, AND WE TRADITIONALLY HAVE A ROTATION.

3

4 **CINDY CHAVEZ, CHAIR:** I SERVED ON THE COMMITTEE LAST TIME TOO.  
5 YOU'RE FINE.

6

7 **AMY R. WORTH, VICE CHAIR:** I'M HAPPY TO HAVE ANYBODY ON THE  
8 COMMITTEE WHO WOULD LIKE TO DO ANY OF THESE JOBS.

9

10 **CINDY CHAVEZ, CHAIR:** OKAY. I NEED A MOTION.

11

12 **KAREN MITCHOFF:** I'LL MOVE THE RECOMMENDATIONS OF THE  
13 INDIVIDUALS MENTIONED, TO SERVE ON THE NOMINATING COMMITTEE.

14

15 **CINDY CHAVEZ, CHAIR:** I HAVE A MOTION. DO I HAVE A SECOND?

16

17 **JAKE MACKENZIE:** SECOND FROM MACKENZIE.

18

19 **CINDY CHAVEZ, CHAIR:** WE HAVE A SECOND FROM JAKE, AND NOW WE'LL  
20 DO A ROLL CALL VOTE.

21

22 **CLERK OF THE BOARD:** I SEE NO ATTENDEES WITH THEIR HANDS  
23 RAISED, AND NO COMMENT RECEIVED. [ROLL CALL VOTE] THE MOTION  
24 PASSES.

25





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1 **CINDY CHAVEZ, CHAIR:** THANK YOU. WHAT I'M GOING TO DO NOW IS  
2 MOVE TO ITEM SIX AND THIS IS TO ADOPT THE SCHEDULED OF THE  
3 PROPOSED COMING YEAR. AND IT'S IN YOUR PACKET. THERE ARE ANY  
4 COMMENTS OR QUESTIONS ON THE SCHEDULE? SEEING NONE. I HAVE NO  
5 PUBLIC SPEAKERS, I'M GOING TO ASK FOR A MOTION.

6

7 **DAVE PINE:** I'LL MOVE IT.

8

9 **CINDY CHAVEZ, CHAIR:** WE HAVE A MOTION FROM SUPERVISOR PINE. DO  
10 WE HAVE A SECOND?

11

12 **AMY R. WORTH, VICE CHAIR:** SECOND.

13

14 **CINDY CHAVEZ, CHAIR:** SECOND FROM AMY WORTH. I'M GOING TO ASK  
15 FOR A ROLL CALL VOTE.

16

17 **CLERK OF THE BOARD:** ROLL CALL NOW. [ROLL CALL VOTE] THE MOTION  
18 PASSES.

19

20 **CINDY CHAVEZ, CHAIR:** THANK YOU VERY MUCH. WE'RE GOING TO MOVE  
21 TO ITEM SEVEN, AND THIS IS A STRATEGY SESSION. AND SO I'M  
22 GOING TO, YOU KNOW, AT THE LAST BARC MEETING, I REQUEST THAT  
23 WE HOLD A SPECIAL MEETING TO REVIEW THE THREE OR FOUR TOP  
24 INITIATIVES FOR THE ORGANIZATION, AS BARC, AND THAT WE COULD  
25 BETTER COLLABORATE ON AREAS WHERE WE SAW THERE WAS AREAS OF



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1 OVERLAP. SO ALLISON HAS BRILLIANTLY GOT US A FACILITATOR TO DO  
2 THAT. SO THIS IS GOING TO BE A PUT ON YOUR WORK HAT SESSION.  
3 AND I'M GOING TO TURN IT OVER TO ALLISON.

4

5 **ALLISON BROOKS:** THANK YOU CHAIR. AND I ALSO WANT TO THANK THE  
6 DEPARTING GOVERNING BOARD MEMBERS. IT'S BEEN A PLEASURE TO  
7 WORK WITH YOU ACROSS THE REGION. I JUST WANT TO MAKE SURE YOU  
8 FEEL MY APPRECIATION. SO WE DO HAVE GINA BARTLETT, SOME OF YOU  
9 PARTICIPATED -- OR WORKED WITH GINA SEVERAL YEARS AGO WHEN WE  
10 DID THE ORGANIZATIONAL PLAN FOR BARC, AND I'M GOING TO HAND IT  
11 OVER TO HER TO SET US UP, AND THEN I'LL WALK THROUGH A LITTLE  
12 BIT OF THE INFORMATION FOUND IN THE MEMO INFORMATION THAT I  
13 SHARED WITH YOU IN THE PACKET. GINA START US OFF.

14

15 **GINA BARTLETT:** THANK YOU EVERYONE. GOOD TO SEE YOU ALL. WHAT  
16 WE THOUGHT WE WOULD DO TODAY IS SPEND THE BULK OF THE TIME  
17 HAVING YOU HAD A GROUP DISCUSSION, BUT TO KICK THINGS OFF  
18 ALLISON IS GOING TO PUT SOME THOUGHT INTO SORT OF THE EFFORTS  
19 THAT ARE UNDERWAY, AND NEEDED. AT THE CROSSWALK, SO SHE'LL  
20 WALK US THROUGH THAT THEN WE'LL DO A QUICK POLL TO JUMP-START  
21 THE CONVERSATION THEN WE'RE GOING TO DIVE INTO THESE QUESTIONS  
22 AROUND, YOU KNOW, WHAT ARE YOUR GOALS FOR THE REGION ON THESE  
23 POLICY AREAS. WHAT STRATEGIES SHOULD WE BE ADVANCING ACROSS  
24 THE AGENCIES, WHAT ARE THE TENSION POINTS AND THE OPPORTUNITY,  
25 SO WE'RE GOING TO HAVE AN OPEN CONVERSATION, AND THEN AS FAR

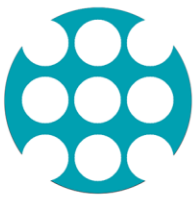


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1 AS THE OUTPUTS OF THIS, YOU KNOW, WE'LL JUST TOUCH ON WHERE WE  
2 GO FROM HERE, BUT THE THINKING IS THAT STAFF WILL TAKE ALL OF  
3 THE GOOD INPUT AND WORK WITH THE CHAIR AND INTEGRATE THE  
4 INSIGHTS AND GUIDANCE WE HEAR FROM YOU TODAY, INTO THE WORK  
5 PLAN, AND YOU WILL BE ABLE TO LOOK AT THAT AT THE JANUARY  
6 GOVERNING BOARD MEETING. SO UNLESS THERE IS ANY QUESTIONS, I  
7 WILL PASS IT TO ALLISON TO GO AHEAD AND HIGHLIGHT SOME OPENING  
8 REMARKS TO GET US THINKING ABOUT THESE ISSUES.

9

10 **ALLISON BROOKS:** GREAT. THANKS GINA, AND I ALSO WANT TO REFLECT  
11 ON JULIE'S COMMENTS. AND THANKS, JULIE, FOR HELPING US THINK  
12 THROUGH, AND THE NEED TO HAVE THESE TYPES OF STRATEGY SESSIONS  
13 LIKE THIS. AND I REALLY, IN WORKING WITH THE CHAIR, SEE THIS  
14 AS JUST THE START OF AN IMPORTANT CONVERSATION WE NEED TO BE  
15 HAVING AS A BOARD, THINKING THROUGH OUR PRIORITIES FOR THE  
16 NEXT YEAR, AND ALSO, OF COURSE, THE EXECUTIVE LEADERS OF THE  
17 MEMBER AGENCIES WHO ARE INSTRUMENTAL AND THESE THINGS  
18 OCCURRING, AND WHO ARE IMPORTANT PARTNERS IN THIS. SO, IF YOU  
19 WOULDN'T MIND, JESS, IF YOU COULD BRING UP THE DIAGRAM THAT  
20 WAS -- THAT WE PUT TOGETHER THAT'S IN THE PACKET. JUST HAD AN  
21 OPPORTUNITY, AND AGAIN, I WANT TO THANK CHAIR CHAVEZ FOR  
22 REALLY PUSHING ME AND THE STAFF TO REALLY THINK ABOUT, AND  
23 REAFFIRMING -- EXCUSE ME -- WHAT WE'RE DOING HERE TOGETHER,  
24 AND REALLY, WHAT IS BARC'S PURPOSE MOVING AHEAD. AND WE HAVE  
25 MAJOR CHALLENGES AHEAD OF US, AND MANY OF THEM, NOT ONE AGENCY



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1 CAN DO ALONE. SO CONSTANTLY KIND OF THINKING THROUGH, AND  
2 REMINDING OURSELVES, THE OPPORTUNITIES TO WORK TOGETHER  
3 THROUGH CATALYTIC COLLABORATION. SO THINKING ABOUT  
4 COLLABORATION AS A FORWARD, WITH FORWARD MOMENTUM. SO, YOU  
5 KNOW, ACTION ORIENTED, HOW ARE WE ACHIEVING THESE THING  
6 WORKING TOGETHER AND DOING THAT THROUGH INTEGRATED PROGRAMS  
7 THINKING ABOUT HOW WE'RE SUPPORTING LOCAL POLICY MAKING AND  
8 LOCAL BEST PRACTICES, AND THINKING MORE AND MORE ABOUT OUR  
9 RELATIONSHIP WITH THE STATE AND STATE LEGISLATION IN TERMS OF  
10 HELPING US AS A REGION ACHIEVE OUR GOALS, GET THE RESOURCES  
11 NECESSARY, HOPEFULLY, TO ACHIEVE A LOT OF THIS IMPORTANT WORK  
12 THAT WE'RE DOING TOGETHER. SO, AGAIN, I -- YOU KNOW, JUST  
13 REAFFIRMING THAT THAT'S WHAT WE'RE DOING HERE TOGETHER, AND  
14 IT'S NOT ALWAYS EASY. IT'S ACTUALLY REALLY HARD. EVERYONE IS  
15 WELL INTENTIONED, BUT WE'RE ALL FIGHTING AGAINST ALL KINDS OF  
16 CHALLENGES THAT MAKE COLLABORATION JUST REALLY DIFFICULT. AND  
17 SO CONTINUALLY TRYING TO REFINE THAT AND MAKE THAT MEANINGFUL  
18 FOR ALL OF US. AND YOU KNOW, THIS IS WORK THAT, WITH THE  
19 EXECUTIVE LEADERS OF THE AGENCIES, YOU KNOW, THINKING THROUGH  
20 WHAT THE MOST IMPORTANT PRIORITY AREAS WE THINK ARE -- THAT WE  
21 COULD DO PICTURE THROUGH BARC A BIG ONE BEING SOCIAL AND  
22 RACIAL EQUITY THAT'S A BIG ONE AT THE TOP OF THE DIAGRAM AND  
23 THAT'S A LENS THROUGH WHICH WE'RE EVALUATING ALL THE WORK WE  
24 DO FOCUSING ON BUILDING PARTNERSHIPS AND CAPACITY WITH  
25 FRONTLINE COMMUNITY TO BE PARTNER IN THIS WORK AND MAKING SURE



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1 PEOPLE OF COLOR ARE WELL REPRESENTED IN DECISION MAKE IN OUR  
2 REGION AND HOW TO DO THAT BEST. AND THEN REALLY LOOKING AT, TO  
3 ISSUE AREAS WITH CLIMATE CHANGE. SO IS CLIMATE CHANGE A PLACE  
4 WHERE WE FEEL LIKE WE CAN WORK TOGETHER TO HAVE REAL IMPACT  
5 LOOKING BOTH AT CLIMATE CHANGE MITIGATION AND ADAPTATION. SO  
6 WE HAVE BROKE OUT THE TWO CLIMATE CHANGE MITIGATION AREAS INTO  
7 BUILDINGS AND AIR QUALITY AND WORKING WITH THE AB 617  
8 COMMUNITIES WHICH THE AIR DISTRICT HAS BEEN LEADING ON AND  
9 ALSO ALL THE WORK AROUND LAND USE AND TRANSPORTATION, THAT IS  
10 A FUNDAMENTAL PART OF OUR CROSS AGENCY WORK AREAS, LIKE  
11 PLANNED BAY AREA, REGIONAL HOUSING NEEDS DETERMINE -- YOU  
12 KNOW, NUMBERS, REMOTE WORK, WHICH HAS COME UP, AND HOW TO  
13 TRACK THAT OVER TIME, AND COVID, AND THEN THINKING THROUGH SB  
14 375 REFORM, AND THE PIECE AROUND ADAPTATION RESILIENCE AND  
15 ANOTHER YEAR DEALING WITH WILDFIRES AND OTHER RISKS THAT ARE  
16 FACING OUR COMMUNITIES AND HOW WE CAN BE OUT IN FRONT AS A  
17 REGION, INNOVATORS, THE BAY AREA BEING A PLACE OF CREATIVITY  
18 AND ENTREPRENEURSHIP AROUND THESE ISSUES AND BEING A MODEL NOT  
19 ONLY FOR THE REST OF THE COUNTRY, BUT INTERNATIONALLY SO HOW  
20 CAN WE DO THAT IS CONTINUE TO BE A LEADER. THAT I JUST WANT TO  
21 PUT OUT THERE, AND I'M NOT PUTTING THAT OUT THERE ALONE. THIS  
22 HAS BEEN WORK WITH MEMBER AGENCIES IS PARTNERS. I THINK IT'S  
23 IMPORTANT. THE PURPOSE OF THIS IS TO MAKE SURE THAT EVERYONE  
24 IS ON BOARD WITH THIS, AND THAT WE'RE REFLECT -- THIS REFLECTS  
25 THE PRIORITIES AND THAT THIS REFLECTS WHAT YOU ALL VIEW AS THE



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1 PURPOSE OF BARC AND MAKING SURE WE'RE NOT MISSING ANYTHING. I  
2 DO HAVE A COUPLE OF POLL QUESTIONS WE CAN BRING UP, IF  
3 EVERYONE WOULD JUST TAKEN A MINUTE TO JUST -- IF YOU COULD  
4 JUST SHARE, THIS IS -- JUST YOUR RESPONSES ARE ANONYMOUS, AND  
5 THE PARTICIPANTS ARE WELCOME TO RESPOND TO THIS AS WELL, THE  
6 ATTENDEES OF THE MEETING, IF YOU COULD TAKE A MINUTE TO  
7 RESPOND TO THOSE. OR A SECOND. AND THEN --

8

9 **COM. NICK JOSEFOWITZ:** ARE WE GOING TO HAVE A CHANCE TO COMMENT  
10 ABOUT THE, LIKE, SUBPRIORITIES BELOW THE KIND OF, LIKE THE  
11 FOUR MAIN PRIORITIES?

12

13 **ALLISON BROOKS:** YOU BET. THAT WILL BE OUR NEXT CONVERSATION.  
14 WE'RE GOING TO DIG INTO THAT, FOR SURE, DIRECTOR. THANK YOU.

15

16 **GINA BARTLETT:** THIS IS GINA BARTLETT, THIS IS TO KIND OF JUMP-  
17 START TO TAKE A PULSE CHECK TO SEE WHERE YOU'RE ALL AT AND A  
18 FEW PEOPLE RESPONDED TO THE STAFF SURVEY SO JUST CURIOUS TO  
19 SEE WHERE FOLKS ARE@SORT OF A HIGH LEVEL HERE.

20

21 **ALLISON BROOKS:** WE CAN PROBABLY BRING UP THE RESPONSES AND  
22 THEN ONCE WE SEE THOSE, WE CAN --

23

24 **GINA BARTLETT:** OKAY. GREAT.

25



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1 **ALLISON BROOKS:** OKAY. SO I THINK WE CAN CLOSE OUT THIS SLIDE.  
2 THEN I'M GOING TO HAND IT OVER NOW TO GINA TO LEAD US TO MORE  
3 OF A DISCUSSION.

4

5 **GINA BARTLETT:** OKAY. AND CAN WE PUT THE POLL RESULTS BACK UP  
6 JUST BRIEFLY FOR A MINUTE? THANK YOU. SO, WHAT WE WANT TO DO  
7 IN THE NEXT SEGMENT IS REALLY TO JUST OPEN THE CONVERSATION  
8 AROUND WHERE YOU THINK BARC SHOULD BE HEADED. AND I THINK,  
9 PART OF THE REASON THAT WE WANTED TO DO THIS POLL WAS, YOU  
10 KNOW, THAT THE FOCUS, SINCE PROBABLY OVER THE LAST FIVE OR SIX  
11 YEARS HAS BEEN ON CLIMATE CHANGE AND IT LOOKS LIKE EVERYONE  
12 SUPPORTS THAT CONTINUING, AND THEN, AS FAR AS THE PRIORITIES,  
13 MOST OF YOU THINK THERE ARE -- THAT THESE ARE THE RIGHT  
14 PRIORITIES, BUT IT LOOKS LIKE A FEW PEOPLE THINK THAT THERE  
15 MAY BE SOME MORE THAT WE NEED TO ADD OR FOCUS ON. SO, WITH  
16 THAT, WE CAN CLOSE THE POLL NOW. THANK YOU. SO WE WANTED TO  
17 JUST OPEN IT UP AND INVITE YOU TO START HAVING A CONVERSATION  
18 ABOUT WHERE YOU THINK THAT FOCUS SHOULD BE. AND I WAS JUST  
19 GOING TO HIGHLIGHT, FROM THE SURVEY, THAT THREE PEOPLE  
20 RESPONDED TO, THAT THE ADVICE FOR BARC MOVING FORWARD WAS TO,  
21 ALL THREE COMMENTS REALLY TIED INTO DISSEMINATING INFORMATION,  
22 TO ABAG, MORE BROADLY, AND REALLY, CRYSTALLIZING IDEAS AND  
23 REPORTS ACROSS THE AGENCIES ON THE WORK THAT THEY'RE DOING.  
24 AND ONE ISSUE FOR THIS UPCOMING YEAR WAS FOCUSED ON  
25 SUSTAINABILITY, WILDFIRES, CLIMATE, EARTHQUAKES, THAT



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1 CONTINUING TO COORDINATE ON CLIMATE PLANNING, AND THEN JUST  
2 THINKING HOW DO WE BETTER ALIGN AND INCLUDE CLIMATE CHANGE,  
3 AIR QUALITY, AND THE CHALLENGES OF SEA LEVEL RISE, WITHIN  
4 PLANNED BAY AREA 2050. SO LET'S JUST OPEN IT UP TO YOU ALL.  
5 AND WE REALLY HOPE TO HEAR FROM EVERYONE. AND JUST AS A GENTLE  
6 REMINDER, I HAVE THE AGENDA UP, BUT WE'RE INTERESTED IN  
7 HEARING YOUR THOUGHTS ARE ON WHAT STRATEGIES SHOULD BE  
8 ADVANCING ACROSS AGENCIES. ARE THERE GOALS FOR THE REGION THAT  
9 YOU WOULD LIKE TO SEE IN THESE POLICY AREAS, AND THEN WHAT ARE  
10 OPPORTUNITY AND TENSION POINTS. I KNOW SOMEONE HAD ASKED IF WE  
11 COULD GET INTO SOME OF THE PRIORITIES. I THINK IT WAS DIRECTOR  
12 JOSEFOWITZ, MAYBE? DO YOU WANT TO START?

13

14 **COM. NICK JOSEFOWITZ:** YEAH. I'M GOING TO START WITH -- SO I'M  
15 THRILLED THAT WE'RE DOING THIS. I THINK ONE OF THE THINGS THAT  
16 JUST, AS A -- AND I'M NOT FAMILIAR WITH ALL THE DIFFERENT  
17 PLANNING PROCESSES THAT ALL THE DIFFERENT AGENCIES GO THROUGH.  
18 SO AS A REP FOR MTC, HERE, I KNOW THAT MTC OBVIOUSLY IS WITH  
19 ABAG IS SORT OF PRIMARILY RESPONSIBLE FOR PLANNED BAY AREA AND  
20 WE HAVE A GOOD 37 DIFFERENT STRATEGIES IN PLANNED BAY AREA  
21 WHICH I THINK EIGHT OR NINE ARE DIRECTLY CLIMATE IMPACTING,  
22 BUT THERE IS PROBABLY A LOT MORE, IF YOU SORT OF LIKE WENT  
23 DOWN TO THE STRATEGIES THAT WEREN'T LABELED INTO THE  
24 ENVIRONMENT. AND I WONDER IF IT MAKE SENSE THAT THERE WERE  
25 OTHER DOCUMENTS THAT SIMILAR AGENCIES HAVE, LONG-RANGE





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1 PLANNING DOCUMENTS AND CROSSWALK ALL THE PLANNING DOCUMENTS  
2 TOGETHER AND THEN FIND THE INTERSECTION OF THEM ALL. AND YOU  
3 KNOW, SO, I THINK SOME OF THE WORK -- SOME OF THE IDEAS THAT  
4 YOU PUT FORWARD WOULD PROBABLY BE THAT INTERSECTION BUT I WAS  
5 WONDERING -- AND I HAVE SOME OTHER THOUGHTS, WHETHER EVERY  
6 AGENCY HAD THIS KIND OF PLAN, AND WHETHER THAT WAS SOMETHING  
7 THAT WOULD BE FEASIBLE TO DO?

8

9 **GINA BARTLETT:** GO AHEAD ALLISON.

10

11 **ALLISON BROOKS:** AS WE WERE DEVELOPING THE WORK PLAN FOR THE  
12 TWO YEAR PLAN, I WAS GOING TO TOUCH ON THE WORK PLAN IN MY  
13 PRESENTATION. I APOLOGIZE. WE DID THAT WE LOOKED AT ALL THE  
14 MAJOR PLANNING EFFORTS AND WE CAN SHARE THAT INFORMATION WITH  
15 YOU, OF THE AGENCIES, AND LOOKED AT WHERE IS THAT OVERLAP AND  
16 WHERE IT MADE SENSE -- WHERE IT WAS CLEAR THAT ONE AGENCY  
17 NEEDED TO BE INVOLVED IN IMPLEMENTING ANY ONE STRATEGY. SO WE  
18 CAN REFLECT BACK ON THAT FOR SURE.

19

20 **COM. NICK JOSEFOWITZ:** THAT WOULD BE HELPFUL TO KIND OF SHARE  
21 THAT. SO THEN, SORT OF SPECIFICALLY, I -- I'M THRILLED THAT  
22 WE'RE GOING TO WORK ON BUILDING ELECTRIFICATION. I THINK  
23 THAT'S INCREDIBLY IMPORTANT. AND ONE OF THE THINGS THAT I  
24 THINK SORT OF FALLS BETWEEN A LOT OF OUR AGENCIES, BETWEEN  
25 MTC, ABAG, AND THE AIR DISTRICT, IS VEHICLE ELECTRIFICATION AS



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1 WELL, AND I WAS SURPRISED TO NOT SEE THAT ON THE LIST, AND I  
2 THINK THAT'S SOMETHING WE COULD REALLY ALL BENEFIT FROM A  
3 NATIVE COORDINATED APPROACH BOTH ON THE LIGHT DUTY AND HEAVY-  
4 DUTY SIZE. I ALSO THINK MAYBE EXPANDING THE WORK-FROM-HOME  
5 CONCEPT TO SORT OF A BROADER KIND OF SUSTAINABLE TRIPS,  
6 TRANSPORTATION DEMAND MANAGEMENT CONCEPT. COMMISSIONER SPERING  
7 HAS ADEPTLY MANAGED TO SORT OF, WITH THIS CONVERSATION, AND AT  
8 MTC, AND I THINK IT WOULD BE, YOU KNOW, A SHAME TO KIND OF --  
9 TO HAVE TO REPEAT THAT CONVERSATION HERE, OR NOT TAKE  
10 ADVANTAGE OF, LIKE, HIS -- WHERE WE SORT OF LIKE SOME OF THE  
11 DISCUSSIONS WE HAVE HAD AND WHERE WE HAVE KIND OF MANAGED TO  
12 LAND AT. AND SO THAT'S ONE THING I WOULD ADVOCATE FOR. AND  
13 THEN, I JUST WANTED TO ASK, WHAT'S SB 375 REFORM ABOUT? I KNOW  
14 THAT WE HAD SOME -- LIKE, MTC GOT A PRESENTATION TO THE LEG  
15 COMMITTEE ABOUT T BUT THERE IS A LOT OF DIFFERENT SB 375  
16 REFORM IDEAS COMING OUT THERE, IN THE BUSINESS COMMUNITIES ARE  
17 THINKING ABOUT IT IN ONE WAY, AND THERE IS A BUNCH OF EJ  
18 GROUPS THINKING ABOUT IT AS YOU CAN IMAGINE THINKING ABOUT IT  
19 IN QUITE A DIFFERENT WAY BUT JUST STICKING SB 375 OUT THERE TO  
20 SAY WE WANT TO CHANGE IT JUST TO CHANGE IT DOESN'T FEEL LIKE -  
21 - MAYBE WE SHOULD BE MORE SPECIFIC ABOUT WHAT WE ACTUALLY WANT  
22 TO REFORM. LIKE TAX REFORM. NOBODY WANTS TO SIGN UP FOR TAX  
23 REFORM.  
24



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1   **GINA BARTLETT:** MAYBE IF PEOPLE WITH SPEAK TO THE KINDS OF  
2   IDEAS THEY HAVE AS FAR AS REFORM TO SB 375.

3

4   **CINDY CHAVEZ, CHAIR:** GINA WE HAVE A LOT OF HANDS UP. DID YOU  
5   WANT TO CALL ON THEM? OR WOULD YOU LIKE ME TO DO THAT?

6

7   **GINA BARTLETT:** I AM HAPPY TO DO THAT. I SEE JULIE, KAREN AND  
8   JESSE. SORRY. DON'T HAVE ANYONE'S TITLES. I'M GOING TO GO BY  
9   YOUR NAME.

10

11   **JULIE PIERCE:** JULIE IS FINE. THAT'S WHAT I HAVE BEEN ALL  
12   ALONG. I AM GLAD NICK KICKED IT OFF WITH THE COMMENTS HE DID.  
13   YOU HEARD MINE I SUBMITTED IN THE SURVEY. I REALLY GET THE  
14   FEELING THAT WE'RE -- MAYBE THE EXECUTIVE DIRECTORS ARE  
15   WORKING CLOSELY TOGETHER, AND ALLISON, YOU JUST SAID THERE'S A  
16   PLAN AND CROSS OVER AND ALL OF THAT, THAT YOU GUYS HAVE TALK  
17   ABOUT. WE HAVEN'T HEARD ABOUT THAT YET. MY FEELING AS A  
18   COMMISSIONER IS THAT WE'RE STARTING TO GO BACK TO OUR SILOS.  
19   AND WE HAVE TO BREAK THOSE SILOS DOWN. WE HAVE TO BREAK THOSE  
20   SILOS DOWN. WE CAN'T BE OPERATING PARALLEL BUT SEPARATE  
21   TRACKS. WE HAVE TO BE WORKING TOGETHER. AND I'M VERY CONCERNED  
22   THAT THE WORK WITH -- THAT WE'RE DOING IN ABAG, FOR LAND USE,  
23   AND EQUITY, AND ALL OF THAT, IS NOT BEING ABSOLUTELY SYNCED  
24   WITH WHAT THE REQUIREMENTS ARE FOR AIR DISTRICT, AND FOR SEA  
25   LEVEL RISE, AND TRANSPORTATION. I KNOW WE'RE PUTTING TOGETHER



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1 A PLAN, BUT WE'RE BRINGING PARTS AND PIECES AND SLAMMING THEM  
2 TOGETHER. I'M NOT SURE WE'RE BEING AS THOUGHTFUL AS WE SHOULD  
3 BE, AND THAT I THOUGHT IS WHAT THIS BODY WAS INTENDED TO DO.  
4 TO MAKE SURE WE'RE ALL OPERATING COLLABORATIVELY AND NOT IN  
5 CONFLICT. AND SO, YOU KNOW, I'M GOING TO BE WATCHING, BUT FROM  
6 A DISTANCE. I WON'T BE HAVING A BIG SPOT TO PLAY IN THIS, BUT  
7 I'M GOING TO TRUST ALL OF YOU TO WORK HARD, TO BRING ALL OF  
8 THAT BACK TOGETHER. BECAUSE I DO THINK WE'RE LOSING SOME OF  
9 THE BIG PICTURE BY JUST FILLING IN THE DOTS AND FILLING OUT OF  
10 FORMS AND MEETING THE INDIVIDUAL CRITERIA. WE'RE NOT LOOKING  
11 AT THE BIG PICTURE. AND THIS'S WHAT WE HAVE TO DO.

12

13 **GINA BARTLETT:** THANK YOU JULIE. KAREN?

14

15 **ALLISON BROOKS:** YOU'RE ON MUTE KAREN.

16

17 **KAREN MITCHOFF:** THANK YOU. IT GIVES ME A CHANCE TO RETHINK  
18 WHAT I'M GOING TO SAY. I APPRECIATE THE PRIORITY, AND HOW WE  
19 SHOULD BE MOVING FORWARD. I WOULD JUST LIKE TO SEE -- AND  
20 UNFORTUNATELY, I CAN'T BRING UP THE MEMO. I DON'T KNOW WHAT'S  
21 GOING ON, ON MY END. SOMETHING IN THERE ABOUT HOW -- WHAT THE  
22 ECONOMIC IMPACTS BOTH PRO AND CON ARE TO HOW WE WANT TO MOVE  
23 FORWARD ON CLIMATE CHANGE. OBVIOUSLY I REPRESENT A COUNTY THAT  
24 HAS -- WELL, FOUR, SOON-TO-BE, PERHAPS TWO, REFINERIES, AND  
25 JOHN AND I, AND ROD AND CINDY WORK ON THE AIR BOARD, AND WE



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1 RECOGNIZE THAT WE HAVE TO MOVE TOWARDS CLIMATE CHANGE. BUT I  
2 THINK, AS WE'RE THINKING HOW WE WANT TO DO THAT WORK, THERE  
3 STILL NEEDS TO BE SOMETHING IN THERE AS WE LOOK AT HOW THAT  
4 IMPACTS THE REGION'S ECONOMY. DON'T HAVE ANY ANSWERS FOR IT,  
5 BUT I JUST THINK IT SHOULD BE PART OF THE DISCUSSION MOVING  
6 FORWARD. THANK YOU.

7

8 **GINA BARTLETT:** THANK YOU KAREN. AND I'M GOING TO KEEP GOING. I  
9 JUST WANT TO REMIND CHAIR CHAVEZ THAT PART OF THE REASON I'M  
10 HERE IS SO THAT YOU CAN ACTIVELY PARTICIPATE. I FORGOT TO SAY  
11 THAT. DON'T HESITATE TO PUT YOUR LITTLE BLUE HAND UP THERE.

12

13 **CINDY CHAVEZ, CHAIR:** THANK YOU.

14

15 **GINA BARTLETT:** [LAUGHTER] LET'S SEE. JESSE.

16

17 **JESSE ARREGUIN:** I THINK WHAT KAREN IS TALKING ABOUT IS AN  
18 IMPORTANT ISSUE, WHICH IS A JUST TRANSITION. IN BERKELEY WHEN  
19 WE INTRODUCED OUR BAN ON NATURAL GAS, WE HAD CONVERSATIONS  
20 WITH BUILDING TRADES, WHO ARE INVOLVED IN HELPING PUT THAT  
21 INFRASTRUCTURE INTO EXISTING AND NEW DEVELOPMENT, WHO ARE  
22 CONCERNED ABOUT WHAT THAT MEANS FOR THAT, AND WHEN AND WHETHER  
23 THEIR MEMBERS STILL WORK, AND I THINK IN ADDRESSING THE  
24 CLIMATE EMERGENCY AND ADAPTATION WE NEED TO THINK ABOUT WHAT  
25 THAT JUST TRANSITION IS FOR OUR RESIDENT IN THE BAY AREA. I



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1 SUPPORT ALL OF THE PRIORITIES, AND I PARTICULARLY FOCUS ON  
2 CLIMATE ACTION AND CLIMATE ADAPTATION. I THINK THAT IS THE  
3 MOST IMPORTANT ISSUE, BESIDES COVID-19 THAT WE FACE AS A  
4 REGION, AS A PLANET. I AGREE WITH NICK'S COMMENTS AND JULIE'S  
5 COMMENTS AROUND GREATER COORDINATION AROUND REGIONAL PLANNING,  
6 AND WHILE THAT MAY BE HAPPENING AT THE STAFF LEVEL, I THINK WE  
7 NEED TO HAVE THOSE CONVERSATIONS AT THE POLICY MAKER LEVEL AS  
8 WELL. BECAUSE SOME OF THE STRATEGIES WE'RE TALKING ABOUT IN  
9 PLANNED BAY AREA HAVE A CROSS CUTTING IMPACT TO VARIOUS  
10 DIFFERENT REGIONAL AGENCIES. I DEFINITELY SUPPORT NOT JUST  
11 LOOKING AT BUILDING ELECTRIFICATION, BUT VEHICLE  
12 ELECTRIFICATION, AND HOW WE PROMOTE MORE ELECTRIC MOBILITY.  
13 THAT'S NOT JUST SORT OF HOW WE TRANSITION CARS AND TRUCKS, BUT  
14 ALSO DIFFERENT MODES OF TRANSPORTATION. BECAUSE I THINK THAT'S  
15 REALLY GOING TO BE KEY TO, NOT ONLY MEETING THE GOVERNOR'S  
16 GOALS, BUT -- AND STATE GOALS, BUT ALSO THE GOALS THAT WE HAVE  
17 AS A REGION TO REDUCE EMISSIONS. YOU KNOW, I THINK WITH THE  
18 NEW -- HOPEFULLY, WITH THE NEW FEDERAL ADMINISTRATION, WITH A  
19 FOCUS ON IT, HOPEFULLY INFRASTRUCTURE AND CLIMATE ACTION, HOW  
20 ARE WE POSITIONED AS A REGION FOR WHAT WE HOPE WILL BE, YOU  
21 KNOW, BILLIONS OF DOLLARS IN FEDERAL FUNDING THAT COULD BE  
22 AVAILABLE FOR, YOU KNOW, RENEWABLE ENERGY, AND CLIMATE CHANGE  
23 CLIMATE CHANGE PROGRAMS AND INITIATIVES HOW DOES THAT WORK  
24 ALIGN WITH THE AGENCIES WITH OUR PRIORITIES, AND YOU KNOW WITH  
25 THE BROADER CONVERSATION WE'RE HAVING WITH ADAPTATION. I THINK



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1 WE'RE WELL POSITIONED NOW WITH THE ADMINISTRATION TO PUT FORTH  
2 SOME PRETTY BOLD INITIATIVES AND TO MAYBE HAVE THINGS THAT  
3 COULD BE FUNDED, AND COULD HAVE PROOF OF CONCEPT. SO, I JUST  
4 WANT TO ELEVATE THAT AS WELL.

5

6 **GINA BARTLETT:** THANK YOU VERY MUCH JESSE. JAKE?

7

8 **JAKE MACKENZIE:** EXCUSE ME. YES. I HEARD WHAT DIRECTOR PIERCE  
9 WAS SAYING ABOUT WATCHING SOMEWHAT FROM AFAR, YES I'LL BE IN  
10 THAT SAME POSSESS, WITH THIS GROUP, BUT I'M HERE TO TELL YOU,  
11 IN TERMS OF THE NON-PROFIT SECTOR AND STAKEHOLDERS AROUND THE  
12 BAY AREA, I THINK THERE IS A MAJOR TASK, AND I PUT ON MY  
13 GREENBELT ALLIANCE DIRECTOR'S CAP HERE, AND I KNOW THAT MAYOR  
14 ARREGUIN AND COMMISSIONER JOSEFOWITZ ARE AWARE THAT THE WORK  
15 THAT WE'RE DOING IN GREENBELT ALLIANCE TO REDIRECT OUR EFFORTS  
16 HAS TO DO WITH CLIMATE RESILIENCE. THERE ARE OTHER EFFORTS  
17 GOING ON, OBVIOUSLY, THE CLIMATE CENTER OUT OF SANTA ROSA. SO,  
18 THIS COORDINATION OF EFFORTS IS GOING TO BE AN EXTREMELY  
19 COMPLEX TASK, AND IT'S SOMETHING THAT I'M ALREADY STARTING THE  
20 NEXT CHAPTER, IN MY LIFE, AND THAT IS -- AND THAT'S WHAT  
21 GREENBELT ALLIANCE EXECUTIVE DIRECTOR TOLD ME, HE SAID, OH,  
22 WE'RE AWFULLY SORRY THAT YOU LOST YOUR ELECTION, BUT THAT WILL  
23 GIVE YOU MORE TIME TO WORK FOR GREENBELT ALLIANCE. SO I GUESS  
24 THAT'S WHAT I'M GOING TO BE DOING. ISN'T THAT RIGHT HALSTED?

25



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1 **ANNE HALSTED:** ABSOLUTELY. YOU'RE RIGHT ABOUT THAT.

2

3 **JAKE MACKENZIE:** ANYWAY. THAT'S JUST ONE THOUGHT. SB 375, WELL,  
4 I HAD A GREAT FALLING OUT WITH THE CALIFORNIA LEAGUE OF CITIES  
5 WHEN THAT LEGISLATION WAS BEING DISCUSSED IN THE SUMMER OF  
6 WHATEVER YEAR THAT WAS. BECAUSE, THERE WERE CARROTS THAT WERE  
7 INVOLVED, YES. THERE IS GOING TO BE MONEY, AND OF COURSE THERE  
8 HAS NEVER BEEN MUCH MONEY TO ACTUALLY IMPLEMENT IT, AND  
9 SECONDLY, NEVER A -- NARY A STICK IN SIGHT, ENFORCEMENT IS A  
10 DIRTY WORD WITH A LOT OF PEOPLE. BUT FRANKLY, TO MEET THE  
11 GOALS OF SB 375 AS A FORMER REGULATOR IT ALWAYS SEEMED TO BE  
12 SOME ENFORCEMENT MECHANISMS SO JUST TO LET YOU KNOW, I HAVEN'T  
13 CHANGED MY MIND ONE IOTA, AND THESE ARE MY COMMENTS. THANK  
14 YOU.

15

16 **GINA BARTLETT:** THANKS. THANKS JAKE. DAVE?

17

18 **DAVE PINE:** THANKS. WHEN I THINK ABOUT BARC, I REALLY THINK  
19 ABOUT IT FROM KIND OF TWO LENSES. ONE IS, OF COURSE, TO MOVE  
20 FORWARD A POLICY AGENDA, FOCUSED ON CLIMATE RESILIENCE. BUT  
21 THE OTHER LENS IS TO BUILD A CULTURE OF REGIONALISM AND TO  
22 ADVANCE REGIONALISM. SO WHEN I THINK ABOUT OUR WORK GOING  
23 FORWARD, YOU KNOW, THAT'S AN ISSUE OF PARTICULAR INTEREST OF  
24 MINE, YOU KNOW, WHAT ARE THE BARRIERS TO REGIONALISM. HOW DO  
25 WE INFUSE REGIONALISM INTO THE WORK OF ALL THE AGENCIES.





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1 WHAT'S THE RULE OF LEGISLATION IN ACHIEVING THOSE OBJECTIVES.

2 SO I JUST WANTED TO SHARE THAT THOUGHT.

3

4 **GINA BARTLETT:** THANK YOU. LET'S SEE. I'LL GO TO BRAD, I THINK  
5 IS NEXT. THEN, I'M GOING TO COME TO OTHERS TO SPEAK TO WHERE  
6 YOU WOULD LIKE TO STRATEGICALLY FOCUS BARC WITHIN ITS GOALS  
7 AND MISSION AT THE KIND OF CROSS SECTION OF THESE AGENCIES. GO  
8 AHEAD, BRAD, THEN I'LL GO TO JOHN.

9

10 **BRAD WAGENKNECHT:** THANK YOU. JUST A COUPLE OF THINGS. ONE OF  
11 THE THINGS FOR ME IS THAT BARC IS SUPPOSED TO BRING ALL THE  
12 SILOS TOGETHER AND I LIKE THE SPREADSHEET THAT BRINGS ALL THE  
13 PLANNING DOCUMENTS TOGETHER IN ONE SPREADSHEET, SO WE CAN SEE  
14 WHERE WE ARE AND WORK WITH THEM. IN THAT REGARD, I LIKE THE  
15 IDEA OF KEEPING BARC CURRENT WITH THE LEADERSHIP OF EACH OF  
16 THE ORGANIZATIONS. AND PROBABLY TO DO THAT WOULD BE HAVING THE  
17 CHAIR AND VICE CHAIR ON THE BARC FOR EACH OF THOSE AGENCIES.  
18 MAYBE MAKING BARC A LITTLE BIT MORE FLUID. BECAUSE I HAVE BEEN  
19 ON IT FOR QUITE A WHILE NOW, AND YOU KNOW, I MAY NOT -- I MAY  
20 NOT MAKE IT THROUGH THAT -- THAT -- THAT CHANGE, WITH HAVING  
21 THE CHAIR AND VICE CHAIR. BUT I THINK YOU NEED TO HAVE THOSE  
22 PEOPLE IN THERE. BECAUSE THEY'RE GIVING THE LEADERSHIP FOR  
23 EACH OF THEIR GROUPS AT -- WHEN THEY'RE IN THOSE ROLES.

24



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1 **GINA BARTLETT:** SO BRAD, JUST TO CLARIFY, ARE YOU SAYING THAT  
2 YOU WOULD RECOMMEND THAT EACH AGENCY'S CHAIR AND VICE CHAIR BE  
3 ON THE BARC BOARD. IS THAT WHAT YOU'RE SUGGESTING.

4

5 **BRAD WAGENKNECHT:** THAT'S WHAT I WOULD RECOMMEND. YES.

6

7 **GINA BARTLETT:** THANK YOU. GO AHEAD JOHN.

8

9 **JOHN GIOIA:** I DON'T WANT TO REPEAT A LOT OF THE GOOD COMMENTS  
10 THAT HAVE BEEN MADE. I WANT TO TAKE THREE MAIN IDEAS OR  
11 PRINCIPLES AND ONE WAS THE POINT THAT DAVE PINE EMPHASIZED WAS  
12 DEVELOPING A REGIONAL CULTURE. I THINK THAT'S, HAVING BEEN  
13 AROUND ALMOST FROM THE BEGINNING OF THIS, THAT WAS ONE OF THE  
14 PURPOSES IS HOW DO WE MORE EFFECTIVELY SOLVE REGIONAL PROBLEMS  
15 WITH A REGIONAL STRATEGY. SO IT'S KEEPING THE PRINCIPLE OF  
16 REGIONALISM, AND HOW WE THINK ABOUT SOLUTIONS. SECOND, AND  
17 BRAD TALK ABOUT IT, IS THE CROSS AGENCY WORK. PART OF THE  
18 ISSUE -- SOME OF US SERVE ON MULTIPLE AGENCIES, SOME OF US  
19 JUST SERVE ON ONE, AND HAVING MUCH MORE CROSS SECTOR  
20 DISCUSSION ABOUT A PROPOSAL AT ONE AGENCY, AND HOW THAT PLAYS  
21 INTO ACHIEVING AN OBJECTIVE OF ANOTHER AGENCY, INSTEAD OF JUST  
22 WORKING IN SILO, YES, WE KNOW THE EXECUTIVE DIRECTORS OF THESE  
23 AGENCIES TALK TO EACH OTHER, BUT THERE IS NO REPLACEMENT FOR  
24 HAVING GOVERNING BOARD MEMBERS, SO HAVING CHAIR AND VICE  
25 CHAIR, I THINK MAKE SENSE, BEING PART OF THIS, THEY USUALLY



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1 ARE, SOMETIMES THEY'RE NOT, BUT IT'S STRENGTHENING THAT -- NOT  
2 JUST COMMUNICATION, BUT HOW WE'RE THINKING AND COORDINATES  
3 STRATEGIES IN EACH AGENCY. AND I'LL STILL REMEMBER, THIS SAN  
4 OLD EXAMPLE, BUT MANY YEARS AGO WHEN THE AIR DISTRICT  
5 DEVELOPED A SET OF CEQA GUIDELINES THAT ADDRESSED AIR QUALITY  
6 ISSUES, IN DEVELOPMENT, THERE -- IT ALSO APPLIED -- YOU HAD TO  
7 DO SORT OF AN ANALYSIS ABOUT AIR QUALITY ISSUES, EVEN FOR  
8 RESIDENTIAL HOUSING. AND THAT RAN CONTRARY TO SOME OF THE ABAG  
9 GOALS OF GETTING MORE RESIDENTIAL DEVELOPMENT IN INFILL AREAS  
10 NEAR TRANSIT. AND IT SO HAPPENS THAT SOME OF THOSE VERY GOOD  
11 LOCATIONS FOR HOUSING NEAR TRANSIT ALSO WERE IN AREAS THAT  
12 WERE HIGHLIGHT IMPACTED FROM AN AIR QUALITY STANDPOINT, SO IT  
13 CREATED SOME CONFLICT. SO I THINK WE FEED TO THINK THROUGH  
14 THOSE KINDS OF THINGS. AND THEN THIRD, REALLY, REALLY, AND YOU  
15 ALL -- EVERYONE HAS TALKED ABOUT THIS, IS THE CONTINUED FOCUS  
16 ON EQUITY. AND IT MAY BE IMPLEMENTED AND PLAY OUT IN DIFFERENT  
17 WAYS, WITH DIFFERENT AGENCIES, BUT HOW, TOGETHER, AS A REGION,  
18 WE'RE REALLY EMBEDDING EQUITY PRINCIPLES, BECAUSE ALL THE  
19 POLICIES THAT WE'RE LOOKING AT, HAVE POTENTIAL EQUITY  
20 IMPLICATIONS. AND WE HAVE DISCUSSED THIS WITH THE -- YOU KNOW,  
21 THE WORK-FROM-HOME. MANY BAY AREA RESIDENTS AND FRONTLINE  
22 JOBS, AND MANY PEOPLE OF COLOR AND IN LOW INCOME COMMUNITIES  
23 LIKE COMMUNITIES MANY OF US REPRESENT, DON'T HAVE THE  
24 OPPORTUNITY TO DO REMOTE WORK. SO, WHAT'S THE IMPACT OF REMOTE



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1 WORK POLICIES ON TRANSIT THAT AFFECT THEM. SO JUST MAKING SURE  
2 WE HAVE AN EQUITY LENS EVERY TIME WE HAVE A DISCUSSION.

3

4 **GINA BARTLETT:** THANK YOU. OTHERS? WE WOULD LOVE TO HEAR -- OH,  
5 GO AHEAD ROD.

6

7 **DIR. ROD SINKS:** THANK YOU VERY MUCH. I REALLY APPRECIATED DAVE  
8 PINE'S REMARKS ABOUT REGIONALISM. IT SEEMS TO ME LIKE A LOT OF  
9 OUR PROBLEMS OCCUR BECAUSE AT TIMES WE ALL GET PAROCHIAL ABOUT  
10 THE PLACES WE REPRESENT. AND IN THE END, I DON'T THINK IT  
11 SERVES US VERY WELL. THE FACT THAT WE HAVE OVER TWO DOZEN  
12 TRANSIT AGENCIES IN THE BAY AREA, IT OCCURS TO ME THAT, YOU  
13 KNOW, I DON'T KNOW IF BARC IS UP TO THE TASK OF TRYING TO WORK  
14 TO MAKE US MORE FUNCTIONAL AS A REGION, BUT I THINK WE OUGHT  
15 TO SERIOUSLY THINK ABOUT HOW WE'RE STRUCTURED, THE ENORMOUS  
16 NUMBER OF SPECIAL DISTRICTS AND AGENCIES WE HAVE, PARTICULARLY  
17 IN THE TRANSPORTATION SECTOR WHERE, YOU KNOW, WE ALL WANT TO  
18 JUST GET AROUND THE BAY AREA. I DON'T NEED A TRANSIT AGENCY IN  
19 CUPERTINO AND ANOTHER ONE IN MOUNTAIN VIEW. IT JUST DOESN'T  
20 SERVE US VERY WELL. AND MAYBE BARC CAN BE -- CAN  
21 CONSTRUCTIVELY PROPOSING WHAT WE MIGHT DO, AS WE CONTEMPLATE  
22 MAJOR FUNDING MEASURES THAT WE HAVE GOING FORWARD. BECAUSE, AT  
23 THE END OF THE DAY, RIGHT, OUR GREENHOUSE GAS GOALS, THE  
24 GREENHOUSE GAS EMISSIONS GOALS, OUR HOUSING GOALS, THEY ALL  
25 REALLY DO INTERCONNECT, AND I THINK THAT ALL OF THESE AGENCIES



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1 PLAY A ROLE IN TRYING TO COME UP WITH SOLUTIONS, AND THEY --  
2 YEAH, THEY TRANSCEND THINGS. AND IF WE CAN'T GET MORE  
3 REGIONALLY AND TO GET SOME PEOPLE TO REPRESENT REGIONALLY, AS  
4 THEIR LEADERS, I THINK THE BAY AREA IS GOING TO STRUGGLE TO  
5 FIX ITS PROBLEM. SO I DON'T -- I JUST WONDER IF, YOU KNOW,  
6 BARC IS THE VEHICLE FOR US TO HAVE THESE DISCUSSIONS. ALSO  
7 APPRECIATE THE COMMENTS OF SEVERAL OF YOU ON EQUITY. AND I'LL  
8 LEAVE IT THERE. THANKS.

9

10 **GINA BARTLETT:** THANKS SO MUCH ROD. I'LL GO TO AMY.

11

12 **AMY R. WORTH, VICE CHAIR:** THANK YOU, GINA. THANK YOU. FIRST OF  
13 ALL, I REALLY APPRECIATE THE OPPORTUNITY THAT ALLISON AND  
14 CINDY HAVE SETUP TO HAVE US AND BROADER THINKING ABOUT MOVING  
15 FORWARD. MANY OF YOU REGIONALISTS, AND I KNOW JESSE KNEW HIM  
16 WELL, FROM BEING IN BERKELEY, BUT THAT WAS OF THE GOAL OF ABAG  
17 WAS TO CREATE THIS ABILITY FOR CITIES AND COUNTIES TO COME  
18 TOGETHER AND WORK REGIONALLY, AND OBVIOUSLY OVER TIME, THE  
19 ORGANIZATIONS GREW IN TERMS OF THE VARIETY OF REGIONAL  
20 AGENCIES. I THINK THAT'S WHAT'S GREAT ABOUT BARC, IT KIND OF  
21 BRINGS ALL THESE GROUPS TOGETHER. SO I WOULD CONCUR. I THINK  
22 PROMOTING SORT OF A REGIONAL LOOK AT ALL OF THESE ISSUES IS A  
23 REALLY IMPORTANT PART OF THE WORK WE DO. YOU KNOW, WHEN I  
24 JOINED THE TRANSPORTATION AUTHORITY, BOB MCCREARY TOOK ME  
25 AROUND TO VISIT ALL THE COUNTIES, TO SEE THEIR PROJECTS, TO



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1 SEE THE GEOGRAPHY, AND I REALLY THINK THAT'S ONE OF THE THINGS  
2 THAT'S GOING TO BE PARTICULARLY IMPORTANT AS WE MOVE FORWARD,  
3 IS FOR ALL OF US PARTICIPATING TO UNDERSTAND THE ISSUES AND  
4 PRIORITIES OF ALL OF OUR SORT OF QUALITY AREAS AND COUNTIES.  
5 BECAUSE ONE OF THE CHALLENGES FOR REGIONALISM IS THE ABILITY  
6 TO SAY, OKAY, UP HERE, UP ON THE TOP, UP ON THE TOP OF THE  
7 MOUNTAIN, WE KIND OF KNOW WHEN'S BEST FOR EVERYBODY, AND THESE  
8 ARE OUR IDEAS. SO I THINK IT'S AS PARTICULARLY IMPORTANT, IS  
9 TO IDENTIFY KIND OF BROADLY WHAT OUR GOALS ARE, HOW WE MOVE  
10 THIS REGION FORWARD, BUT DOING IT IN A WAY, THINGS LIKE THE  
11 EQUITY LENS, THE GEOGRAPHIC, IN CULTURAL EQUITY LENSES OF ALL  
12 OF OUR DIFFERENT COUNTIES. THERE HAS BEEN A LOT OF DISCUSSIONS  
13 WITH THE BLUE RIBBON TASK FORCE, WE'RE LOOKING AT -- WE'RE  
14 VERY CONCERNED ABOUT THE FUTURE OF TRANSIT, AND HOW BEST TO  
15 POSITION THAT. I THINK IT'S IMPORTANT TO KEEP IN MIND THAT  
16 TRANSIT IS IMPORTANT TO EACH ONE OF OUR AREAS. SO, WE -- YOU  
17 KNOW, WE NEED TO BALANCE THAT, YOU KNOW, QUALITY OF LIFE,  
18 SERVICES AT THE LOCAL LEVEL WITH REGIONAL PRIORITIES. SO I --  
19 AND I REALLY THINK, TOO, FROM A PRACTICAL STANDPOINT, IT WOULD  
20 BE VERY HELPFUL FOR US TO TAKE THAT COMPREHENSIVE LOOK AT, YOU  
21 KNOW, SB 375, THE IDEAS THAT ARE COMING FORWARD. BECAUSE, I  
22 CAN TELL YOU, I WOULD MUCH RATHER HAVE THAT DISCUSSION WITH  
23 THIS GROUP THAN UP IN THE HALLS OF SACRAMENTO, FIGHTING ABOUT  
24 DETAILS. AND I THINK THIS GROUP UNIQUELY HAS THE ABILITY TO  
25 UNDERSTAND HOW SB 375 IMPACTS, YOU KNOW, ALL OF THESE



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1 DIFFERENT AGENCIES, HOW WE'RE WORKING WITH IT DIFFERENTLY. AND  
2 I THINK THAT WOULD BE A GOOD STEP. YOU KNOW, IT'S KIND OF THE  
3 SAME WITH CEQA. CEQA TENDS TO GET IN THE WAY OF A LOT OF THE  
4 GOALS THAT WE'RE TRYING TO ACCOMPLISH, WHICH STARTED OUT AS AN  
5 ENVIRONMENTAL, HISTORIC EFFORT, HAS TURNED INTO AN ENTITY, OR  
6 A LAW THAT HAS DIFFERING IMPACTS. PROBABLY UNINTENDED  
7 CONSEQUENCES IN SOME AREAS. BUT I DO BELIEVE, WITH JULIE, I  
8 FEEL WE REALLY NEED TO KEEP WORKING ON THAT REGIONAL FOCUS.  
9 AGAIN, BECAUSE I THINK THIS GROUP HAS THAT ABILITY TO SHARE  
10 OUR PERSPECTIVE AND EXPERTISE. SO. THANK YOU.

11

12 **GINA BARTLETT:** THANK YOU AMY. WE WOULD REALLY LIKE TO HEAR  
13 FROM EVERYONE AND INVITE THE EXECUTIVE DIRECTORS ALSO TO SHARE  
14 THEIR POINTS OF VIEW OF HOW THEY THINK BARC CAN PLAY A ROLE IN  
15 ADVANCING YOUR AGENCY'S WORK, AS WELL AS THE CROSS SECTION  
16 AROUND CLIMATE RESILIENCE, OR CROSS CUTTING ELEMENT AROUND  
17 CLIMATE RESILIENCE. AND THEN TO CONTINUE TALKING, WE WOULD  
18 LOVE TO ALSO HEAR, HOW WOULD YOU LIKE TO BEST USE BARC, YOU  
19 KNOW, TO EXPLORE THESE ISSUES. LIKE AMY'S EXAMPLE AROUND SB  
20 375, LIKE USING BARC AS AN OPPORTUNITY TO DO THAT KIND OF AN  
21 ANALYSIS. AND THEN DEVELOPING AN APPROACH TO REFINE. DEPENDING  
22 ON WHERE YOU LAND WITH THAT, THAT YOU WOULD ALSO SPEAK TO AND  
23 CARRY FORWARD. SO THOUGHTS FROM OTHERS ON GOALS, STRATEGIES  
24 YOU WOULD LIKE TO HAVE BARC FOCUS ON, AND/OR SPECIFICALLY HOW  
25 YOU WOULD LIKE TO SEE BARC ADDRESS THESE ELEMENTS, OR HOW YOU



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1 WOULD LIKE TO SEE THEM BROUGHT TO FRUITION IN YOUR MEETINGS  
2 AND THAT KIND OF THING? THERESE?

3

4 **THERESA BARRETT:** THANK YOU. I WANT TO BE RESPONSIVE TO WHAT  
5 AMY WORTH JUST SAID. YOU KNOW, I DO THINK THE CHALLENGE IN  
6 BARC IS THAT WE ARE NOT ALL OF ONE SIZE AND ONE SIZE DOES NOT  
7 FIT ALL. AND YOU KNOW, WHAT WAS JUST SAID ABOUT CEQA IS ALMOST  
8 180 DEGREES ABOUT WHAT I THINK ABOUT CEQA. I DO NOT SEE CEQA  
9 AS AN IMPEDIMENT AT ALL. AND IN FACT, I THINK IT IS CRITICAL,  
10 ESPECIALLY AS WE LOOK AT SOLVING THESE PROBLEMS. BECAUSE WE  
11 WANT TO DO THIS IN AN ENVIRONMENTALLY, AND A SOCIALLY JUST  
12 WAY. AND I AM NOT IN ANY -- HAVE -- I DON'T THINK YOU SOLVE  
13 CLIMATE ISSUES. I DON'T THINK YOU SOLVE SOCIAL JUSTICE ISSUES,  
14 UNLESS YOU ALSO DEAL WITH CEQA ISSUES. AND I HAVE NO INTEREST  
15 IN ROUGH RIDING OVER CEQA, IN ORDER TO SOLVE OTHER PROBLEMS.  
16 AND I DO BELIEVE WE NEED TO LOOK AT WHAT FITS IN ONE AREA DOES  
17 NOT FIT IN ANOTHER AREA, BUT HOW DO WE SOLVE THOSE PROBLEMS  
18 FOR THOSE OTHER AREAS AND STILL LOOK AT WHAT THOSE -- WHAT  
19 THOSE AREAS ARE. AND NOT LOOKING TO THAT WILL BE THE DEATH OF  
20 THIS.

21

22 **GINA BARTLETT:** YOU CAN TALK ABOUT THE GEOGRAPHIC REFERENCE?  
23 AND IF THERE ARE OTHER THOUGHTS YOU HAVE ABOUT GIVEN THESE  
24 DIFFERENT VIEWPOINT ABOUT HOW BARC CAN BRING TO THESE BROADER  
25 ISSUES.





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1

2 **TERESA BARRETT:** ABOUT HOW THESE WORK IN THE DIFFERENT  
3 GEOGRAPHIC REGIONS. MS. WORTH SAID SOMETHING ABOUT HAVING HAD  
4 A TOUR OF THE ENTIRE AREA WHEN SHE STARTED OUT AT MTC, AND YOU  
5 KNOW, I THINK THAT THAT'S A VERY IMPORTANT THING. BUT, YOU  
6 KNOW, WHAT YOU SEE, WHEN YOU GO SOMEWHERE ELSE DEPENDS A LOT  
7 ON WHO YOUR GUIDE IS. IF YOU'RE NOT REALLY FAMILIAR WITH THAT  
8 AREA. SO, YOU KNOW, WHAT -- AND I JUST THINK THERE NEEDS TO BE  
9 ATTENTION PAID TO THIS SO THAT WHEN AN IDEA IS PUT FORWARD,  
10 YOU KNOW, WE LOOK AT HOW THAT WOULD WORK. I COME FROM SONOMA  
11 COUNTY, AND WE ARE A LOW PUBLIC TRANSIT USE AREA. I THINK WE  
12 SHOULD BE A HIGHER PUBLIC USE TRANSIT AREA. BUT HOW DO WE MAKE  
13 THAT HAPPEN IN OUR AREA? WHEN I WOULD ARGUE THIS MTC SHOULD  
14 DIVERT AS MUCH MONEY TO PUBLIC TRANSPORTATION AS THEY'RE  
15 PUTTING INTO AUTOMOBILES, AND, YOU ABOUT I WANT TO DO THAT IN  
16 A WAY THAT SERVES SONOMA COUNTY AS WELL, AND USE SOME OF THAT  
17 EFFORT TO EDUCATE THE PEOPLE WHO AREN'T USING PUBLIC TRANSIT  
18 ABOUT WHY IT IS THE WAY WE WANT TO GO. AND ABSOLUTELY, MUST  
19 GO, GOING FORWARD.

20

21 **GINA BARTLETT:** THANK YOU FOR THAT.

22

23 **TERESA BARRETT:** OKAY.

24



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1 **GINA BARTLETT:** ANYONE ELSE WHO HASN'T CONTRIBUTED WHO WANTS TO  
2 SHARE SOME THOUGHTS. I KNOW THAT THEY'RE WELCOME.

3

4 **COM. NICK JOSEFOWITZ:** THE PROCESS -- SORRY --

5

6 **JAMES P. SPERING:** JIM SPERING. YOU KNOW, JUST OBSERVING, FROM  
7 MY PERSPECTIVE WHAT'S HAPPENING TO BARC IS WE ARE NOW HEADED  
8 IN A DIRECTION TO BECOME ANOTHER REGIONAL AGENCY, WHICH WE  
9 DON'T NEED. I THINK THE RESILIENCE PROGRAM IS A GOOD FOCUS OF  
10 SOMETHING THAT OTHER AGENCIES ARE DEALING WITH. IT'S LIKE THE  
11 LAST COMMENT THAT BOARD MEMBER BARRETT MADE, AND OTHER PEOPLE  
12 MAKE. THEY MAKE COMMENTS LIKE, MTC SHOULD PUT MORE MONEY INTO  
13 TRANSIT. MTC HAS PUT INTO OR \$400 BILLION INTO THE  
14 TRANSPORTATION PLAN. IT DOMINATES ALL OF OUR INVESTMENTS. IT'S  
15 TREMENDOUS, AND TO HAVE BOARD MEMBERS MAKING COMMENTS LIKE  
16 THAT, IT'S VERY CONFUSING TO THE PUBLIC. AND THE OTHER THING  
17 ABOUT -- EVERYBODY SAYS REGIONALISM. ALL OF THE PEOPLE ON THIS  
18 CALL REGIONALISM IS A GOOD THING BUT TO THE PUBLIC IT'S NOT.  
19 THE PUBLIC WANTS TO COORDINATE OUR SYSTEMS AND COOPERATE, BUT  
20 THEY WANT LAND USE CONTROLLED. TAKING ON THE ISSUES THAT SORT  
21 OF CONFLICT. YOU KNOW, I REALLY -- AN EXAMPLE THAT BOARD  
22 MEMBER JOSEFOWITZ JUST MENTIONED, IT'S LIKE THIS  
23 TELECOMMUTING. I MEAN, ALL THE PUSH BACK THAT MTC IS TAKING ON  
24 THIS, AND THEN FOR BARC NOT TO EVEN HAVE WEIGHED IN ON THAT  
25 ISSUE, SAYING IT'S GOOD, BAD, IS SOMETHING THAT REALLY SHOULD



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1 BE PROMOTED. I THINK THAT'S WHAT BARC'S ROLE IS GOING TO BE,  
2 TO OVERSEE -- NOT OVERSEE, BUT TO LOOK AT THE STRATEGIES THAT  
3 ARE COMING FORWARD, THAT OVERLAP THAT, WE CAN SUPPORT, THAT WE  
4 CAN HELP PROMOTE, AND REALLY HELP MEET THE GREENHOUSE GAS  
5 THRESHOLDS. AND SO, I JUST GET CONCERNED THAT, YOU KNOW, WE'RE  
6 TAKING ON ANOTHER ROLE. IT'S LIKE THE EQUITY ISSUE. WHAT ARE  
7 WE -- YOU KNOW, ALLISON, IT WOULD BE REALLY NICE IF YOU WOULD  
8 EXPLAIN THAT. ARE YOU GOING TO BE OVERLOOKING EVERYTHING THAT  
9 MTC IS DOING? EVERYTHING THAT THE AIR DISTRICT IS DOING? I  
10 MEAN -- HOW ARE YOU -- ARE WE GOING TO HAVE THOSE CONFLICTS?  
11 AND YOU KNOW, IT'S LIKE THE PUBLIC OUTREACH THAT MTC HAS JUST  
12 DONE, MTC, WITH THE BAY PLAN HAS DONE THE MOST EXTENSIVE  
13 OUTREACH THAN ANY REGIONAL AGENCY IN THE HISTORY OF THE BAY  
14 AREA, I MEAN JUST SPENDING MILLIONS OF DOLLARS, AND YOU HEAR  
15 PEOPLE CRITICIZE THAT EQUITY WASN'T ADDRESSED BY MTC. THAT'S  
16 JUST LUDICROUS. AND I JUST HATE TO SEE US DUPLICATING THESE  
17 EFFORTS OR LEAVING THE IMPRESSION THAT WE'RE OVERSEEING WHAT  
18 THE AIR DISTRICT IS DOING, WHAT MTC IS DOING, WHAT ABAG IS  
19 DOING. AND I THINK WE HAVE TO BE CAREFUL WITH THAT. AND I  
20 AGREE WITH JULIE, I THINK WE HAVE GOTTEN SILOED A LITTLE MORE  
21 THAN WE SHOULD BE. AND THIS IS A REAL GOOD PROCESS AND I  
22 APPRECIATE YOU CINDY BRINGING THIS FORWARD. IT'S GREAT  
23 DISCUSSION. AND THE LAST THING ON THE EQUITY ISSUE, WE ALL  
24 HAVE WHAT WE THINK IS JUST OF THE GREATEST THING TO DO. IT'S  
25 LIKE THE NATURAL GAS, YOU KEEP ASKING THE QUESTION, WHAT



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1 HAPPENS WHEN YOU LOSE THESE TRANSMISSION LINES, YOU LOSE  
2 ELECTRICITY FOR A LONG PERIOD OF TIME? DO PEOPLE GO WITHOUT  
3 HOT WATER? DO THEY GO WITHOUT TRANSPORTATION? DO THEY GO  
4 WITHOUT FOOD. I THINK THESE ARE QUESTIONS THAT NEED TO BE  
5 ADDRESSED AND THEY'RE NOT. AND I HAVE SAID ENOUGH BUT I JUST  
6 FEEL LIKE WE HAVE TO BE CAREFUL THAT BARC DOESN'T BECOME  
7 EITHER REGIONAL AGENCY THAT IS DEALING WITH DUPLICATED ISSUES.  
8 THANK YOU MADAM CHAIR.

9

10 **GINA BARTLETT:** YES. I THINK THE OTHER KERNEL THAT I'M TAKING  
11 FROM YOUR COMMENTS IS THAT TO USE BARC AS AN OPPORTUNITY TO  
12 CONSIDER. LIKE YOU SAY, THE WORK MTC IS DOING ON REMOTE WORK  
13 AND TO USE THIS TO CROSS POLLINATE AROUND THE AGENCIES.  
14 ALLISON. GO AHEAD.

15

16 **CINDY CHAVEZ, CHAIR:** ALLISON, BEFORE YOU DO, I WANT TO DO A  
17 TIME CHECK WITH MY COLLEAGUES. I HAVE YOU ALL UNTIL 12:30 AND  
18 WE NEED TO GO IT PUBLIC COMMENT. WHAT I WANT TO DO IS, AFTER  
19 ALLISON SPEAKS, IF THERE IS ANYBODY WHO WANTS TO SPEAK, WE  
20 DON'T HAVE TO WRAP IT UP TODAY, THIS IS REALLY AN OPPORTUNITY  
21 FOR US TO LISTEN. THERE IS ONE ISSUE THEY WANT TO BRING BACK  
22 SOONER RATHER THAN LATER BUT TODAY WAS FOR US REALLY TO HEAR.  
23 ALLISON, GO AHEAD THEN WE'LL GO TO THERESE, AND IF ANYBODY  
24 ELSE DIDN'T SPEAK, THEN WE'RE GOING TO GO TO PUBLIC COMMENT.

25



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1   **ALLISON BROOKS:** BROOKS IT REALLY IS AN OPPORTUNITY TO LISTEN.  
2   AND I APPRECIATE EVERYONE'S COMMENTS. I THINK AS SOMEONE WHO  
3   IS TRYING TO MANAGE BARC WHAT I'M HEARING FROM YOU, THESE ARE  
4   ALL PERSONALITY ISSUES, DISTINGUISHING THOSE PLACE WHERE IS  
5   AGENCIES NEED TO COME TOGETHER TO WORK THROUGH IT, TENSION  
6   POINTS OR THESE CROSS CUTTING ISSUES, IS HOW BEST IT USE YOUR  
7   TIME AND THE TIME OF THIS MEETING, AND THE STAFF'S TIME TO  
8   KIND OF WORK THROUGH THIS. AND I'LL GIVE AN EXAMPLE, ON THE  
9   REMOTE WORK. I MEAN ONE OF THE THINGS I THOUGHT WOULD BE  
10   HELPFUL IS TO COLLECT THE DATA ON REMOTE WORK SO WE'RE MAKING  
11   INFORMED DECISIONS AROUND POLICY MAKING. AND SO THAT WORK IS  
12   ONGOING SO I GUESS IN THINKING THROUGH, IS BARC MORE OF A  
13   THINK TANK KIND OF PLACE WHERE WE ARE IDENTIFYING THOSE PLACES  
14   AND DOING SOME ANALYSIS IS BRINGING THAT FORWARD TO YOU AND TO  
15   THE AGENCIES TO THINK THROUGH NEXT STEPS, AND HAVING THESE  
16   CONVERSATIONS? AND TO THE POINT ON THE EQUITY ISSUES IT'S JUST  
17   IMPORTANT TO NOTE THAT IT IS A PLACE WHERE ALL THE AGENCIES  
18   ARE WORKING ON EQUITY, IN REALLY IMPORTANT WAYS, TRYING TO  
19   MAKE GREAT STRIDES ON THAT, AND JUST AGAIN, TO MAKE SURE THAT  
20   WE'RE OPTIMIZING EACH OTHER, AND USING GOOD GOVERNANCE IN A  
21   WAY MAKING SURE THAT WE'RE NOT, YOU KNOW, REPEATING EFFORTS,  
22   OR REUSING RESOURCES WHEN WE COULD BE BRINGING RESOURCES ARE  
23   TOGETHER TO HAVE THE GREATEST IMPACT. WHEN I THINK ABOUT  
24   REGIONALISM IS HOW WE DON'T HAVE FOUR OR FIVE AGENCIES DOING



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1 SEPARATE THINGS BUT REALLY USING RESOURCES TO THE BEST OF OUR  
2 ABILITY TO GREATEST IMPACT.

3

4 **CINDY CHAVEZ, CHAIR:** THANK YOU ALLISON. I'M GOING TO GO BACK  
5 TO THE FOLKS WHO HAVEN'T SPOKEN YET AND GET THEIR COMMENTS,  
6 THEN PUBLIC COMMENTS. THERESE AND THEN JOHN.

7

8 **THERESE MCMILLAN:** THANK YOU MADAM CHAIR, ON THAT. I'LL BE  
9 BRIEF. AND I DON'T WANT TO SPEAK FOR MY FELLOW EXECUTIVE  
10 DIRECTORS, BUT I KNOW THERE WAS A REQUEST FOR -- I THINK THIS  
11 IS INCREDIBLY HELPFUL. BUT I WOULD JUST SAY THE COLLABORATIVE  
12 WORK WE HAVE DONE AT THE AGENCY LEADERSHIP LEVEL HAS PRODUCED  
13 SOME REALLY IMPORTANT COLLABORATIONS AND INTERSECTIONS, IS  
14 MAYBE PART OF WHAT WE HAVEN'T NECESSARILY DONE, AS WELL, IS  
15 LIFT THAT UP AND ADVANCE IT TO SHOW HOW THESE INTERSECTIONS  
16 ARE WORKING IN ORDER TO BETTER COORDINATE EFFORTS. I THINK ONE  
17 REALLY IMPORTANT EXAMPLE HAS BEEN THE WORK WE HAVE BEEN DOING  
18 TO HELP SHAPE THE NATURE OF LEGISLATION THAT HAS BEEN AROUND  
19 CLIMATE CHANGE AND RESILIENCE. AND WE HAVE WORKED VERY  
20 CAREFULLY, AS THE THREE AGENCIES, TO HELP ENSURE THAT THE  
21 LANGUAGE -- I BELIEVE IT WAS THE MULLINS BILL, I DON'T HAVE  
22 THE NAME RIGHT OFF THE TOP OF MY HEAD -- BUT OUR AWARENESS OF  
23 HOW WE WOULD BEST WORK TOGETHER, NOT AT ODDS WITH EACH OTHER,  
24 ACTUALLY HELPS SHAPE THAT LANGUAGE. AND SO, THAT'S JUST ONE OF  
25 SEVERAL POINTS WHERE ACTUALLY THERE HAS BEEN SOME VERY



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1    IMPORTANT, POSITIVE, OUTCOMES RELATED TO IDENTIFYING WHERE THE  
2    INTERSECTIONS OF OUR WORK CAN EVIDENCE THEMSELVES IN TERMS OF  
3    PROGRAMS AND PROJECTS ALIKE. THE WORK, FOR EXAMPLE, JUST  
4    REALLY QUICKLY, ON EQUITY, WE KNOW THAT CERTAIN NEIGHBORHOODS,  
5    EAST PALO ALTO, OR WEST OAKLAND, OR, YOU KNOW, RICHMOND, OUR  
6    DIFFERENT AGENCIES HAVE DIFFERENT FOOTPRINTS IN THOSE  
7    COMMUNITIES. AND YET WHEN WE REACH OUT TO THE COMMUNITIES, IF  
8    WE'RE ALL DOING IT SEPARATELY, THAT IS, ONE, CONFUSING TO  
9    THEM, AND TWO, WE MAY NOT BE SERVING THEM AS BEST WE CAN. SO  
10   WE HAVE BEGUN IDENTIFYING WHERE WE BRING OUR COLLECTIVE  
11   EFFORTS WHETHER IT'S REGIONAL TRANSPORTATION ISSUE, A HOUSING  
12   ISSUE, ENVIRONMENTAL IMPACT ISSUE, SAY IN THE CITY OF RICHMOND  
13   AND BEGIN TALKING WITH THAT COMMUNITY ON ALL OF THE IMPACTS  
14   NOT IN SEPARATE LITTLE SILOS. SO I THINK THERE IS A LOT OF  
15   OPPORTUNITY, AND PERHAPS WE JUST NEED TO REALLY FOCUS ON  
16   MAKING SURE THAT, AT THE BOARD LEVEL, YOU ARE, YOU KNOW,  
17   PROVIDING A MORE EXPLICITLY, AND INTENTIONALLY, THE GUIDANCE  
18   OF WHERE WE NEED TO GO, AND WE'RE LIKewise GIVING YOU THE  
19   POSITIVE OUTCOMES THAT WE ACHIEVE FOR ONGOING COORDINATION.

20

21   **CINDY CHAVEZ, CHAIR:** THANK YOU. IS THERE ANYBODY ELSE? JOHN. I  
22   SAW YOUR HAND UP. AND I DON'T KNOW IF YOU TOOK IT DOWN ON  
23   ACCIDENT.

24

25   **JOHN GIOIA:** I TOOK IT DOWN. I HAVE ALREADY SPOKEN.



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1

2 **CINDY CHAVEZ, CHAIR:** OH OKAY. THANK YOU. ANYBODY ELSE WHO  
3 DIDN'T HAVE A CHANCE TO WEIGH IN, THAT WOULD LIKE TO DO SO  
4 NOW? IF NOT, I'M GOING TO GO TO PUBLIC COMMENT THEN I'M COME  
5 BACK TO TALK ABOUT NEXT STEPS. IF I COULD ASK THE CLERK TO  
6 CALL ON OUR PUBLIC SPEAKER.

7

8 **CLERK OF THE BOARD:** THANK YOU MADAM CHAIR. TIME CHECK, DO WE  
9 HAVE TWO MINUTES FOR PUBLIC COMMENT?

10

11 **CINDY CHAVEZ, CHAIR:** YES. PLEASE.

12

13 **SPEAKER:** THANK YOU VERY MUCH. MY NAME IS JED HOLTZMAN SENIOR  
14 POLICY ANALYST FOR 350 BAY AREA UNFORTUNATELY THAT IS NOT MY  
15 CAT. I THINK THIS IS MY THIRD BARC MEETING BUT AS A REGIONAL  
16 POLICY NERD, I APPRECIATE THIS DISCUSSION. IN SCHOOL PROJECTS,  
17 I THINK TEN PERCENT OF THE PEOPLE DO 90 PERCENT OF THE WORK  
18 AND I THINK PUBLIC OVERSIGHT IS THE SAME IN OUR NINE CITIES  
19 AND COUNTIES SO I THANK YOU FOR NOT JUST SPENDING YOUR EXTRA  
20 TIME ON ONE JOB BUT MULTIPLE. I WOULD SAY I REALLY APPRECIATED  
21 BOARD MEMBER SINKS COMMENT ON BARC SERVING AS A BODY TO KIND  
22 OF INTERCONNECT THE BAY AREA AND MAKE IT MORE FUNCTIONAL. I  
23 KNOW THAT MEMBER SPERING WAS KIND OF SPEAKING AGAINST THAT  
24 MODEL. BUT I THINK, YOU KNOW, KIND OF SERVING AS A LAFCO FOR  
25 THE NINE COUNTIES, AND HELPING TO COORDINATE THE PARTS OF





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1 COORDINATING AMONG THE NINE COUNTIES THAT ARE NOT CONFLICTUAL,  
2 WOULD BE A GREAT IDEA. I THINK THERE IS -- YOU KNOW, MY MAIN  
3 POINT, WE'RE A CLIMATE ADVOCACY COORDINATION CLIMATE JUSTICE  
4 ADVOCACY, AND I THINK THERE IS A DISCORDANCE BETWEEN AMBITION  
5 AND THE CLIMATE VISION FOR THE AIR DISTRICT'S CLEAN AIR PLAN.  
6 AND I THINK THE AIR DISTRICT'S LEVEL OF UNDERSTANDING AND  
7 COMMITMENT ON EMISSIONS REDUCTION, AROUND PM AND GREENHOUSE  
8 GASSES IS KIND OF A BEAR MINIMUM REQUIREMENT FOR MEETING ANY  
9 OF YOUR PRIORITY GOALS. I WOULD HIGHLIGHT THAT AS MY PRIMARY  
10 COMMENT. I COULDN'T ACCESS THE MEMO BUT IN TERMS OF THE FOCUS  
11 AREAS THAT WERE MENTIONED IN THE STRATEGY AGENDA, I COULD  
12 DEFINITELY SEE FOUR SUBPARTS I WOULD BACK UP JOSEFOWITZ ON THE  
13 NEED TO ADD VEHICLE ELECTRIFICATION AND WOULD CERTAINLY  
14 SUGGEST OTHER MITIGATION LIKE THE DIESEL FREE BY "33  
15 INITIATIVE PM REDUCTION OVERALL, IT WOULD BE THE DEADLIEST  
16 POLLUTANT OUTSIDE OF 617 COMMUNITIES AND EXPANDING BUILDING  
17 ELECTRIFICATION SECTION BEYOND TITLE 24. THE AIR DISTRICT SAID  
18 THEY'RE GOING TO BE MOVING FORWARD ON CONSTRUCTION LIKELY BUT  
19 DEFINITELY ENCOURAGE MORE COORDINATION ABOUT --

20

21 **CLERK OF THE BOARD:** TIME. PLEASE.

22

23 **CINDY CHAVEZ, CHAIR:** THANK YOU JED. I WOULD LIKE TO SAY THANK  
24 YOU TO ALLISON AND GINA FOR ORGANIZING THIS. THIS IS AN  
25 IMPORTANT CONVERSATION FOR US TO HAVE AND IT'S OKAY IF IT'S A



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1 LITTLE SCRATCHY BECAUSE PART OF HOW WE'RE GOING TO GET TO  
2 WHERE WE WANT TO BE IS TO BE ABLE TO BE VERY UPFRONT ABOUT THE  
3 THINGS WE WOULD LIKE TO SEE AND WHERE THERE IS LEVELS OF  
4 DISCOMFORT AND HOW WE PROCEED. I WANTED TO HIGHLIGHT ONE THING  
5 THAT WAS RAISED. AND THAT IS THE ISSUE ABOUT HOW WE WORK  
6 TOWARD BOARD APPOINTMENTS THAT CAN ASSIST WITH THE  
7 COLLABORATIVE COMPONENT OF THE -- OF, YOU KNOW, THE  
8 COLLABORATION OF BARC. SO ONE THING I WOULD LIKE TO DO IS ASK  
9 THE SUBCOMMITTEE THAT'S LOOKING AT THE CHAIR AND VICE CHAIR  
10 PERSONSHIP, IF THEY COULD ALSO MAKE A RECOMMENDATION ABOUT,  
11 HOW TO APPOINT FOLKS WHO BOTH HAVE AN INTEREST. BECAUSE THE  
12 OTHER THING I WOULD SAY IS YOU DON'T WANT TO HAVE A CHAIR THAT  
13 REALLY DOESN'T HAVE AN INTEREST IN NOT BEING ON BARC. IF IT'S  
14 A VICE CHAIR THAT'S REALLY INTERESTED -- I WANT TO MAKE SURE  
15 THERE IS A DISCUSSION THAT HAPPENS. ARE COLLEAGUES OKAY IF WE  
16 GIVE THAT BODY OF WORK TO AMY, JESSE AND KAREN TO KICK AROUND  
17 AND BRING BACK FOR DISCUSSION? OKAY. IS THE COMMITTEE OKAY  
18 WITH THAT? AMY, GOOD. AND THE SECOND THING I WANT TO SAY I'LL  
19 ASK AMY AS THE VICE CHAIR, TO JOIN IN DISCUSSIONS WITH ALLISON  
20 AND GINA ABOUT HOW THIS CONVERSATION IS CONTINUED INTO  
21 JANUARY. SO, WE'LL GET AN OPPORTUNITY TO TAKE A DEEPER DIVE  
22 INTO, WHAT ARE THE NEXT QUESTIONS, THAT YOU ALL HAVE RAISED  
23 THAT WE REALLY SHOULD STRUCTURE THE DISCUSSION TO ALLOW FOR.  
24 WHAT THAT MEANS IS WE'RE GOING TO NEED TO TAKE A PRETTY BIG  
25 CHUNK OF OUR MEETING, AND/OR DO A SPECIAL MEETING TO REALLY



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1 DIVE INTO THIS, BUT I THINK THIS WAS A REALLY GOOD BEGINNING.  
2 SO I WANT TO THANK YOU ALL FOR THAT. SCOTT? I HAVE ONE HAND  
3 UP. MR. HAGGERTY?

4

5 **SCOTT HAGGERTY:** YEAH. I'M JUST A LITTLE CONFUSED ABOUT  
6 SOMETHING. MAYBE, DID YOU SAY SOMETHING ABOUT DELEGATING  
7 SOMETHING TO A COUPLE OF PEOPLE ABOUT LOOKING AT THE CHAIRS  
8 AND VICE CHAIRS SERVING ON THIS COMMITTEE?

9

10 **CINDY CHAVEZ, CHAIR:** YEAH JUST TO HAVE A DISCUSSION SO THEY  
11 CAN MAKE A RECOMMENDATION TO THE FULL BOARD.

12

13 **SCOTT HAGGERTY:** I DON'T UNDERSTAND THAT. BECAUSE WHY -- WHY  
14 WOULD WE DO THAT? THE CHAIRS AND THE VICE CHAIR'S APPOINT WHO  
15 GOES TO THIS COMMITTEE. SO, IF THEY CAN APPOINT THEMSELVES. I  
16 MEAN MAYBE -- SO -- IS THIS JUSTICE -- JUST A WAY TO GET EIGHT  
17 MORE PEOPLE ON THE COMMITTEE?

18

19 **CINDY CHAVEZ, CHAIR:** I'M ONLY SUGGESTING THEY HAVE A  
20 DISCUSSION ABOUT IT AND BRING THE DISCUSSION BACK TO THE  
21 BOARD. NOT ANY ACTION.

22

23 **SCOTT HAGGERTY:** I UNDERSTAND THAT, BUT TO ME, AGAIN, I THINK  
24 IT'S A WASTE OF TIME. BECAUSE WHEN SUPERVISOR PEDROZA COMES IN  
25 AS MTC CHAIR, HE'S GOING TO MAKE ALL THE COMMITTEE ASSIGNMENT



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1 SUPERVISOR HE APPOINTED BARC AND WHOEVER COMES INTO THE AIR  
2 DISTRICT, THEY MAKE THE APPOINTMENTS. SO I DON'T UNDERSTAND  
3 WHY WE NEED TO GET MARRED IN A WONKY DISCUSSION WHEN IN FACT  
4 THEY'RE THE ONES THAT MAKE THE DECISIONS.

5

6 **CINDY CHAVEZ, CHAIR:** YEAH SCOTT. I APPRECIATE THAT. THANK YOU.  
7 ALL RIGHT. ANY OTHER COMMENTS OR QUESTIONS? SEEING NONE. WE  
8 ARE ADJOURNED UNTIL JANUARY 15TH. AND FOR THOSE OF YOU I WON'T  
9 SEE, HAPPY NEW YEAR, THANKSGIVING, CHRISTMAS, WEAR YOUR MASKS,  
10 DON'T TOUCH YOUR FACE. AND DON'T SEE YOUR FAMILY. THANK YOU.  
11 BYE. [ADJOURNED]

12



*Broadcasting Government*