

BAY AREA TOLL AUTHORITY OVERSIGHT COMMITTEE 1 WEDNESDAY, SEPTEMBER 9, 2020, 9:35 AM 2 3 AMY R. WORTH, CHAIR: GOOD MORNING EVERYONE. THIS IS AMY WORTH, 4 5 I'M CHAIR OF THE BAY AREA TOLL AUTHORITY OVERSIGHT COMMITTEE AND IT'S MY PLEASURE TO CALL OUR MEETING FOR WEDNESDAY 6 SEPTEMBER 9TH. I WOULD LIKE TO TURN TO STAFF, PLEASE, AND ASK 7 8 FOR THE PREPARED NOTICE ABOUT THE MEETING TO DATE. DUE TO COVID-19, THIS MEETING WILL BE CONDUCTED AS A ZOOM WEBINAR. 9 PURSUANT TO THE PROVISIONS OF THE GOVERNOR'S EXECUTIVE ORDER 10 N-29-20, WHICH SUSPENDS CERTAIN REQUIREMENTS OF THE BROWN ACT. 11 THIS MEETING WILL BE WEBCAST ON THE MTC WEB SITE. I WILL CALL 12 UPON COMMISSIONERS, PRESENTERS, STAFF, AND OTHER SPEAKERS BY 13 NAME AND ASK THAT THEY SPEAK CLEARLY AND RESTATE THEIR NAMES 14 BEFORE GIVING COMMENTS OR REMARKS. PERSONS PARTICIPATING VIA 15 16 ZOOM AND WEBCAST WITH THEIR CAMERAS ENABLED ARE REMINDED THEIR ACTIVITIES ARE VISIBLE TO VIEWERS. COMMISSIONERS AND MEMBERS 17 OF THE PUBLIC PARTICIPATING BY ZOOM, WISHING TO SPEAK SHOULD 18 USE THE RAISED HAND FEATURE OR DIAL STAR NINE AND I WILL CALL 19 UPON YOU AT THE APPROPRIATE TIME. TELECONFERENCE ATTENDEES 20 21 WILL BE CALLED UPON BY THE LAST FOUR DIGITS OF THEIR PHONE NUMBERS. AND IT IS REQUESTED THAT PUBLIC SPEAKERS RESTATE 22 THEIR NAMES AND ORGANIZATIONS, BUT PROVIDING SUCH INFORMATION 23 IS VOLUNTARY. MEMBERS OF THE PUBLIC WISHING TO ADDRESS THIS 24 BODY WERE ASKED TO SUBMIT COMMENTS IN WRITING AT 25

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INFO@BAYAREAMETRO.GOV. WRITTEN COMMENTS RECEIVED WILL BE 1 POSTED TO THE ONLINE AGENDA AND ENTERED INTO THE RECORD BUT 2 3 WILL NOT BE READ OUT LOUD. IF AUTHORS OF THE WRITTEN CORRESPONDENCE WOULD LIKE TO SPEAK, THEY ARE FREE TO DO ON THE 4 5 REFERENCED AGENDA ITEM OR ANY TOPIC THEY CHOOSE. SPEAKERS SHOULD RAISE THEIR HAND, AND I WILL CALL UPON THEM AT THE 6 APPROPRIATE TIME. A ROLL CALL VOTE WILL BE TAKEN FOR ALL 7 8 ACTION ITEMS. THE CHAT FEATURE IS ACTIVE, HOWEVER, PLEASE BE AWARE THAT ANYTHING TYPED INTO THE CHAT WILL BE SUBJECT TO 9 PUBLIC DISCLOSURE. THE CHAT FEATURE IS NOT AVAILABLE TO 10 ATTENDEES. IN ORDER TO GET THE FULL ZOOM EXPERIENCE, PLEASE 11 MAKE SURE YOUR APPLICATION IS UP TO DATE. 12 13 AMY R. WORTH, CHAIR: THANK YOU VERY MUCH. AND NOW I WOULD LIKE 14 15 TO MOVE ON TO AGENDA ITEM ONE WHICH IS THE ROLL CALL AND THE CONFIRMATION OF THE QUORUM. MAY I PLEASE TURN TO OUR COMMITTEE 16 CLERK FOR THAT, PLEASE? 17 18 CLERK OF THE BOARD: YES. GOOD MORNING. COMMISSIONER BRUINS? 19 20

21 **JEANNIE BRUINS:** PRESENT.

22

23 CLERK OF THE BOARD: DUTRA-VERNACI?

24

25 CAROL DUTRA-VERNACI: PRESENT.



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    CLERK OF THE BOARD: GLOVER?
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    FEDERAL D. GLOVER: PRESENT.
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    CLERK OF THE BOARD: JOSEFOWITZ? ABSENT. COMMISSIONER PAPAN?
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    GINA PAPAN: PRESENT.
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    CLERK OF THE BOARD: RONEN?
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   DIR. HILLARY RONEN: PRESENT.
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13
    CLERK OF THE BOARD: SCHAFF? SCHAFF IS ABSENT. COMMISSIONER
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    TAVARES IS ABSENT. AND WORTH?
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    AMY R. WORTH, CHAIR: HERE.
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    CLERK OF THE BOARD: THANK YOU. QUORUM IS PRESENT.
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   AMY R. WORTH, CHAIR: GREAT. KIMBERLY THANK YOU VERY MUCH. OUR
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    NEXT ITEM IS THE PLEDGE OF ALLEGIANCE AND MAY I INVITE
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    EVERYONE TO TURN TO COMMISSIONER PAPAN'S SCREEN AND MAY I
    INVITE COMMISSIONER PAPAN TO LEAD US IN THE PLEDGE OF
24
25
    ALLEGIANCE?
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1 2 GINA PAPAN: OKAY. DOES EVERYBODY SEE THE FLAG THERE? 3 AMY R. WORTH, CHAIR: YOU GOT IT. 4 5 GINA PAPAN: [ PLEDGE OF ALLEGIANCE ] "I PLEDGE ALLEGIANCE TO 6 7 THE FLAG OF THE UNITED STATES OF AMERICA, AND TO THE REPUBLIC 8 FOR WHICH IT STANDS, ONE NATION UNDER GOD, INDIVISIBLE, WITH LIBERTY AND JUSTICE FOR ALL." 9 10 AMY R. WORTH, CHAIR: THANK YOU COMMISSIONER, VERY MUCH. OUR 11 NEXT ITEM IS THE COMPENSATION ANNOUNCEMENT. I WOULD LIKE TO 12 TURN BACK TO OUR CLERK FOR READING THAT, PLEASE. 13 14 CLERK OF THE BOARD: YES. AS AUTHORIZED BY STATE LAW, I AM 15 16 MAKING THE FOLLOWING ANNOUNCEMENT. AS AUTHORIZED BY STATE LAW I AM MAKING THE FOLLOWING ANNOUNCEMENT. EACH MEMBER OF THE 17 BOARD HERE TODAY WILL BE ENTITLED TO RECEIVE \$100 PER MEETING 18 ATTENDED UP TO A MAXIMUM OF \$500 PER MONTH PER AGENCY. THIS 19 AMOUNT IS A PROVIDED AS A RESULT OF CONVENING A MEETING FOR 20 21 WHICH EACH MEMBER IS ENTITLED TO COLLECT SUCH AMOUNT. 22 AMY R. WORTH, CHAIR: OKAY. KIMBERLY, THANK YOU VERY MUCH. OUR 23 NEXT ITEM IS THE CONSENT CALENDAR. DO I HAVE ANY MEMBERS OF 24 THE COMMITTEE OR STAFF OR MEMBERS OF THE PUBLIC THAT WOULD 25



LIKE TO REMOVE ANY ITEMS FROM THE CONSENT CALENDAR? KIMBERLY, 1 2 HAVE WE RECEIVED ANY CORRESPONDENCE REGARDING THAT? 3 CLERK OF THE BOARD: MADAM CHAIR, WE HAVE NOT RECEIVED ANY 4 5 WRITTEN PUBLIC COMMENTS AND I SEE NO RAISED HANDS FROM THE 6 PUBLIC. 7 8 GINA PAPAN: PAPAN MOVE APPROVAL. 9 JEANNIE BRUINS: BRUINS SECOND. 10 11 AMY R. WORTH, CHAIR: PAPAN MOVES AND BRUINS SECONDS. KIMBERLY 12 MAY I TURN TO YOU FOR ROLL CALL ON THE CONSENT CALENDAR? 13 14 15 CLERK OF THE BOARD: [ROLL CALL VOTE] MOTION PASSES 16 UNANIMOUSLY. 17 AMY R. WORTH, CHAIR: GREAT. KIMBERLY THANK YOU VERY MUCH. NOW 18 19 GOING TO ITEM 5A. THIS IS CONTRACT CHANGE ORDER WITH CONDUENT STATE AND LOCAL SOLUTIONS, INC. (CONDUENT) FOR OPERATIONS 20 COSTS RELATED TO CASHLESS TOLL COLLECTION AND A CONTRACT 21 22 AMENDMENT WITH HNTB CORPORATION FOR DESIGN OF SATELLITE CUSTOMER SERVICE CENTERS AND A REQUEST TO REFER BATA 23 RESOLUTION NO. 52, REVISED AND BATA RESOLUTION NO. 137 TO THE 24 FULL AUTHORITY FOR APPROVAL OF REVISIONS TO SUPPORT CONVERSION 25



1 TO ALL ELECTRONIC TOLLING AND TO ALLOW SUSPENSION OF PENALTIES
2 FOR VIOLATION NOTICES ISSUED DURING THE PERIOD WHILE CASH
3 PAYMENT IS NOT AVAILABLE ON THE STATE-OWNED BRIDGES THAT
4 STARTED IN MARCH 2020. SO I WOULD LIKE TO TURN TO ANDREW
5 FREMIER FOR THAT ITEM, PLEASE?

6

ANDREW FREMIER: GOOD MORNING COMMISSIONERS, CHAIR WORTH, THANK 7 8 YOU FOR THE INTRODUCTION, I THINK WE HAVE A PRESENTATION TO PUT UP. I THINK A LOT OF THIS IS FAMILIAR TO YOU ALL, BUT 9 THERE ARE SOME IMPORTANT ACTIONS THAT WE WOULD LIKE TO TAKE 10 FORWARD. SO I'M GOING TO RUN THROUGH SOME SLIDES THAT ARE 11 PRETTY FAMILIAR AND THEN THE ACTIONS. THERE IS TWO CONTRACT 12 ACTIONS, COMMITTEE APPROVAL AND TWO BOARD RESOLUTIONS THAT 13 WILL GO FORWARD TO THE FULL AUTHORITY AT THE END OF THE MONTH. 14 NEXT SLIDE. THESE ARE THE ACTIONS THAT WE'LL TALK ABOUT. FIRST 15 16 IS THE ADDITIONAL OPERATING COST ASSOCIATED WITH THE NEW PROCESSING OF INVOICES AND PROVING OUR ABILITY TO GO AFTER 17 CASH PAYERS AND GIVING THEM OPPORTUNITIES TO PAY AND ALSO 18 OPPORTUNITIES TO INVOKE THE VIOLATION PROCEDURES MORE 19 PROPERLY. WE'RE GOING TO TALK BRIEFLY ABOUT SOME 20 21 INVESTIGATIONS WE WOULD LIKE TO DO IN STATE OWNED FACILITIES IN PARTICULAR A COUPLE OF THE TOLL PLAZA AS TO SEE IF THEY CAN 22 BE REPURPOSED AT ALL FOR ALL ELECTRONIC TOLLING SERVICES AND 23 CUSTOMER SERVICE REPRESENTATION. AND THEN WE HAVE GOT THE TWO 24 25 RESOLUTIONS, THE FIRST ONE REALLY DEALS WITH ALL THE BUSINESS

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RULES THAT WE'LL NEED TO CHANGE IN ORDER TO INSTITUTE 1 INVOICING AND THEN THE LAST IS TO CONTINUE TO TRY TO BE 2 3 BENEVOLENT IN HOW WE MOVE FORWARD DURING THIS PANDEMIC SITUATION WE'RE IN RIGHT NOW. NEXT SLIDE. NEXT SLIDE. SO THE 4 5 FIRST ITEM IS JUST A REMINDER OF WHERE WE'RE AT. IN TRADITIONAL TOLLING, YOU GO THROUGH AND DON'T PAY YOUR BILL, 6 WE SEND YOU A \$25 VIOLATION IT ESCALATES TO \$70 AFTER THAT AND 7 8 THEN MOVE TO DMV HOLDS AFTER SHELTER IN PLACE YOU RECEIVE BY MAIL AND WE REMOVE THE PENALTY PER TRANSACTION 25 AND \$70 THEN 9 WE SUSPEND THE HOLD BUT WE'RE TRYING TO MAINTAIN AND PROTECT 10 11 THE RIGHT SO AT THE TIME WE CAN PURSUE THE LOSS REVENUE WE STILL HAVEN'T RECEIVED YET FROM SOME OF THE PATRONS. NEXT 12 SLIDE. WHAT WE ARE TALKING ABOUT DOING IS REINSTITUTING THE 13 ESCALATION PROCESS IN THE NEXT MONTH OR SO. BUT ALSO, REMAIN 14 15 WITHOUT CHARGING VIOLATIONS. SO THE IDEA THERE WOULD BE WE 16 WOULD RESTART THE ESCALATION PROCESS BY SENDING A FIRST NOTICE OF VIOLATION AFTER A PERIOD OF TIME THAT THE CUSTOMER DOESN'T 17 PAY. WE WOULD SEND A VIOLATION SECOND NOTICE AFTER THAT POINT 18 BUT AGAIN WITH NO PENALTIES THEN PROCEED TO THE DMV HOLD. 19 WE'RE TALKING ABOUT MODIFICATION AND PROCESS IMPROVEMENTS THAT 20 ARE MANUAL THAT WOULD ALLOW US TO AMEND THE GOLDEN GATE BRIDGE 21 22 INVOICING PROCESS WE HAVE TALKED ABOUT IN THE PAST. IT'S A 23 CHALLENGE TO MAKE SURE IT'S CUSTOMER FRIENDLY AND UNDERSTANDABLE WE WANT TO MINIMIZE LEGAL RISKS WITH THE 24 VARIOUS STEPS WE HAVE TO TAKE TO GET TO DMV HOLD AND ALSO TIME 25

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RESTRICTIONS ON HOW OUICKLY WE GET THAT INFORMATION TO THE 1 PATRON SO THEY HAVE AN OPPORTUNITY TO PAY. WE WILL ALSO BE 2 3 WORKING VERY HARD AT TRYING TO MAKE SURE THAT THE DMV PROCESS IS SOMETHING THAT THE CUSTOMER WILL HAVE AN OPPORTUNITY TO 4 5 REALLY UNDERSTAND BEFORE THAT IS INVOKED. NEXT SLIDE. THE MISNOMER HERE IS REALLY IN OUR WRITE UP THERE. IT'S TRUE THAT 6 7 THE OPERATING BUDGET DID NOT FORESEE THIS CHANGE, BUT THE 8 ADDITIONAL ESCALATION COSTS ARE IN THE CAPITAL -- OR IN THE OPERATING BUDGET, AND THEY'RE REALLY A TRANSFER FROM MANUAL 9 COLLECTION TO THIS CASHLESS ENVIRONMENT. SO THE GOOD NEWS IS 10 THAT WE HAVE GOT A BUDGET THAT CAN COVER THESE EXPENSES THERE 11 IS TWO COMPONENTS OF IT THEY'RE ALL TRANSACTIONAL COST 12 ASSOCIATED WITH FIRST OF ALL THE FACT THAT WE HAVE A 13 SIGNIFICANTLY LARGER NUMBER OF VIOLATE -- OR NOTICES THAT WE 14 15 SEND OUT. IT'S SIX TIMES WE DO ON A NORMAL BASIS SO THAT 16 TRANSLATES TO MORE NOTICES THAT GET SENT OUT INITIALLY AND NEXT PART OF THE PROCESS IS REBOOTING SENDING OUT THESE 17 VIOLATIONS TO PROTECT THAT RIGHT AND THAT'S AN ADDITIONAL 18 MAILING AND ADDITIONAL SERIES OF INVOICES THAT GET SENT OUT TO 19 THE CUSTOMER AND THAT CREATES ADDITIONAL COST FOR THE DURATION 20 OF THIS EXPERIENCE WE'RE IN. OBVIOUSLY IT'S TRANSACTIONAL 21 22 BASED SO WE ONLY PAY WHAT WE DO INCUR AND IF THE TOLL COLLECTORS DO COME BACK THEN THIS PROCESS WILL STOP AND WE'LL 23 GO BACK TO BUSINESS AS NORMAL UNTIL WE'RE TRULY IN AN ALL 24 ELECTRONIC ENVIRONMENT WHICH WE ESTIMATE TO BE AT START OF THE 25

METROPOLITAN TRANSPORTATION

Meeting Transcript

COMMISSION

CALENDAR YEAR '21. NEXT SLIDE. I WANT TO TALK BRIEFLY ABOUT 1 THE SATELLITE CUSTOMER SERVICE CENTERS. IT WAS TOPIC OF 2 3 DISCUSSION LAST TIME AND IT'S REALLY SPECIFIC. NEXT SLIDE. AS YOU'RE ALL AWARE THERE ARE TOLL PLAZAS IN EACH OF THE SEVEN 4 5 BRIDGES, THE BAY BRIDGE AND THE VENETIAN MARTINEZ BRIDGE AND THE BUILDING NEAR THE PARK HAVE OPPORTUNITIES TO BE REPURPOSED 6 7 FOR AN ALL ELECTRONIC ENVIRONMENT BUT WE NEED TO DO 8 ENGINEERING WORK TO DETERMINE IF THAT'S FEASIBLE AND COST EFFECTIVE. WE BELIEVE THAT WHETHER OR NOT WE DEVELOP THESE 9 PHASES IT WILL BE GOOD FOR THE NEXT GENERATION OF CUSTOMER 10 SERVICE CENTER BECAUSE WE KNOW THE NEXT GENERATION WON'T 11 REOUIRE THE SAME CAPACITY TO BE HELD AT THE BAY BRIDGE OR THE 12 BENICIA ADMINISTRATION BUILDINGS THESE ARE ALREADY STATE OWNED 13 FACILITIES THEY HAVE QUITE A BIT OF INFRASTRUCTURE THAT'S 14 15 IMPORTANT FOR TOLL COLLECTION. IN THE EVENT THE TOLL 16 COLLECTORS TRANSITION TO CONDUENT EMPLOYEES IT'S A TRADITIONAL SPOT FOR THEM TO LOCATE N THIS IS REALLY DUE DILIGENCE ON 17 EXISTING STATE FACILITIES IN THE BAY AREA TO SEE WHETHER OR 18 NOT THEY WOULD SUPPORT THIS, A NEED FOR ADDITIONAL SPACE IN 19 THIS COVID ENVIRONMENT THAT REQUIRES QUITE A BIT OF SOCIAL 20 21 DISTANCING WITH THE CUSTOMER SERVICE REPRESENTATIVES. NEXT 22 SLIDE. I WANT TO TALK, NOW, ABOUT THE ITEMS THAT ARE GOING TO 23 THE FULL AUTHORITY AT THE END OF THE MONTH. FIRST IS RESOLUTION 52 WHICH REALLY HAS ALL OF YOUR CUSTOMER SERVICE 24 CENTER RULES AND POLICIES SET UP AND PERFORMED BY THE CUSTOMER 25

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SERVICE CENTER. IN LINE WITH ALL OF THE PRACTICES GOLDEN GATE 1 BRIDGE DOES AND ARE AT THE HEART OF HOW WE MANAGE AND STAY 2 3 WITHIN AND UNDERSTAND WHAT OUR BUSINESS POLICIES ARE. NEXT SLIDE. SO, WHAT WE WANT TO DO WITH THOSE CHANGES IS ALLOW US 4 5 THE OPPORTUNITY TO SEND OUT TRADITIONAL INVOICES. THIS IS IDENTICAL TO WHAT THE GOLDEN GATE BRIDGE DOES IF YOU ARE A 6 CUSTOMER GOING THROUGH AND YOU DON'T HAVE ANY PREPAID ACCOUNT 7 8 OF ANY SORT. IT'S A PROCESS THAT WE NEED TO CHANGE THE BUSINESS ROLES TO ALLOW US TO DO SO AND THAT'S WHAT THIS 9 CHANGE IN POLICY DOES. WE ALSO WANT TO INCORPORATE A CASH 10 PAYMENT NETWORK AND HERE AS YOU SHOW IN THE MAP IS WHERE THE 11 GOLDEN GATE BRIDGE DISTRICT HAS SET UP CUSTOMER SERVICE 12 ENVIRONMENTS, THE PINS GREEN AND RED REPRESENT WHETHER OR NOT 13 YOU CAN PAY THROUGH A KIOSK OR IN-PERSON. SO THEY'RE REALLY 14 NOT ALL THAT IMPORTANT. SERVICE FUNCTIONS ARE THE SAME. POINT 15 16 IS THOSE ARE ALL CUSTOMER SERVICE ESTABLISHED AREAS WHERE A CUSTOMER CAN COME IN AND PRESENT A CASH PAYMENT FOR FASTRAK 17 FOR CONVENIENCE IT'S AN IMPORTANT ASPECT OF ALL ELECTRONIC 18 TOLLING TO MAKE SURE THAT THE NON-BANKED OR THE PEOPLE WITH 19 NOT CREDIT CARDS HAVE THE OPPORTUNITY TO PAY THEIR BILLS IN 20 21 WHATEVER CONVENIENCE THAT'S AVAILABLE TO THEM. THESE ARE ALSO AREAS WHERE WE'RE SEEING QUITE A BIT OF TRANSITION WITH PHONE 22 APPS FOR PAYMENT AND WE WANT TO BUILT ON THAT OPPORTUNITY. 23 THERE ARE FEES ASSOCIATED WITH THIS WE'RE GOING TO MIMIC WHAT 24 THE GOLDEN GATE BRIDGE DOES SOME CASES CUSTOMER PAYS THE FEE 25

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AND SOMETIMES THE AGENCY PAYS THE FEE. WE'LL TALK ABOUT ALL 1 STRATEGIES SO WE CAN PROVIDE THE BEST ECONOMIC WAY FOR THE 2 3 AGENCY TO COVER THE COST OF TOLL COLLECTION AS APPROPRIATE AND COLLECT OUR TOLLS AS WE ALL EXPECT TO DO. NEXT SLIDE. THE LAST 4 5 IS A LITTLE BIT MORE OF AN ADMINISTRATIVE DEAL. WE REALLY HAVE A SEPARATE RESOLUTION TO DEAL WITH THE ENVIRONMENT OF 6 CASHLESS, AND THE COVID SUSPENSION OF VIOLATION PAYMENTS. SO, 7 8 WE PREFER TO PUT THIS IN A SEPARATE RESOLUTION THAT WILL ONLY BE IN PLACE AS LONG AS WE HAVE THE VIOLATION SUSPENDED. SO, 9 10 NEXT SLIDE. IN EFFECT, WHAT THIS ALLOWS US TO DO IS WHAT WE'RE CURRENTLY DOING BUT ADDING IN THE TOLL ONLY NOTICE THAT WOULD 11 REMOVE THE TOLL VIOLATION FROM THE FIRST PASSAGE, SENDING A 12 REMINDER NOTICE FOLLOWED BY THE TWO NORMAL VIOLATION 13 ESCALATIONS AND THEN EVENTUALLY DMV HOLD, BUT THE SIGNIFICANT 14 CHANGE TO THE AUTHORITY IS THAT WE ARE GOING TO CONTINUE IN 15 16 THIS ENVIRONMENT UNTIL THE COLLECTORS RETURN OR UNTIL WE GET TO CASHLESS OR TO ALL ELECTRONIC TOLLING, OUR RECOMMENDATION 17 IS THAT WE DO NOT CHARGE VIOLATION ESCALATIONS AT THAT POINT 18 TO TRY TO MAKE IT, AGAIN, AS EASY AS POSSIBLE FOR CUSTOMERS 19 AND PATRONS TO PAY THEIR TOLLS. NEXT SLIDE. SO THE RECOMMENDED 20 21 ACTIONS ARE PRETTY SIMPLE. WE HAVE TWO CHANGE ORDERS, A CONTRACT CHANGE ORDER WITH CONDUENT IN AN AMOUNT NOT TO EXCEED 22 \$28,700,000 TO PROVIDE FOR SYSTEM AND OPERATION SUPPORT FOR 23 THE CASHLESS ENVIRONMENT, IMPLEMENTED BACK IN MARCH. WE ALSO 24 WOULD LIKE A CONTRACT AMENDMENT WITH HNTB TO HELP US EXPLORE 25

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AND DO POLITICAL DESIGN OF TENANT IMPROVEMENT IN OUR TOLL 1 2 FACILITIES AND TWO RECOMMENDED ACTIONS, THE COMMITTEE 3 RECOMMENDS TO THE AUTHORITY FOR APPROVAL AND THAT'S RESOLUTION 52 REVISED IT WOULD INCLUDE INVOICING AND REFERENCES TO THE 4 5 CASH PAYMENT NETWORK AND ALSO RESOLUTION 137 THAT SUSPENDS THE ASSESSMENT OF VIOLATION PENALTIES ON THE BRIDGES UNTIL THE 6 COLLECTORS RETURN OR UNTIL WE GET A PROPER INVOICING SYSTEM 7 8 SET UP WHICH, AGAIN, I HAVE ANTICIPATED WE ESTIMATE TO BE AT THE START OF NEXT CALENDAR YEAR, JANUARY 21ST. THAT'S THE 9 PRESENTATION OF INFORMATION I WOULD BE HAPPY TO ANSWER ANY 10 QUESTIONS AND LOOK FORWARD TO YOUR ACTIONS. 11

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AMY R. WORTH, CHAIR: ANDY THANK YOU VERY MUCH FOR THAT
EXCELLENT REPORT THAT LAID OUT QUICKLY WHAT OUR INTENT IS BOTH
CURRENTLY AND IN THE FUTURE. SO LET ME BEGIN BY ASKING IF
THERE ARE ANY QUESTIONS OF THE COMMITTEE, AND THEN I'LL GO
PUBLIC COMMENT AND THEN COME BACK TO OUR DECISION AND
DISCUSSION. SO, I SEE SPERING HAS A QUESTION.

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JAMES P. SPERING: JUST MAYBE SLIGHTLY OFF THE SUBJECT. ANDY HAS THERE BEEN ANY THOUGHT ABOUT ISSUING THE INVOICE AT THE BRIDGE, AT THE TOLL BOOTH? AND I AM ASSUMING YOU GOT A HECK OF A LOT OF MAILING HERE. I KNOW WHEN I GO INTO THE AIRPORT, THE PRINTED TICKET HAS MY LICENSE PLATE ON IT AND EVERYTHING, IS THERE ANY CONSIDERATION FOR ISSUING THE INVOICE AT THE BRIDGE?

METROPOLITAN TRANSPORTATION

Meeting Transcript

COMMISSION

1 ANDREW FREMIER: SPERING, THE PROBLEM GENERALLY WITH THAT IS 2 3 TRAFFIC AND THE SPEED, ALSO REQUIRING MODIFICATION OF THE SYSTEM IN THE BOOTH OF CASH HAND OVER THAT WOULD BE A 4 5 CHALLENGE IN TERMS OF MECHANICS AND TRAFFIC MOVEMENT. WHILE WE HAVE TAKEN A LOOK AT DIFFERENT WAYS TO ALLOW OPPORTUNITIES TO 6 PAY LIKE CREDIT CARDS AND THINGS LIKE THAT IN THE BOOTH 7 8 NOTHING HAS PANNED OUT AS BEING EFFICIENT I WOULD SAY THE ANSWER TO THAT IS WE HAVE EXPLORED IT BUT IT'S NOT EFFECTIVE. 9 10 JAMES P. SPERING: WHY IS THAT SLOWER THAN DEALING WITH CASH? I 11 DON'T COULD THAT? 12 13 ANDREW FREMIER: WELL, YOU --14 15 16 JAMES P. SPERING: THE OTHER QUESTION, THEY WANTED TO ASK, IS THAT, WHAT'S GOING TO DISCOURAGE PEOPLE, I MEAN, FROM -- WHY 17 WOULD I GO GET A FASTRAK IF YOU'RE GOING TO BILL ME. I'LL JUST 18 STOP USING MY CREDIT CARD, I'LL JUST GO THROUGH GOING LET THEM 19 BILL ME, AND I SEE A LOT MORE PEOPLE DO THAT. WHY HAVE A 20 21 FASTRAK IF YOU'RE GOING TO BILL ME. IT SOUNDS LIKE A 22 DISADVANTAGE. 23

ANDREW FREMIER: FIRST OF ALL TO ANSWER YOUR QUESTIONS WE WOULDHAVE TO PUT COLLECTORS BACK INTO THE BOOTH TO DO THE RECEIPT.

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IN TERMS OF THE SECOND WE WANT TO CHARGE A DIFFERENTIAL. 1 GOLDEN GATE BRIDGE CHARGES A DIFFERENTIAL SO THE CUSTOMER PAYS 2 3 FOR THE TRANSACTION FEE ASSOCIATED WITH INVOICING AND CHOOSING TO PAY POST PAY OR ANYTHING LIKE THAT. SO AGAIN PART OF OUR 4 5 PRACTICE WILL BE, FIRST OF ALL TO MIMIC THE GOLDEN GATE BRIDGE WHICH DOES HAVE DIFFERENT PAYMENT STRUCTURES THAT ALLOW FOR 6 ADDITIONAL COST FOR THAT WORK, AND THEN EVENTUALLY OVER THE 7 8 COURSE OF THE FALL WE WANT TO LOOK AT WHAT THOSE POLICIES ARE AND BRING BACK RECOMMENDATIONS THAT MAKE SENSE IN THE LONG RUN 9 BECAUSE INVOICING IS MORE EXPENSIVE FOR US AND IF IT'S A 10 CUSTOMER CONVENIENCE AS OPPOSED TO JOINING FASTRAK THEN WE 11 BELIEVE THE CUSTOMER SHOULD BE RESPONSIBLE FOR THAT BENEFIT. 12 13 AMY R. WORTH, CHAIR: ANY OTHER QUESTIONS, JIM? 14 15 16 JAMES P. SPERING: NO. THANK YOU. BUT, YOU KNOW, I MEAN, ANDY, YOU DON'T NEED TO BRING TOLL COLLECTORS BACK THEY HAVE 17 ELECTRONIC MACHINES THAT ISSUE THOSE INVOICES YOU JUST PULL IT 18 UP AND DRIVE-THRU. THAT DOESN'T REQUIRE A RESPONSE. THANK YOU 19 20 MADAM CHAIR. 21 22 AMY R. WORTH, CHAIR: THANK YOU CHAIR. COMMISSIONER PEDROZA? 23 ALFREDO PEDROZA: THANK YOU MADAM CHAIR. ANDY, VERY SUPPORTIVE 24 OF THIS. I THINK IT'S AN EXCITING VISION OF ALL ELECTRONIC 25



TOLLING. REALLY APPRECIATE THAT. THE QUESTION, TO PIGGYBACK ON
 WHAT SPERING WAS SAYING, THE BILLING FOR FEES AND ASSESSMENTS
 WE CAN PAY INCENTIVIZING PEOPLE DRIVING THROUGH AND NOT HAVING
 A FASTRAK IS THAT CORRECT?

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6 ANDREW FREMIER: CORRECT.

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ALFREDO PEDROZA: THAT'S THE LEVER WE'RE GOING TO HAVE, WE WANT
9 TO REWARD BEHAVIOR FOR FASTRAK AND EFFICIENCY OF IT, I SEE
10 THAT AS AN OPPORTUNITY TO ALWAYS ADD SOMETHING TO THE INVOICE
11 TO MAKE SURE PEOPLE ARE USING IT IN THE MOST CONVENIENT WAY.
12 AND THE DEFAULT NOTICES FOR COVID IS THE RIGHT THING TO DO,
13 VERY SUPPORTIVE OF THAT OF WHAT WE'RE TRYING TO ACCOMPLISH
14 HERE.

15

16 AMY R. WORTH, CHAIR: THANK YOU. THERE ARE ANY OTHER QUESTIONS?
17 IF NOT, THEN I WILL TURN TO PUBLIC COMMENT. AND I WOULD LIKE
18 TO WELCOME ALETA DUPREE TO THE PODIUM.

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20 SPEAKER: THANK YOU CHAIR WORTH AND MEMBERS. ALETA DUPREE FOR 21 THE RECORD. IT'S GOOD TO BE BACK WITH YOU, AND I'LL NOT TRY TO 22 REPEAT WHAT I HAVE SAID IN MY LETTER THEY HAVE SENT, BUT THIS 23 IS GOOD DISCUSSION AND GOOD WORK, WORTHY OF APPROVAL BOTH FOR 24 YOUR COMMITTEE APPROVAL AND FOR REFERENCE FORWARD TO THE 25 AUTHORITY. I SEE A LOT OF EQUITY MEASURES IN THIS PLAN. WE

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REALLY JUST WANT TO COLLECT OUR TOLLS THAT ARE DUE, AND NOT 1 MAKE IT HARDER FOR PEOPLE, AND I THINK WE'RE LEARNING THE 2 3 LESSONS AND FOLLOWING WHAT'S BEEN DONE WRONG IN OTHER STATES AND NOT MAKING THOSE MISTAKES HERE IN CALIFORNIA. DMV HOLD IS 4 5 REASONABLE. WE JUST WANT TO GET OUR MONEY AND PEOPLE WANT TO BE ABLE TO DRIVE THEIR CARS. SO, LET'S GET THIS PASSED AND 6 CONTINUE TO INNOVATE WORKING ON ELECTRONIC INVOICING AND 7 8 DECREASE OF THE MAIL AND WAYS THAT PEOPLE CAN PAY IN THE COMMUNITY AND ACCESS THEIR INFORMATION IN THE COMMUNITY. THANK 9 10 YOU. I ASK FOR A YES VOTE AT THIS TIME. APPRECIATE IT.

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12 AMY R. WORTH, CHAIR: ALETA THANK YOU VERY MUCH FOR YOUR 13 COMMENTS. LET ME ASK KIMBERLY, ARE THERE ANY OTHER PUBLIC 14 COMMENTS THAT YOU SEE? OR, I KNOW THAT ALETA REFERENCED THE 15 LETTER THAT WE RECEIVED, ARE THERE ANY OTHER -- IS THERE ANY 16 OTHER CORRESPONDENCE OR PUBLIC INPUT ON THIS ITEM

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18 CLERK OF THE BOARD: NO OTHER PUBLIC COMMENT OTHER THAN THE 1A
19 -- ALETA REFERENCED. AND NO RAISED HANDS.

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21 AMY R. WORTH, CHAIR: I CONCUR WITH STAFF RECOMMENDATIONS. I 22 THINK ELIMINATING THE ESCALATION OF FINES IS AN EXCELLENT PART 23 OF THIS PLAN. AND THE OTHER THING IS TO BE HELPFUL, I KNOW 24 EVERY OPPORTUNITY WE HAVE TO REACH A DRIVER AND ENCOURAGE THE 25 FASTRAK, IT WAS HELPFUL TO SEE THE MAP THAT PROVIDED THE PLACE

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WHERE PEOPLE PREFERRED TO GO GET AND USE DIFFERENT WAYS OF 1 FUNDING THE FASTRAK WITHOUT USING A CREDIT CARD OR PUTTING IN 2 3 AUTO PAY. SO I DO THINK IT REPRESENTS A CONVENIENCE TO THE MOTORIST, SO THE MORE PEOPLE WE CAN GET TO ENCOURAGE TO USE 4 5 FASTRAK, SO ANDY JUST OUICK OUESTION. DO WE INCLUDE THAT WHEN WE SEND EACH ONE OF THOSE INVOICES? SORT OF A MARKETING PIECE 6 THAT ENABLES THEM TO, YOU KNOW, PICK UP FASTRAK AND THAT SORT 7 8 OF THING?

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ANDREW FREMIER: YEAH COMMISSIONER WORTH THE NOTICE WE SEND
CURRENTLY DOES DO THAT BUT WE'RE ALSO TRYING TO FIND MORE
CREATIVE WAYS TO CONVINCE PEOPLE THAT FASTRAK IS THE WAY TO
GO. IT'S EVOLUTIONARY WE'LL CONTINUE TO BRING THINGS FORWARD
THAT ARE NEW AND BETTER WAYS ON CUSTOMER PAYMENT OPTIONS.

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16 AMY R. WORTH, CHAIR: WITH THIS REVOLUTION WE'RE PASSING ENABLES US TO DO THAT MORE NIMBLY. GREAT. ANY OTHER ADDITIONAL 17 COMMENTS FROM OUR COMMITTEE? SEEING NO ADDITIONAL COMMENTS, I 18 WOULD ENTERTAIN SOMEBODY TO MAKE A MOTION AND SECOND TO 19 APPROVE THE CONTRACT CHANGE ORDER WITH CONDUENT AND STATE 20 21 LOCAL IMPROVEMENT CONTRACT WITH HNTB CORPORATION AND REFER 22 BATA RESOLUTION AND REFER BATA RESOLUTION 52 REVISED AND BATA RESOLUTION NUMBER 137 TO THE AUTHORITY FOR APPROVAL. 23

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25 CAROLE DUTRA-VERNACI: I'LL MAKE THAT MOTION.



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    FEDERAL D. GLOVER: I'LL SECOND IT.
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    AMY R. WORTH, CHAIR: MOTION BY CAROLE DUTRA-VERNACI AND
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    SECONDED BY GOVERNOR. CALLING FOR THE ROLL PLEASE?
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    CLERK OF THE BOARD: [ROLL CALL VOTE] MOTION PASSES
8
    UNANIMOUSLY.
9
    AMY R. WORTH, CHAIR: THANK YOU VERY MUCH. MOVING TO ITEM 5B
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11
    CONTRACT VERSION OF THE NORTHERN TOLL BRIDGES. WOULD YOU MIND
   MUTING EVERYBODY, THEN I CAN UNMUTE MYSELF?
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    CLERK OF THE BOARD: YES.
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   AMY R. WORTH, CHAIR: OKAY GREAT. PERFECT. OKAY. TERRIFIC. THEN
    WE MOVE NOW TO AGENDA ITEM 5B WHICH IS THE CONTRACT VERSION OF
17
    THE NORTHERN TOLL BRIDGES TO OPEN ROAD TOLLING HDR CORPORATION
18
    IN THE AMOUNT OF $7,400,000, AND I WOULD LIKE TO TURN TO PETER
19
    LEE FOR THIS ITEM.
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22
    PETER LEE: GOOD MORNING COMMISSIONERS. PETER LEE. STAFF.
23
    ANDREW FREMIER: PETER YOU'RE MUTED.
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September 9, 2020

PETER LEE: OKAY. GOOD MORNING. PETER LEE. WITH BATA STAFF. I'M 1 GOING TO TALK ABOUT NEXT STEPS WE'RE TAKING WITH TOLLING WITH 2 3 BATA THAT WE WILL BE IMPLEMENTING ACROSS THE BRIDGES THIS IS THE REMOVAL OF TOLL BRIDGES AT OUR BOOTHS. STAFF IS WORKING TO 4 5 CONTRACT WITH HDR TO PREPARE AND PLAN THE CIVIL INFRASTRUCTURE AT THE ANTIOCH PARKING AND BENICIA BRIDGES. HDR WAS SELECTED 6 FROM OUR 2017 BENCH AND WAS THE RECOMMENDED FIRM FROM A PANEL 7 8 OF BATA AND CALTRANS STAFF. PROJECT WILL REMOVE BOOTHS AT THE CAROUINEZ AS WELL AS THE ANTIOCH BRIDGE AND TAKE OUT THE 9 CANOPY AND REFER TO OPEN ROAD TOLLING -- PLAZA. STAFF ALSO 10 RECOMMENDS THAT IF WE CANNOT NEGOTIATE WITH A CONTRACT WITH 11 HDR --12 13 GINA PAPAN: IT'S HARD TO HEAR. WE GOT A LOT OF BACKGROUND 14 15 NOISE. 16 ANDREW FREMIER: -- [INDISCERNIBLE] HOME SCHOOLING. 17 18 19 PETER LEE: WOW. I'LL JUST CUT TO THE CHASE. STAFF IS REQUESTING AUTHORITY, APPROVAL TO GRANT EXECUTIVE DIRECTOR TO 20 ENTER INTO CONTRACT WITH HDR \$4.7 MILLION THE PLAN AND DESIGN 21 22 INFRASTRUCTURE FOR OPEN ROAD TOLLING ANTIOCH TOLL BRIDGE BENICIA AND APPROVAL FOR CONTRACT TO ADD LATER SAN MATEO. 23 STAFF IS AVAILABLE FOR QUESTIONS. 24

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September 9, 2020

AMY R. WORTH, CHAIR: PETER, THANK YOU VERY MUCH, AND I HOPE 1 YOUR STUDENTS GET EXTRA CREDIT FOR BEING PART OF THIS MEETING. 2 3 PLEASE GIVE THEM EXTRA CREDIT. MAY I ASK, FIRST OF ALL IF THERE ARE ANY COMMENTS FROM THE COMMITTEE? AND I SEE 4 5 COMMISSIONER -- CHAIR HAGGERTY. 6 SCOTT HAGGERTY: THANK YOU. SO, IN THE -- YOU'RE ASKING IF IT 7 8 DOESN'T GO WELL WITH HDR THAT YOU WANT TO GO, MOVE TO AD COM? CAN I GUESS -- YOU KIND OF LET ME LITTLE A LITTLE BIT. I 9 UNDERSTAND THEY'RE PART OF THE BENCH BUT HOW DID WE -- I'M A 10 LITTLE BIT UNCOMFORTABLE SAYING IF WE DON'T GO WITH THIS ONE 11 GO TO AD COM -- AND COMING BACK TO THE BOARD. 12 13 PETER LEE: THE PANEL FOUND BOTH FIRMS ARE WELL QUALIFIED TO DO 14 THE WORK WE FOUND HDR HAD A BETTER BALANCE OF EXPERTISE WITH 15 16 THE TOLLING AND MANAGEMENT AD IS ALSO CAPABLE OF DOING THE WORK HOWEVER WHEN YOU LOOK ACROSS THE BOARD WE SCORED HDR 17 HIGHER IN BASICALLY ALL OF THE CATEGORIES AND IT WAS A 18 NUMEROUS DECISION BY THE PANELISTS AND CALTRANS BATA STAFF. 19 20 ANDREW FREMIER: COMMISSIONER TO YOUR POINT IF YOU WOULD WANT 21

21 ANDREW FREMIER. COMMISSIONER TO TOOR TOTAL IF TOO WOOLD WANT
22 US TO ONLY ALLOW HDR, WE CAN CONTINUE TO COME BACK TO YOUR
23 PREFERENCE.

24



SCOTT HAGGERTY: THAT'S WHAT I WOULD LIKE TO SEE AND ANDY YOU 1 AND I CAN TALK OFFLINE BUT IF IT DOESN'T GO WELL WITH HDR, YOU 2 3 CAN COME BACK TO THE BOARD WITH FURTHER APPROVAL. 4 5 ANDREW FREMIER: THANKS. 6 AMY R. WORTH, CHAIR: THANK YOU. ANY COMMITTEE COMMENTS OR 7 8 QUESTIONS? MAY WE PLEASE TURN TO PUBLIC COMMENT? KIMBERLY I'LL ASK IF THERE ARE, FIRST OF ALL IF YOU HAVE RECEIVED ANY 9 10 WRITTEN CORRESPONDENCE WITH THAT? 11 CLERK OF THE BOARD: YES. ONE WRITTEN PUBLIC COMMENT WAS FROM 12 ALETA DUPREE, ONE E-MAIL THAT ADDRESSED THIS ITEM AS WELL AS 13 THE ITEM ON THE AGENDA AND ONE MEMBER OF THE PUBLIC WITH THE 14 15 RAISED HAND IS ALETA DUPREE. 16 AMY R. WORTH, CHAIR: ALETA I OPEN THE PODIUM TO YOU. 17 18 SPEAKER: THANK YOU MADAM CHAIR. THIS IS PART OF THE BIG LIFT 19 AND IT'S EXCITING WHERE WE'RE TAKING OUR POLICY STATEMENTS, 20 AND WE'RE GOING TO START PUTTING SHOVELS IN THE GROUND. SO I'M 21 LOOKING FORWARD TO SEEING THE VARIOUS DRAWINGS AND SCHEMATICS 22 OF WHAT THIS IS GOING TO LOOK LIKE, BUT NO PUN INTENDED, WE'RE 23 PUTTING THE RUBBER TO THE ROAD. I RESPECTFULLY ASK FOR YOUR 24 YES VOTE. THANK YOU. 25

METROPOLITAN TRANSPORTATION

Meeting Transcript

COMMISSION

1 AMY R. WORTH, CHAIR: ALETA THANK YOU VERY MUCH FOR YOUR 2 3 COMMENTS. AND I'LL RETURN IT TO THE COMMITTEE. I KNOW IN CONTRA COSTA COUNTY, COMMISSIONER GLOVER WAS VERY INVOLVED IN 4 5 THE CONVERSION TO OPEN TOLLING IN THE BENICIA MARTINEZ BRIDGE AND IT'S BEEN TREMENDOUSLY SUCCESSFUL. JUST WENT THROUGH IT 6 THE OTHER DAY, AS A MATTER OF FACT BUT I WANT TO CLARIFY, 7 8 FIRST OF ALL I'LL ASK IF THERE ARE ADDITIONAL COMMENTS OR OUESTIONS THIN WOULD LIKE TO ASK STAFF FOR CLARIFICATION ON 9 HOW BEST TO CRAFT THIS MOTION TO REFLECT THE SENTIMENT THAT 10 WAS EXPRESSED BY CHAIR HAGGERTY SO WE CAN HAVE THE APPROPRIATE 11 WORDING TO BE ABLE TO DO WHAT HE HAD SUGGESTED. OKAY. ANY 12 OTHER COMMENTS? OKAY. ANDY, OR PETER, WOULD YOU LIKE TO --13 14 PETER LEE: WE COULD JUST STRIKE OUT THE RECOMMENDATION -- AND 15 16 ADVISE RECOMMENDATION TO THE BOARD. 17 AMY R. WORTH, CHAIR: IT SOUNDS LIKE BASED ON THE VERY 18 19 THOUGHTFUL PROCESS THAT STAFF HAS GONE THROUGH, THAT THE RECOMMENDATION IS TO RECOMMEND THE FIRM THAT HAD THE HIGHEST 20 RANKINGS ON A RANGE OF ISSUES. OKAY. THEN IS THERE A -- I'M 21 22 SORRY -- COMMISSIONER BRUINS MAKES THE MOTION. IS THERE A 23 SECOND? MAY I THESE -- PLEASE HAVE A SECOND. 24

25 FEDERAL D. GLOVER: GLOVER SECONDS.

September 9, 2020

1 AMY R. WORTH, CHAIR: OKAY. SECONDED BY COMMISSIONER GLOVER. 2 3 MAY I TURN TO OUR COMMITTEE CLERK, KIMBERLY FOR CALLING OF THE ROLL. 4 5 CLERK OF THE BOARD: YES. [ROLL CALL VOTE] THANK YOU. MOTION 6 7 PASSES UNANIMOUSLY. 8 AMY R. WORTH, CHAIR: TERRIFIC. THANK YOU VERY MUCH KIMBERLY 9 NOW WE'RE AT THE POINT OF PUBLIC COMMENT AND ANY OTHER 10 BUSINESS? IS THERE ANY? KIMBERLY DO YOU HAVE ANY PUBLIC 11 COMMENT OR ANY ADDITIONAL CORRESPONDENCE WE HAVE RECEIVED IN 12 THE REALM OF PUBLIC COMMENT? 13 14 CLERK OF THE BOARD: RECEIVED NO ADDITIONAL PUBLIC COMMENT AND 15 16 I SEE NO RAISED HANDS FROM THE PUBLIC. 17 AMY R. WORTH, CHAIR: GREAT AS WE CLOSE WE'LL ADJOURN THIS 18 19 MEETING BUT I WANT TO TAKE A MINUTE TO THANK YOU EVERYONE PARTICIPATING IN THIS. ALL OUR STAFF, AT THESE COMMITTEE 20 21 MEETINGS REPRESENT WORK STAFF HAS UNDERTAKEN WITH OUR STAFF 22 AND OUR CONTRACTORS. THESE ARE TREMENDOUSLY CHALLENGING TIMES, TO SAY THE LEAST, AND THE WORK TO ACCOMMODATE THE DRIVING 23 PUBLIC THROUGH, YOU KNOW, THIS COMMITTEE, AND ALL THE THINGS 24 WE DO, AND I JUST REALLY WANT TO THANK YOU. I KNOW MANY OF OUR 25



STAFF ARE JUGGLING A LOT OF FACTORS IN THEIR LIVES TO BE HERE
 AND TO GET THE WORK DONE. AND I DON'T THINK WE CAN SAY THANK
 YOU ENOUGH TO EVERYBODY WHO IS WORKING SO HARD TO DO ALL THE
 WORK THAT THIS ORGANIZATION IS DOING. SO JUST WANTED TO THANK
 YOU VERY, VERY MUCH, AND I KNOW I SPEAK FOR ALL THE
 COMMISSIONERS IN EXPRESSING THEIR DEEP APPRECIATION FOR YOUR

