



Bay Area Metro Center  
375 Beale Street  
San Francisco, CA 94105

## Meeting Agenda

### BATA Recovery Ad Hoc Working Group

**Working Group Members:**

**Amy R. Worth, Chair**

**Damon Connolly, Carol Dutra-Vernaci, Dina El-Tawansy,**

**Nick Josefowitz**

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Friday, March 5, 2021

2:00 PM

Board Room - 1st Floor (REMOTE)

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The BATA Recovery Ad Hoc Working Group is scheduled to meet on Friday, March 5, 2021 at 2:00 p.m. in the Bay Area Metro Center (Remotely). In light of Governor Newsom's State of Emergency declaration regarding the COVID-19 outbreak and in accordance with Executive Order N-29-20 issued by Governor Newsom on March 17, 2020 and the Guidance for Gatherings issued by the California Department of Public Health, the meeting will be conducted via webcast, teleconference, and Zoom for committee, commission, or board members who will participate in the meeting from individual remote locations. A Zoom panelist link for meeting participants will be sent separately to committee, commission, or board members.

The meeting webcast will be available at  
<https://mtc.ca.gov/whats-happening/meetings/live-webcasts>.

Members of the public are encouraged to participate remotely via Zoom at the following link or phone number.

Attendee Link: <https://bayareametro.zoom.us/j/81948065458>

iPhone One-tap US: +14086380968,,81948065458# or +16699006833,,81948065458#

Join by Telephone (for higher quality, dial a number based on your current location) US:

+1 669 900 6833 or +1 408 638 0968 or +1 346 248 7799 or

+1 253 215 8782 or +1 646 876 9923 or +1 301 715 8592 or

+1 312 626 6799 or 888 788 0099 (Toll Free) or 877 853 5247 (Toll Free)

Webinar ID: 819 4806 5458

International numbers available: <https://bayareametro.zoom.us/j/81948065458>

Detailed instructions on participating via Zoom are available at:

<https://mtc.ca.gov/how-provide-public-comment-board-meeting-zoom>. Committee members and members of the public participating by Zoom wishing to speak should use the "raise hand" feature or dial "\*9". In order to get the full Zoom experience, please make sure your application is up to date.

Members of the public may participate by phone or Zoom or may submit comments by email at [info@bayareametro.gov](mailto:info@bayareametro.gov) by 5:00 p.m. the day before the scheduled meeting date. Please include the committee or board meeting name in the subject line. Due to the current circumstances there may be limited opportunity to address comments during the meeting. All comments received will be submitted into the record.

**1. Call to Order / Roll Call / Confirm Quorum**

*Quorum: A quorum of this Authority shall be a majority of its regular non-ex-officio voting members (3).*

**2. Opening Remarks (Chair Amy R. Worth)**

- 2a. [21-0267](#) Approval of the January 21, 2021 meeting minutes

Action: Working Group Approval

Attachments: [2a - Jan 21 Draft Meeting Minutes.pdf](#)

**3. COVID-19 Response for BATA Toll Bridge Rehabilitation Program**

[21-0425](#)

Attachments: [3a & 3b - Presentation - Priorities and Funding.pdf](#)

- 3a. [21-0351](#) Recap of Toll Bridge Rehabilitation Program

Action: Information

Presenter: Peter Lee

- 3b. [21-0352](#) Short-Term Outlook and Action Plan

Action: Information

Presenter: Rosalynn Chongchaikit

4. [21-0353](#) Next Steps: Development of Ad Hoc Recommendations to BATA

Action: Information

Presenter: Andrew Fremier

Attachments: [4 - Next Steps and Recommendations.pdf](#)

**5. Closing Remarks (Worth)****6. Public Comment / Other Business****7. Adjournment / Next Meeting:**

The next meeting of the BATA Recovery Ad Hoc Working Group is scheduled to be held on Monday, April 5, 2021 at 3:00 p.m.

**Public Comment:** The public is encouraged to comment on agenda items at Committee meetings by completing a request-to-speak card (available from staff) and passing it to the Committee secretary. Public comment may be limited by any of the procedures set forth in Section 3.09 of MTC's Procedures Manual (Resolution No. 1058, Revised) if, in the chair's judgment, it is necessary to maintain the orderly flow of business.

**Meeting Conduct:** If this meeting is willfully interrupted or disrupted by one or more persons rendering orderly conduct of the meeting unfeasible, the Chair may order the removal of individuals who are willfully disrupting the meeting. Such individuals may be arrested. If order cannot be restored by such removal, the members of the Committee may direct that the meeting room be cleared (except for representatives of the press or other news media not participating in the disturbance), and the session may continue.

**Record of Meeting:** Committee meetings are recorded. Copies of recordings are available at a nominal charge, or recordings may be listened to at MTC offices by appointment. Audiocasts are maintained on MTC's Web site ([mtc.ca.gov](http://mtc.ca.gov)) for public review for at least one year.

**Accessibility and Title VI:** MTC provides services/accommodations upon request to persons with disabilities and individuals who are limited-English proficient who wish to address Commission matters. For accommodations or translations assistance, please call 415.778.6757 or 415.778.6769 for TDD/TTY. We require three working days' notice to accommodate your request.

**可及性和法令第六章:** MTC 根據要求向希望來委員會討論有關事宜的殘疾人士及英語有限者提供服務/方便。需要便利設施或翻譯協助者, 請致電 415.778.6757 或 415.778.6769 TDD / TTY。我們要求您在三個工作日前告知, 以滿足您的要求。

**Acceso y el Titulo VI:** La MTC puede proveer asistencia/facilitar la comunicación a las personas discapacitadas y los individuos con conocimiento limitado del inglés quienes quieran dirigirse a la Comisión. Para solicitar asistencia, por favor llame al número 415.778.6757 o al 415.778.6769 para TDD/TTY. Requerimos que solicite asistencia con tres días hábiles de anticipación para poderle proveer asistencia.

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Attachments are sent to Committee members, key staff and others as appropriate. Copies will be available at the meeting.

All items on the agenda are subject to action and/or change by the Committee. Actions recommended by staff are subject to change by the Committee.



# Metropolitan Transportation Commission

375 Beale Street, Suite 800  
San Francisco, CA 94105

## Legislation Details (With Text)

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**File #:** 21-0267      **Version:** 1      **Name:**

**Type:** Minutes      **Status:** Committee Approval

**File created:** 1/28/2021      **In control:** BATA Recovery Ad Hoc Working Group

**On agenda:** 3/5/2021      **Final action:**

**Title:** Approval of the January 21, 2021 meeting minutes

**Sponsors:**

**Indexes:**

**Code sections:**

**Attachments:** [2a - Jan 21 Draft Meeting Minutes.pdf](#)

Date	Ver.	Action By	Action	Result
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**Subject:**  
Approval of the January 21, 2021 meeting minutes

**Recommended Action:**  
Working Group Approval



## Meeting Minutes

### BATA Recovery Ad Hoc Working Group

*Working Group Members:*

*Amy R. Worth, Chair*

*Damon Connolly, Carol Dutra-Vernaci, Dina El-Tawansy,*

*Nick Josefowitz*

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Thursday, January 21, 2021

2:00 PM

Board Room - 1st Floor (REMOTE)

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#### Call Remote Meeting to Order

#### 1. Roll Call / Confirm Quorum

**Present:** 5 - Commissioner Connolly, Commissioner Dutra-Vernaci, Member El-Tawansy, Commissioner Josefowitz, and Chair Worth

#### 2. Opening Remarks (Chair Amy R. Worth)

- 2a. [21-0118](#) Approval of November 20, 2020 meeting minutes

**Action:** Working Group Approval

Upon the motion by Commissioner Connolly and the second by Commissioner Dutra-Vernaci, the Minutes of the November 20, 2020 meeting were unanimously approved by the following vote:

**Aye:** 5 - Commissioner Connolly, Commissioner Dutra-Vernaci, Member El-Tawansy, Commissioner Josefowitz and Chair Worth

3. [21-0119](#) Recap of Key Findings

**Action:** Information

**Presenter:** Lisa Klein

4. [21-0120](#) Preliminary Recommendations

**Action:** Information

**Presenter:** Peter Lee

#### 5. Next Steps (Andrew Fremier)

[21-0225](#)

#### 6. Closing Remarks (Worth)

**7. Public Comment / Other Business**

**8. Adjournment / Next Meeting:**

The next meeting of the BATA Recovery Ad Hoc Working Group will be held on Friday, March 5, 2021.



# Metropolitan Transportation Commission

375 Beale Street, Suite 800  
San Francisco, CA 94105

## Legislation Details (With Text)

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**File #:** 21-0425      **Version:** 1      **Name:**

**Type:** Report      **Status:** Agenda Ready

**File created:** 3/1/2021      **In control:** BATA Recovery Ad Hoc Working Group

**On agenda:** 3/5/2021      **Final action:**

**Title:**

**Sponsors:**

**Indexes:**

**Code sections:**

**Attachments:** [3a & 3b - Presentation - Priorities and Funding.pdf](#)

Date	Ver.	Action By	Action	Result
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# ITEM 3

## COVID-19 RESPONSE FOR BATA TOLL BRIDGE REHABILITATION PROGRAM



March 5, 2021  
Ad Hoc BATA Working Group



# AGENDA

A. Recap of Toll Bridge Rehabilitation Program

B. Short-Term Outlook and Action Plan

# KEY TAKE-AWAYS

1. **Overall** - COVID-19 economic climate is forcing BATA to recalibrate and focus on foundational needs: state of good repair, toll collection and maintenance operations. The safety of the bridges will not be compromised.
2. **Long-term (5 to 20 years)** - BATA's Plan of Finance has capacity to sustain tolling operations and maintain bridges in a state of good repair.
3. **Short-term (1 to 5 years)** - Reduction in toll revenue due to COVID-19 required BATA to recalibrate priorities. Draw upon toll capacity from the projected return of traffic and reserves as needed to maintain momentum on core BATA bridge safety and operations projects and seek supplemental funding for other priorities.

# A. RECAP OF TOLL BRIDGE REHABILITATION PROGRAM

## BATA'S CONTINUING INVESTMENTS ON THE BRIDGES HAVE KEPT THEM IN A STATE-OF-GOOD REPAIR.

- » The Rehabilitation Program focuses on maintaining and restoring the bridges and toll collection systems.
- » Bridges will require continuing work to maintain in a state-of-good repair.
- » Since 2007, BATA has funded over \$1.5 billion in rehabilitation projects and has a plan for the long-term funding of the program.





# MANAGING THE TOLL BRIDGE REHABILITATION PROGRAM

## Potential Eligible Projects (\$2.5B+)

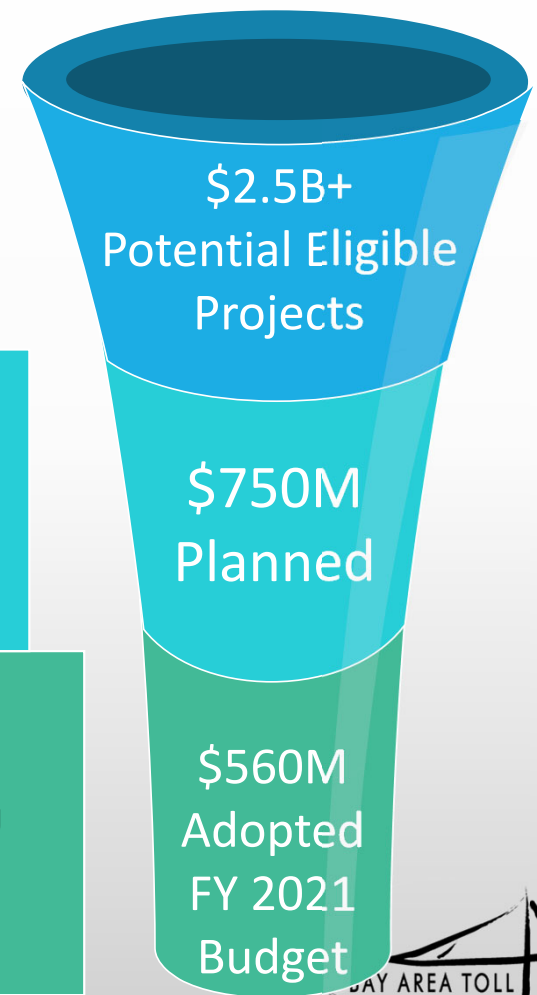
- Potential eligible projects on the bridges and approaches and tolling systems have been identified in the long-term but are **not yet optimized for need, priority, and cost.**

## Planned in FY 2020 Rehab Program Budget, thru FY 2029 – Prior to COVID-19 (\$750M)

- In the normal, pre-COVID budget process, staff **optimized and refined bridge projects** for priority by evaluating need, cost and risks. Timing and costs of projects will evolve as studies are completed.

## Adopted in FY 2021 Rehab Program Budget, thru FY 2029 (\$560M)

- In response to COVID-19, program reduced by \$190M from \$750M to \$560M
- Prioritized Projects** On-going operations, maintenance, and inspections; completing projects in construction; funding projects near delivery.
- Other projects rescoped or postponed** including ORT and some preventative maintenance projects on bridges.

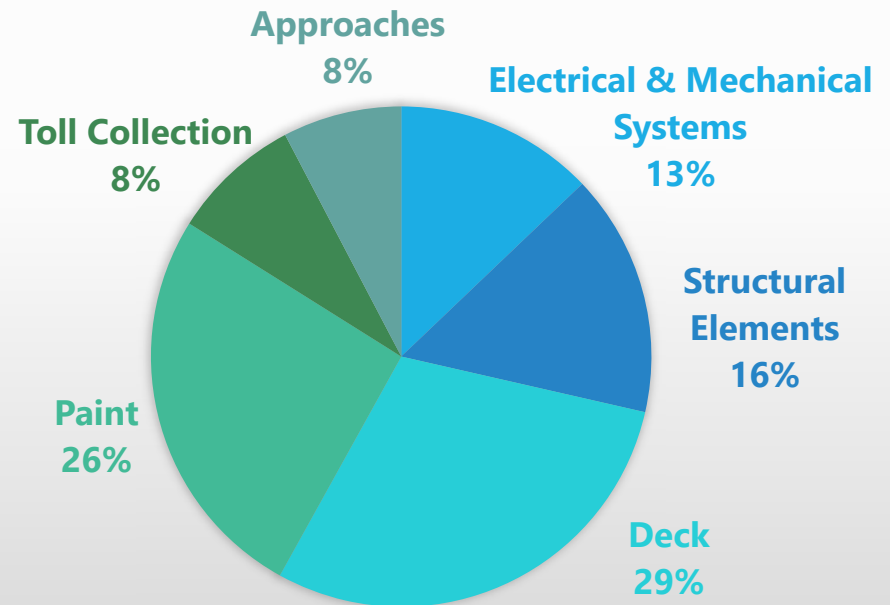




## ASSET MANAGEMENT: FROM PLANNING TO DESIGN AND DELIVERY

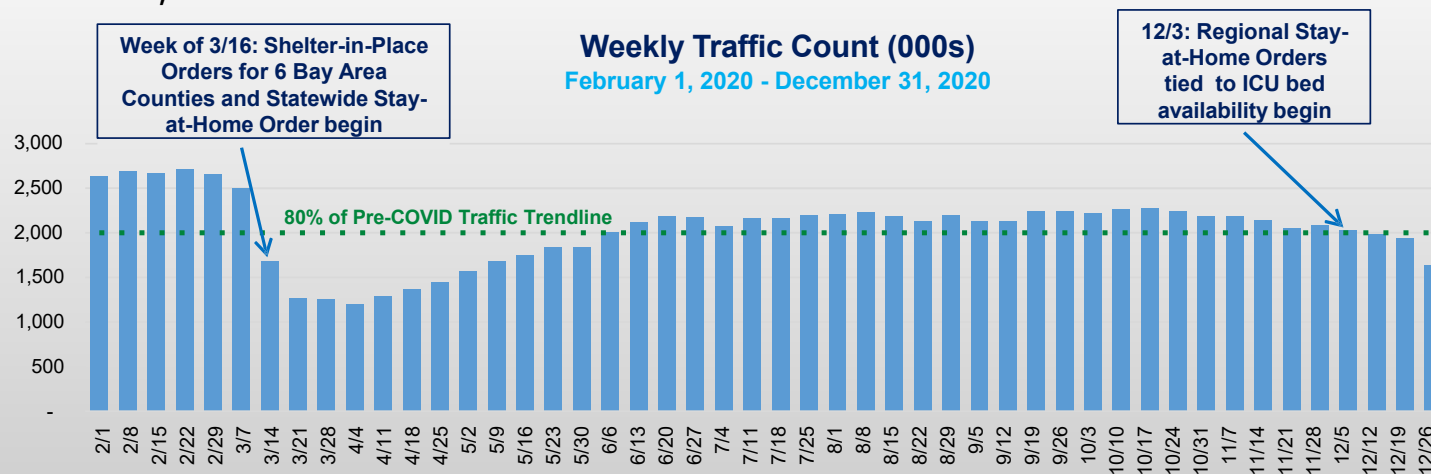
- The bridges, components and systems are of varying ages and life cycles.
- The list of eligible projects is a compilation of potential needs based on inspections or estimated replacement cycles.
- Priority, timing and costs of projects will continue to evolve based on actual conditions and further study and inspection.
  - E.g., Richmond-San Rafael deck replacement will be reconsidered pursuant to the recent lifecycle analysis work.

POTENTIAL ELIGIBLE PROJECTS \$2.5+ BILLION



# BATA PLAN OF FINANCE HAS CAPACITY, WITH SIGNS OF RECOVERY

- Updated model reflects expected return of traffic, which has been stable since June 2020
  - 90% of FY 2019 traffic in FY 2022
  - 100% of FY 2019 traffic by FY 2028
- Projects return to \$100M in annual rehabilitation program funding by FY 2026.
- Continues to assume a toll increase in FY 2027 for Rehab, irrespective of RM3.
- Ability to use reserve liquidity to maintain operations and safety of the bridges in the interim, if needed.



## B. SHORT-TERM OUTLOOK AND ACTION PLAN



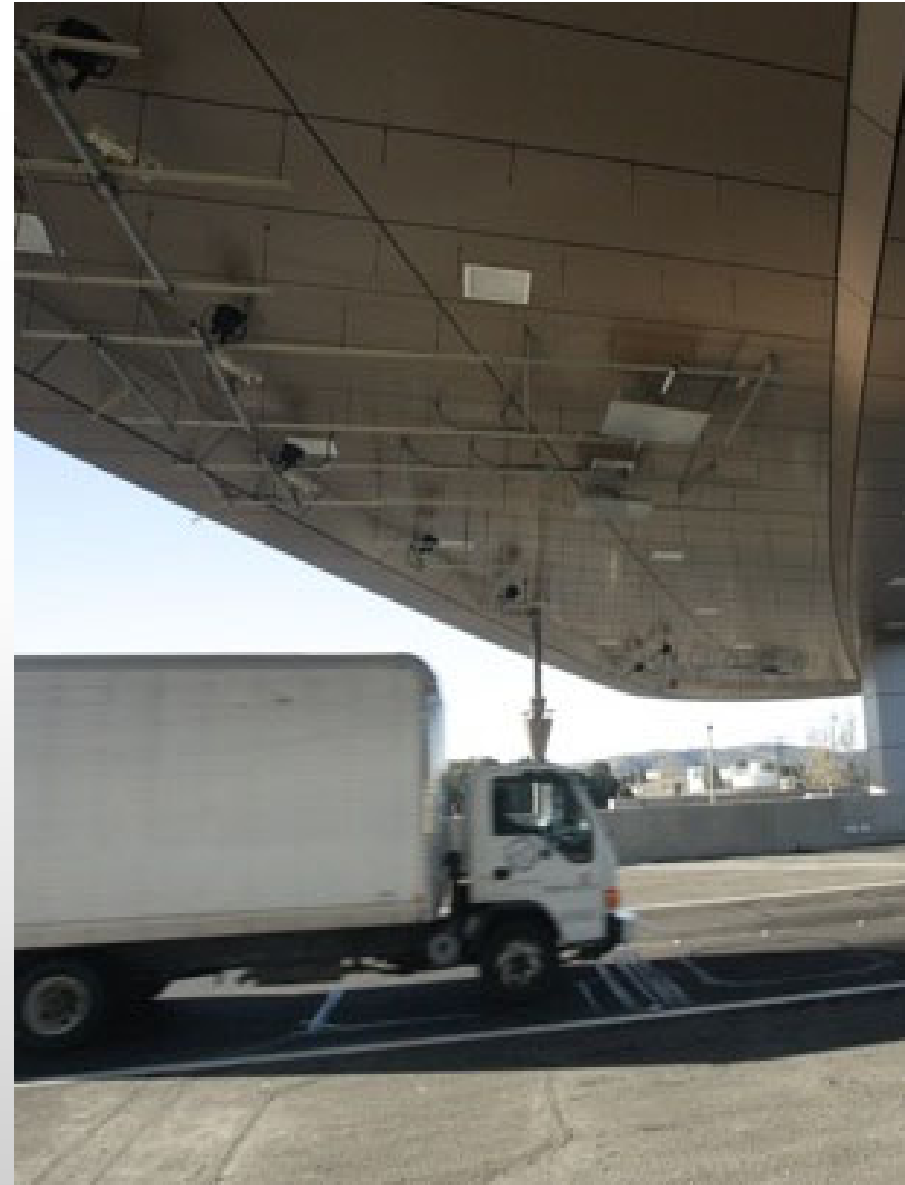
# ADOPTED FY 2021 BUDGET: COVID-19 RESPONSE

- » BATA and Caltrans managed the near-term reduction in funding by prioritizing:
  - On-going operations, maintenance and inspections;
  - Completing projects in construction
  - Funding projects near delivery
- » No projects cancelled, but some have been rescope and postponed.



# ADOPTED FY 2021 BUDGET: PROGRAM CHANGES

- » Projects delayed until FY2025 and later, including
  - Open Road Tolling postponed to after FY2029
  - SR 37 Due Diligence postponed to after FY2029
  - Contracted Bridge Paint and Other
- » Other new eligible requests not funded
  - Bay Bridge Forward



# LOOKING FORWARD

## SHORT-TERM ACTION PLAN FOR FY 2022

- Draw upon toll capacity from the projected return of traffic and reserves as needed to maintain momentum on core BATA bridge safety and operations projects, including
  - Annual contingency for emergency work
  - Open Road Tolling (ORT)
- Seek State/Federal support
  - Supplemental funding to stretch toll dollars
  - Update partnership agreement with Caltrans
- Monitor return of traffic and adjust if needed



# SHORT-TERM ACTION PLAN: SUPPLEMENTAL FUNDING OPPORTUNITIES

- Prioritize Forwards and Open Road Tolling for BATA-based Senate Bill 1 Local Partnership Program Formula Funds.
- Seek supplemental State/Federal funding for other priorities:
  - Eligible Bridge Integrity Projects - Structural steel painting
  - Additional Eligible Projects - Forwards, Bay Skyway and State Route-37
- Funds are not guaranteed and MTC will need to consider priorities and trade-offs attached to various programs.




# SUPPLEMENTAL FUNDING ELIGIBILITY

Fund Source (deciding agency)	Description	Next Steps
SB-1 Local Partnership Program Formula STATE Funds (BATA/CTC) \$20M over 2 cycles	<ul style="list-style-type: none"> <li>Requires 1:1 Match</li> <li>Bridge Safety and Traffic Improvements are eligible</li> <li>Seek supplemental funds for Open Road Tolling</li> </ul>	<ul style="list-style-type: none"> <li>Present to BATA Oversight Committee April 2021</li> <li>Apply to CTC</li> </ul>
MTC funding and advocacy FEDERAL Funds (MTC) TBD	<ul style="list-style-type: none"> <li>Prioritize the Forwards, Bay Skyway and SR-37 among upcoming MTC funding and advocacy decisions               <ul style="list-style-type: none"> <li>Quick Strike (April 2021)</li> <li>Other as available</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>MTC to consider priorities and trade-offs attached to various programs</li> </ul>
State Highway Operation and Protection Program FEDERAL/STATE Funds (CT/CTC)	<ul style="list-style-type: none"> <li>Seek supplemental funds for paint and other eligible rehabilitation projects</li> </ul>	<ul style="list-style-type: none"> <li>Seek Caltrans/CTC sponsorship</li> </ul>
Fed. COVID Relief Highway Funding FEDERAL Funds (Caltrans) \$10B nationally \$911M CA, \$37M MTC	<ul style="list-style-type: none"> <li>Funds appear eligible for up to 100% federal participation</li> <li>Suballocations to MTC and other regions reduce the funds available to Caltrans</li> </ul>	<ul style="list-style-type: none"> <li>Discussions on State/Regional split are underway. Eligibility on the state side is still an option.</li> </ul>
Fed. Reauthorization/Other FEDERAL Funds (Fed) *Federal Funds on Bridges are limited to Benicia- Martinez/Richmond-San Rafael/San Francisco – Oakland Bay Bridge	<ul style="list-style-type: none"> <li>Possible Reauthorization Fall 2021 and Infrastructure bill in Spring</li> </ul>	<ul style="list-style-type: none"> <li>Monitor for project eligibility</li> </ul>

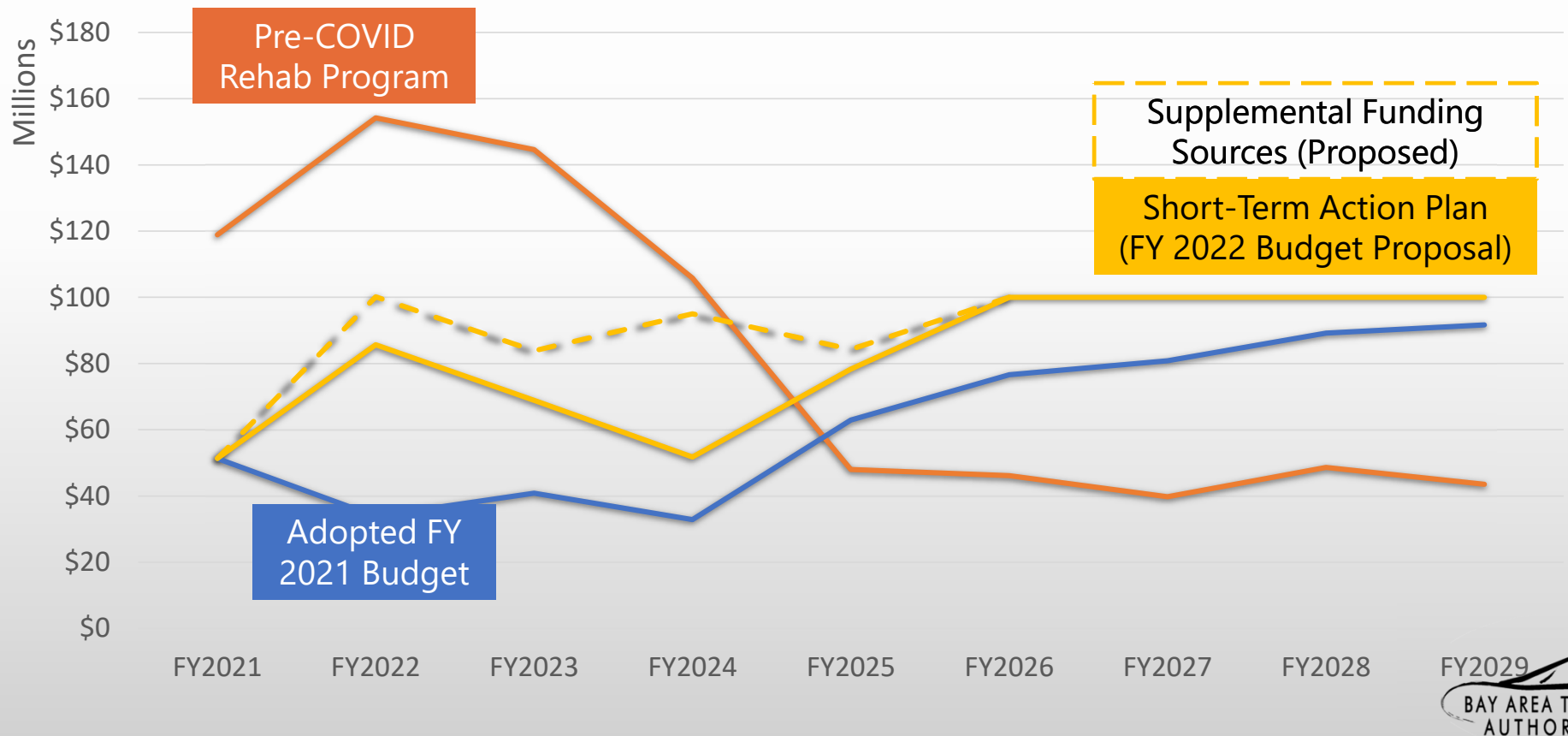


# SHORT-TERM ACTION PLAN

## SUPPLEMENTAL FUNDING SUBJECT TO EXTERNAL APPROVALS

		PRIORITY PROJECTS	BATA FUNDED CORE		NOTES
	BRIDGE INTEGRITY	<ul style="list-style-type: none"> <li>SFOBB YBI Tunnel Fire Suppression Repair (\$11M)</li> <li>Annual contingency for emergency work (\$89M)</li> <li>Preventative Maintenance Painting Projects (\$53M)</li> </ul>	\$100M	\$53M (Caltrans)	<ul style="list-style-type: none"> <li>\$53M pursuit of COVID-19 Relief Highway Funding funds for <b>future</b> eligible Rehabilitation Projects (e.g. Paint)</li> </ul>
	TOLL COLLECTION	<ul style="list-style-type: none"> <li>Open Road Tolling (\$76M)</li> </ul>	\$62M	\$14M (BATA/CTC)	<ul style="list-style-type: none"> <li>\$14M SB-1 Local Partnership Program Formula Funds (next 2 cycles) on Bay Bridge Open Road Tolling</li> </ul>
	APPROACHES, FACILITIES & OTHER	<ul style="list-style-type: none"> <li>Bay Bridge Forward 2020 (\$10M)</li> <li>RSRF HOVL (\$2M)</li> <li>Bay Skyway (\$2.7M)</li> </ul>	\$2.7M	\$12M (BATA/CTC/MTC or Caltrans/Fed)	<ul style="list-style-type: none"> <li>\$5M SB-1 Local Partnership Program Formula</li> <li>\$7M Quick Strike (or state/federal)</li> </ul>

# BATA REHABILITATION PROGRAM RECALIBRATION





# KEY TAKE-AWAYS

1. **Overall** - COVID-19 economic climate is forcing BATA to recalibrate and focus on foundational needs: state of good repair, toll collection and maintenance operations. The safety of the bridges will not be compromised.
2. **Long-term (5 to 20 years)** - BATA's Plan of Finance has capacity to sustain tolling operations and maintain bridges in a state of good repair.
3. **Short-term (1 to 5 years)** - Reduction in toll revenue due to COVID-19 required BATA to recalibrate priorities. Draw upon toll capacity from the projected return of traffic and reserves as needed to maintain momentum on core BATA bridge safety and operations projects and seek supplemental funding for other priorities.





# Metropolitan Transportation Commission

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## Legislation Details (With Text)

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**File #:** 21-0351      **Version:** 1      **Name:**  
**Type:** Report      **Status:** Informational  
**File created:** 2/9/2021      **In control:** BATA Recovery Ad Hoc Working Group  
**On agenda:** 3/5/2021      **Final action:**  
**Title:** Recap of Toll Bridge Rehabilitation Program  
**Sponsors:**  
**Indexes:**  
**Code sections:**  
**Attachments:**

Date	Ver.	Action By	Action	Result
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**Subject:**  
Recap of Toll Bridge Rehabilitation Program

**Presenter:**  
Peter Lee

**Recommended Action:**  
Information



# Metropolitan Transportation Commission

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San Francisco, CA 94105

## Legislation Details (With Text)

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**File #:** 21-0352      **Version:** 1      **Name:**

**Type:** Report      **Status:** Informational

**File created:** 2/9/2021      **In control:** BATA Recovery Ad Hoc Working Group

**On agenda:** 3/5/2021      **Final action:**

**Title:** Short-Term Outlook and Action Plan

**Sponsors:**

**Indexes:**

**Code sections:**

**Attachments:**

Date	Ver.	Action By	Action	Result
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**Subject:**  
Short-Term Outlook and Action Plan

**Presenter:**  
Rosalynn Chongchaikit

**Recommended Action:**  
Information



# Metropolitan Transportation Commission

375 Beale Street, Suite 800  
San Francisco, CA 94105

## Legislation Details (With Text)

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**File #:** 21-0353      **Version:** 1      **Name:**

**Type:** Report      **Status:** Informational

**File created:** 2/9/2021      **In control:** BATA Recovery Ad Hoc Working Group

**On agenda:** 3/5/2021      **Final action:**

**Title:** Next Steps: Development of Ad Hoc Recommendations to BATA

**Sponsors:**

**Indexes:**

**Code sections:**

**Attachments:** [4 - Next Steps and Recommendations.pdf](#)

Date	Ver.	Action By	Action	Result
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### Subject:

Next Steps: Development of Ad Hoc Recommendations to BATA

### Presenter:

Andrew Fremier

### Recommended Action:

Information

# ITEM 4

## NEXT STEPS: DEVELOPMENT OF AD HOC RECOMMENDATIONS TO BATA

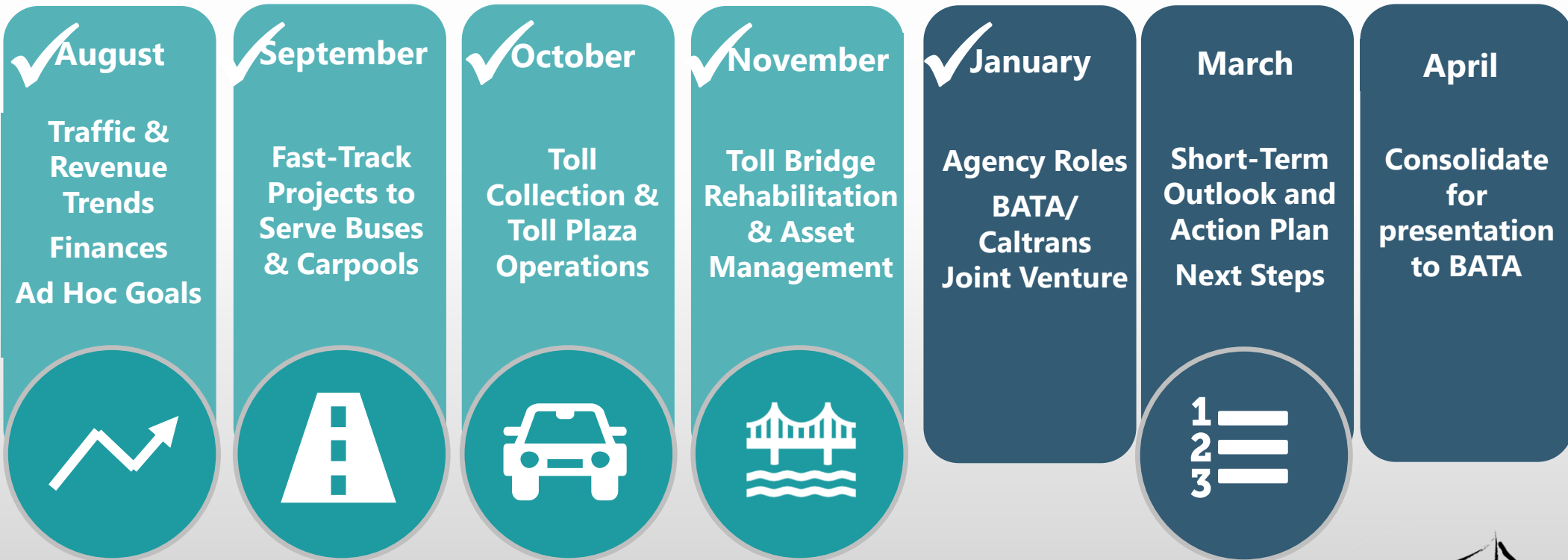


March 5, 2021  
Ad Hoc BATA Working Group

# AD HOC WORKING GROUP MEETING TIMELINE

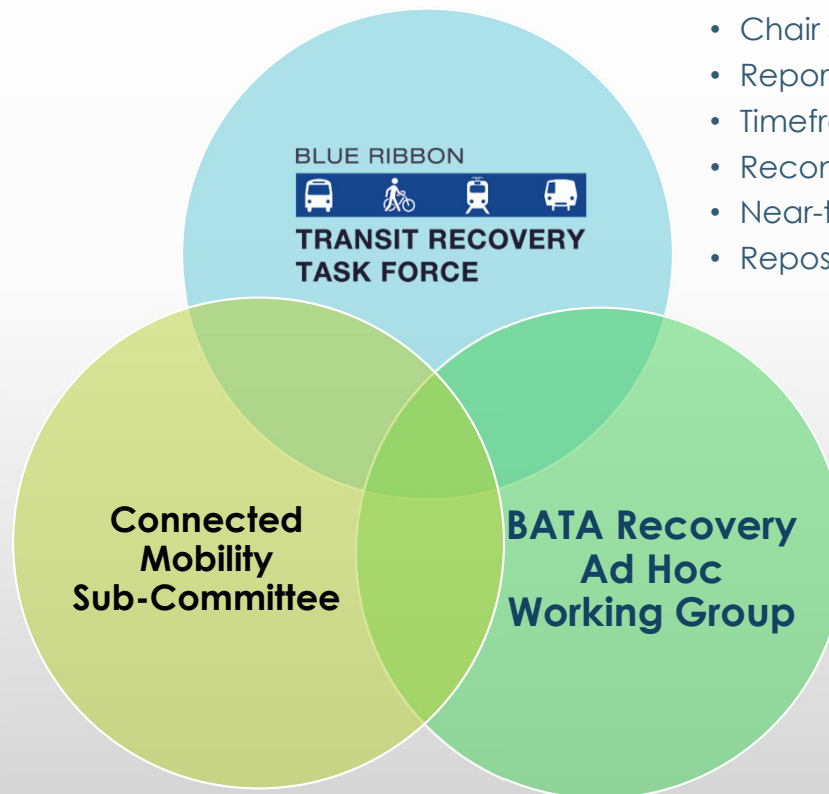
## Deep Dive

## Recommendations



# MTC COVID-19 Response Efforts: Inter-Relationships

- Subcommittee of Partnership Board
- Chair Deborah Degang, VTA
- Reports to: BARC/Partnership Board
- Timeframe: 3 to 12 months
- Quick Complete Streets, data requirements, first and last mile, technology platforms, TDM, telecommuting, employer outreach
- Fare Integration Study
- Timeframe: 18 months



- 30-member
- Chair Spering, Facilitator Kinsey
- Reports to: MTC
- Timeframe: 1 year +
- Recommendations for future CARES funding
- Near-term recovery strategies
- Reposition transit for future

- **Commissioners from BATA Oversight, MTC Operations and BAIFA**
- **Chair Worth**
- **Reports to; BATA**
- **Timeframe: 6 months+**
- **Address impact of constrained revenue on mobility, operations and asset management.**

# AD HOC REPORT TO BATA – ACTION PLAN, APRIL 2021

*Example actions; not comprehensive*

## Promote Synergies through Committee Structure

### Within 1 Year

- Capitalize on synergies among BATA Oversight, Operations & BAIFA
- Pursue equity measures, e.g., transit priority, tolling & violation policies

## Strengthen the BATA/Caltrans Partnership to Manage Risk & Achieve Efficiencies

### Within 1 Year

- Revise master agreement to reflect current responsibilities and joint decision making
- Commit to a robust Asset Management Program
- Commit to creative delivery for transit priority projects

### Within 2 – 3 Years

- Seek legislative/admin remedies to make toll dollars go further

## Aggressively Pursue Funding for Near-Term Priority Projects

### Within 1 Year

- Fund critical safety & operations projects in FY 2022 BATA Budget, using reserves if needed
- Seek supplemental State/Federal funds to stretch toll revenue

### Within 2 – 4 Years

- Plan for 2027 toll increase for future rehabilitation needs