



375 Beale Street  
Suite 700  
San Francisco, California  
94105

## **Meeting Agenda - Final**

### **ABAG General Assembly**

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Thursday, June 11, 2020

11:00 AM

Yerba Buena - 1st Floor

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**Association of Bay Area Governments  
General Assembly  
Business Meeting**

The ABAG General Assembly will be meeting on June 11, 2020, 11:00 a.m., in the Bay Area Metro Center (Remotely). In light of Governor Newsom's State of Emergency declaration regarding the COVID-19 outbreak and in accordance with Executive Order N-29-20 issued by Governor Newsom on March 17, 2020 and the Guidance for Gatherings issued by the California Department of Public Health, the meeting will be conducted via webcast, teleconference, and Zoom for committee, commission, or board members who will participate in the meeting from individual remote locations.

A Zoom panelist link for meeting participants will be sent separately to committee, commission, or board members.

The meeting webcast will be available at: <https://abag.ca.gov/meetings-events/live-webcasts>

Members of the public are encouraged to participate remotely via Zoom at the following link or phone number.

Attendee Link: <https://bayareametro.zoom.us/j/98771182080>  
Join by Telephone: 888 788 0099 (Toll Free) or 877 853 5247 (Toll Free)  
Webinar ID: 987 7118 2080

Detailed instructions on participating via Zoom are available at:  
<https://abag.ca.gov/zoom-information>

Committee members and members of the public participating by Zoom wishing to speak should use the "raise hand" feature or dial "\*9".

In order to get the full Zoom experience, please make sure your application is up to date.

Members of the public may participate by phone or Zoom or may submit comments by email at [info@bayareametro.gov](mailto:info@bayareametro.gov) by 5:00 p.m. the day before the scheduled meeting date. Please include the committee or board meeting name in the subject line. Due to the current circumstances there may be limited opportunity to address comments during the meeting. All comments received will be submitted into the record.

**Special Meeting**

The ABAG General Assembly may act on any item on the agenda.

The meeting is scheduled to begin at 11:00 a.m.

Agenda, roster, and webcast available at <https://abag.ca.gov>

For information, contact Clerk of the Board at (415) 820-7913.

The Business Meeting is part of the special ABAG General Assembly meeting which begins at 9:00 a.m. The complete agenda for the special ABAG General Assembly meeting is available at:  
<https://abag.ca.gov/meetings>

**1. Call to Order / Roll Call / Confirm Quorum****2. Public Comment**

*Information*

**3. General Assembly Member Announcements**

*Information*

**4. President's Report****4.a. [20-0720](#) President's Report of June 11, 2020**

**Action:** Information

**Presenter:** Jesse Arreguin

**5. Executive Director's Report****5.a. [20-0721](#) Executive Director's Report of June 11, 2020**

**Action:** Information

**Presenter:** Therese W. McMillan

**6. Business Meeting Minutes****6.a. [20-0722](#) County Approval of Special Business Meeting Minutes of February 7, 2020**

**Action:** County Approval

**Presenter:** Clerk of the Board

**Attachments:** [Item 6a GA Summary Minutes 20200207 Draft.pdf](#)

**6.b. [20-0723](#) City and Town Approval of Special Business Meeting Minutes of February 7, 2020**

**Action:** City and Town Approval

**Presenter:** Clerk of the Board

**7. Adoption of Proposed Budget and Work Program for Fiscal Year 2020-2021**

- 7.a. [20-0724](#) County Adoption of Proposed Budget and Work Program for Fiscal Year 2020-2021
- Action:** County Approval
- Presenter:** Therese W. McMillan and Brian Mayhew
- Attachments:** [GA 20200611 Item 7a 1 Summary Sheet Proposed Operating Budget v1.pdf](#)  
[GA 20200611 Item 7a 2 Attachment A Presentation ABAG Budget FY 2020 202](#)  
[GA 20200611 Item 7a 3 Attachment B Draft FY 20-21 Operating Budget Sched](#)  
[GA 20200611 Item 7a 4 Attachment C Draft FY 20-21 Membership Dues Sched](#)  
[GA 20200611 Item 7a 5 Attachment D ABAG Budget-Work Program GA propos](#)
- 7.b. [20-0725](#) City and Town Adoption of Proposed Budget and Work Program for Fiscal Year 2020-2021
- Action:** City and Town Approval
- Presenter:** Therese W. McMillan and Brian Mayhew  
*See attachments under Item 7.a.*

## 8. Proposed Bylaws Amendment

- 8.a. [20-0726](#) County Approval of Proposed ABAG Bylaws Amendment
- Action:** County Approval
- Presenter:** Therese W. McMillan
- Attachments:** [GA 20200611 Item 8a 1 Summary Sheet Bylaws Amendment Budget v1.pdf](#)  
[GA 20200611 Item 8a 2 Attachment ABAG Bylaws Proposed Budget Change v](#)
- 8.b. [20-0727](#) City and Town Approval of Proposed ABAG Bylaws Amendment
- Action:** City and Town Approval
- Presenter:** Therese W. McMillan  
*See attachments under Item 8.a.*

## 9. Adjournment / Next Meeting

*The next Business Meeting of the ABAG General Assembly will be announced.*

**Public Comment:** The public is encouraged to comment on agenda items at Committee meetings by completing a request-to-speak card (available from staff) and passing it to the Committee secretary. Public comment may be limited by any of the procedures set forth in Section 3.09 of MTC's Procedures Manual (Resolution No. 1058, Revised) if, in the chair's judgment, it is necessary to maintain the orderly flow of business.

**Meeting Conduct:** If this meeting is willfully interrupted or disrupted by one or more persons rendering orderly conduct of the meeting unfeasible, the Chair may order the removal of individuals who are willfully disrupting the meeting. Such individuals may be arrested. If order cannot be restored by such removal, the members of the Committee may direct that the meeting room be cleared (except for representatives of the press or other news media not participating in the disturbance), and the session may continue.

**Record of Meeting:** Committee meetings are recorded. Copies of recordings are available at a nominal charge, or recordings may be listened to at MTC offices by appointment. Audiocasts are maintained on MTC's Web site ([mtc.ca.gov](http://mtc.ca.gov)) for public review for at least one year.

**Accessibility and Title VI:** MTC provides services/accommodations upon request to persons with disabilities and individuals who are limited-English proficient who wish to address Commission matters. For accommodations or translations assistance, please call 415.778.6757 or 415.778.6769 for TDD/TTY. We require three working days' notice to accommodate your request.

**可及性和法令第六章:** MTC 根據要求向希望來委員會討論有關事宜的殘疾人士及英語有限者提供服務/方便。需要便利設施或翻譯協助者，請致電 415.778.6757 或 415.778.6769 TDD / TTY。我們要求您在三個工作日前告知，以滿足您的要求。

**Acceso y el Titulo VI:** La MTC puede proveer asistencia/facilitar la comunicación a las personas discapacitadas y los individuos con conocimiento limitado del inglés quienes quieran dirigirse a la Comisión. Para solicitar asistencia, por favor llame al número 415.778.6757 o al 415.778.6769 para TDD/TTY. Requerimos que solicite asistencia con tres días hábiles de anticipación para poderle proveer asistencia.

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Attachments are sent to Committee members, key staff and others as appropriate. Copies will be available at the meeting.

All items on the agenda are subject to action and/or change by the Committee. Actions recommended by staff are subject to change by the Committee.



ABAG

# Metropolitan Transportation Commission

375 Beale Street, Suite 800  
San Francisco, CA 94105

## Legislation Details (With Text)

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**File #:** 20-0720      **Version:** 1      **Name:**  
**Type:** Report      **Status:** Informational  
**File created:** 4/28/2020      **In control:** ABAG General Assembly  
**On agenda:** 6/11/2020      **Final action:**  
**Title:** President's Report of June 11, 2020

**Sponsors:**

**Indexes:**

**Code sections:**

**Attachments:**

Date	Ver.	Action By	Action	Result
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President's Report of June 11, 2020

Jesse Arreguin

Information



# Metropolitan Transportation Commission

375 Beale Street, Suite 800  
San Francisco, CA 94105

## Legislation Details (With Text)

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**File #:** 20-0721      **Version:** 1      **Name:**  
**Type:** Report      **Status:** Informational  
**File created:** 4/28/2020      **In control:** ABAG General Assembly  
**On agenda:** 6/11/2020      **Final action:**  
**Title:** Executive Director's Report of June 11, 2020  
**Sponsors:**  
**Indexes:**  
**Code sections:**  
**Attachments:**

Date	Ver.	Action By	Action	Result
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Executive Director's Report of June 11, 2020

Therese W. McMillan

Information



# Metropolitan Transportation Commission

375 Beale Street, Suite 800  
San Francisco, CA 94105

## Legislation Details (With Text)

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**File #:** 20-0722      **Version:** 1      **Name:**  
**Type:** Minutes      **Status:** Committee Approval  
**File created:** 4/28/2020      **In control:** ABAG General Assembly  
**On agenda:** 6/11/2020      **Final action:**  
**Title:** County Approval of Special Business Meeting Minutes of February 7, 2020  
**Sponsors:**  
**Indexes:**  
**Code sections:**  
**Attachments:** [Item 6a GA Summary Minutes 20200207 Draft.pdf](#)

Date	Ver.	Action By	Action	Result
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County Approval of Special Business Meeting Minutes of February 7, 2020

Clerk of the Board

County Approval



375 Beale Street  
Suite 700  
San Francisco, California  
94105

## **Meeting Minutes - Draft**

### **ABAG General Assembly**

---

Friday, February 7, 2020

11:00 AM

Yerba Buena - 1st Floor

---

**Association of Bay Area Governments  
ABAG General Assembly  
Business Meeting**

**Special Meeting**

The ABAG General Assembly may act on any item on the agenda.

The meeting is scheduled to begin at 11:00 a.m.

Agenda, roster, and webcast available at <https://abag.ca.gov>

For information, contact Clerk of the Board at (415) 820-7913.

The Business Meeting is part of the special ABAG General Assembly meeting which begins at 9:00 a.m. The complete agenda for the special ABAG General Assembly meeting is available at: <https://abag.ca.gov/meetings-events/events/special-general-assembly-focuses-bay-area%E2%80%99s-regional-housing-needs-allocation>



**1. Call to Order / Pledge of Allegiance / Roll Call / Confirm Quorum**

President Arreguin called the meeting to order at about 11:12 a.m.  
Quorum of County Delegates was present. Quorum of City and Town Delegates was present.

**County Delegates and Alternates Present**

Scott Haggerty, Supervisor, Alameda County  
Diane Burgis, Supervisor, Contra Costa County  
Dennis Rodoni, Supervisor, Marin County  
Ryan Gregory, Supervisor, Napa County  
David Canepa, Supervisor, San Mateo County  
David Rabbitt, Supervisor, Sonoma County

**County Delegates Absent**

Sandra Lee Fewer, Supervisor, City and County of San Francisco  
David Cortese, Supervisor, Santa Clara County  
Erin Hannigan, Supervisor, Solano County

**City Delegates and Alternates Present*****Cities in Alameda County***

Marilyn Ezzy Ashcraft, Mayor, City of Alameda  
Peter Maass, Councilmember, City of Albany  
Ben Bartlett, Councilmember, City of Berkeley  
Shawn Kumagai, Councilmember, City of Dublin  
Ally Medina, Councilmember, City of Emeryville  
Lily Mei, Mayor, City of Fremont  
Barbara Halliday, Mayor, City of Hayward  
Trish Munro, Councilmember, City of Livermore  
Alan Nagy, Mayor, City of Newark  
Teddy King, Vice Mayor, City of Piedmont  
Julie Testa, Councilmember, City of Pleasanton  
Victor Aguilar, Councilmember, City of San Leandro  
Pat Gacoscas, Councilmember, City of Union City

***Cities in Contra Costa County***

Sean Wright, Mayor, City of Antioch  
Karen Rarey, Councilmember, City of Brentwood  
Julie Pierce, Mayor, City of Clayton  
Dominic Aliano, Vice Mayor, City of Concord  
Rachelle Pardue-Okimoto, Councilmember, City of El Cerrito  
Gerard Boulanger, Councilmember, City of Hercules  
Susan Candell, Vice Mayor, City of Lafayette  
Steve Woehleke, Councilmember, Town of Moraga  
Darlene Gee, Mayor, City of Orinda  
Norma Martinez Rubin, Mayor Pro Tem, City of Pinole  
Sue Noack, Vice Mayor, City of Pleasant Hill  
Thomas Butt, Mayor, City of Richmond  
Rita Xavier, Councilmember, City of San Pablo

Dave Hudson, Councilmember, City of San Ramon  
Justin Wedel, Councilmember, City of Walnut Creek

***Cities in Marin County***

Stephanie Hellman, Councilmember, Town of Fairfax  
Pat Eklund, Mayor Pro Tem, City of Novato

***Cities in Napa County***

David Oro, Vice Mayor, City of American Canyon  
Paul Dohring, Vice Mayor, City of St. Helena  
Kerri Dorman, Vice Mayor, Town of Yountville

***Cities in San Mateo County***

Elizabeth Lewis, Vice Mayor, Town of Atherton  
Terry O'Connell, Mayor, City of Brisbane  
Donna Colson, Councilmember, City of Burlingame  
Joanne del Rosario, Councilmember, Town of Colma  
Juslyn Manalo, Vice Mayor, City of Daly City  
Carlos Romero, Vice Mayor, City of East Palo Alto  
Sanjay Gehani, Vice Mayor, City of Foster City  
Alvin Royse, Vice Mayor, Town of Hillsborough  
Cecilia Taylor, Mayor, City of Menlo Park  
Anne Schneider, Vice Mayor, City of Millbrae  
Sue Beckmeyer, Mayor Pro Tem, City of Pacifica  
Diane Howard, Mayor, City of Redwood City  
Rick Bonilla, Councilmember, City of San Mateo  
Rich Garbarino, Mayor, City of South San Francisco  
Ned Fluet, Mayor, Town of Woodside

***Cities in Santa Clara County***

Liz Gibbons, Vice Mayor, City of Campbell  
Steven Scharf, Mayor, City of Cupertino  
Peter Leroe-Munoz, Councilmember City of Gilroy  
Neysa Fligor, Vice Mayor, City of Los Altos  
Marcia Jensen, Mayor, Town of Los Gatos  
Karina Dominguez, Councilmember, City of Milpitas  
Javed Ellahie, Councilmember, City of Monte Sereno  
Yvonne Martinez Beltran, Mayor Pro Tem, City of Morgan Hill  
Alison Hicks, Councilmember, City of Mountain View  
Alison Cormack, Councilmember, City of Palo Alto

***Cities in Solano County***

Christina Strawbridge, Vice Mayor, City of Benicia  
Jim Ernst, Councilmember, City of Dixon  
Katy Miessner, Councilmember, City of Vallejo

***Cities in Sonoma County***

Jake Mackenzie, Councilmember, City of Rohnert Park

**City Delegates Absent**

***Cities in Alameda County***

Lynette Gibson McElhaney, Councilmember, City of Oakland

***Cities in Contra Costa County***

Lisa Blackwell, Vice Mayor, Town of Danville

Mark Ross, Vice Mayor, City of Martinez

Randy Pope, Councilmember, City of Oakley

Jelani Killings, Mayor, City of Pittsburg

***Cities in Marin County***

Marty Winter, Councilmember, City of Belvedere

Catherine Way, Mayor, City of Larkspur

Stephanie Moulton-Peters, Councilmember, City of Mill Valley

Julie McMillan, Councilmember, Town of Ross

Vacant, Town of San Anselmo

Maribeth Bushey, Councilmember, City of San Rafael

Joan Cox, Councilmember, City of Sausalito

Vacant, Town of Tiburon

***Cities in Napa County***

Chris Canning, Mayor, City of Calistoga

Jill Techel, Mayor, City of Napa

***City and County of San Francisco Absent***

Vacant

***Cities in San Mateo County***

Vacant, City of Belmont

Adam Eisen, Mayor, City of Half Moon Bay

Craig Hughes, Councilmember, Town of Portola Valley

Marty Medina, Councilmember, City of San Bruno

Laura Parmer Lohan, Vice Mayor, City of San Carlos

***Cities in Santa Clara County***

Michelle Wu, Mayor, Town of Los Altos Hills

Sergio Jimenez, Councilmember, City of San Jose

Kathy Watanabe, Councilmember, City of Santa Clara

Mary-Lynne Bernald, Vice Mayor, City of Saratoga

Larry Klein, Mayor, City of Sunnyvale

***Cities in Solano County***

Harry Price, Mayor, City of Fairfield

Hope Cohn, Vice Mayor, City of Rio Vista

Michael Segala, Mayor Pro Tem, City of Suisun City

Ron Rowlett, Mayor, City of Vacaville

***Cities in Sonoma County***

Augustine (Gus) Wolter, Mayor, City of Cloverdale

Susan Harvey, Councilmember, City of Cotati

Leah Gold, Mayor, City of Healdsburg

Teresa Barrett, Mayor, City of Petaluma

Ted Schwedhelm, Mayor, City of Santa Rosa  
Patrick Slayter, Mayor, City of Sebastopol  
Amy Harrington, Councilmember, City of Sonoma  
Dominic Foppoli, Mayor, Town of Windsor

## **2. Public Comment**

There was no public comment.

## **3. Announcements**

The following made an announcement: Anne Schneider, Vice Mayor, City of Millbrae.

## **4. President's Report**

### **4. [20-0061](#) President's Report**

President Arreguin reported on the following: 30th Anniversary of the San Francisco Bay Trail Project; Biennial State of the Estuary Conference; BayREN energy savings program; Plan Bay Area 2050; ABAG-MTC governance; and housing legislation and the Housing Legislative Working Group.

## **5. Executive Director's Report**

### **5. [20-0062](#) Executive Director's Report**

Therese McMillan reported on the following: Regional Housing Need Allocation; Regional Early Action Planning Grant Program; and Plan Bay Area 2050.

## **6. Business Meeting Minutes**

**6.a.**     [20-0057](#)     County Approval of Business Meeting Minutes of June 6, 2019

Delegates noted the following amendments to the Business Meeting minutes of June 6, 2019: correction to the title of the Delegate from the City of Daly City; correction to the Delegate from the City of Menlo Park.

Upon the County motion by Rabbitt and second by Burgis, the Business Meeting minutes of June 6, 2019 were approved as amended. The County motion passed unanimously by the following vote:

County Delegates and Alternates Aye Votes:

Scott Haggerty, Supervisor, Alameda County  
Diane Burgis, Supervisor, Contra Costa County  
Dennis Rodoni, Supervisor, Marin County  
Ryan Gregory, Supervisor, Napa County  
David Canepa, Supervisor, San Mateo County  
David Rabbitt, Supervisor, Sonoma County

County Delegates and Alternates Nay Votes:

None

County Delegates and Alternates Abstentions:

None

County Delegates Absent:

Sandra Lee Fewer, Supervisor, City and County of San Francisco  
David Cortese, Supervisor, Santa Clara County  
Erin Hannigan, Supervisor, Solano County

**6.b.**     [20-0058](#)     City and Town Approval of Business Meeting Minutes of June 6, 2019

Upon the City/Town motion by Eklund and second by Halliday, the Business Meeting minutes of June 6, 2019 were approved as amended. The City/Town motion passed unanimously by the following vote:

City/Town Delegates and Alternates Aye Votes:

***Cities in Alameda County***

Marilyn Ezzy Ashcraft, Mayor, City of Alameda  
Peter Maass, Councilmember, City of Albany  
Ben Bartlett, Councilmember, City of Berkeley  
Shawn Kumagai, Councilmember, City of Dublin  
Ally Medina, Councilmember, City of Emeryville  
Lily Mei, Mayor, City of Fremont  
Barbara Halliday, Mayor, City of Hayward  
Trish Munro, Councilmember, City of Livermore  
Alan Nagy, Mayor, City of Newark  
Teddy King, Vice Mayor, City of Piedmont  
Julie Testa, Councilmember, City of Pleasanton  
Victor Aguilar, Councilmember, City of San Leandro  
Pat Gacoscas, Councilmember, City of Union City

***Cities in Contra Costa County***

Sean Wright, Mayor, City of Antioch  
Karen Rarey, Councilmember, City of Brentwood  
Julie Pierce, Mayor, City of Clayton  
Dominic Aliano, Vice Mayor, City of Concord  
Rachelle Pardue-Okimoto, Councilmember, City of El Cerrito  
Gerard Boulanger, Councilmember, City of Hercules  
Susan Candell, Vice Mayor, City of Lafayette  
Steve Woehleke, Councilmember, Town of Moraga  
Darlene Gee, Mayor, City of Orinda  
Norma Martinez Rubin, Mayor Pro Tem, City of Pinole  
Sue Noack, Vice Mayor, City of Pleasant Hill  
Thomas Butt, Mayor, City of Richmond  
Rita Xavier, Councilmember, City of San Pablo  
Dave Hudson, Councilmember, City of San Ramon  
Justin Wedel, Councilmember, City of Walnut Creek

***Cities in Marin County***

Stephanie Hellman, Councilmember, Town of Fairfax  
Pat Eklund, Mayor Pro Tem, City of Novato

***Cities in Napa County***

David Oro, Vice Mayor, City of American Canyon  
Paul Dohring, Vice Mayor, City of St. Helena  
Kerri Dorman, Vice Mayor, Town of Yountville

***Cities in San Mateo County***

Elizabeth Lewis, Vice Mayor, Town of Atherton

Terry O'Connell, Mayor, City of Brisbane  
Donna Colson, Councilmember, City of Burlingame  
Joanne del Rosario, Councilmember, Town of Colma  
Juslyn Manalo, Vice Mayor, City of Daly City  
Carlos Romero, Vice Mayor, City of East Palo Alto  
Sanjay Gehani, Vice Mayor, City of Foster City  
Alvin Royse, Vice Mayor, Town of Hillsborough  
Cecilia Taylor, Mayor, City of Menlo Park  
Anne Schneider, Vice Mayor, City of Millbrae  
Sue Beckmeyer, Mayor Pro Tem, City of Pacifica  
Diane Howard, Mayor, City of Redwood City  
Rick Bonilla, Councilmember, City of San Mateo  
Rich Garbarino, Mayor, City of South San Francisco  
Ned Fluet, Mayor, Town of Woodside

***Cities in Santa Clara County***

Liz Gibbons, Vice Mayor, City of Campbell  
Steven Scharf, Mayor, City of Cupertino  
Peter Leroe-Munoz, Councilmember City of Gilroy  
Neysa Fligor, Vice Mayor, City of Los Altos  
Marcia Jensen, Mayor, Town of Los Gatos  
Karina Dominguez, Councilmember, City of Milpitas  
Javed Ellahie, Councilmember, City of Monte Sereno  
Yvonne Martinez Beltran, Mayor Pro Tem, City of Morgan Hill  
Alison Hicks, Councilmember, City of Mountain View  
Alison Cormack, Councilmember, City of Palo Alto

***Cities in Solano County***

Christina Strawbridge, Vice Mayor, City of Benicia  
Jim Ernst, Councilmember, City of Dixon  
Katy Miessner, Councilmember, City of Vallejo

***Cities in Sonoma County***

Jake Mackenzie, Councilmember, City of Rohnert Park

City/Town Delegates and Alternates Nay Votes:

None

City/Town Delegates and Alternates Abstentions:

None

City/Town Delegates Absent:

***Cities in Alameda County***

Lynette Gibson McElhaney, Councilmember, City of Oakland

***Cities in Contra Costa County***

Lisa Blackwell, Vice Mayor, Town of Danville  
Mark Ross, Vice Mayor, City of Martinez

Randy Pope, Councilmember, City of Oakley  
Jelani Killings, Mayor, City of Pittsburg

***Cities in Marin County***

Marty Winter, Councilmember, City of Belvedere  
Catherine Way, Mayor, City of Larkspur  
Stephanie Moulton-Peters, Councilmember, City of Mill Valley  
Julie McMillan, Councilmember, Town of Ross  
Vacant, Town of San Anselmo  
Maribeth Bushey, Councilmember, City of San Rafael  
Joan Cox, Councilmember, City of Sausalito  
Vacant, Town of Tiburon

***Cities in Napa County***

Chris Canning, Mayor, City of Calistoga  
Jill Techel, Mayor, City of Napa

***City and County of San Francisco Absent***

Vacant

***Cities in San Mateo County***

Vacant, City of Belmont  
Adam Eisen, Mayor, City of Half Moon Bay  
Craig Hughes, Councilmember, Town of Portola Valley  
Marty Medina, Councilmember, City of San Bruno  
Laura Parmer Lohan, Vice Mayor, City of San Carlos

***Cities in Santa Clara County***

Michelle Wu, Mayor, Town of Los Altos Hills  
Sergio Jimenez, Councilmember, City of San Jose  
Kathy Watanabe, Councilmember, City of Santa Clara  
Mary-Lynne Bernald, Vice Mayor, City of Saratoga  
Larry Klein, Mayor, City of Sunnyvale

***Cities in Solano County***

Harry Price, Mayor, City of Fairfield  
Hope Cohn, Vice Mayor, City of Rio Vista  
Michael Segala, Mayor Pro Tem, City of Suisun City  
Ron Rowlett, Mayor, City of Vacaville

***Cities in Sonoma County***

Augustine (Gus) Wolter, Mayor, City of Cloverdale  
Susan Harvey, Councilmember, City of Cotati  
Leah Gold, Mayor, City of Healdsburg  
Teresa Barrett, Mayor, City of Petaluma  
Ted Schwedhelm, Mayor, City of Santa Rosa  
Patrick Slayter, Mayor, City of Sebastopol  
Amy Harrington, Councilmember, City of Sonoma  
Dominic Foppoli, Mayor, Town of Windsor



## 7. Proposed Budget Amendment

7.a.     [20-0059](#)     County Adoption of Proposed Budget Amendment for Fiscal Year 2019-2020

Delegates will consider approval of an amendment to the Fiscal Year 2019-20 Budget to include \$23.7 million in Regional Early Action Planning Grants Program revenues.

Upon the County motion by Haggerty and second by Burgis, the proposed amendment to the Fiscal Year 2019-2020 Budget to include \$23.7 million in Regional Early Action Planning Grants Program revenues was approved. The County motion passed unanimously by the following vote:

County Delegates and Alternates Aye Votes:

Scott Haggerty, Supervisor, Alameda County  
Diane Burgis, Supervisor, Contra Costa County  
Dennis Rodoni, Supervisor, Marin County  
Ryan Gregory, Supervisor, Napa County  
David Canepa, Supervisor, San Mateo County  
David Rabbitt, Supervisor, Sonoma County

County Delegates and Alternates Nay Votes:

None

County Delegates and Alternates Abstentions:

None

County Delegates Absent:

Sandra Lee Fewer, Supervisor, City and County of San Francisco  
David Cortese, Supervisor, Santa Clara County  
Erin Hannigan, Supervisor, Solano County

7.b. [20-0060](#) City and Town Adoption of Proposed Budget Amendment for Fiscal Year 2019-2020

Delegates will consider approval of an amendment to the Fiscal Year 2019-20 Budget to include \$23.7 million in Regional Early Action Planning Grants Program revenues.

Upon the City/Town motion by Mackenzie and second by Halliday, the proposed amendment to the Fiscal Year 2019-2020 Budget to include \$23.7 million in Regional Early Action Planning Grants Program revenues was approved. The City/Town motion passed unanimously by the following vote:

City/Town Delegates and Alternates Aye Votes:

***Cities in Alameda County***

Marilyn Ezzy Ashcraft, Mayor, City of Alameda  
Peter Maass, Councilmember, City of Albany  
Ben Bartlett, Councilmember, City of Berkeley  
Shawn Kumagai, Councilmember, City of Dublin  
Ally Medina, Councilmember, City of Emeryville  
Lily Mei, Mayor, City of Fremont  
Barbara Halliday, Mayor, City of Hayward  
Trish Munro, Councilmember, City of Livermore  
Alan Nagy, Mayor, City of Newark  
Teddy King, Vice Mayor, City of Piedmont  
Julie Testa, Councilmember, City of Pleasanton  
Victor Aguilar, Councilmember, City of San Leandro  
Pat Gacoscos, Councilmember, City of Union City

***Cities in Contra Costa County***

Sean Wright, Mayor, City of Antioch  
Karen Rarey, Councilmember, City of Brentwood  
Julie Pierce, Mayor, City of Clayton  
Dominic Aliano, Vice Mayor, City of Concord  
Rachelle Pardue-Okimoto, Councilmember, City of El Cerrito  
Gerard Boulanger, Councilmember, City of Hercules  
Susan Candell, Vice Mayor, City of Lafayette  
Steve Woehleke, Councilmember, Town of Moraga  
Darlene Gee, Mayor, City of Orinda  
Norma Martinez Rubin, Mayor Pro Tem, City of Pinole  
Sue Noack, Vice Mayor, City of Pleasant Hill  
Thomas Butt, Mayor, City of Richmond  
Rita Xavier, Councilmember, City of San Pablo  
Dave Hudson, Councilmember, City of San Ramon  
Justin Wedel, Councilmember, City of Walnut Creek

***Cities in Marin County***

Stephanie Hellman, Councilmember, Town of Fairfax  
Pat Eklund, Mayor Pro Tem, City of Novato

***Cities in Napa County***

David Oro, Vice Mayor, City of American Canyon  
Paul Dohring, Vice Mayor, City of St. Helena  
Kerri Dorman, Vice Mayor, Town of Yountville

***Cities in San Mateo County***

Elizabeth Lewis, Vice Mayor, Town of Atherton  
Terry O'Connell, Mayor, City of Brisbane  
Donna Colson, Councilmember, City of Burlingame  
Joanne del Rosario, Councilmember, Town of Colma  
Juslyn Manalo, Vice Mayor, City of Daly City  
Carlos Romero, Vice Mayor, City of East Palo Alto  
Sanjay Gehani, Vice Mayor, City of Foster City  
Alvin Royse, Vice Mayor, Town of Hillsborough  
Cecilia Taylor, Mayor, City of Menlo Park  
Anne Schneider, Vice Mayor, City of Millbrae  
Sue Beckmeyer, Mayor Pro Tem, City of Pacifica  
Diane Howard, Mayor, City of Redwood City  
Rick Bonilla, Councilmember, City of San Mateo  
Rich Garbarino, Mayor, City of South San Francisco  
Ned Fluet, Mayor, Town of Woodside

***Cities in Santa Clara County***

Liz Gibbons, Vice Mayor, City of Campbell  
Steven Scharf, Mayor, City of Cupertino  
Peter Leroe-Munoz, Councilmember City of Gilroy  
Neysa Fligor, Vice Mayor, City of Los Altos  
Marcia Jensen, Mayor, Town of Los Gatos  
Karina Dominguez, Councilmember, City of Milpitas  
Javed Ellahie, Councilmember, City of Monte Sereno  
Yvonne Martinez Beltran, Mayor Pro Tem, City of Morgan Hill  
Alison Hicks, Councilmember, City of Mountain View  
Alison Cormack, Councilmember, City of Palo Alto

***Cities in Solano County***

Christina Strawbridge, Vice Mayor, City of Benicia  
Jim Ernst, Councilmember, City of Dixon  
Katy Miessner, Councilmember, City of Vallejo

***Cities in Sonoma County***

Jake Mackenzie, Councilmember, City of Rohnert Park

City/Town Delegates and Alternates Nay Votes:

None

City/Town Delegates and Alternates Abstentions:

None

City/Town Delegates Absent:

***Cities in Alameda County***

Lynette Gibson McElhaney, Councilmember, City of Oakland

***Cities in Contra Costa County***

Lisa Blackwell, Vice Mayor, Town of Danville

Mark Ross, Vice Mayor, City of Martinez

Randy Pope, Councilmember, City of Oakley

Jelani Killings, Mayor, City of Pittsburg

***Cities in Marin County***

Marty Winter, Councilmember, City of Belvedere

Catherine Way, Mayor, City of Larkspur

Stephanie Moulton-Peters, Councilmember, City of Mill Valley

Julie McMillan, Councilmember, Town of Ross

Vacant, Town of San Anselmo

Maribeth Bushey, Councilmember, City of San Rafael

Joan Cox, Councilmember, City of Sausalito

Vacant, Town of Tiburon

***Cities in Napa County***

Chris Canning, Mayor, City of Calistoga

Jill Techel, Mayor, City of Napa

***City and County of San Francisco Absent***

Vacant

***Cities in San Mateo County***

Vacant, City of Belmont

Adam Eisen, Mayor, City of Half Moon Bay

Craig Hughes, Councilmember, Town of Portola Valley

Marty Medina, Councilmember, City of San Bruno

Laura Parmer Lohan, Vice Mayor, City of San Carlos

***Cities in Santa Clara County***

Michelle Wu, Mayor, Town of Los Altos Hills

Sergio Jimenez, Councilmember, City of San Jose

Kathy Watanabe, Councilmember, City of Santa Clara

Mary-Lynne Bernald, Vice Mayor, City of Saratoga

Larry Klein, Mayor, City of Sunnyvale

***Cities in Solano County***

Harry Price, Mayor, City of Fairfield

Hope Cohn, Vice Mayor, City of Rio Vista

Michael Segala, Mayor Pro Tem, City of Suisun City

Ron Rowlett, Mayor, City of Vacaville

***Cities in Sonoma County***

Augustine (Gus) Wolter, Mayor, City of Cloverdale

Susan Harvey, Councilmember, City of Cotati

Leah Gold, Mayor, City of Healdsburg

Teresa Barrett, Mayor, City of Petaluma  
Ted Schwedhelm, Mayor, City of Santa Rosa  
Patrick Slayter, Mayor, City of Sebastopol  
Amy Harrington, Councilmember, City of Sonoma  
Dominic Foppoli, Mayor, Town of Windsor

## **8. Adjournment / Next Meeting**

President Arreguin adjourned the meeting at about 11:50 a.m. The next Business Meeting of the ABAG General Assembly will be announced.



# Metropolitan Transportation Commission

375 Beale Street, Suite 800  
San Francisco, CA 94105

## Legislation Details (With Text)

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**File #:** 20-0723      **Version:** 1      **Name:**  
**Type:** Minutes      **Status:** Committee Approval  
**File created:** 4/28/2020      **In control:** ABAG General Assembly  
**On agenda:** 6/11/2020      **Final action:**  
**Title:** City and Town Approval of Special Business Meeting Minutes of February 7, 2020  
**Sponsors:**  
**Indexes:**  
**Code sections:**  
**Attachments:**

Date	Ver.	Action By	Action	Result
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City and Town Approval of Special Business Meeting Minutes of February 7, 2020

Clerk of the Board

City and Town Approval



# Metropolitan Transportation Commission

375 Beale Street, Suite 800  
San Francisco, CA 94105

## Legislation Details (With Text)

<b>File #:</b>	20-0724	<b>Version:</b>	1	<b>Name:</b>	
<b>Type:</b>	Report	<b>Status:</b>		Committee Approval	
<b>File created:</b>	4/28/2020	<b>In control:</b>		ABAG General Assembly	
<b>On agenda:</b>	6/11/2020	<b>Final action:</b>			
<b>Title:</b>	County Adoption of Proposed Budget and Work Program for Fiscal Year 2020-2021				
<b>Sponsors:</b>					
<b>Indexes:</b>					
<b>Code sections:</b>					
<b>Attachments:</b>	<a href="#">GA 20200611 Item 7a 1 Summary Sheet Proposed Operating Budget v1.pdf</a> <a href="#">GA 20200611 Item 7a 2 Attachment A Presentation ABAG Budget FY 2020 2021 v3.pdf</a> <a href="#">GA 20200611 Item 7a 3 Attachment B Draft FY 20-21 Operating Budget Schedule v2.pdf</a> <a href="#">GA 20200611 Item 7a 4 Attachment C Draft FY 20-21 Membership Dues Schedule v1.pdf</a> <a href="#">GA 20200611 Item 7a 5 Attachment D ABAG Budget-Work Program GA proposed.pdf</a>				

Date	Ver.	Action By	Action	Result
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County Adoption of Proposed Budget and Work Program for Fiscal Year 2020-2021

Therese W. McMillan and Brian Mayhew

County Approval

## **Association of Bay Area Governments**

### **General Assembly**

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**June 11, 2020**

**Agenda Item 7.a. and 7.b.**

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#### **Operating Budget and Work Program**

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**Subject:** Approval of Proposed ABAG Operating Budget and Work Program for Fiscal Year 2020-21

**Background:** According to Article XI.B. of the ABAG Bylaws, at least 45 days prior to the annual meeting of the General Assembly, the Executive Director submits to the Executive Board a proposed general budget, including annual membership fee and assessment schedules and summary of revenue and expenditures, actual or projected, for the preceding, current, and next fiscal years, and summary work program for the next fiscal year.

The Executive Board reviews the proposed general budget and summary work program, amending as necessary, and submits them to the General Assembly for review and adoption.

The Executive Board monitors the execution of the budget and summary work program and the Executive Director manages all expenditures subject to the control of the Executive Board.

At its meeting on April 23, 2020, the ABAG Executive Board recommended ABAG General Assembly approval of the proposed Budget and Work Program for Fiscal Year 2020-21.

Attached are the presentation to the Executive Board and the proposed operating budget, membership dues, and Budget and Work Program.

**Issues:** None



**Association of Bay Area Governments**

**General Assembly**

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**June 11, 2020**

**Agenda Item 7.a. and 7.b.**

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**Operating Budget and Work Program**

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**Recommended Action:** The ABAG General Assembly is requested to approve the proposed ABAG Operating Budget and Work Program for Fiscal Year 2020-21.

**Attachments:**

- A. Presentation
- B. Proposed Operating Budget FY 2020-21
- C. Proposed Membership Dues FY 2020-21
- D. Proposed Work Program FY 2020-21

**Reviewed:**

  
Therese W. McMillan



# Association of Bay Area Governments

2020/21 Budget Briefing  
ABAG Finance & Executive Committees  
April 16, 2020

# Financial Summary

- **ABAG financial condition continues to improve**
  - Unfunded OPEB liability is retired
  - PERS obligations should continue to decline
  - BayRen grants continue to grow
  - Estuary Partnership is nearly self-supporting
  - ABAG cash flow is positive
- **FY 2020-21 Draft Budget**
  - Budget is balanced as presented
  - Main revenue source is still grants
  - Membership Dues up 2.2%
  - Past County surcharge now spread to all members under revised formula

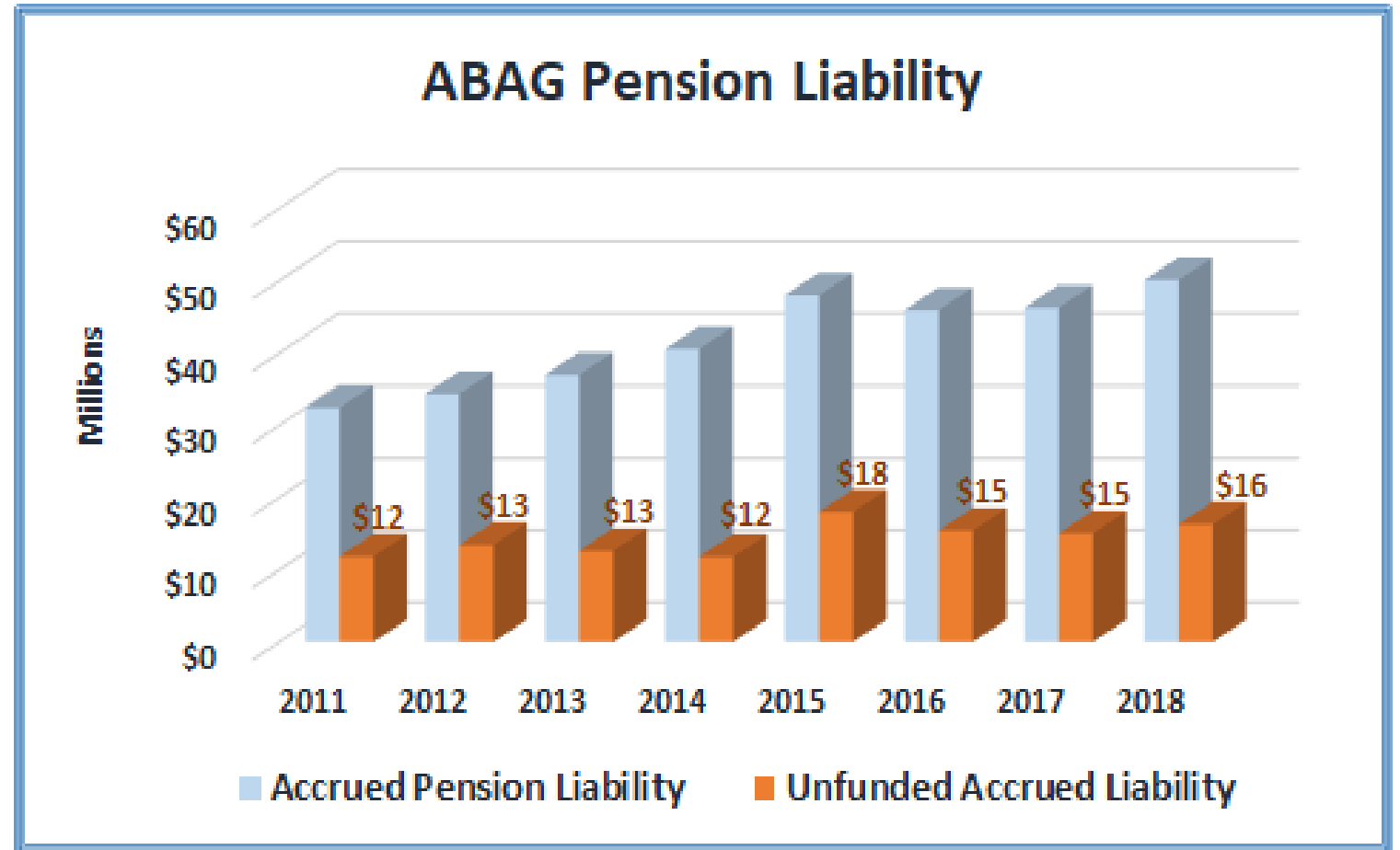
# Pension- PERS

- ABAG is part of a PERS agency pool that combines liabilities for small agencies (under 100 employees)
- Actuarial analysis runs two years behind so the true impact of the consolidation may not yet be evident
- Funding levels are tied to the entire pool not a single agency
- Difficult to achieve full funding when pool is not fully funded
- PERS is working on an actuarial model that will help pool agencies evaluate and plan options to achieve full funding



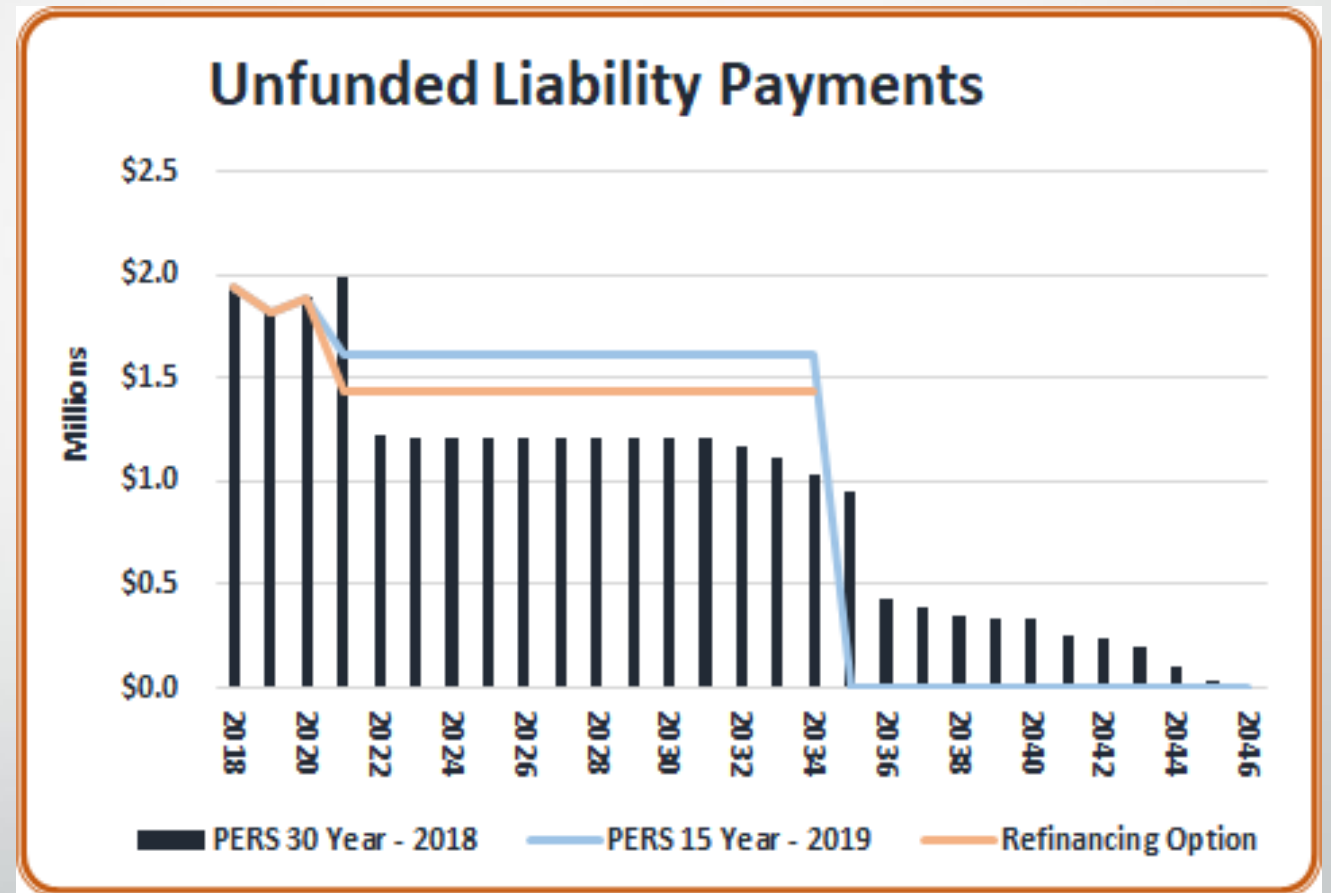
## Pension- PERS Liability

- Since 2011 the accrued PERS liability and the unfunded liability have increased substantially
  - Accrued PERS liability up 55%
  - Unfunded Accrued Liability increased 33%
- ABAG is now in "run-out" mode - no new employees
- The total liability and UAL should stop increasing



# Pension- PERS

- **Current PERS amortization would repay unfunded liability by FY2035**
  - Reduced from 2046
  - Annual payment now fixed \$1.6 million
  - Total payments \$28 million
  - Interest cost \$12 million
- **Given current low rates ABAG might consider financing alternatives**
  - Problem – There is still the problem of the liability pool so any alternative solution may not be permanent
  - Advantage - The liability should not increase - there will be no new retirees added
- **A market-based refinancing could save \$150,000 annually**
  - Over \$2 million during the next 15 years



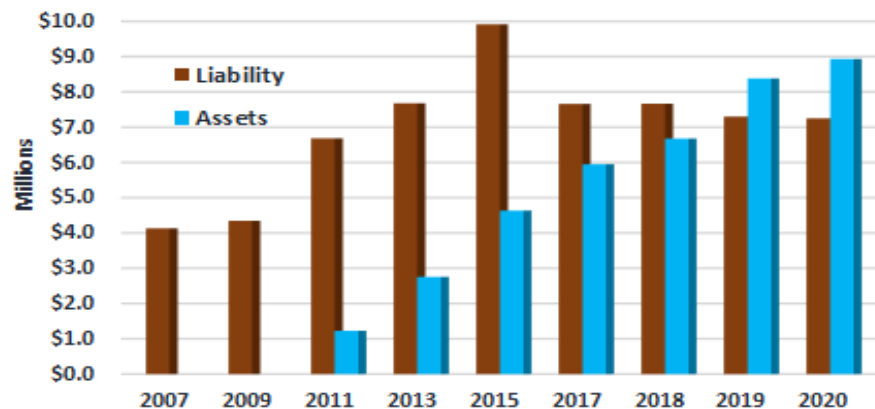
# OPEB Obligation

- Unlike PERS - The final OPEB unfunded liability payment was made in FY 2020
  - Initial actuarial analysis
    - Liability is fully retired
    - Trust may now be slight asset
- ABAG should be able to reimburse all future retiree medical payments from the funds accumulated in the PERS 115 Trust account

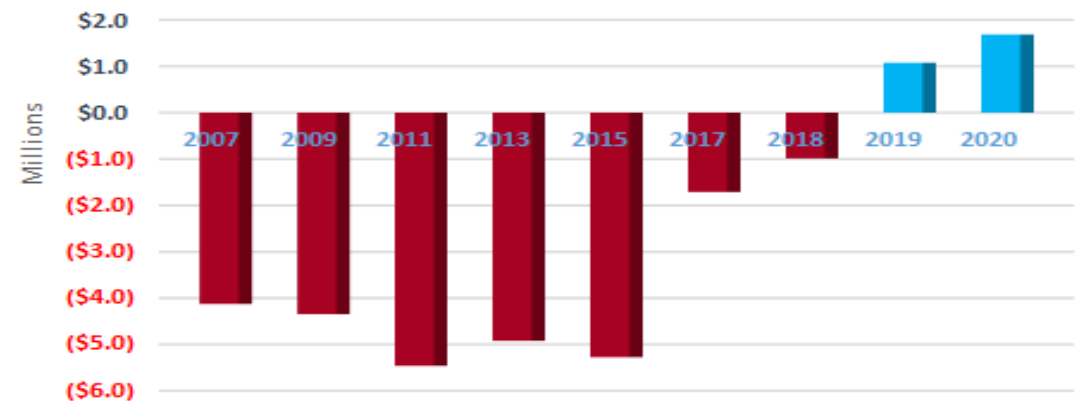
## OPEB Funding Level



## OPEB Asset/Liability Funding



## Unfunded OPEB Liability



# Operating Budget

- Total draft budget is \$83.4 million
  - Administration reflects continuation of State Regional Early Action Plan (REAP) funding approved at mid-year
  - Reduction in overall revenue reflects timing and amounts of continuing grants
  - Expense and transfer budget is \$67.7 million
  - Remaining balance - \$15.7 million
  - Balance represents funding not yet committed to a project

	FY 2019-20	FY 2020-21	
	(Millions \$)	(Millions \$)	
<b>Revenue</b>			
ABAG Administration	\$27.3	\$23.7	
BayREN -Energy	32.9	23.5	
Estuary Partnership	<u>47.0</u>	<u>36.1</u>	
<b>Total Revenue</b>	<b>\$107.2</b>	<b>\$83.4</b>	<b>-22%</b>
<b>Expenses &amp; Transfers</b>			
Staff (MTC)	\$4.3	\$4.4	
ABAG Administration	27.0	24.1	
BayREN-Energy	25.8	21.6	
Estuary Partnership	<u>17.2</u>	<u>17.6</u>	
<b>Total Expenses &amp; Transfers</b>	<b>\$74.3</b>	<b>\$67.7</b>	<b>-8.9%</b>
<b>Budget Balance /(Deficit)</b>	<b>\$32.9</b>	<b>\$15.7</b>	



# ABAG Administration

ABAG Administration budget is balanced

- Major revenue source is the balance of the REAP grant carried over from FY 2019-20
- Major expense will be contractual services and local grants to support REAP funding
- Dues scheduled to increase 2.2%
- Pension costs
  - PERS still increasing
  - OPEB liability paid
- Retiree medical payments will now be fully reimbursed from PERS 115 Trust

ABAG Administration	FY 2019-20	FY 2020-21	
	(Millions \$)	(Millions \$)	
<b>Revenue</b>			
Membership Dues	\$2.90	\$2.95	2.2%
REAP Grant	23.70	20.25	
Other	<u>1.66</u>	<u>.58</u>	
<b>Total Revenue</b>	<b>\$28.26</b>	<b>\$23.78</b>	
<b>Expenses &amp; Transfers</b>			
OPEB – Retiree Medical	\$.61	\$.55	
PERS	2.03	1.68	
Contract Services	20.25	20.25	
Transfer (MTC - REAP)	3.98	---	
Other	1.10	1.32	
<b>Total Expenses &amp; Transfers</b>	<b>\$27.96</b>	<b>\$23.80</b>	
<b>Budget Balance /(Deficit)*</b>	<b>\$.30</b>	<b>\$.03</b>	

\*Excluding Depreciation

## BayREN - Energy

- Main source of revenue is grants for energy retrofit projects from the California Public Utilities Commission (CPUC)
- The energy retrofit grant for FY 2020-21 is expected to be \$23.2 million
- Most of the expenses are for incentive payments and passthrough contributions to other agencies (75%)
- Staff charges are proposed to increase nearly 20% due to scheduled salary and benefit increases and additional staff support

BayREN-Energy	FY 2019-20	FY 2020-21
	(Millions \$)	(Millions \$)
<b>Revenue</b>		
CPUC Grant	\$32.40	\$23.21
Other Grants	.45	.25
Other	---	---
<b>Total Revenue</b>	<b>\$32.85</b>	<b>\$23.46</b>
<b>Expenses &amp; Transfers</b>		
Consultant	\$7.30	\$4.30
Incentives	10.10	9.50
Passthrough Contributions	8.30	7.70
Staff (MTC Transfer)	1.01	1.20
Other	.10	.20
<b>Total Expenses &amp; Transfers</b>	<b>\$26.81</b>	<b>\$22.90</b>
<b>Budget Balance /(Deficit)</b>	<b>\$6.04</b>	<b>\$.60</b>

## San Francisco Estuary Partnership

- SFEP will add approximately \$35.7 million to their active grant program
- With the FY 2020-21 addition the life-to-date grant revenue will exceed \$84 million with \$32 million still active through FY 2020-21
- Passthrough contributions make up the bulk of the budget - 85%
- Staff costs will decrease slightly but should not impact project delivery

SFEP	FY 2019-20	FY 2020-21
	(Millions \$)	(Millions \$)
<b>Revenue</b>		
Grant Revenue	\$46.30	\$35.70
Other Grants	---	---
Other	.10	.10
<b>Total Revenue</b>	<b>\$46.40</b>	<b>\$35.80</b>
<b>Expenses &amp; Transfers</b>		
Consultant	\$.70	\$.50
Passthrough Contributions	16.20	16.70
Staff (MTC Transfer)	3.20	3.00
Other	---	.10
<b>Total Expenses &amp; Transfers</b>	<b>\$20.10</b>	<b>\$20.30</b>
<b>Budget Balance /(Deficit)</b>	<b>\$26.10</b>	<b>\$15.30</b>

## Membership Dues -

The recommended membership dues for FY 2020-21 is \$2.9 million

- The FY 2020-21 dues were calculated adding the annual change in CPI + population (2.2%)
- The FY 2020 dues included a supplemental assessment of \$535,000 agreed to by the county members in FY 2018 & FY 2019
- Starting in FY 2021 the total \$2.95 million membership dues structure is distributed among all member agencies
- The revised membership dues remain at \$2.95 million and will cover all ABAG pension obligations and continued MTC support

	Budget 2019-20	Estimate FY 2020-21	Adjustment	Revised Fee
			\$537,240	
County	\$1,517,009	\$1,550,988	(\$268,620)	\$1,282,368
City	<u>1,365,866</u>	<u>1,393,460</u>	<u>268,620</u>	<u>1,665,080</u>
Total	\$2,882,875	\$2,947,448	--	\$2,947,448

## Supplemental Assessment

In FY 2019 the county members agreed to a supplemental assessment of \$535,000

- FY 2018-19 the county members agreed to add a supplemental assessment to their annual dues
- The counties agreed to extend the assessment one additional year for the FY 2019-20 budget
- Starting FY 2020-21 the supplemental assessment was to be assessed to all member agencies
- The assessment was to help offset the additional expenses incurred and maintained by MTC in the staffing consolidation

### • Ongoing MTC Support

- Increase of \$3.75 million in salary and benefit costs
- Unfunded OPEB liability for active employees
- Overhead support for grant funded programs - \$1 million annually
- Cash flow advance of \$8 million
- Water retrofit program loan of \$2 million

<b>ABAG Combined Operating Budget</b>
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Approved Budget FY 2019-20	Draft Budget FY 2020-21	Difference	Change % Inc./Dec.
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### Revenue

Membership Dues	\$ 2,882,875	\$ 2,946,748	\$ 63,873	2%
Interest Revenue	48,000	50,000	2,000	4%
Grant Revenue	79,138,016	58,649,775	(20,488,241)	-26%
REAP Grant	23,700,000	20,250,000	(3,450,000)	-15%
Other Revenue	1,352,750	1,025,000	(327,750)	-24%
<b>Total Revenue</b>	<b>107,121,641</b>	<b>82,921,523</b>	<b>(24,200,118)</b>	<b>-23%</b>

### Expense

OPEB	611,000	550,000	(61,000)	-10%
PERS	2,025,000	1,675,000	(350,000)	-17%
Travel	44,283	62,580	18,297	41%
General Assembly Conference Exps	20,000	25,000	5,000	25%
Conference/Trning Exps & Fees	14,500	35,000	20,500	141%
Meals	21,977	69,800	47,823	218%
Advertising/Public Awareness	100,000	100,000	-	0%
Beale Assessments	348,400	359,000	10,600	3%
Software Licenses	500	250	(250)	-50%
Memberships	38,500	70,500	32,000	83%
Consultant/Professional Fees	8,425,978	5,845,884	(2,580,094)	-31%
REAP Subrecipient	2,450,000	2,450,000	-	0%
REAP General	17,800,000	17,800,000	-	0%
Single Family Incentive	5,402,020	3,804,923	(1,597,097)	-30%
Multi Family Incentive	3,750,000	3,825,000	75,000	2%
Green Labeling Incentive	-	500,000	500,000	N/A
Commercial Incentives	950,640	1,387,121	436,481	46%
Pass-through/Contrib-Othr Agencies	24,439,185	24,328,362	(110,823)	0%
Supplies	7,179	6,000	(1,179)	-16%
Board Expense	80,000	80,000	-	0%
Audit	230,000	200,000	(30,000)	-13%
Bank Service Charges	20,000	20,000	-	0%
Printing and Reproduction	14,500	15,000	500	3%
Graphics	2,500	2,500	-	0%
Mailing/Postage	5,300	5,760	460	9%
Insurance	150,000	165,000	15,000	10%
Miscellaneous	26,816	56,825	30,009	112%
<b>Total Expenses</b>	<b>66,978,278</b>	<b>63,439,505</b>	<b>(3,538,773)</b>	<b>-5%</b>

### Staff Cost

Staff Cost	2,786,719	2,753,135	(33,584)	-1%
Overhead	1,490,554	1,559,959	69,405	5%
<b>Total Staff Cost</b>	<b>4,277,273</b>	<b>4,313,094</b>	<b>35,821</b>	<b>1%</b>

Transfers In	1,100,000	125,000	(975,000)	-89%
Transfers (Out)	(4,080,000)	(814,583)	3,265,417	-80%

<b>Total Expense and Transfers</b>	<b>74,235,551</b>	<b>68,442,182</b>	<b>(5,793,369)</b>	<b>-8%</b>
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<b>Depreciation</b>	<b>-</b>	<b>350,000</b>	<b>350,000</b>	<b>N/A</b>
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<b>Year End Balance</b>	<b>\$ 32,886,090</b>	<b>\$ 14,129,341</b>	<b>\$ (18,756,749)</b>	<b>-57%</b>
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# ABAG Administration

**Approved Budget**  
FY 2019-20

**Draft Budget**  
FY 2020-21

**Difference**

**Change %**  
Inc./Dec.)

## Revenue

Membership Dues	\$ 2,882,875	\$ 2,946,748	\$ 63,873	2%
Interest Revenue	48,000	50,000	2,000	4%
REAP Grant	23,700,000	20,250,000	(3,450,000)	-15%
Other Revenue	614,500	550,000	(64,500)	-10%
<b>Total Revenue</b>	<b>27,245,375</b>	<b>23,796,748</b>	<b>(3,448,627)</b>	<b>-13%</b>

## Expense

OPEB	611,000	550,000	(61,000)	-10%
PERS	2,025,000	1,675,000	(350,000)	-17%
Travel	3,150	3,500	350	11%
Meals	14,000	14,000	-	0%
General Assembly Conference Exps	20,000	25,000	5,000	N/A
Beale Assessments	348,400	359,000	10,600	3%
Memberships	27,500	60,500	33,000	120%
Consultant/Professional Fees	200,000	382,000	182,000	91%
REAP Subrecipient	2,450,000	2,450,000	-	0%
REAP General	17,800,000	17,800,000	-	0%
Board Expense	80,000	80,000	-	0%
Audit	230,000	200,000	(30,000)	-13%
Bank Service Charges	20,000	20,000	-	0%
Insurance	150,000	165,000	15,000	10%
Miscellaneous	1,000	5,000	4,000	400%
<b>Total Expenses</b>	<b>23,980,050</b>	<b>23,789,000</b>	<b>(191,050)</b>	<b>-1%</b>

<b>Transfers In</b>	1,000,000	25,000	(975,000)	-98%
<b>Transfers (Out)</b>	(3,980,000)	(714,583)	3,265,417	-82%

<b>Total Expense and Transfers</b>	<b>26,960,050</b>	<b>24,478,583</b>	<b>(2,481,467)</b>	<b>-9%</b>
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<b>Surplus/(Deficit) before Depreciation</b>	<b>285,325</b>	<b>(681,835)</b>	<b>(967,160)</b>	<b>-339%</b>
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<b>Depreciation</b>	-	350,000	350,000	100%
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<b>Year End Balance</b>	<b>\$ 285,325</b>	<b>\$ (1,031,835)</b>	<b>\$ (1,317,160)</b>	<b>-462%</b>
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## BayRen - Energy

	Approved Budget FY 2019-20	Draft Budget FY 2020-21	Difference	Change % Inc./((Dec.))
<b>Revenue</b>				
CPUC Grant	\$ 32,402,838	\$ 23,215,583	\$ (9,187,255)	-28%
Other Grant	424,637	246,692	(177,945)	-42%
Other Revenue	27,350	-	(27,350)	-100%
<b>Total Revenue</b>	<b>32,854,825</b>	<b>23,462,275</b>	<b>(9,392,550)</b>	<b>-29%</b>
<b>Expense</b>				
Travel	11,000	15,380	4,380	40%
Conference/Trning Exps & Fees	8,000	10,000	2,000	25%
Meals	4,000	5,000	1,000	25%
Advertising/Public Awareness	100,000	100,000	-	0%
Software Licenses	500	250	(250)	-50%
Memberships	11,000	10,000	(1,000)	-9%
Consultant/Professional Fees	7,281,188	4,341,857	(2,939,331)	-40%
Single Family Incentive	5,402,020	3,804,923	(1,597,097)	-30%
Multi Family Incentive	3,750,000	3,825,000	75,000	2%
Green Labeling Incentive	-	500,000	500,000	N/A
Commercial Incentives	950,640	1,387,121	436,481	46%
Passthru/Contrib-Othr Agncies	8,261,123	7,669,806	(591,317)	-7%
Miscellaneous	25,816	25,000	(816)	-3%
<b>Total Expense</b>	<b>25,805,287</b>	<b>21,694,337</b>	<b>(4,110,950)</b>	<b>84%</b>
<b>Staff Cost</b>				
Staff Cost	659,596	746,052	86,456	13%
Overhead	352,803	422,714	69,911	20%
<b>Total Staff Cost</b>	<b>1,012,399</b>	<b>1,168,766</b>	<b>156,367</b>	<b>15%</b>
<b>Total Expense</b>	<b>26,817,686</b>	<b>22,863,103</b>	<b>(3,954,583)</b>	<b>-15%</b>
<b>Year End Balance</b>	<b>\$ 6,037,139</b>	<b>\$ 599,172</b>	<b>\$ (5,437,967)</b>	<b>-90%</b>



## San Francisco Estuary Partnership

	Approved Budget FY 2019-20	Draft Budget FY 2020-21	Difference	Change % Inc./Dec.
<b>Revenue</b>				
Grant Revenue	\$ 46,310,541	\$ 35,187,500	\$ (11,123,041)	-24%
<b>Total Revenue</b>	<b>46,310,541</b>	<b>35,187,500</b>	<b>(11,123,041)</b>	<b>-24%</b>
<b>Expense</b>				
Travel	30,133	28,700	(1,433)	-5%
Meals	1,977	800	(1,177)	-60%
Conference/Trning Exps & Fees	6,500	-	(6,500)	-100%
Supplies	7,179	6,000	(1,179)	-16%
Consultant/Professional Fees	714,515	917,027	202,512	28%
Passthru/Contrib-Othr Agncies	16,178,062	16,658,556	480,494	3%
Printing and Reproduction	14,500	15,000	500	3%
Graphics	2,500	2,500	-	0%
Mailing/Postage	5,300	5,760	460	9%
<b>Total Direct Expense</b>	<b>16,960,666</b>	<b>17,634,343</b>	<b>673,677</b>	<b>4%</b>
<b>Staff Cost</b>				
Staff Cost	2,063,821	1,910,604	(153,217)	-7%
Overhead	1,103,892	1,082,549	(21,343)	-2%
<b>Total Staff Cost</b>	<b>3,167,713</b>	<b>2,993,153</b>	<b>(174,560)</b>	<b>-6%</b>
<b>Total Expense</b>	<b>20,128,379</b>	<b>20,627,496</b>	<b>499,117</b>	<b>2%</b>
<b>Surplus/(Deficit) before Transfer</b>	<b>26,182,162</b>	<b>14,560,004</b>	<b>(11,622,158)</b>	<b>-44%</b>
<b>Transfer (Out)</b>	<b>(100,000)</b>	<b>(100,000)</b>	<b>-</b>	<b>0%</b>
<b>Year End Balance</b>	<b>\$ 26,082,162</b>	<b>\$ 14,460,004</b>	<b>\$ (11,622,158)</b>	<b>-45%</b>

# San Francisco Estuary Partnership Grant Revenue Summary

Fund Source	Grant Number	LTD Grant	LTD Actual	Encumbrance	Grant Balance Thru FY 2019-20	FY 2020-21			FY 2020 - 21 Grant Balance
						Additional Grant	Staff Budget	Consultant Budget	
1336	EPA W999T26201	1,101,943	481,280	146,927	473,735	-	39,933	216,990	216,812
1339	EPA W999T53101	1,509,292	546,538	465,406	497,348	-	86,360	410,987	1
1343	EPA 99T59901	1,935,000	1,445,877	111,349	377,774	662,500	552,165	214,731	273,378
1345	EPA 99T87701	1,481,109	10,005	-	1,471,104	-	311,887	738,239	420,978
1346	EPA 99T93501	489,671	494	-	489,177	-	169,113	232,220	87,844
<b>EPA Total</b>		<b>6,517,014</b>	<b>2,484,194</b>	<b>723,682</b>	<b>3,309,138</b>	<b>662,500</b>	<b>1,159,458</b>	<b>1,813,167</b>	<b>\$ 999,013</b>
1376	DOI C8962434	224,994	89,194	-	135,800	225,000	248,432	69,280	43,088
1377	DOI C8961419	20,000	-	20,000	-	-	-	-	-
<b>DOI Total</b>		<b>244,994</b>	<b>89,194</b>	<b>20,000</b>	<b>135,800</b>	<b>225,000</b>	<b>248,432</b>	<b>69,280</b>	<b>\$ 43,088</b>
2905	DWR 4600010575	7,505,593	4,529,936	2,862,098	113,560	-	57,509	56,050	1
2906	DWR 4600010883	7,681,190	6,404,050	401,218	875,922	-	226,215	134,053	515,654
2907	DWR 4600011486	20,934,168	7,363,170	6,243,457	7,327,540	-	216,089	5,860,307	1,251,144
2913	DWR 4600013248	3,020,000	14,835	-	3,005,165	1,200,000	123,318	2,333,096	1,748,751
<b>DWR Total</b>		<b>39,140,951</b>	<b>18,311,990</b>	<b>9,506,773</b>	<b>11,322,187</b>	<b>1,200,000</b>	<b>623,131</b>	<b>8,383,506</b>	<b>\$ 3,515,550</b>
2305	Caltrans 04-2453	1,661,820	101,146	1,526,368	34,306	-	-	34,306	0
5012	Santa Clara Valley Water Distr	602,532	-	-	602,532	-	235,561	32,387	334,584
2995	Ca Natural Res Agncy U59232	541,365	8,917	485,000	47,448	-	4,585	42,862	1
	State Coastal Conservancy	500,000	-	-	500,000	-	51,781	190,956	257,263
<b>Other Grant Total</b>		<b>3,305,717</b>	<b>110,063</b>	<b>2,011,368</b>	<b>1,184,286</b>	<b>-</b>	<b>291,927</b>	<b>300,511</b>	<b>\$ 591,848</b>
CVA National Collaboration						100,000	-	40,000	60,000
IRWM Prop 1 Round 2 & DACTIP Implementation						29,250,000	-	6,134,545	23,115,455
CVA O&M						100,000	-	90,000	10,000
New Delta Stewardship Council science support grant						550,000	-	128,334	421,666
BWQIF 2020 RFP - GI WQ monitoring with SFEI						1,500,000	-	325,000	1,175,000
BWQIF 2020 RFP - PAHL Phase III						1,400,000	-	300,000	1,100,000
CA Resil CA Resilience Challenge						200,000	-	50,000	150,000
<b>New Grants in FY 2020-21 Total</b>						<b>33,100,000</b>	<b>-</b>	<b>7,067,879</b>	<b>\$ 26,032,121</b>
<b>BATA Transfer for O.H.</b>							670,205		
<b>Total Revenue</b>		<b>49,208,676</b>	<b>20,995,441</b>	<b>12,261,823</b>	<b>15,951,411</b>	<b>35,187,500</b>	<b>2,993,153</b>	<b>17,634,343</b>	<b>\$ 31,181,620</b>

# San Francisco Estuary - Conference and Programs

	Approved Budget FY 2019-20	Draft Budget FY 2020-21	Difference	Change % Inc./Dec.
<b>Revenue</b>				
Other Revenue	\$ 710,900	\$ 475,000	\$ (235,900)	-33%
<b>Total Revenue</b>	<b>710,900</b>	<b>475,000</b>	<b>(235,900)</b>	<b>-33%</b>
<b>Expense</b>				
Meals/Catering	2,000	50,000	48,000	2400%
Travel	-	15,000	15,000	N/A
Conference/Trning Exps & Fees	-	25,000	25,000	N/A
Consultant/Professional Fees	230,275	205,000	(25,275)	-11%
Miscellaneous	-	26,825	26,825	N/A
<b>Total Direct Expense</b>	<b>232,275</b>	<b>321,825</b>	<b>89,550</b>	<b>39%</b>
<b>Staff Cost</b>				
Staff Cost	63,302	96,479	33,177	52%
Overhead	33,859	54,696	20,837	62%
<b>Total Staff Cost</b>	<b>97,161</b>	<b>151,175</b>	<b>54,014</b>	<b>56%</b>
<b>Surplus/(Deficit) before Transfer</b>	<b>329,436</b>	<b>473,000</b>	<b>143,564</b>	<b>44%</b>
<b>Transfers In</b>	<b>100,000</b>	<b>100,000</b>	<b>-</b>	<b>0%</b>
<b>Year End Balance</b>	<b>\$ 481,464</b>	<b>\$ 102,000</b>	<b>\$ (379,464)</b>	<b>-79%</b>

	Dues		
Estimated Population	Approved	Proposed	Diff
2021	FY19-20	FY20-21	

<b>County of Alameda</b>	<b>1,669,301</b>	<b>\$323,308</b>	<b>\$272,939</b>	<b>(\$50,369)</b>
Alameda	79,316	\$18,141	\$21,574	\$3,433
Albany	19,393	\$5,058	\$5,911	\$853
Berkeley	123,328	\$25,823	\$31,108	\$5,285
Dublin	64,577	\$14,820	\$17,616	\$2,796
Emeryville	11,885	\$3,474	\$4,005	\$531
Fremont	232,532	\$40,906	\$50,696	\$9,790
Hayward	159,433	\$31,674	\$38,468	\$6,794
Livermore	91,039	\$20,810	\$24,750	\$3,940
Newark	48,712	\$11,435	\$13,550	\$2,115
Oakland	432,897	\$61,094	\$78,982	\$17,888
Piedmont	11,420	\$3,322	\$3,832	\$510
Pleasanton	80,492	\$18,213	\$21,693	\$3,480
San Leandro	89,825	\$19,999	\$23,874	\$3,876
Union City	74,916	\$16,893	\$20,130	\$3,237

<b>County of Contra Costa</b>	<b>1,155,879</b>	<b>\$224,067</b>	<b>\$189,195</b>	<b>(\$34,872)</b>
Antioch	113,901	\$24,539	\$29,435	\$4,896
Brentwood	63,662	\$14,777	\$17,538	\$2,760
Clayton	11,653	\$3,347	\$3,867	\$520
Concord	129,889	\$26,885	\$32,443	\$5,559
Danville	45,270	\$10,746	\$12,714	\$1,968
El Cerrito	25,459	\$6,379	\$7,494	\$1,114
Hercules	26,224	\$6,688	\$7,839	\$1,151
Lafayette	26,327	\$6,540	\$7,691	\$1,151
Martinez	38,490	\$9,332	\$11,010	\$1,678
Moraga	16,939	\$4,595	\$5,345	\$749
Oakley	41,759	\$10,150	\$11,971	\$1,821
Orinda	19,475	\$5,091	\$5,948	\$857
Pinole	19,498	\$5,099	\$5,957	\$858
Pittsburg	72,541	\$16,820	\$19,965	\$3,145
Pleasant Hill	35,055	\$8,653	\$10,184	\$1,532
Richmond	110,436	\$24,234	\$28,991	\$4,757
San Pablo	31,817	\$7,873	\$9,263	\$1,390
San Ramon	83,957	\$18,945	\$22,573	\$3,628
Walnut Creek	70,121	\$16,399	\$19,442	\$3,043

<b>County of Marin</b>	<b>262,879</b>	<b>\$52,047</b>	<b>\$44,140</b>	<b>(\$7,907)</b>
Belvedere	2,148	\$1,261	\$1,371	\$110
Fairfax	7,721	\$2,473	\$2,823	\$350
Larkspur	12,578	\$3,554	\$4,113	\$560
Mill Valley	14,675	\$4,140	\$4,793	\$653

Novato	54,115	\$12,972	\$15,327	\$2,356
Ross	2,526	\$1,350	\$1,477	\$127
San Anselmo	12,902	\$3,699	\$4,275	\$575
San Rafael	60,046	\$14,269	\$16,880	\$2,611
Sausalito	7,416	\$2,404	\$2,740	\$337
Tiburon	9,362	\$2,947	\$3,370	\$423

<b>County of Napa</b>	<b>140,779</b>	<b>\$28,231</b>	<b>\$24,005</b>	<b>(\$4,226)</b>
American Canyon	20,629	\$5,493	\$6,403	\$910
Calistoga	5,453	\$1,979	\$2,231	\$252
Napa	79,490	\$18,469	\$21,916	\$3,447
St Helena	6,133	\$2,155	\$2,437	\$282
Yountville	2,916	\$1,427	\$1,570	\$143

<b>County of San Francisco</b>	<b>883,869</b>	<b>\$172,508</b>	<b>\$145,869</b>	<b>(\$26,640)</b>
San Francisco - City	883,869	\$108,606	\$144,768	\$36,162

<b>County of San Mateo</b>	<b>774,485</b>	<b>\$151,176</b>	<b>\$127,834</b>	<b>(\$23,343)</b>
Atherton	7,070	\$2,383	\$2,706	\$323
Belmont	27,174	\$6,929	\$8,121	\$1,192
Brisbane	4,691	\$1,835	\$2,055	\$220
Burlingame	30,317	\$7,581	\$8,908	\$1,327
Colma	1,512	\$1,119	\$1,201	\$83
Daly City	109,122	\$23,782	\$28,479	\$4,697
East Palo Alto	30,499	\$7,721	\$9,058	\$1,337
Foster City	33,693	\$8,298	\$9,770	\$1,472
Half Moon Bay	12,631	\$3,618	\$4,181	\$563
Hillsborough	11,769	\$3,372	\$3,897	\$525
Menlo Park	35,790	\$8,697	\$10,258	\$1,561
Millbrae	23,154	\$5,911	\$6,927	\$1,016
Pacifica	38,674	\$9,404	\$11,091	\$1,686
Portola Valley	4,659	\$1,852	\$2,071	\$219
Redwood City	85,319	\$19,740	\$23,438	\$3,698
San Bruno	45,257	\$11,125	\$13,101	\$1,976
San Carlos	29,864	\$7,492	\$8,799	\$1,307
San Mateo	104,570	\$23,290	\$27,802	\$4,512
South San Francisco	67,078	\$15,636	\$18,546	\$2,910
Woodside	5,615	\$2,044	\$2,304	\$260

<b>County of Santa Clara</b>	<b>1,954,286</b>	<b>\$380,888</b>	<b>\$321,974</b>	<b>(\$58,914)</b>
Campbell	43,250	\$10,365	\$12,247	\$1,883
Cupertino	59,879	\$14,150	\$16,752	\$2,602
Gilroy	55,928	\$13,198	\$15,628	\$2,430
Los Altos	31,190	\$7,821	\$9,186	\$1,365
Los Altos Hills	8,785	\$2,705	\$3,101	\$396
Los Gatos	30,988	\$7,650	\$9,004	\$1,354
Milpitas	76,231	\$17,291	\$20,588	\$3,296
Monte Sereno	3,787	\$1,596	\$1,777	\$180

Morgan Hill	45,742	\$10,772	\$12,759	\$1,987
Mountain View	81,992	\$18,708	\$22,256	\$3,548
Palo Alto	69,397	\$16,197	\$19,208	\$3,011
San Jose	1,043,058	\$126,076	\$168,704	\$42,628
Santa Clara	128,717	\$26,950	\$32,465	\$5,516
Saratoga	31,407	\$7,837	\$9,211	\$1,374
Sunnyvale	155,567	\$30,415	\$37,033	\$6,618

<b>County of Solano</b>	<b>441,307</b>	<b>\$86,220</b>	<b>\$72,921</b>	<b>(\$13,299)</b>
Benicia	27,570	\$6,954	\$8,162	\$1,208
Dixon	19,794	\$5,247	\$6,120	\$873
Fairfield	117,149	\$24,990	\$30,020	\$5,030
Rio Vista	9,416	\$2,844	\$3,267	\$423
Suisun City	29,447	\$7,334	\$8,622	\$1,288
Vacaville	98,807	\$22,418	\$26,691	\$4,273
Vallejo	119,544	\$25,441	\$30,573	\$5,132

<b>County of Sonoma</b>	<b>500,675</b>	<b>\$98,564</b>	<b>\$83,492</b>	<b>(\$15,071)</b>
Cloverdale	9,257	\$2,832	\$3,248	\$417
Cotati	7,919	\$2,513	\$2,872	\$358
Healdsburg	12,501	\$3,489	\$4,044	\$555
Petaluma	62,247	\$14,706	\$17,411	\$2,705
Rohnert Park	43,339	\$10,567	\$12,458	\$1,891
Santa Rosa	175,625	\$34,072	\$41,538	\$7,465
Sebastopol	7,885	\$2,529	\$2,887	\$358
Sonoma	11,556	\$3,338	\$3,854	\$516
Windsor	28,565	\$7,080	\$8,328	\$1,249

<b>Total</b>	<b>7,783,460</b>	<b>\$2,882,875</b>	<b>\$2,947,448</b>	<b>\$64,574</b>
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Total County Population	7,783,460	\$1,517,009	\$1,282,368	(\$234,641)
Total City Population	7,039,214	\$1,365,866	\$1,665,080	\$299,214
Total Dues Revenue		\$2,882,875	\$2,947,448	\$64,574

County Per Capita Rate	\$	0.1952	\$	0.1648
City Per Capita Rate	\$	0.1943	\$	0.2365

CPI	1.021000
Population	1.001399





# ABAG BUDGET AND WORK PROGRAM

PROPOSED

FISCAL YEAR 2020-21



Association of Bay Area Governments





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**ADVISORY MEMBER**

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Board Member, San Francisco Bay  
Regional Water Quality Control Board





## LETTER FROM THE PRESIDENT



**JESSE ARREGUIN**

ABAG President  
Mayor, City of Berkeley



**BELIA RAMOS**

ABAG Vice President  
Supervisor, County of Napa

Dear ABAG Delegates,

ABAG's programs and services have supported Bay Area local governments for almost 60 years, providing a forum to discuss and work together to solve regional issues. As we address the COVID-19 pandemic, it has never been more important for us to come together, and address shared challenges. This is an unprecedented time for our region and world. We must work together to make sure our region is prepared and resilient, while addressing growing economic and housing insecurity. The impacts of this pandemic on our economy will be felt for years, as local governments and agencies see a decrease in revenues, while also maintaining a community safety net.

How can we work together to make sure our communities are healthy, safe and economically secure? These are the challenges that we all face, and will be ABAG's and the Executive Board's priority in the coming months. We also know that even prior to this pandemic, the Bay Area faced an acute shortage of housing. Our region continues to grow, and more people are on the verge of displacement because they cannot afford their rent or mortgage due to loss of employment or reduction in income.

ABAG's work in the coming year will not only focus on how our region responds to COVID-19 but also how it builds a foundation for the future by creating a more affordable, sustainable and resilient Bay Area.

While COVID-19 has shifted all levels of governments' focus, ABAG still has a statutory responsibility to develop the Regional Housing Needs Allocation (RHNA). The State Legislature recently made significant changes to several housing laws, including state Housing Element law and RHNA. While the changing landscape of housing laws has created a "new normal," what remains the same is that the California Department of Housing and Community Development determines the total number of new homes the Bay Area needs to build—and how affordable those homes need to be—in order to meet the housing needs of people at all income levels.

ABAG, working with our Housing Methodology Committee (HMC), is creating the distribution formula, and then each city, town and county will receive its share of the region's housing need. Each local government must then update its general plan's housing element to show the locations where housing can be built, and the policies and strategies necessary to meet the community's housing needs.

Staff has already secured an early disbursement of \$5.9 million to begin a new Regional Housing Technical Assistance Program, supporting Bay Area jurisdictions in Housing Elements updates. These funds represent 25 percent of a one-time allocation to local jurisdictions and regional governments to implement RHNA. More work on this assistance is under way and planned for the next fiscal year.

The next iteration of our regional long-range land use and transportation plan — Plan Bay Area 2050 — is well underway. Building on the Horizon initiative, a process that explored investments and policies through three divergent Futures or "what if..." scenarios, staff moved into Plan Bay Area 2050 with thousands of Bay Area residents providing feedback on strategies for the region's future, followed by workshops with stakeholders to continue refining strategies and growth geographies for the Plan's Blueprint.

Our staff accomplished much in 2019-2020 and will contribute more in 2020-2021, as shown in the following pages of this Budget and Work Program. Projects and programs from planning for housing to helping local governments gain access to the bond market will provide continued support for the Bay Area's cities, town and counties—and for their residents. We are all committed to creating a better Bay Area with support from our Council of Governments and our shared staff. Our cooperative regional spirit has brought us together to address the issues of today and to plan for the tomorrow we all share.

Sincerely,

**Jesse Arreguin**

ABAG President, Mayor of Berkeley



## LETTER FROM THE EXECUTIVE DIRECTOR



**THERESE W. MCMILLAN**

Executive Director

**ADRIENNE WEIL**

Secretary / Legal Counsel

Dear ABAG Delegates,

The weeks spent sheltering in place during this public health emergency underscore the importance of resilience as a key to our work. As the executive director for ABAG, as well as for the Metropolitan Transportation Commission (MTC), I have been working with all of you for the last fiscal year. Our work together includes the long-range joint ABAG-MTC Horizon/Plan Bay Area 2050 planning initiative as well as ABAG's work in housing planning and its efforts on the Regional Housing Needs Allocation (RHNA). All this work is to make the Bay Area more resilient — to a wide range of current and future challenges.

While the coronavirus emergency eventually will pass, ABAG's Resilience Program supports members' preparedness for earthquakes and other natural disasters that are sure to come; and supports planning and investment to meet our region's enduring housing challenges and to adapt to sea level rise and other long-range environmental factors. Sea level rise also impacts the San Francisco Bay Trail Program's work to close gaps in the Trail. The Estuary Partnership is addressing the challenge with its work to improve estuary health.

Resilience is a word that applies to the ABAG-MTC staff as well. We are a consolidated staff, serving two independent organizations with unique statutory responsibilities. Three years into consolidation, we are still learning.

Governance has been and will continue to be a topic of discussion. In July 2019 we began a conversation to look at how and if we should consolidate or otherwise better coordinate governance. Over the past fiscal year a core set of MTC and ABAG committees have met jointly, providing opportunities for both the Executive Board and the MTC Commission to work together. These partnerships will continue to be central to how we work both internally and externally.

Housing the Bay Area also can be defined as resilience-related work, with extensive challenges to meeting the region's housing needs. The ABAG and MTC Housing Legislative working group developed amendments to numerous housing bills, including AB 1487 (Chiu), which authorizes ABAG and MTC to place a regional housing funding measure on the ballot.

Thanks to the Housing Methodology Committee, the sixth cycle of the RHNA process is off to a great start and ABAG will distribute the numbers by the end of FY 2021. President Arreguin's letter has more detail about this collaborative effort. The expanded work done by the Planning Group's Housing unit will help cities and counties implement RHNA via the local housing element and the Governor's Budget Act provided assistance with a one-time allocation of \$250 million to regions, counties and local jurisdictions.

As mentioned above, the development of Plan Bay Area 2050 is now well underway, building on the joint Horizon planning initiative with MTC that considered various policy and investment solutions designed to ensure the Bay Area can continue to thrive across a range of future scenarios. Plan Bay Area 2050 work will continue through the next fiscal year, with a task list that includes not just the final Plan document but an associated Environmental Impact Report and an Implementation Plan.

Clearly, there is much to do over the next fiscal year. And in a region with skyrocketing living costs, the most burdened households tend to be households of color. So we are committed to making equity a top priority. To this end, ABAG and MTC launched an Equity Platform. Bringing an equity lens to our work and related issues is critical if we are to learn from the past and bring about a just, inclusive and dynamic Bay Area where expanding access to opportunity brings greater dividends to our whole region.

More information on ABAG's programs and activities is included in this document and more on [abag.ca.gov](http://abag.ca.gov). I look forward to discussing these and other items at our June 11th General Assembly.

Sincerely,

**Therese W. McMillan**  
Executive Director



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# 01

## **ABOUT THE ASSOCIATION OF BAY AREA GOVERNMENTS**

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# ABOUT THE ASSOCIATION OF BAY AREA GOVERNMENTS

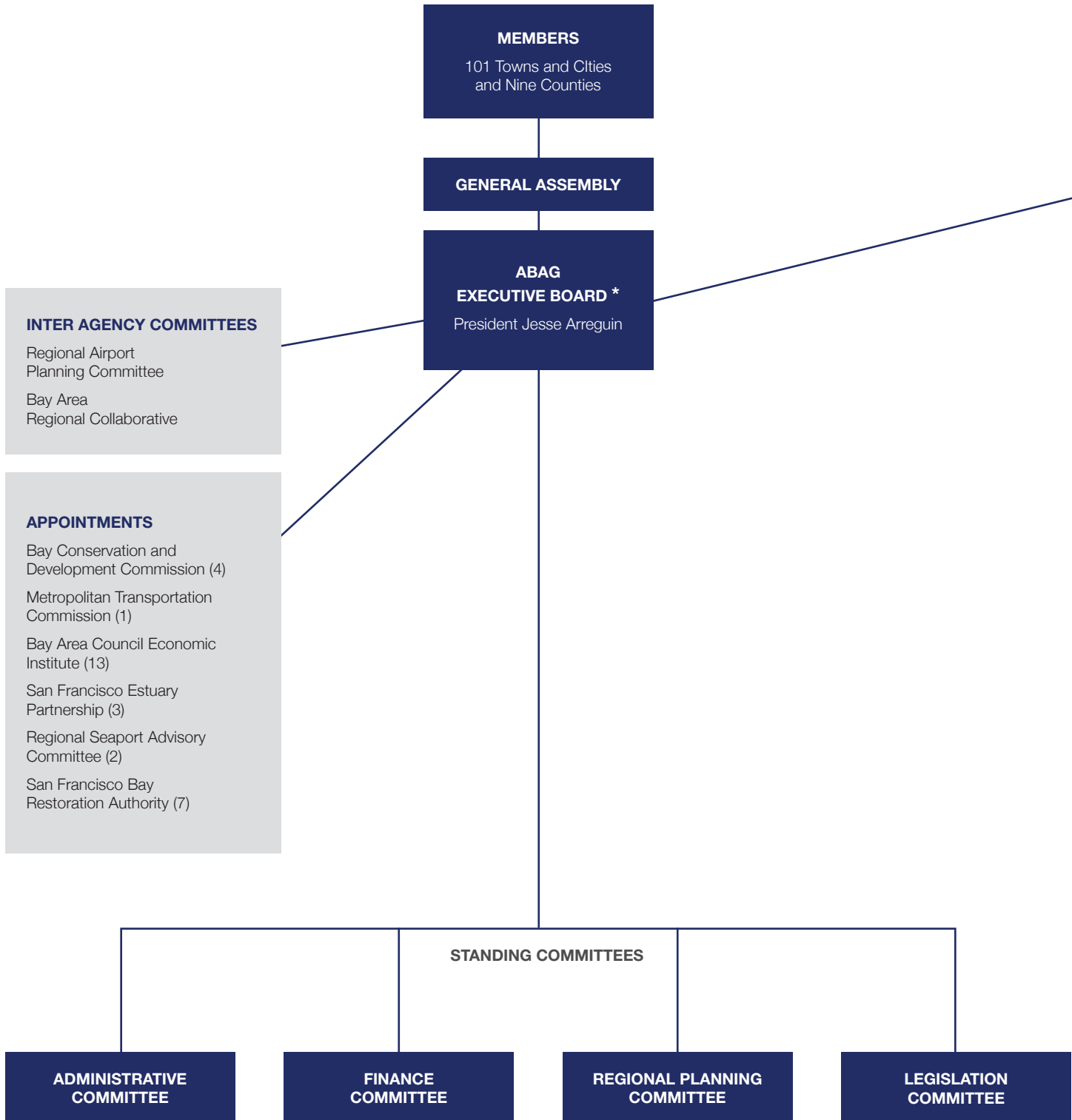
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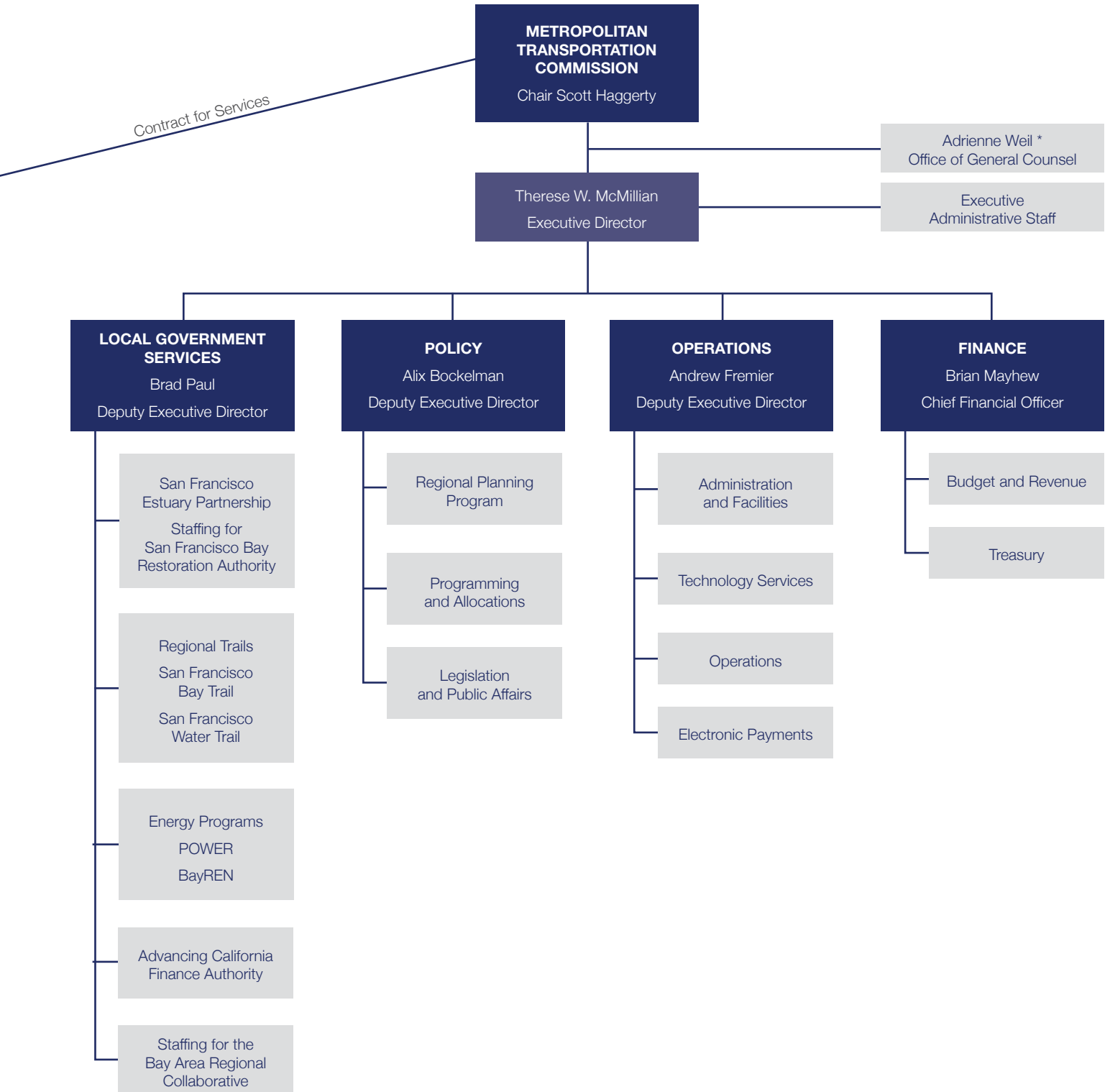
As the San Francisco Bay Area's regional Council of Governments, the Association of Bay Area Governments (ABAG) provides a range of services to its member cities, towns and counties. ABAG was created in 1961 to provide a forum for local elected officials to discuss topical issues, specifically around regional planning and, in later years, services. ABAG was the first Council of Governments established in California. Recognizing that community issues transcend local boundaries, ABAG now examines issues of regional and local concern addressing planning and research needs related to land use, environmental, and water resource protection; builds local governments' capacity regarding disaster resilience and energy and water efficiency; and provides financial services to local counties, cities and towns. ABAG is a joint powers authority and membership is comprised of the 101 cities and towns and the nine counties of the San Francisco Bay Area. Elected officials from each serve as governance for the organization. Organizational and governance charts are included in this document (see pages 6 and 7).

The consolidated ABAG and Metropolitan Transportation Commission (MTC) staff, as of July 1, 2017, serves both organizations and since the consolidation has found new and stronger connections between programs, policies and activities. The staff functions under one executive director, ABAG and MTC continue to be separate governance entities with their own statutory authorities and responsibilities, policy positions, assets, liabilities, revenues, debts and local collaboration programs. The next step, per a MOU between ABAG and MTC, is to continue discussion on whether the two agencies should restructure their governing boards to better serve the region and utilize the consolidated staff. That effort began with an information gathering process in mid-2018 and will continue into 2021. This Budget and Work Program contains the details of all the programs and services provided in 2019 - 2020 and the planned activities and budget for 2020-2021. Additional information is provided at [abag.ca.gov](http://abag.ca.gov).

# GOVERNANCE CHART



# CONSOLIDATED ORGANIZATIONAL CHART



\* Advises the Executive Board and Commission directly





# 02

## **REGIONAL PLANNING PROGRAM**

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# REGIONAL PLANNING PROGRAM

## SECTION 02



The ABAG and MTC Regional Planning Program will continue planning work to address key long-standing challenges facing the region, including housing affordability, economic development, resilience to hazards, and planning for investments in the region's transportation infrastructure. Central to this effort will be the culmination of the Final Blueprints for Plan Bay Area 2050, as well as the Regional Housing Needs Allocation (RHNA) and the expanded work on Housing with the Regional Early Action Planning funding. In all our upcoming work, the staff will continue to emphasize the importance of engagement with our local cities, towns and counties, and stakeholders, including residents and businesses across the Bay Area.

This document focuses on the major outward-facing projects and programs that will be considered by the ABAG Executive Board and committees throughout the fiscal year. The Regional Planning Program staff continue to work collaboratively — across functional areas — to deliver planning work that distills the region's challenges and opportunities and serves the needs of our diverse communities and residents.



# REGIONAL PLANNING PROGRAM

## SECTION 02



### HORIZON AND PLAN BAY AREA 2050

The Horizon initiative was the first comprehensive Bay Area planning effort to examine not just transportation and housing but economic development, resilience and the effects of emerging technologies. The process explored dozens of potential strategies – public policies and investments that could be advanced on the local, regional, or state levels – in three divergent Futures, “what if...” scenarios. Horizon concluded in fall 2019 with specific policy recommendations on resilient and equitable strategies for consideration in Plan Bay Area 2050, the region’s next-generation long-range plan.

Plan Bay Area 2050 began in fall 2019 with public engagement that involved thousands of Bay Area residents providing feedback on strategies for the region’s future, followed by workshops with stakeholders to continue refining strategies and growth geographies for the plan’s Blueprint. Identifying both “where we grow” and “how we grow” are critical steps in ensuring an affordable, connected, diverse, healthy and vibrant region for all by 2050.

### 2019-20 HIGHLIGHTS

- **Horizon Futures:** Both existing strategies from Plan Bay Area 2040 and bold new strategies were explored through the Futures scenario planning effort. The Futures Interim Report, published in spring 2019, summarized the opportunities and challenges the region could face in the next 30 years. The Futures Final Report, published in winter 2020, documents the efficacy of these strategies to move the region towards a better future. Both reports are available on the project website: [mtc.ca.gov/horizon](http://mtc.ca.gov/horizon).
- **Outreach on Strategies:** In 2019, staff held a series of strategy workshops in spring and a second series of “pop-up” events in fall to seek feedback on strategy analyses conducted as part of the Horizon Futures planning process. Upcoming outreach will seek further feedback on strategies integrated into the Plan Bay Area 2050 Draft Blueprint, as well as feedback on potential outcomes associated with those strategies.
- **Vision, Guiding Principles and Overarching Issues:** In September 2019, ABAG and MTC adopted the vision for Plan Bay Area 2050 — to ensure that by 2050 the Bay Area is affordable, connected, diverse, healthy and vibrant for all. Overarching issues for this Plan cycle included resilience and equity.





- **Plan Bay Area 2050 Draft Blueprint:** Integrating feedback from public events and stakeholder workshops— as well as robust feedback from elected officials serving on ABAG and MTC — the Draft Blueprint comprised of 25 strategies was approved for further study by both boards in February 2020. Associated growth geographies, going beyond today’s PDAs to a “PDAs Plus” framework that more closely aligns with critical sustainability and equity goals – was also approved for integration into the Draft Blueprint. Results of this analysis are anticipated in late spring 2020.

## 2020-21 GOALS

- **Plan Bay Area 2050 Final Blueprint:** Seek feedback on further refinements to the Blueprint strategies and conduct analysis to identify a growth pattern and associated performance outcomes, with robust public feedback from workshops and other engagement activities across the Bay Area.
- **Environmental Impact Report:** Seek approval of the Final Blueprint to advance into the EIR phase and conduct CEQA analysis as required by state law.
- **Plan Document & Implementation Plan:** Develop the official Plan Bay Area 2050 document, integrating an Implementation Plan that focuses on how ABAG and MTC can help advance the bold long-range strategies in the Blueprint with shorter-term actions and partnerships over the next four years.
- **Preferred Plan Development:** Begin development of the preferred plan this fall in conjunction with our partners and stakeholders, supported by a major public outreach effort in the winter of 2019-20. Seek adoption of the preferred plan in June 2020, with adoption of the final plan and EIR in June 2021.



# REGIONAL PLANNING PROGRAM

## SECTION 02



### REGIONAL HOUSING NEEDS ALLOCATION

The Regional Housing Need Allocation (RHNA) is the state-mandated process to identify the total number of housing units (by affordability level) that each city, town and county must accommodate in its Housing Element. As part of this process, the California Department of Housing and Community Development (HCD) identifies the total housing need for the Bay Area for an eight-year period (in this cycle, from 2022 to 2030). ABAG must then develop a methodology to distribute this need to local governments in a manner that is consistent with the development pattern included in Plan Bay Area 2050.

RHNA statutes outline a detailed process and schedule for how ABAG must develop an allocation methodology that meets the statute's objectives. The methodology must consider 12 statutory factors and accomplish two outcomes:

- Allocate a share of housing need (in units) to each jurisdiction
- Identify each jurisdiction's share of need by income category.

After ABAG adopts the methodology it issues a draft allocation to jurisdictions. Jurisdictions and HCD then have an opportunity to appeal a jurisdiction's allocation. After ABAG takes action on the appeals, it issues the final allocation. Each local government must then revise its Housing Element

to show how it plans to accommodate its portion of the region's housing need. The Housing Element must include an inventory of sites that have been zoned for sufficient capacity to accommodate the jurisdiction's RHNA allocation. ABAG's formal role within RHNA ends with adoption of the final allocation.

A highlight for the RHNA process in fiscal year 2019-2020 was the convening of the Housing Methodology Committee (HMC). As it has done for the past three RHNA cycles, ABAG convened the HMC to advise staff on the methodology for allocating a share of the region's total housing need to every local government in the Bay Area. The HMC includes local elected officials and staff as well as regional stakeholders to facilitate sharing of diverse viewpoints across multiple sectors. This RHNA cycle, the number of stakeholders has been increased, expanding the number of viewpoints. The dialogue and information sharing at the HMC is a key part of ABAG's approach to creating the RHNA allocation methodology, and supports coordinated understanding and action to address the Bay Area's housing challenges.

This fiscal year, staff will continue to work closely with the HMC, ABAG Regional Planning Committee, and ABAG Executive Board to develop the methodology that will provide local governments with their draft RHNA allocations.





### 2019-20 HIGHLIGHTS

- Began monthly meetings of Housing Methodology Committee to advise staff on RHNA allocation methodology
- Surveyed jurisdictions about methodology factors and challenges and strategies to affirmatively furthering fair housing
- Finalized subregion formation and released draft subregion share methodology
- Received the Regional Housing Need Determination from HCD.

### 2020-21 GOALS

- Continue meetings with Housing Methodology Committee to develop proposed RHNA allocation methodology
- Develop draft and final versions of RHNA methodology
- Finalize subregion shares
- Release draft RHNA allocations.



# REGIONAL PLANNING PROGRAM

## SECTION 02



### HOUSING

During the past year, staff has increased efforts to assist local jurisdictions working to meet the region's housing needs. ABAG staff played a key role in facilitating access for Bay Area jurisdictions to state funding through the California Department of Housing and Community Development's (HCD) SB 2 Planning Grants. As part of this effort, staff conducted extensive outreach to local government staff and collaborated with HCD to ensure that Bay Area cities and towns had the information, technical assistance and time needed to submit applications.

Additionally, staff helped to secure new resources from the state budget process to assist local jurisdictions adapt to the swiftly changing legal landscape for housing. The 2019-2020 Budget Act (AB 101) provided a one-time allocation to local jurisdictions and regional governments to implement the sixth cycle of the Regional Housing Needs Allocation (RHNA) and otherwise accelerate housing production. These funds will be divided into two programs: the Regional Early Action Planning (REAP) grants program and the Local Early Action Planning (LEAP) grants program.

As the Bay Area's Council of Governments, ABAG is eligible to receive funding through the REAP program on a population-based formula — totaling nearly \$24 million. ABAG secured an early disbursement of \$5.9 million (25% of the total regional allocation) to jumpstart a new Regional Housing Technical Assistance Program (program),

supporting Bay Area jurisdictions in updating their Housing Elements. Housing Elements must be submitted to HCD by approximately December 2022. Staff has engaged in extensive outreach to local jurisdictions and other stakeholders to perform a needs assessment that will inform the design of the new program.

In addition to the ABAG-administered REAP program, the LEAP program is designed to help cities and counties directly by providing funding, incentives, and technical assistance to local governments through over-the-counter grants. ABAG staff served a bridge between local staff and HCD to ensure that Bay Area jurisdictions have the information and resources necessary to secure the new state funding.

Looking to the future, ABAG will continue in a more active role in securing state resources and providing technical assistance to Bay Area jurisdictions, supporting local housing efforts. ABAG staff will seek to develop efficiencies and opportunities for cross-jurisdictional learning from the regional perspective, while crafting programs flexible enough to tailor solutions for each jurisdiction's unique challenges.





## 2019-2020 HIGHLIGHTS

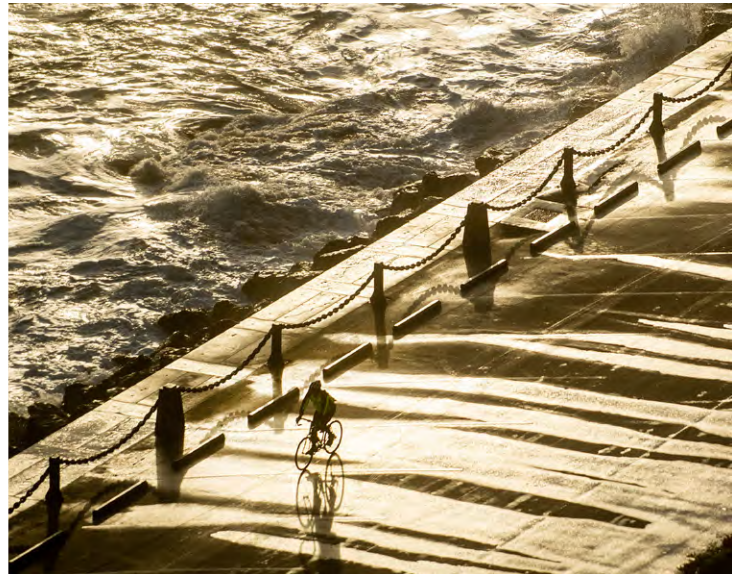
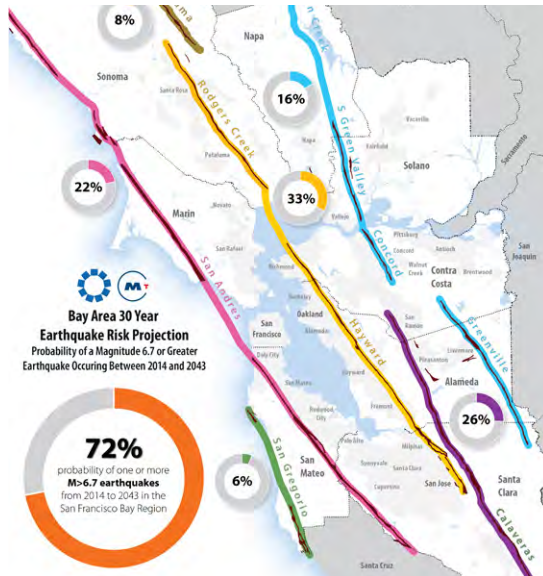
- Outreach and collaboration with HCD on the SB 2 Planning Grant application process resulted in 105 jurisdictions securing funds totaling 97% of the funding eligible to the Bay Area.
- Developed housing datasets, setting the statewide standard and serving as the model for new data systems being developed by HCD. These regional datasets continue to inform transportation funding decision through MTC's Housing Incentive Pool funding program, making the Bay Area affordable housing projects more competitive for various state funding sources.

## 2020-2021 GOALS

- Launch a new Regional Housing Technical Assistance Program, partnering with local jurisdictions to update Housing Elements and otherwise work towards meeting the region's housing needs.
- Continue to partner with HCD to improve their data-gathering system for housing permits to minimize burdens on local jurisdictions and enhance analytic functionality of submitted data.
- At the direction of the Executive Board, support the design of the new Bay Area Regional Housing Finance Authority (BAHFA), which was established in 2019 by AB 1487 (Chiu). Partner with counties and local jurisdictions that could receive new resources to address the "3 Ps" of housing: protection of current residents, preservation of existing homes, and production of new homes.



## SECTION 02



### RESILIENCE PROGRAM

The Resilience Program continues to provide a The Resilience Program continues to support hazard mitigation and climate adaptation research, planning and action for a resilient Bay Area. The program offers local government leaders access to robust technical analyses, best practices for disaster resilience, as well as special events featuring prominent local and national resiliency experts. Over the last year, the resilience program has integrated earthquake, wildfire and sea level rise analyses into the Horizon process and Plan Bay Area 2050. The Plan Bay Area Draft Blueprint incorporates two new regional strategies to adapt the region's shoreline to sea level rise and modernize deficient older buildings with energy, water, seismic and wildfire upgrades.

### 2019-20 HIGHLIGHTS

- Incorporated resilience research into Plan Bay Area 2050 analysis and strategy development.
- Updated the online hazard viewer which allows any Bay Area resident to see which hazards are a concern for their community.
- Developed the first regional level needs and revenue assessment for resilience for use in Plan Bay Area 2050. The assessment highlights the funding gap for near-term sea level rise adaptation and residential seismic retrofit.

- Developed a regional methodology for quantifying residential seismic safety risk for communities with basic parcel and building data sets.
- Presented updates on recent state resilience legislation to the Bay Area Planning Directors Association (BAPDA).

### 2020-21 GOALS

- Provide continued resilience subject matter guidance to the Plan Bay Area 2050 process and work with regional stakeholders on an implementation approach for adopted Plan Bay Area resilience strategies.
- Coordinate with partner regional agencies, including the BAAQMD, BARC and BCDC, on advanced climate adaptation planning guidance and resources for local governments. This effort will include internal sections, such as the San Francisco Estuary Partnership.
- Support state and federal partners in the advancement of local soft-story building inventories and seismic retrofit standard guidance.





## About BASIS



The Bay Area Spatial Information System (**BASIS**) is a new Data as a Service (DaaS) Initiative operated by the Association of Bay Area Governments (ABAG) and Metropolitan Transportation Commission (MTC). Managed by the Data and Visualization Team, a unit within the Regional Planning Program (RPP), this system will bring key regional datasets onto an industry standard DaaS platform where users internal and external to ABAG/MTC can download it or access it via API.

### DATA ENGAGEMENT

Vital Signs is the Bay Area's regional performance monitoring initiative, which provides users with the opportunity to interact with data for 41 indicators related to transportation, land use, the economy, the environment, and social equity. Spurred by the adoption of Plan Bay Area (2013), Vital Signs is designed to regularly track progress towards crosscutting goals established in the long-range regional plan, as well as federally-mandated short-range performance targets. Data are available at the regional, county, city, and neighborhood level and visualized using interactive charts and maps, with updates to the site occurring roughly once every two years. To date, the site has been used by about 120,000 unique visitors, including the public, journalists, academics, and planning staff at city, county, and regional agencies.

The Bay Area Spatial Information System (BASIS) is a new initiative that has been developed by ABAG and MTC. Managed by the Data and Visualization Team, this system has been designed to manage key regional datasets on an industry standard platform, empowering regional and local stakeholders to manage, update, disseminate and consume these datasets via an intuitive user interface. BASIS is an evolution of past data management efforts, such as the Local Policy Development Survey (2005) that sought to collect data from local jurisdictions for use in regional forecasts and long-range planning activities for the nine county San Francisco Bay Area region.

### 2019-20 HIGHLIGHTS

- Updates to select economy, transportation, land & people, and environment Vital Signs indicator pages showcasing the latest data.
- Updates to targets page on Vital Signs to highlight progress toward federally-mandated, short-range regional targets.
- Collection of key datasets for the long-range plan from all Bay Area jurisdictions, including zoning and general plan data at the parcel level, development pipeline projects, and sphere of influence boundaries.

### 2020-21 GOALS

- Conduct design and engineering work needed to release a next-generation version of Vital Signs ("Vital Signs 2.0") in mid-2021. The updates to the Vital Signs site will seek to improve user experience through updated designs and data visualizations based on the latest tools, while upgrades to the backend of the site will improve site sustainability and security for years to come.

Identify new datasets to manage using BASIS via needs assessment of ABAG-MTC and regional and local partners. Work with regional and local partners to build tools that enable the management, analysis and visualization of their data on the BASIS platform.



# 03

## **LOCAL GOVERNMENT SERVICES**

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## LOCAL GOVERNMENT SERVICES

# 03

SECTION



### LOCAL GOVERNMENT SERVICES

This group provides a range of programs and services including: protection, enhancement and restoration of the San Francisco Bay-Delta Estuary; natural gas and energy conservation programs and infrastructure through ABAG POWER and BayREN; supporting the planning and development of regional trails via the San Francisco Bay Trail and San Francisco Bay Area Water Trail; and assisting local governments and nonprofits gain access to tax exempt bond financing for housing, schools, hospitals, clinics, parks and other projects.



## LOCAL GOVERNMENT SERVICES

# 03

SECTION



### ESTUARY PARTNERSHIP

The San Francisco Estuary Partnership and its cooperating agencies and organizations initiated and continued work on a wide array of projects and activities in support of the Partnership's mandate: to protect, enhance and restore the San Francisco Estuary.

#### 2019-20 HIGHLIGHTS

- Released the 2019 State of the Estuary Report, describing the current environmental health of the Estuary.
- Produced the two-day 2019 State of the Estuary Conference, with over 100 speakers, 150 poster presenters and attendance by more than 800 people.
- Worked closely with partners to complete a Wetlands Regional Monitoring Program Plan for the San Francisco Bay.
- Received an Outstanding Service Award from the States Organization for Boating Access and an Outstanding Environmental Project Award from the Friends of the Estuary for "Pumpout Nav," an online app to locate recreational boater sewage pumpouts.
- Completed two innovative green stormwater retrofit projects in Oakland and Berkeley.

- Received \$3 million from the Department of Water Resources to administer the Integrated Regional Water Management's Disadvantaged Community and Tribal Involvement Program to conduct needs assessments to identify water-related needs and solutions.
- Received over \$2 million in grant funds from various sources for the Transforming Urban Waters Initiative to work with wastewater treatment plants to advance multi-benefit projects that link wastewater treatment, water quality improvement, habitat, and sea level rise resilience.

#### 2020-21 GOALS

- Advance multi-benefit, nature-based shoreline restoration and protection solutions in Palo Alto and San Leandro.
- Continue to manage a dynamic boater education/ outreach and monitoring program to improve water quality.
- With Coastal Conservancy staff, support the San Francisco Restoration Authority's Advisory Committee, the Governing Board, and coordinate with MTC finance and accounting staff as the Treasurer of the Authority, and manage funded projects.
- Release four issues of the award-winning ESTUARY News Magazine.
- Work with partners to implement the 2016 Estuary Blueprint and keep the public and partners informed about efforts to increase the health and resiliency of the Estuary.





## REGIONAL TRAILS

The San Francisco Bay Trail, the San Francisco Bay Area Water Trail and the Priority Conservation Areas (PCAs) are regional programs coordinated by ABAG and implemented by local agencies and organizations. The programs advance the protection and stewardship of natural resources and expand the system of urban trails, parks and bikeways to increase the quality of life, health and economic prosperity of the region. This upcoming fiscal year, through strong partnerships with local agencies and organizations, staff will support these programs by providing technical assistance, allocating funding and promoting awareness.

### 2019-2020 HIGHLIGHTS

- Promoted the Bay Trail's 30th Anniversary with multiple ribbon-cuttings, a social media contest, public events and special Bay Trail programming on NBC Bay Area's Open Road with Doug McConnell.
- Celebrated the installation of the Bay Trail on the Richmond-San Rafael Bridge, one of six toll bridge spans allowing access for cyclists and pedestrians.
- Secured \$2 million in Prop. 68 funds from the State Coastal Conservancy for Bay Trail and Water Trail planning, design, engineering and construction projects.

- Designated the 50th official Water Trail site for non-motorized small boats and released the San Francisco Bay Boatsailing Access Plan.
- Reviewed and recommended 17 Priority Conservation Area grants awarded through the One Bay Area Grant Program (OBAG 2) to advance natural land conservation, restoration, agricultural preservation and regional recreation goals.

### 2020-2021 GOALS

- Advance completion of the remaining gaps in the Bay Trail and implement the Water Trail Program vision, through partnerships with local agencies and organizations.
- Provide funding to advance development of the Bay Trail and Water Trail, and expand awareness through public outreach.
- Manage 13 Priority Conservation Area grant contracts and solicit additional applications for projects within designated PCAs.
- Participate in regional initiatives to improve shoreline resiliency and protect regional recreation and active transportation resources.



# LOCAL GOVERNMENT SERVICES

## SECTION 03



### BAYREN

Bay Area Regional Energy Network (BayREN) helps Bay Area residents and communities become more energy efficient. BayREN draws on the expertise, experience, and proven track record of local Bay Area governments to build the internal capacity of local cities and counties to administer successful climate, resource and sustainability programs.

BayREN's energy efficiency programs include: single-family and multifamily energy retrofit programs, offering monetary incentives; Codes and Standards, working with local building officials to better understand and comply with the State Energy Code; a Commercial program focusing on small-to-medium sized businesses, and several financing programs, including an on-bill water efficiency program and zero interest loans for multifamily energy retrofit projects.

BayREN is primarily funded by Public Goods Charges as approved by the California Public Utilities Commission (CPUC), and currently has an annual budget of over \$23 million.

### 2019-20 HIGHLIGHTS

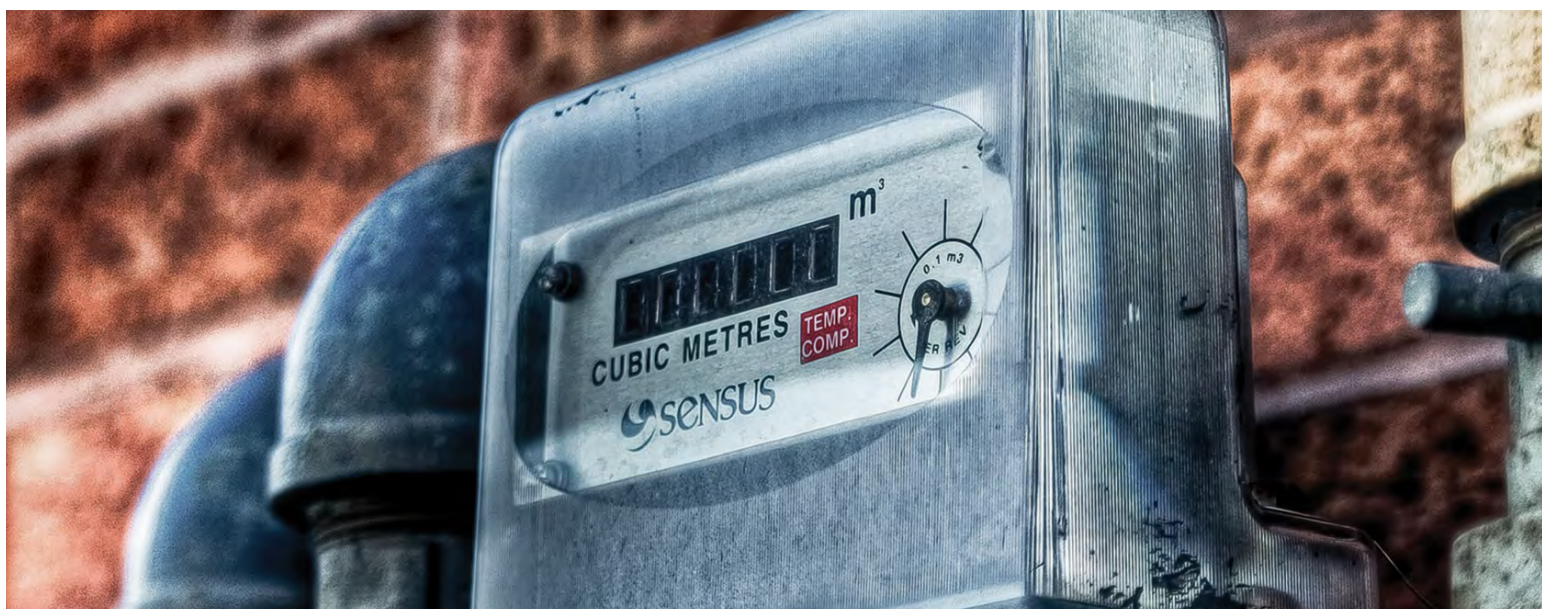
- Paid rebates of well over \$9 million to Bay Area single-family and multifamily homeowners and renters for making energy retrofits. Also paid over \$400,000 in rebates to Bay Area homeowners who have Department of Energy Home Energy Scores.

- Became a permanent program through the CPUC recognition of BayREN's value as a local government implementer of energy efficiency programs.
- Launched a partnership with Rising Sun Center for Opportunity and their Climate Careers program, providing youth employment and training.
- Rolled out the Healthy Home Program communicating the co-benefits of energy efficiency. Supported high performing participating contractors in obtaining the Building Performance Institute — Healthy Home certification.
- Continued collaboration with the Community Choice Aggregators, especially around building electrification and reach codes.
- Launched "BayREN is electrifying the Bay Area," a communication campaign informing stakeholders about decarbonization efforts.
- Completed a process evaluation to determine how to better serve the 101 cities and counties, and worked to better position BayREN's work to meet the state's climate goals.

### 2020-21 GOALS

- Obtain new grants or other funding to expand BayREN's current portfolio.
- Partner with the Bay Area Air Quality Management District and pilot Electric Vehicle offerings within the BayREN multifamily program
- Better communicate and serve the cities and counties within the Bay Area.
- Continue current successful programs.





## ABAG POWER

ABAG Publicly Owned Energy Resources (POWER) was formed in 1998 to provide leadership for local governments in energy management and aggregated energy procurement. POWER offers its members a region-wide natural gas purchasing pool, providing stable and preferential pricing of natural gas for use in cost-sensitive public facilities such as hospitals, police and fire stations, zoos and community centers. ABAG POWER's natural gas aggregation program currently serves 38 cities, counties and special districts and aims to provide rates that are both lower and more stable than the default energy provider (Pacific Gas and Electric Company – PG&E).

## 2019-20 HIGHLIGHTS

- Saw continuing stable rates, more so than PG&E's during the past fiscal year and lower than budgeted, partially due to a recently implemented international purchasing strategy.
- Upgraded the utility database to a web-based platform, providing significant benefits for members and staff.
- Identified additional natural gas transportation and storage strategies, which may further provide an ability to offer cost-competitive rates.

## 2020-21 GOALS

- Continue investigating environmental responsibility and sustainability efforts, including potentially promoting the generation of renewable natural gas where appropriate.
- Examine opportunities to expand the program's membership.
- Collaborate with another public entity to offer program participants aggregated purchasing for electric vehicles, solar photovoltaic and/or water heaters or other energy efficiency measures.



# LOCAL GOVERNMENT SERVICES

## SECTION 03



### ACFA

In 2018, staff created a new ABAG conduit finance authority — the Advancing California Financing Authority (ACFA) — to provide more secure, low-cost and convenient financing for public benefit projects. ACFA is staffed by the Finance and Local Government Services departments with professional assistance from legal and finance consultants at Nixon/Peabody, Public Financial Management and Sperry Capital. Each year, ACFA will contribute surplus fee revenue to ABAG's general fund to expand successful regional programs and create new ones.

ACFA continues the work of ABAG's Finance Authority for Nonprofits (FAN) founded in 1978. FAN issued \$8 billion in tax-exempt bond financing for 12,000 units of affordable housing, hospitals and medical clinics, private schools and cultural institutions, water and wastewater systems, transit systems and other public infrastructure. By July 1st, 2020, ACFA will manage the nearly \$2 billion in outstanding bonds currently managed by FAN.

### 2019-2020 HIGHLIGHTS

- Presented ACFA across the region to over 100 organizations to build a pipeline of eligible infrastructure projects.
- Developed relationships with city managers, elected officials, housing developers, and financial advisors.
- Built ACFA name recognition by placing ads in industry publications and exhibiting at conferences.
- Promoted ACFA services to ABAG's BayREN energy conservation program clients, expanding the potential ACFA client base.





## 2020-21 GOALS

- Assume responsibility for managing the nearly \$2 billion in outstanding bonds currently managed by ABAG FAN.
- Streamline processes and provide a simpler, easier to use service for nonprofit borrowers and municipalities as the successor agency to ABAG FAN.
- Strengthen relationships with prospective borrowers and partners.
- Continue to educate municipalities on the time and cost savings of issuing municipal debt via a conduit authority and the unique benefits of using ACFA to do so.
- Expand program exposure via conferences and keynotes to professional groups.
- Generate surplus fee revenue from new business to contribute to ABAG programs.
- Help the region's 101 cities and nine counties meet their housing and infrastructure goals by providing financing assistance.

For more information about ACFA and application process visit the website at [abag.ca.gov/acfa/](http://abag.ca.gov/acfa/)



# 04

## **LEGISLATION AND PUBLIC AFFAIRS**

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## LEGISLATION AND PUBLIC AFFAIRS

# 04

SECTION



The Legislation and Public Affairs (LPA) section provides ABAG and MTC with communications, media relations, public engagement, records management, social media, web and graphic design, along with state, local and federal legislative analysis and advocacy. These tasks include informing and engaging ABAG's membership, including local officials, advocacy organizations and the general public about ABAG's programs and services.

LPA's public engagement team works to involve the diverse communities of the nine-county San Francisco Bay Area in the work of ABAG and MTC. Strategies include sponsoring public events, forums, social media, web and digital communications, and the like, especially in regard to the region's long-range transportation plan and Sustainable Communities Strategy, which ABAG adopts jointly with MTC. A graphics team develops maps, visuals, reports and video to enhance communications efforts.

Legislative staff monitors and analyzes state and federal legislation for its impact on Bay Area transportation, land use, housing and other issues, as well as overall long-range planning objectives. Staff coordinates with other local, regional and statewide organizations, and develops legislative proposals and analyses, and recommends positions on pending legislation to ABAG's Legislation Committee (as well as to MTC's Legislation Committee, as appropriate), obtains Executive Board approval, and communicates adopted positions to the appropriate legislative bodies. Advocacy includes visits by staff and Executive Board Members with state and federal elected officials.

The ABAG/MTC Library provides library and research services for the ABAG Executive Board and staff, as well as for the Commission, partner agencies, and the public.





# LEGISLATION AND PUBLIC AFFAIRS

## SECTION 04



### PUBLIC OUTREACH

#### 2019-20 HIGHLIGHTS

- Planned and coordinated two General Assemblies, including one on changes to the Regional Housing Needs Allocation (RHNA).
- Worked closely with Planning staff to provide outreach and support for the RHNA process, including the Housing Methodology Committee meetings and new webpages. Conducted community-based organization outreach to groups throughout the Bay Area.
- Provided outreach and support for Horizon and PBA 2050 long-range planning. This included a new PBA 2050 website and extensive community outreach activities.
- Held a series of strategy workshops in spring and a second series of “pop-up” events in fall to seek feedback on strategy analyses conducted as part of the Horizon Futures planning process.
- Produced regular news updates and stories on the ABAG website.
- Disseminated timely communications through extensive news blasts.
- Continued to support the various programs and projects with press releases, website updates, news stories and through other communication channels.

#### 2020-21 GOALS

- Plan and coordinate General Assembly, other regional forums and outreach activities.
- Facilitate access to ABAG programs, projects, initiatives and resources using the website and social media.
- Provide outreach and support for Horizon and Plan Bay Area 2050. Upcoming outreach will seek further feedback on strategies integrated into the Plan Bay Area 2050 Draft Blueprint, as well as feedback on potential outcomes associated with those strategies.
- Continue to distribute a bi-monthly electronic newsletter with updates and planning information.



## LEGISLATION

### 2019-20 HIGHLIGHTS

- Developed Joint Legislative Advocacy Program for ABAG and MTC, articulating the policy goals and strategies at the state and federal levels to support both agencies.
- As follow up to the CASA Compact, convened the Housing Legislative Working Group, a 27-member ad hoc committee comprised of two city council representatives and one supervisor from each county, to provide detailed input on housing legislation before staff brought it to the ABAG Legislation Committee and Executive Board for action.
- Successfully negotiated amendments to numerous housing bills including AB 1487 (Chiu), related to authorizing ABAG and MTC to place a regional housing funding measure on the ballot, AB 1486 (Ting) related to surplus public land, and AB 68 related to streamlining accessory dwelling units, among others.
- Helped secure \$25 million for ABAG for housing-related planning purposes in the FY 2019-20 State Budget, along with a similar amount for local Bay Area jurisdictions.

### 2020-21 GOALS

Implement the ABAG-MTC Joint 2020 Advocacy Program at the state and federal levels, including tracking, analyzing and recommending bill positions. Focus on:

- Housing supply, affordability, and protection of existing residents against displacement pressures, including: funding, incentivizing production, reform of state housing law, lowering housing construction costs, tenant protection policies, and facilitating greater housing production and preservation.
- Resilience — supporting the Bay Area's earthquake readiness with a focus on residential seismic retrofits; supporting legislation aimed at reducing exposure to wildfire risk; and supporting increased funding for climate adaptation and support of a strong regional role in adaptation planning and funding in partnership with local agencies.
- Seamless mobility and transportation funding — supporting efforts to better integrate public transit and express lanes from the customer perspective and authorizing a regional funding measure on the ballot.
- At the federal level, advocate for expanding the Low-Income Housing Tax Credit Program and reauthorization of the Fixing America's Surface Transportation (FAST) Act.



# 05

**BUDGET**

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# ABAG ADMINISTRATION PROPOSED BUDGET

	APPROVED BUDGET FY 2019-20	PROPOSED BUDGET FY 2020-21	DIFFERENCE	CHANGE % INCREASE/ (DECREASE)
<b>REVENUE</b>				
Membership Dues	\$ 2,882,875	\$ 2,946,748	\$ 63,873	2%
Interest Revenue	48,000	50,000	2,000	4%
REAP Grant	23,700,000	20,250,000	(3,450,000)	-15%
Other Revenue	614,500	550,000	(64,500)	-10%
<b>TOTAL REVENUE</b>	<b>\$ 27,245,375</b>	<b>\$ 23,796,748</b>	<b>\$ (3,448,627)</b>	<b>-13%</b>
<b>EXPENSE</b>				
OPEB	611,000	550,000	(61,000)	-10%
PERS	2,025,000	1,675,000	(350,000)	-17%
Travel	3,150	3,500	350	11%
Meals	14,000	14,000	—	0%
General Assembly/Conferences	20,000	25,000	5,000	N/A
Beale Assessments	348,400	359,000	10,600	3%
Memberships	27,500	60,500	33,000	120%
Consultant/Professional Fees	200,000	382,000	182,000	91%
REAP Subrecipient	2,450,000	2,450,000	—	0%
REAP General	17,800,000	17,800,000	—	0%
Board Expense	80,000	80,000	—	0%
Audit	230,000	200,000	(30,000)	-13%
Bank Service Charges	20,000	20,000	—	0%
Insurance	150,000	165,000	15,000	10%
Miscellaneous	1,000	5,000	4,000	400%
<b>TOTAL EXPENSE</b>	<b>\$ 23,980,050</b>	<b>\$ 23,789,000</b>	<b>(191,050)</b>	<b>-1%</b>
<b>TRANSFERS IN</b>	1,000,000	25,000	(975,000)	-98%
<b>TRANSFERS (OUT)</b>	(3,980,000)	(714,583)	3,265,417	-82%
<b>TOTAL EXPENSE AND TRANSFERS</b>	<b>26,960,050</b>	<b>24,478,583</b>	<b>(2,481,467)</b>	<b>-9%</b>
Surplus/(Deficit) before Depreciation	285,325	(681,835)	(967,160)	-339%
Depreciation	—	350,000	350,000	100%
<b>YEAR END BALANCE</b>	<b>\$285,325</b>	<b>\$(1,031,835)</b>	<b>\$(1,317,160)</b>	<b>-462%</b>

# BAYREN PROPOSED BUDGET

	APPROVED BUDGET FY 2019-20	PROPOSED BUDGET FY 2020-21	DIFFERENCE	CHANGE % INCREASE/ (DECREASE)
<b>REVENUE</b>				
CPUC Grant	\$ 32,402,838	\$ 23,215,583	\$ (9,187,255)	-28%
Other Grant	424,637	246,692	(177,945)	-42%
Other Revenue	27,350	—	(27,350)	-100%
<b>TOTAL REVENUE</b>	<b>\$32,854,825</b>	<b>\$23,462,275</b>	<b>\$(9,392,550)</b>	<b>-29%</b>
<b>EXPENSE</b>				
Travel	\$ 11,000	\$ 15,380	\$ 4,380	40%
Conference/Trning Exps & Fees	8,000	10,000	2,000	25%
Meals	4,000	5,000	1,000	25%
Advertising/Public Awareness	100,000	100,000	—	0%
Software Licenses	500	250	(250)	-50%
Memberships	11,000	10,000	(1,000)	-9%
Consultant/Professional Fees	7,281,188	4,341,857	(2,939,331)	-40%
Single Family Incentive	5,402,020	3,804,923	(1,597,097)	-30%
Multi Family Incentive	3,750,000	3,825,000	75,000	2%
Green Labeling Incentive	—	500,000	500,000	N/A
Commercial Incentives	950,640	1,387,121	436,481	46%
Passthru/Contrib-Othr Agncies	8,261,123	7,669,806	(591,317)	-7%
Miscellaneous	25,816	25,000	(816)	-3%
<b>TOTAL EXPENSE</b>	<b>\$25,805,287</b>	<b>\$21,694,337</b>	<b>\$(4,110,950)</b>	<b>84%</b>
<b>STAFF COST</b>				
Staff Cost	659,596	746,052	86,456	13%
Overhead	352,803	422,714	69,911	20%
<b>TOTAL STAFF COST</b>	<b>1,012,399</b>	<b>1,168,766</b>	<b>156,367</b>	<b>15%</b>
<b>TOTAL EXPENSE</b>	<b>26,817,686</b>	<b>22,863,103</b>	<b>(3,954,583)</b>	<b>-15%</b>
<b>YEAR END BALANCE</b>	<b>\$ 6,037,139</b>	<b>\$ 598,172</b>	<b>\$ (5,437,467)</b>	<b>-90%</b>



# SAN FRANCISCO ESTUARY PARTNERSHIP PROPOSED BUDGET

	APPROVED BUDGET FY 2019-20	PROPOSED BUDGET FY 2020-21	DIFFERENCE	CHANGE % INCREASE/ (DECREASE)
<b>REVENUE</b>				
Grant Revenue	\$46,310,541	\$ 35,187,500	\$ (11,123,041)	-24%
<b>TOTAL GRANT REVENUE</b>	<b>\$ 46,310,541</b>	<b>\$ 35,187,500</b>	<b>\$(11,123,041)</b>	<b>-24%</b>
<b>EXPENSE</b>				
Travel	30,133	28,700	(1,433)	-5%
Meals	1,977	800	(1,177)	-60%
Conference/Trning Exps & Fees	6,500	—	(6,500)	-100%
Supplies	7,179	6,000	(1,179)	-16%
Consultant/Professional Fees	714,515	917,027	(202,512)	-28%
Passthru/Contrib-Othr Agncies	16,178,062	16,658,556	507,886	3%
Printing and Reproduction	14,500	15,000	500	3%
Graphics	2,500	2,500	—	0%
Mailing/Postage	5,300	5,760	460	9%
<b>TOTAL DIRECT EXPENSE</b>	<b>\$16,960,666</b>	<b>\$17,634,343</b>	<b>\$ 673,677</b>	<b>4%</b>
<b>STAFF COST</b>				
Staff Cost	2,063,821	1,910,604	(153,217)	-7%
Overhead	1,103,892	1,082,549	(21,343)	-2%
<b>TOTAL STAFF COST</b>	<b>3,167,713</b>	<b>2,993,153</b>	<b>(174,560)</b>	<b>-6%</b>
<b>TOTAL EXPENSE</b>	<b>20,128,379</b>	<b>20,627,496</b>	<b>499,117</b>	<b>2%</b>
<b>SURPLUS/(DEFICIT) BEFORE TRANSFER</b>	<b>26,182,162</b>	<b>14,560,004</b>	<b>(11,622,158)</b>	<b>-44%</b>
<b>TRANSFER (OUT)</b>	<b>(100,000)</b>	<b>(100,000)</b>	<b>—</b>	<b>0%</b>
<b>YEAR END BALANCE</b>	<b>\$ 26,082,162</b>	<b>\$ 14,460,004</b>	<b>\$ (11,622,158)</b>	<b>-45%</b>

# **SAN FRANCISCO ESTUARY PARTNERSHIP PROPOSED GRANT REVENUE SUMMARY**

FUND SOURCE   GRANT NUMBER	LTD GRANT	LTD ACTUAL	ENCUMBRANCE	GRANT BALANCE THRU FY 2019 - 20	ADDITIONAL GRANT FY 2020 - 21	STAFF BUDGET FY 2020 - 21	CONSULTANT BUDGET FY 2020 - 21	GRANT BALANCE FY 2020 - 21
1336 EPA W999T26201	\$1,101,943	\$ 481,280	\$ 146,927	\$ 473,735	—	\$ 39,933	\$ 216,990	\$ 216,812
1339 EPA W999T53101	1,509,292	546,538	465,406	497,348	—	86,360	410,987	1
1343 EPA 99T59901	1,935,000	1,445,877	111,349	377,774	662,500	552,165	214,731	273,378
1345 EPA 99T87701	1,481,109	10,005	—	1,471,104	—	311,887	738,239	420,978
1346 EPA 99T93501	489,671	494	—	489,177	—	169,113	232,220	87,844
<b>EPA TOTAL</b>	<b>\$ 6,517,014</b>	<b>\$ 2,484,194</b>	<b>\$ 723,682</b>	<b>\$ 3,309,138</b>	<b>\$ 662,500</b>	<b>\$ 1,159,458</b>	<b>\$ 1,813,167</b>	<b>\$ 999,013</b>
1376 DOI C8962434	224,994	89,194	—	135,800	225,000	248,432	69,280	43,088
1377 DOI C8961419	20,000	—	20,000	—	—	—	—	—
<b>DOI TOTAL</b>	<b>\$ 244,994</b>	<b>\$ 89,194</b>	<b>\$20,000</b>	<b>\$135,800</b>	<b>\$ 225,000</b>	<b>\$ 248,432</b>	<b>\$ 69,280</b>	<b>\$ 43,088</b>
2905 DWR 4600010575	7,505,593	4,529,936	2,862,098	113,560	—	57,509	56,050	1
2906 DWR 4600010883	7,681,190	6,404,050	401,218	875,922	—	226,215	134,053	515,654
2907 DWR 4600011486	20,934,168	7,363,170	6,243,457	7,327,540	—	216,089	5,860,307	1,251,144
2913 DWR 4600013248	3,020,000	14,835	—	3,005,165	1,200,000	123,318	2,333,096	1,748,751
<b>DWR TOTAL</b>	<b>\$ 39,140,951</b>	<b>\$ 18,311,990</b>	<b>\$ 9,506,773</b>	<b>\$ 11,322,187</b>	<b>\$ 1,200,000</b>	<b>\$ 623,131</b>	<b>\$ 8,383,506</b>	<b>\$ 3,515,550</b>
2305 Caltrans 04-2453	1,661,820	101,146	1,526,368	34,306	—	—	34,306	0
5012 Santa Clara Valley Water Distr	602,532	—	—	602,532	—	235,561	32,387	334,584
2995 CA Natural Res Agency U59232	541,365	8,917	485,000	47,448	—	4,585	42,862	1
State Coastal Conservancy	500,000	—	—	500,000	—	51,781	190,956	257,263
<b>OTHER GRANT TOTAL</b>	<b>\$ 3,305,717</b>	<b>\$ 110,063</b>	<b>\$ 2,011,368</b>	<b>\$ 1,184,286</b>	<b>—</b>	<b>\$ 291,927</b>	<b>\$ 300,511</b>	<b>\$ 591,848</b>
CVA National Collaboration					100,000	—	40,000	60,000
IRWM Prop 1 Round 2 & DACTIP Implementation					29,250,000	—	6,134,545	23,115,455
CVA O&M					100,000	—	90,000	10,000
New Delta Stewardship Council science support grant					550,000	—	128,334	421,666
BWQIF 2020 RFP - GI WQ monitoring with SFEI					1,500,000	—	325,000	1,175,000
BWQIF 2020 RFP - PAHL Phase III					1,400,000	—	300,000	1,100,000
CA Resilience Challenge					200,000	—	50,000	150,000
<b>NEW GRANTS IN FY 2020-21 TOTAL</b>					<b>\$ 33,100,000</b>	<b>—</b>	<b>\$ 7,067,879</b>	<b>\$ 26,032,121</b>
<b>BATA TRANSFER FOR O.H.</b>						<b>670,205</b>		
<b>TOTAL REVENUE</b>	<b>\$ 49,208,676</b>	<b>\$ 20,995,441</b>	<b>\$ 12,261,823</b>	<b>\$ 15,451,411</b>	<b>\$ 35,187,500</b>	<b>\$ 2,993,153</b>	<b>\$ 17,634,343</b>	<b>\$ 31,181,620</b>

# **SAN FRANCISCO ESTUARY – CONFERENCE AND PROGRAMS**

	APPROVED BUDGET FY 2019-20	PROPOSED BUDGET FY 2020-21	DIFFERENCE	CHANGE % INCREASE/ (DECREASE)
<b>REVENUE</b>				
Other Revenue	\$ 710,900	\$ 475,000	\$ (235,900)	-33%
<b>TOTAL GRANT REVENUE</b>	<b>\$ 710,900</b>	<b>\$ 475,000</b>	<b>\$ (235,900)</b>	<b>-33%</b>
<b>EXPENSE</b>				
Meals/Catering	2,000	50,000	48,000	2400%
Travel	-	15,000	15,000	N/A
Conference/Trning Exps & Fees	-	25,000	25,000	N/A
Consultant/Professional Fees	230,275	205,000	(25,275)	-11%
Miscellaneous	-	26,825	26,825	N/A
<b>TOTAL DIRECT EXPENSE</b>	<b>\$ 232,275</b>	<b>\$ 321,825</b>	<b>\$ 89,550</b>	<b>39%</b>
<b>STAFF COST</b>				
Staff Cost	63,302	96,479	33,177	52%
Overhead	33,859	54,696	20,837	62%
<b>TOTAL STAFF COST</b>	<b>\$ 97,161</b>	<b>\$ 151,175</b>	<b>\$ 54,014</b>	<b>56%</b>
<b>SURPLUS/(DEFICIT) BEFORE TRANSFER</b>	<b>329,436</b>	<b>473,000</b>	<b>143,564</b>	<b>44%</b>
<b>TRANSFER IN</b>	<b>100,000</b>	<b>100,000</b>	<b>—</b>	<b>0%</b>
<b>YEAR END BALANCE</b>	<b>\$ 481,464</b>	<b>\$ 102,000</b>	<b>\$ (379,464)</b>	<b>-79%</b>

\* Transfer to ABAG Administration

# **PROPOSED ABAG MEMBERSHIP DUES**

		<b>DUES (SHOWN IN \$)</b>		
<b>JURISDICTION</b>	<b>ESTIMATED POPULATION 2021</b>	<b>APPROVED FY 2019-20</b>	<b>PROPOSED FY 2020-21</b>	<b>DIFFERENCE</b>
<b>County of Alameda</b>	<b>1,669,301</b>	<b>\$323,308</b>	<b>\$272,939</b>	<b>(\$50,369)</b>
Alameda	79,316	\$18,141	\$21,574	\$3,433
Albany	19,393	\$5,058	\$5,911	\$853
Berkeley	123,328	\$25,823	\$31,108	\$5,285
Dublin	64,577	\$14,820	\$17,616	\$2,796
Emeryville	11,885	\$3,474	\$4,005	\$531
Fremont	232,532	\$40,906	\$50,696	\$9,790
Hayward	159,433	\$31,674	\$38,468	\$6,794
Livermore	91,039	\$20,810	\$24,750	\$3,940
Newark	48,712	\$11,435	\$13,550	\$2,115
Oakland	432,897	\$61,094	\$78,982	\$17,888
Piedmont	11,420	\$3,322	\$3,832	\$510
Pleasanton	80,492	\$18,213	\$21,693	\$3,480
San Leandro	89,825	\$19,999	\$23,874	\$3,876
Union City	74,916	\$16,893	\$20,130	\$3,237
<b>County of Contra Costa</b>	<b>1,155,879</b>	<b>\$224,067</b>	<b>\$189,195</b>	<b>(\$34,872)</b>
Antioch	113,901	\$24,539	\$29,435	\$4,896
Brentwood	63,662	\$14,777	\$17,538	\$2,760
Clayton	11,653	\$3,347	\$3,867	\$520
Concord	129,889	\$26,885	\$32,443	\$5,559
Danville	45,270	\$10,746	\$12,714	\$1,968
El Cerrito	25,459	\$6,379	\$7,494	\$1,114
Hercules	26,224	\$6,688	\$7,839	\$1,151
Lafayette	26,327	\$6,540	\$7,691	\$1,151
Martinez	38,490	\$9,332	\$11,010	\$1,678
Moraga	16,939	\$4,595	\$5,345	\$749
Oakley	41,759	\$10,150	\$11,971	\$1,821
Orinda	19,475	\$5,091	\$5,948	\$857
Pinole	19,498	\$5,099	\$5,957	\$858
Pittsburg	72,541	\$16,820	\$19,965	\$3,145
Pleasant Hill	35,055	\$8,653	\$10,184	\$1,532
Richmond	110,436	\$24,234	\$28,991	\$4,757

# PROPOSED ABAG MEMBERSHIP DUES

		DUES (SHOWN IN \$)		
JURISDICTION	ESTIMATED POPULATION 2021	APPROVED FY 2019-20	PROPOSED FY 2020-21	DIFFERENCE
San Ramon	83,957	\$18,945	\$22,573	\$3,628
Walnut Creek	70,121	\$16,399	\$19,442	\$3,043
<b>County of Marin</b>	<b>262,879</b>	<b>\$52,047</b>	<b>\$44,140</b>	<b>(\$7,907)</b>
Belvedere	2,148	\$1,261	\$1,371	\$110
Fairfax	7,721	\$2,473	\$2,823	\$350
Larkspur	12,578	\$3,554	\$4,113	\$560
Mill Valley	14,675	\$4,140	\$4,793	\$653
Novato	54,115	\$12,972	\$15,327	\$2,356
Ross	2,526	\$1,350	\$1,477	\$127
San Anselmo	12,902	\$3,699	\$4,275	\$575
San Rafael	60,046	\$14,269	\$16,880	\$2,611
Sausalito	7,416	\$2,404	\$2,740	\$337
Tiburon	9,362	\$2,947	\$3,370	\$423
<b>County of Napa</b>	<b>140,779</b>	<b>\$28,231</b>	<b>\$24,005</b>	<b>(\$4,226)</b>
American Canyon	20,629	\$5,493	\$6,403	\$910
Calistoga	5,453	\$1,979	\$2,231	\$252
Napa	79,490	\$18,469	\$21,916	\$3,447
St Helena	6,133	\$2,155	\$2,437	\$282
Yountville	2,916	\$1,427	\$1,570	\$143
<b>County of San Francisco</b>	<b>883,869</b>	<b>\$172,508</b>	<b>\$145,869</b>	<b>(\$26,640)</b>
San Francisco - City	883,869	\$108,606	\$144,768	\$36,162
<b>County of San Mateo</b>	<b>774,485</b>	<b>\$151,176</b>	<b>\$127,834</b>	<b>(\$23,343)</b>
Atherton	7,070	\$2,383	\$2,706	\$323
Belmont	27,174	\$6,929	\$8,121	\$1,192
Brisbane	4,691	\$1,835	\$2,055	\$220
Burlingame	30,317	\$7,581	\$8,908	\$1,327
Colma	1,512	\$1,119	\$1,201	\$83
Daly City	109,122	\$23,782	\$28,479	\$4,697

# PROPOSED ABAG MEMBERSHIP DUES

		DUES (SHOWN IN \$)		
JURISDICTION	ESTIMATED POPULATION 2021	APPROVED FY 2019-20	PROPOSED FY 2020-21	DIFFERENCE
Half Moon Bay	12,631	\$3,618	\$4,181	\$563
Hillsborough	11,769	\$3,372	\$3,897	\$525
Menlo Park	35,790	\$8,697	\$10,258	\$1,561
Millbrae	23,154	\$5,911	\$6,927	\$1,016
Pacifica	38,674	\$9,404	\$11,091	\$1,686
Portola Valley	4,659	\$1,852	\$2,071	\$219
Redwood City	85,319	\$19,740	\$23,438	\$3,698
San Bruno	45,257	\$11,125	\$13,101	\$1,976
San Carlos	29,864	\$7,492	\$8,799	\$1,307
San Mateo	104,570	\$23,290	\$27,802	\$4,512
S. San Francisco	67,078	\$15,636	\$18,546	\$2,910
Woodside	5,615	\$2,044	\$2,304	\$260
<b>County of Santa Clara</b>	<b>1,954,286</b>	<b>\$380,888</b>	<b>\$321,974</b>	<b>(\$58,914)</b>
Campbell	43,250	\$10,365	\$12,247	\$1,883
Cupertino	59,879	\$14,150	\$16,752	\$2,602
Gilroy	55,928	\$13,198	\$15,628	\$2,430
Los Altos	31,190	\$7,821	\$9,186	\$1,365
Los Altos Hills	8,785	\$2,705	\$3,101	\$396
Los Gatos	30,988	\$7,650	\$9,004	\$1,354
Milpitas	76,231	\$17,291	\$20,588	\$3,296
Monte Sereno	3,787	\$1,596	\$1,777	\$180
Morgan Hill	45,742	\$10,772	\$12,759	\$1,987
Mountain View	81,992	\$18,708	\$22,256	\$3,548
Palo Alto	69,397	\$16,197	\$19,208	\$3,011
San Jose	1,043,058	\$126,076	\$168,704	\$42,628
Santa Clara	128,717	\$26,950	\$32,465	\$5,516
Saratoga	31,407	\$7,837	\$9,211	\$1,374
Sunnyvale	155,567	\$30,415	\$37,033	\$6,618

# PROPOSED ABAG MEMBERSHIP DUES

		DUES (SHOWN IN \$)		
JURISDICTION	ESTIMATED POPULATION 2021	APPROVED FY 2019-20	PROPOSED FY 2020-21	DIFFERENCE
<b>County of Solano</b>	<b>441,307</b>	<b>\$86,220</b>	<b>\$72,921</b>	<b>(\$13,299)</b>
Benicia	27,570	\$6,954	\$8,162	\$1,208
Dixon	19,794	\$5,247	\$6,120	\$873
Fairfield	117,149	\$24,990	\$30,020	\$5,030
Rio Vista	9,416	\$2,844	\$3,267	\$423
Suisun City	29,447	\$7,334	\$8,622	\$1,288
Vacaville	98,807	\$22,418	\$26,691	\$4,273
Vallejo	119,544	\$25,441	\$30,573	\$5,132
<b>County of Sonoma</b>	<b>500,675</b>	<b>\$98,564</b>	<b>\$83,492</b>	<b>(\$15,071)</b>
Cloverdale	9,257	\$2,832	\$3,248	\$417
Cotati	7,919	\$2,513	\$2,872	\$358
Healdsburg	12,501	\$3,489	\$4,044	\$555
Petaluma	62,247	\$14,706	\$17,411	\$2,705
Rohnert Park	43,339	\$10,567	\$12,458	\$1,891
Santa Rosa	175,625	\$34,072	\$41,538	\$7,465
Sebastopol	7,885	\$2,529	\$2,887	\$358
Sonoma	11,556	\$3,338	\$3,854	\$516
Windsor	28,565	\$7,080	\$8,328	\$1,249
<b>TOTAL</b>	<b>7,783,460</b>	<b>\$2,882,875</b>	<b>\$2,947,448</b>	<b>\$64,574</b>
<b>Total County Population</b>	7,783,460	\$1,517,009	\$1,282,368	(\$234,641)
<b>Total City Population</b>	7,039,214	\$1,365,866	\$1,665,080	\$299,214
<b>TOTAL DUES REVENUE</b>		<b>\$2,882,875</b>	<b>\$2,947,448</b>	<b>\$64,574</b>
<b>County Per Capita Rate</b>		\$0.1952	\$0.1648	—
<b>City Per Capita Rate</b>		\$0.1943	\$0.2365	—
CPI		—	1.021000	—
Population		—	1.001399	—

## NOTES



## NOTES



**Association of Bay Area Governments**

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# Metropolitan Transportation Commission

375 Beale Street, Suite 800  
San Francisco, CA 94105

## Legislation Details (With Text)

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**File #:** 20-0725      **Version:** 1      **Name:**  
**Type:** Report      **Status:** Committee Approval  
**File created:** 4/28/2020      **In control:** ABAG General Assembly  
**On agenda:** 6/11/2020      **Final action:**  
**Title:** City and Town Adoption of Proposed Budget and Work Program for Fiscal Year 2020-2021  
**Sponsors:**  
**Indexes:**  
**Code sections:**  
**Attachments:**

Date	Ver.	Action By	Action	Result
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City and Town Adoption of Proposed Budget and Work Program for Fiscal Year 2020-2021

Therese W. McMillan and Brian Mayhew

City and Town Approval





# Metropolitan Transportation Commission

375 Beale Street, Suite 800  
San Francisco, CA 94105

## Legislation Details (With Text)

**File #:** 20-0726      **Version:** 1      **Name:**  
**Type:** Report      **Status:** Committee Approval  
**File created:** 4/28/2020      **In control:** ABAG General Assembly  
**On agenda:** 6/11/2020      **Final action:**  
**Title:** County Approval of Proposed ABAG Bylaws Amendment  
**Sponsors:**  
**Indexes:**  
**Code sections:**  
**Attachments:** [GA 20200611 Item 8a 1 Summary Sheet Bylaws Amendment Budget v1.pdf](#)  
[GA 20200611 Item 8a 2 Attachment ABAG Bylaws Proposed Budget Change v1.pdf](#)

Date	Ver.	Action By	Action	Result
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County Approval of Proposed ABAG Bylaws Amendment

Therese W. McMillan

County Approval

## Association of Bay Area Governments

### General Assembly

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June 11, 2020

Agenda Item 8.a. and 8.b.

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### ABAG Bylaws

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**Subject:** Approval of Proposed ABAG Bylaws Amendment

**Background:** The ABAG Bylaws were last revised on May 31, 2018. Staff is recommending the Bylaws be amended to provide the ABAG Executive Board with the authority to amend the detailed budget as necessary to accommodate new or additional revenue sources received after the July 1 adoption of the detailed budget.

In November 2019, in response to the inclusion in the 2019-2020 Budget Act of \$125 million in State funds to support Regional Housing Needs Allocation (RHNA) of which ABAG was eligible for \$23.7 million, staff recommended that ABAG amend its FY 2019-20 operating budget and apply for the eligible funds. To accomplish that, because the ABAG Bylaws currently do not contemplate a mid-year budget amendment where additional revenues become available, the General Assembly was required to approve a budget amendment to authorize an increase in the total revenue and expense level.

At its November 21, 2019 meeting, the ABAG Executive Board approved a motion recommending ABAG General Assembly adoption of amendments to the Fiscal Year 2019-20 Operating Budget to take the additional \$23.7 million in funds to support RHNA into account. The ABAG General Assembly approved the recommended budget amendment on February 7, 2020.

At its meeting on April 23, 2020, the ABAG Executive Board recommended General Assembly approval of the proposed Bylaws amendment (Attachment).

**Issues:** In order to facilitate future budget augmentations in instances when additional revenues become available, staff recommends the Executive Board to have authority to amend the detailed budget as necessary to accommodate new or additional revenue sources. The proposed changes to the Bylaws to provide the Executive Board with this authority are shown in the attached redline with underscoring indicating added provisions in Articles VII A (6) (c) and XI B (5).

**Association of Bay Area Governments**

**General Assembly**

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**June 11, 2020**

**Agenda Item 8.a. and 8.b.**

**ABAG Bylaws**

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**Recommended Action:** The ABAG General Assembly is requested to approve the proposed amendments to the ABAG Bylaws, indicating added provisions in Articles VII A (6) (c) and XI B (5), as reported.

**Attachments:** Proposed ABAG Bylaws Amendments

**Reviewed:**

  
Therese W. McMillan



# BYLAWS OF THE ASSOCIATION OF BAY AREA GOVERNMENTS

As Amended ~~May 31, 2018~~[Insert date of 2020 GA]

## ARTICLE I. PURPOSE

The Association of Bay Area Governments (hereinafter "Association") is hereby created as a separate entity established by agreement among its members pursuant to the Joint Exercise of Powers Act, California Government Code Sections 6500, et seq. (hereinafter "Act"). The Association is organized for the purposes of establishing a permanent forum for discussion and study of regional and subregional problems of interest and concern to the counties and cities of the San Francisco Bay Area, developing policies and actions, and providing services and undertaking actions addressing such problems.

## ARTICLE II. DEFINITIONS

A. "Agreement" means the Agreement with the Association of Bay Area Governments entered into under the Act by the Association Members.

B. "Association" means the Association of Bay Area Governments as established by the Agreement and these Bylaws.

C. "Executive Board" means the Association's President, Vice President and Immediate Past President and the body of representatives which meet from time to time as provided in these Bylaws to govern the affairs of the Association between meetings of the General Assembly.

D. "General Assembly" means the body of the delegates of the Members of the Association as set forth in these Bylaws.

E. City, county, or city and county members of the Association may be referred to as "Members."

F. "Delegate" means a delegate of a Member of the Association to the General Assembly, or the alternate acting in the delegate's absence.

G. "Representative" means a representative to the Executive Board, or the alternate acting in the representative's absence.

H. "Regional Plan" means the comprehensive plan for the San Francisco Bay Region adopted and amended from time to time by the Association.

I. "Regional Problem" means an issue concerning the public health, safety or welfare of substantially all of the Association's Members, a solution to which may require intergovernmental cooperation or assistance of the Association.

## **BYLAWS OF THE ASSOCIATION OF BAY AREA GOVERNMENTS**

**J.** "Subregional Problem" means an issue concerning the public health, safety or welfare of one or more of the Association's Members, a solution to which may require intergovernmental cooperation or assistance of the Association.

### **ARTICLE III. MEMBERSHIP**

#### **A. MEMBERS**

(1) The counties of Alameda, Contra Costa, Marin, Napa, San Mateo, Santa Clara, Solano, and Sonoma, the City and County of San Francisco, and within the area of such counties all cities and incorporated towns (hereinafter referred to as "cities") now existing or formed in the future are eligible for membership in the Association.

(2) All eligible cities and counties become Members of the Association upon execution of the Agreement and payment of the annual assessment and annual membership fee.

#### **B. COOPERATING MEMBERS**

(1) Subject to the approval of the Executive Board or the Executive Director as set forth in Article III.B(4), any governmental entity, public agency, or non-profit organization not eligible for membership under Article III.A of these Bylaws may elect to join the Association as a Cooperating Member.

(2) Cooperating Members shall be entitled to attend all meetings of the General Assembly and of the Executive Board, but shall not be entitled to vote or participate in debate. No Cooperating Member shall be considered a "contracting party" as that term is used in the Act.

(3) Cooperating Members shall be entitled to receive data, studies, planning documents, special services, and other written materials and services of the Association subject to policies adopted by the Executive Board.

(a) The Executive Director of the Association may approve the admission of any governmental entity or public agency electing to join the Association as a Cooperating Member pursuant to this Article III.B.

(b) The Executive Board of the Association may approve the admission of any non-profit organization electing to join the Association as a Cooperating Member pursuant to this Article III.B.

### **ARTICLE IV. POWERS**

#### **A. GENERAL**

The Association may exercise in its own name the following powers when the exercise of these powers is necessary to, in furtherance of, or in support of the Association, the exercise of any other powers provided for in these Bylaws or the Agreement, or any other authorized activity

## **BYLAWS OF THE ASSOCIATION OF BAY AREA GOVERNMENTS**

undertaken by the Association: make and enter into contracts, memoranda of understanding, and other agreements; employ and appoint employees and agents; acquire, hold, protect, dispose of, construct, operate, and maintain real and personal property; incur debts, liabilities, obligations, and encumber or hypothecate real or personal property; sue and be sued; and, accept grants, gifts, donations, and other monies.

### **B. INFORMATION GATHERING**

The Association may request, collect, store, correlate, transfer, and otherwise manage information and data in any manner necessary to, in furtherance of, or in support of the exercise of any other power under this Article or any other authorized activity undertaken by the Association.

### **C. STUDIES**

The Association may perform studies to identify and/or analyze regional or subregional problems, the purpose and subject matter of such studies to be determined as provided in these Bylaws.

### **D. REGIONAL PLANNING**

The Association shall have the power to perform regional or subregional planning without limitation as to subject matter:

- (1) that it is eligible or authorized to do; or,
- (2) that it is required to do under State or Federal authority; or,
- (3) that is authorized under other provisions of these Bylaws or as a result of the Association's studies of regional or subregional problems.

### **E. POLICIES AND ACTIONS**

- (1) The Association may develop and adopt policies and/or actions.
- (2) The Association may advocate and otherwise act to advance its positions, studies, plans, and policies both within and outside the region and may accept delegations of authority from Federal, State, regional, or local bodies to this end.

### **F. INTERAGENCY COOPERATION**

- (1) The Association may appoint representatives, in its own name, to other agencies, Boards, commissions, or official bodies to which it is required or eligible to make appointments.
- (2) The Association may perform and participate in governmental coordination and respond to efforts at such coordination.

## **BYLAWS OF THE ASSOCIATION OF BAY AREA GOVERNMENTS**

(3) In the exercise of its powers under Article IV.F(1) and (2), the Association may request or transmit information or studies; exercise any voting or veto power given to it; participate in grant applications, administration, and disbursements; and, do any other acts necessary to or in support of the exercise of such powers.

### **G. INFORMATION, SERVICES, AND ASSISTANCE**

(1) The Association may provide information, assistance, services, studies, plans, recommendations, and reports or such other information, assistance, and services requested by specific Members or nonmembers. Information, services, and assistance may include, without limitation, preparing or making of grant applications on behalf of or in conjunction with Members, training programs for local government staff, technical assistance on particular projects, or review of particular projects. The Association may provide information, assistance and services in conjunction with other entities and may organize and/or participate in committees, task forces, and subsidiary entities necessary to or in support of this or its other powers.

(2) The Association may charge reasonable fees for information, services, and assistance that it provides.

### **H. POWER TO FINANCE PROPERTY FOR MEMBERS**

The Association shall have the power to finance and acquire, by lease purchase, installment sale or other financing agreements, both real and personal property necessary or convenient for the operation of the Members and Cooperating Members, and to sell or lease such property to such members pursuant to installment sale or lease purchase agreements between the Association and the members acquiring such property.

### **I. SELF-INSURANCE POOLS**

Pursuant to Government Code Sections 989-991.2 and Labor Code Section 3700, as may be amended from time to time, ABAG shall have the power to provide insurance for some or all of its Members through self-insurance or the purchase of insurance, excess insurance or reinsurance against public liability, errors and omissions, inverse condemnation or workers' compensation; and, further, shall have such other reasonable and necessary powers, which are necessary or convenient to further, support or implement the self-insurance program, including without limitation, financing self-insurance reserve funds through the issuance of certificates of participation, or other instruments of indebtedness.

### **J. OTHER POWERS**

The Association may exercise other reasonable and necessary powers in furtherance or support of any purpose of the Association or power granted by the Act, the Agreement, or the General Assembly or the Executive Board as provided for in these Bylaws.

## **ARTICLE V. RESTRICTIONS ON POWERS**

## **BYLAWS OF THE ASSOCIATION OF BAY AREA GOVERNMENTS**

Pursuant to Articles 1 and 5 of the Agreement and to the extent required by Government Code Section 6509, the Association shall be restricted in the exercise of its powers in the same manner as the City and County of San Francisco is restricted in its exercise of similar powers; provided that, if the City and County of San Francisco shall cease to be a Member of the Association, then the Association shall be restricted in the exercise of its powers in the same manner as the County of Alameda.

### **ARTICLE VI. GENERAL ASSEMBLY**

#### **A. MEMBERSHIP**

(1) Each Member city and Member county shall have one seat in the General Assembly. San Francisco shall be counted as both a city and a county for purposes of membership in the General Assembly.

(2) The mayor or member of the governing body of each Member city and the chairperson of the board of supervisors or member of the governing body of each Member county, or their respective alternates, shall be delegates to the General Assembly.

(3) Each city council and board of supervisors may designate an alternate who shall be either a member of such body or the chief executive officer of the Member; provided that, the mayor of the City and County of San Francisco may designate as an alternate (a) any officer of the City and County of San Francisco who may be either an elected or principal appointed official of the City and County of San Francisco or (b) the chief executive officer of the City County of San Francisco.

(4) An alternate appointed pursuant to Article VI.A(3) may act in the absence of the delegate.

#### **B. MEETINGS**

(1) The time, date, and location of the annual meeting of the General Assembly shall be determined by the Executive Board, provided it is no later than June 30.

(2) Notice of the annual meeting of the General Assembly shall be given to the delegates of each Member city and Member county at least thirty (30) days prior to the meeting. An agenda for the meeting shall accompany the notice.

(3) Special meetings of the General Assembly may be called by the Executive Board upon its own motion. A special meeting shall be called by the Executive Board upon written request of fifteen (15) Member cities and three (3) Member counties.

(4) Ten-day written notice of special meetings shall be given to the delegates of each Member city and Member county. An agenda specifying the subject of a special meeting shall accompany the notice.

## **BYLAWS OF THE ASSOCIATION OF BAY AREA GOVERNMENTS**

### **C. POWERS AND FUNCTIONS**

The powers and functions of the General Assembly shall include:

- (1) Exercising as appropriate all of the powers of the Association as set forth in these Bylaws or the Agreement. The General Assembly shall have the power to limit the Executive Board's exercise of any power or authority set aside to the Executive Board under these Bylaws.
- (2) Any delegate may at any meeting of the General Assembly propose a subject or subjects for study by the Association. The General Assembly may take action upon such proposals and, if requested by any delegate, determine whether a study will be made of the subject or subjects so proposed or may refer such subject or subjects to the Executive Board.
- (3) Any delegate may at any meeting of the General Assembly request review by the General Assembly of any action of the Executive Board which has been taken between meetings of the General Assembly.
- (4) The budgetary duties and responsibilities set forth in Article XI.

## **ARTICLE VII. EXECUTIVE BOARD**

### **A. EXECUTIVE BOARD**

There shall be an Executive Board of the Association which shall be organized and shall be responsible for functions as hereinafter set forth:

(1) Voting Membership. The voting membership of the Executive Board shall consist of a maximum of 38 voting members (representatives and ex officio members). The representative shall be either a councilmember of a Member city or a supervisor of a Member county of the Association, or be eligible to be Executive Board representative or alternate representative from the City and County of San Francisco under Article VII.A(1)(e), if that jurisdiction is an Association member. Representatives to the Executive Board shall be selected as follows:

(a) Alameda County. Two representatives of the county to be appointed by the Board of Supervisors; two representatives of Member cities within the county to be appointed by the mayors of Member cities meeting in conference, and three representatives to be appointed by the City Council of the City of Oakland.

(b) Contra Costa County. Two representatives of the county to be appointed by the Board of Supervisors; two representatives of Member cities within the county to be appointed by the mayors of Member cities meeting in conference.

(c) Marin County. One representative of the county to be appointed by the Board of Supervisors; and one representative of Member cities within the county to be appointed by the mayors of Member cities meeting in conference.



## BYLAWS OF THE ASSOCIATION OF BAY AREA GOVERNMENTS

(d) Napa County. One representative of the county to be appointed by the Board of Supervisors; and one representative of Member cities within the county to be appointed by the mayors of Member cities meeting in conference.

(e) San Francisco City and County. The Mayor and one other elective officer or member of the Mayor's staff of the City and County appointed by the Mayor; two representatives of the City and County appointed by the Board of Supervisors, and a fifth representative to be appointed alternately by the Mayor and the Board of Supervisors, with two-year appointments beginning in years evenly divisible by four to be made by the Mayor and with two-year appointments made in even-numbered years not evenly divisible by four to be made by the Board of Supervisors. When such fifth representative is selected by the Mayor, the representative may be an elective or appointive officer or member of the Mayor's staff of the City and County.

(f) San Mateo County. Two representatives of the county to be appointed by the Board of Supervisors; two representatives of Member cities within the county to be appointed by the mayors of Member cities meeting in conference.

(g) Santa Clara County. Two representatives of the county to be appointed by the Board of Supervisors; two representatives of Member cities within the county to be appointed by the mayors of Member cities meeting in conference, and three representatives to be appointed by the City Council of the City of San Jose.

(h) Solano County. One representative of the county to be appointed by the Board of Supervisors; and one representative of Member cities within the county to be appointed by the mayors of Member cities meeting in conference.

(i) Sonoma County. One representative of the county to be appointed by the Board of Supervisors; and one representative of Member cities within the county to be appointed by the mayors of Member cities meeting in conference.

(j) Alternates. Each of the appointing bodies named in Article VII.A(1)(a)-(i) may designate an alternate for each of their representatives to act in the representative's absence. Appointments of alternates shall be made in the same manner, with the same qualifications and for the same term as representatives.

(2) Advisory Membership. The Association shall maintain effective communication and coordination with agencies of the State of California and the United States of America. To that end, the Executive Board shall invite, following nomination by the Association's President, such representatives of state and federal governments as it deems appropriate and desirable as advisory, non-voting members of the Executive Board. Such members shall serve at the pleasure of the Executive Board. No advisory member shall be considered a "contracting party" as that term is used in the Act.

(3) Terms of Office. Representatives shall serve for terms of two years. Appointments

## BYLAWS OF THE ASSOCIATION OF BAY AREA GOVERNMENTS

of representatives to the Executive Board shall become effective biennially on July 1.

(4) Staggered Terms. The terms of the representatives to the Executive Board shall be staggered so that the terms of approximately one-half of the representatives expire each year. The terms of the representatives of the cities in the counties of Alameda, Marin, Napa, San Francisco (mayor and representative), and Santa Clara, and the representatives of the counties of Contra Costa, San Mateo, Solano, and Sonoma shall expire in the even-numbered years; the terms of the representatives of the cities in the counties of Contra Costa, San Mateo, Solano, and Sonoma, and the representatives of the counties of Alameda, Marin, Napa, San Francisco (representatives of the Board of Supervisors), and Santa Clara shall expire in the odd-numbered years.

(5) Officers. The President and the Vice President of the Association shall be Chairperson and Vice Chairperson, respectively, of the Executive Board.

(6) Duties.

(a) The Executive Board shall have the budgetary duties and responsibilities set forth in Article XI.

(b) The Executive Board shall submit a full report of its activities at the General Assembly's annual meeting.

(c) Subject to any constraint or limitation imposed by the General Assembly, the Executive Board shall exercise all powers of the Association between meetings of the General Assembly; provided that, the Executive Board shall not amend these Bylaws, nor shall it exercise the budgetary powers reserved to the General Assembly under Article XI of these Bylaws except as provided in Article XI B (5).

(d) The Executive Board shall be responsible for carrying out policy decisions made by the General Assembly.

(e) Recommendations from committees for policy actions shall be made to the Executive Board. Unless otherwise directed by the General Assembly, the Executive Board may take action on such recommendations.

(7) Per Diem. Each voting member of the Executive Board, or of a standing and/or joint committee, and where expressly designated by the Executive Board, individuals participating in special committees, task forces or other meetings, shall receive a per diem of \$150 for each meeting attended. The per diem shall be paid for a maximum of forty-eight (48) meetings per year. Per diem may also be received by a Board or committee member representing the Association before an agency or body of the State or Federal government.

### B. MEETINGS

The Executive Board shall meet at least four times each year. Additional meetings shall be held upon the call of the Chairperson or upon the call of five voting members of the Executive

## **BYLAWS OF THE ASSOCIATION OF BAY AREA GOVERNMENTS**

Board.

### **C. ADMINISTRATIVE COMMITTEE**

There shall be an Administrative Committee of the Executive Board of the Association whose composition shall be determined by the Executive Board and which shall, subject to any constraint or limitation imposed by the Executive Board or the General Assembly, exercise all powers of the Executive Board between meetings of the Executive Board; provided that, the Administrative committee shall not:

- (1) Amend the Agreement or Bylaws;
- (2) Exercise the budgetary duties of the Executive Board set forth in Article XII;
- (3) Exercise the powers of appointment of officers as set forth in Article IX.

The Administrative Committee shall meet upon the call of the President or Vice President and in compliance with the Ralph M. Brown Act. Further, the Administrative Committee shall submit a full report of its activities to the Executive Board at the first meeting immediately following the Administrative Committee meeting.

## **ARTICLE VIII. VOTING**

**A.** Voting in the General Assembly shall be conducted in the following manner:

(1) A quorum of the General Assembly shall consist of a majority of the city delegates and a majority of the county delegates.

(2) Each county delegate and each city delegate shall have one vote. Votes shall be tabulated separately for county delegates and for city delegates. The affirmative votes of a majority of a quorum of county delegates and of a majority of a quorum of city delegates are required for action by the General Assembly, except as provided for in Article XIV.

**B.** Voting in General Assembly meetings may be either by voice or roll call vote. A roll call vote shall be conducted upon the demand of five delegates present, or at the discretion of the presiding officer.

**C.** Voting in the Executive Board shall be conducted in the following manner:

- (1) A majority of the voting members of the Executive Board shall constitute a quorum.
- (2) The affirmative votes of a majority of the members present provided that there is a quorum are required for action by the Executive Board.

**D.** Except as the Executive Board may otherwise provide, all other committees of the Association may act upon the affirmative vote of a majority of the committee members present.

# **BYLAWS OF THE ASSOCIATION OF BAY AREA GOVERNMENTS**

## **ARTICLE IX. OFFICERS, ELECTIONS AND VACANCIES**

### **A. Officers of the Association shall be:**

(1) The President, who shall serve as Chairperson of the Executive Board and General Assembly.

(2) The Vice President, who shall serve as Vice Chairperson of the Executive Board and General Assembly.

(3) The Immediate Past President.

(4) An Executive Director and a Legal Counsel to be appointed by and serve at the pleasure of the Executive Board. Section 2.1 of the Contract for Services, dated May 30, 2017, between ABAG and the Metropolitan Transportation Commission (MTC) (the CS) provides that MTC's Executive Director shall perform the functions and duties with respect to ABAG and the local collaboration programs that were formerly performed by ABAG's Executive Director. For purposes of these Bylaws, so long as the CS is in effect, references to the "Executive Director" shall be deemed to refer to the MTC Executive Director. Section 3.4 of the CS provides that legal services shall be performed by MTC's Office of General Counsel. Subject to the terms of the CS pertaining to potential conflicts of interest, obtaining outside specialized legal services, and the discretion of ABAG or the local collaboration programs to directly retain outside counsel, references in these Bylaws to the legal counsel shall be deemed to refer to the MTC Office of General Counsel.

**B.** The President and Vice President of the Association shall be elected biennially by secret ballot of supervisors, mayors and city councilmembers of member jurisdictions. Nominations for the offices of the President and Vice President shall be by petition of at least fifteen (15) mayors, councilmembers or supervisors. A plurality vote shall be required for election to any office. All other election procedures shall be determined by the Executive Board, provided that these procedures shall be disseminated to all member jurisdictions at least thirty (30) days prior to the date determined and designated for counting of secret ballots. If, at the close of nominations, only one candidate is nominated for President or for Vice President, the election procedures may waive the ballot requirement and provide, instead, that the nominee be declared elected to that office.

**C.** The President and Vice President shall be either a councilmember of a Member city or a supervisor of a Member county of the Association, or a General Assembly delegate or alternate or Executive Board representative or alternate representative from the City and County of San Francisco if that jurisdiction is an Association member.

**D.** The terms of office of the President and Vice President shall be determined as follows:

(1) Except as otherwise provided in this section, the term of office of the President,

## BYLAWS OF THE ASSOCIATION OF BAY AREA GOVERNMENTS

Vice President and Immediate Past President is two (2) years.

(2) If the President vacates his/her office as required by Article IX.C. or any other reason, the Vice President shall assume the office of President for the balance of the original term. If the balance of the original term is less than five hundred forty-eight (548) calendar days, then the new President may choose to run for an additional one (1) year term as President. The new President shall notify the Executive Board no later than September 1 of the year in which the original term ends whether he/she shall run for an additional one (1) year term. The President's election to run for an additional one (1) year term shall also modify the term of office of the Vice President to conform to that of the office of the President.

(3) Article IX.B. shall govern the special elections for one (1) year terms in all other respects.

(4) In the event that the President is disabled or for any other reason temporarily unable to act, the Vice President shall act in place and perform the duties of President until return or recovery from disability.

(5) In the event of a vacancy in the office of Vice President due to the Vice President's permanently serving as President, vacating the office as required by Article IX.C., or for any other reason, the Executive Board shall fill the office of Vice President by appointment for the unexpired portion of the Vice President's term. In the event of a simultaneous vacancy in the offices of President and Vice President due to their vacating the respective offices as required by Article IX.C., or any other reason, the Executive Board shall fill both offices by appointment for the unexpired portion of the respective terms. In either event, the procedures of Article IX.I shall govern the process of filling said vacant office.

E. A newly elected President and Vice President shall take office on January 1 of the year following certification of the election results.

F. The President, subject to the advice and consent of the Executive Board, shall appoint committees and determine the committees' structure, charge, size and membership. Committees may be established to consider any matter within the jurisdiction of the Association. Committees shall operate according to the policies adopted by the Executive Board, and shall submit their reports and recommendations to the Executive Board. Committees shall meet on the call of their chairpersons, who shall be (1) an elected official or the elective or appointive officer of the City and County of San Francisco appointed by the Mayor of the City and County of San Francisco to the Executive Board or General Assembly, and (2) a member of such committee; and who shall be elected by the members of each committee. At the initial meeting of each committee, and annually thereafter at the first committee meeting following January 1 of each year, the committees shall elect their chairpersons and such other officers as may be specified. Committee chairpersons shall be subject to confirmation by the Executive Board. Unless otherwise authorized by the Executive Board, committees of the Association shall be advisory.

G. Each delegate or alternate to the General Assembly and each representative or alternate to the Executive Board shall cease to be such immediately upon ceasing to hold the

## **BYLAWS OF THE ASSOCIATION OF BAY AREA GOVERNMENTS**

elective or appointive office which is required of a delegate or representative or their alternates under VI.A or VII.A(1).

**H.** In the event that any delegate or alternate to the General Assembly or any representative or alternate to the Executive Board shall for any reason cease to hold the elective or appointive office which is required of a delegate or representative or their alternates under Article VI.A or VII.A(1), the vacancy created thereby shall be filled for the unexpired term, in the same manner and with the same qualifications as the original appointment.

**I.** The Executive Board shall fill the office of Vice President or President pursuant to Article IX.D., at the first meeting of the Executive Board held after the occurrence of the event which causes the office(s) to be vacated. The meeting shall be chaired by the President, or if said office is vacant, by the Immediate Past President. Nominations for the vacant office(s) may be made from the floor. All nominations require a second. The office(s) may be filled only if a nominee receives a majority vote of the members of the Executive Board constituting the quorum for that meeting. If no nominee receives a majority vote on the first ballot, the two nominees receiving the highest number of votes shall be voted upon again until one of them receives a majority vote. If the selection process results in a tie, or no nominee receives a majority vote after three rounds of balloting, the acting Chairperson of the Executive Board may, at his or her discretion, decide the matter by lot between the two nominees then remaining.

### **ARTICLE X. EXECUTIVE DIRECTOR**

The Executive Director shall be the Chief Administrative Officer of the Association. The powers and duties of the Executive Director are:

- A.** To appoint and remove all employees of the Association.
- B.** To perform the budgetary duties and responsibilities of the Executive Director as set forth in Article XI.
- C.** To serve as the Secretary-Treasurer of the Association and of the Executive Board.
- D.** To perform such other and additional duties as the Executive Board may require.

In the event the CS is terminated or is no longer in effect:

(1) The Executive Board shall have the authority to appoint, fix the salary of, and remove an Executive Director of the Association and shall have the authority to create and discontinue positions in the office of the Executive Director and fix salaries; provided however the Administrative Committee of the Executive Board shall not have the power to appoint, fix the salary of, or remove an Executive Director of the Association.

(2) In order to appoint or remove the Executive Director, the affirmative vote of not less than a majority of the voting members of the Executive Board present at the meeting of the Executive Board where the matter is considered, is required.



# BYLAWS OF THE ASSOCIATION OF BAY AREA GOVERNMENTS

## ARTICLE XI. FINANCES

### A. FISCAL YEAR

The fiscal year of the Association shall commence on July 1.

### B. BUDGET

(1) At least forty-five (45) days prior to the annual meeting of the General Assembly the Executive Director shall submit to the Executive Board, for the next fiscal year of the Association, a proposed general budget and summary work program. The proposed general budget shall include annual membership fee and assessment schedules and a summary of revenue and expenditures, actual or projected, for the preceding, current, and next fiscal years.

(2) The Executive Board shall review the proposed general budget and summary work program, amend them as necessary, and submit them to the General Assembly for review and adoption at the annual meeting of the Assembly.

(3) The General Assembly shall adopt a summary work plan and general budget, including yearly membership assessment and annual membership fee.

(4) The Executive Board shall adopt a detailed budget and work program on or before July 1 of each year, and thereafter monitor their execution and amend them as necessary. The work program shall give effect to any priorities set forth in the general budget and summary work program, unless financially infeasible.

(5) The Executive Director shall manage all expenditures, subject to control of the Executive Board. The Executive Board shall have power to transfer funds within the total detailed budget to meet unanticipated needs or changed situations and to amend the detailed budget as necessary to accommodate new or additional grant or other revenue sources received after the July 1 adoption of the detailed budget. Such action shall be reported to the General Assembly at its next meeting.

### C. YEARLY MEMBERSHIP ASSESSMENT

The amount of each Member's assessment shall be determined in accordance with the formula set out in Paragraph D following. Any Member city or county whose annual assessment and annual membership fee has not been paid by the time of the annual meeting of the General Assembly shall not be entitled to vote at such meeting.

### D. METHOD OF ASSESSMENT

The annual assessment for members of the Association shall be based upon population as determined by the State Controller in making the most recent allocations to counties and cities pursuant to California Revenue and Taxation Code Section 11005, except that, beginning in

## **BYLAWS OF THE ASSOCIATION OF BAY AREA GOVERNMENTS**

1987-88, in the case of newly incorporated cities, until such time as an official census is conducted and population is established therewith, the population as estimated by the Executive Director shall be used for assessment purposes.

- (1) The General Assembly shall adopt a per capita rate or rates of assessment for each fiscal year.
- (2) For purposes of assessment San Francisco shall be considered as both a city and a county.

### **E. ANNUAL AUDIT**

The Executive Board shall cause an annual audit of the financial affairs of the Association to be made by a certified public accountant at the end of each fiscal year. The Executive Board shall employ a certified public accountant of its choosing. The audit report shall be made available to Association member counties and cities.

### **F. ANNUAL MEMBERSHIP FEE**

The membership fee shall be uniform for all members of the Association and shall not be less than \$10.00 per month or \$120.00 per year.

### **G. DATE OF PAYMENT**

Unless a Member has withdrawn as provided in Article XIII of these Bylaws, the Member's annual assessment and annual membership fee shall be due and payable to the Association on July 1 of the fiscal year for which it is levied.

## **ARTICLE XII. STATUTORY AUTHORITY**

The Association is an agency established by a joint powers agreement among the Members pursuant to Title 1, Division 7, Chapter 5, of the Government Code of the State of California. The Association is an entity separate and apart from its Members. The debts, liabilities and obligations of the Association shall not be debts, liabilities or obligations of the Association's Members.

## **ARTICLE XIII. WITHDRAWAL**

Any member county or city may, at any time up to 30 days prior to the beginning of the Association's fiscal year, withdraw from the Association effective the next fiscal year; provided that the intent to withdraw must be stated in the form of a resolution executed by the legislative body of the jurisdiction wishing to withdraw. The resolution must be given to the Executive Director at least 30 days prior to the effective date of the withdrawal.

## **ARTICLE XIV. AMENDMENTS**

Amendments to these Bylaws may be proposed by a delegate or by the Executive Board.

## **BYLAWS OF THE ASSOCIATION OF BAY AREA GOVERNMENTS**

If proposed by a delegate, the amendment shall be submitted to the Executive Board at least 45 days prior to an annual meeting of the General Assembly. Each proposed amendment shall be considered by the Executive Board and a copy thereof, with the recommendations of the Executive Board and its reasons therefor, forwarded to the delegate of each Member jurisdiction at least 30 days prior to the meeting at which such proposed amendment will be voted upon.

A majority vote of the county delegates present and a majority vote of the city delegates present are required to adopt an amendment to these Bylaws.

### **ARTICLE XV. EFFECTIVE DATE**

These Bylaws shall go into effect immediately upon the effective date of the Agreement.



# Metropolitan Transportation Commission

375 Beale Street, Suite 800  
San Francisco, CA 94105

## Legislation Details (With Text)

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**File #:** 20-0727      **Version:** 1      **Name:**  
**Type:** Report      **Status:** Committee Approval  
**File created:** 4/28/2020      **In control:** ABAG General Assembly  
**On agenda:** 6/11/2020      **Final action:**  
**Title:** City and Town Approval of Proposed ABAG Bylaws Amendment  
**Sponsors:**  
**Indexes:**  
**Code sections:**  
**Attachments:**

Date	Ver.	Action By	Action	Result
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City and Town Approval of Proposed ABAG Bylaws Amendment

Therese W. McMillan

City and Town Approval