



Bay Area
Regional
Collaborative

375 Beale Street
Suite 700
San Francisco, CA 94105

Meeting Agenda - Final

Bay Area Regional Collaborative

Friday, February 15, 2019

10:00 AM

Board Room - 1st Floor

Bay Area Regional Collaborative Governing Board

The BARC Governing Board may act on any item on the agenda.

Agenda and roster available at <http://bayarearegionalcollaborative.org>

Webcast available at <http://mtc.ca.gov/whats-happening/meetings/live-webcasts>

For information, contact Clerk of the Board at (415) 820-7913.

Governing Board Roster

ABAG—Scott Haggerty, Julie Pierce, David Rabbitt

BAAQMD—Cindy Chavez, David Hudson, Nathan Miley, Rod Sinks

BCDC—John Gioia, Anne Halsted, Dave Pine, Brad Wagenknecht, Zack Wasserman

MTC—Jake Mackenzie, Jim Spering, Amy Worth

CalSTA (Non-voting)—Tony Tavares, Dan McElhinney (Alternate)

State Coastal Conservancy (Non-Voting)—Sam Schuchat

1. Call to Order / Pledge of Allegiance / Roll Call / Confirm Quorum

2. Approval of Governing Board Minutes

- 2.a. [19-0175](#) Approval of Governing Board Minutes of November 16, 2018

Action: Approval

Presenter: Clerk of the Board

Attachments: [Item 02 Minutes 20181116 Draft.pdf](#)

3. Chair's Report

Information

4. Election of Chair and Vice Chair

Action

5. Updates from BARC Member Agency Executive Directors

- 5.a. [19-0170](#) Association of Bay Area Governments and Metropolitan Transportation Commission Update

Action: Report on Richmond/San Rafael Bridge Information

Presenter: Steve Heminger

Attachments: [Item 05A Memo ABAG MTC Agency Goals Priorities.pdf](#)

- 5.b. [19-0171](#) Bay Area Air Quality Management District Update

Action: Information

Presenter: Jack Broadbent

Attachments: [Item 05B Presentation Air District.pdf](#)
[Item 05B Presentation Wildfire.pdf](#)

- 5.c. [19-0172](#) San Francisco Bay Conservation and Development Commission Update

Action: Information

Presenter: Larry Goldzband

Attachments: [Item 05C Memo BCDC Rising Sea Level Priorities.pdf](#)
[Item 05C Presentation BCDC.pdf](#)

6. BARC Executive Director's Report

- 6.a. [19-0173](#) Report on Level Playing Field Project

Action: Information

Presenter: Allison Brooks

Attachments: [Item 06 Memo Level Playing Field.pdf](#)
[Item 06 Presentation BARC ED Report.pdf](#)

7. Public Comment

Information

8. Adjournment / Next Meeting

The next regular meeting of the BARC Governing Board is on April 19, 2019.

The Governing Board may take action on any item listed in the agenda.

This meeting is scheduled to end promptly at 12:00 p.m. Agenda items not considered by that time may be deferred.

The public is encouraged to comment on agenda items by completing a request-to-speak card and giving it to BARC staff or the chairperson.

Although a quorum of the Governing Board may be in attendance at this meeting, the Governing Board may take action only on those matters delegated to it. The Governing Board may not take any action as the Bay Area Regional Collaborative Governing Board unless this meeting has been previously noticed as a Bay Area Regional Collaborative Governing Board meeting.



Legislation Details (With Text)

File #: 19-0175 **Version:** 1 **Name:**

Type: Minutes **Status:** Committee Approval

File created: 2/11/2019 **In control:** Bay Area Regional Collaborative

On agenda: 2/15/2019 **Final action:**

Title: Approval of Governing Board Minutes of November 16, 2018

Sponsors:

Indexes:

Code sections:

Attachments: [Item 02 Minutes 20181116 Draft.pdf](#)

Date	Ver.	Action By	Action	Result
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Approval of Governing Board Minutes of November 16, 2018

Clerk of the Board

Approval



375 Beale Street
Suite 700
San Francisco, CA 94105

Meeting Minutes - Draft

Bay Area Regional Collaborative

Zack Wasserman, Director, BCDC--Chair
Cindy Chavez, Supervisor, County of Santa Clara--Vice Chair

Friday, November 16, 2018

10:00 AM

Board Room - 1st Floor

The BARC Governing Board may act on any item on the agenda.
Agenda and roster available at <http://bayarearegionalcollaborative.org>
Webcast available at <http://mtc.ca.gov/whats-happening/meetings/live-webcasts>
For information, contact Clerk of the Board at (415) 820-7913.

Governing Board Roster

ABAG—Pradeep Gupta, Scott Haggerty, Julie Pierce, David Rabbitt
BAAQMD—Cindy Chavez, David Hudson, Nathan Miley, Rod Sinks
BCDC—John Gioia, Anne Halsted, Dave Pine, Brad Wagenknecht, Zack Wasserman
MTC—Nick Josefowicz, Jake Mackenzie, Jim Spering, Amy Worth
CalSTA (Non-voting)—Tony Tavares, Dan McElhinney (Alternate)

1. Call to Order

Vice Chair Chavez called the meeting to order at about 10:02 a.m.

1.a. Pledge of Allegiance

1.b. Roll Call / Confirm Quorum

Quorum was present. McElhinney was present.

Present: 11 - Gupta, Haggerty, Pierce, Chavez, Hudson, Miley, Sinks, Halsted, Pine, Wagenknecht, and Spering

Absent: 6 - Rabbitt, Gioia, Wasserman, Josefowitz, Mackenzie, and Worth

2. Updates from BARC Member Agency Executive Directors

2.a. Association of Bay Area Governments and Metropolitan Transportation Commission, Steve Heminger, Executive Director

Heminger gave the report.

2.b. Bay Area Air Quality Management District, Jack Broadbent, Air Pollution Control Officer/Executive Director

Hilken and Kino gave the report.

2.c. San Francisco Bay Conservation and Development Commission, Larry Goldzband, Executive Director

Goldzband gave the report.

3. Report from BARC Executive Director

[18-1004](#) Report from BARC Executive Director November 16, 2018

Brooks gave the report.

4. Approval of Governing Board Minutes

[18-1015](#) Approval of Governing Board Minutes of September 21, 2018

Upon the motion by Halsted and second by Sinks, the BARC Governing Board minutes of September 21, 2018 and the Meeting Schedule for 2019 were approved. The motion carried unanimously by the following vote:

Aye: 11 - Gupta, Haggerty, Pierce, Chavez, Hudson, Miley, Sinks, Halsted, Pine, Wagenknecht and Spering

Absent: 6 - Rabbitt, Gioia, Wasserman, Josefowitz, Mackenzie and Worth

5. Report on Appointment of Selection Committee for BARC Governing Board Chair and Vice Chair

[18-1022](#) Report on Appointment of Selection Committee for BARC Governing Board Chair and Vice Chair

Upon the motion by Spering and second by Halsted, the following were appointed to the Selection Committee for BARC Governing Board Chair: Wasserman, Wagenknecht, Spering, Worth, and Haggerty. The motion carried unanimously by the following vote:

Aye: 11 - Gupta, Haggerty, Pierce, Chavez, Hudson, Miley, Sinks, Halsted, Pine, Wagenknecht and Spering

Absent: 6 - Rabbitt, Gioia, Wasserman, Josefowitz, Mackenzie and Worth

6. Report on Meeting Schedule for 2019

[18-1005](#) Report on Meeting Schedule for 2019

Upon the motion by Halsted and second by Sinks, the BARC Governing Board minutes of September 21, 2018 and the Meeting Schedule for 2019 were approved. The motion carried unanimously by the following vote:

Aye: 11 - Gupta, Haggerty, Pierce, Chavez, Hudson, Miley, Sinks, Halsted, Pine, Wagenknecht and Spering

Absent: 6 - Rabbitt, Gioia, Wasserman, Josefowitz, Mackenzie and Worth

7. Report on Recommendation to Add State Coastal Conservancy as Non-voting Member to the BARC Governing Board

[18-1006](#) Report on Recommendation to add State Coastal Conservancy as Non-voting Member to the BARC Governing Board

The following gave public comment: Sam Schuchat, State Coastal Conservancy.

Upon the motion by Sinks and second by Spering, the recommendation to add the State Coastal Conservancy as a non-voting member to the BARC Governing Board was approved. The motion carried unanimously by the following vote:

Aye: 11 - Gupta, Haggerty, Pierce, Chavez, Hudson, Miley, Sinks, Halsted, Pine, Wagenknecht and Spering

Absent: 6 - Rabbitt, Gioia, Wasserman, Josefowitz, Mackenzie and Worth

8. Presentation on Resilient by Design Bay Area Challenge

[18-1007](#) Presentation on Resilient by Design Bay Area Challenge - Strategic Assessment Findings

Amy Hutzal, State Coastal Conservancy, and Adrian Covert, Bay Area Council, gave the presentation.

9. Presentation on Committee to House the Bay Area (CASA) Compact

[18-1008](#) Presentation on Committee to House the Bay Area (CASA) Compact - Overview and Concept Proposed for New Regional Housing Entity

Ken Kirkey, ABAG/MTC, gave the presentation. The following gave public comment: Jane Kramer.

10. Public Comment

There was no public comment.

11. Adjournment / Next Meeting

Vice Chair Chavez adjourned the meeting at about 12:15 p.m.

The next BARC Governing Board meeting will be announced.



Legislation Details (With Text)

File #: 19-0170 **Version:** 1 **Name:**
Type: Report **Status:** Informational
File created: 2/11/2019 **In control:** Bay Area Regional Collaborative
On agenda: 2/15/2019 **Final action:**
Title: Association of Bay Area Governments and Metropolitan Transportation Commission Update
Report on Richmond/San Rafael Bridge

Sponsors:

Indexes:

Code sections:

Attachments: [Item 05A Memo ABAG MTC Agency Goals Priorities.pdf](#)

Date	Ver.	Action By	Action	Result
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Association of Bay Area Governments and Metropolitan Transportation Commission Update

Report on Richmond/San Rafael Bridge

Steve Heminger

Information



To: Bay Area Regional Collaborative (BARC)

Date: February 4, 2019

Fr: Executive Director

Re: Agency Goals and Priorities

Allison has asked the three executive directors whose agencies are represented on the Bay Area Regional Collaborative (BARC) to outline our respective goals and priorities for the coming year. Set forth below are five such goals for MTC and ABAG, composed on my way out the door as of the end of this month.

CASA – The CASA Compact has re-shaped the housing policy landscape in the Bay Area. This 10-point program represents a rare instance of consensus (not unanimity) among key stakeholders on a set of housing reforms to pursue in Sacramento during the 2019 legislative session. Both the MTC Commission and ABAG Executive Board have authorized their presiding officers to sign the Compact by fairly wide voting margins, but both votes were accompanied by provisos emphasizing the importance of further collaboration and conversation with local governments. If CASA can be successful in its legislative efforts this year, it is possible that a major regional revenue measure to fund affordable housing preservation, production, and tenant protections could appear on the ballot in November 2020.

MAAS – Mobility as a Service (MAAS) is a phrase that many of you may not have heard of, so let me attempt a working definition. First of all, it involves a series of questions about the many disruptive transportation technologies that have appeared on the streets of the Bay Area in recent years. For example, how much longer can Uber run billion-dollar deficits every year before its venture capital patrons turn off the spigot? Are scooters a serious, last-mile transportation alternative, or just a passing fad? Beyond these questions, MAAS holds out the hope of knitting together a suite of regional mobility options – Clipper, FasTrak, bikeshare, etc. – that could be managed and paid for seamlessly with one “purse”.

PBA 2050 – It’s that time of year to start revving up the engines to develop the third iteration of Plan Bay Area. In fact, we have been hard at it for more than a year now with our Horizon project, which is taking an in-depth look at some of the key variables that could affect how the region develops over the next three decades, including earthquakes, sea level rise, national immigration policy, and the growing automation of work and travel, to name just a few. Our hope is that Plan Bay Area 2050 also can incorporate a new approach to growth in the Priority Development Areas (PDAs) and a more extensive strategy for protecting our shoreline and adapting to rising tides.

SB1 and RM3 – The first of these two funding measures (Senate Bill 1) was not only approved by the Legislature with a 2/3 vote, but ratified by statewide voters in November 2018. The second measure (Regional Measure 3) also was approved by Bay Area voters in June 2018, but is now

stuck in the courts with two legal challenges under way. SB 1 will generate well in excess of \$1 billion of transportation investment annually in the Bay Area, and RM 3 will add another \$400 million per year. Our focus will be on delivering the projects and programs funded by these measures as quickly and efficiently as possible.

Governance – This is a topic perhaps best addressed when you are indeed on your way out the door. Whether it is the long-debated question of whether MTC and ABAG should merge into one agency or the daily grind of dealing with so many cities, counties and transit agencies, governance is the unavoidable topic in the arena of Bay Area regionalism. Under the terms of their MOU executed in conjunction with the staff consolidation, the MTC and ABAG boards have promised to start talking about a new governance structure no later than July 1, 2019. In a way, the topic has been under continuous discussion since MTC was created by the State Legislature in 1970. Whether the region is ready for a deeper conversation about governance writ large is anybody's guess.



Steve Heminger



Legislation Details (With Text)

File #: 19-0171 **Version:** 1 **Name:**

Type: Report **Status:** Informational

File created: 2/11/2019 **In control:** Bay Area Regional Collaborative

On agenda: 2/15/2019 **Final action:**

Title: Bay Area Air Quality Management District Update

Sponsors:

Indexes:

Code sections:

Attachments: [Item 05B Presentation Air District.pdf](#)
[Item 05B Presentation Wildfire.pdf](#)

Date	Ver.	Action By	Action	Result
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Bay Area Air Quality Management District Update

Jack Broadbent

Information



Bay Area Regional Collaborative Governing Board Meeting

February 15, 2019

Jack P. Broadbent
Executive Officer/APCO



BAY AREA AIR QUALITY
MANAGEMENT DISTRICT





Priorities for the Bay Area Air Quality Management District

- AB617 Implementation
- Wild Fire Response Program
- Climate Protection Program Implementation
- Clean Air Plan Implementation



AB617 Implementation

- Identify Impacted Communities
- Work with Communities to Develop Monitoring and Local Plans to Address Neighborhood Exposures



Wild Fire Public Health Response Program

- Legislative Proposal to Create Clean Air Shelters
- Regulation Measures to Further Control Wood Burning
- Measures to Improve Communication
- Working with County Public Health Officials



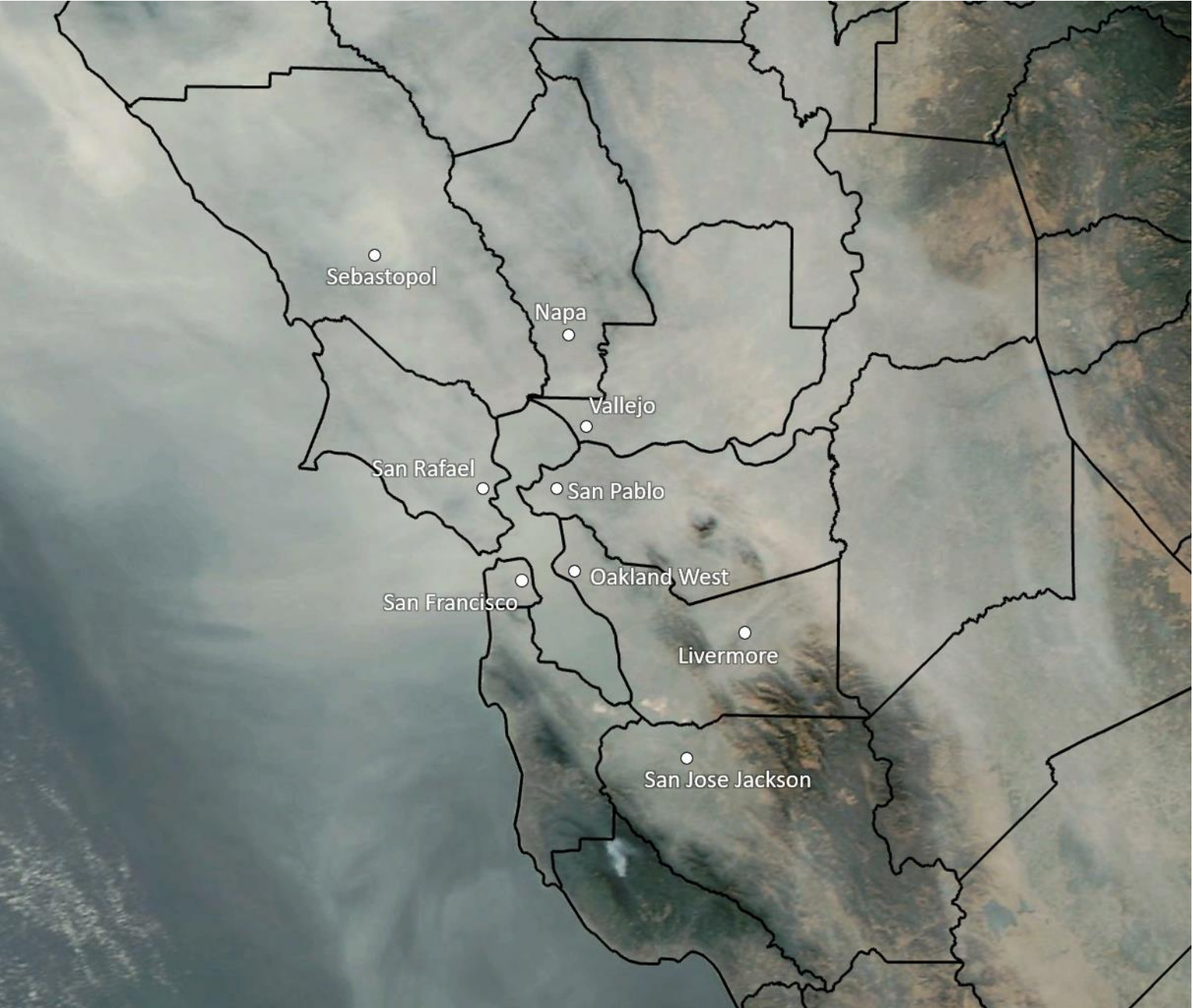
Climate Protection Program Implementation

- Regulations to Further Reduce Methane
- Climate Grant Program

Localized Fire Impacts Seen on October 12, 2017 –



Station	24-hour Avg. Concentration ($\mu\text{g}/\text{m}^3$)	1-hour Max. Concentration ($\mu\text{g}/\text{m}^3$)
Sebastopol	20	46
Napa	113	323
Vallejo	80	176
San Rafael	56	120
San Pablo	59	148
Oakland West	55	82
San Francisco	50	88
Livermore	34	64
San Jose Jackson	34	80



Camp Fire Impacts

November 16, 2018

Station	24-hour Avg. Concentration (µg/m³)	1-hour Max. Concentration (µg/m³)
Sebastopol	89	104
Napa	118	154
Vallejo	197	245
San Rafael	168	218
San Pablo	195	301
Oakland West	169	210
San Francisco	178	241
Livermore	172	287
San Jose Jackson	131	151



Legislation Details (With Text)

File #: 19-0172 **Version:** 1 **Name:**

Type: Report **Status:** Informational

File created: 2/11/2019 **In control:** Bay Area Regional Collaborative

On agenda: 2/15/2019 **Final action:**

Title: San Francisco Bay Conservation and Development Commission Update

Sponsors:

Indexes:

Code sections:

Attachments: [Item 05C Memo BCDC Rising Sea Level Priorities.pdf](#)
[Item 05C Presentatation BCDC.pdf](#)

Date	Ver.	Action By	Action	Result
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San Francisco Bay Conservation and Development Commission Update

Larry Goldzband

Information

San Francisco Bay Conservation and Development Commission

455 Golden Gate Avenue, Suite 10600, San Francisco, California 94102 tel 415 352 3600 fax 415 352 3606

To: Bay Area Regional Collaborative (BARC) Governing Board
From: Larry Goldzband, Executive Director
San Francisco Bay Conservation and Development Commission (BCDC)
RE: 2019 Rising Sea Level Priorities
Date: February 4, 2019

Overview

Uncertainty surrounding how much and how quickly the level of the Bay will rise due to global climate change has prompted BCDC's Planning Division to lead the Bay Area's regional adaptation efforts and its Regulatory Division to continually learn how to better implement its groundbreaking 2011 climate change regulatory requirements. Currently, changes to BCDC's laws, regulations, and policies are being pursued through a combination of Commissioner working groups, public workshops, and public hearings. Other issues also at the forefront of BCDC's responsibilities include, but are not limited to, updating the Seaport Plan and continuing to support the expansion of water-borne transportation.

Advanced Planning and Permitting for Rising Sea Level (RSL)

1. How will the Commission allow Bay fill in the future?

The Commission is considering a San Francisco Bay Plan amendment to increase the amount of fill that can be placed into the Bay to lessen the risks associated with RSL. The "Fill for Habitat" amendment addresses the need to place an increasing amount of fill into the Bay to restore and enhance natural habitats, as well as provide other benefits (including flood protection). Findings will be based on an extensive review of scientific practices and input from a wide variety of experts and practitioners. The Commission plans to vote on amendment in Fall 2019. Other policy amendments on mitigation, beneficial reuse of dredged material, adaptive management, Bay fill for shoreline protection, and public access will follow.

2. How is BCDC focusing on at-risk communities?

The Commission is considering a second amendment to the Bay Plan, and possible changes to BCDC practices and processes, to incorporate principles of environmental justice and social equity into the planning, design, and permitting of projects in and along the San Francisco Bay. The Commission is slated to vote on the Environmental Justice Bay Plan Amendment in Fall 2019. In addition, BCDC is expanding its outreach and engagement practices with at-risk communities historically subject to discriminatory land use policies so that their leaders can work with policymakers on RSL issues more successfully.

3. How is BCDC setting the stage for RSL adaptation?

With the Metropolitan Transportation Commission (MTC) and BARC, BCDC's Adapting to Rising Tides (ART) Bay Area project is developing a regional adaptation planning process to increase the resilience of the region's transportation and community assets, including neighborhoods and natural areas. The project is assessing the vulnerabilities of interconnected assets and communicating these results to drive local and regional adaptation actions. Supported by a broad regional working group and targeting community engagement, ART Bay

Area will be completed in September 2019. A separate ART vulnerability assessment and adaptation planning project in Eastern Contra Costa County, in partnership with the Delta Stewardship Council, is the first to take place in the Delta and will be completed in 2019.

4. BCDC will continue to lead and collaborate throughout the region in 2019 by:

- Providing RSL adaptation technical assistance, planning guidance, and support to entities and programs throughout the region, including Horizon/Plan Bay Area, SB1 grant recipients, the “Level the Playing Field” initiative, and the Resilient by Design Accelerator Program;
- Expanding the ART Help Desk and ART Portfolio so that communities will become more resilient to flooding in alignment with a regional approach; and,
- Continuing to participate in the myriad local and regional adaptation planning efforts, among other programs.

Regional Shoreline Adaptation Plan (RSAP)

With additional funding proposed by Governor Newsom, BCDC is poised to take the lead on developing a regional shoreline strategy for adapting to RSL. In close collaboration with partner agencies, local governments, and the private and non-profit sectors, the RSAP will use the ART Program and other information to provide a comprehensive framework for Plan Bay Area 2021 that prioritizes projects and actions to solve the region’s most critical RSL-related flood risks. As a first step, BCDC will be conducting targeted outreach to stakeholders during the first half of 2019.

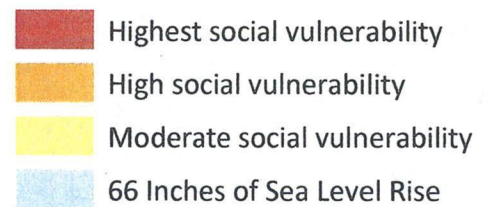
Regulatory Response to RSL

Responsibility for implementing the State of California’s RSL guidance falls to BCDC’s Regulatory Division. Well before the State issued such guidance, BCDC adopted its groundbreaking climate change amendments that require permit applicants to perform a vulnerability analysis on proposed projects and to propose an adaptive management plan through the year 2100, among other conditions. With new scientific projections moving the upper boundary of 2100 RSL projections from three feet to as much as ten feet, BCDC Commissioners and staff have conducted two complex public discussions concerning how staff should implement the new state guidance. The procedures outlined in the State’s guidance generally mirror BCDC’s approach to permitting new projects in light of RSL uncertainty.

Concurrent with BCDC’s efforts to change and adapt its policies, BCDC has joined with five other state and federal regulatory agencies to create the innovative Bay Restoration Regulatory Integration Team (BRRIT), which will work collaboratively to permit new, restored, and enhanced wetlands funded through Measure AA. Using a team-centered approach, the BRRIT will move multi-benefit habitat restoration projects through the warren of required regulatory approvals more quickly without any loss of individual agency jurisdiction or authority. In addition, BCDC is leading the creation of a senior leadership Project Management Team (PMT) to resolve long-standing policy points of friction among those agencies.



Community Vulnerability and Sea Level Rise in the Bay Area



Sea Level Rise Data: 2017 BCDC, MTC, AECOM

Community Data: 2012-2016 American Community Survey;
Center for Neighborhood Technology

Community indicators represent characteristics that may reduce ability to prepare for, respond to, and recover from flood events.

12 indicators include populations or households which are:

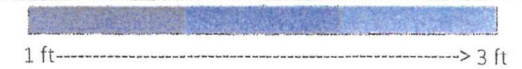
1. Renters
2. Under 5
3. Very low income
4. Not US citizens
5. Without vehicle
6. People with disability
7. Single parent families
8. Communities of color
9. 65 and over living alone
10. Limited English proficiency
11. Without a high school degree
12. Severely housing cost burdened



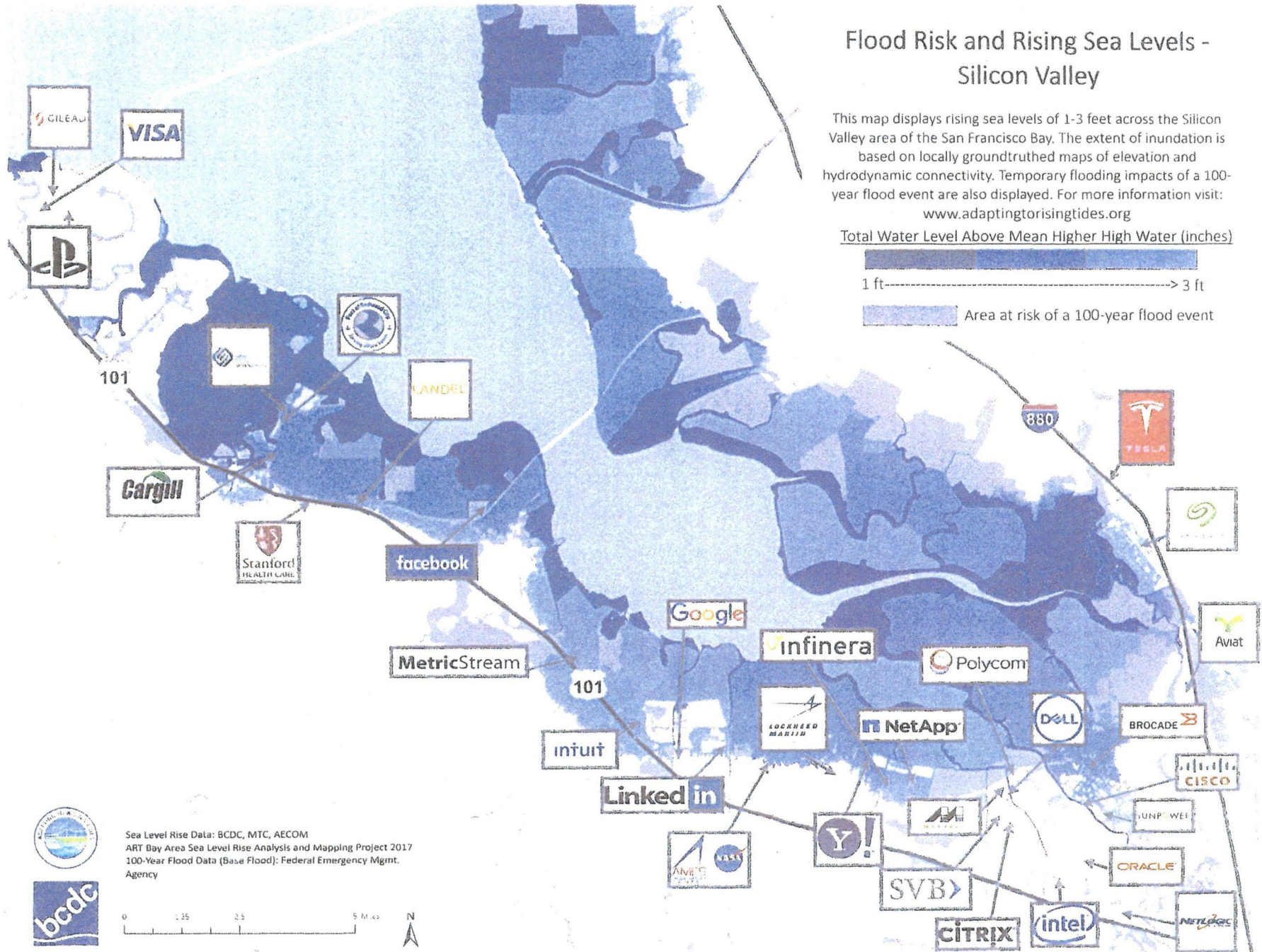
Flood Risk and Rising Sea Levels - Silicon Valley

This map displays rising sea levels of 1-3 feet across the Silicon Valley area of the San Francisco Bay. The extent of inundation is based on locally groundtruthed maps of elevation and hydrodynamic connectivity. Temporary flooding impacts of a 100-year flood event are also displayed. For more information visit: www.adaptingtorisingtides.org

Total Water Level Above Mean Higher High Water (inches)



Area at risk of a 100-year flood event



Cities in San Francisco Bay Conservation and Development Commission Jurisdiction

<u>County</u>	<u>Cities</u>	<u>County</u>	<u>Cities</u>
<i>Alameda (10)</i>	Alameda Albany Berkeley Emeryville Fremont Hayward Newark Oakland San Leandro Union City	<i>San Francisco (1)</i>	San Francisco
		<i>San Mateo (12)</i>	Belmont Brisbane Burlingame East Palo Alto Foster City Menlo Park Millbrae Redwood City San Bruno San Carlos San Mateo South San Francisco
<i>Contra Costa (5)</i>	Hercules Martinez Pinole Pittsburg Richmond	<i>Santa Clara (5)</i>	Milpitas Mountain View Palo Alto San Jose Sunnyvale
<i>Marin (8)</i>	Belvedere Corte Madera Larkspur Mill Valley Novato San Rafael Sausalito Tiburon	<i>Solano (4)</i>	Benicia Fairfield Suisun City Vallejo
<i>Napa (2)</i>	American Canyon Napa	<i>Sonoma (1)</i>	Petaluma



Legislation Details (With Text)

File #: 19-0173 **Version:** 1 **Name:**

Type: Report **Status:** Informational

File created: 2/11/2019 **In control:** Bay Area Regional Collaborative

On agenda: 2/15/2019 **Final action:**

Title: Report on Level Playing Field Project

Sponsors:

Indexes:

Code sections:

Attachments: [Item 06 Memo Level Playing Field.pdf](#)
[Item 06 Presentation BARC ED Report.pdf](#)

Date	Ver.	Action By	Action	Result
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Report on Level Playing Field Project

Allison Brooks

Information



To: BARC Governing Board

From: Allison Brooks, BARC Executive Director

Date: February 15, 2019

Re: *Collaboration to help advance racial equity in the Bay Area*

This memo is intended to report on BARC member agencies' progress to better coordinate and align efforts to advance racial equity in the Bay Area region through the Level Playing Field project. This work is an important element of BARC's emerging two-year work plan (2019-2021) that will be shared in draft form at the BARC Governing Board meeting on April 19, 2019.

I. Introduction

Each BARC member agency has a mission to improve the quality of life for Bay Area residents. They do this by working to meet critical goals related to improving air quality, transportation and mobility, housing affordability, access to opportunity, sustainability, climate mitigation and adaptation. These goals are often driven by the needs and priorities of local jurisdictions and residents and validated through data and analysis conducted by agency staff and partners. Sometimes these goals are created and enforced through state and federal policy. In order to achieve these goals, the BARC member agencies develop programs, policies and investment strategies that are intended to move the needle on both qualitative and quantitative measures that demonstrate progress in local communities and across the region. The agencies track their progress in meeting different outcomes in different ways—some methods are more effective than others at capturing the actual impacts of specific programs, policies and investments—and tying those back to larger set of regional goals.

In a perfect world, local, regional, state and federal strategies are aligned and work in concert to improve the quality of life for Bay Area residents, particularly for low-income communities often at the frontlines of risk, highly vulnerable to shifts in the economy, the environment and social conditions. Of course, we don't live in a perfect world either in policy or practice. In reality, there are people and communities in the Bay Area that are disproportionately impacted by chronic exposure to toxic air, lack of affordable housing, displacement pressures, poor transportation choices, vulnerability to hazards and climate impacts, limited access to good paying jobs, fresh food, and/or a quality education. As the BARC member agency's methodologies help illustrate—discussed in more detail below—the majority of these communities are comprised of low-income people and people of color.

The challenges that low-income people and people of color are up against are not new. They are a product of structural racism and segregation fostered through government policies over many years. As stated by Richard Rothstein in his groundbreaking book *The Color of Law: A Forgotten History of How Our Government Segregated America*:

“...until the last quarter of the twentieth century, racially explicit policies of federal, state, and local governments defined where whites and African Americans should live. Today’s residential segregation in the North, South, Midwest and West is not the unintended consequence of individual choices and of otherwise well-meaning law or regulation but of unhidden public policy that explicitly segregated every metropolitan area in the United States. The policy was so systematic and forceful that its effects endure to the present time.” (Preface, page VII - VIII)

The effects of these policies on African-American people, in particular, have been profound. Addressing the scale of the injustice therefore calls for government agencies to operate at the appropriate scale to meet the scale of the challenge. An important step is building trust by working alongside our most impacted people and communities to overcome the barriers to opportunity that have been erected and sustained over time. BARC recognizes that achieving a more level playing field for all Bay Area communities and people calls for an intentional focus on addressing racial inequalities, aligning policies and investments towards that end, and recognizing the status quo is not sufficient to improve the quality of life for the Bay Area’s most impacted communities.

II. Background

Over the last three years, BARC has facilitated the participation of over 90 staff from the BARC member agencies – the Association of Bay Area Governments (ABAG), the Bay Conservation and Development Commission (BCDC), the Bay Area Air Quality Management District (BAAQMD), and the Metropolitan Transportation Commission (MTC) – in the Northern California Government Alliance for Race and Equity (GARE) program. The Executive leadership from the agencies have championed the GARE program and the participation of staff from different departments and levels of responsibility at each agency. The yearlong GARE program explores the core concepts of racial equity, the role government has played in supporting systemic racism and racial segregation, and shares tools and strategies for advancing racial equity both internally and externally in a city, county or regional agency. GARE has fostered a network of passionate public agency staff in Northern California and across the United States that strives to eliminate the barriers erected through structural racism which severely limits equitable access to opportunity for people of color.

An outgrowth of the GARE work has been BARC’s Level Playing Field project. Level Playing Field is an effort by BARC staff and member agencies focused on improving both our internal and external processes to help advance racial equity and social justice, recognizing that change often has to start from within. We focus on areas and issues where our agencies can have the most impact through our programs by working to put the needs and ideas of low-income people and communities of color first in our project design, partnership development and investments in local capacity building. This program acknowledges the important efforts underway and being led by individual agencies – such as BCDC’s Environmental Justice Bay Plan Amendment, BAAQMD’s Community Health Protection Program (AB617), and MTC/ABAG’s Committee to House the Bay Area (CASA) – while also identifying areas of convergence, where we can work together in partnership with local communities to achieve multiple objectives through more integrated and coordinated efforts.

III. Starting with the Data

The first activity BARC and member agency staff engaged in as part of the Level Playing Field project was a GIS-based analysis of the methodologies employed by the regional agencies to

identify disadvantaged and vulnerable communities in the 9-county Bay Area region and the California Environmental Protection Agency's CalEnviroScreen 3.0. These methodologies include MTC's Communities of Concern, BAAQMD's CARE Communities, and BCDC's Adapting to Rising Tides Vulnerable Communities. The methodologies utilize a combination of socioeconomic vulnerability indicators, health data, exposure to poor air quality, and flood risk to identify the most impacted communities. A map was developed overlaying all three methodologies to illuminate the Bay Area geographies most impacted by mobile and stationary sources of air pollution and the persistent environmental and socio-economic factors that result in disproportionately worse outcomes for vulnerable residents. MTC's inclusion of race and income data in their Communities of Concern methodology brings to focus the disproportionate impact experienced by low-income communities and people of color.

The goal of this mapping exercise was to allow the BARC member agencies to identify the places – cities and/or neighborhoods – that show up consistently year after year in all methodologies. For the purposes of this effort we are calling the places that emerge from this analysis “priority communities”. These are places identified in each of the agencies' regional planning efforts for targeted investments and outreach, such as the Community Health Protection Program (AB 617) and Plan Bay Area (SB 375). The Level Playing Field Project provides an opportunity to intentionally coordinate efforts in specific places to move the needle in improving critical quality of life measures across issue areas.

IV. New Outcome-Oriented Partnership Model

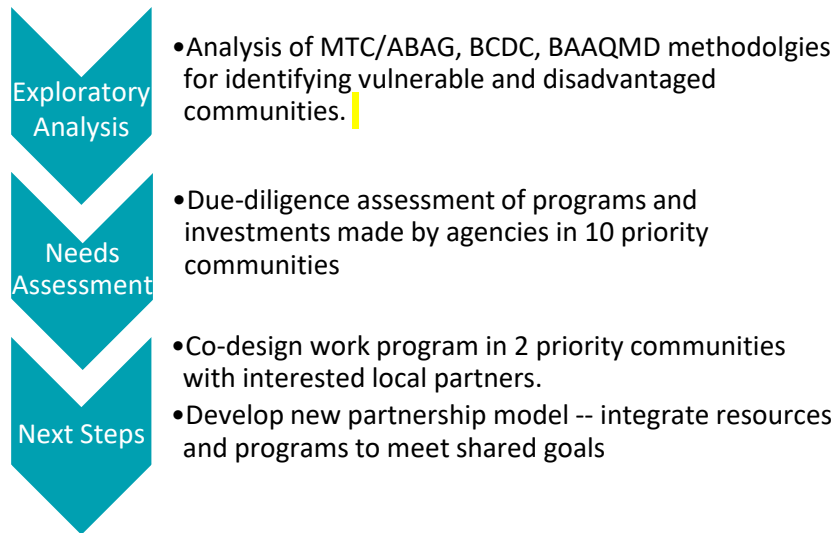
The Level Playing Field Project proposes that the BARC agencies come together to pilot an effort that leverages resources across federal, state and regionally funded programs to accelerate progress in meeting critical quality of life measures in priority communities. Through this coordinated effort the agencies can more intentionally partner with each other and with specific priority communities to better align with local priorities and needs. And, rather than asking community stakeholders to engage in different efforts led by individual agencies to meet different but related goals, we can do the hard work on our end to provide essential resources, service and support to communities in a more coordinated and cohesive way. We can strive to make accessing support easier for communities by providing support that is better matched with the needs and priorities of local partners with the ultimate goal of also making it more impactful.

The agencies hope to work with two interested local partners to pilot this effort over the next two years. This approach will allow for mutually beneficial outcomes and the trusting relationships needed to continue to advance progress in meeting complex challenges over the long-term. Some identified goals for this effort include:

- (1) Establish a more aligned, synergistic and outcome-oriented partnership across regional agencies, local jurisdictions and community-based organizations, and state agencies to meet important quality of life goals for priority communities;
- (2) Increase capacity of local jurisdictions and community-based partners to manage short and long-term challenges through an interdisciplinary and multi-benefit approach;
- (3) Strengthen local capacity to be competitive for regional, state and federal funding opportunities to accomplish shared goals;
- (4) Align ongoing and future regional engagement efforts to minimize burden on communities, community-based representatives and local jurisdiction staff;
- (5) Coordinate across agencies and programs to better leverage dollars and staff time for optimal outcomes across multiple agency goals and objectives.

Level Playing Field – Program Development

GOAL: *Coordinated Support and Partnership with Low-Income Communities of Color*



V. Regional Agency Leadership: Past, Present and Future

In addition to analyzing the methodologies developed by the BARC member agencies to identify priority communities, BARC is working with agency staff to collect information on program and operational investments in priority communities over the last 10 years. Through this analysis we can understand the types of investments that have been made to date in specific communities, the types of partnerships that were formed, the source and purpose of the regional, state and/or federal funds deployed, and any data on outcomes achieved within a specified timeframe.

Agency leadership have been very supportive during the data collection phase still underway, designating staff to help collect and synthesize a significant amount of information to help inform our work together.

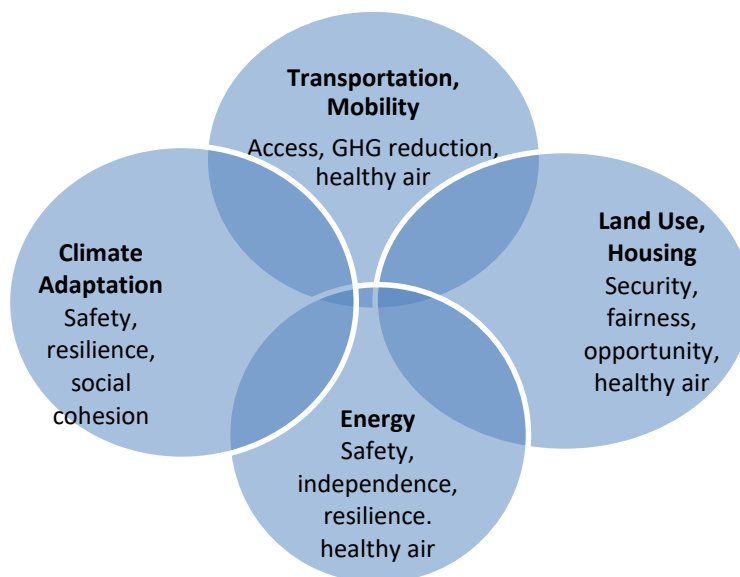
As mentioned earlier, the agencies are leading some important efforts that illustrate the growing focus and attention being paid to advancing social and environmental justice and racial equity. Some examples include:

- **ART Bay Area** – The project partners (BCDC, BARC, MTC/ABAG and Caltrans) are working with the Bay Area Regional Health Inequities (BARHI) and local community-based partners in East Palo Alto and East Contra Costa County to design a community-driven public participation effort. This effort is focused on building strong relationships with local community partners, engaging in dialogue and learning about sea level rise and flooding, and building a shared understanding of how a longer-term issue like sea level rise may intersect with other more near-term local concerns and priorities.
- **BCDC's Environmental Justice Bay Plan Amendment** – BCDC is considering an amendment to the Bay Plan that incorporates principles of environmental justice and social equity into the planning, design, and permitting of projects in and along the San Francisco Bay. The Commission is slated to vote on the Environmental Justice Bay Plan Amendment in Fall 2019.

- **The Committee to House the Bay Area (CASA)** – CASA has brought together a diverse, multi-sector set of partners from the Bay Area's private and public sectors to build an actionable political consensus around increasing housing production at all levels of affordability, preserving existing affordable housing, and protecting vulnerable populations from housing instability and displacement.
- **Community Health Protection Program (AB617)** – BAAQMD will work with Bay Area communities to plan and implement Assembly Bill 617 (C. Garcia, Chapter 136, Statutes of 2017). This collaborative initiative will employ proven and innovative strategies to improve community health by reducing exposure to air pollutants in neighborhoods most impacted by air pollution.

While the above programs touch on different issues impacting local communities, there is an opportunity to find places where these issues converge and intersect and where resources can come together to achieve multiple-benefits (see image below) through integrated planning and program development. BARC staff and the BARC member agencies will work together, in partnership with local communities, to find how we can best meet these multiple challenges in more impactful and coordinated ways.

Convergence of Issues



VI. Conclusion

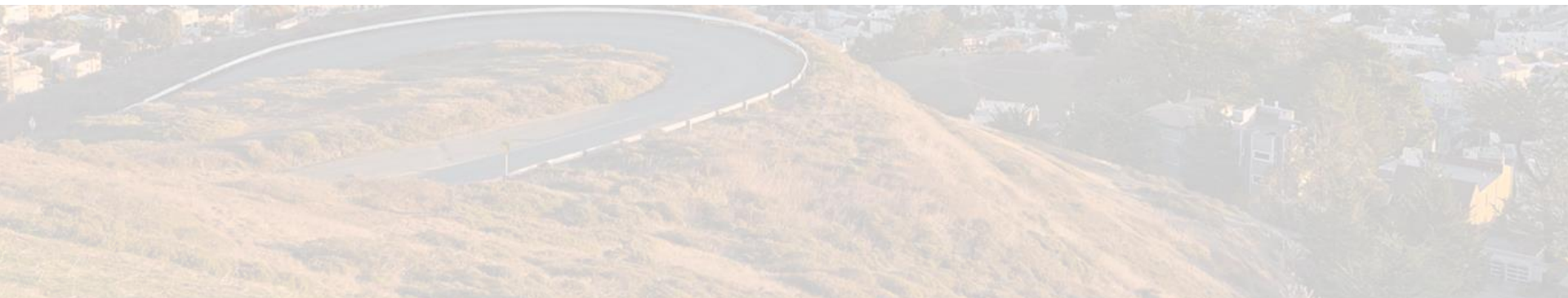
A key objective of the Level Playing Field project is to develop a coordinated approach to integrated problem solving that is flexible and nimble enough to be responsive to the priorities that emerge in specific communities. By working alongside jurisdictional and community-based partners the BARC agencies can meet people where they are and where their energy is focused and help orient resources in a way that can meet multiple objectives while also building trust and partnership that will be critical over the longer-term. The agencies will be working together over the coming months to further refine this program, reviewing data and information, working

alongside priority communities in different capacities to develop a thoughtful approach to our pilot efforts.



BARC Executive Director Update

BARC Governing Board
February 15, 2019



Overview

1. **Steve Heminger Retirement**
2. **BARC 2019-2021 WORK PLAN DEVELOPMENT:**

Project Areas:

- Resilient Bay Area
- Carbon Free Future
- Level Playing Field

3. **Upcoming MetroTalks**

Happy Retirement Steve!



Thank you for your contributions to regional collaboration and dedication to solving some of the Bay Area's biggest challenges.

Enjoy some well deserved rest and relaxation!

Resilient Bay Area – Next Steps Resilient by Design



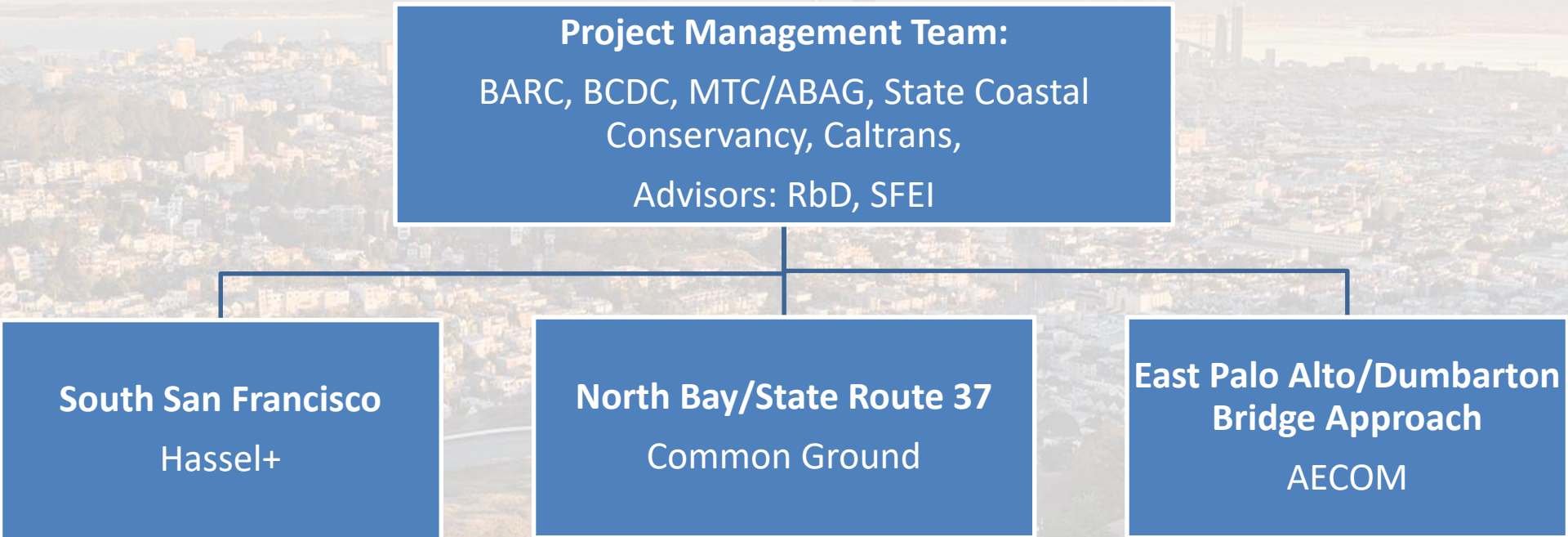
Adaptation Accelerator

A 2-year effort to **advance climate resilience** along the San Francisco Bay shoreline through implementation of **innovative Resilient by Design** projects

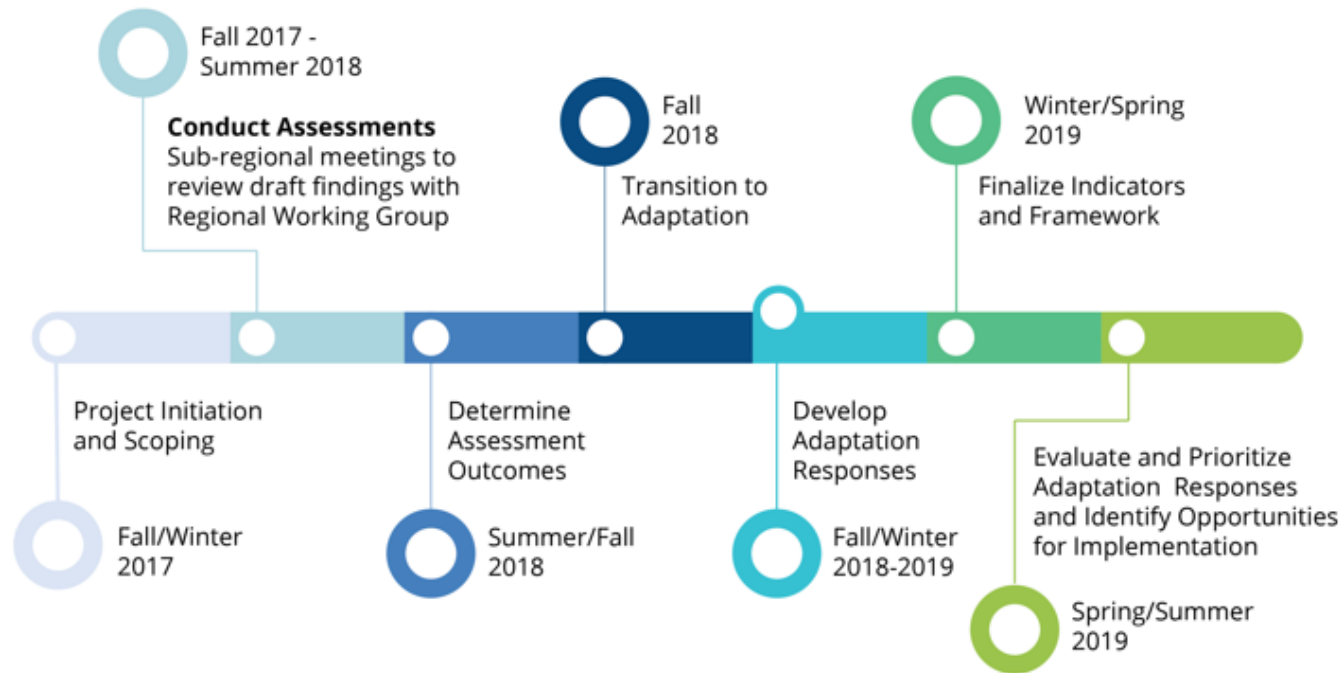
Resilient by Design Accelerator – Official Start Date July 1, 2019



Resilient Bay Area - Caltrans SB 1 Adaptation Planning Grants



ART Bay Area - Timeline



1. Developing cost estimates for adaptation strategies
2. Horizon coordination ongoing
3. Community Engagement Partnership
 - East Palo Alto & East Contra Costa

Carbon-Free Future

Project: *Working with consultant to assess how BAAQMD, BARC, BayREN can best support local governments in accelerating efforts to reduce greenhouse gas emissions (GHG) in existing buildings*

Current Activity:

Narrowing down set of potential activities that could have the most impact.



Level Playing Field – GOALS

1. Build partnerships, build trust
2. Increase capacity to achieve multi-benefit outcomes
3. Local competitiveness for regional, state and federal funding
4. Minimize burden on local communities
5. Better leverage resources to achieve optimal outcomes across agencies



Housing Crisis is Re-segregating Cities

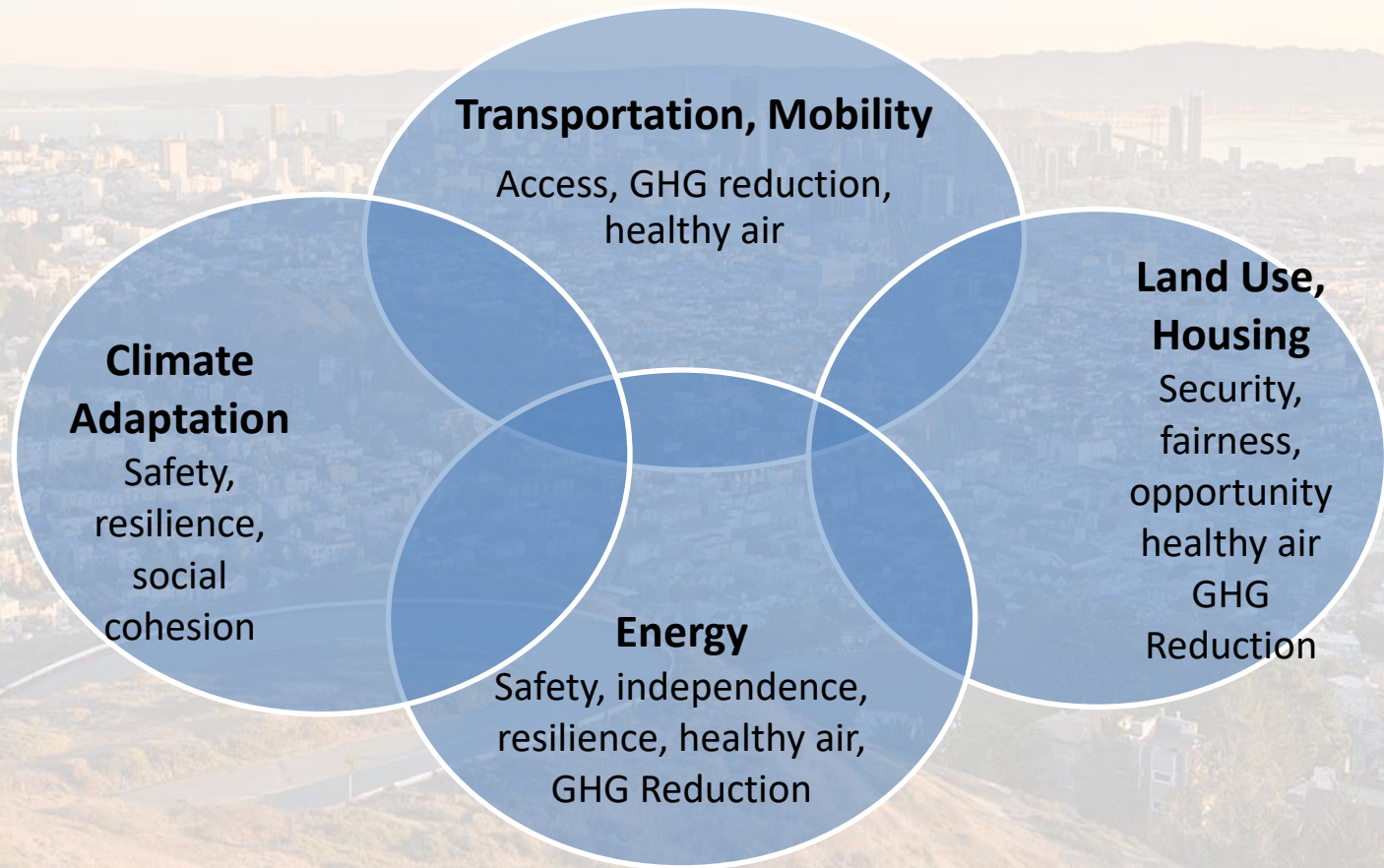
New Study from UC Berkeley and California Housing Partnership:



SF Chronicle Feb. 9, 2019

From 2000 to 2015-
% of low-income black
households living in
high-poverty segregated
areas went from 38% to 53%

Level Playing Field – Multi-Benefit Outcomes



Level Playing Field – Program Development

Coordinated support and Partnership with Low-Income Communities of Color

Exploratory
Analysis

- Analysis of MTC/ABAG, BCDC, BAAQMD methodologies for identifying vulnerable and disadvantaged communities.

Needs
Assessment

- Due-diligence assessment of programs and investments made by agencies in 10 priority communities.

Next Steps

- Co-design work program in 2 priority communities with interested local partners.
- Develop a new partnership model – integrate resources and programs to meet shared goals.

Next Steps – BARC Work Plan 2017-2019

- **Develop detailed 2-year workplan to review with BARC agency leadership- *April, 2019***
 - Formalize partnerships
 - Identify resource needs
- **Develop corresponding budget for approval – *June, 2019***



INDIGENOUS PEOPLE AND LAND IN THE BAY AREA: A FILM SCREENING AND DISCUSSION

This panel and film screening will be an opportunity to learn and engage with tribal voices and representatives.

THURSDAY, MARCH 7, 2019

5:30pm – 7:30pm

Bay Area Metro Center, 375 Beale Street,
Yerba Buena Conference Room

For More Information visit BayAreaMetroCenter.com

THANK YOU!

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