



**METROPOLITAN
TRANSPORTATION
COMMISSION**

Bay Area Metro Center
375 Beale Street, Suite 800
San Francisco, CA 94105
415.778.6700
www.mtc.ca.gov

Jake Mackenzie, Chair
Sonoma County and Cities

Scott Haggerty, Vice Chair
Alameda County

Alicia C. Aguirre
Cities of San Mateo County

Tom Azumbrado
U.S. Department of Housing
and Urban Development

Jeannie Bruins
Cities of Santa Clara County

Damon Connolly
Marin County and Cities

Dave Cortese
Santa Clara County

Carol Dutra-Vernaci
Cities of Alameda County

Dorene M. Giacopini
U.S. Department of Transportation

Federal D. Glover
Contra Costa County

Anne W. Halsted
San Francisco Bay Conservation
and Development Commission

Nick Josefowitz
San Francisco Mayor's Appointee

Jane Kim
City and County of San Francisco

Sam Liccardo
San Jose Mayor's Appointee

Alfredo Pedroza
Napa County and Cities

Julie Pierce
Association of Bay Area Governments

Libby Schaaf
Oakland Mayor's Appointee

Warren Slocum
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James P. Spering
Solano County and Cities

Tony Tavares
California State
Transportation Agency

Amy R. Worth
Cities of Contra Costa County

Steve Heninger
Executive Director

Alix Bockelman
Deputy Executive Director, Policy

Andrew B. Fremier
Deputy Executive Director, Operations

Brad Paul
Deputy Executive Director,
Local Government Services

CALL AND NOTICE OF Executive Director Selection Committee

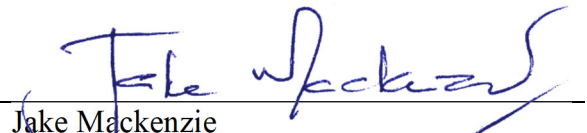
11:30 a.m., Wednesday, November 14, 2018

or immediately following the

9:40 a.m. Programming and Allocations Committee meeting

**Bay Area Metro Center
375 Beale Street, Board Room – 1st Floor
San Francisco, CA 94105**

As Chair of the Metropolitan Transportation Commission (“MTC”), I am calling an Executive Director Selection Committee meeting for Wednesday, November 14, 2018 at 11:30 a.m. or immediately following the 9:40 a.m. Programming and Allocations Committee meeting, at the Bay Area Metro Center, 375 Beale Street, Board Room – 1st Floor, San Francisco, CA 94105. The business to be transacted will include: (1) Roll Call / Confirm Quorum; (2) Public Comment / Other Business; (3) Information; (3a) Closed Session: PUBLIC EMPLOYEE APPOINTMENT, Executive Director (California Government Code Section 54957); (3b) Open Session; and (4) Adjournment / Next Meeting. Members of the public shall be provided an opportunity to directly address the aforementioned public agency concerning any item described in this notice, before or during consideration of that item. An agenda will be posted and distributed for this meeting by MTC staff in the normal course.


Jake Mackenzie
November 7, 2018



Bay Area Metro Center
375 Beale Street
San Francisco, CA 94105

Meeting Agenda

Executive Director Selection Committee

Committee Members:

Jake Mackenzie, Chair **Scott Haggerty, Vice Chair**

**Alicia Aguirre, Jeannie Bruins, Federal D. Glover,
Nick Josefowitz, Julie Pierce,
James P. Spering, Amy R. Worth**

Non-Voting Members:

Jane Kim **Libby Schaaf**

Wednesday, November 14, 2018

11:30 AM

Board Room - 1st Floor

This meeting is scheduled to be webcast live on the Metropolitan Transportation Commission's Website: <http://mtc.ca.gov/whats-happening/meetings> and will take place at 11:30 a.m. or immediately following the 9:40 a.m. Programming and Allocations Committee meeting.

1. Roll Call/Confirm Quorum

Quorum: A quorum of this Authority shall be a majority of its voting members (5).

2. Public Comment / Other Business

[18-1013](#)

Correspondence

Attachments:

[Correspondence_East Bay EDA.pdf](#)

[Correspondence_BayAreaCouncil_Corrected.pdf](#)

3. Information

3a. [18-0992](#)

Closed Session: PUBLIC EMPLOYEE APPOINTMENT

Executive Director (California Government Code Section 54957)

3b. [18-0991](#)

Open Session

Action:

Information

4. Adjournment / Next Meeting

The next meeting of the Executive Director Selection Committee will be held on Wednesday, December 19, 2018 at 11:30 a.m.

Public Comment: The public is encouraged to comment on agenda items at Committee meetings by completing a request-to-speak card (available from staff) and passing it to the Committee secretary. Public comment may be limited by any of the procedures set forth in Section 3.09 of MTC's Procedures Manual (Resolution No. 1058, Revised) if, in the chair's judgment, it is necessary to maintain the orderly flow of business.

Meeting Conduct: If this meeting is willfully interrupted or disrupted by one or more persons rendering orderly conduct of the meeting unfeasible, the Chair may order the removal of individuals who are willfully disrupting the meeting. Such individuals may be arrested. If order cannot be restored by such removal, the members of the Committee may direct that the meeting room be cleared (except for representatives of the press or other news media not participating in the disturbance), and the session may continue.

Record of Meeting: Committee meetings are recorded. Copies of recordings are available at a nominal charge, or recordings may be listened to at MTC offices by appointment. Audiocasts are maintained on MTC's Web site (mtc.ca.gov) for public review for at least one year.

Accessibility and Title VI: MTC provides services/accommodations upon request to persons with disabilities and individuals who are limited-English proficient who wish to address Commission matters. For accommodations or translations assistance, please call 415.778.6757 or 415.778.6769 for TDD/TTY. We require three working days' notice to accommodate your request.

可及性和法令第六章: MTC 根據要求向希望來委員會討論有關事宜的殘疾人士及英語有限者提供服務/方便。需要便利設施或翻譯協助者, 請致電 415.778.6757 或 415.778.6769 TDD / TTY。我們要求您在三個工作日前告知, 以滿足您的要求。

Acceso y el Titulo VI: La MTC puede proveer asistencia/facilitar la comunicación a las personas discapacitadas y los individuos con conocimiento limitado del inglés quienes quieran dirigirse a la Comisión. Para solicitar asistencia, por favor llame al número 415.778.6757 o al 415.778.6769 para TDD/TTY. Requerimos que solicite asistencia con tres días hábiles de anticipación para poderle proveer asistencia.

Attachments are sent to Committee members, key staff and others as appropriate. Copies will be available at the meeting.

All items on the agenda are subject to action and/or change by the Committee. Actions recommended by staff are subject to change by the Committee.



Metropolitan Transportation Commission

375 Beale Street, Suite 800
San Francisco, CA 94105

Legislation Details (With Text)

File #: 18-1013 **Version:** 1 **Name:**
Type: Report **Status:** Agenda Ready
File created: 11/7/2018 **In control:** Executive Director Selection Committee
On agenda: 11/14/2018 **Final action:**
Title: Correspondence
Sponsors:
Indexes:
Code sections:
Attachments: [Correspondence East Bay EDA.pdf](#)
[Correspondence BayAreaCouncil Corrected.pdf](#)

Date	Ver.	Action By	Action	Result
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Subject:
Correspondence

November 1, 2018

Mr. Jake Mackenzie, Chair
MTC/Bay Area Metro Center
375 Beale Street, Suite 800
San Francisco, CA 94105-2066

Dear Chair Mackenzie:


On behalf of the East Bay Economic Development Alliance (East Bay EDA) we are writing to inform you of our thoughts pertaining to the selection of the next Executive Director for MTC/ABAG. As a high level, cross-sector organization providing support and services for business attraction, retention and growth in the East Bay region, we value inclusive leadership qualities and coordinated and complementary efforts towards problem-solving. Our Executive Director was recently interviewed by your executive search firm to solicit her input on areas of importance for the new leader you are seeking. Her communication is consistent with our organization's concerns.

Nearly 30% of our East Bay's 2.7M residents commute out of the East Bay region to work. That results in traffic congestion, compromised air quality, loss of regional talent and a negative quality of life. As a high commute region, our residents are also contributing to a large percentage of gas tax dollars for the improvements to our transportation infrastructure. To complicate current matters more, the housing crisis of the Bay Area is impacting our region, which remains the most affordable region in the Bay Area, but exceeds the modest incomes of low-to-moderate income households.

We believe the MTC/ABAG Executive Director must demonstrate a genuine desire to be inclusive and to receive information and concerns provided from all regions of the Bay Area. Where transportation and housing issues are disproportionate to certain regions, accommodations for varied benefits and resources need to be taken into consideration. The Bay Area has a wealth of resources, both regional and more locally-focused, and the MTC/ABAG Executive Director must take steps to support partnerships and collaborative problem-solving. Policies, processes and plans must be credible across these partnerships and not just embraced by select jurisdictions and geographies.

The diversity of the Bay Area is an asset to our dynamic growth, innovation and cultural richness. Our transportation and housing infrastructure needs to reflect the support of our diverse needs and perspectives.

Sincerely,



Hon. Keith Carson
Supervisor, Alameda County &
Chair, East Bay EDA



Edward Del Beccaro
Managing Director, East Bay and Silicon Valley,
Transwestern & Co-Chair, East Bay EDA
Legislation and Advocacy Committee



James "Buck" Koonce
Senior Advisor to the Laboratory Director,
Lawrence Livermore National Laboratory &
Co-Chair, East Bay EDA Legislation and
Advocacy Committee



Art Dao
Executive Director, Alameda County
Transportation Commission & East Bay EDA
Chair, Land Use & Infrastructure Committee





September 25, 2018

Metropolitan Transportation Commission
Bay Area Metro Center
375 Beale Street
San Francisco, CA 94105

Dear Chairman Mackenzie and Commissioners:

Everyone knows that all good things come to an end, but it's still difficult to imagine the Metropolitan Transportation Commission without Steve Heminger as its Executive Director. Over his 17 years as Executive Director, Steve guided the Commission through difficult challenges, into new opportunities, and towards its status as the Bay Area's essential regional public leadership body. His list of accomplishments is far too long to catalog, but I will always remember Steve as the person who drove the overdue MTC-ABAG staff merger, initiated the regional high-occupancy toll lane system, drove the implementation of the Clipper Card, required supportive land use planning as a condition of funding major transit capital projects, and always got Bay Area projects to the front of the line for state and federal discretionary funding. I also credit Steve with backing (and finding funding for) the generational projects that define and serve our region: the Caldecott Fourth Bore, the Transbay Transit Center, Caltrain electrification, and BART's extensions and rehabilitation. Of course he didn't do everything single-handedly, and I also credit him and the Commission with attracting and hiring some of the sharpest transportation planners and engineers in the nation. Steve's accomplishments and legacy will be long celebrated.

Along with the loss of Steve's experience and expertise comes another challenge: recruiting the next Executive Director. When you think about the magnitude of Steve's influence and accomplishments and the length of his service, and then think about the dramatic changes and challenges that lie ahead for the next Executive Director, it becomes clear that this is a critically important recruitment.

I am not exaggerating when I say that the challenges ahead are monumental and existential. While our booming economy is the envy of the nation, the Bay Area has, according to some sources, the second worst traffic and commutes in the nation. We have the most expensive housing in the nation. This is simply not okay. It's a crisis in livability, environment, and economic opportunity. We won't solve this regional transportation and housing crisis by simply doing more of the same, and we won't solve it by waiting for cities, counties, the state, or the federal government to do it for us. It's a regional problem, and because only MTC, our regional transportation and housing agency, can lead us towards the solutions, I expect that the Commission will place accountability and metrics for solutions on its next Executive Director. It's therefore essential that you hire someone who has the necessary ambition, capabilities, and experience — someone who will energize transportation and housing policies with a crisis mentality and will overturn and replace the ineffective and sclerotic strategies and habits that are no longer able to bring the relief that the Bay Area needs.

Our region can no longer tolerate studying transportation projects to death and allowing even simple projects to take ten-plus years to deliver. Now that building new highways is out of fashion, we need to bring world-class highway management technology and strategies to our existing highways and arterials, and we need to do it with



the sort of commitment that drove the Apollo program. We can no longer allow every local jurisdiction and individual to have absolute veto power over transportation (and housing) projects that have regional significance. Public transit can't continue to cost as much — and deliver as little — as it does, and we can't keep treating the sanctity of individual transit operators as more important than the needs of residents and employers. There's not enough money to continue giving everyone their "fair share" or to fund low performing projects; we need to increasingly use transportation money for competitive programs, challenge grants, and to encourage and reward innovation.

Companies like Waymo, Cruise, Zoox, Uber, and Lyft, plus private shuttles and transit operators, are showing what truly customer-focused transportation looks like, and how technology can transform how we get around. We need to recognize that the era of the government transportation monopoly is over, and build a new hybrid system that combines the strengths of public and private, with a focus on serving customers, not agencies.

Recruiting a candidate able to tackle these challenges and deliver on these opportunities is no small task. In addition to the necessary (and extensive) technical, management, and leadership skills, MTC's next Executive Director will need to boldly disrupt much of the way that the Bay Area does transportation.

I believe that MTC should include extensive consultation with key transportation stakeholders. And by "stakeholders," I do not mean just — or even primarily — the many agencies that have a hand in spending transportation funds and delivering transportation projects. Those with the most at stake in this recruitment are the users of the transportation system: the Bay Area residents, employers, and goods movers that are suffering the consequences of an underperforming system and that are desperate for agencies to act with urgency and creativity. The hundreds of employer-members of the Bay Area Council, and their hundreds of thousands of employees, are deeply interested stakeholders, and I am willing and eager (and insistent) to be consulted and engaged in the recruitment effort. Please let me know your thoughts about the most productive way to do so.

Sincerely,

A handwritten signature in black ink, appearing to read 'Jim Wunderman'.

Jim Wunderman
President and CEO



Metropolitan Transportation Commission

375 Beale Street, Suite 800
San Francisco, CA 94105

Legislation Details (With Text)

File #: 18-0992 **Version:** 1 **Name:**
Type: Report **Status:** Agenda Ready
File created: 11/2/2018 **In control:** Executive Director Selection Committee
On agenda: 11/14/2018 **Final action:**
Title: Closed Session: PUBLIC EMPLOYEE APPOINTMENT
Executive Director (California Government Code Section 54957)

Sponsors:

Indexes:

Code sections:

Attachments:

Date	Ver.	Action By	Action	Result
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Subject:

Closed Session: PUBLIC EMPLOYEE APPOINTMENT

Executive Director (California Government Code Section 54957)



Metropolitan Transportation Commission

375 Beale Street, Suite 800
San Francisco, CA 94105

Legislation Details (With Text)

File #: 18-0991 **Version:** 1 **Name:**

Type: Report **Status:** Agenda Ready

File created: 11/2/2018 **In control:** Executive Director Selection Committee

On agenda: 11/14/2018 **Final action:**

Title: Open Session

Sponsors:

Indexes:

Code sections:

Attachments:

Date	Ver.	Action By	Action	Result
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Subject:
Open Session

Recommended Action:
Information