

Meeting Agenda

Bay Area Infrastructure Financing Authority

Authority Members:

Jake Mackenzie, Chair Amy R. Worth, Vice Chair

Federal D. Glover, Scott Haggerty, James P. Sperling
Non-Voting Member: James E. Davis

Wednesday, June 27, 2018

9:40 AM

Board Room - 1st Floor

This meeting is scheduled to be webcast live on the Metropolitan Transportation Commission's website: <http://mtc.ca.gov/whats-happening/meetings> and will take place at 9:40 a.m. or immediately following the 9:35 a.m. Bay Area Headquarters Authority meeting.

1. Roll Call/Confirm Quorum

Quorum: A quorum of this Authority shall be a majority of its regular voting members (3).

2. Consent Calendar

- | | | |
|-----|--------------------------------|--|
| 2a. | <u>18-0335</u> | Minutes of the April 25, 2018 meeting |
| | <u>Action:</u> | Authority Approval |
| | <u>Attachments:</u> | <u>2a_04-25-2018_BAIFA_Draft_Minutes.pdf</u> |
| 2b. | <u>18-0431</u> | Cooperative Agreement - Increase in Contract Allocation - FasTrak® Services: Bay Area Toll Authority (\$2,100,000) |
| | <u>Action:</u> | Authority Approval |
| | <u>Presenter:</u> | Lisa Klein |
| | <u>Attachments:</u> | <u>2b_CoopAgreement_FasTrakSvc BATA-BAIFA.pdf</u> |
| 2c. | <u>18-0432</u> | Purchase Order - Backhaul Network Engineering Services FY 2018-2019: SSP Data (\$322,000) |
| | <u>Action:</u> | Authority Approval |
| | <u>Presenter:</u> | Mark Dinh |
| | <u>Attachments:</u> | <u>2c_PurchaseOrder_SSP_Data.pdf</u> |

3. Authority Approval

- 3a. [18-0433](#) BAIFA Resolution No. 17 - FY 2018-19 Express Lanes Program Operating Budget

Request for the approval of BAIFA Resolution No. 17, the FY 2018-19 Operating Budget.

Action: Authority Approval

Presenter: Brian Mayhew

Attachments: [3a_BAIFA_ResoNo-17_FY2018-19_Operating_Budget.pdf](#)

4. Public Comment / Other Business

5. Adjournment / Next Meeting

The next meeting of the Bay Area Infrastructure Financing Authority will be held on July 25, 2018 at 10:10 a.m. at the Bay Area Metro Center, 375 Beale Street, San Francisco CA 94105.

Public Comment: The public is encouraged to comment on agenda items at Authority meetings by completing a request-to-speak card (available from staff) and passing it to the Authority secretary. Public comment may be limited by any of the procedures set forth in Section 3.09 of MTC's Procedures Manual (Resolution No. 1058, Revised) if, in the chair's judgment, it is necessary to maintain the orderly flow of business.

Meeting Conduct: If this meeting is willfully interrupted or disrupted by one or more persons rendering orderly conduct of the meeting unfeasible, the Chair may order the removal of individuals who are willfully disrupting the meeting. Such individuals may be arrested. If order cannot be restored by such removal, the members of the Authority may direct that the meeting room be cleared (except for representatives of the press or other news media not participating in the disturbance), and the session may continue.

Record of Meeting: Authority meetings are recorded. Copies of recordings are available at a nominal charge, or recordings may be listened to at MTC offices by appointment. Audiocasts are maintained on MTC's Web site (mtc.ca.gov) for public review for at least one year.

Accessibility and Title VI: MTC provides services/accommodations upon request to persons with disabilities and individuals who are limited-English proficient who wish to address Commission matters. For accommodations or translations assistance, please call 415.778.6757 or 415.778.6769 for TDD/TTY. We require three working days' notice to accommodate your request.

可及性和法令第六章： MTC 根據要求向希望來委員會討論有關事宜的殘疾人士及英語有限者提供服務/方便。需要便利設施或翻譯協助者，請致電 415.778.6757 或 415.778.6769 TDD / TTY。我們要求您在三個工作日前告知，以滿足您的要求。

Acceso y el Título VI: La MTC puede proveer asistencia/facilitar la comunicación a las personas discapacitadas y los individuos con conocimiento limitado del inglés quienes quieran dirigirse a la Comisión. Para solicitar asistencia, por favor llame al número 415.778.6757 o al 415.778.6769 para TDD/TTY. Requerimos que solicite asistencia con tres días hábiles de anticipación para poderle proveer asistencia.

Attachments are sent to Authority members, key staff and others as appropriate. Copies will be available at the meeting.

All items on the agenda are subject to action and/or change by the Authority. Actions recommended by staff are subject to change by the Authority.



Metropolitan Transportation Commission

375 Beale Street, Suite 800
San Francisco, CA 94105

Legislation Details (With Text)

File #: 18-0335 **Version:** 1 **Name:**
Type: Minutes **Status:** Consent
File created: 4/20/2018 **In control:** Bay Area Infrastructure Financing Authority
On agenda: 6/27/2018 **Final action:**
Title: Minutes of the April 25, 2018 meeting
Sponsors:
Indexes:
Code sections:
Attachments: [2a_04-25-2018_BAIFA_Draft_Minutes.pdf](#)

Date	Ver.	Action By	Action	Result
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Subject:
Minutes of the April 25, 2018 meeting

Recommended Action:
Authority Approval



Bay Area Metro Center
375 Beale Street
San Francisco, CA 94105

Meeting Minutes

Bay Area Infrastructure Financing Authority

Authority Members:

Jake Mackenzie, Chair Amy R. Worth, Vice Chair

Federal D. Glover, Scott Haggerty, James P. Spering

Non-Voting Member: James E. Davis

Wednesday, April 25, 2018

9:35 AM

Board Room - 1st Floor

Call Meeting to Order

1. Roll Call/Confirm Quorum

Present: 5 - Commissioner Glover, Commissioner Haggerty, Chair Mackenzie, Commissioner Spering and Vice Chair Worth

Non-Voting Member Present: James E. Davis

2. Consent Calendar

Approval of the Consent Calendar

Upon the motion by Vice Chair Worth and the second by Commissioner Haggerty, the Consent Calendar was unanimously approved by the following vote:

Aye: 5 - Commissioner Glover, Commissioner Haggerty, Chair Mackenzie, Commissioner Spering and Vice Chair Worth

2a. [18-0173](#) Minutes of the January 24, 2018 meeting

Action: Authority Approval

2b. [18-0239](#) Contract Change Orders - Express Lanes Backhaul Communications Network: Econolite Systems, Inc. (\$800,000 plus a \$100,000 contingency)

Action: Authority Approval

Presenter: Mark Dinh

3. Authority Approval

3a. [18-0178](#) Consultant Contract - Legal Services: Nixon Peabody LLP (\$1,000,000)

A request for approval of a four-year sole source contract retaining Nixon Peabody LLP to provide bond counsel services for BAIFA.

Action: Authority Approval

Presenter: Brian Mayhew

Upon the motion by Commissioner Haggerty and the second by Vice Chair Worth the contract with Nixon Peabody LLP was unanimously approved. The motion carried by the following vote:

Aye: 5 - Commissioner Glover, Commissioner Haggerty, Chair Mackenzie, Commissioner Spering and Vice Chair Worth

4. Public Comment / Other Business

5. Adjournment / Next Meeting

The next meeting of the Bay Area Infrastructure Financing Authority will be held on May 23, 2018 at the Bay Area Metro Center, 375 Beale Street, San Francisco CA 94105.



Metropolitan Transportation Commission

375 Beale Street, Suite 800
San Francisco, CA 94105

Legislation Details (With Text)

File #:	18-0431	Version:	1	Name:	
Type:	Contract	Status:		Consent	
File created:	5/15/2018	In control:		Bay Area Infrastructure Financing Authority	
On agenda:	6/27/2018	Final action:			
Title:	Cooperative Agreement - Increase in Contract Allocation - FasTrak® Services: Bay Area Toll Authority (\$2,100,000)				
Sponsors:					
Indexes:					
Code sections:					
Attachments:	2b CoopAgreement FasTrakSvcs BATA-BAIFA.pdf				

Date	Ver.	Action By	Action	Result
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Subject:

Cooperative Agreement - Increase in Contract Allocation - FasTrak® Services: Bay Area Toll Authority (\$2,100,000)

Presenter:

Lisa Klein

Recommended Action:

Authority Approval



Bay Area Infrastructure Financing Authority
Bay Area Metro Center
375 Beale Street, Suite 800
San Francisco, CA 94105
TEL 415.778.6700
WEB www.mtc.ca.gov

Memorandum

TO: BAIFA

DATE: June 13, 2018

FR: Executive Director

W. I. 6861

RE: Cooperative Agreement - Increase in Contract Allocation - FasTrak® Services: Bay Area Toll Authority (\$2,100,000)

This memorandum requests Authority approval to increase by \$2,100,000 the authorized payment under BAIFA's cooperative agreement with BATA for FasTrak® services for the I-680 Express Lanes in Contra Costa County.

Background

Under state law, express lane operators, including BAIFA, must enter into cooperative agreements with the Bay Area Toll Authority (BATA) providing for BATA to operate and manage FasTrak® services for express lanes, which include FasTrak® account management, financial transactions and customer service.

In November 2016, BAIFA authorized payment up to a maximum of \$4,800,000 through June 30, 2019. Express lane usage and revenue have surpassed initial estimates, resulting in larger costs for BATA to process transactions and violations, and larger credit card and banking fees. Staff estimates the total costs for these services will increase by \$2,100,000 over this period.

Recommendation

Staff recommends that the Authority authorize an increase in the allocation available to pay BATA for FasTrak® services in an amount not to exceed \$2,100,000 through June 30, 2019, subject to the adoption of the BAIFA FY 2018-19 Express Lanes Program Operating Budget.



Steve Heminger

SH:lk

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REQUEST FOR AUTHORITY APPROVAL

Summary of Proposed Increase in Contract Allocation

Work Item No.:	6861
Agency:	Bay Area Toll Authority
Work Project Title:	FasTrak® Services
Purpose of Project:	BATA will provide FasTrak® services for the BAIFA Express Lanes
Brief Scope of Work:	BATA shall distribute toll tags, provide customer service, process trip records and violations, collect tolls and transfer revenue to BAIFA. BATA shall provide financial services to BAIFA. BATA shall grant BAIFA a license to use toll collection equipment and software paid for by BATA.
Project Cost Not to Exceed:	<p>\$2,100,000 this action</p> <p>Total authorized before this action: \$4,800,000</p> <p>Total authorized with this action: \$6,900,000</p>
Funding Source:	BAIFA Express Lanes Program Operating Budget for FY 2017-18 through FY 2018-19, subject to future budget approvals
Fiscal Impact:	Operating funds in an amount of \$2,100,000 are subject to annual BAIFA operating budgets.
Motion by Authority:	That an increase in the contract allocation under BAIFA's cooperative agreement with BATA for FasTrak® services is authorized, as described above and in the Executive Director's memorandum dated June 13, 2018, and the Chief Financial Officer is directed to set aside funds in the amount of \$2,100,000 for such cooperative agreement, subject to annual budgetary approvals.
BAIFA:	<hr/> <p>Jake Mackenzie, Chair</p>
Approved:	Date: June 27, 2018



Metropolitan Transportation Commission

375 Beale Street, Suite 800
San Francisco, CA 94105

Legislation Details (With Text)

File #: 18-0432 **Version:** 1 **Name:**

Type: Contract **Status:** Consent

File created: 5/15/2018 **In control:** Bay Area Infrastructure Financing Authority

On agenda: 6/27/2018 **Final action:**

Title: Purchase Order - Backhaul Network Engineering Services FY 2018-2019: SSP Data (\$322,000)

Sponsors:

Indexes:

Code sections:

Attachments: [2c_PurchaseOrder_SSP_Data.pdf](#)

Date	Ver.	Action By	Action	Result
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Subject:
Purchase Order - Backhaul Network Engineering Services FY 2018-2019: SSP Data (\$322,000)

Presenter:
Mark Dinh

Recommended Action:
Authority Approval



Bay Area Infrastructure Financing Authority
 Bay Area Metro Center
 375 Beale Street, Suite 800
 San Francisco, CA 94105
 TEL 415.778.6700
 WEB www.mtc.ca.gov

Memorandum

TO: BAIFA

DATE: June 13, 2018

FR: Executive Director

W. I. 6861

RE: Purchase Order – Backhaul Network Engineering Services FY 2018-19: SSP Data (\$322,000)

This item would authorize the Executive Director or his designee to issue a purchase order to SSP Data for network engineering services to oversee the installation and ongoing operations of the fiber optic communications network (Backhaul).

Background

The Backhaul is a metropolitan area network established to support BAIFA express lanes tolling operations and connects the express lanes corridors to the toll system host at the Benicia-Martinez Toll Plaza and the toll operation data centers at Caltrans District 4 and the Bay Area Metro Center at MTC's San Francisco office. The Backhaul began operations in October 2017 in support of the I-680 Express Lanes in Contra Costa County between Walnut Creek and San Ramon and will be expanded to the I-880 Express Lanes in Alameda County between Oakland and Fremont in late 2018. BAIFA's investment leverages existing communications infrastructure owned by Caltrans and BART and has been designed to accommodate future use by traffic management systems operated by Caltrans, MTC and the Bay Area Toll Authority.

SSP Data was selected using a collaborative intergovernmental procurement agreement from the General Services Administration, which complies with BAIFA's procurement requirements. The network engineering services are utilized for technical review and oversight of the Backhaul network implementation, ongoing operations, and coordination with project stakeholders.

Attachment A includes a summary of the small business and disadvantaged business enterprise status for SSP Data.

Recommendation

Staff recommends that the Committee authorize the Executive Director or his designee to issue a purchase order for network engineering services to SSP Data in an amount not to exceed \$322,000, subject to the adoption of the BAIFA FY 2018-19 Express Lanes Program Operating Budget.



Steve Heminger

SH: md

Attachment

/Volumes/J_Drive/COMMITTEE/BAIFA/2018/06 Jun'2018_BAIFA/2c_PurchaseOrder_SSPData_Memo.docx

Attachment A

		DBE* Firm			SBE** Firm		
Firm Name		Yes	If Yes, List #	No	Yes	If Yes, List #	No
Prime Contractor	SSP Data			X	X	56663	

*Denotes certification by the California Unified Certification Program (CUCP).

**Denotes certification by the State of California.

REQUEST FOR COMMITTEE APPROVAL
Summary of Proposed Purchase Order

Work Item No.:	6861
Vendor:	SSP Data, Richmond, CA
Work Project Title:	Express Lanes Fiber Optic Communications Network
Purpose of Project:	Installation, operations, and maintenance of fiber optic data network for the MTC express lanes (Backhaul)
Brief Scope of Work:	Provide network engineering services for the Backhaul
Project Cost Not to Exceed:	\$322,000
Funding Source:	BAIFA Express Lanes Program Operating Budget
Fiscal Impact:	Funding is included in the FY 2018-19 BAIFA Express Lanes Program Operating Budget (BAIFA Resolution No. 17), subject to adoption.
Motion by Authority:	That the Executive Director or his designee is authorized to issue a purchase order to SSP Data to provide the services described above and in the Executive Director's memorandum dated June 13, 2018, and the Chief Financial Officer is authorized to set aside funds in the amount of \$322,000 for such purchase order, subject to budget adoption as specified above.
BAIFA:	<hr/>
	Jake Mackenzie, Chair
Approved:	Date: June 27, 2018



Metropolitan Transportation Commission

375 Beale Street, Suite 800
San Francisco, CA 94105

Legislation Details (With Text)

File #: 18-0433 **Version:** 1 **Name:**
Type: Resolution **Status:** Authority Approval
File created: 5/15/2018 **In control:** Bay Area Infrastructure Financing Authority
On agenda: 6/27/2018 **Final action:**
Title: BAIFA Resolution No. 17 - FY 2018-19 Express Lanes Program Operating Budget
Request for the approval of BAIFA Resolution No. 17, the FY 2018-19 Operating Budget.

Sponsors:

Indexes:

Code sections:

Attachments: [3a BAIFA ResoNo-17 FY2018-19 Operating Budget.pdf](#)

Date	Ver.	Action By	Action	Result
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Subject:

BAIFA Resolution No. 17 - FY 2018-19 Express Lanes Program Operating Budget

Request for the approval of BAIFA Resolution No. 17, the FY 2018-19 Operating Budget.

Presenter:

Brian Mayhew

Recommended Action:

Authority Approval



Bay Area Infrastructure Financing Authority
Bay Area Metro Center
375 Beale Street, Suite 800
San Francisco, CA 94105
TEL 415.778.6700
WEB www.mtc.ca.gov

Memorandum

TO: BAIFA

DATE: June 13, 2018

FR: Executive Director

W.I. 6861

RE: BAIFA Resolution No. 17 - FY 2018-19 Express Lanes Program Operating Budget

The I-680 Contra Costa Express Lanes between Walnut Creek and San Ramon opened in October 2017 so the FY 2018-19 budget reflects the first full year of express lane operations. Staff anticipates that express lane operations will generate sufficient toll revenue to cover all of its operating expenses in FY 2018-19 (Attachment A).

Revenue

General Toll Revenue - \$9.3 million

Staff is estimating total express lane toll revenue of \$9.3 million for FY 2018-19, about 79% higher than the FY 2017-18 budget. This estimate is based on trends since opening the I-680 express lane. The FY 2017-18 estimate was based on \$520,000 per month over 10 operating months. Actual experience would dictate an estimate closer to \$800,000 per month, which over 12 months should exceed the \$9.3 million in the proposed budget.

Violation Revenue - \$1.7 million

Staff is estimating violation revenue to be \$1.7 million in FY 2018-19. With limited history available the violation revenue estimate for FY 2018-19 is based on an extrapolation of violation data collected on I-580.

Operating Expense

Total cost for the I-680 express lane operations is proposed to be \$11 million for FY 2018-19. Most of the increases from the FY 2017-18 budget are because the FY 2018-19 budget reflects a full operational year. Highlights of the FY 2018-19 budget include:

Express Lane and Backhaul Operations and Maintenance - \$9.1 million

FasTrak® Operations and Maintenance - \$3.3 million

- \$2.6 million for the FasTrak® Regional Customer Service Center (RCSC) operations. The RCSC provides customer service, distributes toll tags, processes violations, and collects tolls for the express lanes. The \$1.2 million increase includes an estimate for a full operating year.

Other fees based on a full operating year

- \$445,000 for Banking/Credit Card Fees – up \$205,000
- \$225,000 for BATA financial services – No Change
- \$87,000 for Collections and DMV Expenses – New for FY 2018-19 since there were no Collections or DMV Expenses during FY 2017-18

Express Lanes Operations and Maintenance - \$5.2 million

- Operations and maintenance expense includes toll operations in the Regional Operations Center, California Highway Patrol enforcement, roadway maintenance services, as well as PG&E utility services.

These costs increased by 25% to \$5.2 million in the FY 2018-19 budget as the result of increases in CHP enforcement, to be sustained at the levels from the opening of the lane rather than tapering off as originally planned, and Caltrans maintenance service levels.

Express Lanes Administration - \$1.9 million

- Express Lane administration costs are projected to decrease by 5%. Administration costs include staff support, insurance and the financial audit costs. As the program changes from development to operational some staff were reassigned to other projects.

Recommendation

Staff recommends approval of BAIFA Resolution No. 17, the BAIFA Operating Budget for FY 2018-19.



Steve Heminger

SH:bm
Attachment

Date: June 27, 2018
W.I.: 6860
Referred By: BAIFA

ABSTRACT

BAIFA Resolution No. 17

This resolution approves the Express Lanes Program Operating Budget for FY 2018-19 for the Bay Area Infrastructure Financing Authority (BAIFA).

Further discussion of the FY 2018-19 Express Lanes Program Operating Budget is contained in the Executive Director's Memorandum to BAIFA dated June 13, 2018.

Date: June 27, 2018
W.I.: 6860
Referred By: BAIFA

Re: Bay Area Infrastructure Financing Authority's Operating Budget for FY 2018-19

BAY AREA INFRASTRUCTURE FINANCING AUTHORITY
RESOLUTION NO. 17

WHEREAS, the Metropolitan Transportation Commission ("MTC") and the Bay Area Toll Authority ("BATA") have executed a joint exercise of powers agreement dated as of August 1, 2006, as amended, which created and established the Bay Area Infrastructure Financing Authority ("BAIFA"); and

WHEREAS, BAIFA staff has prepared a budget setting forth the anticipated revenues and expenditures of BAIFA for FY 2018-19; now, therefore, be it

RESOLVED, that BAIFA approves the FY 2018-19 Operating Budget prepared in accordance to generally accepted accounting principles attached hereto as Attachment A and incorporated herein as though set forth in full to be effective July 1, 2018, in the amounts and for the purposes listed therein; and be it further

RESOLVED, that the Executive Director or designee may approve adjustments among line items in the BAIFA operating budget for FY 2018-19, provided that there shall be no increase in the overall operating budget without prior approval of BAIFA; and, be it further

RESOLVED, that the Executive Director or designee shall submit written requests to BAIFA for approval of funds to contract for applicable consultant and professional services; and, be it further

RESOLVED, that BAIFA's Executive Director and the Chief Financial Officer are authorized to carry over all contracts and funds properly budgeted in the prior year for which expenditures were budgeted and encumbered which will take place in FY 2018-19; and be it further

RESOLVED, that the Executive Director and Chief Financial Officer are authorized to utilize generally available cash as an advance for project cash flow purposes provided the advanced is repaid from project funds by the close of the fiscal year; and be it further

RESOLVED, that the BAIFA staff shall furnish BAIFA with at a minimum, a quarterly financial report to reflect budgeted and actual income, expenditures, obligations for professional and consultant services and such other information and data as may be requested by BAIFA.

BAY AREA INFRASTRUCTURE FINANCING
AUTHORITY

Jake Mackenzie, Chair

The above resolution was entered into by
the Bay Area Infrastructure Financing Authority
at a regular meeting of the Board held in San Francisco,
California on June 27, 2018.

Date: June 27, 2018
W.I.: 6860
Referred By: BAIFA

Attachment A
BAIFA Resolution No. 17

FY 2018-19 BAIFA Express Lanes Program Operating Budget



ATTACHMENT A BAY AREA INFRASTRUCTURE FINANCING AUTHORITY OPERATING BUDGET FY 2018-19

BAIFA Resolution No. 17
Date: 6/27/2018
W.I.: 6861

OPERATING REVENUE-EXPENSE SUMMARY

	APPROVED BUDGET FY 2017-18	DRAFT BUDGET FY 2018-19	Change % Inc./.(Dec.)	Change \$ Inc./.(Dec.)
General Toll Revenue	\$5,200,000	\$ 9,300,000	78.8%	4,100,000
Violation Revenue	\$500,000	\$ 1,700,000	240.0%	1,200,000
Total Operating Revenue	\$ 5,700,000	\$ 11,000,000	93.0%	5,300,000
Total Operating Expense	\$ 8,615,000	\$ 10,998,500	27.7%	2,383,500
Total Transfers In/Out	\$ 2,915,000	\$ -		(2,915,000)
Total Operating Surplus (Shortfall)	\$0	\$ 1,500		1,500

REVENUE DETAIL BUDGET FY 2018-19

	APPROVED BUDGET FY 2017-18	DRAFT BUDGET FY 2018-19	Change % Inc./.(Dec.)	Change \$ Inc./.(Dec.)
General Toll Revenue (subtotal)	\$5,200,000	\$ 9,300,000	78.8%	4,100,000
CC-680 Toll Revenue	\$5,200,000	\$ 9,300,000	78.8%	4,100,000
Violation Revenue (subtotal)	\$500,000	\$ 1,700,000	240.0%	1,200,000
Violation Revenue	\$500,000	\$ 1,700,000	240.0%	1,200,000
Transfers In	\$2,915,000	\$ -		(2,915,000)
BATA Express Lanes Capital Funds	\$2,915,000	\$ -		(2,915,000)
Total Current Year Revenue and Transfers In	\$ 8,615,000	\$ 11,000,000	27.7%	2,385,000

EXPENSE DETAIL
BUDGET FY 2018-19

	APPROVED BUDGET FY 2017-18	DRAFT BUDGET FY 2018-19	Change % Inc./(Dec.)	Change \$ Inc./(Dec.)
Operating Expense				
FasTrak Operations and Maintenance (Subtotal)	\$ 1,800,000	\$ 3,312,000	84.0%	\$ 1,512,000
RCSC Operations	\$ 1,335,000	\$ 2,555,000	91.4%	\$ 1,220,000
Banking/Credit Card Fees	240,000	445,000	85.4%	205,000
BATA Financial Services	225,000	225,000	0.0%	0
Collections/DMV Expenses	0	87,000	100.0%	87,000
Express Lane Operations and Maintenance (Subtotal)	\$ 4,130,000	\$ 5,158,000	24.9%	\$ 1,028,000
Express Lane Toll Operators	\$ 799,000	\$ 725,000	-9.3%	\$ (74,000)
California Highway Patrol Enforcement	320,000	500,000	56.3%	180,000
Roadway Maintenance	700,000	700,000	0.0%	0
Toll System Operations & Maintenance	1,916,000	2,885,000	50.6%	969,000
Caltrans Express Lanes Operations & Maintenance	155,000	300,000	93.5%	145,000
Utility Service	240,000	48,000	-80.0%	(192,000)
Backhaul Operations and Maintenance (Subtotal)	\$ 715,000	\$ 649,000	-9.2%	\$ (66,000)
Roadway Maintenance	\$ 692,000	\$ 649,000	-6.2%	\$ (43,000)
Utility Service	23,000	-	-100.0%	(23,000)
Express Lane Operations and Maintenance Total	\$ 6,645,000	\$ 9,119,000	37.2%	\$ 2,474,000
Express Lane Administration (Subtotal)	\$ 1,970,000	\$ 1,879,500	-4.6%	\$ (90,500)
Salaries and Benefits	\$ 1,001,000	\$ 888,500	-11.2%	\$ (112,500)
Professional/Consultant Service	322,000	322,000	0.0%	0
Overhead	459,000	445,000	-3.1%	(14,000)
Audit/Accounting	30,000	121,000	303.3%	91,000
Insurance	59,000	53,000	-10.2%	(6,000)
Other	99,000	50,000	-49.5%	(49,000)
Total Operating Expense	\$ 8,615,000	\$ 10,998,500	27.7%	\$ 2,383,500