

101 Eighth Street,
Joseph P. Bort
MetroCenter
Oakland, CA

Meeting Agenda

Joint MTC Planning Committee with the ABAG Administrative Committee - Merger Study

MTC Committee Members:

James P. Spring, Chair Anne W. Halsted, Vice Chair

Alicia C. Aguirre, Scott Haggerty, Steve Kinsey

Sam Liccardo, Julie Pierce

Non-Voting Members: Tom Azumbrado, Dorene M. Giacomini

Friday, January 22, 2016

9:00 AM

Lawrence D. Dahms Auditorium

This meeting is scheduled to be audiocast live on the Metropolitan Transportation Commission's Web site: <http://mtc.ca.gov/whats-happening/meetings> and will take place at 9:00 a.m.

Objectives for the Meeting:

- *Agreement on problem(s) to be solved*
- *Consensus on study objective(s)*
- *Consensus on principles for evaluating the options which will be identified through the study*
- *Comments on proposed community engagement and stakeholder plan*

1. Roll Call / Confirm Quorum

Quorum: A quorum of the Committee shall be a majority of its regular voting members (4).

2. Pledge of Allegiance

3. MTC Compensation Announcement - Committee Secretary

4. ABAG Compensation Announcement - Clerk of the Board

5. Consent Calendar

5a. [15-1166](#) MTC - Minutes of the January 8, 2016 Meeting

Action: MTC Planning Committee Approval

Attachments: [5a_MTC SJM Minutes_Jan 8 2016.pdf](#)

6. ABAG Administrative Committee Approval of Summary Minutes

- 6a. [15-1167](#) ABAG - Minutes of the January 8, 2016 Meeting

Action: ABAG Administrative Committee Approval

Attachments: [6a_ABAG AC Minutes 20160108 Draft.pdf](#)

7. MTC / ABAG Merger Study

*Meeting Facilitator: Jan Perkins, Senior Partner, Management Partners,
jperkins@managementpartners.com*

8. [15-1244](#) Review Today's Agenda and Process

Attachments: [Handout - MTC ABAG Merger PPT 1-22 potx FINAL.pdf](#)

9. [15-1245](#) Create a Shared Understanding of Problem(s) To Be Solved

10. [15-1246](#) Consensus on Study Objective(s)

Attachments: [Handout - 10 MTC-ABAG Workshop Handouts 1-22-2016.pdf](#)

11. [15-1247](#) Consensus on Key Principles for Evaluating Options

Attachments: [Handout - 11 MTC-ABAG Workshop Handouts 1-22-2016.pdf](#)

12. [15-1248](#) Feedback on Community Engagement/Stakeholder Plan

Attachments: [12 Stakeholder Engagement Plan Draft.pdf](#)

13. Wrap Up and Next Steps

14. Public Comment / Other Business

15. Adjournment / Next Meeting

The next meeting of the Joint MTC Planning Committee with ABAG Administrative Committee - Merger Study will be held on February 26, 2016 at 9:00 a.m. in the Lawrence D. Dahms Auditorium, First Floor, 101 Eighth Street, Oakland, CA.

Public Comment: The public is encouraged to comment on agenda items at Committee meetings by completing a request-to-speak card (available from staff) and passing it to the Committee secretary. Public comment may be limited by any of the procedures set forth in Section 3.09 of MTC's Procedures Manual (Resolution No. 1058, Revised) if, in the chair's judgment, it is necessary to maintain the orderly flow of business.

Meeting Conduct: If this meeting is willfully interrupted or disrupted by one or more persons rendering orderly conduct of the meeting unfeasible, the Chair may order the removal of individuals who are willfully disrupting the meeting. Such individuals may be arrested. If order cannot be restored by such removal, the members of the Committee may direct that the meeting room be cleared (except for representatives of the press or other news media not participating in the disturbance), and the session may continue.

Record of Meeting: Committee meetings are recorded. Copies of recordings are available at a nominal charge, or recordings may be listened to at MTC offices by appointment. Audiocasts are maintained on MTC's Web site (mtc.ca.gov) for public review for at least one year.

Accessibility and Title VI: MTC provides services/accommodations upon request to persons with disabilities and individuals who are limited-English proficient who wish to address Commission matters. For accommodations or translations assistance, please call 510.817.5757 or 510.810.5769 for TDD/TTY. We require three working days' notice to accommodate your request.

可及性和法令第六章：MTC 根據要求向希望來委員會討論有關事宜的殘疾人士及英語有限者提供服務/方便。需要便利設施或翻譯協助者，請致電 510.817.5757 或 510.817.5769 TDD / TTY。我們要求您在三個工作日前告知，以滿足您的要求。

Acceso y el Titulo VI: La MTC puede proveer asistencia/facilitar la comunicación a las personas discapacitadas y los individuos con conocimiento limitado del inglés quienes quieran dirigirse a la Comisión. Para solicitar asistencia, por favor llame al número 510.817.5757 o al 510.817.5769 para TDD/TTY. Requerimos que solicite asistencia con tres días hábiles de anticipación para poderle proveer asistencia.

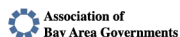
Attachments are sent to Committee members, key staff and others as appropriate. Copies will be available at the meeting.

All items on the agenda are subject to action and/or change by the Committee. Actions recommended by staff are subject to change by the Committee.



Metropolitan Transportation Commission

101 Eighth Street,
Joseph P. Bort MetroCenter
Oakland, CA



Legislation Details (With Text)

File #: 15-1166 **Version:** 1 **Name:**

Type: Minutes **Status:** Consent

File created: 12/22/2015 **In control:** Joint MTC Planning Committee with the ABAG Administrative Committee - Merger Study

On agenda: 1/22/2016 **Final action:**

Title: MTC - Minutes of the January 8, 2016 Meeting

Sponsors:

Indexes:

Code sections:

Attachments: [5a MTC SJM Minutes Jan 8 2016.pdf](#)

Date	Ver.	Action By	Action	Result
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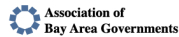
Subject:

MTC - Minutes of the January 8, 2016 Meeting

Recommended Action:

MTC Planning Committee Approval

Attachments



101 Eighth Street,
Joseph P. Bort
MetroCenter
Oakland, CA

Meeting Minutes - Draft

Special Joint MTC Planning Committee with the ABAG Administrative Committee

MTC Committee Members:

James P. Spering, Chair Anne W. Halsted, Vice Chair

*Alicia C. Aguirre, Scott Haggerty, Steve Kinsey
Sam Liccardo, Julie Pierce*

Non-Voting Members: Tom Azumbrado, Dorene M. Giacomini

Friday, January 8, 2016

10:05 AM

Lawrence D. Dahms Auditorium

1. Roll Call / Confirm Quorum

Present: 5 - Chairperson Spering, Commissioner Haggerty, Commissioner Kinsey,
Commissioner Liccardo and Commissioner Pierce

Absent: 2 - Vice Chair Halsted and Commissioner Aguirre

Non-Voting Members Absent: Commissioner Azumbrado and Commissioner Giacomini

Ex Officio Voting Members Present: Commission Chair Cortese and
Commission Vice Chair Mackenzie

Ad Hoc Non-Voting Members Present: Commissioner Bates, Commissioner Tissier, and
Commissioner Rein Worth

ABAG Administrative Committee Members Present: Cortese, Eklund, Gupta, Haggerty, Harrison, Mar,
Pierce, Rabbitt, and Spering.

2. ABAG Compensation Announcement - Clerk of the Board

3. Consent Calendar

Approval of the Consent Calendar

**Upon the motion by Commissioner Kinsey and second by Commissioner
Haggerty, the Consent Calendar was unanimously approved by the following
vote:**

Aye: 5 - Chairperson Spering, Commissioner Haggerty, Commissioner Kinsey,
Commissioner Liccardo and Commissioner Pierce

Absent: 2 - Vice Chair Halsted and Commissioner Aguirre

3a. [15-1160](#) MTC - Minutes of the December 11, 2015 Meeting

Action: MTC Planning Committee Approval

4. ABAG Administrative Committee Approval of Summary Minutes

- 4a. [15-1161](#) ABAG - Minutes of the December 11, 2015 Meeting

Action: ABAG Administrative Committee Approval

MTC / ABAG Merger Study

5. [15-1162](#) Merger Study consultant (Management Partners) introduction, overview of preliminary approach to the work plan, and discussion of proposed January 22, 2016 facilitated work session.

Action: Information

Presenter: Management Partners

The following individuals spoke on this item:

David Schonbrunn of TRANSDEF;

Matt Vander Sluis of Greenbelt Alliance;

Ken Bukowski;

Egon Terplan of SPUR;

Dana MacPherson of SEIU 1021; and

Lee Huo, President of ABAG Chapter SEIU 1021.

6. Public Comment / Other Business

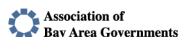
7. Adjournment / Next Meeting

The next meeting of the Joint MTC Planning Committee with ABAG Administrative Committee - Merger Study will be held on January 22, 2016 at 9:00 a.m. in the Lawrence D. Dahms Auditorium, First Floor, 101 Eighth Street, Oakland, CA.



Metropolitan Transportation Commission

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Oakland, CA



Legislation Details (With Text)

File #: 15-1167 **Version:** 1 **Name:**
Type: Report **Status:** Informational
File created: 12/22/2015 **In control:** Joint MTC Planning Committee with the ABAG Administrative Committee - Merger Study
On agenda: 1/22/2016 **Final action:**
Title: ABAG - Minutes of the January 8, 2016 Meeting
Sponsors:
Indexes:
Code sections:
Attachments: [6a ABAG AC Minutes 20160108 Draft.pdf](#)

Date	Ver.	Action By	Action	Result
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Subject:

ABAG - Minutes of the January 8, 2016 Meeting

Recommended Action:

ABAG Administrative Committee Approval

Attachments

SUMMARY MINUTES (DRAFT)

ABAG Administrative Committee Special Meeting
Friday, January 8, 2018
Joseph P. Bort MetroCenter
101 8th Street, Oakland, California

1. CALL TO ORDER / ROLL CALL / CONFIRM QUORUM

ABAG President and Committee Chair Julie Pierce, Councilmember, City of Clayton, called the special meeting of the Administrative Committee of the Association of Bay Area Governments to order at about 11:09 a.m.

The Committee met jointly with the Planning Committee of the Metropolitan Transportation Commission.

A quorum of the Committee was present at about 11:09 a.m.

Members Present

Councilmember Julie Pierce, City of Clayton

Supervisor Dave Cortese, County of Santa Clara

Mayor Pat Eklund, City of Novato

Councilmember Pradeep Gupta, City of South San Francisco

Supervisor Scott Haggerty, County of Alameda

Mayor Bill Harrison, City of Fremont

Supervisor Eric Mar, City and County of San Francisco

Supervisor David Rabbitt, County of Sonoma

Members Absent

Supervisor Mark Luce, County of Napa

Supervisor Dave Pine, County of San Mateo (Alternate)

Staff Present

Ezra Rapport, ABAG Executive Director

Brad Paul, ABAG Deputy Executive Director

Kenneth Moy, ABAG Legal Counsel

Miriam Chion, ABAG Planning and Research Director

2. ABAG COMPENSATION ANNOUNCEMENT

Fred Castro, Clerk of the Board, made the compensation announcement.

3. MTC PLANNING COMMITTEE CONSENT CALENDAR

A. MTC Planning Committee Minutes of the December 11, 2015 Meeting

MTC Planning Committee approved its minutes of the December 11, 2015 meeting.

4. APPROVAL OF ABAG ADMINISTRATIVE COMMITTEE SUMMARY MINUTES OF MEETING ON DECEMBER 11, 2015

President Pierce recognized a motion by Scott Haggerty, Supervisor, County of Alameda, which was seconded by Pat Eklund, Mayor, City of Novato, to approve the Administrative Committee summary minutes of December 11, 2015.

The ayes were: Pierce, Cortese, Eklund, Gupta, Haggerty, Harrison, Mar, Rabbitt.

The nays were: None.

The abstentions were: None.

The absences were: Luce, Pine (Alternate).

The motion passed unanimously.

5. ABAG/MTC MERGER STUDY

Andy Belknap, Dan Marks, and Lynn Dantzker, Management Partners, introduced themselves and gave an overview of preliminary approach to the work plan, and led discussion of proposed January 22, 2016 facilitated work session.

Members discussed the joint committees meeting schedule; order of tasks and financial analysis; local community engagement; public outreach meetings; elected officials survey; comprehensive report; identifying the problem to solve; collaboration and structural change, consensus building, list of principles, development of alternatives, models of collaboration; full merger of two agencies; timeline, public policy mediation, public participation; developing options in addition to full merger, establishing status quo benchmark; establishing guidelines, including accountability, transparency, community engagement; functional integration of land use and transportation planning; analysis of five year budget for ABAG and MTC, sustainable business plan; establish baseline of agencies; agency performance; planning consolidation and agency structure; MTC Resolution 4210 requirement to look at merger.

The following individuals gave public comment: David Schonbrunn of TRANSDEF; Matt Vander Sluis, Greenbelt Alliance; Ken Bukowski; Egon Terplan, SPUR; Dana MacPherson, SEIU 1021; Lee Huo, President, ABAG Chapter, SEIU 1021.

Miriam Chion, ABAG Planning and Research Director, and Ken Kirkey, MTC Planning Director, commented on ABAG and MTC staff collaboration on Plan Bay Area.

6. PUBLIC COMMENT / OTHER BUSINESS

There was no public comment.

7. ADJOURNMENT / NEXT MEETING

The meeting adjourned at about 12:12 p.m.

The next joint meeting of the ABAG Administrative Committee and MTC Planning Committee on the ABAG/MTC Merger Study will be on January 22, 2016, 9:00 a.m. to 12:00 p.m., Joseph P. Bort MetroCenter, 101 8th Street, Lawrence D. Dahms Auditorium, Oakland.

Submitted:

/s/ Ezra Rapport, Secretary-Treasurer

Date Submitted: January 14, 2016

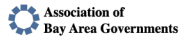
Date Approved: TBD

*For information, contact Fred Castro, Clerk of the Board, at (510) 464 7913 or
FredC@abag.ca.gov.*



Metropolitan Transportation Commission

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Legislation Details (With Text)

File #: 15-1244 **Version:** 1 **Name:**

Type: Report **Status:** Informational

File created: 1/15/2016 **In control:** Joint MTC Planning Committee with the ABAG Administrative Committee - Merger Study

On agenda: 1/22/2016 **Final action:**

Title: Review Today's Agenda and Process

Sponsors:

Indexes:

Code sections:

Attachments: [Handout - MTC ABAG Merger PPT 1-22 potx FINAL.pdf](#)

Date	Ver.	Action By	Action	Result
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Subject:
Review Today's Agenda and Process

Attachments

Meeting the Joint MTC Planning Committee and ABAG Administrative Committee – Merger Study

January 22, 2016
9:00 am to 12:00 pm



**Association
of Bay Area
Governments**



**METROPOLITAN
TRANSPORTATION
COMMISSION**

**Management
Partners**



Agenda

- Agenda Review
- Meeting Objectives
- Understanding the Problem
 - Discuss questions and report out
- Study Objectives
 - Discuss questions and report out
- Principles for Evaluating Options
 - Discuss questions and report out
- Community Engagement Strategies
 - Provide feedback
- Public Comments
- Wrap-up and Next Steps



Meeting Objectives

- Agreement on the problem to be solved
- Consensus on statement of the objective of the study
- Consensus on principles for evaluating the options which will be identified
- Comments on proposed community engagement and stakeholder plan



Discussion Ground Rules and Bike Rack

- Ground Rules
 - Be open to new ideas
 - Stay focused
 - Be engaged
 - Allow others to participate
 - Assume good intent
 - Take breaks as needed
- Bike Rack
 - For items to be discussed on another day



Understanding the Problem

- Goal: Reach a shared understanding of the problem to be solved by this study.
- Discuss in your small group:
 1. What has occurred during the last 10 years that require changes in how ABAG and / or MTC operate?
 2. What are the key roles of MTC? Of ABAG?
 - Identify those that your entire table agrees upon
 3. What are the underlying problems giving rise to this study?
 - Identify those that your entire table agrees upon

Report Out

- Each small group reports out:
 1. The table's consensus on key roles
 - ABAG Roles
 - MTC Roles
 2. The table's consensus of problems giving rise to the study
- Full group:
 - Look for commonalities



Study Objectives

- *Explore Options for MTC and ABAG to better integrate the Bay Area's transportation and land use planning efforts.*
- *Develop options / models up to and including a merger and an appropriate implementation plan.*

Reaching Consensus

- Goal: Confirm or modify the study objectives to reach consensus.
- Discuss and build consensus in your small group:
 1. Will the current objectives move the agencies toward solving the problem?
 - If no, what is missing from the study objectives?
 2. How should ABAG and MTC judge success at the end of the study?

Report Out

- Each small group reports out:
 - The table's consensus on the three questions
- Large group:
 - Look for commonalities



Draft Principles for Evaluating Options

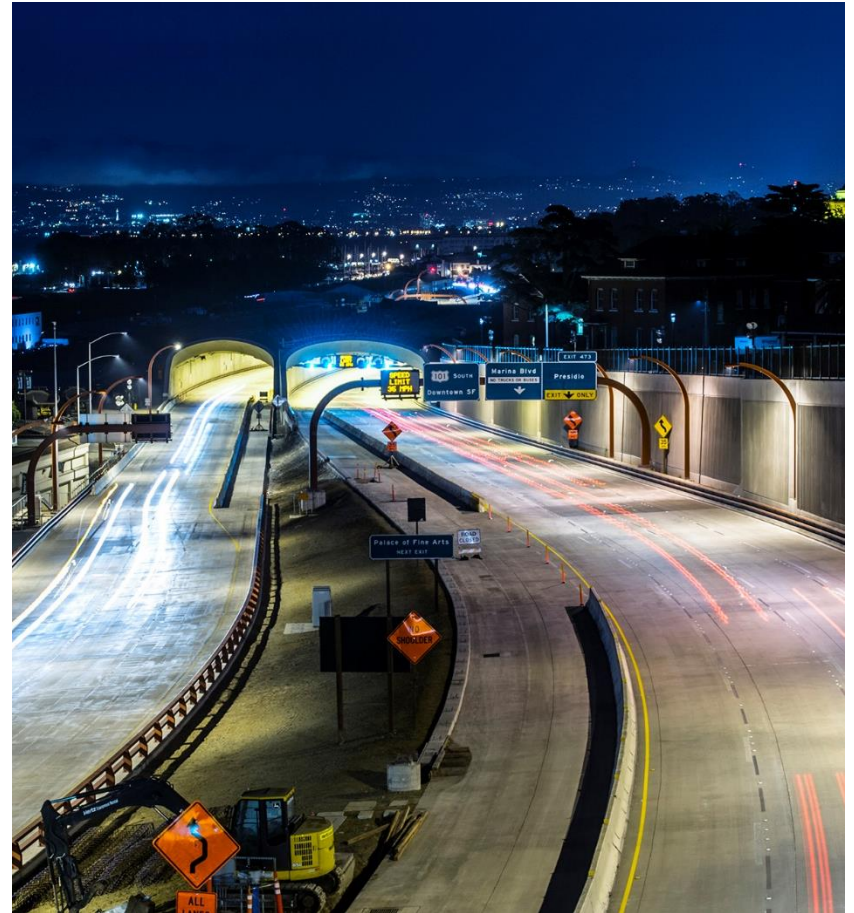
1. *Continue representative policy making in regional land use and transportation planning*
2. *Maintain local land use control*
3. *Establish efficient and effective management and oversight of the SCS planning process*
4. *Maintain respective SB 375 agency roles and responsibilities in the near term (no legislative or regulatory changes required)*
5. *Ensure financial sustainability of both agencies*
6. *Provide for equity of ABAG planning staff compensation and professional status*
7. *Continue the existing planning and programming allocation process associated with the RTP*

Reaching Consensus

- Goal: Agree on the principles that ABAG and MTC will jointly use in evaluating options developed by Management Partners.
- As an individual, write down your responses:
 1. Are these the right principles for evaluating options?
 2. What key concepts are missing?
- Share with entire group
- Determine which principles everyone in your group agrees on

Report Out

- Each small group reports out:
 - The table's consensus on the two questions
- Large group:
 - Look for commonalities



Community Engagement Strategies

Goal: Obtain comments on the community engagement and stakeholder plan.

Elected Officials A. Survey of Local Government Elected Officials <ul style="list-style-type: none">Electronic survey distributed to all mayors, councilmembers, and board of supervisors in all Bay Area cities, towns and counties A. Presentation at Mayors' Conferences (or equivalent) <ul style="list-style-type: none">8 presentations total (one per County with exception of San Francisco) 1 Electronic Survey and 8 Presentations	Regional Stakeholders A. Individual Meetings: <ul style="list-style-type: none">Bay Area CouncilBuilding Industry Association (BIA) Bay AreaGreenbelt AllianceSPUR A. Open Regional Meetings <ul style="list-style-type: none">(Up to) 3 open regional meetings for interested stakeholders 4 Individual Meetings and (up to) 3 Regional Meetings
Local Agency Professional Staff A. Individual Meetings: <ul style="list-style-type: none">Nine meetings with each Bay Area Congestion Management Agency's (CMA) Technical Advisory Committee (TAC)One meeting with Bay Area Planning Directors Association (BAPDA) 10 Individual Meetings	General Outreach A. Website to post: <ul style="list-style-type: none">Work plan and schedule of eventsInformation sheet (or equivalent content)Project deliverablesFields for submitting stakeholder comments via emailNotifications about open regional meetings 1 Website

Community Engagement Plan Feedback

- Questions
- Comments



Public Comments



Wrap Up and Next Steps

- Notes from today will be prepared and distributed
- Evaluation form
- Review next steps

“The future is not some place we are going, but one we are creating. The paths are not to be found, but made. And the activity of making them changes both the maker and the destination.”

- John Schaar,
Loyalty In America



Thank You



**Association
of Bay Area
Governments**



**METROPOLITAN
TRANSPORTATION
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Legislation Details (With Text)

File #: 15-1245 **Version:** 1 **Name:**

Type: Report **Status:** Informational

File created: 1/15/2016 **In control:** Joint MTC Planning Committee with the ABAG
Administrative Committee - Merger Study

On agenda: 1/22/2016 **Final action:**

Title: Create a Shared Understanding of Problem(s) To Be Solved

Sponsors:

Indexes:

Code sections:

Attachments:

Date	Ver.	Action By	Action	Result
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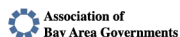
Subject:
Create a Shared Understanding of Problem(s) To Be Solved

Attachments



Metropolitan Transportation Commission

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Legislation Details (With Text)

File #: 15-1246 **Version:** 1 **Name:**

Type: Report **Status:** Informational

File created: 1/15/2016 **In control:** Joint MTC Planning Committee with the ABAG Administrative Committee - Merger Study

On agenda: 1/22/2016 **Final action:**

Title: Consensus on Study Objective(s)

Sponsors:

Indexes:

Code sections:

Attachments: [Handout - 10_MTC-ABAG Workshop Handouts 1-22-2016.pdf](#)

Date	Ver.	Action By	Action	Result
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Subject:
Consensus on Study Objective(s)

Attachments

Study Objectives

Study Objectives

1. Explore Options for MTC and ABAG to better integrate the Bay Area's transportation and land use planning efforts.
2. Develop options / models up to and including a merger and an appropriate implementation plan.

Study Objectives Activity

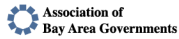
Goal: Confirm or modify the study objectives to reach consensus.

- Discuss and build consensus in your small group:
 1. Will the current objectives move the agencies toward solving the problem?
 - If no, what is missing from the study objectives?
 2. How should ABAG and MTC judge success at the end of the study?



Metropolitan Transportation Commission

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Legislation Details (With Text)

File #: 15-1247 **Version:** 1 **Name:**

Type: Report **Status:** Informational

File created: 1/15/2016 **In control:** Joint MTC Planning Committee with the ABAG Administrative Committee - Merger Study

On agenda: 1/22/2016 **Final action:**

Title: Consensus on Key Principles for Evaluating Options

Sponsors:

Indexes:

Code sections:

Attachments: [Handout - 11_MTC-ABAG Workshop Handouts 1-22-2016.pdf](#)

Date	Ver.	Action By	Action	Result
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Subject:
Consensus on Key Principles for Evaluating Options

Attachments



Draft Principles for Evaluating Options

Draft Principles

1. Continue representative policy making in regional land use and transportation planning
2. Maintain local land use control
3. Establish efficient and effective management and oversight of the SCS planning process
4. Maintain respective SB 375 agency roles and responsibilities in the near term (no legislative or regulatory changes required)
5. Ensure financial sustainability of both agencies
6. Provide for equity of ABAG planning staff compensation and professional status
7. Continue the existing planning and programming allocation process associated with the RTP

Draft Principles Activity

Goal: Agree on the principles that ABAG and MTC will jointly use in evaluating options developed by Management Partners.

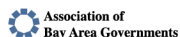
- As an individual, write down your responses:
 1. Are these the right principles for evaluating options?
 2. What key concepts are missing?
 3. Share with entire group
- Determine which principles everyone in your group agrees on





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Legislation Details (With Text)

File #: 15-1248 **Version:** 1 **Name:**

Type: Report **Status:** Informational

File created: 1/15/2016 **In control:** Joint MTC Planning Committee with the ABAG Administrative Committee - Merger Study

On agenda: 1/22/2016 **Final action:**

Title: Feedback on Community Engagement/Stakeholder Plan

Sponsors:

Indexes:

Code sections:

Attachments: [12 Stakeholder Engagement Plan Draft.pdf](#)

Date	Ver.	Action By	Action	Result
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Subject:
Feedback on Community Engagement/Stakeholder Plan

Attachments

Proposed Stakeholder Engagement Plan

Draft January 15, 2016

Elected Officials

A. Survey of Local Government Elected Officials

- Electronic survey distributed to all mayors, councilmembers, and board of supervisors in all Bay Area cities, towns and counties

B. Presentation at Mayors' Conferences *(or equivalent)*

- Eight presentations total (one per County with exception of San Francisco)

1 Electronic Survey and 8 Presentations

Regional Stakeholders

A. Individual Meetings:

- Bay Area Council
- Building Industry Association (BIA) Bay Area
- Greenbelt Alliance
- SPUR

B. Open Regional Meetings

- Up to three open regional meetings for interested stakeholder organizations and individuals

4 Individual Meetings and (up to) 3 Regional Meetings

Local Agency Professional Staff

A. Individual Meetings:

- Nine meetings with each Bay Area Congestion Management Agency's (CMA) Technical Advisory Committee (TAC)
- One meeting with Bay Area Planning Directors Association (BAPDA)

10 Individual Meetings

General Outreach

A. Website to post:

- Work plan and schedule of events
- Information sheet (or equivalent content)
- Project deliverables
- Fields for submitting stakeholder comments via email
- Notifications about open regional meetings

1 Website

Schedule: Most outreach to occur between February and March of 2016, if possible