



Bay Area Metro Center  
375 Beale Street  
San Francisco, CA 94105

## Meeting Agenda

### Clipper Executive Board

*Members:*

*Rick Ramacier, Chair      Robert Powers, Vice Chair*

*Carolyn M. Gonot, Michael Hursh, Beth Kranda, Carter Mau,  
Therese W. McMillan, Denis Mulligan, and Jeffrey Tumlin*

---

Monday, September 20, 2021

1:30 PM

Board Room – 1st Floor (REMOTE)

---

In light of Governor Newsom's State of Emergency declaration regarding the COVID-19 outbreak and in accordance with Executive Order N-29-20 issued by Governor Newsom on March 17, 2020 and the Guidance for Gatherings issued by the California Department of Public Health, the meeting will be conducted via webcast, teleconference, and Zoom for committee, commission, or board members who will participate in the meeting from individual remote locations.

A Zoom panelist link for meeting participants will be sent separately to Board Members.

The meeting webcast will be available at <http://mtc.ca.gov/whats-happening/meetings>. Members of the public are encouraged to participate remotely via Zoom at the following link or phone number. Board Members and members of the public participating by Zoom wishing to speak should use the "raise hand" feature or dial \*9. When called upon, unmute yourself or dial \*6. In order to get the full Zoom experience, please make sure your application is up to date.

Attendee Link: <https://bayareametro.zoom.us/j/84631334581>

Join by Telephone Dial (for higher quality, dial a number based on your current location) US:  
+1 408 638 0968 or +1 669 900 6833 or +1 253 215 8782 or +1 346 248 7799 or +1 312 626 6799  
or +1 646 876 9923 or +1 301 715 8592 or 877 853 5247 (Toll Free) or 888 788 0099 (Toll Free)

Webinar ID: 846 3133 4581

International numbers available: <https://bayareametro.zoom.us/j/kdZZsAdAw4>

Detailed instructions on participating via Zoom are available at:

<https://bayareametro.zoom.us/j/keF6DXG0Ji>

<https://mtc.ca.gov/how-provide-public-comment-board-meeting-zoom>

Members of the public may participate by phone or Zoom or may submit comments by email at [info@bayareametro.gov](mailto:info@bayareametro.gov) by 5:00 p.m. the day before the scheduled meeting date. Please include the committee or board meeting name and agenda item number in the subject line. Due to the current circumstances there may be limited opportunity to address comments during the meeting. All comments received will be submitted into the record.

## 1. Roll Call / Confirm Quorum

*Quorum: A quorum of this committee shall be a majority of its regular voting members (5).*

## 2. Consent Calendar

- 2a. [21-1124](#) Minutes of the August 16, 2021 Meeting

Action: Board Approval

Attachments: [2a\\_CEB\\_Minutes\\_Aug\\_16\\_2021.pdf](#)

## 3. Approval

- 3a. [21-1134](#) Next-Generation Clipper® Updates to Clipper Operating Rules for the Regional Transit Connection (RTC) Program Administration and Card Fees

Transfer of administration of RTC program to MTC, and policy and management authority and oversight of the RTC program to Clipper Executive Board (CEB).

Action: Board Approval

Presenter: Lysa Hale and Maureen Devlin

Attachments: [3a\\_Clipper\\_Operating\\_Rules\\_RTC\\_Edits\\_September2021.pdf](#)

## 4. Information

- 4a. [21-1125](#) Current Clipper® Operations and Performance Update

Update on current Clipper system operations and performance. Clipper staff last updated this Board on the ongoing work and projects related to the current Clipper system at the August 2021 meeting.

Action: Information

Presenter: Jason Weinstein

Attachments: [4a\\_Clipper\\_Operations\\_and\\_Performance\\_Update.pdf](#)

- 4b. [21-1126](#) Clipper® Implementation Update

Update on key developments related to the implementation of the Current and Next-Generation Clipper system.

Action: Information

Presenter: Jason Weinstein and Edward Meng

Attachments: [4b\\_Clipper\\_Implementation\\_Update.pdf](#)

**5. Executive Director's Report – Kuester**

**6. Public Comment / Other Business**

*Board Members and members of the public participating by Zoom wishing to speak should use the "raise hand" feature or dial \*9. When called upon, unmute yourself or dial \*6.*

**7. Adjournment / Next Meeting**

**The next meeting of the Clipper® Executive Board will be held Monday, October 18, 2021, at 1:30 p.m. remotely and by webcast as appropriate depending on the status of any shelter in place orders. Any changes to the schedule will be duly noticed to the public.**

**Public Comment:** The public is encouraged to comment on agenda items at Committee meetings by completing a request-to-speak card (available from staff) and passing it to the Committee secretary. Public comment may be limited by any of the procedures set forth in Section 3.09 of MTC's Procedures Manual (Resolution No. 1058, Revised) if, in the chair's judgment, it is necessary to maintain the orderly flow of business.

**Meeting Conduct:** If this meeting is willfully interrupted or disrupted by one or more persons rendering orderly conduct of the meeting unfeasible, the Chair may order the removal of individuals who are willfully disrupting the meeting. Such individuals may be arrested. If order cannot be restored by such removal, the members of the Committee may direct that the meeting room be cleared (except for representatives of the press or other news media not participating in the disturbance), and the session may continue.

**Record of Meeting:** Committee meetings are recorded. Copies of recordings are available at a nominal charge, or recordings may be listened to at MTC offices by appointment. Audiocasts are maintained on MTC's Web site ([mtc.ca.gov](http://mtc.ca.gov)) for public review for at least one year.

**Accessibility and Title VI:** MTC provides services/accommodations upon request to persons with disabilities and individuals who are limited-English proficient who wish to address Commission matters. For accommodations or translations assistance, please call 415.778.6757 or 415.778.6769 for TDD/TTY. We require three working days' notice to accommodate your request.

**可及性和法令第六章:** MTC 根據要求向希望來委員會討論有關事宜的殘疾人士及英語有限者提供服務/方便。需要便利設施或翻譯協助者, 請致電 415.778.6757 或 415.778.6769 TDD / TTY。我們要求您在三個工作日前告知, 以滿足您的要求。

**Acceso y el Titulo VI:** La MTC puede proveer asistencia/facilitar la comunicación a las personas discapacitadas y los individuos con conocimiento limitado del inglés quienes quieran dirigirse a la Comisión. Para solicitar asistencia, por favor llame al número 415.778.6757 o al 415.778.6769 para TDD/TTY. Requerimos que solicite asistencia con tres días hábiles de anticipación para poderle proveer asistencia.

---

Attachments are sent to Committee members, key staff and others as appropriate. Copies will be available at the meeting.

All items on the agenda are subject to action and/or change by the Committee. Actions recommended by staff are subject to change by the Committee.



## **Meeting Minutes - Draft**

### **Clipper Executive Board**

***Members:***

***Rick Ramacier, Chair      Robert Powers, Vice Chair***

***Carolyn M. Gonot, Michael Hursh, Beth Kranda, Carter Mau,  
Therese W. McMillan, Denis Mulligan, and Jeffrey Tumlin***

---

**Monday, August 16, 2021**

**1:30 PM**

**Board Room – 1st Floor (REMOTE)**

---

In light of Governor Newsom's State of Emergency declaration regarding the COVID-19 outbreak and in accordance with Executive Order N-29-20 issued by Governor Newsom on March 17, 2020 and the Guidance for Gatherings issued by the California Department of Public Health, the meeting will be conducted via webcast, teleconference, and Zoom for committee, commission, or board members who will participate in the meeting from individual remote locations.

A Zoom panelist link for meeting participants will be sent separately to Board Members.

The meeting webcast will be available at <http://mtc.ca.gov/whats-happening/meetings> Members of the public are encouraged to participate remotely via Zoom at the following link or phone number. Board Members and members of the public participating by Zoom wishing to speak should use the "raise hand" feature or dial \*9. When called upon, unmute yourself or dial \*6. In order to get the full Zoom experience, please make sure your application is up to date.

**Attendee Link: <https://bayareametro.zoom.us/j/81212938054>**

**Join by Telephone Dial (for higher quality, dial a number based on your current location) US:  
+1 408 638 0968 or +1 669 900 6833 or +1 253 215 8782 or +1 346 248 7799 or +1 312 626 6799  
or +1 646 876 9923 or +1 301 715 8592 or 877 853 5247 (Toll Free) or 888 788 0099 (Toll Free)**

**Webinar ID: 812 1293 8054**

**International numbers available: <https://bayareametro.zoom.us/u/klAySj7hD>**

**Detailed instructions on participating via Zoom are available at:**

**<https://bayareametro.zoom.us/u/keF6DXG0Ji>**

**<https://mtc.ca.gov/how-provide-public-comment-board-meeting-zoom>**

Members of the public may participate by phone or Zoom or may submit comments by email at [info@bayareametro.gov](mailto:info@bayareametro.gov) by 5:00 p.m. the day before the scheduled meeting date. Please include the committee or board meeting name and agenda item number in the subject line. Due to the current circumstances there may be limited opportunity to address comments during the meeting. All comments received will be submitted into the record.

**1. Roll Call / Confirm Quorum**

**Present:** 6 - Board Member Mulligan, Board Member Hursh, Chair Ramacier, Vice Chair Powers, Board Member Kranda, and Board Member Mau

**Absent:** 3 - Board Member McMillan, Board Member Tumlin, and Board Member Gonot

Andrew B. Fremier acted as a delegate and voting member of the Board in place of Therese W. McMillan. Actions noted below as "McMillan" were taken by Fremier.

Rael Manlapas acted as a delegate and voting member of the Board in place of Carolyn Gonot. Actions noted below as "Gonot" were taken by Manlapas.

Diana Hammons acted as a delegate and voting member of the Board in place of Jeffrey Tumlin. Actions noted below as "Tumlin" were taken by Hammons.

**2. Consent Calendar**

**Upon the motion by Board Member Kranda and second by Board Member Hursh, the Consent Calendar was unanimously approved. The motion carried by the following vote:**

**Aye:** 9 - Board Member Mulligan, Board Member Hursh, Chair Ramacier, Board Member McMillan, Vice Chair Powers, Board Member Tumlin, Board Member Kranda, Board Member Mau and Board Member Gonot

**2a. [21-0989](#) Minutes of the July 19, 2021 Meeting**

**Action:** Board Approval

**Attachments:** [2a CEB Minutes July 19 2021.pdf](#)

### 3. Approval

- 3a. [21-0859](#) Transfer of Regional Transit Connection (RTC) Program Administration and Oversight to Clipper® Program

Transfer administration of RTC program to MTC, and policy and management authority and oversight of the RTC program to the Clipper® Executive Board (CEB).

**Action:** Board Approval

**Presenter:** Lysa Hale and Maureen Devlin

**Attachments:** [3a Transfer of RTC Program to Clipper Program.pdf](#)

Diane Shaw, AC Transit Board of Directors, spoke on this item.

Upon the motion by Board Member Mulligan and second by Board Member McMillan, the Transfer of Regional Transit Connection (RTC) Program Administration and Oversight to Clipper® Program was approved as amended with the understanding that staff will provide a recommendation to this Board on a revision of the cost-sharing formula within six months based on data and every other year as we advance to ensure that as things change in the region, the cost-sharing is appropriate with the usage. The motion carried unanimously by the following vote:

**Aye:** 9 - Board Member Mulligan, Board Member Hursh, Chair Ramacier, Board Member McMillan, Vice Chair Powers, Board Member Tumlin, Board Member Kranda, Board Member Mau and Board Member Gonot

### 4. Information

- 4a. [21-1079](#) Regional Transit Connection (RTC) Budget and Contracting Approach

Budget and contracting approach for administration of the Regional Transit Connection Discount Card program (RTC program) by MTC.

**Action:** Information

**Presenter:** Lysa Hale

**Attachments:** [4a RTC Budget and Contracting Approach.pdf](#)

**4b.**     [21-0992](#)     Current Clipper® Operations and Performance Update

Update on current Clipper system operations and performance. Clipper staff last updated this Board on the ongoing work and projects related to the current Clipper system at the July 2021 meeting.

**Action:** Information

**Presenter:** Jason Weinstein

**Attachments:** [4b Clipper Operational Update.pdf](#)

Diane Shaw, AC Transit Board of Directors, spoke on this item.  
Roland Lebrun spoke on this item.

**4c.**     [21-0993](#)     Clipper® Implementation Update

Update on key developments related to the implementation of the Current and Next- Generation Clipper system.

**Action:** Information

**Presenter:** Jason Weinstein and Edward Meng

**Attachments:** [4c Clipper Implementation Update.pdf](#)

Roland Lebrun spoke on this item.

**4d.**     [21-0991](#)     Next-Generation Clipper® Fare Media Supplier Request for Proposals (RFP) Update

Update on developments related to the release of the Next- Generation Clipper Fare Media Supplier RFP.

**Action:** Information

**Presenter:** Kelley Jackson

**Attachments:** [4d C2 Fare Media Supplier Procurement Update.pdf](#)

Roland Lebrun spoke on this item.



**5. Executive Director's Report – Kuester**

**6. Public Comment / Other Business**

**7. Adjournment / Next Meeting**

**The next meeting of the Clipper® Executive Board will be held Monday, September 20, 2021, at 1:30 p.m. remotely and by webcast as appropriate depending on the status of any shelter in place orders. Any changes to the schedule will be duly noticed to the public.**

# Clipper® Executive Board

September 20, 2021

Agenda Item 3a

## Next-Generation Clipper® Updates to Clipper Operating Rules for the Regional Transit Connection (RTC) Program Administration and Card Fees

---

**Subject:** Transfer of administration of RTC program to MTC, and policy and management authority and oversight of the RTC program to Clipper Executive Board (CEB).

**Background:** At the August 16, 2021, CEB meeting, the Board approved circulation of the updated Clipper MOU to the operators for execution. Based on feedback from transit operator staff prior to the meeting, the Operating Rule updates were not presented with the MOU, and transit operator staff asked that MTC seek input from the Bay Area Partnership Accessibility Committee (BAPAC), particularly on the question of fees for replacement RTC program cards.

MTC has worked with BAPAC members to consider how replacement card fees could impact the RTC program. This resulted in a recommendation that the Operating Rules be revised to include a consistent replacement fee for all Clipper discount programs, with a replacement fee waiver once every five years for the RTC program. This recommendation was presented to transit agency staff at a meeting on September 3<sup>rd</sup>. A summary of Operating Rule changes supported by transit agency staff and incorporated into the current document (attached) follows:

- Revisions to place responsibility for management and administration of the RTC program and medical verifier contract with MTC
- Addition of RTC card acquisition, replacement, and balance restoration fees to the list of cardholder fees
  - RTC card acquisition fees brought in line with Senior/Youth card fees at \$0, as approved by CEB at its March 2021 meeting.
  - Senior/Youth customers to be charged \$3 for replacement cards.
  - RTC customers to be charged \$3 for all replacement cards but provided with one free replacement card during a 5-year period.

**Issues:** None identified

**Recommendation:** Board Approval

**Attachments:** Attachment A: Clipper Operating Rules

  
Carol Kuester



## **Operating Rules**

**MTC Resolution No. 3983, Revised  
January 28 [REDACTED], 2021**

**DOCUMENT HISTORY**

1. Draft version 1.0 distributed to transit agencies by MTC on June 29, 2010.
2. Draft version 1.1 approved by MTC Operations Committee on October 8, 2010; approval by MTC Commission deferred pending changes to Section 3.12.1.
3. MTC Resolution No. 3983 includes changes to Section 2.8.1, 3.2.2, 3.2.3, 3.2.6, 3.2.8, 3.5.1, 3.5.2, 3.9.2, 3.12.1, 4.2.1, 4.2.4.3.2, 4.2.4.3.3, 4.2.7.3.1, 4.2.8.1, 4.2.9, 4.2.9.1, 4.2.10.2, 4.11.2, and the Glossary and addition of Section 3.14, 4.6.3, and Attachment 1.
4. MTC adopts Resolution No. 3983 on February 22, 2012.
5. MTC Resolution No. 3983, Revised, adopted June 27, 2012, includes substantive changes to Sections 4.2.4.3.2, 4.2.4.3.3, 4.2.8, 4.6.1 and 4.6.2.
6. MTC adopts Resolution No. 3983, Revised, on October 28, 2015, delegating authority to make changes in the Clipper Operating Rules to the Clipper Executive Board.
7. Operating Rules update approved by Clipper Executive Board on January 25, 2021.
8. *Operating Rules update approved by Clipper Executive Board on [REDACTED], 2021.*

## TABLE OF CONTENTS

Document History .....	2
<b>1. INTRODUCTION .....</b>	<b>7</b>
1.1 Clipper® Overview .....	7
1.2 Purpose of this Document .....	7
<b>2. MTC RESPONSIBILITIES .....</b>	<b>8</b>
2.1 Card issuance .....	8
2.1.1 Definition of Application Issuer .....	8
2.1.2 Clipper® Application Issuer .....	8
2.1.3 Definition of Card Issuer .....	8
2.1.4 Card Issuer for Regionwide Implementation of Clipper® .....	8
2.2 Card Base Management .....	8
2.2.1 Clipper® Card Inventory .....	8
2.2.2 Design of Personalized Cards .....	8
2.3 Distribution .....	8
2.3.1 Right to Determine Access to Distribution Devices .....	8
2.3.2 Minimum Value Required When Acquiring Clipper® Card .....	9
2.4 Cardholder Fees .....	9
2.4.1 Setting Cardholder Fees .....	9
2.4.2 Waiving of Cardholder Fees .....	9
2.5 Cardholder Confidentiality .....	9
2.5.1 Confidentiality of Information .....	9
2.6 System Failure Plan .....	9
2.6.1 Responsibility for Reviewing and Approving the Disaster Recovery Plan ..	9
2.7 Clipper® Financial Settlement and Related Services .....	9
2.7.1 Treasury/Cash Management .....	9
2.7.2 Claims .....	10
2.8 Marketing .....	10
2.8.1 Clipper® Marketing Materials/Advertisements .....	10
2.8.2 Updates to Cardholder Education Materials .....	10
2.8.3 Card Graphics .....	10
2.8.4 Advertising and Promotion General Policy .....	10
2.8.5 Monitoring of Card Promotions .....	10
2.9 RTC Program Administration, Management, and Operation .....	10
<b>3. OPERATOR RESPONSIBILITIES .....</b>	<b>11</b>
3.1 Acceptance and Conditions of Use .....	11
3.1.1 Acceptance of Clipper® Branded Cards .....	11
3.1.2 Fraud Detection and Control .....	11
3.2 Card Base Management .....	11
3.2.1 Order Acceptance and Shipment .....	11
3.2.2 Operator Responsibility for Lost or Stolen Clipper® Cards .....	11
3.2.3 Proof of Eligibility for Youth and Senior Discount Fares .....	11
3.2.4 Management of Personalized Cards Distributed to Institutional Program Participants .....	12

3.2.5	<i>Tracking of Cards with Operator Employee Products</i> .....	12
3.2.6	<i>Card Registration at Ticket Offices</i> .....	12
<b>3.3</b>	<b>Distribution</b> .....	<b>12</b>
3.3.1	<i>Card Distribution by Operators</i> .....	12
3.3.2	<i>Collection of Cash from Distributors and Vending Machines</i> .....	12
3.3.3	<i>Initial Card Value</i> .....	12
3.3.4	<i>Distribution of Cards to Operator Employees</i> .....	13
<b>3.4</b>	<b>Fares and Passes</b> .....	<b>13</b>
3.4.1	<i>General Fare Policy</i> .....	13
3.4.2	<i>Passes</i> .....	13
3.4.3	<i>Stored Rides</i> .....	13
3.4.4	<i>Operator Employee Passes</i> .....	13
<b>3.5</b>	<b>Clipper® Card Refunds</b> .....	<b>13</b>
3.5.1	<i>Operator Products</i> .....	13
3.5.2	<i>Identification of Designated Operator Personnel Authorized to Approve Refunds</i> .....	13
<b>3.6</b>	<b>Distribution and Fare Payment Device Network Management</b> .....	<b>14</b>
3.6.1	<i>Distribution Device Network Management</i> .....	14
3.6.2	<i>Reporting to the Clipper® Central System</i> .....	14
3.6.3	<i>Software Application and Configuration Data Downloads</i> .....	14
3.6.4	<i>Authorization for Software Application Downloads</i> .....	14
3.6.5	<i>Fare Table Updates</i> .....	14
3.6.6	<i>Changes to Clipper® Configuration Data to Enable Fare Changes</i> .....	14
3.6.7	<i>Field Testing</i> .....	15
3.6.8	<i>Notification of Issues Following Software/CD Deployment</i> .....	15
<b>3.7</b>	<b>Clipper® Asset Management Services</b> .....	<b>15</b>
3.7.1	<i>Software Management Services</i> .....	15
3.7.2	<i>Transit Operator Asset Management Responsibilities</i> .....	15
<b>3.8</b>	<b>Technical Support and Maintenance Levels</b> .....	<b>15</b>
3.8.1	<i>Responsibility for Failure Detection</i> .....	15
3.8.2	<i>Operation and Maintenance of Clipper® Equipment</i> .....	15
3.8.3	<i>Responsibilities Shared by the Contractor and the Operators</i> .....	16
<b>3.9</b>	<b>Data Communications and Reporting</b> .....	<b>16</b>
3.9.1	<i>Data Communications Links</i> .....	16
<b>3.10</b>	<b>Clipper® Financial Settlement and Related Services</b> .....	<b>16</b>
3.10.1	<i>Establishment of Settlement Accounts</i> .....	16
3.10.2	<i>Deposit of Cash</i> .....	16
3.10.3	<i>Collection of Cash from Distributors and Vending Machines</i> .....	17
<b>3.11</b>	<b>Marketing</b> .....	<b>17</b>
3.11.1	<i>General Responsibility</i> .....	17
3.11.2	<i>Responsibility for Maintaining Inventory of Cardholder Education Materials</i> .....	17
3.11.3	<i>Operator-Specific Card Graphics</i> .....	17
<b>3.12</b>	<b>Customer Services</b> .....	<b>17</b>
3.12.1	<i>Coordination Between the Clipper® Contractor and Transit Operator</i>	

Customer Service Centers .....	17
<b>3.13 Personally Identifiable Information.....</b>	<b>17</b>
3.13.1 Security of Clipper® Customers' Personally Identifiable Information .....	17
<b>4. SYSTEM POLICIES .....</b>	<b>18</b>
<b>4.1 Acceptance and Conditions of Use .....</b>	<b>18</b>
4.1.1 Conditions of Use .....	18
4.1.2 Transferability of the Card.....	18
4.1.3 Operator Fees, Charges, Discounts, Etc.....	18
4.1.4 Rejection of Clipper® Card for Fare Payment.....	18
4.1.5 Card Reader Failure .....	18
<b>4.2 Card Base Management .....</b>	<b>19</b>
4.2.1 Expiration of Clipper® Cards .....	19
4.2.2 Adding Cards to the Hotlist .....	19
4.2.3 Unregistered Cards.....	19
4.2.4 Registered Cards.....	19
4.2.5 Converting an Unregistered Card to a Registered Card .....	22
4.2.6 Proof of Eligibility for Discount Fares .....	22
4.2.7 Personalized Cards .....	22
4.2.8 Balance Restoration .....	23
4.2.9 Card Replacement.....	24
4.2.10 Replacement of Non-Functioning Cards .....	24
4.2.11 Blocked Cards and Products .....	24
<b>4.3 Distribution .....</b>	<b>25</b>
4.3.1 Loading Cash Value .....	25
4.3.2 Minimum Value Required When Acquiring Clipper® Card .....	25
4.3.3 Autoload .....	25
<b>4.4 Fares and Passes .....</b>	<b>25</b>
4.4.1 Application of Fare Discount When Fare Is Paid Using Cash Value .....	25
4.4.2 Expiration of Disabled (RTC Discount) Cards .....	25
4.4.3 Operator Employee Passes .....	25
<b>4.5 Clipper® Card Refunds .....</b>	<b>25</b>
4.5.1 General Refund Policy.....	25
4.5.2 Exceptions to the General Refund Policy.....	26
4.5.3 Responsibility for Processing Refunds.....	26
4.5.4 Processing of a Refund.....	26
4.5.5 Refund of Value Loaded as Pre-Tax Employee Benefit .....	26
4.5.6 Method of Providing Refunds.....	26
<b>4.6 Cardholder Fees .....</b>	<b>26</b>
4.6.1 Schedule of Cardholder Fees .....	26
4.6.2 Card Replacement and Balance Restoration Fee .....	27
4.6.3 Transit Benefit Program Administrative Fees .....	27
4.6.4 Payment of Cardholder Fees .....	27
4.6.5 Waiving of the Card Acquisition Fee for Patrons Who Register for Autoload.....	27
4.6.6 Waiving of the Cardholder Fees During Promotional Periods and/or for	

	<i>Marketing Purposes</i> .....	27
4.6.7	<i>Waiving of Fees for Low-Income Individuals and Organizations Serving Low-Income Individuals</i> .....	28
4.6.8	<i>Waiving of Fees at the Discretion of the Clipper® Contractor</i> .....	28
<b>4.7</b>	<b>Cardholder Confidentiality</b> .....	<b>28</b>
4.7.1	<i>Cardholder Data and Personally Identifiable Information</i> .....	28
<b>4.8</b>	<b>Distribution and Fare Payment Device Network Management</b> .....	<b>28</b>
4.8.1	<i>Daily CD</i> .....	28
4.8.2	<i>Fare-Related CD</i> .....	28
4.8.3	<i>Administrative CD</i> .....	28
<b>4.9</b>	<b>Data Collection and Reporting</b> .....	<b>28</b>
4.9.1	<i>Data Communications Links</i> .....	28
<b>4.10</b>	<b>Clipper® Financial Settlement and Related Services</b> .....	<b>29</b>
4.10.1	<i>Add Value Transactions</i> .....	29
4.10.2	<i>Missing Transactions</i> .....	29
4.10.3	<i>Fare Payment Transactions and the Participant Claim Fund</i> .....	30
4.10.4	<i>Disbursement of the Participant Claim Fund</i> .....	30
4.10.5	<i>Claims</i> .....	32
4.10.6	<i>Operator-Based Claims Against the Participant Claim Fund</i> .....	32
4.10.7	<i>Adjustments</i> .....	32
4.10.8	<i>Disputes</i> .....	33
4.10.9	<i>Unfunded Liabilities Allocation</i> .....	33
<b>4.11</b>	<b>Marketing</b> .....	<b>34</b>
4.11.1	<i>Card Design Features</i> .....	34
4.11.2	<i>Card Giveaway Promotions</i> .....	34
<b>5.</b>	<b>GLOSSARY OF TERMS</b> .....	<b>36</b>
<b>6.</b>	<b>ATTACHMENT 1</b> .....	<b>41</b>
6.1	<b>Special Conditions Regarding Personally Identifiable Information</b> .....	<b>41</b>



## **1. INTRODUCTION**

### **1.1 CLIPPER® OVERVIEW**

Clipper® is an Automated Fare Collection (“AFC”) program cooperatively developed and implemented by the transit operators (“Operators”) in the nine-county San Francisco Bay Area and the Metropolitan Transportation Commission (“MTC”). The program was previously known as TransLink® until June 2010. The Clipper® card is a fare instrument that can operate in all of the different transit modes in the Bay Area (“the Region”) and can be used to pay fares for both inter-operator and intra-operator services.

MTC is the Clipper® Program Contracting Agency responsible for managing and administering the Clipper® Program on behalf of the participating Operators under the terms of the Amended and Restated Clipper® Memorandum of Understanding (“MOU”) entered into in February 2016, as amended. MTC works in close cooperation with the Operators that accept Clipper® for fare payment through a Clipper® Executive Board that establishes policy and priorities for the Clipper® Program and approves certain contracts. As the Clipper® Contracting Agency under the MOU, MTC (also, “Contracting Agency”) has a contract with Cubic Transportation Systems, Inc. (“Clipper® Contractor”) to design, build, operate, and maintain the Clipper® system (“Clipper® Contract”).

The operations and maintenance term of the Clipper® Contract was extended from November 2, 2019 to up to November 2, 2024 in Clipper Contract Change Order #218 to allow more time for the procurement, design, development and implementation of a next-generation Clipper® system. Cubic Transportation Systems, Inc. was also selected as the next-generation Clipper® system integrator following a multi-stage procurement conducted by MTC in collaboration with the Operators. A contract for the design, development and testing, installation and transition, operations and maintenance, and end-of-term transition of the next-generation Clipper® system was signed on September 26, 2018. These Operating Rules will be revised to address the next-generation Clipper® system following approval of its final design.

### **1.2 PURPOSE OF THIS DOCUMENT**

These operating rules establish operating parameters and procedures for the operation and maintenance of the Clipper® system. This document identifies Operators’ responsibilities related to implementation, operation, and maintenance of the system, MTC’s responsibilities related to implementation, operation and maintenance of the system, and system policies. The rules and policies contained in this document are not intended to describe procedures for every scenario that will arise related to the implementation, operation and maintenance of the Clipper® system. Where any rules and/or policies conflict either with the Amended and Restated Clipper® Memorandum of Understanding (“MOU”) or the Clipper® Contract, the MOU or Contract, respectively, shall prevail.

## **2. MTC RESPONSIBILITIES**

### **2.1 CARD ISSUANCE**

#### **2.1.1 Definition of Application Issuer**

An application issuer is any single entity or a joint entity of multiple parties that owns and distributes any specific application that may be resident solely or jointly with other applications, on a smart card or on a mobile device that integrates smart card functionality. MTC retains the right to issue cards with the Clipper® Application.

#### **2.1.2 Clipper® Application Issuer**

MTC shall be the Application Issuer of the Clipper® Application, and MTC shall retain ownership of the Clipper® Application and brand, including related brands such as Clipper® START<sup>(SM)</sup>, regardless of which party issues the Clipper® card. MTC reserves the right to determine what services and entities are authorized to use the Clipper® Application and e-purse for payments for transit services and for non-transit applications such as parking.

#### **2.1.3 Definition of Card Issuer**

A Clipper® Card Issuer is any single entity or a joint entity of multiple parties that MTC has formally approved to issue smart cards containing the Clipper® Application or a functioning subset of this application that enables them to be accepted as a form of payment.

#### **2.1.4 Card Issuer for Regionwide Implementation of Clipper®**

MTC shall have the exclusive right to issue or authorize issuance of reloadable (“extended use”) or limited use cards with the full Clipper® Application. MTC also has the exclusive right to issue cards with limited features and life-cycle requirements, e.g., where a subset of the application must be issued because the entire Clipper® Application is not required or will not fit on a physical card, i.e., limited use cards.

The MTC policy on card issuance in the Clipper® program is to encourage all qualified Card Issuers to issue cards with the Clipper® Application. No Card Issuer may issue a card with a Clipper® Application without the express written agreement of MTC. Such approval may be granted by MTC to entire classes of issuers under a single agreement.

### **2.2 CARD BASE MANAGEMENT**

#### **2.2.1 Clipper® Card Inventory**

MTC shall be responsible for monitoring the Clipper® physical card inventory and maintaining a sufficient card inventory to meet regional demand.

#### **2.2.2 Design of Personalized Cards**

The design of personalized cards will be subject to approval by MTC regardless of whether the Clipper® Service Bureau (“CSB”) operated by the Clipper® Contractor distributes a personalized card.

### **2.3 DISTRIBUTION**

#### **2.3.1 Right to Determine Access to Distribution Devices**

MTC retains the sole right to decide which cards shall have access to the distribution devices owned by MTC and/or the operators and which services are to be extended to them.

### **2.3.2 Minimum Value Required When Acquiring Clipper® Card**

MTC may establish temporary or permanent policies whereby a cardholder shall be required to load a minimum amount of value when acquiring a Clipper® card.

## **2.4 CARDHOLDER FEES**

### **2.4.1 Setting Cardholder Fees**

As the Clipper® Card Issuer and Application Issuer, as defined in Sections 2.1.2 and 2.1.3 above, MTC shall have the right to set, modify and/or waive the cardholder fees identified in Section 4.6.

### **2.4.2 Waiving of Cardholder Fees**

MTC shall monitor the waiving of fees by the Clipper® Contractor.

## **2.5 CARDHOLDER CONFIDENTIALITY**

### **2.5.1 Confidentiality of Information**

MTC shall ensure that the Clipper® Contractor maintains the confidentiality and privacy on the use of individual cards unless waived by a cardholder or under order of a court with jurisdiction over MTC. MTC shall define Special Conditions Regarding Personally Identifiable Information, as included in Attachment 1, with which the Operators shall comply.

## **2.6 SYSTEM FAILURE PLAN**

### **2.6.1 Responsibility for Reviewing and Approving the Disaster Recovery Plan**

MTC shall review the *Disaster Recovery Plan* and provide comments to the Contractor. MTC is responsible for either approving or rejecting the *Plan* and subsequent updates.

## **2.7 CLIPPER® FINANCIAL SETTLEMENT AND RELATED SERVICES**

### **2.7.1 Treasury/Cash Management**

The functions within treasury/cash management are the responsibility of the Application Issuer. The following processes will help account for funds held by the Application Issuer and protect the Application Issuer and operators from fraud, loss exposure, and expense.

For cards with the Clipper® Application, the following will be tracked and reported to the operators:

- The amount of funds collected from the initial distribution of Clipper® cards, i.e. card acquisition fees as described in Section 4.6.1 of this document, by Operators or third party distributors;
- The amount of funds held as unrealized revenue; and
- The amount of funds generated from the investment of the Funds Pool.

#### **2.7.1.1 Funds Pool Accounting**

The Application Issuer shall be responsible for all Clipper® Funds Pool Accounting functions for those pool funds it holds.

### **2.7.2 Claims**

MTC shall oversee all claim investigation and assessment although an Operator may participate at its option.

## **2.8 MARKETING**

### **2.8.1 Clipper® Marketing Materials/Advertisements**

MTC shall be responsible for designing, developing, and publishing/printing Clipper®-related marketing materials/advertisements. Where applicable, MTC and the Operators shall be responsible for purchasing advertising space, etc. MTC shall provide Clipper® information in multiple languages, primarily English, Spanish and Chinese.

### **2.8.2 Updates to Cardholder Education Materials**

MTC shall update cardholder education materials including cardholder education materials in alternate formats and foreign languages to reflect changes in the availability of Clipper®, modifications to the fees described in Section 4.6, and changes to the Clipper® Cardholder Agreement (<https://www.clippercard.com/ClipperWeb/agreement.html>).

### **2.8.3 Card Graphics**

All Clipper® cards including limited use cards shall conform to a common design standard. MTC shall finalize the graphics standard(s) and publish them in the *Clipper® Brand Standards Guide* available at <https://www.clippercard.com/ClipperWeb/brand-guidelines.html>.

### **2.8.4 Advertising and Promotion General Policy**

MTC in coordination with the Operators shall coordinate the development of advertising to support the operation of the Clipper® program.

### **2.8.5 Monitoring of Card Promotions**

MTC shall monitor the number of cards distributed by Operators in accordance with Section 4.11.2.

## **2.9 RTC PROGRAM ADMINISTRATION, MANAGEMENT, AND OPERATION**

*MTC shall, subject to the policy direction of the Clipper® Executive Board, manage the RTC Discount Card medical verifier, manage the distribution of Clipper® cards configured for the RTC Discount fare category (including second cards for patrons who qualify to travel with an attendant), and otherwise administer, manage and operate the RTC Discount Card Program.*

### **3. OPERATOR RESPONSIBILITIES**

#### **3.1 ACCEPTANCE AND CONDITIONS OF USE**

##### **3.1.1 Acceptance of Clipper® Branded Cards**

All Operators are obligated to accept all Clipper® branded cards, regardless of the issuer. Operators shall accept Clipper® cards as payment for all the fixed-route transit services they offer.

##### **3.1.2 Fraud Detection and Control**

Operators are responsible for ensuring that Clipper® cards and systems are used in a manner consistent with defined policies and procedures. Operators shall have the right to determine if customers are using cards fraudulently and confiscate physical cards that are determined to be used fraudulently. Operators must mail confiscated physical cards to the CSB, which will block the card from further use. A fraud investigation may be initiated by an Operator, MTC or the Clipper® Contractor. Operators are required to cooperate with any investigation of fraud undertaken by MTC and/or the Clipper® Contractor.

#### **3.2 CARD BASE MANAGEMENT**

##### **3.2.1 Order Acceptance and Shipment**

Operators shall provide to MTC the names and contact information for representatives eligible to order cards in bulk quantities. Operators shall notify MTC of changes in authorized personnel. Operators shall submit requests for cards to the Clipper® Contractor using the approved form. CSB shall process orders signed by authorized Operator representatives.

##### **3.2.2 Operator Responsibility for Lost or Stolen Clipper® Cards**

Operators shall store Clipper® cards in a secure manner and report any loss or theft of cards to MTC. An operator must notify the Clipper® Contractor and MTC in the event the Operator discovers cards are missing.

##### **3.2.3 Proof of Eligibility for Youth and Senior Discount Fares**

When a patron requests a card configured for the Youth or Senior Citizen fare category, transit operator personnel shall require the patron to present a government-issued identification showing the patron's date of birth. Specific forms of identification that shall be accepted are the following:

- Birth certificate;
- Driver's license or state identification card issued by any state;
- Federal government-issued "Green Card" (Alien Registration card, Permanent Resident card);
- Matricula Consular card issued by the Mexican government (also referred to as a Consular Identification Card);
- Passport from any nation;
- San Francisco or other City Identification Card; and
- Other identification that Operator personnel determine to be adequate for determining the patron's date of birth.

Operators may accept expired forms of photo identification (i.e. passport and driver's license) if the applicant is present and a visual match can be made.

### **3.2.4 Management of Personalized Cards Distributed to Institutional Program Participants**

The Operator or third-party institutional program manager shall monitor the eligibility status of persons with personalized cards and either retrieve cards from ineligible persons or notify the Clipper® Contractor that a patron's card and/or institutional pass should be blocked.

### **~~3.2.5 Disabled (RTC Discount) Card Eligibility Tracking~~**

~~Operators shall manage the RTC Discount Card Central Processor. At the operator's direction, the RTC Discount Card Central Processor shall monitor the eligibility status of persons with cards configured for the Disabled (RTC Discount) fare category.~~

### **~~3.2.6 Availability of Additional Disabled (RTC Discount) Cards for Patrons Qualified to Travel with an Attendant~~**

~~Upon request by a patron, Operators, through the Regional Transit Connection Discount Card Program, shall provide a second valid card to patrons who both qualify for cards configured for the Disabled (RTC Discount) fare category and who qualify to travel with an attendant. Operators participating in the RTC Discount Card Program shall establish consistent procedures for accepting requests for second cards from eligible patrons and blocking cards in the event that an Operator determines a patron has fraudulently used a card.~~

### **3.2.7 Tracking of Cards with Operator Employee Products**

Operators shall monitor the eligibility status of persons with cards with operator employee products and either retrieve cards with employee products from ineligible persons or notify CSB that a patron's card and/or employee pass should be blocked.

### **3.2.8 Card Registration at Ticket Offices**

Operators shall register patrons' physical cards at ticket offices equipped with Ticket Office Terminals ("TOTs"). Operators shall immediately register the patrons' cards upon receipt of the patrons' information.

## **3.3 DISTRIBUTION**

### **3.3.1 Card Distribution by Operators**

Operators shall be responsible for distributing Youth, Senior and Adult Clipper® cards to their patrons. Operators shall distribute cards at ticket offices that have been equipped with TOTs; Operators may also distribute cards at other locations approved by MTC.

### **3.3.2 Collection of Cash from Distributors and Vending Machines**

The Clipper® Contractor will debit Operators for physical Clipper® cards, Cash Value and other Operators' products sold on their properties.

### **3.3.3 Initial Card Value**

Where Operators intend to distribute cards preloaded with value, Operators shall be responsible for funding the addition of any value to the cards.

### **3.3.4 Distribution of Cards to Operator Employees**

Operators shall be responsible for making cards available to their employees, the dependents of their employees, retirees, board members, consultants, and others, as determined by individual Operator policies. If necessary, the Operators will assist CSB in monitoring the distribution of Operator Employee passes by providing CSB with both the name of each individual to whom a card with an Operator Employee pass is distributed and the card serial number of the respective card.

## **3.4 FARES AND PASSES**

### **3.4.1 General Fare Policy**

Transit fare policy shall remain the exclusive right of the Operators and their respective policy boards. Operators set their own fares, acting singly for services within that Operator's property and in conjunction with contiguous Operators for inter-Operator fares.

### **3.4.2 Passes**

Operators shall establish vending windows for their calendar passes.

### **3.4.3 Stored Rides**

Operators shall establish rules regarding the expiration of their stored ride products.

### **3.4.4 Operator Employee Passes**

Operators loading an Operator Employee pass to a card may require that the card be personalized with a photograph, the logo of the Operator with which the cardholder is associated, and/or the cardholder's name. Where an Operator requires personalization of a card loaded with an Operator Employee pass, Operators shall be responsible for any incremental charges associated with the design, development, manufacture, and/or printing of the card as indicated in Section 3.12.3 of this document.

## **3.5 CLIPPER® CARD REFUNDS**

### **3.5.1 Operator Products**

The value of Operator products may be refunded at the discretion of the Operator(s) on which the product is valid. If an Operator approves the refund of a product, the Clipper® Contractor will block the product so that it is no longer valid.

Operators shall provide authorization to the Clipper® Contractor to grant or deny a refund of Cash Value and/or an Operator product at his/her discretion up to limits specified by the Operator. Beyond these limits, the Clipper® Contractor will grant or deny refunds after consultation with designated personnel from the affected Operator.

### **3.5.2 Identification of Designated Operator Personnel Authorized to Approve Refunds**

Each Operator shall identify at least two representatives authorized to provide approval for the granting of refunds by the CSB Customer Service Manager where the refund affects the amount due to a respective Operator.

### **3.6 CARDHOLDER FEES**

#### **3.6.1 Cards Configured for the Disabled (RTC Discount) Fare Category**

~~Operators participating in the RTC Discount Card Program shall be responsible for setting cardholder fees associated with the acquisition, replacement and renewal of cards configured for the Disabled (RTC Discount) fare category. The Clipper® Operating Rules do not govern the RTC Discount Card Program fees.~~

### **3.6 DISTRIBUTION AND FARE PAYMENT DEVICE NETWORK MANAGEMENT**

#### **3.6.1 Distribution Device Network Management**

Operators that have procured equipment outside of the Clipper® Contract shall be responsible for monitoring and managing their own devices and networks for those devices.

#### **3.6.2 Reporting to the Clipper® Central System**

All Clipper® transactions shall be reported to the Clipper® Central System (“CCS”). Where Operators manage devices, Operators shall ensure that those devices report all transactions to the CCS.

#### **3.6.3 Software Application and Configuration Data Downloads**

Operators shall ensure that devices are powered on to enable receipt of software and Configuration Data (“CD”) downloads. Operators shall cooperate with the Clipper® Contractor and perform first-line maintenance if requested by the Clipper® Contractor as part of the troubleshooting process.

#### **3.6.4 Authorization for Software Application Downloads**

Each operator shall designate an individual who will be responsible for authorizing software and CD downloads. After completing internal testing of a pending software application release, CSB shall issue detailed release notes and schedule time for MTC and the Operators to witness testing of the release in the CSB test-bed. The Clipper® Contractor shall propose a deployment date and request Operators to authorize the software download. Operators shall not unreasonably withhold such authorization, particularly when the release is intended to implement a required fare change.

#### **3.6.5 Fare Table Updates**

The responsible Operator will report to MTC the fare tables and transfer policies to be changed or added (e.g., a fare increase). MTC shall forward the Operator data to the Clipper® Contractor for implementation.

#### **3.6.6 Changes to Clipper® Configuration Data to Enable Fare Changes**

Operators shall notify MTC at least 60 days prior to the effective date of the changes to the fare tables and transfer policies. More time is required for significant or structural changes.

The date of the download may be prior to the effective date of the change. An Operator with devices installed on vehicles may opt to select a download date one or two weeks prior to the effective date of the change in order to maximize the percentage of devices that have received the download when the effective date is reached.



### **3.6.7 Field Testing**

At their option, Operators may conduct field tests of software/CD releases to confirm that the software/CD functions as documented in the release notes and as demonstrated in the test-bed. Operators shall report any negative findings from such field testing to MTC and the Clipper® Contractor.

### **3.6.8 Notification of Issues Following Software/CD Deployment**

Operators shall immediately notify the Clipper® Contractor of any problems arising from a software/CD download.

## **3.7 CLIPPER® ASSET MANAGEMENT SERVICES**

### **3.7.1 Software Management Services**

An Operator may assume responsibility for software installation for the systems installed at its facilities or on its vehicles subject to MTC's approval of such transfer of responsibility. Otherwise, the Contractor shall be responsible for software installation at all levels of the system.

### **3.7.2 Transit Operator Asset Management Responsibilities**

Operators are responsible for ensuring that access to Clipper® devices is controlled, protected, and limited to authorized personnel within their organizations.

## **3.8 TECHNICAL SUPPORT AND MAINTENANCE LEVELS**

### **3.8.1 Responsibility for Failure Detection**

Operators, as well as the Contractor and MTC, shall be responsible for reporting device failures and events that could indicate a failure affecting information processing systems at the CCS.

### **3.8.2 Operation and Maintenance of Clipper® Equipment**

All Operators are obligated to operate and maintain Clipper® equipment in accordance with these rules, and maintain equipment to ensure the highest level of availability for use by consumers. Operational and maintenance responsibilities include, but are not limited to:

- a. Managing the inventory of spare components stored on each Operator's property;
- b. Isolating failed Card Interface Devices ("CIDs") and components (e.g., Add Value Machine ("AVM") modules) and replace with spares;
- c. Returning failed CIDs and components to the CSB for replacement;
- d. Revenue servicing TOTs, AVMs and Ticket Vending Machines ("TVMs");
- e. Maintaining inventory of Clipper® cards and limited use Clipper® tickets in TVMs;
- f. Performing fingertip maintenance; and
- g. Operating Clipper® equipment (e.g., driver consoles, TOTs, Handheld Card Readers ("HCRs"), etc.) as required.

### 3.8.3 Responsibilities Shared by the Contractor and the Operators

Maintenance of equipment installed at Operators' sites will be a shared responsibility between Operator staff and the Contractor. Operator staff will be responsible for first-line maintenance, which includes preventive maintenance and depot maintenance item diagnosis, removal and installation. The Contractor shall be responsible for the overall depot maintenance program and on-call maintenance when escalated beyond the Operator's handling of the situation.

#### 3.8.3.1 Maintenance Responsibilities by Device

The following table provides an overview of the maintenance responsibilities of the Operators that are further described in this section.

MAINTENANCE SERVICES	
EQUIPMENT	Operator Responsibility
On-Board CID (CID 1)	1 <sup>st</sup> Line Maintenance
Stand-Alone CID (CID 2)	1 <sup>st</sup> Line Maintenance
CID Faregates	1 <sup>st</sup> Line Maintenance
Wireless Data Transmission System ("WDTS")	1 <sup>st</sup> Line Maintenance
Handheld Card Reader	1 <sup>st</sup> Line Maintenance
Add Value Machine	1 <sup>st</sup> Line Maintenance
Ticket Office Terminal	1 <sup>st</sup> Line Maintenance
Clipper® Data Server ("CDS")	1 <sup>st</sup> Line Maintenance
Automatic Zone Determination System ("AZDS")	1 <sup>st</sup> Line Maintenance
Clipper® Ticket Vending Machines ("TVM")	1 <sup>st</sup> Line Maintenance

#### 3.8.3.2 First Line Maintenance

Certified Operator personnel will perform first line maintenance.

## 3.9 DATA COMMUNICATIONS AND REPORTING

### 3.9.1 Data Communications Links

Operators share responsibility with the Clipper® Contractor for maintaining the data communications links between Clipper® devices on their properties. In addition, if Operators purchase Clipper® equipment independently (i.e., not through MTC), they are responsible for extracting data from that equipment and transmitting it to the CCS in accordance with message and data format and security standards as defined by the Clipper® Contractor.

## 3.10 CLIPPER® FINANCIAL SETTLEMENT AND RELATED SERVICES

### 3.10.1 Establishment of Settlement Accounts

Each Operator shall establish bank accounts and account agreements with the Clipper® Contractor to enable their participation in the settlement process.

### 3.10.2 Deposit of Cash

Operators are responsible for depositing cash from Clipper® card and value distribution transactions into their accounts to cover funds due to the Clipper® Funds Pool. Net settlement will debit Operators for card and value distribution transactions of value during the cycle in which the transactions take place regardless of whether Operators have deposited the cash collected.

### **3.10.3 Collection of Cash from Distributors and Vending Machines**

Distributors, including Operators, will be debited for Clipper® Cash Value, physical cards, and other Operators' products sold on their properties and will be responsible for collecting cash from vending machines on their properties. Operators will be debited according to Clipper® records. For devices revenue serviced by the Operators, cash shortfalls or overages shall be the responsibility of the Operators.

## **3.11 MARKETING**

### **3.11.1 General Responsibility**

Operators shall promote the use of Clipper® cards to their respective customers. Operators shall provide Clipper® information in multiple languages, primarily English, Spanish and Chinese.

### **3.11.2 Responsibility for Maintaining Inventory of Cardholder Education Materials**

Operators shall maintain a sufficient inventory of cardholder education materials at locations that they operate. When needed, Operators shall request additional cardholder education materials from CSB or MTC.

### **3.11.3 Operator-Specific Card Graphics**

Any Operator that wishes to develop an Operator-specific card graphic will fund incremental charges associated with the design, development, manufacture, and/or printing of that card.

## **3.12 CUSTOMER SERVICES**

### **3.12.1 Coordination between the Clipper® Contractor and Transit Operator Customer Service Centers**

Operators shall work cooperatively with the Clipper® Contractor to resolve customer service issues.

## **3.13 PERSONALLY IDENTIFIABLE INFORMATION**

### **3.13.1 Security of Clipper® Customers' Personally Identifiable Information**

Operators shall comply, and shall cause all contractors/consultants who have access to Personally-Identifiable Information ("PII"), as defined in Section 5, Glossary of Terms, to comply, with the special provisions related to the access and protection of PII set forth in Attachment 1 to these Operating Rules, Special Conditions Regarding Personally Identifiable Information, as amended from time to time by MTC due to changes in applicable law or regulation.

## **4. SYSTEM POLICIES**

### **4.1 ACCEPTANCE AND CONDITIONS OF USE**

#### **4.1.1 Conditions of Use**

A cardholder, while using the services and facilities of the Operators, shall be subject to and comply with the bylaws, rules, and regulations of the respective Operators and with the Clipper® Cardholder License Agreement (<https://www.clippercard.com/ClipperWeb/agreement.html>). Upon distribution, a card may be used in accordance with these conditions by a cardholder who is:

- The bearer of the card; and
- The person identified as being entitled to use of the card in the card data with respect to any registered card.

#### **4.1.2 Transferability of the Card**

The card (except for registered cards and unregistered personalized cards, ~~such as cards configured for the Disabled [RTC Discount] fare category~~) is transferable, and it is valid for use by the bearer. Registered cards, as defined in Section 4.2.4, and personalized cards, as defined in Section 4.2.7, are not transferable and can only be used by the person identified in the card data as authorized to use the card.

#### **4.1.3 Operator Fees, Charges, Discounts, Etc.**

Payment for transit services by deduction of the encoded value in the card is subject to the fee, charge, discount and/or concession and other relevant conditions of the respective Operators effective at the time when service is offered and used.

#### **4.1.4 Rejection of Clipper® Card for Fare Payment**

Operators may demand fare payment in a form other than the Clipper® card under the following conditions:

- a. Cash Value balance on the card upon entry is insufficient to pay the fare;
- b. Cash Value balance on the card upon entry has a negative value;
- c. The pass and/or stored rides on the Clipper® card have expired;
- d. The value stored in the BART High Value Discount E-purse is lower than the fare for the least expensive one way trip on BART;
- e. Clipper® card is expired;
- f. Upon request by Operator personnel, the patron cannot verify eligibility for a discount fare enabled by his/her card;
- g. The patron is attempting to use a card fraudulently;
- h. Clipper® card has been added to the hotlist or blocked from the system; or
- i. Clipper® card is damaged or defective.

#### **4.1.5 Card Reader Failure**

In the event of a card reader failure, Operators may at their option either demand an alternative form of payment or allow Clipper® cardholders a free ride. Neither MTC nor the Clipper® Contractor shall reimburse Operators for free rides granted due to malfunctioning readers and in accordance with individual Operator policies.

## 4.2 CARD BASE MANAGEMENT

### 4.2.1 Expiration of Clipper® Cards

Clipper® cards configured for the Adult, Youth and Senior Citizen fare categories will expire 20 years after issuance, and patrons shall be able to transfer value from an expired card to a replacement card. Certain Disabled (RTC Discount) Cards shall expire in accordance with the policies established by the RTC Discount Card Program.

### 4.2.2 Adding Cards to the Hotlist

Clipper® cards can be blocked from use in the system under the following circumstances:

- The card is reported as lost, stolen, or damaged;
- Fraudulent use of the card is suspected or has been established; and
- Funding for the Autoload feature is denied.

Clipper® products can be blocked from use in the system under the following circumstances:

- Funding for the Autoload feature is denied;
- An employee's tenure terminates with an employer that funds value and/or authorizes eligibility for a particular product on a particular employee's card; or
- An individual is no longer a participant in an institutional program.

### 4.2.3 Unregistered Cards

Unregistered cards are those where the Card Issuer does not know the identity of the cardholder. If distributed by the RTC Discount Card Program Central Processor, ~~unregistered cards will be personalized with a cardholder's name and photograph, but the Central Processor may only provide the card serial number to the Card Issuer. CSB will not receive the cardholder's information from the Central Processor.~~

- All unregistered cards distributed by operators or third party distributors will be configured for the Adult fare category.
- ~~All unregistered cards distributed by the RTC Discount Card Program Central Processor will be configured for the Disabled (RTC Discount) fare category.~~
- ~~All unregistered cards distributed by the RTC Discount Card Program Central Processor will be personalized (see Section 4.2.7).~~
- Unregistered cards and any confirmed value remaining on unregistered cards cannot be replaced if lost, stolen, or non-functioning, unless the card is determined to be defective by CSB ~~or the card is configured for the Disabled (RTC Discount) fare category.~~<sup>1</sup>

### 4.2.4 Registered Cards

Registered cards are those where the Card Issuer knows the identity of the cardholder. Some registered physical cards may have distinguishing physical features such as the printed word "Senior" and/or a colored stripe in the case of registered cards used by senior citizens or the cardholder's printed name and/or photograph in the case of personalized cards.

---

<sup>1</sup> If a cardholder claims his/her card is defective and submits the card to CSB in exchange for a replacement card, the cardholder will need to provide his/her name and mailing address to CSB.

A cardholder must register his/her card to:

- Receive the card via mail from CSB;
- Utilize optional features such as Balance Restoration, Autoload, and automatic enabling of audio and/or alternate language functions when using AVMs;
- Receive value through employers, employer benefit programs (except where the cardholder redeems a voucher or a benefit program debit card) and/or institutional programs;
- Receive a refund of any confirmed remaining e-cash value on his/her card;
- Receive a card that is configured for ~~either~~ the Youth fare category, ~~or~~ the Senior Citizen fare category, *or the RTC Discount fare category*; and
- Enable the retrieval of a lost or stolen card that is returned to CSB or an Operator.

The process of registering a card and the processes of electing to utilize Clipper®'s optional features; arranging to receive loads through an institutional program; or seeking to qualify for discount fares and/or products may be distinct.

#### **4.2.4.1 Information Required for Card Registration**

To register a card, a patron must provide his/her name, a mailing address, a telephone number, and a security question and answer. Patrons may submit this information to CSB in writing, via telephone, or through the Clipper® websites; at an Operator ticket office or Clipper® in-person customer service center equipped with a TOT; or a location that accepts the Clipper® Youth and Senior Card Application *or the RTC Discount Card Application*. Where a patron registers a card through a Clipper® website, the patron must provide an e-mail address. An institutional program may also furnish the registration data to CSB.

#### **4.2.4.2 Additional Information that May Be Captured When Registering a Card**

Additional cardholder account information may include, but is not limited to, the cardholder's fax number, e-mail address, bank account number, credit card account number, and/or birth date.

The specific required additional cardholder information depends on whether a patron registers for optional features; receives value through an employer, employer benefit program, or institutional program; or seeks to qualify for discount fares and/or products.

#### **4.2.4.3 Availability of Registered Cards**

##### **4.2.4.3.1 Availability of Registered Cards Configured for the Adult Fare Category**

A cardholder may acquire a registered card configured for the Adult Fare Category directly through the Clipper® websites or Clipper® mobile app, by calling Clipper® Customer Service, or by visiting an Operator ticket office or Clipper® in-person customer service center equipped with a TOT. A patron with an unregistered Adult card can register it at any time through the previously listed channels by providing the information described in Section 4.2.4.1.

##### **4.2.4.3.2 Availability of Registered Cards Configured for the Senior Citizen Fare Category**

To pay discount fares based on age, a senior citizen may acquire a Clipper® card configured for the Senior Citizen fare category. A senior citizen may apply for and receive a card upon submission of a qualifying application at: an Operator ticket office; one of the Clipper® in-person customer service centers overseen by MTC; an MTC or operator-sponsored outreach

event; other locations approved by the operators that may or may not be equipped with TOTs, but which have agreed to the provisions in Attachment 1; or by mail or email using a MTC-approved card application form and accompanied by copies of documentation that indicates proof of eligibility in accordance with Section 3.2.3. Except for applications submitted by mail or email, all senior citizens applying for senior Clipper® cards must apply in person and present valid identification verifying they meet the minimum age requirement.

Operator ticket offices may select from two options that provide a senior Clipper® card to the patron immediately upon submission of a qualifying application: (1) The TOT option requires Operator verification of the eligibility of the date of birth, entering the applicant information into the TOT directly, and providing a registered card to the patron. (2) The pre- initialized card issuance option requires the verification of the patron's application and the submission of the completed application to CSB for processing.

#### **4.2.4.3.3 Availability of Registered Cards Configured for the Youth Fare Category**

A youth, or his/her representative, may apply for a Clipper® card encoded with his/her birth date at Operator ticket offices; at in-person customer service centers overseen by MTC and equipped with TOTs; by mail or email; or at a location operated by a third party operating under a written agreement with MTC or an Operator where the written agreement includes the provisions of Attachment 1. Operators and in-person customer service centers will provide Clipper® youth cards on-site upon receipt of qualifying applications and verification of age eligibility. Operators that require personalized youth cards may require additional time to produce the card. These cards will be sent via mail within an acceptable time frame. A youth does not need to appear in-person when acquiring a card configured for the Youth fare category.

CSB may only fulfill requests for new youth cards if the request is made by:

- a. Approved Operator personnel;
- b. An entity authorized by the Operators to receive, review, and approve requests for youth cards (e.g., a school);
- c. In-person customer service center personnel; or
- d. Mail or email using a MTC-approved card application form and accompanied by copies of documentation that indicates proof of eligibility in accordance with Section 3.2.3.

#### **4.2.4.4 Tracking of Registered Youth and Senior Citizen Clipper® Cards**

In order to issue a card configured for either the Youth or Senior Citizen fare categories, the authorized Clipper® distributor will need to enter the following information for upload into the card database:

- a. Name of the cardholder for whom the card is being encoded;
- b. Date of birth being encoded on the card, where appropriate;
- c. The address of the cardholder for whom the card is being encoded; and
- d. The type and complete serial number of the document presented as proof of eligibility.

#### **4.2.5 Converting an Unregistered Card to a Registered Card**

A cardholder may convert an unregistered card to a registered card through the recording of the cardholder's personal information as described in Section 4.2.4.1.

#### **4.2.6 Proof of Eligibility for Discount Fares or Institutional Programs**

Operators may establish additional requirements for managing programs that offer access to institutional passes or discounted fares and passes, subject to the approval of MTC. These requirements may include the submission of documentation related to income or status as a student, veteran or other qualifying status, as well as the limitation of specific products that are not available for patrons to purchase directly through Clipper® distribution channels to personalized cards.

Per the requirements of the RTC Discount Card Program, persons with disabilities seeking Disabled (RTC Discount) Cards must demonstrate their eligibility for discounts based on disability by submitting a complete RTC Discount Card Application to an Operator, which forwards the applications to the RTC Discount Card Program ~~Central Processor~~ *medical verifier*.

Patrons who obtain a Clipper® card that offers access to institutional passes or discounted fares and passes must be prepared to show proof of eligibility if requested by Operator personnel.

#### **4.2.7 Personalized Cards**

All physical cards configured for the Disabled (RTC Discount) fare category will be personalized. A cardholder may be required to personalize his/her card:

- To participate in certain employer benefit, institutional or discounted fare programs; and
- To utilize an Operator employee pass.

##### **4.2.7.1 Information Required for Card Personalization**

The information that appears on a personalized card depends on an Operator's or program's requirements, subject to the approval of MTC. A patron requesting a card configured for the Disabled (RTC Discount) fare category must provide all information required by the policies of the RTC Discount Card Program. For other personalized cards, a patron may be required to provide his/her name, contact information, security question and answer, proof of eligibility for a discount, a photograph, and/or an employee identification number. A cardholder seeking to qualify for a card that enables payment of discount fare ~~other than discounts available to a patron with a Disabled (RTC Discount) Card~~ must prove the accuracy of his/her personal information according to the policies of the specific discount for which the cardholder is seeking to qualify.

##### **4.2.7.2 Availability of Personalized Cards**

The availability of personalized cards is limited to qualifying persons.

Personalized cards may be available through distributors that are qualified by the Operators. In some cases, an employer, Operator, or institution may process requests for personalized cards, though the actual distribution of a personalized card may be through CSB.

##### **4.2.7.2.1 Availability of Cards Configured for the Disabled (RTC Discount) Fare Category**

In accordance with the policies of the RTC Discount Card Program, patrons will submit Clipper® Operating Rules



applications for cards configured for the Disabled (RTC Discount) fare category through Operator ticket offices or through the mail for card renewals. The RTC Discount Card Program ~~Central Processor~~ *medical verifier* will be responsible for processing applications and verifying the eligibility of applicants for the RTC Discount Card Program. ~~Either the RTC Discount Card Program Central Processor or The~~ CSB will distribute the cards directly to patrons.

Patrons who qualify for the RTC Discount Card Program and who qualify to travel with an attendant may request a second card configured for the Disabled (RTC Discount) fare category for use by the attendant.

#### **4.2.8 Balance Restoration**

A patron who ~~either registers his/her card in accordance with Section 4.2.4.1 or is the bearer of a card configured for the Disabled (RTC Discount) fare category~~ may use the Balance Restoration feature to obtain a replacement of any confirmed remaining value on his/her card if s/he reports his/her card as lost, damaged, or stolen. A patron obtaining a replacement of value from a lost, stolen, or damaged card must acquire a new card and pay any fees, as indicated in Section 4.6.1 of this document. ~~For a cardholder requesting replacement of a lost, stolen, or damaged card configured for the Disabled (RTC Discount) fare category, the RTC Discount Card Program Central Processor or CSB will restore the balance from the lost, stolen, or damaged card to a replacement card. Neither the RTC Discount Card Program Central Processor nor CSB will provide a refund of value from a lost, stolen, or damaged card.~~

##### **4.2.8.1 Requesting a Transfer of Value to a Replacement Card**

To request the transfer of value from a lost, damaged, or stolen registered card configured for the Adult, Youth, or Senior Citizen fare categories to a replacement, the cardholder must contact CSB or visit a Clipper® in-person customer service center overseen by MTC to report that the card is lost, damaged, or stolen. CSB or the Clipper® in-person customer service center will require that the cardholder verify the registered card account details prior to issuing a replacement with the balance restored.

A cardholder requesting replacement of a card configured for the Disabled (RTC Discount) fare category must request a replacement card in accordance with the rules established by the RTC Discount Card Program. A cardholder requesting replacements of a card configured for the Disabled (RTC Discount) fare category will receive a replacement card with any remaining value from the lost, stolen, or damaged card.

#### **4.2.9 Card Replacement**

The cardholder holds the card at his/her own risk. If a physical card malfunctions due to no fault of the cardholder within one year of the cardholder first using the card, the cardholder may obtain a replacement card and transfer any confirmed remaining value (e.g., e-cash, transit pass, stored rides, and/or value in the BART High Value Discount E-purse) to the replacement card at no cost to the cardholder.

If CSB or Clipper® in-person customer service center determines that a card has been in use for longer than a year, CSB will handle the card replacement as it would the replacement of a damaged card.

##### **4.2.9.1 Requesting Replacement of a Card Suspected of Being Defective**

To request a replacement for a card suspected of being defective, a cardholder must submit a completed replacement request form and provide his/her non-functioning Clipper® card to CSB or an third-party authorized by MTC to perform this function, e.g. the Clipper® in-person customer service centers, for testing. When requesting replacement of a non-functioning card via mail, a cardholder must provide CSB with a valid mailing address, even if the non-functioning card is unregistered.

#### **4.2.10 Replacement of Non-Functioning Cards**

##### **4.2.10.1 Defective Cards**

If CSB or an authorized third-party determines that a card is defective, CSB or the authorized third-party will issue, at no charge, a replacement card pre-loaded with any confirmed remaining value on the original card.

If CSB receives a card and determines that it is defective after the cardholder has already paid fees for the card replacement and balance restoration, CSB will refund the fees back to the credit/debit card that was used to pay the fees.

##### **4.2.10.2 Other Non-Functioning Cards**

If CSB or an authorized third-party determines that a card does not function for a reason other than a defect in the card's hardware or software, the cardholder will be responsible for the replacement of the card.

#### **4.2.11 Blocked Cards and Products**

##### **4.2.11.1 Blocking Value Due to Change in Eligibility for Specific Product**

If MTC, an Operator or an entity authorized by MTC or an Operator determines that a cardholder no longer meets eligibility requirements for an Operator employee pass, institutional pass or discount product, they may provide the cardholder's card serial number and request that CSB block the pass or product.

For cardholders who receive Operator products on the basis of fare category eligibility (e.g., an Operator's youth pass) but who have been determined to be ineligible according to the specific requirements set by the Operator, the Operator may request that CSB block the product.

## **4.3 DISTRIBUTION**

### **4.3.1 Loading Cash Value**

A cardholder may add Cash Value to his/her Clipper® card at any time up to the maximum allowable balance of \$300.00. Cash Value does not expire.

### **4.3.2 Minimum Value Required When Acquiring Clipper® Card**

As indicated in Section 2.3.2, MTC may establish temporary or permanent policies whereby a cardholder shall be required to load a minimum amount of value when acquiring a Clipper® card.

### **4.3.3 Autoload**

#### **4.3.3.1 Value Thresholds for Autoload**

When a card is set up for threshold Autoload, the selected value will automatically reload when a cardholder tags a card to pay a fare and: (1) the Cash Value or BART High Value Discount balance falls below \$10.00; (2) the cardholder's transit pass has expired; (3) or the number of stored rides remaining on the card falls below three.

##### **4.3.3.1.1 Minimum Cash Value for Autoload**

The minimum amount of Cash Value that can be loaded via Autoload is \$20.00.

##### **4.3.3.1.2 Maximum Cash Value for Autoload**

The maximum amount of Cash Value that can be loaded via Autoload is \$255.00.

## **4.4 FARES AND PASSES**

### **4.4.1 Application of Fare Discount When Fare Is Paid Using Cash Value**

When using Clipper® Cash Value, discounts will be applied at point-of-use, not at point of purchase.

### **4.4.2 Expiration of Disabled (RTC Discount) Cards *Subject to Periodic Renewal***

Eligibility for certain Disabled (RTC Discount) Cards must be renewed periodically. Disabled (RTC Discount) Cards that are subject to periodic renewal shall be encoded with an expiration date in accordance with the policies of the RTC Discount Card Program so that the bearer may only use the card until 11:59 p.m. on that date, ~~unless the date is extended per the instructions of the RTC Discount Card Program Central Processor.~~ An RTC Discount cardholder may transfer the Cash Value from an expired card to a valid replacement card.

### **4.4.3 Operator Employee Passes**

When a cardholder presents a card with an Operator Employee pass anywhere other than at the operator where the Operator Employee pass is valid, the card shall be treated as an Adult, Youth, Senior Citizen or Disabled (RTC Discount) card, as applicable to the cardholder.

## **4.5 CLIPPER® CARD REFUNDS**

### **4.5.1 General Refund Policy**

A patron with a functioning unregistered card is not entitled to a refund of his/her confirmed remaining Cash Value balance under any circumstances. A patron with a registered card may request a refund of Cash Value under the condition that s/he also relinquishes his/her card to CSB.

#### **4.5.2 Exceptions to the General Refund Policy**

The following is an exception to the general refund policy described above in Section 4.5.1. The CSB Customer Service Manager will consider such exceptions on a case-by-case basis and consult with designated personnel from the affected Operator and/or distributor.

A patron may receive a refund of Cash Value via remote add value if the system overcharges the patron. For example, if a patron must tag his/her card when exiting a vehicle/station to receive a Cash Value credit, and the system overcharges a patron because the CID is not available when the cardholder exits the vehicle/station.

In the cases outlined above, a patron may receive a refund of Cash Value via remote add value. The patron does not need to relinquish his/her card to receive a refund via remote add value.

#### **4.5.3 Responsibility for Processing Refunds**

Only CSB will have authorization to process a Clipper® card refund. In any case where a refund will affect the funds due to an Operator, the CSB Customer Service Manager will request authorization to provide a refund from designated personnel from the affected Operator. The CSB Customer Service Manager will not need to request authorization to provide a refund of Cash Value, subject to the limitations in Sections 4.5.1 and 4.5.2 of this document.

#### **4.5.4 Processing of a Refund**

CSB will only provide a refund to the person to whom the card is registered.

##### **4.5.4.1 Request for Refund of Products Offered to Participants in Operator-Managed Group/Employer Benefit Programs (Eco Pass, EasyPass, etc.)**

A patron may not request a refund of a product offered to participants in Operator-managed group/employer benefit programs such as VTA's Eco Pass or the AC Transit EasyPass. CSB may block these products on a patron's card at the request of the cardholder or the Operator for which the product is valid, but the patron is entitled to no refund after CSB blocks the product.

#### **4.5.5 Refund of Value Loaded as Pre-Tax Employee Benefit**

CSB shall not provide refunds of the value remaining on a card if the bearer of the card previously added value to the card via a pre-tax employee benefit program.

#### **4.5.6 Method of Providing Refunds**

Subject to the restrictions described in Section 4.5.5, CSB will provide refunds by the method of payment used to load the value being refunded, where possible. If a patron loads value with cash and then requests a refund, the refund will be provided by check. If a patron requests a refund of value loaded using multiple methods of payment, the refund will be provided by check.

### **4.6 CARDHOLDER FEES**

#### **4.6.1 Schedule of Cardholder Fees**

The following nonrefundable fees may be charged to Clipper® cardholders. MTC may waive these fees at its discretion. ~~with the exception of fees set by Operators in accordance with Section 3.6.1 of this document.~~

~~The Clipper® program does not govern the fees for physical RTC Discount cards. The administrative fees associated with new or replacement RTC Discount cards will be set by the Operators participating in the RTC Discount Card Program.~~

Description	Fee
Card Acquisition for Standard Adult Cards (both physical and mobile)	\$3
Card Acquisition for Special/Limited Edition/Commemorative Adult Cards	TBD
Card Acquisition for Senior Citizen Card	\$0
Card Acquisition for Youth Card	\$0
<i>Card Acquisition for RTC Card</i>	<i>\$0</i>
Card Replacement and Balance Restoration for Adult, Senior and Youth, and RTC Cards*	\$3
Conversion of Physical Adult, Youth, Senior and RTC Cards to Mobile Cards	\$0
Failed Autoload Authorization	\$5**
Administrative Fee for Card Refund Processing	\$5

\* The Clipper® program will not assess this fee for a cardholder requesting replacement of a Senior, or Youth, Clipper® eCard without a product or Cash Value balance. The fee will be waived for an RTC cardholder requesting a Card replacement one time within a five year period.

\*\* CSB will assess this fee on the second occasion that an Autoload funding source associated with a patron's card is declined and on every occasion thereafter.

#### 4.6.2 Card Replacement and Balance Restoration Fee

Each time a patron reports a card as lost, stolen, or damaged and requests the transfer of value from the lost, stolen, or damaged card to a new card, CSB will charge a single fee covering both Card Replacement and Balance Restoration as indicated in Section 4.6.1 of this document. ~~Operators will not assess this fee for a cardholder requesting balance restoration for a card configured for the Disabled (RTC Discount) fare category.~~

#### 4.6.3 Transit Benefit Program Administrative Fees

Third-party transit benefit programs that enable patrons to request Clipper® value through a website interface may charge patrons up to \$2 per month when a patron arranges to purchase Clipper® value on an ongoing basis through the benefit program's website. Neither MTC nor the Operators are responsible for collecting this fee; revenue generated by this fee is not payable either to MTC or the Operators.

#### 4.6.4 Payment of Cardholder Fees

Cardholders cannot use Cash Value loaded on a Clipper® card in order to pay a fee. Patrons acquiring cards at self-serve machines, retailers, Operator ticket offices, or Clipper® in-person customer service centers, or through the Clipper® mobile app, may use any form of payment accepted by the device or distributor.

#### 4.6.5 Waiving of the Card Acquisition Fee for Patrons Who Register for Autoload

The Adult card acquisition fee will be waived for patrons who acquire a card and simultaneously sign up for Autoload online or by submission of a paper form.

#### 4.6.6 Waiving of the Cardholder Fees during Promotional Periods and/or for Marketing Purposes

MTC may agree to waive cardholder fees during promotional periods. The process for establishing promotions is described in Section 4.11.2.

#### **4.6.7 Waiving of Fees for Low-Income Individuals and Organizations Serving Low-Income Individuals**

MTC may agree to waive fees for organizations that serve low-income individuals, as well as those who qualify for programs based on income eligibility, such as Clipper® START<sup>(SM)</sup>.

#### **4.6.8 Waiving of Card Replacement Fee for RTC Cards**

*The card replacement and balance restoration fee will be waived for an RTC card holder once during a five-year period.*

#### **4.6.9 Waiving of Fees at the Discretion of the Clipper® Contractor**

The Clipper® Contractor may waive fees described above in Section 4.6.1 on a case-by-case basis. As indicated in Section 2.4.2 of this document, MTC shall monitor the waiving of fees by the Clipper® Contractor.

### **4.7 CARDHOLDER CONFIDENTIALITY**

#### **4.7.1 Cardholder Data and Personally Identifiable Information**

All aggregate information including personally identifiable information (PII – as defined in Section 5, Glossary of Terms) and data relating to cardholders collected by the Fare Payment System shall be used by MTC and the Operators for the purposes of the operation and management of the Fare Payment System (“FPS”) and shall serve as a source of information and data for transit and/or related services, in general, but PII shall be dealt with in a confidential manner consistent with the Clipper® Privacy Policy as posted on the Clipper® websites, unless:

- a. MTC obtains the express written consent of the cardholder; and/or
- b. As otherwise required by law or ordered by a court of competent jurisdiction.

### **4.8 DISTRIBUTION AND FARE PAYMENT DEVICE NETWORK MANAGEMENT**

There are three classes of configuration data (CD) - daily (hotlists and action lists), fare-related (e.g., fare tables) and administrative (e.g., operator names, route names, location names, product names, and calendar).

#### **4.8.1 Daily CD**

CSB shall download daily CD automatically. No pre-authorization by Operators is required.

#### **4.8.2 Fare-Related CD**

After completing internal testing of a pending fare-related CD release, CSB shall issue detailed release notes and schedule time for MTC and/or the Operators to witness testing of the release in the CSB test-bed. MTC or CSB shall propose a deployment date and request Operators to authorize the fare-related CD download. Operators shall not unreasonably withhold such authorization, particularly when the release is intended to implement a required fare change.

#### **4.8.3 Administrative CD**

After completing internal testing of a pending Administrative CD release, CSB shall issue detailed release notes and notify operators of the intended deployment date. No pre-authorization

by Operators is required.

## **4.9 DATA COLLECTION AND REPORTING**

### **4.9.1 Data Communications Links**

Operators will have full access to Clipper® usage data that is collected by Clipper® devices installed at their facilities or on their vehicles.

## **4.10 CLIPPER® FINANCIAL SETTLEMENT AND RELATED SERVICES**

### **4.10.1 Add Value Transactions**

Add value transactions can occur at distribution devices (AVMs, TOTs, TransLink® Retail Units, Ticket Vending Machines, and CIDs). The distribution devices provide for direct sales of Clipper® products and the CIDs provide for fulfillment of Autoload and remote add value transactions.

If a missing add value transaction does not appear within a 21-day window, the associated gap is resolved through identification of the amount of missing value, and the participants that collected funds and are due funds for the missing transaction. This information is identified using previous add value transaction history data that is stored on the card and is transmitted along with every subsequent transaction following an add value. The associated funds are automatically moved between the appropriate parties as a part of daily settlement and the gaps are closed, as follows:

- a. The party responsible for collecting cash for the sale of Clipper® value will be debited during settlement; and
- b. The party due reimbursement for the sale of Clipper® value will be credited during settlement.

Information regarding settlement of recovered add value transactions will be available on the next business day. CSB will notify transit operators of any anomalies in add value transaction gaps, should they occur.

If duplicate add value data for a gap is not available, and the original transaction cannot be recovered, Cash Value gaps shall be resolved through standard gaps processing. The amount of the gap shall be determined through the examination of pre-gap and post-gap transactions, and moved from the Participant Claim Fund (“PCF”) account to the Float account when the gap is closed.

An Operator may file a grievance for disputes related to settlement of missing add value transactions in accordance with the procedures set forth in Section 4.10.8.

### **4.10.2 Missing Transactions**

The Clipper® Contractor processes all transaction records for settlement at the end of each calendar day. While most transactions are settled on the day they occur there are instances that result in missing transactions:

- Transactions stored on mobile devices that do not connect to the Clipper® wireless network on the day transactions occur;
- Equipment failure or destruction of devices from external causes; or
- Any other situation resulting in transaction records not being received by the CCS, either temporarily or permanently.

#### **4.10.3 Fare Payment Transactions and the Participant Claim Fund**

The CCS creates transaction gaps for missing fare payment transactions. Fare payment transaction gaps then remain “at large” on the gap list for 21-days to allow sufficient time for most late transactions to appear. If missing transactions appear within the 21-day window, they will be a part of daily settlement on that date, and the associated transaction gaps will be closed automatically.

The only funds directly associated with fare payment transaction gaps will be Cash Value funds initially accounted for in the Float Account. During the 21-day period that these gaps are on the gaps list, these funds would remain in the Float Account. If missing transactions appear within the 21-day window, they would be settled out of the Float Account as if they had appeared on the date the transaction occurred.

If a fare payment transaction gap is not closed by the appearance of missing transactions within the 21-day window, the transaction gap will be automatically “expired” by removal from the gaps list. Any Cash Value associated with the gap will then be moved automatically from the Float Account to a special Clipper® account known as the Participant Claim Fund (“PCF”), as described in Section 4.10.4 below.

If missing transactions appear after the 21-day window has passed, they will not be included with daily settlement. The associated transaction gaps will have expired and the corresponding funds will be in the PCF. These funds will no longer be available for daily settlement, and the funds will be disbursed in accordance with Section 4.10.4.

Note that the fare payment transaction “gap” process is only applicable to Cash Value fare payment transactions. There is no financial processing of monthly pass, stored ride or High Value Discount purse fare payment transactions, since these do not directly affect settlement.

#### **4.10.4 Disbursement of the Participant Claim Fund**

The PCF will hold all Cash Value funds associated with fare payment transaction gaps that have been expired from the system. Allocation of PCF funds will be based on Operator-based claims and system-based claims. Operators may file claims on the PCF at any time. While valid Operator-based claims will be settled first, system-based claims are expected to be the primary method for fund disbursement.

- With the exception of disbursements for operator-based claims, no disbursement from the PCF shall be made until the PCF meets or exceeds \$20,000, and no system-based disbursements shall be made that would reduce the PCF below a minimum balance of \$50,000.
- Disbursements from the PCF for system-based claims or for any remaining PCF value shall be made at least twice a year, when justified.

PCF disbursement is based on the following sequential process.

##### **a. Settle all valid Operator-based claims against the PCF**

Operator-based claims provide a means to recover value if either a complete loss of Clipper® data has occurred or an Operator experiences a significant single-day data



discrepancy between transaction and audit register data. It is not anticipated that Operator-based claims will be filed frequently. See Section 4.10.5 for a detailed description of Operator-based claims.

**b. Settle all system-based claims - balance discrepancies between audit register and transaction data**

System-based claims will account for net discrepancies between the aggregate e-cash fare payment value recorded by device audit registers and the aggregate e-cash fare payment value settled through transaction data. CSB will calculate the net system-based claim to be credited or debited to each Operator, as appropriate, according to the following formula:

$$(\$ \text{ Value of Audit Register}) - (\$ \text{ Value of Transaction Data}) = \text{Credit/Debit to Operator}$$

**c. Disbursement of remaining PCF value**

After funds have been distributed from the PCF in accordance with Steps 1 and 2 above, any remaining value will be split among the Operators based on the percentage of total Cash Value business borne by each Operator for that period, in accordance with the revenue allocation policies set forth in the *Amended and Restated Clipper® Memorandum of Understanding*:

$$\text{Operator Disbursement} = \frac{\text{Value of Single Operator Cash Value Business}}{\text{Value of Total Cash Value Business}} \times \text{Remaining PCF Balance}$$

Calculation of the above distributions will occur sequentially and take into account the available funds in the PCF. Net PCF distribution will occur via one manual adjustment to each Operator's settlement position. The table in Section (a) below summarizes the PCF disbursement process.

**a. PCF Settlement Process**

	<b>Parties</b>	<b>Funding</b>	<b>Determination Basis</b>
1. Settlement of Operator-Based Claims	Appropriate transit operators	a) Full funding, if available. Otherwise: b) Pro-rata based on all valid claims filed.	All validated claims filed since the previous distribution.
2. Settlement of System-Based Claims	Appropriate transit operators	a) Full funding, if available. Otherwise: b) Pro-rata based on total end-of-quarter discrepancies.	Discrepancies between audit register and transaction data
3. Remaining PCF Value	All transit operators	Any remaining PCF fund balance in excess of \$10,000.	Distribution based on the split of Cash Value business among transit operators for the previous quarter.

Operators may file a grievance in accordance with the procedures set forth in Section 4.10.8 for any adjustments they believe have been made or omitted in error.

#### **4.10.5 Claims**

As indicated in Section 2.7.2 of this document, MTC shall oversee all claim investigation and assessment, although an Operator may participate at its option. An Operator may also be requested to assist under certain circumstances.

No claims will be entertained if Operators fail to comply with the above procedures in furnishing supporting documentation.

#### **4.10.6 Operator-Based Claims Against the Participant Claim Fund**

Operators may only submit claims for reimbursement of transactions for:

- a. A total loss of both transaction and audit data records due to failure or damage of front-end devices;
- b. Other system failures resulting in such data loss (e.g., non-recoverable TDS failure); or
- c. A single business day discrepancy between transaction and audit records greater than 0.10% of the single business day overall totals received from all the devices of a transit operator (see below).

$$\text{Discrepancy level = (in \%)} = \frac{\text{One-Day Total Transaction Value from all Audit Registers} - \text{One-Day Total Transaction Value from Transaction Records}}{\text{Total Transaction Value from All Audit Registers}} \times 100$$

##### **4.10.6.1 Claims Processing**

Claims will be processed as follows:

- a. Operator files a claim with MTC.
- b. MTC reviews the claim and then forwards it to CSB.
- c. CSB investigates claim. If necessary, CSB may request additional documentation or assistance from the operator.
- d. If the claim is substantiated, CSB settles funds.
- e. If the claim is not substantiated, CSB advises operator.

Claims against the PCF will only be paid for missing fare payment transaction data. Clipper® data will be the only form of substantiating fare payment data considered in validation of claim amounts.

#### **4.10.7 Adjustments**

Transactions impacting an Operator's financial position, and occurring outside the context of daily transaction processing and settlement, will be actioned by manual adjustments. Adjustments will be used to settle out-of-balance conditions and claims, correct for missing add value transactions, and rectify other miscellaneous financial discrepancies. Affected Operators will be notified in advance of any adjustments.

#### 4.10.8 Disputes

Operators may file grievances for missing add value and/or fare payment transactions if they are not satisfied with the settlement results. Grievances for missing transactions shall not be considered until the standard settlement processes outlined in Sections 4.10.1 and 4.10.5 have been completed. MTC and operators shall resolve all disputes in accordance with the *Amended and Restated Clipper® Memorandum of Understanding*.

#### 4.10.9 Unfunded Liabilities Allocation

If the Clipper® Contractor is unable to recover an Unfunded Liability from the responsible cardholder after a reasonable period of time—which shall be no less than 111 days—using reasonable efforts to collect or dispute the Unfunded Liability, the Unfunded Liability will be allocated to and among the Operators. The calculation of the total amount of Unfunded Liabilities to be allocated among the Operators, and the calculation of the amount of Unfunded Liabilities to allocate to each Operator, shall be in accordance with this Section:

- The Clipper® Contractor is to calculate, for a specified time frame, the total dollar amount of Unfunded Liabilities that are (i) failures to collect from a funding source for a post-billed Autoload transaction, or (ii) chargebacks of a purchase made with either a credit card or a debit card.
- If a purchase that falls within either category (i) or (ii) above was of an Operator's product, the financial responsibility for that Unfunded Liability shall be solely allocated to that Operator.
- If a purchase that falls within either category (i) or (ii) above was of Cash Value, the financial liability for that Unfunded Liability shall be allocated among all Operators based on the aggregate dollar amount of cash fares paid to operators during the same specified time frame. The amount of financial liability for any chargeback of a Cash Value purchase shall be limited, however, to the amount of Cash Value spent prior to a block of a Clipper® card.
- The Clipper® Contractor will determine, for a specified time frame, all fare payment transactions that result in a negative Clipper® card balance. If a Clipper® card continues to have a negative Cash Value balance as of the end of the specified time frame, and there has been no activity on that card for at least the 110 days prior to the end of the specified time frame, the financial liability for that negative Cash Value balance shall be solely allocated to the Operator upon which occurred the fare payment transaction that produced the negative Clipper® card balance.
- Once an Unfunded Liabilities allocation has been calculated, the Clipper® Contractor will send a communication to each Operator showing the Clipper® Contractor's calculation of an Operator's allocated Unfunded Liabilities amount, with supporting documentation.
- No fewer than five business days after sending the above communication--to allow an Operator a reasonable amount of time to review the proposed allocation of Unfunded Liabilities-- the Clipper® Contractor will perform a manual financial adjustment to the daily settlement to recover the allocated Unfunded Liabilities from each Operator.
- Unfunded Liabilities shall, whenever possible, be recovered from the Operators concurrently with a PCF disbursement.
- An Operator shall be credited if any subsequent collection occurs of an Unfunded Liability which had been previously allocated solely to that Operator.

## **4.11 MARKETING**

### **4.11.1 Card Design Features**

All Clipper® cards, including limited use cards, shall include certain basic elements as described below and adhere to the design requirements defined in the *Clipper® Brand Standards Guide* ([https:// clippercard.com/ClipperWeb/brand-guidelines.html](https://clippercard.com/ClipperWeb/brand-guidelines.html)).

All physical Clipper® cards, with the exception of limited use cards, shall contain the following basic elements:

- a. A unique serial number;
- b. The Clipper® logo;
- c. A reference to the Clipper® Cardholder Agreement;
- d. The address of the Clipper® website(s); and
- e. The Clipper® Customer Service Center telephone number(s).

Other elements that may be included are as follows:

- f. Cardholder photo, cardholder name, and Employer/School/Institutional Program name, logo and identification numbers for some personalized cards;
- g. The RTC Discount Card program information for some personalized cards;
- h. Advertisements, if either MTC or an Operator (applies to limited use cards only) has entered into business arrangements for advertising on the card;
- i. “Special Services” account numbers, if MTC enters into special business relationships with commercial entities that require the ability to place additional information on the card; and
- j. “Special graphics,” if MTC chooses to issue collector cards.

#### **4.11.1.1 Limited Use Cards**

Clipper® limited use cards shall contain the following basic elements:

- a. The logo of the Operator(s) that accept(s) the limited use card; and
- b. The Clipper® logo.

### **4.11.2 Card Giveaway Promotions**

To promote the availability of Clipper® and encourage use of the Clipper® card, MTC shall set aside up to 80,623 Clipper® cards for use as part of marketing promotions. The promotions may include waiving of the cardholder fees described in Section 4.6.1. The 80,623 cards shall be divided among the Operators as shown below with the expectation that each Operator will use its allotment of Clipper® cards to encourage use of Clipper® in its service area. The number of cards available for use as part of marketing promotions does not include cards distributed to patrons at no charge in accordance with Section 4.6.5.

Agency	Number of Clipper® Cards Available for Marketing Promotions <sup>2</sup>	
	Previous Allocation	Updated 2011 Allocation
AC Transit	25,250	0
BART	40,361	39,361
Caltrain	2,900	0
Golden Gate Transit	100	0
SamTrans	6,990	0
San Francisco MTA	49,500	0
VTA	19,429	18,859
Other Operators	9,632	9,632
Additional Cards for Future Needs	12,771	12,771
<b>Total</b>	<b>176,933</b>	<b>80,623</b>

Operators shall notify MTC about all planned promotions. MTC shall monitor the timing of any promotion approved under this section to ensure maintenance of a sufficient inventory of Clipper® cards.

<sup>2</sup> The TransLink® Phase II Operating Rules allowed for a total of 225,000 cards to be available for use as part of marketing promotions. Prior to June 1, 2011, Operators distributed cards as part of marketing promotions that reduced the total number of cards available to 80,623.

## **5. GLOSSARY OF TERMS**

### **ACH**

See Automated Clearinghouse.

### **ADD VALUE MACHINE**

A distribution device that enables cardholders to both load value to a Clipper® card and check the balance of a Clipper® card.

### **ADJUSTMENT**

The process of modifying the settlement amount for any given settlement period for a specific transit operator due to an out-of-balance condition or claim.

### **APPLICATION ISSUER**

Any single entity or a joint entity of multiple parties that owns and distributes any specific application that may be resident solely or jointly with other applications, on a smart card or on a mobile device that integrates smart card functionality. MTC retains the right to issue cards with the Clipper® Application.

### **AUTOLOAD**

By registering for the Autoload Program, a cardholder enables an automatic reload of value to his/her card. Clipper® cards can automatically be loaded with the fare type of a cardholder's choosing whenever the Cash Value balance becomes low or a transit pass or stored ride book is due for renewal. The cardholder designates a bank account or credit card as the funding source.

### **AUTOMATED CLEARINGHOUSE**

The process by which funds are moved between participants in the Clipper® Program (see Funds Movement).

### **AVM**

See Add Value Machine.

### **BALANCE RESTORATION**

This optional feature enables a cardholder with a registered card to obtain a replacement of any confirmed remaining value on his/her card if his/her card is lost, stolen, or damaged.

### **BLOCKED CARD**

A card that is rendered inactive by the Clipper® Service Bureau. To block a card, the Clipper® Service Bureau will add the card to the Hotlist.

### **CARD**

The card is the Clipper® smart card licensed to cardholders to pay transit fares on participating transit systems and for other authorized purposes. The card is the property of MTC or the authorized Card Issuer. Each card is uniquely identified by a serial number. Clipper® cards are available in two formats: physical (also sometimes referred to as plastic) and mobile (also sometimes referred to as virtual).

**CARD DISTRIBUTION**

The process of moving Clipper<sup>®</sup> cards from Issuers to card distributors and from card distributors to cardholders.

**CARD DISTRIBUTOR**

A transit operator or third party that issues Clipper<sup>®</sup> cards.

**CARDHOLDER**

A patron who has a registered or unregistered Clipper<sup>®</sup> card.

**CARD ISSUER**

A Clipper<sup>®</sup> Card Issuer is any single entity or a joint entity of multiple parties that MTC has formally approved to issue smart cards containing the Clipper<sup>®</sup> Application or a functioning sub-set of this application that enables them to be accepted as a form of payment.

**CARD INTERFACE DEVICE (CID)**

The device that allows Clipper<sup>®</sup> cards to be read and encoded via the contactless interface that is used for fare payments.

**CASH VALUE**

An electronic record maintained on a Clipper<sup>®</sup> card (whether physical or mobile) that represents stored value that may be used as payment for transit at any Operator. This value is sometimes identified as e-cash in Clipper<sup>®</sup> back-end systems and device interfaces.

**CCS**

See Clipper<sup>®</sup> Central System.

**CD**

See Configuration Data.

**CERTIFIED OPERATOR PERSONNEL**

Those who have successfully completed the Clipper<sup>®</sup> Contractor training program delivered by the Clipper<sup>®</sup> Contractor and/or Operator trainers.

**CID**

See Card Interface Device.

**CLAIM**

A formal, written statement filed by an Operator with the Clipper<sup>®</sup> Contract Manager to dispute the accuracy of the settlement process (e.g., when an Operator believes that the amount due to the agency is greater than the Clipper<sup>®</sup> settlement process has determined).

**CLIPPER<sup>®</sup> CENTRAL SYSTEM (CCS)**

The back-end computer system that performs functions related to the management of third party distributors, card based management, network management, settlement, reporting, customer service, and asset management of the Clipper<sup>®</sup> System.

**CLIPPER<sup>®</sup> CONTRACTOR**

The party that has entered into the Contract with MTC to design, build, operate and maintain the

Clipper<sup>®</sup> system (i.e., Cubic Transportation Systems, Inc.).

**CLIPPER<sup>®</sup> SERVICE BUREAU (CSB)**

The Clipper<sup>®</sup> Service Bureau is operated by the Clipper<sup>®</sup> Contractor. CSB's responsibilities include, but are not limited to: providing information, fulfilling card requests, handling requests to add value to cards, processing orders for optional features, and managing reports of lost or stolen cards.

**CONFIGURATION DATA (CD)**

Data that is sent to a device to configure its functionality (e.g., system settings).

**DAMAGED CARD**

A card that, while in the possession of a cardholder, has been rendered physically inoperable due to causes outside of the Clipper<sup>®</sup> Contractor's control.

**DATA COLLECTION**

The process of moving the data captured at the point-of-use to the Clipper<sup>®</sup> Central System.

**DATA RECONCILIATION**

The process of checking Clipper<sup>®</sup> records for accuracy.

**DEFECTIVE CARD**

A physical card that fails to operate properly because of a manufacturing or design problem within one year of the card's being first used by a patron.

**DISTRIBUTION DEVICE**

The general term for terminals and devices for both vending of Clipper<sup>®</sup> cards and the loading of Clipper<sup>®</sup> cards. Distribution devices include attended and unattended terminals.

**DISTRIBUTOR**

A general term that refers to any party that either vends Clipper<sup>®</sup> cards or provides value loads.

**ELECTRONIC CASH (E-CASH)**

See Cash Value.

**EMPLOYER PROGRAMS**

A method of distributing cards and value to cardholder through a financial subsidy by employers for travel on one or more Operators' fixed route services. A cardholder must register his/her card to participate in an employer program.

**FIRST LINE MAINTENANCE**

This level of maintenance includes:

- Routine equipment checks;
- Resolution of minor operational problems such as dollar bill jams and card dispensing jams;
- External equipment cleaning;
- Internal component cleaning and lubrication (distribution devices only);
- Running diagnostics tests;
- Removal and replacement of depot maintenance devices and modules; and



- Labor for scheduled replacement of devices and modules.

### **FUNDS MOVEMENT**

The transfer of funds between participants in the Clipper® program. Funds movement must be accomplished by a settlement bank designated for that purpose. This is a separate process from financial settlement.

### **FUNDS POOL**

The central account into which Clipper® revenues are deposited. Payments to Operators for Clipper® services they provide are made from this account.

### **INSTITUTIONAL PROGRAMS**

Institutional Programs include government agencies, schools/universities, or employers that provide funding for value on one or more cards by establishing an account with the Clipper® Service Bureau.

### **LOAD**

The function of adding Cash Value, a period pass, or a number of stored rides to a Clipper® card.

### **METROPOLITAN TRANSPORTATION COMMISSION (MTC)**

The transportation planning, financing and coordinating agency for the nine-county San Francisco Bay Area. Under SB 1474, MTC is charged with coordinating and consolidating transit services in the Bay Area; Clipper® is one aspect of MTC's regional transit coordination program.

### **MOBILE CARD**

A mobile card (sometimes referred to as a virtual card) is a format of Clipper® card that is available for purchase through the Clipper® mobile app. Cardholders may, at their option, use the Clipper® mobile app to convert their physical Clipper® cards to mobile cards.

### **OPERATOR**

Transit agency participating in Clipper®.

### **PERSONALIZED CARD**

A physical card with distinguishing features, such as a printed name or photograph of the cardholder. A personalized card may be registered or unregistered.

### **PERSONALLY IDENTIFIABLE INFORMATION**

Personally identifiable information ("PII") is any information that is collected or maintained by MTC or an Operator that identifies or describes a person or can be directly linked to a specific individual, including that individual's account. Examples of PII include but are not limited to a person's name, mailing address, business name, alternate contact information (if given), email address, Clipper® card serial number, telephone number, bank account information, credit card number, security code and expiration date, Clipper® account number (if applicable), photograph and travel pattern data (i.e. a registered user's travel routes and times traveled).

### **REGISTERED CARD**

A card where the Issuer knows the identity of the cardholder, but the card does not necessarily have physically distinguishing characteristics.

**SETTLEMENT**

The process of determining the allocation of funds among participants in the Clipper® program.

**STORED RIDE**

An electronic record maintained on a Clipper® card that permits one ride on a specific transit operator. Multiple active stored rides may be present on a single Clipper® card for different Operators.

**THIRD PARTY DISTRIBUTOR**

Any party other than an Operator and the Clipper® Contractor that acts as a Clipper® distributor.

**TICKET OFFICE TERMINAL (TOT)**

A device located on the premises of an Operator or authorized third party where a person may acquire a Clipper® card, load value to a card, register a card, and customize the language and audio features.-

**UD**

See usage data.

**UNREGISTERED CARD**

Cards where the identity of the cardholder is not known to the Card Issuer.

**USAGE DATA (UD)**

Generic term for data generated within the system, which includes data captured by the devices in the Clipper® system when patrons use a Clipper® card.

## 6. ATTACHMENT 1

### 6.1.1 Special Conditions Regarding Personally Identifiable Information:

Operator will have access to personally identifiable information (“PII”) in connection with the performance of its Clipper® Program responsibilities and activities. PII is any information that is collected or maintained by MTC or an Operator that identifies or describes a person or can be directly linked to a specific individual, including that individual’s account. Examples of PII include but are not limited to name, mailing address, business name, alternate contact information (if given), email address, Clipper® card serial number, telephone number, bank account information, credit card number, security code and expiration date, Clipper® account number (if applicable), photograph and travel pattern data (i.e., a registered user’s travel routes and times travelled). The following special conditions relate to the confidentiality and use of PII by Operator:

#### 1. Right to Audit

Upon at least one week advance written notice given by MTC to Operator, Operator shall permit MTC and its authorized representatives to audit and inspect: (i) Operator’s facilities where PII related to the Clipper® Program is stored or maintained; (ii) any computerized systems used to share, disseminate or otherwise exchange PII related to the Clipper® Program, including third party hosting or service provider systems; and (iii) Operator’s plans, practices, procedures, and business continuity and recovery facilities and resources, that relate to Clipper® data protection and security or to the Clipper® Program. The audit and inspection rights hereunder shall be for the purpose of verifying Operator’s compliance with these Operating Rules, this Attachment 1, and all applicable laws. MTC agrees to take all reasonable steps to minimize its interaction with non-Clipper® Program data, systems, or networks. If requested by Operator, MTC agrees to enter into a Confidentiality Agreement that covers non-Clipper® Program data, systems, or networks. In such event, Operator shall provide a draft Confidentiality Agreement and if the terms of such agreement cannot be mutually agreed upon within ten days from the provision of the audit notice, MTC shall have the right to proceed with the audit notwithstanding the absence of an executed Confidentiality Agreement.

#### 2. Protecting PII

All PII made available to or independently obtained by an Operator in connection with the Clipper® Program shall be protected by Operator from unauthorized use and disclosure through the observance of reasonable security procedures and practices. This includes, but is not limited to, the secure transport, transmission and storage of PII used or acquired in the performance of Operator’s responsibilities and activities for the Clipper® Program.

Operator agrees to properly secure at all times any computer systems (hardware and software applications), third party hosting or cloud services, or electronic media that it will use in the performance of its Clipper® Program responsibilities and activities, and shall ensure that any third party hosting or service providers with access to PII adhere to the terms of this Attachment 1. This includes ensuring all security patches, upgrades, and anti-virus updates are applied as

Operator deems appropriate to secure PII that may be used, transmitted, or stored on such systems in the performance of Operator's Clipper® Program responsibilities and activities.

Operator is prohibited from storing PII on portable media including, but not limited to, laptops thumb drives, disks and so forth, unless storing PII on portable media is an operational necessity and the PII is encrypted.

Operator agrees to retain only the PII of a Clipper® customer that is necessary to perform customer account management functions including, but not limited to refunds, billing, and settlement. All other PII that may be collected and maintained shall be discarded no more than four years and six months from the date of the collection. Operator shall purge all account information, including PII, no later than four years and six months after an account is closed or terminated and all outstanding amounts due are paid. At the conclusion of this retention period, Operator agrees to use purge methods described in National Institute of Standards and Technology (NIST) Special Publication 800-88, as may be revised or superseded ("NIST Publication") to remove PII from any files. Discarded PII will be unavailable and unrecoverable following the purge on any storage media including, but not limited to, magnetic disk, optical disk, memory chips, cloud storage, or other computing system ("Storage Media"). Operator agrees to destroy hard-copy documents containing PII by means of a cross-cut shredding machine. Operator also agrees to use purge or destroy methods, as described in NIST Publication, to sanitize any Storage Media prior to disposal (including selling, discarding, donating, transferring, and abandoning).

### 3. Compliance with Statutes and Regulations

Operator agrees to comply with the information handling and confidentiality requirements outlined in the California Information Practices Act (Civil Code sections 1798 *et seq.*) and in California Streets and Highways Code Section 31490. In addition, Operator warrants and certifies that in the performance of its responsibilities and activities for the Clipper® Program, it will comply with all applicable statutes, rules, regulations and orders of the United States, the State of California, and MTC relating to the handling and confidentiality of PII, including the terms and conditions contained in this Attachment 1, Special Conditions Regarding Personally Identifiable Information, and agrees to indemnify, hold harmless, and defend MTC against any loss, cost, damage or liability by reason of Operator's violation of this provision.

### 4. Consultants/Contractors

MTC approval in writing is required prior to any disclosure by Operator of PII to a consultant/contractor or prior to any work to be done by consultant/contractor that entails receipt of PII. Once approved, Operator agrees to require such consultant/contractor to sign an agreement in substantially identical terms as this attachment, binding the consultant/contractor to comply with its provisions.

### 5. Operator Guarantees

Operator shall not, except as authorized or required by its duties by law, reveal or divulge to any person or entity any PII which becomes known to it in connection with the Clipper® Program.

Operator shall keep all PII entrusted to it completely secret and shall not use or attempt to use any such information in any manner inconsistent with or not contemplated by these Operating Rules.

Operator shall ensure that all PII that is stored, processed, or transmitted is encrypted, using at least then-current best industry practices (or encryption methods mandated by law, whichever provides higher levels of protection).

Operator shall comply, and shall cause its employees, representatives, agents and contractors/consultants to comply, with such directions as MTC may make to ensure the safeguarding or confidentiality of PII.

If requested by MTC, Operator shall sign an information security and confidentiality agreement provided by MTC and attest that its employees, representatives, agents, and contractors involved in the performance of its responsibilities and activities in connection with the Clipper® Program shall be bound by terms of a confidentiality agreement with Operator substantially the same in its terms.

#### 6. Notice of Security Breach

Operator shall immediately notify MTC when it discovers that there may have been a breach in security which has or may have resulted in unauthorized access to PII. For purposes of this section, immediately is defined as within two hours of discovery. The MTC contacts for such notification are as follows:

Privacy Officer

[privacyofficer@bayareametro.gov](mailto:privacyofficer@bayareametro.gov)

(415) 778-6700

and

Chief Security Information Officer

[pkant@bayareametro.gov](mailto:pkant@bayareametro.gov)

(415) 778-5295

# Clipper® Executive Board

September 20, 2021

Agenda Item 4a

## Current Clipper® Operations and Performance Update

**Subject:** Update on current Clipper system operations and performance. Clipper staff last updated this Board on the ongoing work and projects related to the current Clipper system at the August 2021 meeting.

**Background:** **Transaction and Sales**

In August 2021, Clipper processed 7.74 million transactions and settled \$16.3 million in revenue. Vacaville continued to offer fare-free travel due to COVID-19. In addition, several operators have launched special promotions for the month of September to encourage riders to return to transit. During September, AC Transit is offering Fare-Free Fridays, all four East Bay operators are entirely fare-free, and BART and Caltrain have discounted Clipper fares by 50%.

**Mobile App Performance and Usage**

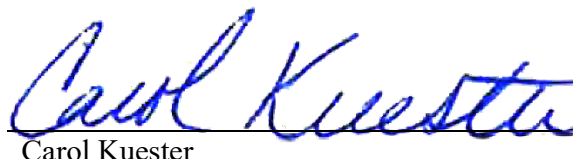
Regarding Clipper mobile app and ridership with the use of mobile cards:

- Over 120,000 plastic cards have been transferred to mobile wallets, and over 113,000 new mobile cards have been created.
- Customers have now taken over 2 million trips using Clipper mobile cards. This represents over 7.5% of the total trips taken with Clipper since mid-April. This percentage continues to increase, with almost 10% of Clipper trips taken in August being done with a mobile card.

**Issues:** None identified.

**Recommendation:** Information.

**Attachments:** None.



Carol Kuester

# Clipper® Executive Board

September 20, 2021

Agenda Item 4b

## Clipper® Implementation Update

---

**Subject:** Update on key developments related to the implementation of the Current and Next-Generation Clipper system.

**Background:** **Current Implementation and Enhancement Projects**

MTC continues to coordinate with transit operators on Clipper equipment installation for several implementations, including:

- Caltrain ticket vending machines (TVM) Integration – Caltrain is working with VenTek to upgrade an additional 21 TVMs. Upgrades are planned to occur between August and October 2021. Clipper equipment continues to meet contractual performance requirements.

**Next-Generation Implementation and Enhancement Projects**

Included as Attachment A to this memorandum is a summary of recently completed activities related to delivering the Next-Generation Clipper program; upcoming activities and deliverables for MTC, Cubic Transportation Services, and the transit operators; and noteworthy items that the project team is managing.

Highlights include:

- Nearing approval of On-Site System Installation and Pilot Test plans,
- Nearing finalization of mobile app system integration and pilot test results,
- Factory acceptance testing of new devices,
- Wrap-up of account-based design workshops,
- Ongoing Final Design Review of the account-based system,
- Ongoing discussions and review of account-based business rules,
- Planned installation of new devices, scheduled to begin later this year.

Cubic submitted an updated Schedule Narrative and project registers on August 10, 2021; however, they did not submit an updated Project Schedule or associated detailed schedule reporting. MTC was willing to receive the August 2021 Schedule Submittal without the contractually required Project Schedule, with the understanding that future submittals will be complete as required by the Contract. The Project Schedule dated November 11, 2020, will continue to be the Approved Project Schedule, and MTC will expect Cubic to continue to meet the Guaranteed Completion Dates specified in the Contract.

Despite strategies to mitigate, we have experienced delays caused by COVID-driven engineering resource shortages and supply chain issues with chips and plastics leading to a 4-month delay in equipment installation. The current schedule for installation will start towards the end of this year with fleetwide installation complete by Fall 2022.

To help mitigate this delay, Cubic outlined a proposed approach in which C2 Account-based system components and functions would be tested and implemented in two stages: the first prior to achieving Revenue Ready and the second prior to starting customer transition. Cubic's proposed approach would help them achieve Revenue Ready by the October 2022 Guaranteed Completion Date while allowing additional time for testing and implementation of account-based features that cannot be launched until the planned start of customer transition. Cubic also provided Clipper staff with more information about this approach in meetings on August 13, 2021 and August 27, 2021. Clipper staff is open to the proposed approach, subject to reaching agreement with Cubic on the following topics:

- Detailed schedule for the testing approach and implementation stage
- System components and functions to be tested/implemented in each stage
- Detailed schedule for finalizing each stage's design decisions
- Contract Changes required to implement this approach, including adjustments to payment milestones


Clipper staff will continue to work with Cubic to refine the proposed approach. We have requested that this approach be documented in the testing and implementation plans to be submitted in Contract Submittal Packages 8 (System Development Plans) and 9 (Testing Plans).

Attachment A to this memo is the current C2 Program Project Schedule Summary.

**Issues:** None identified.

**Recommendation:** Information.

**Attachments:** Attachment A: Next Generation Clipper Program Executive Summary Status Report

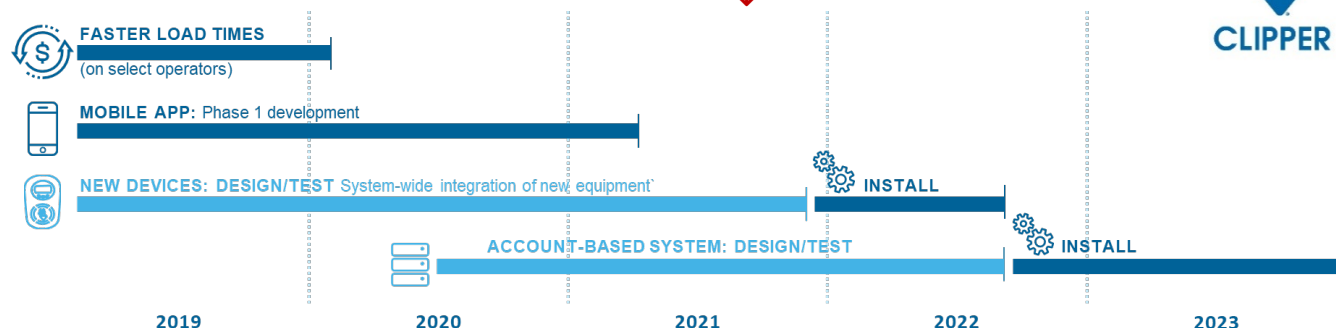
  
Carol Kuester





# Next-Generation Clipper Program

## Executive Summary Status Report – September 20, 2021



### Summary

- Mobile App System Integration Testing (SIT) and Pilot Test results nearing approval.
- New Devices Factory Acceptance Testing (FAT) complete; SIT starting soon; On-Site System Installation (OSIT) and Pilot Test plans nearing approval. Initial Pilot installations starting soon.
- Preliminary Design Review (PDR) complete; Final Design Review (FDR) ongoing.
- Technical and planning discussions continue with operators on various topics, including CAD/AVL integration, paratransit integration, BART and Muni equipment, and new device installation.

### Recently Completed Activities

	MTC/IBI	Cubic	Operators	Date
• Mobile App:				
o SIT/Pilot test results resubmittal		•		Sep 1
o SIT/Pilot Test results comments to Cubic	•			Sep 13
• New Devices:				
o OSIT/Pilot Test plan comments to Cubic	•		•	Aug 23
o Manuals/Training Materials submitted		•		Aug 23
o Manuals/Training Materials review sessions	•	•	•	Aug 31
o FAT execution/witnessing (Onboard Validator)	•	•	•	Sep 8
o OSIT/Pilot Test plans resubmittal		•		Sep 8
• Account-Based System Business Rules:				
o FDR submittal by Cubic		•		Aug 27
o PDR comment response resubmittal by Cubic		•		Sep 2
o PDR comment approval by MTC/Operators	•		•	Sep 8
• Account-Based System design documentation (excluding Business Rules):				
o FDR document review sessions with Cubic	•	•	•	Aug 18, 20
o FDR comments from MTC/operators	•		•	Week of Sep 13 (planned)

## Upcoming Activities/Deliverables

	MTC/IBI	Cubic	Operators	Date
• Mobile App:				
o SIT/Pilot test results approval	•			Sep
• New Devices:				
o OSIT/Pilot Test plans approval	•		•	Sep
o SIT execution/witnessing	•	•	•	Oct–Dec
o Installation at Pilot Test locations	•	•	•	Oct–Jan
o Pilot Testing	•	•	•	Oct–Mar
• Account-Based System Business Rules:				
o FDR document review sessions	•	•	•	Sep
o FDR comments from MTC/operators	•		•	Oct
o FDR resubmittal by Cubic		•		Nov
• Account-Based System design documentation (excluding Business Rules):				
o FDR comment review sessions	•	•	•	Sep
o FDR resubmittal by Cubic		•		Oct
o FDR document review sessions	•	•	•	Oct
o FDR comments from MTC/operators	•		•	Oct
o FDR approval	•		•	Oct
• Clipper Executive Board Meeting	•		•	Oct 18