

**METROPOLITAN  
TRANSPORTATION  
COMMISSION**  
**Meeting Transcript**



FEBRUARY 23, 2024

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**POLICY ADVISORY COUNCIL**

**FRIDAY, FEBRUARY 23<sup>RD</sup>, 2024, 10:00 AM**

**CHAIR, PAMELA CAMPOS:** GOOD MORNING, EVERYBODY. IF WE COULD PLEASE TAKE OUR SEATS. I AM ABOUT TO CALL THIS MEETING TO ORDER. I WOULD LIKE TO CALL TO ORDER THIS MEETING OF THE M.T.C. POLICY ADVISORY COUNCIL. THIS MEETING IS BEING WEBCAST ON THE M.T.C. WEBSITE. M.T.C. COUNCILMEMBERS AND MEMBERS OF THE PUBLIC PARTICIPATING BY ZOOM AND WISHING TO SPEAK SHOULD USE THE RAISED HAND FEATURE OR DIAL STAR 9. I WILL CALL UPON THEM AT THE APPROPRIATE TIME. TELECONFERENCE ATTENDEES WILL BE CALLED UPON BY THE LAST FOUR DIGITS OF THEIR PHONE NUMBER. DUE TO REMOTE M.T.C. COUNCILMEMBER PARTICIPATION TODAY, A ROLL CALL VOTE WILL BE TAKEN FOR ALL ACTION ITEMS. AGENDA ITEM 1, WILL THE CLERK CALL THE ROLL CALL AND CONFIRM A QUORUM, PLEASE?

**CLERK, MARTHA SILVER:** WILL DO. CHAIR CAMPOS.

**CHAIR, PAMELA CAMPOS:** PRESENT.

**CLERK, MARTHA SILVER:** BALDINI.

**V. CHAIR, MICHAEL BALDINI:** PRESENT.



FEBRUARY 23, 2024

1

2 **CLERK, MARTHA SILVER:** MEMBER AWE IS EXCUSED. MEMBER BENITEZ?

3

4 **DIANA BENITEZ:** MEMBER.

5

6 **GABRIEL BORDEN:** PRESENT.

7

8 **ZACK DEUTSCH-GROSS:** PRESENT.

9

10 **CLERK, MARTHA SILVER:** MEMBER HE WILL DREAD IS EXCUSE -- MEMBER  
11 ELDRED IS EXCUSED. MEMBER ESUF.

12

13 **ILAF ESUF:** PRESENT.

14

15 **CLERK, MARTHA SILVER:** MEMBER GOODWIN IS EXCUSED. MEMBER  
16 HANKERSON.

17

18 **DWAYNE HANKERSON:** PRESENT.

19

20 **CLERK, MARTHA SILVER:** MEMBER KALLINS.

21

22 **WENDI KALLINS:** HERE.

23

24 **RANDI KINMAN:** HERE.

25



FEBRUARY 23, 2024

1 **CLERK, MARTHA SILVER:** MR. LIEU, COME BACK. MEMBER LODIN HAS  
2 RESIGNED. MEMBER ORANTES. MEMBER ORANTES IS NOT HERE. MEMBER  
3 PARKER.

4

5 **JOHN KANNEGIESER:** HERE AS ALWAYS.

6

7 **CLERK, MARTHA SILVER:** MEMBER PIERCE. MEMBER PIMPLE. MEMBER  
8 PIMPLE IS ABSENT. MEMBER RHOADS.

9

10 **JEFFREY RHOADS:** PRESENT.

11

12 **TERRY SCOTT:** PRESENT.

13

14 **CLERK, MARTHA SILVER:** MEMBER HOWARD WONG IS EXCUSED. MR.  
15 ROLAND WONG.

16

17 **ROLAND WONG:** PRESENT.

18

19 **CLERK, MARTHA SILVER:** THE CHAIR SAYS WE HAVE TWO REQUESTS FOR  
20 REMOTE PARTICIPATION UNDER AB-2449. THE CHAIR ASKED FOR M.T.C.  
21 COUNCILMEMBER CHRISTINE FITZGERALD TO SPEAK.

22

23 **CHRISTINE FITZGERALD:** I AM HERE, CHAIR CAMPOS.

24



FEBRUARY 23, 2024

1 **CHAIR, PAMELA CAMPOS:** CHRIS, CAN YOU READ THE SCRIPT THAT I  
2 PROVIDED YOU?

3

4 **CHRISTINE FITZGERALD:** CAN I READ THE SCRIPT? NO, I DO NOT HAVE  
5 A SCRIPT IN FRONT OF ME. I CAN REPEAT AFTER YOU.

6

7 **CLERK, MARTHA SILVER:** THANK YOU. I AM REQUESTING TO  
8 PARTICIPATE REMOTELY UNDER AB-2449.

9

10 **CHRISTINE FITZGERALD:** I AM REQUESTING TO JOIN REMOTELY UNDER  
11 2449 -- AB-2449.

12

13 **CLERK, MARTHA SILVER:** JUST CAUSE BECAUSE OF A NEED RELATED TO  
14 A PHYSICAL DISABILITY.

15

16 **CHRISTINE FITZGERALD:** JUST CAUSE BECAUSE OF A NEED FOR ACCESS  
17 TO PHYSICAL DISABILITY.

18

19 **CLERK, MARTHA SILVER:** THANK YOU. DEFINED IN SECTIONS --

20

21 **CHRISTINE FITZGERALD:** DEFINED IN SECTION.

22

23 **CLERK, MARTHA SILVER:** 12926.

24

25 **CHRISTINE FITZGERALD:** 12926.



FEBRUARY 23, 2024

1

2 **CLERK, MARTHA SILVER:** AND 629.1.

3

4 **CHRISTINE FITZGERALD:** 926.1, SORRY.

5

6 **CLERK, MARTHA SILVER:** THAT'S OKAY. NOT ACCOMMODATED -- NOT  
7 OTHERWISE ACCOMMODATED BY SUBDIVISION G.

8

9 **CHRISTINE FITZGERALD:** NOT OTHERWISE ACCOMMODATED BY  
10 SUBDIVISION G.

11

12 **CLERK, MARTHA SILVER:** IS THERE ANYONE WITH YOU THAT IS 18 OR  
13 OLDER?

14

15 **CHRISTINE FITZGERALD:** NOPE.

16

17 **CLERK, MARTHA SILVER:** YOU WILL NEED TO NOTIFY THE CHAIR IF  
18 THAT CHANGES, OKAY.

19

20 **CHRISTINE FITZGERALD:** I WILL DO THAT BUT IT'S ONLY ME.

21

22 **CLERK, MARTHA SILVER:** OKAY.

23

24 **CHAIR, PAMELA CAMPOS:** THANK YOU. YOUR REQUEST IS NOTED. WE'RE  
25 ADDING M.T.C. COUNCILMEMBER CHRISTINE FITZGERALD AS PRESENT.



FEBRUARY 23, 2024

1 WE ALL -- THE CHAIR ASKS FOR M.T.C. COUNCILMEMBER CARINA LIEU  
2 TO SPEAK.

3

4 **CARINA LIEU:** HELLO.

5

6 **CLERK, MARTHA SILVER:** HI, CARINA, DO YOU HAVE THE SCRIPT THAT  
7 I SENT IN EMAIL?

8

9 **CARINA LIEU:** YES. I'M PULLING IT UP. OKAY. I'M REQUESTING TO  
10 PARTICIPATE REMOTELY UNDER AB-2449 BECAUSE OF A NEED RELATED  
11 TO CHILDCARE. I REQUEST TO PARTICIPATE REMOTELY. SO I DO HAVE  
12 AN INDIVIDUAL UNDER THE AGE OF 18 PRESENT WITH ME. IT'S MY  
13 CHILD. AND I WILL UPDATE THE CHAIR OF THE SITUATION ABOUT WHO  
14 IS IN THE ROOM CHANGES WITH ME.

15

16 **SPEAKER:** UNDER THE AGE OF 2 WEEKS, RIGHT? CONGRATULATIONS ON  
17 YOUR NEW BABY.

18

19 **CARINA LIEU:** EXACTLY TWO WEEKS TODAY. THANK YOU.

20

21 **CLERK, MARTHA SILVER:** THANK YOU FOR THAT ADORABLE UPDATE.

22

23 **CHAIR, PAMELA CAMPOS:** AGENDA ITEM 2, WILL THE CLERK READ THE  
24 ANNOUNCEMENT?

25



FEBRUARY 23, 2024

1 **CLERK, MARTHA SILVER:** YES, AND YOU WILL BE MARKED AS PRESENT.

2

3 **CARINA LIEU:** THANK YOU.

4

5 **CLERK, MARTHA SILVER:** MAKING THE FOLLOWING ANNOUNCEMENT. EACH  
6 MEMBER OF THE M.T.C. POLICY ADVISORY COUNCIL HERE TODAY WILL  
7 BE ENTITLED TO RECEIVE \$100 PER DIEM IN ATTENDANCE UP TO \$500  
8 PER MONTH PER MEETING ELIGIBLE FOR REIMBURSEMENT. THIS MONEY  
9 IS PROVIDED AS A RESULT OF CONVENING A MEETING FOR WHICH EACH  
10 MEMBER IS ENTITLED TO COLLECT SUCH AMOUNT.

11

12 **CHAIR, PAMELA CAMPOS:** THANK YOU. MOVING FORWARD TO AGENDA ITEM  
13 3, I HAVE A CHAIR'S REPORT AND I WILL KEEP IT BRIEF AS OUR  
14 FIRST MONTH CHAIR AND VICE CHAIR, VICE CHAIR BALDINI AND I  
15 WILL BE SHARING THE RESPONSIBILITIES OF ATTENDING SUBCOMMITTEE  
16 MEETINGS AND KEEPING UP TO DATE WITH WHAT'S HAPPENING THERE.  
17 WE MET WITH CHAIR PEDROZA EARLIER THIS MONTH TO DISCUSS OUR  
18 WORK PLAN AND WE'LL SEE THAT AS AN ITEM LATER THIS MEETING. WE  
19 DID AGREE TO HAVE ANOTHER CHECK-IN LATER ON THIS YEAR WITH  
20 CHAIR PEDROZA TO SEE WHERE WE'RE AT, SOME OF OUR GOALS  
21 INCLUDED HAVING A STRONGER COLLABORATION BETWEEN THE POLICY  
22 ADVISORY COUNCIL AND THE COMMISSION. AND SO I LOOK FORWARD TO  
23 SHARING UPDATES LATER ON THIS YEAR ABOUT HOW THAT CHECK-IN  
24 GOES SO WE CAN KEEP ON CHECK WITH OUR GOALS AS COUNCILMEMBERS  
25 AND PART OF THE M.T.C. COMMISSION. I ALSO WANT TO REMIND FOLKS





FEBRUARY 23, 2024

1 TO FILL IN THEIR TIME SHEETS. THE DEADLINE WAS A COUPLE WEEKS  
2 BACK, BUT AS SOON AS YOU CAN, PLEASE TURN THOSE IN TO HELP  
3 WITH GETTING REIMBURSEMENTS PREPARED. AND NOW I WILL PASS IT  
4 ON TO CHAIR PEDROZA TO PLEASE MAKE YOUR STATEMENT.

5

6 **CHAIR, ALFREDO PEDROZA:** THANK YOU, CHAIR CAMPOS. AND THANK YOU  
7 FOR LEADING THE NEW COUNCIL. AND GLAD TO SEE VICE CHAIR  
8 BALDINI FROM NAPA. THANK YOU VERY MUCH FOR SERVING THE COUNCIL  
9 SO WELL AND BRINGING IT FRONT AND CENTER TO THE COMMISSION.  
10 YOU KNOW, LOOK, I REALLY APPRECIATE WHAT YOU ALL DO TAKING  
11 TIME OUT OF YOUR DAY, EVEN WITH THE 2-WEEK-OLD BABY AT HOME,  
12 IT SHOWS THAT COMMITMENT YOU ALL HAVE. AS CHAIR OF M.T.C., I  
13 WANT YOU TO KNOW YOUR WORK MATTERS. AS WE MAKE THESE REGIONAL  
14 DECISIONS, BEING ABLE TO HAVE THESE LOCAL TOUCH POINTS WITH  
15 THE COMMUNITY IS SO IMPORTANT. AND WHEN I MET WITH CHAIR  
16 CAMPOS AND VICE CHAIR BALDINI WE SPENT A LOT OF TIME AROUND  
17 WHAT ARE THOSE TOUCH POINTS, HOW DO WE MAKE SURE IT'S  
18 MEANINGFUL ENGAGEMENT, NOT JUST A CHECK A BOX BUT REALLY  
19 TOUCHING OUR COMMUNITY WHERE THEY FEEL HEARD AND VALIDATED  
20 WHICH ALLOWS THE COMMISSION TO TAKE ON MORE REGIONAL  
21 DECISIONS. ONE OF THE THINGS THAT WE SPENT SOME TIME TALKING  
22 ABOUT WAS WE, FIRST OF ALL, WE ACKNOWLEDGED THE FISCAL CLIFF.  
23 WE ACKNOWLEDGE THE CHALLENGES OUR REGION IS FACING. BUT WE CAN  
24 DO MORE AND WE SHOULD DO MORE. AROUND THE AREA OF MOBILITY,  
25 ACCESS, EQUITY, SUSTAINABILITY, YOU KNOW, THOSE ARE ALL



FEBRUARY 23, 2024

1    IMPORTANT THINGS. AND I WILL TALK ABOUT IT IN THE WORK PLAN. I  
2    KNOW THE COST OF LIVING IS GETTING MORE EXPENSIVE IN OUR  
3    REGION. OPERATORS ARE TRYING TO DO MORE WITH LESS. BUT I AM  
4    VERY BULLISH ON MAKING SURE THAT WE HAVE A TRANSIT SYSTEM THAT  
5    WORKS FOR ALL. AND I ACTUALLY AM OPTIMISTIC, MAYBE A LITTLE  
6    BIT NAIVE, BUT I DO THINK IT CAN WORK. WE HAVE THE RIGHT  
7    VARIABLES IN PLACE TO DO THAT. BUT WE HAVE TO MAKE SURE AS WE  
8    CONTINUE TO TAKE ON SOME REGIONAL DECISIONS AND WE TALK ABOUT  
9    SOME OF THE ISSUES THAT MIGHT MAKE SOME FOLKS UNCOMFORTABLE  
10    AROUND MORE INTEGRATION, MORE COLLABORATION, THAT IT'S DONE  
11    WITH COMMUNITIES, WITH ELECTIVES AT THE LOCAL LEVEL, WITH  
12    LOCAL RESIDENTS WHERE THEY ABSOLUTELY FEEL LIKE THEY'RE PART  
13    OF THE PROCESS, NOT THE PROCESS IS HAPPENING TO THEM. SO AS WE  
14    GO FORWARD, I KNOW THERE ARE SOME DISCUSSION AROUND A REGIONAL  
15    MEASURE AND WHAT THAT LOOKS LIKE. SENSITIVE TO COST, BUT I DO  
16    THINK WE NEED TO LOOK AT SUSTAINABLE FUNDING SOURCES FOR OUR  
17    COMMUNITY IN A WAY IN A ALLOWS US TO BRING TRANSIT BACK  
18    STRONGER AND BETTER. AND THEN, THE ONE THING I WILL JUST TELL  
19    YOU IS I REALLY WANT TO MAKE SURE WE'RE FOCUSED. THERE ARE A  
20    LOT OF THINGS WE CAN VENTURE INTO, AND QUITE HONESTLY, I DON'T  
21    WANT TO WASTE YOUR TIME. I WANT TO MAKE SURE THE WORK YOU DO  
22    IS REWARDED AND GRATIFYING AND YOU FEEL LIKE YOU'RE ADDING  
23    VALUE. SO TO ME, THAT'S WHY I'M -- THAT'S WHY BEING FOCUSED IS  
24    CRITICAL IN THE WORK PLAN. WE'LL SHARE ABOUT THE CORE VALUES.  
25    CHAIR CAMPOS, THANK YOU FOR THE OPPORTUNITY TO JOIN YOU. I



FEBRUARY 23, 2024

1 WANT TO MAKE SURE YOU KNOW THAT THE COMMISSION LEADERSHIP  
2 REALLY APPRECIATES THE WORK YOU DO. AND WANT TO BE VERY  
3 PURPOSEFUL AND MEANINGFUL IN WHAT WE DO. SO I'M GOING TO HAND  
4 IT BACK IT OVER TO CHAIR CAMPOS.

5

6 **CHAIR, PAMELA CAMPOS:** THANK YOU. I APPRECIATE THAT KIND UPDATE  
7 AND YOUR REMARKS. I THINK WE ARE ALSO VERY EXCITED ABOUT WHAT  
8 WE CAN BRING TO OUR COMMUNITIES AS COUNCILMEMBERS AND HOW WE  
9 CAN BE MORE VISIBLE WITH THE WORK WE DO, ESPECIALLY AS WE'RE  
10 WORKING TO ADDRESS REALLY IMPORTANT ITEMS LIKE POTENTIAL  
11 HOUSING AND TRANSPORTATION MEASURES, BUT ALSO THINKING ABOUT  
12 HOW WE ARE GOING TO SUPPORT THE NEXT GENERATION OF PUBLIC  
13 TRANSIT RIDERS AND THE WORKFORCE AND HOW WE CAN MAKE THAT MORE  
14 DIVERSE AND MORE REPRESENTATIVE OF THE COMMUNITIES THAT WE  
15 SERVE. SO MOVING ON, CLERK, WERE THERE ANY ITEMS RECEIVED  
16 UNDER PUBLIC COMMENT ASSOCIATED WITH THIS ITEM AND IF ANYONE  
17 FROM THE PUBLIC WOULD LIKE TO SPEAK ON THIS ITEM, PLEASE USE  
18 THE RAISE HAND FEATURE OR DIAL STAR 9. IN PERSON MEMBERS OF  
19 THE PUBLIC SHOULD FORM A LINE NEAR THE PODIUM AND THE CLERK  
20 WILL CALL UPON YOU TO SPEAK.

21

22 **CLERK, MARTHA SILVER:** THERE IS NO WRITTEN CORRESPONDENCE  
23 RECEIVED ON THIS ITEM. THERE IS NO ONE IN THE BOARDROOM  
24 WISHING TO SPEAK. THERE IS ONE MEMBER OF THE PUBLIC WITH THEIR  
25 HAND RAISED IN ZOOM. HOW MUCH TIME WOULD YOU LIKE TO GIVE?



FEBRUARY 23, 2024

1

2 **CHAIR, PAMELA CAMPOS:** TWO MINUTES, PLEASE.

3

4 **CLERK, MARTHA SILVER:** OKAY. ADINA, GO AHEAD AND UNMUTE  
5 YOURSELF. YOU HAVE TWO MINUTES.

6

7 **ADINA LEVIN:** I WILL SAY MY TRAIN WAS CANCELED AND I AM ON THE  
8 WAY AND I WILL GET THERE SHORTLY. THAT'S IT.

9

10 **CLERK, MARTHA SILVER:** THANK YOU.

11

12 **CHAIR, PAMELA CAMPOS:** SEEING NO OTHER COMMENTS, I WILL TAKE US  
13 TO THE NEXT AGENDA ITEM. 4-A, APPROVAL OF THE JANUARY 26, 2024  
14 MEETING MINUTES. DO I HAVE A MOTION AND A SECOND TO APPROVE  
15 THE GENERAL 26, 20 -- JANUARY 26, 2024, MEETING MINUTES?

16

17 **SPEAKER:** MOVE.

18

19 **SPEAKER:** SECOND.

20

21 **CHAIR, PAMELA CAMPOS:** THANK YOU.

22

23 **SPEAKER:** SECOND.

24

25 **CLERK, MARTHA SILVER:** SAY YOUR NAME.



1

2 **CHAIR, PAMELA CAMPOS:** SECOND BY SCOTT. MOTION BY KINMAN.

3

4 **CLERK, MARTHA SILVER:** THANK YOU.

5

6 **CHAIR, PAMELA CAMPOS:** ARE THERE ANY M.T.C. COUNCILMEMBERS THAT  
7 WOULD LIKE TO HAVE COMMENTS ON THIS ITEM? LOOKING AROUND THE  
8 ROOM AND SEEING NONE, VIRTUALLY SEEING NONE, CLERK, WERE ANY  
9 ITEMS RECEIVED UNDER PUBLIC COMMENT ASSOCIATED WITH THIS ITEM  
10 AND IF ANYONE FROM THE PUBLIC WOULD LIKE TO SPEAK ON THIS  
11 ITEM, USE THE RAISE HAND FEATURE OR DIAL STAR 9. IN-PERSON  
12 MEMBERS OF THE PUBLIC SHOULD FORM A LINE NEAR THE PODIUM AND  
13 THE CLERK WILL CALL UPON YOU TO SPEAK.

14

15 **CLERK, MARTHA SILVER:** THERE IS NO WRITTEN CORRESPONDENCE  
16 RECEIVED ON THIS ITEM. THERE IS NO ONE IN THE BOARDROOM  
17 WISHING TO SPEAK AND NO ONE IN ZOOM WITH THEIR HANDS RAISED.

18

19 **CHAIR, PAMELA CAMPOS:** THANK YOU. WILL THE CLERK NOW CONDUCT A  
20 ROLL CALL VOTE, PLEASE.

21

22 **CLERK, MARTHA SILVER:** CHAIR CAMPOS.

23

24 **CHAIR, PAMELA CAMPOS:** YES.

25



1 **CLERK, MARTHA SILVER:** BALDINI.

2

3 **V. CHAIR, MICHAEL BALDINI:** YES.

4

5 **CLERK, MARTHA SILVER:** MEMBER AWE IS EXCUSED. MEMBER BENITEZ?

6

7 **DIANA BENITEZ:** HERE.

8

9 **CLERK, MARTHA SILVER:** HOW WOULD YOU LIKE TO VOTE? [LAUGHTER]

10

11 **CLERK, MARTHA SILVER:** EVERYBODY HERE IS AN AYE. [LAUGHTER]

12 MEMBER ELDRED. EXCUSED. MEMBER ESUF.

13

14 **ILAF ESUF:** YES.

15

16 **CLERK, MARTHA SILVER:** MEMBER FITZGERALD. CHRIS, YOU GOT TO

17 UNMUTE YOURSELF.

18

19 **CHRISTINE FITZGERALD:** THERE WE GO. AYE.

20

21 **CLERK, MARTHA SILVER:** THANK YOU. IT'S OKAY. MEMBER GLASER.

22

23 **GERRY GLASER:** YEP.

24



FEBRUARY 23, 2024

1 **CLERK, MARTHA SILVER:** MEMBER GOODWIN IS EXCUSED. MEMBER  
2 HANKERSON.

3

4 **DWAYNE HANKERSON:** AYE.

5

6 **WENDI KALLINS:** AYE.

7

8 **RANDI KINMAN:** AYE.

9

10 **CLERK, MARTHA SILVER:** MEMBER LAVERY IS EXCUSED. MEMBER LEVIN  
11 IS EXCUSED UNTIL ARRIVAL. MEMBER LIEU.

12

13 **CARINA LIEU:** AYE.

14

15 **CLERK, MARTHA SILVER:** THANK YOU. MEMBER LODIN RESIGNED. MEMBER  
16 ORANTES IS EXCUSED UNTIL ARRIVAL. MEMBER PARKER.

17

18 **JOHNNY PARKER:** AYE. PIERS PIERS AYE.

19

20 **CLERK, MARTHA SILVER:** MEMBER PIMPLE. MEMBER RHOADS.

21

22 **JEFFREY RHOADS:** YES.

23

24 **ROLAND WONG:** YES.

25



FEBRUARY 23, 2024

1 **CLERK, MARTHA SILVER:** APPROVED.

2

3 **CHAIR, PAMELA CAMPOS:** THANK YOU. THE ANNUAL WORK PLAN  
4 DEVELOPMENT, 4-B. MYSELF AND M.T.C. COMMISSION BALDINI AND  
5 MILLER WILL PRESENT THIS ITEM FOR APPROVAL.

6

7 **KY-NAM MILLER:** YOU CAN SPEAK AS MUCH AS YOU LIKE.

8

9 **CHAIR, PAMELA CAMPOS:** OKAY. THANK YOU.

10

11 **KY-NAM MILLER:** GOOD MORNING. KY-NAM MILLER IN MY STAFF  
12 CAPACITY. AS CHAIR CAMPOS SPOKE ABOUT, WE MET EARLIER THIS  
13 MONTH TO REVIEW AND UPDATE THE WORK PLAN FOR THE REST OF THIS  
14 COUNCIL'S TERM FOR 2024 AND LOOKING FORWARD. SO LET'S GO ON TO  
15 THE NEXT SLIDE, PLEASE. THIS IS JUST AS A REMINDER, HERE'S THE  
16 FRESHEST PICTURE OF YOU ALL FROM LAST MONTH. YOUR GENERAL ROLE  
17 IS TO ADVISE THE COMMISSION ON TRANSPORTATION POLICIES IN THE  
18 BAY AREA, INCORPORATING THE DIVERSE PERSPECTIVES FROM THE  
19 COMMUNITIES YOU REPRESENT RELATING TO THE ENVIRONMENT, THE  
20 ECONOMY, AND EQUITY. LET'S GO ON TO THE NEXT SLIDE. THE WORK  
21 PLAN PIECE IS REALLY ABOUT THREE CONCURRENT GOALS. ONE OF THEM  
22 IS, YOU KNOW, YOU CAN'T QUITE DO EVERYTHING THAT THIS AGENCY  
23 DOES. SO STRATEGICALLY FOCUSING YOUR LIMITED TIME AND  
24 RESOURCES ON THE PRIORITIES AS ALIGNED WITH THE COMMISSION  
25 WHICH IS WHY IT'S REALLY IMPORTANT TO BE QUEUED UP WITH CHAIR





FEBRUARY 23, 2024

1 PEDROZA AND AS THE COMMISSION LEADER. WE DO THIS BECAUSE WE  
2 WANT YOU ALL TO BE ABLE TO DELVE DEEPER ON THE ISSUES AND, YOU  
3 KNOW, PROVIDE KEY INPUT THAT THE COMMISSION REALLY NEEDS TO DO  
4 ITS JOB. AND THIS IS A FRAMEWORK THAT'S NOT, YOU KNOW, WRITTEN  
5 IN STONE BUT IT HELPS GUIDE THE AGENDA ITEMS AS THEY COME  
6 FORTH. AS YOU ALL MIGHT KNOW, EVERY MONTH, THE LEADERSHIP  
7 MEETS AND TRIAGES, EESSENTIALLY, ALL OF THE PROPOSED ITEMS  
8 FROM STAFF AND DISTRIBUTED AMONG THE SUBCOMMITTEES ALONG WITH  
9 THE NEW REGIONAL NETWORK MANAGEMENT CUSTOMER ADVISORY GROUP  
10 WHICH WAS FORMALLY THE TAPS SUBCOMMITTEE. IN ANY EVENT,  
11 THERE'S A LOT OF MOVING PARTS AND MOVING ITEMS WE WANT TO MAKE  
12 SURE ARE THOUGHTFULLY ALL INDICATED. SO LET'S GO ON TO THE  
13 NEXT PIECE. SO IN THE CONVERSATION THAT CAME UP, THESE FOUR  
14 PRIORITY TOPICS CAME OUT. THIS IS NOT ALL THAT WILL BE BROUGHT  
15 BEFORE THE COUNCIL, BUT ITEMS RELATED TO THESE FOUR TOPICS  
16 WILL BE PRIORITIZED. YOU SEE THE TOP ONE, IT'S REALLY THE  
17 SHOWCASE PLANNING DOCUMENT THAT THIS AGENCY AT M.T.C. WORKS  
18 ON, PLAN BAY AREA 2050+ NOW IS WE'RE WORKING ON AND TRANSIT  
19 2050+ WHICH IS A SUBSET OF THOSE PLANS. STAFF HAS ENGAGED IN  
20 THE UPDATE AND THE WORK AROUND WEAVING THE NETWORK TOGETHER  
21 AROUND THE CONNECT NETWORK PLANNING. SO WE ANTICIPATE THOSE  
22 ITEMS TO COME REGULARLY AND THAT THOSE WOULD BE QUITE CLEAR  
23 PRIORITIES FOR THIS BODY. ANOTHER ONE THAT'S VERY TIMELY, AS  
24 WE TALKED ABOUT OFTEN, IS THE TRANSPORTATION REVENUE MEASURE  
25 AS BEING PROPOSED, INCLUDING HOW STAKEHOLDERS ARE CONNECTED TO



FEBRUARY 23, 2024

1 THAT MEASURE AND HOW, YOU KNOW, IT'S GOING TO TAKE AN ALL  
2 HANDS ON DECK APPROACH ACROSS THE REGION AND I THINK THIS  
3 COUNCIL IS GOING TO PLAY A KEY ROLE IN CONNECTING THAT  
4 PROPOSAL TO THE COMMUNITIES ALL ACROSS THE NINE COUNTIES. NEXT  
5 GENERATION FREEWAY PRICING IS BOTH POLARIZING, CONTROVERSIAL,  
6 AND QUITE NECESSARY TO HIT THE BAY AREA'S GREENHOUSE GAS  
7 GOALS. SO THIS YEAR'S GOING TO BE CRITICAL FOR THAT STUDY  
8 BEING ADVANCED AND SO ANY TIME THAT THERE'S UPDATES, WE  
9 ANTICIPATE THAT THIS COUNCIL AND THE PUBLIC AT LARGE WOULD  
10 HAVE A KEEN INTEREST IN HEARING ABOUT IT. AND THEN, MAKING  
11 SURE THAT, YOU KNOW, EQUITY IS REALLY A DRIVING FORCE IN  
12 EVERYTHING THAT THIS AGENCY DOES. FROM THE LISTENING AND  
13 LEARNING, THE ENGAGEMENT RIGHT AT THE START OF ANY PROGRAM  
14 DESIGN TO PUTTING SHOVELS IN THE GROUND AND CAPITAL  
15 INVESTMENTS AND ALL THE PROGRAMMATIC WORK THAT OUR COUNCIL  
16 DOES. I WILL PAUSE. I DON'T KNOW IF CHAIR, VICE CHAIR, YOU  
17 WANT TO ADD ANYTHING AT THIS POINT?

18

19 **CHAIR, PAMELA CAMPOS:** YEAH, JUST TWO QUICK THINGS. SO WE WILL  
20 HAVE A CHANCE TO DISCUSS OUR THOUGHTS AND IDEAS AFTER WE GO  
21 THROUGH THE SLIDES. AND REALLY, WHAT I'M HOPING TO LEARN FROM  
22 YOU ALL IS AS CHAIR PEDROZA MENTIONED, PARTICIPATION IN THE  
23 COMMUNITY, BEING VISIBLE AND REALLY CARRYING OUT OUR ROLE IN A  
24 FULFILLING WAY IS SOMETHING I'M INCREDIBLY INTERESTED IN  
25 WONDERING WHAT IDEAS OR THOUGHTS YOU MIGHT HAVE GO ABOUT GOING



FEBRUARY 23, 2024

1 BEYOND JUST SITTING IN THESE MEETINGS. I KNOW ONE IDEA I  
2 SHARED WITH STAFF IS A SUMMER RETREAT FOR US AS A COUNCIL TO  
3 DIVE DEEPER INTO SOME OF THE TOPICS THAT WE MIGHT WANT SOME  
4 MORE BACKGROUND, MORE CONTEXT, MORE TIME TO LEARN ABOUT. AND  
5 ALSO, LEADERSHIP DEVELOPMENT, WHICH I THINK IS REALLY  
6 IMPORTANT AS WE THINK ABOUT OPPORTUNITIES FOR CHAIR, VICE  
7 CHAIR OF THIS COUNCIL, OF SUBCOMMITTEES AND --

8

9 **SPEAKER:** 97217 IS NOT AVAILABLE.

10

11 **CHAIR, PAMELA CAMPOS:** AND SO, YEAH, JUST TO WRAP UP MY  
12 THOUGHTS THERE. WOULD LOVE SOME CREATIVITY IN OUR CONVERSATION  
13 AND I WILL ASK CHAIR, VICE CHAIR BALDINI.

14

15 **V. CHAIR, MICHAEL BALDINI:** AND JUST AS A REMINDER, YES, THESE  
16 ARE PROPOSED PRIORITY TOPICS. HOWEVER, AS ADVISORS ON THIS  
17 COUNCIL, WE CAN AND WE WILL RECOMMEND INITIATIVES OF POTENTIAL  
18 RELEVANCE TO THE COMMISSION. SO FEEL FREE TO RECOMMEND YOUR  
19 INPUT OR MAKE SUGGESTIONS OR -- THANK YOU.

20

21 **CHAIR, PAMELA CAMPOS:** THANK YOU. AND BACK TO KY-NAM.

22

23 **KY-NAM MILLER:** SO THE REMAINDER OF THE SLIDES IF WE WANT TO  
24 DIVE INTO THESE FOUR TOPICS. I THINK IT'S APPROPRIATE TO ASK



FEBRUARY 23, 2024

1 QUESTIONS, COMMENTS FROM THE REST OF THE COUNCIL AT THIS  
2 POINT. SO PLEASE GO AHEAD.

3

4 **CHAIR, PAMELA CAMPOS:** THANK YOU. AND WE WILL BE STARTING FROM  
5 RIGHT TO LEFT. IF YOU'D LIKE TO RAISE YOUR HAND, WE CAN START  
6 OUR PUBLIC -- OUR COMMENTS FROM THE COUNCIL. I SEE WENDI.  
7 ROLAND, DID YOU WANT TO SHARE THOUGHTS? NO. OKAY. WENDI.

8

9 **WENDI KALLINS:** YEAH. I'M WONDERING IF WHEN YOU HAVE TRANSIT  
10 2050 IN THERE, DOES THAT INCLUDE THE TRANSIT -- THE  
11 TRANSFORMATION ACTION PLAN DISCUSSIONS?

12

13 **KY-NAM MILLER:** TOPICALLY THAT WILL COME UP BUT THAT WILL BE IN  
14 THE REGIONAL NETWORK MANAGEMENT CUSTOMER ADVISORY GROUP  
15 PURVIEW. THESE DO PRIMARILY OVERLAP BUT THOSE ITEMS ARE MOVING  
16 OVER THERE.

17

18 **WENDI KALLINS:** OKAY. SO WE WILL NOT BE ADDRESSING THOSE --  
19 BECAUSE THAT GROUP IS ONLY MEETING EVERY OTHER MONTH.

20

21 **KY-NAM MILLER:** AS YOU MIGHT BE AWARE, IT'S MET IN TWO MONTHS -  
22 - MORE FREQUENTLY. DEFINITELY IT WILL POTENTIALLY COME UP TO  
23 THIS BODY AS THE NEED ARISES. BUT -- AND WE ALSO HAVE -- YOU  
24 ALSO HAVE REPRESENTATION FROM THIS BODY ON THAT --

25



FEBRUARY 23, 2024

1 **WENDI KALLINS:** INCLUDING MYSELF, I KNOW. BUT IT IS A PRIMARY  
2 INTEREST OF MINE. I WANT TO MAKE SURE -- IT FEELS LIKE A REAL  
3 PRIORITY TOPIC TO ME. I DON'T KNOW IF OTHER PEOPLE FEEL THE  
4 SAME WAY.

5

6 **KY-NAM MILLER:** YEAH. I'LL RELAY THAT TO STAFF. I THINK THEY  
7 ARE CONTEMPLATING WHICH AREAS ARE SO CRITICAL THAT THEY MIGHT  
8 GO TO BOTH THAT BODY AND THIS BODY.

9

10 **WENDI KALLINS:** OKAY.

11

12 **CHAIR, PAMELA CAMPOS:** THANK YOU. CHAIR BENITEZ.

13

14 **DIANA BENITEZ:** YES, THANK YOU. I'D LIKE TO TALK ABOUT THE  
15 ITEMS YOU BROUGHT UP -- WANTING TO BE MORE VISIBLE IN THE  
16 COMMUNITY AND HEARING MORE ABOUT HOW THE STUFF WE'RE TALKING  
17 ABOUT HERE IS IMPACTING LOCALLY AND MAKING SURE THAT OUR  
18 RESIDENTS ARE EDUCATED AND THEN ALSO, I REALLY LIKE THE IDEA  
19 OF THAT SUMMER RETREAT AND LEADERSHIP DEVELOPMENT. THANK YOU.

20

21 **CHAIR, PAMELA CAMPOS:** THANK YOU. COUNCILMEMBER DEUTSCH-GROSS.  
22 SORRY.

23

24 **ZACK DEUTSCH-GROSS:** NO, IT SOUNDS GREAT. I THINK THE ONLY  
25 ADDITION WILL BE TO UPDATE WHEN WE'RE HAVING MEETINGS OR



FEBRUARY 23, 2024

1 PRESENTATIONS LIKE AT THE -- IN THE COMMUNITIES WE REPRESENT  
2 AND INVITING US TO ATTEND.

3

4 **CHAIR, PAMELA CAMPOS:** THANK YOU. COUNCILMEMBER ORANTES.

5

6 **GABRIELA ORANTES:** GOOD MORNING. I ARRIVED LATE. I'M EXTRA  
7 INTERESTED IN THE ENGAGEMENT AND PROGRAM DESIGN. SO THE FOURTH  
8 ITEM. ESPECIALLY AS IT RELATES TO THE -- THE WAYS IN WHICH  
9 M.T.C. CAN LEVERAGE FEDERAL FUNDS FOR -- THE FEDERAL FUNDS  
10 AROUND THE INFRASTRUCTURE BILLS AND THE WAYS IN WHICH THOSE  
11 FUNDS CAN COME INTO COMMUNITY. AND I'M NOT SURE -- I DON'T  
12 REMEMBER IF WE TALKED ABOUT THAT OR IF THAT HAS BEEN PRESENTED  
13 TO US BUT THOSE BILLS, WHETHER IT'S THE INFRASTRUCTURE AND  
14 THERE'S -- AND THERE'S CLIMATE AND TRANSPORTATION EFFORTS  
15 WITHIN THOSE. BUT I REALLY WANT TO SEE HOW WE CAN LEVERAGE  
16 THOSE FOR THE COMMUNITY WORK THAT IS ALREADY BEING DONE IN  
17 M.T.C. AND CAN CONTINUE TO -- TO BE DONE.

18

19 **CHAIR, PAMELA CAMPOS:** THANKS. COUNCILMEMBER HANKERSON.

20

21 **DWAYNE HANKERSON:** I THINK THAT WE CAN GIVE SOME PRIORITY TO  
22 HELPING THE COMMUNITY UNDERSTAND THE CONNECTION BETWEEN THE  
23 INVESTMENT PRIORITIES AND THE EQUITY. I THINK THAT ALL THE  
24 COMMUNITIES SHOULD UNDERSTAND WHAT THIS ACTUALLY MEANS FOR OUR  
25 COMMUNITY. LIKE, THE DOLLARS THAT IT MEANS. I SAT ON PART OF



FEBRUARY 23, 2024

1 AN EQUITY GROUP IN MY COUNTY AND I DON'T THINK THEY UNDERSTAND  
2 ALL THE CONCEPTS THAT GO INTO ALL WE TALK ABOUT. AND I THINK  
3 WE NEED TO MAKE A BETTER OUTREACH SO THAT PEOPLE UNDERSTAND  
4 NOW IS THE TIME TO MAKE YOUR VOICE HEARD. THANK YOU.

5

6 **CHAIR, PAMELA CAMPOS:** THANK YOU. COUNCILMEMBER PIERCE.

7

8 **PHILLIP PIERCE:** IN IS GREAT. THE TRANSPORTATION MEASURE. IT  
9 SEEMS LIKE ALL ASPECTS, DEVELOPMENT, ENGAGEMENT, PRIORITIES.  
10 SO CURIOUS HOW WE CAN REALLY FEED THAT INFORMATION BACK AND  
11 HOW THAT'S GOING TO PLAY OUT BUT I REALLY APPRECIATE THIS  
12 LIST.

13

14 **CHAIR, PAMELA CAMPOS:** THANK YOU. COUNCILMEMBER KINMAN.

15

16 **RANDI KINMAN:** THANK YOU. I HAVE A NUMBER OF QUESTIONS HERE.  
17 THE -- SO I'M GOING TO JUMP AROUND. FIRST OF ALL, I THINK TAPS  
18 AND THE NEXT GEN NEED TO FEED INTO OUR -- TO THIS GROUP ON A  
19 MONTHLY BASIS SO THAT WHICHEVER GROUP HAS MET IS GIVING -- I  
20 REALIZE THAT THE STAFF MAKES PRESENTATIONS TO US EVERY THREE  
21 OR FOUR MONTHS, BUT THAT'S NOT SUFFICIENT AND THAT WAS NEVER  
22 THE AGREEMENT. SO I'D LIKE TO ADD US BACK INTO THE  
23 SUBCOMMITTEE REPORTS AS WE DO WITH EQUITY AND ACCESS. IT WON'T  
24 BE AS ROBUST AS EQUITY AND ACCESS, BUT TO ME, THIS GROUP IS  
25 MISSING A LOT OF INFORMATION. AND IF WE WERE TO TAKE, FOR



FEBRUARY 23, 2024

1 INSTANCE, THE BLUE RIBBON TASK FORCE, THE MATRIX OF -- WE HAVE  
2 A PARKING LOT SOMEWHERE OF ITEMS THAT WE AGREED ON OUR LAST  
3 WORK PLAN TO ADDRESS THAT AREN'T LISTED ON HERE. AND I WOULD  
4 LIKE TO SEE THOSE BEFORE I AGREE TO SAYING YES TO THIS WORK  
5 PLAN. THEN, OUR PRESENCE -- IF WE CAN PULL THOSE UP AND SHOW  
6 HOW THEY FIT INTO EVERYTHING, BECAUSE THIS IS REALLY BARE  
7 BONES AND IT'S ONLY HITTING A FEW ITEMS HERE. AND THEN THE  
8 EQUITY BENCH IS SOMETHING WE DON'T HAVE ANYTHING TO DO WITH.  
9 THAT'S A STAFF -- THAT IS STRICTLY THE STAFF JOURNEY, NOT  
10 OURS. SO I'M -- I WOULD REALLY LIKE TO SEE US BETTER ADVISE  
11 THIS GROUP ON THE THINGS THAT WE ARE PARTICIPATING IN AND TO  
12 GO BACK TO THAT PARKING LOT OF IDEAS BECAUSE I SEE A LOT OF  
13 THE EQUITY AND ACCESS MATERIAL MISSING. I DON'T SEE THE ITEMS  
14 THAT THEY'VE BEEN WORKING ON HERE. I DON'T SEE ANY MAJOR INPUT  
15 FOR THE DISABILITY QUESTIONS THAT WE'VE HAD OR THE GOALS THAT  
16 WE'VE SET IN THAT PARTICULAR GROUP. I SEE THE BIG PROJECT  
17 GOALS THAT M.T.C. IS RUNNING BUT NOT THE MINOR DISCUSSIONS  
18 THAT WE'VE BEEN HAVING WHICH LEAD TO THE BIG TARGETS AND THE  
19 BIG GOALS AND HOW THEY FIT IN. ALSO, I WOULD LIKE TO BE --  
20 RAISE A NOTE OF CAUTION ABOUT US BEING AMBASSADORS OR  
21 EXPLAINING TO PUBLIC GROUPS HOW OR WHY M.T.C.'S DOING WHAT  
22 IT'S DOING BECAUSE WE ARE NOT STAFF, AND THE WHOLE IDEA IS  
23 THAT WE ARE PROVIDING INPUT TO M.T.C. SO HOW I HEAR -- AND I  
24 AGREE THAT THERE'S A WHOLE LOT OF EDUCATION THAT NEEDS TO  
25 HAPPEN, BUT WHAT I WOULD CAUTION PEOPLE TO DO IS NOT ACT AS





FEBRUARY 23, 2024

1 STAFF IN THOSE SITUATIONS BUT FOR US TO ASK M.T.C. FOR  
2 MATERIALS THAT WE CAN PROVIDE PEOPLE THAT BETTER EXPLAIN THE  
3 SUBJECT AT HAND. THAT'S THE BEST THING THAT WE CAN DO IS TO  
4 GET PEOPLE THE MATERIALS, GIVE PEOPLE THE CONTACT INFORMATION,  
5 EXPLAIN IT IN OUR OWN, BUT NOT TO MAKE PRESENTATIONS, BECAUSE  
6 THAT'S NOT OUR JOB. IF THE COMMISSIONERS ARE EXPECTING THAT OF  
7 US, THEN WE HAVE TO HAVE A PAYROLL DISCUSSION, BECAUSE THAT'S  
8 NOT -- IT'S A CONFLICT OF INTEREST FOR SOME OF US, AND IT IS A  
9 LEGAL CONFLICT OF INTEREST FOR SOME OF US AND IT IS A -- IT'S  
10 JUST NOT OUR JOB. OUR JOB IS TO ADVISE THE COMMISSIONERS. IF  
11 WE'RE ADVISING THE COMMISSIONERS THAT THE GENERAL COMMUNITY  
12 DOESN'T UNDERSTAND, FOR INSTANCE, I HAVE A REALLY HARD TIME  
13 EXPLAINING CLIP START TO PEOPLE. BUT A HANDOUT IS A LOT EASIER  
14 FOR SOMEBODY TO GO THROUGH AND TO UNDERSTAND THAT I CAN DO AT  
15 A COCKTAIL PARTY OR AN EVENT OF SOME KIND. SO I'D LIKE TO SEE  
16 THIS FILLED OUT A WHOLE LOT MORE BECAUSE I THINK A LOT OF THE  
17 UNDERLYING ISSUES THAT WE HAD ARE INCLUDED, BUT I DON'T LIKE  
18 HEARING, OH, I THINK THAT WILL COME UP. I THINK WE CAN ADD TO  
19 THAT LATER -- IF WE'RE ASKING TO APPROVE THIS DOCUMENT TODAY.  
20 SO I WOULD STRONGLY RECOMMEND THAT WE AT LEAST ASK THE EQUITY  
21 AND ACCESS SUBCOMMITTEE WHAT THEIR GOALS ARE AND WHAT THEIR  
22 PLANS ARE AND WHAT THEY HAVE ON THEIR HOLDING TABLE. THANK  
23 YOU.  
24



FEBRUARY 23, 2024

1 **CHAIR, PAMELA CAMPOS:** THANK YOU. NEXT, WE HAVE COUNCILMEMBER  
2 SCOTT.

3

4 **TERRY SCOTT:** GOOD MORNING. FIRST, I WOULD LIKE TO EMPHASIZE  
5 THE CRITICALITY OF THE CONNECTED NETWORK MANAGEMENT. WE AND  
6 THE COMMUNITY AND THE PUBLIC, IN GENERAL, NEEDS TO KNOW WHERE  
7 THE BUCK STOPS AND WE HAVE TO HAVE LEADERSHIP THERE. AND IT  
8 HAS TO BE LEADERSHIP THAT WILL BRING TOGETHER THE VARIOUS  
9 TRANSPORTATION SYSTEMS AND MAKE DECISIONS THAT WILL BENEFIT  
10 THE MAJORITY OF OUR COMMUNITY. SECONDLY, I SUPPORT THE IDEA OF  
11 A SUMMER RETREAT TO HELP DEVELOP, NOT ONLY COUNCIL LEADERSHIP,  
12 BUT ALSO ENHANCE THE COUNCIL LEADERSHIP WITHIN EACH OF THE BAY  
13 AREA COUNTIES. WE NEED TO BE ABLE TO REACH OUT TO OUR  
14 COMMUNITY AND TO CONNECT THEM TO THE GOALS AND ASPIRATIONS OF  
15 NOT ONLY THE COUNCIL BUT THE COMMISSION HERE. THANK YOU.

16

17 **CHAIR, PAMELA CAMPOS:** THANK YOU. COUNCILMEMBER GLASER.

18

19 **GERRY GLASER:** FOCUS ON THREE THINGS. RANDI BROUGHT ONE UP  
20 WHICH IS REPORT BACK. RANDI ASSIGNED ME LAST YEAR TO WORK ON  
21 THE TECHNICAL ADVISORY GROUP FOR -- ON SEA RISE, ON FUNDING  
22 FOR SEA RISE. WE'VE HAD VERY FEW REPORTS BACK ON THAT AND  
23 THAT'S A MAJOR IMPACT ON OUR AREA, ON TRANSPORTATION, AND WE  
24 SHOULD HAVE SOME FOCUS ON THAT. IT'S GOING TO TAKE 25 YEARS TO  
25 GET OURSELVES PREPARED FOR WHAT'S GOING TO HAPPEN IN 25 YEARS.



FEBRUARY 23, 2024

1 IT'S JUST SO MUCH MONEY COMPARED TO THE NUMBER OF DOLLARS THAT  
2 WE TALKED ABOUT FOR ANYTHING ELSE. THAT WAS THE FIRST POINT.  
3 THE SECOND ONE WAS -- WELL, IT SAYS RIGHT HERE. I REPRESENT  
4 SENIORS. BUT IN REALITY, THE REASON I VOLUNTEERED WAS, I CARE  
5 ABOUT GREENHOUSE GASES, AND THAT'S MY MAJOR PUSH. NEXT  
6 GENERATION FREEWAYS AND PRICING, WHEN I VOLUNTEERED TO BE FOR  
7 THAT, I SAID, I DON'T THINK THAT'S GOING TO DO ANYTHING.  
8 THROUGH ALL THE MEETINGS, I'VE NOW COME TO BELIEVE, IT'S NOT  
9 GOING TO SOLVE THE PROBLEM. IT'S NOT THE RIGHT FOCUS, AND I  
10 THINK THAT ENTIRE ACTIVITY SHOULD BE DROPPED AND FIGURE OUT  
11 HOW WE WOULD REDUCE GREENHOUSE GASES. IF YOU LOOK AT THE  
12 NUMBERS, THE NUMBERS AREN'T THAT LARGE A NUMBER OF VEHICLES  
13 OFF THE ROAD. THEY'RE GOING TO GO SOMEPLACE ELSE BECAUSE WE  
14 NEED TO SOLVE THE TRANSIT PROBLEM, THE TRANSPORTATION PROBLEM.  
15 AND THAT WILL TAKE ME RIGHT INTO THE THIRD POINT WHICH WAS  
16 THAT CHAIR JUST SAID, TRANSIT SHOULD WORK FOR ALL. MY FOCUS ON  
17 THIS GROUP HAS BEEN AND WILL PROBABLY CONTINUE TO BE THIS. OUR  
18 TRANSIT SYSTEM WITH 27 TRANSIT DISTRICTS, EACH WITH ITS OWN  
19 SET OF GOALS, DOESN'T WORK. ALONG WITH WENDI AND ADINA, I'M ON  
20 THE GROUP THAT'S FOR REGIONAL NETWORK MANAGEMENT. I THINK THAT  
21 SHOULD BE OUR PRIMARY FOCUS. I RECOGNIZE THAT EQUITY IS REALLY  
22 IMPORTANT AND WE SHOULDN'T LEAVE ANYBODY OUT. BUT TODAY, WE'RE  
23 LEAVING JUST ABOUT EVERYBODY OUT BECAUSE OUR TRANSIT SYSTEM  
24 ISN'T WORKING. SO MY FOCUS HAS BEEN, MAKE TRANSIT WORK FOR  
25 EVERYBODY. AND I THINK THAT SHOULD BE OUR FOCUS AND IT SHOULD



FEBRUARY 23, 2024

1 BE HIGHLIGHTED, NOT JUST NESTED IN SOMEPLACE IN TRANSIT 2050  
2 AND NOT LEFT WITH A SUBCOMMITTEE THAT'S WORKING ON IT. THAT  
3 SHOULD BE ON OUR AGENDA EVERY SINGLE MEETING. HOW DO WE GET 27  
4 TRANSIT DISTRICTS TO EITHER WORK TOGETHER OR BECOME ONE, WHICH  
5 YOU'LL FIND IN THE METROPOLITAN AREAS AND EUROPE THAT'S THE  
6 CASE. RECENTLY I'VE BEEN SENDING TO ADINA SIGNS THAT I HAVE.  
7 I'VE BEEN TAKING TRANSIT SYSTEMS SINCE I JOINED THIS GROUP  
8 JUST SO I CAN FIND OUT ABOUT TRANSIT. I HAVE TO COME ONE HOUR  
9 EARLY OR FIVE MINUTES LATE TO THIS MEETING AND DRIVE 20 MILES  
10 TO GET TO TRANSIT IN THE FIRST PLACE IN ORDER TO MAKE IT HERE.  
11 I LEFT THE HOUSE AT 6:30 TO GET HERE AT 10:00. I WANT TO GO TO  
12 THE SOUTH BAY, IT'S A LITTLE BIT WORSE. THAT HAS TO BE OUR  
13 FOCUS. AS REPRESENTATIVES OF OUR COMMUNITIES, MAKE  
14 TRANSPORTATION SOMETHING AND TRANSIT SOMETHING THAT THEY VALUE  
15 AS SOMETHING THEY PUT UP. WE'RE NOT DOING THAT SO FAR. I WOULD  
16 LOOK AT THE LIST AND SAY, WHAT IS IT WE'RE HERE FOR? AND  
17 THAT'S WHAT WE'RE HERE FOR. AND THAT WILL ALSO SOLVE THE  
18 GREENHOUSE GAS PROBLEMS BECAUSE IF WE GET PEOPLE OUT OF THE  
19 CARS, INCLUDING ME, THEN WE'RE GOING TO SOLVE THE PROBLEM.  
20 THANKS. BY THE WAY, I SPOKE MORE THIS TIME THAN USUAL AND I  
21 REALIZE THE REASON RANDI DIDN'T WANT TO BE CHAIR ANYMORE, SHE  
22 GETS TO TALK LONGER. [LAUGHTER]

23

24 **CHAIR, PAMELA CAMPOS:** THANK YOU. CHAIR RHOADS.

25



FEBRUARY 23, 2024

1 **JEFFREY RHOADS:** I HAVE A FEW THINGS. NOW, I'M A NEWBIE HERE SO  
2 I GOT SOME THINGS TO LEARN. I GUESS, THE FIRST REALLY RELATES  
3 TO THE QUESTION OF PERFORMANCE OF THIS COUNCIL. AND THIS FALLS  
4 ON COUNCILMEMBER KINMAN'S COMMENTS. HOW DID WE DO ON LAST  
5 YEAR'S WORK PLAN? WE SHOULD, I THINK, WHENEVER WE SET OUT A  
6 WORK PLAN, WE SHOULD EVALUATE WHETHER OR NOT WE SUCCEEDED IN  
7 OUR GOALS AND WHAT -- WHAT WAS IT THAT WE ACCOMPLISHED AND  
8 WHAT WAS IT WE DIDN'T ACCOMPLISH AND WHAT SORT OF THINGS  
9 SHOULD WE CARRY FORWARD IN THE FUTURE? IT SEEMS TO ME THAT  
10 WOULD BE HELPFUL BECAUSE WE HOLD OURSELVES TO ACCOUNT. THE  
11 OTHER THING IS I ALSO WANT TO SUPPORT THE IDEA OF A SUMMER  
12 ADVANCE VERSUS RETREAT. I THINK IT'S A GREAT IDEA, AN  
13 OPPORTUNITY FOR US TO GET TO KNOW EACH OTHER AND THE SORT OF  
14 THINGS THAT WE EACH INDIVIDUALLY BRING TO THIS GROUP, AS WELL  
15 AS LEARN MORE ABOUT OUR MISSION AND OBJECTIVES, HAVE THE  
16 BACKGROUND AND BASIS FOR MAKING DECISIONS. ANOTHER THOUGHT  
17 THAT I'M THINKING ABOUT IS, OBVIOUSLY, THE ELEPHANT IN THE  
18 ROOM IS GOING TO BE THIS TRANSPORTATION REVENUE MEASURE. AND  
19 I'M NOT FAMILIAR WITH WHAT PERCENTAGE OF THE VOTE IS GOING TO  
20 BE REQUIRED TO PASS THIS MEASURE. PERHAPS Y'ALL KNOW. I DON'T  
21 KNOW IF IT'S A SIMPLE MAJORITY OR, YOU KNOW, SOMETHING LARGER  
22 THAN THAT. AND AT THE END OF THE DAY, WE'RE GOING TO NEED TO  
23 DO THINGS THAT MOTIVATES SUPPORT BY PEOPLE FOR THIS  
24 INITIATIVE. AND I THINK THAT WHAT WE NEED TO DO AS MEMBERS IS  
25 UNDERSTAND AND HELP TO IDENTIFY WHAT THOSE THINGS ARE THAT



FEBRUARY 23, 2024

1 MOTIVATE PEOPLE SUPPORT THE MEASURE. YOU KNOW, ONE OF THE  
2 THINGS THAT HAS HAPPENED IN THE PAST IS FOLKS IDENTIFY  
3 SPECIFIC PROJECTS IN COMMUNITIES THAT MOTIVATES SUPPORT. WE'RE  
4 GOING TO SEE THIS THING HAPPEN IF THIS INITIATIVE PASSES. SORT  
5 OF A CHRISTMAS TREE APPROACH, I HATE TO SAY. WE'LL GIVE YOU  
6 THIS ORNAMENT IF YOU VOTE FOR OUR INITIATIVE. BUT WE NEED TO  
7 UNDERSTAND FROM A GRASSROOTS LEVEL WHAT ARE THE THINGS ARE  
8 GOING TO MOTIVATE VOTERS AND WHAT NEEDS TO BE INCLUDED IN THIS  
9 INITIATIVE TO MOTIVATE THEM. WITH RESPECT TO NEXT GEN, IT  
10 SEEMS TO ME THAT THAT TIES DIRECTLY TO EQUITY. AND I WAS  
11 WONDERING IF STAFF COULD SHARE WHAT THE CURRENT THINKING IS ON  
12 A TRANSITION FROM GASOLINE TAXES TO SOMETHING THAT'S BASED  
13 MORE ON V.M.T. AND HOW IS IT WE CAN FORM A PROGRAM LIKE THAT  
14 THAT RECOGNIZES THE DIFFICULTY THAT MANY OF OUR ESSENTIAL  
15 WORKERS HAVE IN HAVING TO COMMUTE LONG DISTANCE TO GET TO  
16 WORK. WE HAVE TO BALANCE THE NEED TO DISCOURAGE PEOPLE FROM  
17 DRIVING, BUT ON THE OTHER HAND, AS A PRACTICAL MATTER, IT'S  
18 IMPOSSIBLE FOR FOLKS TO TAKE TRANSIT TO GET TO THEIR JOBS IN A  
19 REASONABLE AMOUNT OF TIME. SO THERE HAS TO BE SOME THOUGHT  
20 ABOUT THAT. AND I'D LIKE TO KNOW WHAT OUR CURRENT THINKING IS  
21 WITH RESPECT TO HOW IT IS WE'RE GOING TO ADDRESS THIS ISSUE OF  
22 MORE EFFICIENT VEHICLES, TRANSITION TO ELECTRIC VEHICLES, THAT  
23 KIND OF THING. AND THE OTHER THING THAT I THINK IS REALLY A  
24 CONCERN IS THAT IT SEEMS ON A REGIONAL LEVEL WE'RE PRETTY  
25 EFFECTIVE AT REQUIRING COMMUNITIES TO PROVIDE MORE HOUSING BUT



FEBRUARY 23, 2024

1 NOT VERY EFFECTIVE AT TYING LAND USE TO TRANSIT. AND AT THE  
2 END OF THE DAY, TRANSIT IS ONLY SUCCESSFUL IF THERE'S  
3 SUFFICIENT DENSITY TO SUPPORT IT. IS THERE MORE WE CAN DO TO  
4 DRIVE LAND USE DECISIONS AND DENSITY TO SUPPORT TRANSIT? AND I  
5 GUESS THAT'S -- THAT'S KIND OF MY, YOU KNOW, NEWBIE COMMENTS,  
6 I GUESS. [LAUGHTER]

7

8 **CHAIR, PAMELA CAMPOS:** THANK YOU. SORRY. COUNCILMEMBER RHOADS,  
9 DID YOU WANT ANY OF THOSE QUESTIONS ANSWERED TODAY OR JUST  
10 COMMENTS FOR THE WORK PLAN?

11

12 **JEFFREY RHOADS:** I'D LEAVE THAT TO THE DISCRETION OF STAFF. YOU  
13 GUYS -- THERE WAS A LOT THERE, OKAY.

14

15 **CHAIR, PAMELA CAMPOS:** YEAH. I HEARD TWO QUESTIONS THAT WE  
16 MIGHT HAVE ANSWERS TO ABOUT THE VOTING THRESHOLD TO PASS THE  
17 REGIONAL TRANSPORTATION MEASURE BUT IF WE DON'T HAVE THOSE  
18 ANSWERS, MAYBE AT A LATER TIME WE CAN GET SOME MORE INFO.

19

20 **KY-NAM MILLER:** MY VERY QUALIFIED COLLEAGUE, GEORGIA, WILL BE  
21 SPEAKING TO THE REVENUE THRESHOLD AND THE V.M.T., I WILL PUNT  
22 THAT TO MY COLLEAGUES TO ADDRESS SPECIFICALLY BUT THANKS FOR  
23 THE QUESTION.

24



1 **CHAIR, PAMELA CAMPOS:** THANK YOU. COUNCILMEMBER PARKER,  
2 THOUGHTS, COMMENTS?

3

4 **JOHNNY PARKER:** I'M SURE NEXT GENERATION FREEWAY AND PRICING,  
5 IT HAS GREAT CONCERN SO I LOOK FORWARD TO THOSE DEVELOPMENTS.  
6 ALSO LOOK FORWARD TO US PUTTING OUR MINDS AND IDEAS TOGETHER  
7 TO COME UP WITH WAYS TO REACH OUT AND ENGAGE WITH THE  
8 COMMUNITY. THIS IS SOMETHING THAT I HAVE STRUGGLED WITH  
9 PERSONALLY TRYING TO REACH OUT TO MY LOCAL GOVERNMENT TO  
10 UPDATE THEM SON WHAT I'M ACTUALLY DOING. SO ENGAGEMENT WITH  
11 THE COMMUNITY IS GOING TO BE THE BEST WAY THAT WE ACTUALLY  
12 EDUCATE THE COMMUNITY ON WHAT IT IS WE'RE DOING AND EDUCATE  
13 THE COMMUNITY ON HOW UNIQUE OUR SITUATION IS. YOU KNOW, THE  
14 SAN FRANCISCO BAY AREA IS VERY UNIQUE. I DON'T THINK IT MIMICS  
15 ANY OTHER TRANSPORTATION AREA IN THE COUNTRY. PLEASE GIVE ME  
16 YOUR IDEAS FOR ENGAGING WITH THE COMMUNITY. THANKS.

17

18 **CHAIR, PAMELA CAMPOS:** THANK YOU. COUNCILMEMBER BORDEN.

19

20 **GABRIEL BORDEN:** OVERALL, JUST SECTING OUR AGREEING WITH  
21 COUNCILMEMBER KINMAN'S COMMENTS. I THINK JUST MAKING SURE THAT  
22 -- THAT WE HAVE A PAPER TRAIL OF LAST YEAR'S WORK PLAN AND HOW  
23 WE DID ON THAT OR JUST HAVING -- AND HAVING THAT AS A LIST  
24 ALONG WITH ANY OTHER PRIORITY TOPICS OR JUST TOPICS IN GENERAL  
25 THAT HAVE BEEN BROUGHT UP IN THE PAST AND HOW THEY EITHER





FEBRUARY 23, 2024

1 CONNECT TO THESE FOUR THAT WE SEE ON THE SCREEN NOW OR HOW  
2 THEY DON'T SO THAT WE CAN HAVE A PAPER TRAIL SHOWING THAT  
3 HERE'S THE LIST OF POTENTIAL TOPICS THAT WE COULD HAVE  
4 CONSIDERED AS PRIORITY TOPICS. HERE'S ARE THE ONES WE SELECTED  
5 AND HERE'S WHY THESE DESERVE TO BE A PRIORITY TOPICS VERSUS  
6 OTHERS I THINK WOULD BE SUPER HELPFUL. THANK YOU.

7

8 **CHAIR, PAMELA CAMPOS:** THANK YOU. I SEE TWO RAISED HANDS  
9 ONLINE. WE'LL START WITH COUNCILMEMBER ESUF.

10

11 **ILAF ESUF:** YES. I HAVE A COMMENT THAT'S ESSENTIALLY A  
12 COMBINATION OF SOME OF THE THINGS WE HAVE BEEN HEARING. FROM  
13 MY PERSPECTIVE, I THINK IT WOULD BE HELPFUL FOR US TO SEE A  
14 MAP WHAT M.T.C. IS WORKING ON THAT THEY WOULD LIKE OUR  
15 FEEDBACK ON BECAUSE I KNOW THERE ARE A MILLION PROJECTS AND WE  
16 CAN'T SPEAK TO ALL OF THEM BUT I THINK IT WOULD BE HELPFUL TO  
17 IDENTIFY WHICH PARTICULAR ONES COULD BE USEFUL FOR. AND I  
18 THINK SEEING THAT AND NARROWING IT DOWN FROM THERE WOULD KIND  
19 OF HELP US UNDERSTAND WHAT IS INCLUDED AND WHAT IS NOT  
20 INCLUDED WHY AND THAT WOULD BE -- I THINK THIS LIST IS GOOD.  
21 IT WOULD UNDERSTAND WHY CERTAIN THINGS ARE INCLUDED AND WHY  
22 CERTAINLY THINGS AREN'T. I THINK IT WOULD BE HELPFUL TO  
23 OUTLINE OUR GOALS FOR OUR PARTICULAR BODY THAT WOULD HELP US  
24 DEFINE OUR INVOLVEMENT AND LEVEL OF ENGAGEMENT BECAUSE I THINK  
25 ONE OF THE THINGS THAT SEEMS TO STILL BE A GRAY AREA IS WHAT



FEBRUARY 23, 2024

1 OUR PARTICULAR ROLE IS IN BEING A SUPPLEMENTAL ADVISORY BODY  
2 BECAUSE STAFF DOES A LOT OF WORK. I WANT TO MAKE SURE WE'RE  
3 HELPFUL. FOR EXAMPLE, IF ONE OF THE GOALS IS TO INCREASE  
4 COMMUNITY ENGAGEMENT, THEN WE CAN TALK ABOUT WHAT THAT  
5 ACTUALLY LOOKS LIKE, WHO THAT INVOLVES AND HOW WE GO ABOUT  
6 DOING THAT. BUT I THINK FROM THIS POINT -- IT MIGHT JUST BE  
7 BECAUSE WE'RE IN THE EARLY STAGES BUT FROM THIS POINT, IT'S A  
8 LITTLE HARD FOR ME TO GIVE MY BUY-IN AND KIND OF SAY, YES, I  
9 FULLY AGREE ON THIS, BECAUSE I'M NOT FULLY SURE EXACTLY WHAT  
10 WE AS AN ADVISORY COUNCIL WILL BE DOING FOR EACH OF THESE  
11 TOPICS. IF THAT MAKES SENSE.

12

13 **CHAIR, PAMELA CAMPOS:** THANK YOU. WE ALSO HAVE COUNCILMEMBER  
14 FITZGERALD WITH THEIR HAND RAISED.

15

16 **CHRISTINE FITZGERALD:** THANK YOU, CHAIR. SO A COUPLE OF  
17 THOUGHTS OCCURRED DO -- TO ME. I AGREED WITH A LOT OF  
18 COMMENTS. COUNCILMEMBER KINMAN. COUNCILMEMBER PARKER. WHOLE  
19 BUNCH OF COUNCILMEMBERS. APPRECIATE ALL YOUR WORDS. IT OCCURS  
20 -- A COUPLE THINGS OCCURRED TO ME. THE FIRST THING THAT OCCURS  
21 TO ME IS THIS PROCESS THAT WE'RE TALKING ABOUT IS A LITTLE  
22 LIKE LOOKING AT THE TRAPEZE PROGRAM THAT THEY USE TO TRY AND  
23 COORDINATE SO MANY DIFFERENT AREAS OF FUNCTION TO SET UP  
24 RIDES, ETC. VERY COMPLICATED IN SO MANY DIFFERENT WAYS BECAUSE  
25 THERE ARE SO MANY DIFFERENT MOVING PARTS. SAME THING FOR THIS



FEBRUARY 23, 2024

1 BAY AREA, THIS GREATER BAY AREA. ALL OF YOU -- BUT AT THE SAME  
2 TIME WE ARE ALL ONE GROUP UNDER THE RUBRIC OF THE NINE  
3 COUNTIES. HAVING SAID THAT, SOME OF THE BIGGEST CHALLENGES, OF  
4 COURSE, IS TO MAKE ALL OF THESE DIFFERENT TRANSIT SYSTEMS  
5 WORK. ONE OF THE OTHER BIG CONCERNS THAT I HAVE, AND RANDI  
6 MENTIONED ANY NUMBER OF THEM IN HER COMMENTS ABOUT, YOU KNOW,  
7 ONE -- WHAT IS THE EQUITY ACCESS GROUP DOING? WHAT WE HAVE  
8 BEEN DOING, WHAT WE SHOULD BE DOING, ETC., ETC. ALL RIGHT. IN  
9 LOOKING AT NOT ONLY THE CLIPPER -- THE FUTURE OF THE CLIPPER  
10 CORRIDOR AND HOW THAT WILL WORK WITH ANY OTHER COMMUNITIES,  
11 LOW-INCOME, PEOPLE WITH DISABILITIES, WHOLE NINE YARDS, IS  
12 THAT I THINK WE ALSO NEED TO ADD ONE OTHER PIECE IN ORDER TO  
13 GET A BETTER PICTURE OF WHO ALL IS COVERED UNDER THIS. WHAT I  
14 MEAN BY THAT, IF, FOR EXAMPLE, IF YOU WERE TO BUY A DEDICATED  
15 BART CARD FOR PEOPLE WITH DISABILITIES, IT WOULD BE PRICED AT  
16 ONE PRICE POINT. IF -- WHICH I HAVE HAD TO DO IN THE PAST.  
17 AVERAGE CARD FOR AVERAGE TRANSIT PERSON IS MUCH HIGHER. I  
18 THINK ONE OF THE THINGS WE NEED TO UNDERSTAND BETTER ARE  
19 REALLY THE NUMBERS THAT ARE USING THESE DIFFERENT SYSTEMS AND  
20 WHAT THE EVENTUAL COST TURNED OUT TO BE. AS WE ALL KNOW, SOME  
21 OF US KNOW AND MAYBE ALL OF US SHOULD KNOW IS THAT WHEN YOU --  
22 DISABILITY LOW INCOME, ON S.S.I., S.S. -- WELL, MORE S.S.I.  
23 THAN SSGI, BUT WHEN YOU'RE DISABILITY LOW INCOME, SOMETIMES IT  
24 REALLY COMES DOWN TO, DO I PAY FOR GAS OR, YOU KNOW, A TRANSIT  
25 TICKET VERSUS GETTING FOOD OR MY MEDICATION? FOR SOME FOLKS,



FEBRUARY 23, 2024

1 THAT REALLY HAS A SEVERE IMPACT ON HOW THEY'RE ABLE TO --  
2 PARDON ME -- FULLY PARTICIPATE IN OUR COMMUNITY. WHEN YOU  
3 DON'T HAVE THAT AVAILABLE CASH, IT REALLY AFFECTS YOU. SO I  
4 THINK THAT'S SOMETHING WE REALLY DO NEED TO PAY ATTENTION TO.  
5 THANK YOU.

6

7 **CHAIR, PAMELA CAMPOS:** THANK YOU. NEXT, WE HAVE COUNCILMEMBER  
8 LIEU.

9

10 **CARINA LIEU:** I JUST REALLY QUICKLY WANTED TO COMMENT ON THE  
11 WORK PLAN IN TERMS OF THE INTEGRATION OF THE SUBCOMMITTEES. I  
12 WOULD LIKE TO SEE NEW THINKING HOW SUBCOMMITTEE WORK WOULD TIE  
13 INTO THE PRIORITIES RAISED HERE. I THINK -- I THINK AS SOME  
14 PEOPLE HAVE RAISED IN THEIR COMMENTS SO FAR, I THINK ONE OF  
15 THE CHALLENGES, HAVING BEEN ON THE COUNCIL FOR THE PAST COUPLE  
16 OF YEARS, HAS JUST BEEN WANTING TO SEE MORE INTEGRATION  
17 BETWEEN THE TOPICS WE TALK ABOUT IN THE COUNCIL MEETINGS AND  
18 SUBCOMMITTEES ARE TRYING TO UNDERSTAND HOW THOSE TWO ARE  
19 LINKED. AND SO IF WE'RE GOING TO ESTABLISH PRIORITIES, I'D  
20 LIKE TO SEE WHERE THE SUBCOMMITTEES WILL FIT IN. AND THEN, I  
21 THINK THE NEXT GENERATION FREEWAYS AND PRICING THING WILL  
22 CONTINUE TO BE AN IMPORTANT DISCUSSION TOPIC. SPECIFICALLY,  
23 BECAUSE THERE'S SO MUCH -- I THINK IT WAS SAID IT'S A  
24 CONTROVERSIAL TOPIC BUT SOMETHING WE HAVE TO CONFRONT. I THINK  
25 RELATED TO THAT THERE IS ENGAGEMENT AND EDUCATION OPPORTUNITY.



FEBRUARY 23, 2024

1 I HEARD A LOT OF OUR COUNCILMEMBERS HERE ON THIS BOARD TALK  
2 ABOUT THEIR DESIRE TO SEE MORE ENGAGEMENT OR AT LEAST A CLEAR  
3 PATH FORWARD FOR US TO ESTABLISH KIND OF WHAT IS OUR ROLE  
4 AROUND ENGAGEMENT. SO ONE OF THE QUESTIONS I HAVE AROUND THIS,  
5 IF THIS IS A PRIORITY OR IF THIS IS A TOPIC PRIORITY WE NEED  
6 TO DEVELOP A LITTLE BIT FURTHER, WILL WE START TO SEE MORE  
7 STAFF WHOSE RESPONSIBILITY IT IS TO CARRY OUT ENGAGEMENT LIKE  
8 THE DIRECTOR OF COMMUNITY ENGAGEMENT AT M.T.C. OR WILL WE SEE  
9 STAFF PARTICIPATE IN OUR MEET EGGS MORE FREQUENTLY SO THEY'RE  
10 LISTENING TO THE FEEDBACK THAT WE HAVE AND WE START TO  
11 ESTABLISH MORE OF A RELATIONSHIP WITH THOSE FOLKS? YOU KNOW,  
12 HOW WILL THIS PRIORITY BE IMPLEMENTED AND HOW WILL THAT KIND  
13 OF TIE IN WITH, LIKE, STAFF WORKLOADS AS WELL? THAT'S ALL.

14

15 **CHAIR, PAMELA CAMPOS:** THANK YOU. COUNCILMEMBER LEVIN.

16

17 **ADINA LEVIN:** HI, YES. THANKS. AND I WAS LISTENING TO THE WHOLE  
18 DISCUSSION BEFORE GETTING HERE. AND I BOTH AGREE WITH PEOPLES  
19 WANTING TO SEE, HOW DID WE ACHIEVE SINCE LAST YEAR AND WHAT  
20 ARE THE OTHER THINGS AND ALSO HAVING SOME AREAS THAT ARE  
21 HIGHLIGHTED AS FOCUS WHICH -- THAT DOESN'T MEAN THAT'S THE  
22 ONLY THING THAT WILL COME TO US BUT WE HAVE SOME CLEAR AREAS  
23 OF FOCUS THAT ARE CRITICAL. AND I DO SUPPORT THAT. WITH REGARD  
24 TO THE RELATIONSHIP TO THE TRANSFORMATION ACTION PLAN THAT A  
25 NUMBER OF PEOPLE HAVE MENTIONED IS CRITICAL. I SUPPORT THE



FEBRUARY 23, 2024

1 SUGGESTION THAT'S BEEN MADE TO CONTINUE TO HAVE REGULAR  
2 REPORTS. ALSO, INTO THIS BODY AND, YOU KNOW, HAPPY TO DO IT.  
3 AND WITH REGARD TO -- I WANTED TO MENTION SOMETHING THAT IN  
4 TERMS OF THE RELATIONSHIP BETWEEN OUR BODY AND M.T.C. AND  
5 SOMETHING THAT WAS KIND OF, YOU KNOW, BEING DISCUSSED IN THE --  
6 -- WITH CHAIRS AND STAFF, AND I'LL SAY IT OUT LOUD IN ADDITION  
7 TO HAVING SAID IT IN WRITING. THERE WERE SOME QUESTIONS ABOUT  
8 THE FREQUENCY OF HOW OUR CHAIR WILL REPORT TO THE COMMISSION  
9 AND A SUGGESTION TO NOT NECESSARILY REPORT OUT LOUD IN EVERY  
10 SINGLE MEETING. AND YOU KNOW, LIKE AS EVERYONE HERE COVERS  
11 M.T.C. MEETINGS, KNOWING THAT THERE ARE SOME WEIGHTY TOPICS  
12 THAT TAKE A LONG TIME AND THE MEETINGS RUN LONG, AND JUST  
13 HAVING A PRO FORMA REPORT, WE HEARD REPORTS ON THE FOLLOWING  
14 ISSUES, IS LIKE, YOU KNOW, NOT A GOOD USE OF TIME. THAT'S  
15 COMPLETELY REASONABLE TO HAVE THE REPORT BEING OPTIONAL.  
16 HOWEVER, SOMETIMES THE THINGS THAT WE ARE COMMENTING ON ARE  
17 TIMELY AND THE GROUP HAS A STRONG OPINION. THE GROUP, IF IT'S  
18 SOMETHING TIMELY RELATING TO THE REGIONAL MEASURE AND THE  
19 GROUP HAS A STRONG OPINION, IT WOULD BE REALLY  
20 COUNTERPRODUCTIVE TO SAY, WELL, OUR NEXT SCHEDULED MEETING IS  
21 IN THREE MONTHS AND SO, YOU KNOW, SORRY, YOU CAN'T REPORT OUT  
22 WHAT YOUR MOTION WAS TO THE COMMISSION FOR SEVERAL MONTHS,  
23 LONG AFTER THE DECISION THAT THE COMMISSION HAS ALREADY MADE.  
24 AND SO I HOPE THAT THE CONCLUSION THAT WE COME TO IS THAT WE  
25 HAVE AN OPTION TO REPORT TIMELY ITEMS AT ANY COMMISSION



FEBRUARY 23, 2024

1 MEETING, EVEN THOUGH WE WILL NOT NEED TO JUST HAVE A PRO FORMA  
2 REPORT AT EVERY SINGLE MEETING WHEN IT IS NOT NEEDED. AND THAT  
3 -- THOSE ARE THE MAIN THINGS THAT I HAD TO SAY ON THIS ITEM.

4

5 **CHAIR, PAMELA CAMPOS:** THANK YOU. I WILL ASK VICE CHAIR BALDINI  
6 TO SHARE HIS THOUGHTS.

7

8 **V. CHAIR, MICHAEL BALDINI:** THANK YOU. A LOT OF INTERESTING  
9 TOPICS. AND ONE VARIOUS COMMENT ABOUT THE NEXT GENERATION  
10 FREEWAYS. TO THE STAFF, IF WE'RE ENGAGED ON A COMMITTEE, IS IT  
11 -- CAN WE PULL THE PLUG ON SOMETHING LIKE THAT? DO WE NOT  
12 PARTICIPATE BECAUSE WE'RE ADVISING WE DON'T SEE AS STRUCTURED  
13 ANY VALUE TO CONTINUING IT? SO WHERE DOES OUR AUTHORITY START  
14 OR SEND ON SUCH A TOPIC THAT -- AND THIS IS NOT A COMMITTEE  
15 REPORT OUT FROM NEXT GENERATION, BUT HEARING THIS GOING  
16 FURTHER, IS IT WORTH OUR TIME AND DO WE NEED TO TAKE A VOTE ON  
17 IT TO PULL AND REFORMULATE AND TAKE THIS IN ANOTHER DIRECTION?  
18 THAT'S ONE OF THE ELEMENTS THAT I HEAR OR -- AND ANOTHER ONE,  
19 NETWORK, WHICH THERE IS A MEETING FOLLOWING THIS. OKAY.  
20 HEARING SOME OF THE COMMENTS AT PREVIOUS MEETINGS ABOUT NOBODY  
21 WANTS -- EVERYBODY WANTS THEIR OWN SILO, 27 OF THEM. AND WE'RE  
22 NOT GOING TO THAT BECAUSE IT DOES MEAN IT'S A FEAR. JOBS LOST,  
23 UNIONS ARE ALSO INVOLVED, SO ON AND SO FORTH. BUT HOW DO YOU  
24 TAKE THAT FIRST STEP? AND DO WE WANT IT TO COME FROM THE STATE  
25 OR ORGANICALLY THAT WE DECIDE AND THIS IS HOW WE'RE GOING TO



FEBRUARY 23, 2024

1 TAKE IT AND ADDRESS THAT RATHER THAN WE'RE NOT GOING TO DO  
2 THIS? IT SEEMS TO ME AS AN ADVISORY COUNCIL THAT'S SOMETHING  
3 THAT MIGHT ORIGINATE ON THIS COUNCIL AS FAR AS DIRECTION. WE  
4 HAVE A COMMITTEE, AND HOW LONG IS THIS GOING TO GO ON WHEN IT  
5 IS WITHIN OUR ROLE TO ADVISE AND OUR ADVICE IS, YOU DO  
6 CONSOLIDATE OR, DON'T CONSOLIDATE, WHAT I HEAR AT NETWORK AND  
7 SO ON AND SO FORTH. AND WE'RE IN AN ADVISORY ROLE. I AM A  
8 NEWBIE GIVEN THE STEWARDSHIP OF RANDI WHO'S ACTUALLY ON GOOD  
9 POSITION OVERSIGHT OF US -- UP THERE ON THAT PODIUM. ANY WAY,  
10 THOSE ARE THE QUESTIONS I HAVE AS A COUNCIL AND AS FAR AS  
11 DIRECTION. YES, AS PRESENTED, THOSE ARE MOST IMPORTANT. BUT  
12 OUR INPUT, WHERE DOES IT STOP, WHEN DOES IT START WHEN, IF WE  
13 SEE -- WHY ARE WE DOING THIS, THEN, THAT NEEDS TO BE  
14 COMMUNICATED TO THOSE FOLKS THAT CONTINUE TO DO THIS.

15

16 **SPEAKER:** QUESTION.

17

18 **CHAIR, PAMELA CAMPOS:** YES.

19

20 **SPEAKER:** JUST FROM THE TWO SETS OF COMMENTS, BOTH ADINA'S AND  
21 MICHAEL'S. ONE OF THE QUESTIONS I HAVE IS, WHICH WAY IS IT  
22 APPROPRIATE TO COMMUNICATE THE ASSESSMENT THAT WE HAVE AS A  
23 GROUP?

24





FEBRUARY 23, 2024

1 **GERRY GLASER:** AND IS IT APPROPRIATE FOR US TO MAKE A MOTION?  
2 AND TELL THE CHAIR, PLEASE REPORT BACK TO THE COMMISSION,  
3 BLAH, BLAH, BLAH, OR SHOULD IT BE THAT STAFF REPORTS? HERE'S  
4 WHAT THE DISCUSSION WAS AND THE ASSESSMENT WAS. WHAT'S THE  
5 FORMAL WAY WE SHOULD BE DOING THAT?

6

7 **CHAIR, PAMELA CAMPOS:** I WILL ASK STAFF IF YOU WOULD LIKE TO  
8 ANSWER THAT QUESTION.

9

10 **KY-NAM MILLER:** SURE THING. ANY GIVEN ITEM THAT COMES BEFORE  
11 THIS BODY, IF YOU WANT TO WEIGH IN AND MAKE A MOTION, THEN,  
12 THAT WOULD BE AN APPROPRIATE WAY WE CAN MEMORIALIZE, AND  
13 BRINGING IT TO CHAIR CAMPOS' NEXT COMMISSION. I WOULD JUST SAY  
14 BRIEFLY WITH THE CUSTOMER ADVISORY GROUP AND THE WHOLE PROJECT  
15 OF A COORDINATED SINGLE ENTITY, I JUST ACKNOWLEDGE THE STRONG  
16 INTEREST IN THIS BODY AND THIS AGENCY AS A WHOLE IN HOW THAT  
17 KIND OF EFFORT, WHETHER IT'S COMING FROM THE GRASSROOTS OR  
18 WHETHER IT'S COMING FROM SACRAMENTO, I THINK THAT'S A QUESTION  
19 THIS NEW COMMITTEE THAT'S BEEN SET UP AND THE COMMITTEE THAT  
20 CHAIR LEVIN AND VICE CHAIR CUSHMAN ARE HEADING ON THAT  
21 CUSTOMER ADVISORY GROUP ARE REALLY FOCUSED ON. I THINK IT  
22 WOULD BE APPROPRIATE FOR THEM AS LEADERS TO BE IN -- TO HAVE A  
23 CLOSE ROLE IN UPDATING THIS BODY REGULARLY, AS COUNCILMEMBER  
24 KINMAN SUGGESTED. ON THE QUESTION OF NEXT GEN FREEWAY, I JUST  
25 WANT TO MAKE SURE WE'RE CHARACTERIZING IT CORRECTLY AT ITS



FEBRUARY 23, 2024

1 CURRENT STAGE. AT THIS POINT, IT'S MERELY A STUDY. IT'S NOT  
2 LIKE A POLICY THAT'S BEING PROPOSED FOR -- IN ANY IMMEDIATE  
3 IMPACT. BUT I THINK THE TIME LINE WOULD BE FOR THE 2030'S FOR  
4 THAT TO TAKE PLACE. CERTAINLY, A FEW YEARS DOWN THE LINE,  
5 THERE WOULD BE THE PUBLIC ENGAGEMENT AND PERHAPS EVEN PUBLIC  
6 FACING, YOU KNOW, ROLES FOR THE AGENCY AND EVEN FOR YOU ALL TO  
7 ANSWER OR AT LEAST CONVEY CONCERNS FROM THE COMMUNITY. BUT AT  
8 THIS POINT, I THINK IT'S -- IT WOULD BE APPROPRIATE FOR YOU TO  
9 WEIGH IN AND SAY YOU RAISED THESE CONCERNS BUT IT'S AN  
10 ADVISORY GROUP FOR THE STUDY OF THE NEXT GEN FREEWAY, NOT LIKE  
11 A -- A DECISION THAT'S BEING MADE RIGHT NOW WHETHER THE  
12 PROGRAM WILL ACTUALLY PROCEED.

13

14 **SPEAKER:** IF I MAY. WOULD THAT THEN ORIGINATE FROM OUR ASSIGNED  
15 COUNCILMEMBERS TO THIS FULL COUNCIL AND THEN AS A RESOLUTION  
16 OR AS A -- AN ACTUAL POLICY, BULLET POINT, YOU KNOW, WE CANNOT  
17 SUPPORT AS FORMULATED OR SOMETHING TO THAT EFFECT?

18

19 **V. CHAIR, MICHAEL BALDINI:** AND WE CONCEIVABLY I WOULD JUST --  
20 YES, GO AHEAD, RANDI.

21

22 **RANDI KINMAN:** SO JUST -- THANK YOU THROUGH THE CHAIR. THE NEXT  
23 GEN PROJECT IS A STUDY. IT'S NOT A PROJECT. SO WE NEED TO CALL  
24 IT A STUDY AND KEEP THAT AS IT IS. AS MUCH DISTASTE AS I HAVE  
25 FOR CERTAIN ASPECTS OF IT, IF WE DO NOT REMAIN ENGAGED IN THIS



FEBRUARY 23, 2024

1 STUDY, THEN WE HAVE NO VOICE. I WILL SAY THAT OUR VOICE HAS  
2 CHANGED A NUMBER OF THINGS ALONG THE WAY AND HAS MADE THEM  
3 RETHINK A LOT OF ASPECTS OF WHAT THEY'VE BEEN DOING AND WHAT  
4 THEY'VE BEEN -- HOW IT'S BEEN FOCUSED. I SEE VALUE IN US  
5 REMAINING IN THAT. I DON'T -- I COULDN'T TELL YOU, HONESTLY,  
6 BECAUSE THE -- BECAUSE IT STAYS VERY NEUTRAL, WHETHER -- I  
7 COULDN'T TELL YOU WHAT HE THINKS ABOUT THIS? I KNOW THAT --  
8 ABOUT THIS. I KNOW THAT HE IS LOCKED IN IN CONDUCTING THIS  
9 STUDY, WHICH HAS BEEN DETERMINED BY THE COMMISSION MUST BE  
10 COMPLETED. SO I THINK THAT OUR ABSENCE WOULD BE US NOT DOING  
11 OUR JOB. SO THERE'S THAT PART OF IT. AND I THINK THE -- THE  
12 OTHER ISSUE, THE NETWORK MANAGEMENT THING, CONSIDERING WE HAVE  
13 FOUGHT FOR YEARS FOR THIS THAT, YES, PEOPLE WANT THEIR OWN  
14 SILOS. YES, PEOPLE WANT THEIR OWN SANDBOX. BUT WE HAVE MOVED  
15 SO FAR. I WILL TELL YOU SINCE COVID IN GETTING PEOPLE TO TALK  
16 TO EACH OTHER AND TO WORK WITH EACH OTHER, THAT THE FACT THAT  
17 WE CAN EVEN PULL THIS GROUP TOGETHER AND HAVE THEM WORKING  
18 WITH EACH OTHER IS LIKE THE ANGELS FROM HEAVEN ASCENDING ON  
19 US. IT IS SOMETHING I STRONGLY BELIEVE WE CAN STILL HAVE A  
20 FOCUS ON. AND MAINTAIN OUR ABILITY TO ADVISE THE COMMISSION AS  
21 TO WHAT WE THINK THE PROS AND CONS ARE COMING DOWN THE LINE. I  
22 THINK WE NEED TO REMAINED ENGAGED. I THINK THE AN INTERESTING  
23 QUESTION -- WHAT DO WE DO? THERE HAVE BEEN SEVERAL ISSUES THAT  
24 HAVE COME UP IN THE PAST WHERE WE HAVE JUST BOMBARDED THE  
25 STAFF THAT HAVE COME TO US WITH ISSUES THAT WE FELT WERE



FEBRUARY 23, 2024

1 INCREDIBLY STUPID. YOU KNOW, OUR INVASIVE, THAT WE WEREN'T  
2 NICE ABOUT IT. SO I THINK THAT AS FOR OUR WORK PLAN GOING  
3 FORWARD, US HAVING A STRUCTURE UNDER WHICH WE COULD NOT BE  
4 MEAN OR NASTY TO STAFF OR LOOK AT THEM AND START LAUGHING  
5 BECAUSE WE THINK IT'S SUCH A STUPID IDEA, I WOULD REALLY LIKE  
6 TO HAVE THAT IN OUR TOOL KIT. I WOULD REALLY PREFER HAVING US  
7 HAVE THAT THAN ME JUST BITING MY TONGUE AND NOT GOING, ARE YOU  
8 KIDDING ME, IN WHAT WORLD DID YOU THINK THIS WAS A GOOD THING.  
9 SO THANK YOU.

10

11 **CHAIR, PAMELA CAMPOS:** THANK YOU. AND I WANT TO SUMMARIZE THIS  
12 CONVERSATION BECAUSE I KNOW THAT WE HAVE A LOT OF HEATED  
13 CONVERSATIONS ABOUT NEXT GEN, BUT THERE WAS A LOT IN THE  
14 COMMENTS THAT WE HEARD THAT WE WOULD LIKE TO SEE IN THE WORK  
15 PLAN THAT'S BEEN PROPOSED TO US. A COUPLE OF THINGS THAT I  
16 HEARD WERE EMPHASIS ON IMPROVING TRANSIT, RIGHT, MAKING SURE  
17 WE HAVE BETTER ACCESS TO REGIONAL CONNECTIVITY BECAUSE IT'S  
18 ESSENTIAL FOR OUR ECONOMY. WE NEED WORKERS TO GET TO THEIR  
19 JOBSITES, BUT WE ALSO NEED PEOPLE TRAVELING LOCALLY THROUGHOUT  
20 THE BAY AREA TO SUPPORT OUR LOCAL ECONOMIES. ALSO, REALLY  
21 EXCITED THERE WAS A LOT OF INTEREST IN A SUMMER RETREAT OR  
22 ADVANCE, JUST A SPACE TO BE TOGETHER, LEARNING, DEVELOPING ON  
23 OUR LEADERSHIP STRENGTHS. SO I WOULD LOVE TO SEE THAT  
24 INCORPORATED INTO THE WORK PLAN AS WELL. AND ONE OF THE THINGS  
25 THAT I HEARD AND WOULD LIKE TO BRING UP WAS THE REPORT OUT OF



FEBRUARY 23, 2024

1 THE BLUE RIBBON TASK FORCE AND THOSE 27 ACTIONABLE STEPS. I  
2 DON'T KNOW WHERE WE STAND WITH OUR PROGRESS ON THAT, BUT IT'S  
3 ALWAYS GOOD TO KNOW WHERE WE STAND AND WHERE WE STILL NEED TO  
4 GO SO WE CAN BE BETTER ROOTED IN THE WORK THAT WE'RE  
5 PARTICIPATING IN. AND I HEARD A LOT OF DESIRE FOR BETTER  
6 COMMUNITY OUTREACH AND PUBLIC ENGAGEMENT. SO THERE WERE ITEMS  
7 ON THIS THAT WE HEARD LAST YEAR, BUT THERE WERE ALSO OTHER  
8 ISSUES WE HEARD MAYBE WHEN SOME OF US WERE NEWER TO THIS  
9 COUNCIL. T.O.C. POLICY IN PREVIOUS YEARS, WORK PLANS WE  
10 WEREN'T PRIVY TO. SO I AM GOING TO MOVE THAT WE TABLE THIS  
11 VOTE FOR A SPRING MEETING SO WE CAN REVISIT THIS ITEM WITH  
12 GREATER CONTEXT AND ADDRESSING THE CONCERNS THAT MANY OF OUR  
13 COUNCILMEMBERS SHARED TODAY. WOULD ANYBODY LIKE TO SECOND  
14 THAT?

15

16 **SPEAKER:** I'D LIKE TO SECOND THAT.

17

18 **CHAIR, PAMELA CAMPOS:** OKAY. THAT WAS A SECOND BY GLASER. THANK  
19 YOU. SO NO ROLL CALL ON THAT ITEM. AND NOW WE ARE ON TO AGENDA  
20 ITEM 5. I WILL NOW ASK THE CLERK TO LIST ITEMS RECEIVED UNDER  
21 PUBLIC COMMENT ASSOCIATED TO THIS ITEM AT INFO  
22 @BAYAREAMETRO.GOV YESTERDAY INTO THE RECORD. I'D ALSO LIKE TO  
23 ASK IF THERE ARE ANY MEMBERS OF THE PUBLIC PARTICIPATING BY  
24 TELECONFERENCE WITH GENERAL COMMENTS NOT RELATED TO AN ITEM ON  
25 TODAY'S AGENDA, PLEASE USE THE RAISE HAND FEATURE OR DIAL STAR



FEBRUARY 23, 2024

1 9. IN-PERSON MEMBERS OF THE PUBLIC SHOULD FORM A LINE NEAR THE  
2 PODIUM AND I WILL CALL UPON YOU TO SPEAK.

3

4 **CLERK, MARTHA SILVER:** WE HAVE TWO SPEAKERS FOR THIS ITEM.

5 FIRST UP IS GOING TO BE ALETA DUPREE.

6

7 **SPEAKER:** I'LL FILL THIS OUT. THANK YOU. GOOD MORNING TO CHAIR  
8 CAMPOS. ALETA DUPREE. SHE AND HER. GOOD TO BE HERE. IN IS ONE  
9 OF MY FAVORITE SPACES COMING IN HERE AND I GET TO HAVE MY --  
10 BE PART OF PEER GROUP DISCUSSION TODAY. THERE'S A LOT GOING  
11 ON. I GET TO SHARE ABOUT MYSELF AND MY 54 YEARS OF PUBLIC  
12 TRANSPORTATION IN MY LIFE AND USING IT HERE IN THE BAY AREA.  
13 AND THAT YOU ARE A CONDUIT TO THE COMMISSION. WHICH I DO GO TO  
14 THEIR MEETINGS AS WELL. HOW DO WE BUILD THE BEST, MOST  
15 INCLUSIVE PUBLIC TRANSPORTATION SYSTEM HERE IN OUR BELOVED BAY  
16 AREA, OUR NINE COUNTIES OF WHICH SOME OF THOSE COUNTIES HAVE  
17 NOT YET GOTTEN TO GO TO BECAUSE THEY ARE NOT EASILY ACCESSIBLE  
18 BY PUBLIC TRANSPORTATION. I DON'T FEEL LIKE RENTING A CAR. I  
19 HAVE A DRIVER'S LICENSE. PARKING IS A GOOD PROBLEM. I USED TO  
20 DRIVE FOR A LIVING. I USED TO HAVE A LICENSE. WE HAVE A  
21 NATIONAL PARKING PROBLEM. IT'S NOT THERE AREN'T ENOUGH PARKING  
22 PLACES. JUST THAT THERE ARE TOO MANY CARS AND TRUCKS. AND I AM  
23 ENGAGING WITH AUTONOMOUS VEHICLES. I'VE USED THEM SEVERAL  
24 TIMES. AND PLAN TO USE THEM SOME MORE BECAUSE THEY HELP ME AS  
25 A PERSON WITH DISABILITIES TO GET AROUND THAT I CAN HAVE THE



FEBRUARY 23, 2024

1 EXPERIENCE OF RIDING IN A CAR. BUT NOT HAVING TO FIND A PLACE  
2 TO PARK. THERE'S PARKING -- PEOPLE FIGHTING OVER PARKING  
3 SPACES IS NOT A GOOD THING. AND THESE CARS RUN ON ELECTRICITY.  
4 AND I ENJOY THEM. THEY ARE PART OF GETTING ME TO AND FROM  
5 PUBLIC TRANSPORTATION. SO I ASK YOU TO CONTINUE TO ADVOCATE  
6 FOR PUBLIC TRANSPORTATION TO HELP PEOPLE LIKE MYSELF. THANK  
7 YOU.

8

9 **CHAIR, PAMELA CAMPOS:** THANK YOU. I SEE ANOTHER SPEAKER COMING  
10 TO THE PODIUM.

11

12 **SPEAKER:** HELLO, CHAIR CAMPOS AND VICE CHAIR BALDINI. THIS IS  
13 WARREN CUSHMAN HERE. TODAY I AM COMING TO YOU AS AN EMPLOYEE  
14 OF COMMUNITY RESOURCES FOR INDEPENDENT LIVING. I AM HERE TO AN  
15 EXTENT -- TO EXTEND AN INVITATION TO CHAIR CAMPOS AND VICE  
16 CHAIR BALDINI TO CONNECT WITH ME THROUGH MY AGENCY TO LEARN  
17 ABOUT WHAT MY AGENCY DOES BUT ALSO HAVE A CONVERSATION WITH ME  
18 ABOUT SOME OF THE THINGS I CARE ABOUT IN THE REALM OF  
19 DISABILITY. I HAVE BEEN INVOLVED WITH THE DISABILITY ARENA  
20 RELATING TO TRANSPORTATION AND HOUSING FOR A WHILE NOW. AND I  
21 BELIEVE THAT I COULD PROVIDE SOME INSIGHTS TO THE CHAIR AND  
22 VICE CHAIR ABOUT SOME OF THE THINGS I'M WORKING ON WITH REGARD  
23 TO PARA-TRANSIT, FIXED ROUTE TRANSIT, HOUSING AND OTHER  
24 ELEMENTS. SO I WILL BE REACHING OUT TO THE CHAIR AND VICE



FEBRUARY 23, 2024

1 CHAIR AND HOPEFULLY WILL BE CONNECTING WITH YOU SOON. THANK  
2 YOU.

3

4 **CHAIR, PAMELA CAMPOS:** THANK YOU SO MUCH. I APPRECIATE THE  
5 PUBLIC COMMENT. AND WE DO HAVE A COUPLE MORE ITEMS ON OUR  
6 AGENDA. SO NEXT UP IS THE REGIONAL TRANSPORTATION MEASURE  
7 UPDATE. WE HAVE GEORGIA GANN DOHRMANN WHO WILL BE PRESENTING  
8 AGENDA ITEM 6-A FOR INFORMATION.

9

10 **GEORGIA GANN DOHRMANN:** I TOOK A RESTROOM BREAK RIGHT AT THE  
11 WRONG TIME. SORRY. GEORGIA GANN DOHRMANN. I AM THE ASSISTANT  
12 DIRECTOR FOR LEGISLATION ON PUBLIC AFFAIRS AT M.T.C. M.T.C.  
13 ABAG STAFF. GOOD MORNING, EVERYONE. THAT WAS A REALLY ROBUST  
14 DISCUSSION. I FEEL PRETTY PRIVILEGED TO HAVE BEEN ABLE TO SIT  
15 THERE AND HEAR THAT. THANK YOU. AND I WILL REALLY KIND OF  
16 CHANGE WHAT I WAS GOING TO SHARE BASED ON THAT DISCUSSION. AND  
17 SO I'M HERE -- THIS IS AN INFORMATION ITEM. IT IS A  
18 PRESENTATION ON THE WORK THAT WE ARE DOING ON THE LEGISLATIVE  
19 SIDE AROUND ASKING THE STATE TO GIVE M.T.C. THE AUTHORITY TO  
20 PLACE ON THE BALLOT A REGIONAL TRANSPORTATION REVENUE MEASURE.  
21 AND IT'S SOMETHING WE'D BE LOOKING TO PLACE ON THE BALLOT IN  
22 SEVERAL YEARS, IN 2026 OR LATER. THE REASON WHY WE ARE DOING  
23 ALL OF THIS -- SO ONE THING I WANT TO SAY, THE COUNCIL HAS  
24 HEARD ABOUT THIS PROPOSAL AND INFORMED A LOT OF THE PROPOSAL  
25 OVER THE LAST -- GOSH, IT MUST BE A YEAR AND A HALF NOW. I DO





FEBRUARY 23, 2024

1 RECOGNIZE QUITE A FEW OF YOU ARE NEW AND SO I JUST WANT TO  
2 GIVE A LITTLE BIT OF THE HISTORY ON THE WHY AND HOW WE GOT TO  
3 WHERE WE ARE TODAY AND THEN OUTLINE FOR YOU SOME OF THE REALLY  
4 BIG POLICY ITEMS RELATED TO THE LEGISLATIVE PROCESS IN  
5 SACRAMENTO THAT ARE YET TO BE, LIKE, DETERMINED. THERE ARE A  
6 COUPLE OF BIG OPEN POLICY ITEMS LIKE, WHAT TYPE OF HIGHWAY  
7 PROJECTS SHOULD THE MEASURE BE ABLE TO FUND? HOW MUCH OF THE  
8 MONEY SHOULD GO TOWARDS TRANSIT? SOME REALLY BIG ITEMS THAT I  
9 WANT TO RAISE FOR YOU AND GET ALL OF YOUR FEEDBACK ON TODAY.  
10 SO WHAT I WANT TO DO IS JUST START FROM THE -- SORT OF THE  
11 WHY. WHY ARE WE HERE? YOU KNOW, THE BAY AREA HAS AN ENORMOUS  
12 AMOUNT OF MONEY THAT GOES INTO TRANSPORTATION. IT'S JAW-  
13 DROPPING. IT IS ALSO OF THE AMOUNT OF RESOURCES THAT WE HAVE  
14 THAT ARE DEDICATED TO TRANSPORTATION THAT WE'RE ABLE TO BRING  
15 INTO TRANSPORTATION AND TO IMPROVE MOBILITY IN THE REGION,  
16 MOST OF THOSE RESOURCES ARE USED TO KEEP THE ROADS MAINTAINED.  
17 YOU KNOW, SAFE. AND TO KEEP TRANSIT CARS UP TO DATE AND SAFE.  
18 AND TO FUND TRANSIT OPERATIONS. SO THERE'S NOT A WHOLE LOT OF  
19 EXTRA ROOM TO BREATHE TO INVEST IN IMPROVEMENTS THAT REALLY  
20 ARE WHAT ARE NEEDED TO HELP BRING THE BAY AREA TOWARDS  
21 ACHIEVING THE REALLY AMBITIOUS GOALS THAT WE AT M.T.C. AND  
22 ABAG HAVE LAID OUT IN OUR LONG RANGE TRANSPORTATION INVESTMENT  
23 STRATEGY AND PLAN TO DELIVER ON A MORE AFFORDABLE, EQUITABLE,  
24 DIVERSE, HEALTHY AND VIBRANT BAY AREA. AND SO A LOT OF WHAT  
25 THOSE, LIKE, IMPROVEMENTS WOULD NEED TO BE ARE THINGS LIKE



FEBRUARY 23, 2024

1 REVAMPING TRANSIT SO IT DOESN'T -- SOMEBODY DOESN'T HAVE TO  
2 WAKE UP AT 6:30 IN THE MORNING TO GET TO A 10:00 MEETING IN  
3 SAN FRANCISCO. REALLY LOOKING AT MAKING SURE THAT TRANSIT CAN  
4 SERVE RIDERS, NOT NECESSARILY -- A GOVERNMENT OFTEN HAS A  
5 CHALLENGE, RIGHT, WHERE GOVERNMENT EXISTS AND CREATES A  
6 FUNCTION AND PART OF THE FUNCTION ENDS UP BEING THE GOVERNMENT  
7 THINKING MORE ABOUT THE AGENCY AND YOUR OWN GOVERNMENT INSTEAD  
8 OF THE PEOPLE WE'RE TRYING TO SERVE AND SO A LOT OF THE WORK  
9 AROUND THE TRANSFORMATION ACTION PLAN IS REALLY AROUND REALLY  
10 FOCUS ON RIDERS AND MAKE SURE RIDERS COME FIRST. THAT TAKES  
11 MONEY. SOME OF IT DOESN'T BUT A LOT OF IT TAKES MONEY. AND SO  
12 THAT'S REALLY WHAT WE'RE THINKING ABOUT WITH THE IMPROVEMENTS.  
13 THE OTHER ELEMENTS WE'RE THINKING ABOUT WITH IMPROVEMENTS ARE  
14 THINGS LIKE, HEY, MOST ONLY 4% OF PEOPLE COMMUTE INTO WORK  
15 RIDING TRANSIT TODAY. SO A LOT OF -- IT MEANS A LOT OF PEOPLE  
16 ARE EITHER CHOOSING TO DRIVE OR NEED TO DRIVE. AND SO WE ALSO  
17 NEED TO MAKE SURE THAT ROADS ARE SAFE AND IMPROVED FOR THOSE  
18 PEOPLE WHO ARE CHOOSING TO DRIVE TODAY. SO THERE'S A LOT OF  
19 NEEDS OUT THERE. AND MOST OF THE MONEY THAT WE HAVE COMING IN  
20 IS GOING TO MAINTAINING OUR SYSTEM RIGHT NOW. WHICH IS REALLY,  
21 LIKE, BEST PRACTICE NATIONALLY AND SOMETHING THAT THE BAY AREA  
22 HAS BEEN COMMENDED FOR NATIONALLY AND INTERNATIONALLY AND HAS  
23 REALLY SET THE STAGE FOR, LIKE, NOW EVERYBODY ELSE IN THE  
24 COUNTRY IS SUPPOSED TO FOLLOW WHAT WE DO AND FOCUS ON  
25 MAINTAINING YOUR ASSETS. SO THAT'S GOOD, GREAT NEWS. THE



FEBRUARY 23, 2024

1 CHALLENGE IS THAT WE DON'T HAVE ENOUGH MONEY, AGAIN, TO INVEST  
2 IN THOSE IMPROVEMENTS. AND SO EVEN IN OUR LAST LONG-RANGE PLAN  
3 WHICH WAS ADOPTED, WHICH WAS DEVELOPED PRE-COVID, WE LOOKED AT  
4 THE PLAN AND WE WERE LIKE, WE HAVE A HUGE FUNDING GAP TO BE  
5 ABLE TO DELIVER ON THESE IMPROVEMENTS. ONE OF THE WAYS WE HAVE  
6 IDENTIFIED CLOSING THAT FUNDING GAP IS ASKING BAY AREA VOTERS  
7 TO PUT MORE OF THEIR OWN RESOURCES IN TO BE ABLE TO GENERATE  
8 SIGNIFICANT AMOUNT OF REVENUES, LOOKING AT \$1 BILLION TO \$2  
9 BILLION A YEAR. THEN, COVID HAPPENED, AND THE URGENCY SHIFTED  
10 TO TRANSIT OPERATIONS AND ENSURING THAT TRANSIT COULD AVOID,  
11 YOU KNOW, GOING OVER THE FISCAL CLIFF. AND SO WE ARE STILL  
12 LOOKING AT A REVENUE GAP AND JUST THE TOP PRIORITY THAT WAS  
13 FRONT IN OUR FACE MOVED FROM IMPROVEMENTS TO, OH, MY GOD, WE  
14 CAN'T LET TRANSIT FAIL. AND SO NOW WE ARE PROCEEDING WITH  
15 ASKING THE LEGISLATURE TO, AGAIN, AUTHORIZE US TO PLACE ON THE  
16 BALLOT IN A COUPLE OF YEARS A MEASURE THAT COULD PROVIDE  
17 RESOURCES TO KEEP TRANSIT OPERATING. BUT WE ALSO WANT TO HAVE  
18 THE FLEXIBILITY TO BE ABLE TO SHIFT PRIORITIES AS NEEDED  
19 BECAUSE RIGHT NOW, THE BIGGEST CRISIS IS TRANSIT OPERATIONS.  
20 IN 20 YEARS, MAYBE WE'RE ABLE TO BRING RIDERS BACK. WE'VE BEEN  
21 ABLE TO SECURE ADDITIONAL STATE AND FEDERAL MONEY. TRANSIT  
22 OPERATING ISN'T THE MAIN THING WE NEED TO USE REGIONAL  
23 RESOURCES FOR. MAYBE IT'S CLIMATE CHANGE. SO I THINK THAT'S  
24 THE WHY ARE WE HERE. SOMEONE ELSE ASKED A QUESTION A LITTLE  
25 BIT EARLIER ABOUT HOW ALL OF THE STATE AND FEDERAL MONEY COME



FEBRUARY 23, 2024

1 IN AND WHAT DOES M.T.C. DO WITH THAT. I'M SURE YOU GUYS WILL  
2 GET A MORE DETAILED PRESENTATION ON IT SOON. BUT ONE THING I  
3 WANT TO RAISE ABOUT THE REGIONAL MONEY IS, IT'S SO IMPORTANT  
4 THAT IT IS FLEXIBLE BECAUSE THE STATE MONEY THAT COMES IN  
5 COMES IN FOR A SPECIFIC PURPOSE. THE FEDERAL MONEY THAT COMES  
6 IN COMES IN FOR A SPECIFIC PURPOSE. SO MONEY DOES COME TO THE  
7 REGIONS BUT THE FED SAYS, YOU MAY ONLY USE THIS TO FIX A  
8 BRIDGE. YOU MAY ONLY USE THIS FOR A CONGESTION REDUCTION PILOT  
9 PROGRAM. SO WE NEED THAT SORT OF POT OF NEW REGIONAL MONEY TO  
10 COME IN TO BE ABLE TO -- WE NEED ALL THE FEDERAL MONEY AND  
11 STATE MONEY TO STAY. WE CAN'T AFFORD TO LOSE ANY OF IT. BUT WE  
12 NEED THAT NEW REGIONAL MONEY TO COME IN TO BE ABLE TO FILL THE  
13 GAPS AND TO RESPOND WHAT BAY AREA RESIDENTS SAY THEY WANT AND  
14 NEED FOR THEIR TRANSPORTATION NETWORK. SO THAT IS WHY WE'RE  
15 HERE. THE OTHER WHY WE'RE HERE IS THAT IN ORDER FOR US TO GO  
16 TO THE BALLOT AND ASK VOTERS IN THE BAY AREA TO RAISE MONEY  
17 FOR THEMSELVES, THE STATE HAS TO TELL US WE CAN DO IT. SO MY  
18 JOB IS TO WORK THROUGH THE STATE LEGISLATURE THIS YEAR A BILL  
19 THAT WOULD GIVE M.T.C. THE AUTHORIZATION TO GO ASK VOTERS FOR,  
20 YOU KNOW, NEW REVENUES TO, AGAIN, SUPPORT TRANSIT OPERATIONS  
21 AND OTHER TRANSPORTATION PRIORITIES. AND THE CHARGE IS TO BE  
22 AS -- GET OUT OF THE LEGISLATURE WITH SOMETHING THAT'S AS  
23 FLEXIBLE -- THAT RETAINS FLEXIBILITY. WE REALLY WANT TO AVOID  
24 A LONG PROJECT LIST FROM THE LEGISLATURE. AND A BIG REASON FOR  
25 WANTING TO AVOID THAT IS BECAUSE WE ARE LOOKING AT SOMETHING



FEBRUARY 23, 2024

1 THAT IS GOING TO BE A MASSIVE STILL, AND IF COVID TAUGHT US  
2 ANYTHING, WE NEED THE FLEXIBILITY TO ADAPT. SO IT'S NOT THE  
3 RIGHT THING FOR THE BAY AREA. IT'S NOT THE RIGHT THING FOR  
4 VOTERS, AND IT'S CERTAINLY NOT THE RIGHT THING TO ASK FOR  
5 PEOPLE WHO ARE PUTTING THEIR OWN RESOURCES IN TO HAVE A  
6 PRESCRIBED PROJECT LIST FOR FILLING -- FOR CREATING -- YOU  
7 KNOW, FOR INVESTING IN A BIKE LANE HERE AND THEN IN 20 YEARS  
8 THAT'S -- THAT'S NOT NEEDED ANY MORE BUT WE'RE COMMITTING TO  
9 INVESTING IN THOSE PROJECTS. SO THAT'S THE CHARGE. AND A  
10 COUPLE OF REALLY IMPORTANT SORT OF UPDATES. WE ARE SO LUCKY  
11 THAT WHO IS GOING TO BE AUTHORIZING THE BILL -- NOT -- WHO IS  
12 AUTHORIZING THE BILL IS SENATOR SCOTT WEINER FROM SAN FRANCISCO.  
13 THE BILL IS SB-925, AND AFTER GETTING INPUT FROM YOU ALL, THE  
14 COMMISSION, AND A LOT OF OTHER STAKEHOLDERS, THE COMMISSION  
15 TOOK ACTION IN JANUARY TO APPROVE A FRAMEWORK FOR THIS  
16 REGIONAL MEASURE. I'M HAPPY TO DIG INTO THAT LATER. IT WILL  
17 TAKE A LONG TIME SO I AM NOT GOING TO TALK ABOUT IT YET.  
18 APPROVED A FRAMEWORK FOR THE MEASURE. AND SO WHAT WE ARE DOING  
19 NOW IS WE'RE TURNING THAT FRAMEWORK INTO LEGISLATIVE LANGUAGE,  
20 AND IT WILL BE AMENDED INTO THE -- INTO SB-925. HOPEFULLY AT  
21 SOME POINT AT THE END OF THIS MONTH TO EARLY NEXT MONTH. THEN,  
22 WE START GOING THROUGH POLICY COMMITTEES IN THE SENATE AND  
23 GOING THROUGH THE POLICY COMMITTEES, THAT'S REALLY WHEN WE'RE  
24 GOING TO NEED TO OR HOPE HAVE HAMMERED OUT SOME OF THE THORNY  
25 -- THE OUTSTANDING POLICY QUESTIONS INCLUDING SOME OF THE



FEBRUARY 23, 2024

1 REALLY THORNY POLICY QUESTIONS. AGAIN, LIKE -- TO WHAT DEGREE  
2 DOES A REGIONAL MEASURE NEED TO GUARANTEE THAT RESOURCES ARE  
3 AVAILABLE TO FILL THE TRANSIT OPERATING GAP? THE REASON THIS  
4 IS A THORNY QUESTION IS BECAUSE THE TRANSIT OPERATING GAP IS  
5 REALLY A HUGE AMOUNT, PERCENTAGE OF THE GAP IS REALLY AT BART  
6 AND MUNI, AND SO WHEN YOU LOOK AT WHO'S PAYING IN TO THE  
7 SYSTEM AND THAT OPERATING GAP -- TAKES UP A HUGE PORTION OF  
8 THE MEASURE, IT'S REALLY HARD FOR MEMBERS FROM THE NORTH BAY  
9 AND FROM THE SOUTH BAY TO FEEL CONFIDENT THAT THEY WANT TO BE  
10 ASKING THEIR VOTERS TO PUT IN RESOURCES IF THEIR VOTERS AREN'T  
11 GOING TO BE GETTING BENEFITS FROM THE MEASURE. AND SO THAT'S A  
12 POLICY AND A POLITICAL QUESTION WE NEED TO BE ABLE TO SORT OF  
13 WORK THROUGH RELATIVELY SOON. THAT WILL THEN INFORM SORT OF  
14 HOW DETAILED WE GET IN AN EXPENDITURE PLAN IN THE MEASURE AND  
15 THE AUTHORIZING LEGISLATION. AND SO THAT'S KIND OF THE FIRST  
16 THING I'D REALLY LIKE TO GET FEEDBACK FROM YOU ALL ON, TO WHAT  
17 DEGREE DO YOU THINK A MEASURE NEEDS TO -- LIKE, WHAT LEVEL OF  
18 CERTAINTY NEEDS TO BE PROVIDED AROUND TRANSIT OPERATING? AND  
19 THEN, WHAT ARE SOME THOUGHTS ON RETURN TO SOURCE AND HOW TO  
20 HELP SORT OF CRACK THAT NUT? AND THEN, THE OTHER BIG POLICY  
21 QUESTION THAT -- THERE ARE A LOT OF POLICY QUESTIONS, BUT THE  
22 BIG ONE I'D LIKE TO HEAR YOUR FEEDBACK ON TODAY IS AROUND  
23 HIGHWAY, HIGHWAY INVESTMENTS AND ONE OF THE QUESTIONS THAT THE  
24 COMMISSION CAME UP, ONE OF THE GOALS IS TO BE A CLIMATE-  
25 FRIENDLY MEASURE. AND THERE ARE -- AS YOU GUYS TALKED ABOUT



FEBRUARY 23, 2024

1 TODAY WITH NEXT GEN AND OTHER THINGS, THERE'S A QUESTION RIGHT  
2 NOW AROUND, HOW DO WE -- WHAT PARAMETERS SHOULD THERE BE  
3 AROUND HOW TO INVEST REVENUE MEASURE -- YOU KNOW, REVENUE  
4 MEASURE RESOURCES IN HIGHWAYS THAT CAN ENSURE IT IS A CLIMATE-  
5 FRIENDLY MEASURE? AND SO THAT COULD INCLUDE ANYTHING FROM  
6 SAYING IT -- HIGHWAY INVESTMENTS ARE OKAY AS LONG AS THEY'RE  
7 MANAGED. YOU KNOW, LIKE H.O.V. LANE. IT'S GOING TO BE A  
8 BENEFIT TO TRANSIT AND PEOPLE RIDING BUSES ON THE LANE.  
9 ANOTHER SORT OF OTHER OPTION WOULD BE HIGHWAY INVESTMENTS ARE  
10 OKAY SO LONG AS THEY'RE V.M.T.-NEUTRAL. AND YOU COULD GO ALL  
11 THE WAY NO HIGHWAY EXPANSION INVESTMENTS AT ALL. SO THAT'S THE  
12 RANGE THAT THE COMMISSION HAVE DISCUSSIONED AND SAID, YOU  
13 KNOW, WE NEED TO TABLE THIS AND GET MORE FEEDBACK FROM  
14 STAKEHOLDERS, FROM PEOPLE ON THE GROUND, AND THEN, WE NEED TO  
15 BRING IT BACK TO THE COMMISSION SO THEY CAN GIVE US GUIDANCE.  
16 SO THAT'S ALL I GOT TODAY. I'M HAPPY TO ANSWER QUESTIONS. AND  
17 AGAIN, I'M HAPPY TO TAKE YOUR GUIDANCE ON ANY AND ALL OF THE  
18 MEASURE. IF YOU CAN -- I REALLY AM SORT OF LOOKING NEAR TERM  
19 TO HAVE YOUR FEEDBACK ON THOSE TWO ITEMS TO HELP FORM SOME  
20 VERY TIME-SENSITIVE DISCUSSIONS.

21

22 **CHAIR, PAMELA CAMPOS:** THANK YOU SO MUCH. SO BEFORE WE GET INTO  
23 THE CONVERSATION, I JUST WANT TO LET Y'ALL KNOW THAT I WILL BE  
24 STARTING ON MY LEFT HAND AND THEN GOING AROUND THE ROOM. AND  
25 THREE QUESTIONS THAT I HEARD THAT WOULD LIKE TO BE ANSWERED



1 AND ADDRESSED ARE, WHAT LEVEL OF CERTAINTY NEEDS TO BE  
2 PROVIDED AROUND TRANSIT OPERATING? OUR THOUGHTS ABOUT HIGHWAY  
3 INVESTMENTS AND THE RANGE THAT THAT MIGHT LOOK LIKE AND OUR  
4 THOUGHTS ABOUT RETURN TO SOURCE. SO WITHOUT FURTHER ADO, LET'S  
5 START WITH COUNCILMEMBER LEVIN.

6

7 **ADINA LEVIN:** CAN YOU JUST DEFINE RETURN TO SOURCE, REMIND US  
8 WHAT THAT MEANS?

9

10 **CHAIR, PAMELA CAMPOS:** STAFF, PLEASE.

11

12 **GEORGIA GANN DOHRMANN:** SURE. THAT'S A GREAT QUESTION. I THINK  
13 THERE ARE A THOUSAND WAYS YOU CAN DEFINE IT. WHAT WE NEED TO  
14 BE ABLE TO BALANCE IS ENSURING THAT THERE IS BENEFIT PROVIDED  
15 TO THE PEOPLE WHO ARE PAYING INTO A MEASURE.

16

17 **CHAIR, PAMELA CAMPOS:** THANK YOU.

18

19 **ADINA LEVIN:** THANK YOU VERY MUCH FOR THE SUMMARY. YOU KNOW,  
20 REALLY GLAD TO SEE THAT THIS IS MOVING FORWARD AND THAT  
21 SENATOR WEINER IS LEADING ON THE BILL. AND OVERALL, THIS IS A  
22 REALLY GOOD DIRECTION. SPEAKING TO THE ISSUES THAT YOU HAD  
23 RAISED WITH TRANSIT OPERATIONS AND CERTAINTY, WHAT I WOULD SAY  
24 IS, HECK, YES. BRINGING BACK TO THE CONVERSATIONS THAT HAVE  
25 BEEN HAD ON THE TRANSIT 2050 + CONNECTED NETWORK PLAN, THERE





1 WAS REALLY STRONG SUPPORT FOR TRANSIT SERVICE AND BETTER  
2 CONNECTED, BETTER INTEGRATED TRANSIT SERVICE. EVEN IN THIS  
3 CONVERSATION THIS MORNING, AND THAT IS SOMETHING THAT HAS  
4 SHOWN UP IN POLLS WHERE PEOPLE, YOU KNOW, DON'T RESPOND AS  
5 WELL TO A MESSAGE OF SAYING, YOU KNOW, PREVENT CUTS. THEY  
6 REALLY WANT TO SEE THIS SYSTEM NOT ONLY MAINTAINED BUT  
7 IMPROVED AS A BASELINE AND SO BEING ABLE TO DELIVER THAT IS  
8 PART OF WHAT IS CORE TO VOTER EXPECTATIONS AS WELL AS OUR  
9 NEEDS AS A REGION FOR OUR CLIMATE GOALS, FOR OUR EQUITY GOALS,  
10 FOR OUR HOUSING GOALS TO BE THE REGION THAT WE WANT TO BE. YOU  
11 MENTIONED THE COMMUTE MODE SHARE, THE NUMBER OF PEOPLE WHO USE  
12 TRANSIT SOME OF THE TIME IS SIGNIFICANTLY HIGHER THAN THAT.  
13 AND THE NUMBER OF PEOPLE WHO SAY THEY WOULD USE TRANSIT MORE  
14 IF IT WERE BETTER FOR THEM IS ALSO HIGH. SO I THINK THAT IS A  
15 SIGN, THIS IS SOMETHING THAT IS ESSENTIAL TO NOT ONLY AVERT A  
16 CRISIS BUT TO GO IN THE DIRECTION WE WANT TO DO. SO YES. ON  
17 THE DISCUSSION OF RETURN TO SOURCE I HAVE A KIND OF NUANCED  
18 OPINION ABOUT THIS. ALSO, RELATING TO THE PREVIOUS TOPIC. SO  
19 WHERE THERE IS FUNDING FOR THINGS LIKE BIKE AND PED  
20 IMPROVEMENTS AND LOCAL STREETS AND ROADS, YOU KNOW, REPAIRING  
21 A POTHOLES, LIKE, EVERY POTHOLES ISN'T IN ONE EXACT LOCATION. SO  
22 SAYING THAT THERE SHOULD BE, YOU KNOW, ROAD REPAIR MONEY AND  
23 LOCAL STREET SAFETY MONEY, PROPORTIONAL TO THE POPULATION  
24 PAYING IN, SEEMS COMPLETELY REASONABLE. ACCOMPANIED BY  
25 POLICIES THAT ENSURE THAT IT IS SPENT, FOR EXAMPLE, ALONG THE



FEBRUARY 23, 2024

1 LINES OF COMPLETE STREETS AND, YOU KNOW, A NUMBER OF OUR  
2 COUNTY-BASED MEASURES HAVE POLICIES THAT HOPEFULLY WHEN WE GET  
3 TO THE CREATION OF THE MEASURE, EXPENDITURE PLAN AND THE  
4 POLICY ITSELF, WE WILL HAVE NOT JUST UNCONSTRAINED, YOU CAN DO  
5 A COMPLETELY UNSAFE BIKE LANE BUT, YOU KNOW, RETURN TO SOURCE,  
6 BUT WITH SOME POLICY GUIDANCE, THAT MAKES A TON OF SENSE. WHEN  
7 IT COMES TO PUBLIC TRANSPORTATION, THERE ARE A FEW CRITICAL  
8 CAVEATS THAT MAKE A PURELY RETURN TO SOURCE APPROACH NOT  
9 LOGICAL AND COUNTERPRODUCTIVE. ONE OF THEM IS ABOUT, IF WE  
10 WANT AN INTEGRATED SYSTEM AND WE SAY WE WILL FULLY DIVIDE UP  
11 THE MONEY BY AGENCY, WE WILL GET THE OUTCOMES THAT WE'VE SEEN  
12 OVER THE LAST FOUR TO FIVE DECADES WHERE WE TRY TO HAVE A FREE  
13 TRANSFER OR A BAY PASS AND THE AGENCY SAYS, WELL, IT'S MY  
14 MONEY. NO, IT'S MY MONEY. NO, IT'S MY MONEY. NO, WE DON'T WANT  
15 TO PARTICIPATE. IT'S 100% MY MONEY, I CAN SAY NO. AND THAT'S  
16 WHAT WE DON'T WANT TO HAVE. SO, LIKE, THAT'S NOT -- LIKE,  
17 THAT'S INCOMPATIBLE WITH THE GOALS THAT WE HAVE JUST BEEN  
18 EXPRESSING. THE OTHER THING THAT IS A CHALLENGE IS THAT, OUR  
19 REGIONAL SERVICES SERVE MULTIPLE COUNTIES, AND IF YOU SAY, FOR  
20 EXAMPLE, YOU KNOW, WITH THE SANTA CLARA COUNTY, ON THE ONE  
21 HAND, IT'S A LARGE PERCENT OF THE POPULATION, AND V.T.A., THE  
22 LOCAL AGENCY, IS NOT FACING A FISCAL CLIFF SO WHY PUT IN THE  
23 MONEY, V.T.A. IS ALSO SPONSORING A \$12 MILLION EXTENSION  
24 PROJECT TO BRING BART TO SILICON VALLEY AND IF BART DOES NOT  
25 HAVE SERVICE, YOU KNOW, THAT'S ALSO CLEARLY CONTRARY TO WHAT



FEBRUARY 23, 2024

1 EVEN SANTA CLARA COUNTY WANTS AND SAYING, OKAY, WELL, SANTA  
2 CLARA COUNTY HAS ENOUGH MONEY TO RUN BART SERVICE BUT THERE'S  
3 NOT ENOUGH MONEY TO RUN THE REST OF THE BART SERVICE, THAT'S  
4 ILLOGICAL. THAT'S NOT WHAT ANYONE WANTS. IT MUST BE SOMETHING  
5 THAT VOTERS BELIEVE IS FAIR SO THAT'S REALLY IMPORTANT, BUT  
6 THE WAY TO HANDLE THE TRANSIT HAVE THESE CAVEATS AT THAT IT  
7 MUST SUPPORT THE REGIONAL SERVICES WHERE YOU CAN'T, YOU KNOW,  
8 YOU CAN'T FULLY MAKE FUNDING FOR REGIONAL SERVICES LOCAL AND  
9 THEN EXPECT TO HAVE A REGIONAL SERVICE AND YOU CAN'T MAKE  
10 SYSTEM INTEGRATION LOCAL AND EXPECT TO HAVE AN INTEGRATED  
11 SERVICE. SO I DO NOT HAVE AN EXACT FORMULA, UNFORTUNATELY,  
12 GEORGIA, TO RECOMMEND. AND THIS IS NOT -- EVEN IF I DID THIS  
13 IT WOULD NOT BE THE FORUM TO DO THIS. THAT REALLY NEEDS A  
14 NUANCED APPROACH. ON THE HIGHWAY EXPANSION, THIS IS A -- WE  
15 NEED TO HAVE OUR FUNDING TO BE SUPPORTING THE CLIMATE GOALS.  
16 I'M HERE AS AN INDIVIDUAL BUT WITH NONPROFIT HATS AND ALSO AS  
17 AN INDIVIDUAL DO NOT SUPPORT HIGHWAY EXPANSION. AND LOOK AT  
18 EVEN IN THE COUNTY WHERE I LIVE IN, WE HAD A MANAGED LANE  
19 PROJECT THAT DID DO EXPANSION AND WE'RE ALSO SEEING HOW  
20 CALTRAIN RECOVERING RIDERSHIP -- THAT WAS A CORRIDOR THAT HAD  
21 REALLY ROBUST TRANSIT. AND BY MAKING IT EASIER TO DRIVE,  
22 CALTRAIN RIDERSHIP IS GROWING GRADUALLY. DID WE INVEST IN A  
23 PROJECT THAT MAKES IT MORE CONVENIENT TO DRIVE AND HAS BEEN  
24 DISCOURAGING THE TRANSIT USE? SO I DON'T THINK WE SHOULD BE  
25 SPENDING THE MONEY IN WIDENING THE HIGHWAYS BECAUSE IT'S



FEBRUARY 23, 2024

1 COUNTERPRODUCTIVE TO OUR OTHER GOALS. I THINK AT THE END OF  
2 THE DAY THERE WILL BE NUANCES SO IF THERE WILL BE A HIGHWAY  
3 THAT WILL BE UNDER THE WATER, WILL THEY ADDRESS IT AT THE END  
4 OF THE DAY, QUITE POSSIBLY. BUT THE PRINCIPLE SHOULD BE  
5 CLIMATE-FRIENDLY. LET'S NOT HAVE COUNTERPRODUCTIVE  
6 INVESTMENTS. THANKS.

7

8 **SPEAKER:** THANK YOU THROUGH THE CHAIR.

9

10 **GEORGIA GANN DOHRMANN:** SOMETHING I HAVE BEEN SPENDING AN  
11 ENORMOUS AMOUNT OF TIME. THE COMMITTEE'S DIRECTION AROUND THIS  
12 BILL HAS ALSO BEEN VERY CLEAR THAT THEY NEED TO MAKE SURE THAT  
13 IF THEY'RE RUNNING A MEASURE THAT IS -- LIKE, THE PRIMARY GOAL  
14 IS TO SUPPORT AND SUSTAIN TRANSIT, THEY NEED TO MAKE SURE THAT  
15 THERE IS ACCOUNTABILITY IN THE MEASURE TO ENSURE THAT TRANSIT  
16 -- THAT CUSTOMERS AND RIDERS ARE EXPERIENCING -- HAVING A  
17 BETTER CUSTOMER EXPERIENCE, HAVING A BETTER RIDER EXPERIENCE.  
18 AND SO THE PIECE OF THAT IS -- THE DIRECTION THEY ENDED UP  
19 GIVING WAS THEY HAD A ROBUST DISCUSSION ABOUT WHAT IS THE  
20 RIGHT POLICY THAT SHOULD BE INCLUDED IN STATE-LEVEL  
21 LEGISLATION TO ENCOURAGE THAT, YOU KNOW, BETTER EXPERIENCE ON  
22 THE GROUND? AND THEY DISCUSS EVERYTHING FROM -- SHOULD WE TALK  
23 ABOUT CONSOLIDATION TO, YOU KNOW, SHOULD WE FOCUS MORE ON  
24 STATE MANDATES RELATED TO COORDINATION AND REALLY BUILDING ON  
25 THE REGIONAL NETWORK MANAGEMENT WORK THAT THE COMMISSION HAS



FEBRUARY 23, 2024

1 BEEN ENGAGED ON, TRANSIT OPERATORS AND THAT THIS BODY HAS BEEN  
2 INFORMING. THEIR DIRECTION WAS, DO NOT LET THE PERFECT BE THE  
3 ENEMY OF THE GOOD AROUND JUST ACKNOWLEDGING THAT THE POLITICS,  
4 THE PRACTICAL QUESTIONS AND THE TECHNICAL QUESTIONS AROUND  
5 HAVING LESS THAN 27 TRANSIT AGENCIES IS SOMETHING THAT IS  
6 GOING TO TAKE A LONG TIME TO WORK OUT. AND SO INSTEAD, FOCUS  
7 ON IMPROVING DOING THINGS THAT WE NEED TO STRENGTHEN M.T.C.'S  
8 AUTHORITY, TO IMPROVE THE CUSTOMER EXPERIENCE LIKE, TODAY,  
9 TOMORROW, THE NEXT DAY, ACKNOWLEDGING THAT WILL REQUIRE AN  
10 INSANE NUMBER OF BUSINESS ROLES AND A LOT OF SAUSAGE MAKING ON  
11 THE BACK END BUT THEN ON THE FRONT END FOR THE CUSTOMER, YOU  
12 KNOW, IT COULD BE A BETTER EXPERIENCE. THEIR DIRECTION WAS  
13 ALSO -- AND SO THAT'S WHAT THEY'RE HOPING TO FOCUS ON AT THE  
14 STATE LEVEL. THAT DOES NOT PRECLUDE ONGOING CONVERSATIONS AT  
15 THE LOCAL LEVEL AROUND, AGAIN, LIKE, WHAT IS NEEDED TO BEST  
16 SERVE RIDERS, AND I THINK THAT'S JUST ANOTHER F.Y. I. OF --  
17 AND I'M HAPPY TO GET FEEDBACK ON AS WELL. LASTLY -- I'M TAKING  
18 NOTES ON MY COMPUTER. I'M NOT DOING ANYTHING DIFFERENT. THAT'S  
19 WHAT I'M DOING ON MY COMPUTER. ALL RIGHT.

20

21 **CHAIR, PAMELA CAMPOS:** THANK YOU. I DO WANT TO REMIND OUR  
22 COUNCIL THAT THERE IS ANOTHER AGENDA ITEM THAT IS ALSO VERY  
23 IMPORTANT TO GET OUR THOUGHTS ON. SO IF EVERYONE WOULD LIKE  
24 THE CHANCE TO SPEAK AND END THIS MEETING IN A TIMELY MANNER, I



FEBRUARY 23, 2024

1 HOPE WE CAN KEEP OUR COMMENTS DOWN TO TWO MINUTES. NEXT IS  
2 COUNCILMEMBER BORDEN.

3

4 **CLERK, MARTHA SILVER:** CAN I --

5

6 **SPEAKER:** CAN I TALK ABOUT THE LAST THING.

7

8 **ADINA LEVIN:** STRENGTHENING M.T.C.'S MANAGEMENT ROLE, THANK  
9 YOU.

10

11 **CHAIR, PAMELA CAMPOS:** THANK YOU.

12

13 **GABRIEL BORDEN:** NOT MANY COMMENTS FROM ME. FUNDING ONGOING  
14 OPERATIONS IS PARAMOUNT AND CRITICAL AND WE NEED TO SHOW THE  
15 POPULOUS WE'RE WORKING TO DO THAT WITH THIS MEASURE. AND THEN  
16 ON HIGHWAY EXPANSION, I AGREE THAT REALLY SHOULD ONLY BE  
17 PRIORITIZED, IF WE'RE GOING TO PRIORITIZE HIGHWAY EXPANSION AT  
18 ALL, THEN IT SHOULD BE CLIMATE-POSITIVE EXPANSION PROJECTS.

19

20 **CHAIR, PAMELA CAMPOS:** THANK YOU. COUNCILMEMBER PARKER.

21

22 **JOHNNY PARKER:** IF WE ARE TALKING ABOUT IMPROVING  
23 INFRASTRUCTURE FOR TODAY AS OPPOSED TO IN THE FUTURE, THEN WE  
24 SHOULDN'T REALLY BE CONCERNED WITH CONSOLIDATION AND ALL THAT  
25 STUFF. IT'S SO COMPLEX WITH ALL THESE DIFFERENT AGENCIES THAT



FEBRUARY 23, 2024

1 WE HAVE. THAT'S GOING TO TAKE A LONG TIME. BUT WE DO WANT TO  
2 SUPPORT PUBLIC TRANSIT AND ONE OF THE WAYS WE CAN SUPPORT  
3 PUBLIC TRANSIT IS BY GIVING RIDERS WHAT THEY'VE BEEN ASKING  
4 FOR, WHICH IS DEPENDABILITY, SECURITY, SAFETY, AND JUST MORE -  
5 - MORE OPPORTUNITIES TO PARTICIPATE. YOU KNOW, WHEN IS THIS  
6 COMING TO OTHER CITIES OR OTHER COUNTIES? THAT'S THE ONLY  
7 COMMENTS THAT I HAVE.

8

9 **CHAIR, PAMELA CAMPOS:** THANK YOU. COUNCILMEMBER RHOADS.

10

11 **JEFFREY RHOADS:** GOT A FEW ISSUES, I GUESS, THAT I'D LIKE TO  
12 SHARE. FIRST OFF, WITH RESPECT TO BENEFIT TO PEOPLE WHO ARE  
13 PAYING FOR THE MEASURE, WE NEED TO RECOGNIZE THAT THERE'S A  
14 KIND OF DICHOTOMY IN TERMS OF OUR SETTLEMENT PATTERN IN THE  
15 REGION AND THAT THOSE OF US WHO ARE TRANSIT DEPENDENT AND USE  
16 TRANSPORTATION -- PUBLIC TRANSPORTATION TEND TO BE IN THE CORE  
17 OF THE REGION. AND THOSE OF US WHO ARE ROADWAY RELIANT TEND TO  
18 BE ON THE PERIMETER OF THE RENAL AND IF WE EXPECT TO HAVE  
19 SUPPORT OF THOSE ON THE PERIMETER, WE NEED TO BE REALISTIC  
20 ABOUT THAT. AND THAT SORT OF GOES INTO A LITTLE BIT ABOUT  
21 HIGHWAY INVESTMENTS. I THINK THAT THE V.M.T.-NEUTRAL ASPECT IS  
22 THE OBJECTIVE, BUT CERTAINLY THAT'S LAND USE DRIVEN, AND I  
23 WOULD SUGGEST THERE ARE CONNECTIVITY ISSUES THAT NEED TO BE  
24 ADDRESSED IN TERMS OF OUR REGIONAL NETWORK. THERE ARE MISSING  
25 PIECES THAT LINK THIS REGIONAL NETWORK TOGETHER. OUR ROADWAY



FEBRUARY 23, 2024

1 NETWORK IS NOT THE ENEMY. IT IS A KEY PART OF OUR REGIONAL  
2 TRANSPORTATION NETWORK, AND WE NEED TO BE THOUGHTFUL AND  
3 COGNIZANT OF THAT AND RECOGNIZE IF WE WANT THE SUPPORT OF  
4 THOSE WHO LIVE ON THE PERIMETER OF THE REGION, WE NEED TO  
5 ADDRESS THEIR NEEDS AS WELL. THE OTHER THING I THINK I HAVEN'T  
6 HEARD BUT I THINK IS REALLY CRITICAL IS A COMMITMENT TO  
7 DEVELOPMENT -- CONTINUED DEVELOPMENT OF OUR ACTIVE  
8 TRANSPORTATION NETWORKS. AND THE ISSUE THERE IS IF WE WANT TO  
9 SUPPORT TRANSIT, WE WANT TO SUPPORT HIGHER DENSITY LAND USE,  
10 WE NEED TO THINK IN TERMS OF OUR ACTIVE TRANSPORTATION  
11 NETWORKS AS BEING PART OF THIS OVERALL PICTURE. AND  
12 ULTIMATELY, AT THE END OF THE DAY, THAT'S SOMETHING I THINK WE  
13 SHOULD FOCUS ON AS WELL. THANK YOU.

14

15 **CHAIR, PAMELA CAMPOS:** THANK YOU. COUNCILMEMBER GLASER.

16

17 **GERRY GLASER:** WE'LL GET THERE. PREVIOUS LIFE, 10 YEARS AGO, I  
18 WORKED ON A CLIMATE ACTION PLAN IN SUNNYVALE, AND 70% OF  
19 GREENHOUSE CAME. WHERE I LIVE NOW 70% COMES FROM  
20 TRANSPORTATION. COINCIDENTALLY, RECENTLY, STARTED SITTING ON  
21 THE ADVISORY COUNTY FOR SONOMA TRANSPORTATION AUTHORITY AND  
22 MEASURE M IS WHAT WE MONITOR. IT IS A QUARTER CENT TAX THAT  
23 GOES TO TRANSPORTATION AND IT WAS VERY SPECIFIC AS TO WHERE IT  
24 WAS SPENT. MORE THAN HALF OF IT WAS SPENT ON HIGHWAY 101 SO  
25 WE'D GET MUCH BETTER HIGHWAYS. NOW IT'S SIX LANES WIDE AND





FEBRUARY 23, 2024

1 GOES UPWARDS OF FIVE MILES PER HOUR DURING COMMUTE TIME. CAN  
2 YOU IMAGINE HALF A MILLION PEOPLE HAVING THAT HIGHWAY  
3 EXPANDED. STAFF MADE THE NEXT QUARTER CENT TAX, THEY WEREN'T  
4 SO SPECIFIC ABOUT WHERE THE MONEY WOULD BE SPENT. SO AS MUCH  
5 AS POSSIBLE, FLEXIBLE, BECAUSE THE NEEDS THAT WE HAVE CHANGE  
6 AND OUR EXPERIENCE TELLS US THAT, OH, OUR ASSUMPTION WAS  
7 WRONG, WE SHOULD DO SOMETHING DIFFERENT. I WOULD GO TOWARDS  
8 TRANSPORTATION. IF WE DO ANYTHING WITH THE HIGHWAYS -- AND  
9 THIS IS THE RESULT OF NOW RIDING ON PUBLIC TRANSIT, I CATCH  
10 THE EXPRESS BUS AND HE GETS TO GO FIVE MILES AN HOUR, TOO,  
11 BECAUSE HE'S IN THE EXPRESS LANE. IF WE ARE GOING TO USE OUR  
12 HIGHWAYS INTELLIGENTLY, ONE OF THOSE LANES NEEDS TO BE USED  
13 FOR HIGHWAY TRANSIT AND ANYONE THAT SATURATED THEIR VEHICLE.  
14 THAT'S NOT SO IT'S -- SO IT'S PUBLIC TRANSIT SO THOSE LANES  
15 RUN AT SPEED. THAT WILL IMPROVE OUR SITUATION AND WE'LL HAVE  
16 PUBLIC TRANSIT WHICH WILL THEN BE ATTRACTED BECAUSE IT WILL DO  
17 BETTER THAN RIDING IN A CAR. ONE OF THE REASONS I TAKE THE  
18 FERRY AND THE TRAIN WHEN I CAN WHEN THEY HAVE SCHEDULES THAT  
19 WORK IS BECAUSE I DON'T GET STUCK IN THE TRAFFIC BECAUSE THEY  
20 HAVE THEIR OWN ROADWAY. THOSE ARE THE MAJOR THINGS THAT I'M  
21 LOOKING AT. YOU BROUGHT UP THE FLEXIBILITY. FOCUS ON THE  
22 FLEXIBILITY. THAT'S WHERE IT SHOULD BE. DOES THE MONEY GO BACK  
23 TO WHOEVER GAVE YOU THE MONEY? YEARS AGO WE VOTED ON SOMETHING  
24 IN CALIFORNIA WHICH IS A STUPID IDEA. WE TAXED PEOPLE AND  
25 THEIR CARS AND SAID, OH, YEAH, WE HAVE TO SPEND IT ON



FEBRUARY 23, 2024

1 ROADWAYS. WE SHOULD HAVE SPENT IT ON TRANSIT. IF WE HAD WE  
2 WOULDN'T HAVE SO MANY ROADWAYS.

3

4 **CHAIR, PAMELA CAMPOS:** THANK YOU. COUNCILMEMBER SCOTT.

5

6 **TERRY SCOTT:** MY COMMENTS WILL BE RELATIVELY BRIEF. I THINK  
7 IT'S IMPORTANT WE SPEND THE HIGHEST -- WE SPEND THE DOLLARS  
8 THAT WE'RE TALKING ABOUT IN SB-925 SO HAVE THE HIGHEST NUMBER  
9 OF RIDERS AND USERS AND UNFORTUNATELY, THAT IS THE HIGHWAY  
10 SYSTEM. AND WE DO NEED TO AVOID PROBLEMS WITH THE  
11 DISINTEGRATION, IF YOU WILL, OF THE EXISTING SYSTEMS. THEY  
12 NEED TO BE MAINTAINED PROPERLY PRIMARILY FOR SAFETY USES, NOT  
13 NECESSARILY FOR DECREASE TIME AND TRAVEL. BUT HIGHWAY  
14 MAINTENANCE SHOULD BE FOR SAFETY, NOT NECESSARILY FOR  
15 EXPANSION. AND I AGREE THAT EXPANSION IS -- SHOULD BE  
16 SECONDARY IN OUR THINKING. I WOULD ALSO -- OBVIOUSLY, I'D LIKE  
17 TO ENCOURAGE THOSE OPPORTUNITIES FOR -- TO INCREASE BICYCLE  
18 WALKING LANES, THINGS LIKE THAT, THAT DON'T REQUIRE MOTORIZED  
19 VEHICLES AND OBVIOUSLY DON'T GENERATE THE -- HOW I GUESS IS  
20 WHAT WE WANT TO AVOID. THE IMPORTANT THING IS WE NEED TO  
21 BENEFIT THE VAST MAJORITY OF USERS AS MUCH AS WE WANT TO  
22 INCREASE OTHER FORMS AND I AGREE WITH THE PREVIOUS SPEAKER  
23 THAT I ENJOY TAKING THE FERRY. I FIND THE BENEFITS ARE MANY.  
24 NUMBER ONE, YOU'RE NOT DEALING WITH THE TRAFFIC. NUMBER TWO,  
25 YOU'RE NOT DEALING WITH EXPENSIVE OR NONAVAILABLE PARKING WHEN



FEBRUARY 23, 2024

1 YOU ARRIVE, PARTICULARLY IN SAN FRANCISCO AND OTHER LARGE  
2 METROPOLITAN AREAS. BUT IT'S RELAXING. IT'S -- YOU CAN CLEAR  
3 YOUR MIND. YOU CAN WORK, ETC. AND SO FORTH. AND IT DOES TAKE A  
4 LITTLE LONGER, BOTTOM LINE. I HAVE TO DRIVE 18 MILES TO THE  
5 FERRY IN VALLEJO AND THEN IT'S AN HOUR TO GET TO SAN FRANCISCO  
6 AND THEN 15 TO 20-MINUTE WALK TO GET TO THE BUILDING BUT IT'S  
7 WORTH IT AND IT KEEPS -- I THINK IT HELPS KEEP US HEALTHY AND  
8 SAFE AND THAT'S THE KEY -- A KEY CONSIDERATION IS WE HAVE TO  
9 PUT SAFETY FIRST AND WE HAVE TO DEAL WITH WHAT IS AVAILABLE TO  
10 THE VAST MAJORITY OF OUR USERS AND RIDERS. AND AS LONG AS WE  
11 DO THAT, I THINK WE'RE EFFECTIVELY UTILIZING THE FUNDING THAT  
12 IS AVAILABLE. THAT'S IT.

13

14 **CHAIR, PAMELA CAMPOS:** THANK YOU. COUNCILMEMBER PIERCE.

15

16 **PHILLIP PIERCE:** THANKS FOR THIS. TWO QUICK THINGS. IS THERE A  
17 WAY WE CAN GET UPDATED WHEN THIS BILL IS GOING THROUGH VARIOUS  
18 COMMITTEES SO THOSE THAT WANT TO COMMENT ON IT PUBLICLY CAN DO  
19 SO? AND THEN SECOND, DO WE -- I DON'T KNOW IF WE'VE DONE THIS  
20 BEFORE. DOES THE COUNCIL EVER ENDORSE THINGS LIKE THIS AS IT  
21 GOES THROUGH THE PROCESS? DID WE EVER PUT THAT TO A VOTE AND  
22 SAY PUT OUR NAMES ON SOMETHING LIKE THAT?

23



FEBRUARY 23, 2024

1 **SPEAKER:** I THINK THERE'S PRECEDENT WITH THAT AND I DON'T SEE  
2 ANY ISSUES PUTTING THE MOTION TOGETHER AND SUPPORTING AN ITEM  
3 LIKE THIS.

4  
5 **GEORGIA GANN DOHRMANN:** YEAH. I'LL JUST SHARE ON THE PRECEDENT  
6 ON -- SORRY -- THROUGH THE CHAIR -- ON THE PRECEDENT THAT I'VE  
7 DEFINITELY SEEN AT LEAST A COUPLE TIMES A POLICY ADVISORY  
8 COMMISSION TAKE A POSITION ON A BILL. THAT'S ALSO PRETTY  
9 ROUTINE TO HAVE THE POLICY ADVISORY COUNCIL PROVIDE  
10 RECOMMENDATIONS OR EVEN LIKE ENDORSEMENTS TO THE LEGISLATION  
11 COMMITTEE AND SAY, I THINK YOU SHOULD ENDORSE THIS BILL. IN  
12 THIS CASE, M.T.C.'S SPONSORING THE BILL. SO NOT AS NECESSARY.  
13 BUT THAT'S -- THAT'S A TYPICAL APPROACH.

14  
15 **CHAIR, PAMELA CAMPOS:** THANK YOU. COUNCILMEMBER KINMAN.

16  
17 **RANDI KINMAN:** THANK YOU. YES, BEEFING UP NETWORK MANAGEMENT.  
18 YES TO MAKING THIS AS FLEXIBLE AS WE CAN. AND YES TO MEETING  
19 PEOPLE WHERE THEY ARE AND MEETING THEIR SAFETY CONCERNS. AND  
20 FOR SOME PEOPLE THAT LIVE ON A HIGHWAY WHERE THEIR DRIVEWAY  
21 EXITS OUT ON THE HIGHWAY, AS ONE COMMISSIONER POINTED OUT,  
22 EXPANSION OF THAT HIGHWAY IS A NECESSARY SAFETY MEASURE. IT'S  
23 ALSO A NECESSARY MEASURE IF YOU WANT TO GET TRANSIT ON THAT  
24 PARTICULAR ROAD OR IF YOU WANT TO DECREASE THE NUMBER OF  
25 BICYCLE ACCIDENTS THAT ARE ALREADY OCCURRING ON THAT ROAD AND



FEBRUARY 23, 2024

1 MAKE PEDESTRIAN SAFETY A LITTLE BIT EASIER TO BE VIABLE THERE.  
2 JUST AS MEETING SOMEBODY IN DOWNTOWN SAN FRANCISCO, AND THEIR  
3 SAFETY CONCERNS WILL BE DIFFERENT. MEETING SOMEBODY IN MY  
4 NEIGHBORHOOD IS GOING TO BE FIXING THE DARN CORNER WHERE  
5 PEOPLE KEEP GETTING HIT NO MATTER WHAT WE DO. AND THERE'S A  
6 SIGNALIZED INTERSECTION THERE. SO I'M AT A LOSS AS TO WHAT I  
7 CAN DO THERE. BUT I THINK THAT MEETING PEOPLE WHERE THEY ARE  
8 AND BEING ABLE TO HAVE A VARIETY OF WAYS THAT WE CAN SUPPLY  
9 THEM WITH THE IDEA THEY ARE GETTING THEIR MONEYS WORTH. EVERY  
10 COUNTY, EVERY JURISDICTION NEEDS TO KNOW THAT THEY ARE  
11 PERSONALLY GOING TO GET SOMETHING OUT OF THIS, THAT THEY'RE  
12 NOT GETTING SHORTCHANGED, THAT, YES, THE BULK OF THE MONEY  
13 GOES TO WHERE THE BULK OF THE PEOPLE ARE, BUT THEY'RE NOT  
14 GOING TO GET SHORTCHANGED JUST BECAUSE THEY'RE IN NAPA COUNTY  
15 OR SONOMA OR, YOU KNOW, WHERE ALL OF THE PEOPLE WHO ARE PAYING  
16 FOR AND GETTING THE BENEFIT DOWN IN SANTA CLARA COUNTY ARE  
17 DRIVING THROUGH THEIR LAND AND PROPERTY ON OUR SUMMER JAUNTS.  
18 SO THANK YOU.

19

20 **CHAIR, PAMELA CAMPOS:** THANK YOU. COUNCILMEMBER HANKERSON.

21

22 **DWAYNE HANKERSON:** I JUST HAVE A FEW COMMENTS. THANK YOU FOR  
23 HELPING ME TO UNDERSTAND HOW THE MONEY IS ALLOCATED AND THE  
24 PRIORITIES. ONE THING I DO WANT TO SAY -- AND THIS IS MY  
25 COMMENT. I THINK THAT BEFORE WE -- LIKE, I KNOW THE BALLOT



FEBRUARY 23, 2024

1 MEASURE IS SOMETHING THAT WE'RE WORKING ON AND IF WE WANT TO  
2 PROPOSE, BUT HAVE WE DONE EVERYTHING WE CAN DO TO MAKE SURE  
3 THAT THE SAFETY IS THERE WHERE WE ARE NOW? SOME OF THE REASONS  
4 WHY I DON'T WANT TO RIDE ON A BART, I'M A SENIOR NOW AND I'M  
5 STILL AFRAID OF COVID. SO IT'S LIKE, WHAT IS BEING DONE TO  
6 HELP THAT SITUATION WHERE I DON'T HAVE THAT FEAR TO GET ON  
7 PUBLIC TRANSIT? ANOTHER ONE IS THE RETURN TO SOURCE. I LIVE IN  
8 SOLANO COUNTY, AND I KNOW THAT WE'RE TRYING TO MAKE  
9 TRANSPORTATION BETTER AND WE'RE TRYING TO MAKE IT A REGIONAL  
10 APPROACH BUT WE DON'T GET THE SAME CUSTOMER SERVICE AND THE  
11 SAME RESOURCES THAT THEY GET IN THE BAY AREA. LIKE, WE -- THE  
12 BUS MIGHT COME. [LAUGHTER] YOU KNOW, ONE THING WAS TO GET FROM  
13 ONE POINT TO THE OTHER. NO, IT'S NOT ONLY GET ONE POINT TO THE  
14 OTHER. IT'S TO GET FROM ONE POINT TO THE OTHER AND IF I DO IT  
15 THE WAY THAT THE SCHEDULE IS TO MAKE IT TO MY JOB ON TIME SO  
16 THEY ARE NOT HARASSING ME AND I DON'T LOSE MY INCOME. LIKE, TO  
17 ME, THOSE ARE BASIC THINGS. AND THE OTHER THING IS THE  
18 ACCOUNTABILITY. LIKE, IF WE DIDN'T DO EVERYTHING THAT WE'RE  
19 SUPPOSED TO DO OR THAT WE CAN DO TO TRY TO BRING THE RESOURCES  
20 THAT WE NEED TO THE TABLE AND THEN WE PUT A BALLOT MEASURE OUT  
21 THERE, I FEEL I WORK MY WHOLE LIFE I WORK AND THE NEXT IS YOU  
22 TAX ME. I USE MYSELF BECAUSE I KNOW A LOT OF PEOPLE MIGHT FEEL  
23 THE SAME WAY. AND WE PUT BALLOT MEASURES ON TOP OF BALLOT  
24 MEASURES ON TOP OF BALLOT MEASURES. IF YOU LOOK AT IT FROM  
25 MAYBE 1970 TO 2020, HOW MUCH OF A PERCENTAGE HAVE WE TAKEN



FEBRUARY 23, 2024

1 FROM THE PUBLIC FOR THESE RESOURCES AND WE STILL CAN'T PROVIDE  
2 WHAT WE SAY WE'RE GOING TO PROVIDE? AND THANK YOU FOR  
3 LISTENING TO ME AND THANK YOU FOR YOUR PRESENTATION.

4

5 **CHAIR, PAMELA CAMPOS:** THANK YOU. COUNCILMEMBER ORANTES.

6

7 **GABRIELA ORANTES:** I THINK THAT THE LAST COMMENT RESONATES TO  
8 ME. I AM THINKING OF THE NAVARRO NATIVES FROM THEN ON THERE'S  
9 BEEN CONSTRUCTION. AND ON THE HIGHWAYS. AND SO I'M GLAD TO  
10 HEAR THE CONVERSATION AROUND THE FLEXIBILITY OF THE FUNDS AND  
11 NOT TO LIMIT IT TO HIGHWAY -- LIKE ONE PROJECT, ONE KIND OF  
12 PARTICULAR PROJECT. BUT I DO -- I DO GET CONCERNED OF HOW MANY  
13 FOLKS ARE FEELING SIMILAR THAT ANOTHER TAX, ANOTHER TAX,  
14 HOWEVER, THIS IS SUCH A VITAL PUBLIC GOOD WHEN IT COMES TO  
15 ADDRESSING TRANSPORTATION. AND I GUESS I HAVE KIND OF MORE  
16 NARRATIVE CONCERNS, NOT NECESSARILY SPECIFIC TO THE POLICY.  
17 BUT I THINK JUST -- I DON'T KNOW THERE WAS ANYTHING SPECIFIC  
18 BUT TALKING, GEORGIA, RIGHT? AS YOU WERE PRESENTING TO US I  
19 WAS THINKING, HOW IS THIS -- HOW IS THIS DIRECTLY IMPACT -- IF  
20 YOU'RE TALKING SOMEONE ON THE STREETS OF HOW THIS IS GOING TO  
21 DIRECTLY IMPACT THEM AND I AM THINKING OF COMMUNITIES IN  
22 SONOMA COUNTY, LIKE, WHAT COULD BE SOMETHING THAT I CAN MAKE  
23 IT SO THAT IT'S RELATABLE? I'M NOT SURE I'M THERE YET. AND  
24 WHEN JOHNNY WAS TALKING ABOUT SOME OF THE PROJECTS, THINGS, IT  
25 MADE ME THINK ABOUT WHAT IS LOW-HANGING FRUIT, LIKE, DO WE



FEBRUARY 23, 2024

1 HAVE THE FLEXIBILITY TO INJECT, LIKE, MANDATES? YOU WERE  
2 TALKING ABOUT MANDATES OF POTENTIALLY -- MANDATES OF HOW TO  
3 USE THE FUNDS. IF IT'S -- SO THAT IT'S NOT JURISDICTIONS  
4 FEELING LIKE, OH, THIS IS JUST MY MONEY. I'M NOT GOING TO  
5 SHARE IT TO A REGIONAL PROJECT. BUT IF THERE'S MANDATES THAT  
6 ADDRESS LOW-HANGING FRUIT OF, WELL, IF YOU ADDRESS X AND X --  
7 I'M JUST GOING TO PUT THIS OUT THERE. LIKE, BIKE PATHS AROUND  
8 THIS CORRIDOR, LET'S SAY, THEN THAT GIVES YOU THE FLEXIBILITY  
9 TO THEN DO WHATEVER YOU WANT WITH THESE FUNDS. AS LONG AS IT'S  
10 CONTRIBUTING TO A GENERAL LIST OF LOW-HANGING FRUIT THAT WOULD  
11 REALLY MAKE IT RELEVANT AND NOT, LIKE, 10 YEARS DOWN THE LINE  
12 WE'RE GOING TO SEE THE IMPACT BUT ACTUALLY SOMETHING THAT IS  
13 RELEVANT NOW. AND I DON'T KNOW IF THAT MAKES SENSE. I'M JUST  
14 TRYING TO FIGURE OUT HOW THIS CAN MAKE SENSE TO JUST THE  
15 COMMON PERSON OF -- SO WE'RE NOT FEELING LIKE THESE ROADS,  
16 THESE HIGHWAYS THAT ARE BEING FIXED AND EXPANDED, IT'S BEEN  
17 YEARS AND YEARS. IT'S ONE SECTION. AND AS SOON AS THAT'S DONE,  
18 JUST A MILE UP, IT'S STARTING ALL OVER AGAIN. SO THE TRAFFIC  
19 NEVER ENDS AND THE CONSTRUCTION NEVER ENDS. SO IT JUST FEELS  
20 LIKE IT'S NEVER ENDING. I DON'T THINK THAT KIND OF SITUATION  
21 HELPS THE EFFORTS OF THIS KIND OF MEASURE IN THE LONG RUN. SO  
22 YEAH.

23

24 **CHAIR, PAMELA CAMPOS:** THANK YOU. ZACK.

25





FEBRUARY 23, 2024

1 **ZACK DEUTSCH-GROSS:** SO WE CAN STICK WITH THAT. I APPRECIATE  
2 EVERYBODY ELSE'S COMMENTS. IT'S REALLY KIND OF THOUGHT  
3 PROVOKING AND KIND OF AGREE ON THE ASPECT. THIS IS A 30-YEAR  
4 MEASURE AND WE HAVE A DIVERSE SET OF NEEDS IN THE AREA. WHAT  
5 ABOUT FLEXIBILITY WITH GUARDRAILS? WHAT OTHER PRIORITIES --  
6 WHAT ARE THE PRIORITIES WE KNOW WE STATED, WHETHER IT'S  
7 TRANSIT OPERATIONS, WHETHER IT'S SAFETY, WHETHER IT'S MEETING  
8 CLIMATE EQUITY GOALS, THAT WE CAN ENSURE THAT M.T.C. HAS  
9 FLEXIBILITY TO SUPPORT THE PROJECTS WE NEED BUT ALSO KNOWING,  
10 LIKE, VOTERS WANT TO SEE WHAT THEY'RE VOTING FOR. THEY WANT TO  
11 SEE WHAT THEY'RE GETTING FROM THESE TAXES, TO GABBY'S POINT.  
12 SO I THINK IT'S REALLY IMPORTANT THROUGHOUT AUTHORIZING  
13 LEGISLATION WE CAN STILL PAINT A PICTURE THAT MAKES M.T.C. AND  
14 THE REGION FEEL ACCOUNTABILITY TO VOTERS AND ACCOUNTABILITY TO  
15 THE TOP PRIORITIES TO VOTERS AND TO FOLKS ON THIS COUNCIL. AND  
16 SO I THINK SOMETHING -- I THINK THE HIGHWAY EXPANSION IS THE  
17 ELEPHANT IN THE ROOM. THE COST OF THAT WOULD TAKE AWAY FROM A  
18 LOT OF THESE OTHER PRIORITIES. I THINK THERE IS A NEED FOR US  
19 TO LOOK WHAT DOES ACCOUNTABILITY LOOK LIKE THERE? YES, I THINK  
20 HIGHWAY EXPANSION ISN'T THE ONLY WAY TO MAKE SURE THAT WE'RE  
21 GETTING THAT RETURN TO SOURCE. I THINK WE'RE TALKING ABOUT  
22 SAFER STREETS, TALKING ABOUT FILLING POTHOLES, WHEN WE'RE  
23 TALKING ABOUT CLIMATE ADAPTATION, THERE'S A LOT OF THINGS THAT  
24 I'M HEARING, FOLKS IN THE NORTH BAY AND THE SOUTH BAY NEED.  
25 AND I THINK THOSE THINGS ARE ESSENTIAL TO PUT IN THE MEASURE.



FEBRUARY 23, 2024

1 AND I THINK WE WANT ALL THOSE THINGS AND WE WANT ENOUGH MONEY  
2 SO TRANSIT CAN BE IMPROVED WHICH DEPENDS ON FIXING AND  
3 MAINTAINING THE EXISTING SYSTEM AND THEN MANDATING IMPROVEMENT  
4 AND ACCOUNTABILITY. THAT'S THE MEASURE RIGHT THERE. SO I THINK  
5 WE NEED TO PRIORITIZE WHAT FOLKS ACROSS THE BAY NEEDS. I THINK  
6 THE LAST THING I WILL SAY, HANK, TO YOUR POINT -- I JUST  
7 CALLED YOU HANK. SORRY. TO YOUR POINT -- I GOT LIKE HALFWAY  
8 BETWEEN YOUR NAMES. I FEEL LIKE WE DON'T KNOW WHAT WE'RE  
9 GETTING ESPECIALLY WITH THE HIGHWAY PROJECTS ARE NEVER ENDING.  
10 ONE THING, GEORGIA, YOU DID MENTIONED THIS TIME -- DIDN'T  
11 MENTION THIS TIME. THINKING ABOUT A MILLIONAIRES TAX. I KNOW  
12 THERE ARE PEOPLE IN SAN FRANCISCO WHO COULD RIDE TRANSIT BUT  
13 ALSO HAVE THE AVAILABILITY TO -- ABILITY TO PAY. NOT MAKING  
14 SURE THAT EVERYBODY GETS SOMETHING BUT THE BURDEN DOESN'T FALL  
15 ON THE LEAST ABILITY TO PAY. JUST LIKE WE'RE TALKING WITH THIS  
16 PRICING STUFF. THE MONEY DOESN'T FALL ON THOSE THAT CAN'T DO  
17 TRANSIT. IT NEEDS TO REFLECT OUR VALUES IN THE CONTEXT OF  
18 RETURN TO SOURCE. THANK YOU.

19

20 **CHAIR, PAMELA CAMPOS:** THANK YOU. DIANA.

21

22 **DIANA BENITEZ:** THANK YOU. FLEXIBILITY WITH THE GUARDRAILS AND  
23 IT SOUNDS VERY HARD. I DON'T KNOW, LIKE, ADINA WAS SPEAKING TO  
24 THE CALCULATIONS AND THE MATH. BUT YOU GUYS CAN FIGURE IT OUT.  
25 BUT THE OTHER THING I JUST WANTED TO RAISE, THAT OTHERS HAVE



FEBRUARY 23, 2024

1 RAISED AS WELL RETURNING TO SOURCE. MAKING SURE THAT NORTH BAY  
2 COUNTIES ARE RECEIVING THIS FUNDING. BECAUSE ONE OF THE THINGS  
3 WE SAW LAST MONTH, THERE WAS GAPS IN NEEDS ANALYSIS. PRETTY  
4 MUCH EVERYONE IN THE ROOM SPOKE WHAT WE SAW ON THE MAPS, THERE  
5 WAS -- IT WASN'T ALIGNING WITH WHAT WE'VE BEEN HEARING FROM  
6 WORKERS AND RESIDENTS AND LIVED EXPERIENCES. AND SO JUST  
7 WANTING -- IT'S GOING TO BE A LOT HARDER TO PASS IT IF FOLKS  
8 DON'T FEEL LIKE, YOU KNOW, LIKE IN NAPA, SOLANO, MARIN,  
9 SONOMA, WE'RE GOING TO BE GETTING THOSE SOURCES. SO, YEAH,  
10 JUST REALLY WANTED TO EMPHASIZE THAT. THANK YOU.

11

12 **CHAIR, PAMELA CAMPOS:** THANK YOU. WENDI.

13

14 **WENDI KALLINS:** I'LL START WITH YOUR FRAMING OF THE BILL,  
15 YOU'VE LOST ALREADY. IF YOU'RE FRAMING IT AS SUPPORT AND  
16 MAINTAIN THE EXISTING SYSTEM, IT'S NEVER GOING TO PASS. WE  
17 HAVE TO BE BOLD. WE ARE NOT TALKING ABOUT MAINTAINING THE  
18 EXISTING SYSTEM BECAUSE IT WASN'T WORKING EVEN BEFORE THE  
19 PANDEMIC. WE NEED TO TRANSFORM THE SYSTEM, AND REALLY, THAT  
20 NEEDS TO BE THE LEAD-IN, WE'RE TRANSFORMING THE SYSTEM TO  
21 SOMETHING THAT REALLY WORKS. AND IF WE'RE TALKING ABOUT  
22 RETURNING TO SOURCE, THEN IT'S SOMETHING THAT WORKS FOR  
23 EVERYONE, NO MATTER WHERE YOU LIVE. AND EVEN INCLUDING THE LOW  
24 POPULATED RURAL AREAS THAT SOMETIMES GET ABANDONED WITH  
25 TRANSIT. WE'RE LUCKY TO HAVE ANYTHING WHERE I LIVE, BUT IT'S



FEBRUARY 23, 2024

1 STILL ONLY, YOU KNOW, ONCE EVERY HOUR. IT HARDLY WORKS FOR ME.  
2 AND SO, YOU KNOW, WE HAVE TO LOOK AT SOME OF THOSE THINGS EVEN  
3 IF IT'S ON DEMAND SERVICE AND LOOKING AT NEW WAYS OF PROVIDING  
4 SERVICES. AND THAT ALSO MIGHT MEAN CONSOLIDATION. SONOMA  
5 COUNTIES HAS -- COUNTY HAS THREE TRANSIT AGENCIES. WHY NOT  
6 ONE? FIVE. SORRY. I FORGOT IF WE INCLUDE SMART. WE HAVE TWO IN  
7 MARIN, NOT THAT I REALLY WANT GOLDEN GATE TRANSIT RUNNING OUR  
8 AGENCY. I LIKE MARIN TRANSIT TOO MUCH. THESE ARE SOME OF THE  
9 THINGS WE'RE GOING TO HAVE TO LOOK AT. ONE OF THE ISSUES IS  
10 THE LACK OF BUS DRIVERS RIGHT NOW. AND IS IT BECAUSE WE'RE NOT  
11 PAYING THEM ENOUGH? GOLDEN STATE TRANSIT DOESN'T HAVE A  
12 PROBLEM AND THEY HAVE A STRONG UNION AND THEY'RE WELL PAID.  
13 THESE ARE SOME OF THE THINGS WE NEED TO LOOK AT. SO WE HAVE TO  
14 BE BOLD IN WHAT WE'RE TALKING ABOUT AND THAT MEANS NO FREEWAY  
15 EXPANSION. AND I DON'T EVEN THINK FREEWAY MAINTENANCE -- AND  
16 I'M SAYING FREEWAYS INSTEAD OF HIGHWAYS. BECAUSE FREEWAYS ARE  
17 ONE THING. THERE ARE A LOT OF PLACES THAT ARE HIGHWAYS THAT  
18 ARE TWO-LANE ROADS. HIGHWAY 1 IN MARIN COUNTY IS A HIGHWAY.  
19 TIBURON BOULEVARD IS A HIGHWAY BUT IT'S ALSO A LOCAL ROAD.  
20 SEPARATING THOSE TWO THINGS OUT WILL MAKE A DIFFERENCE. AND  
21 WHEN WE'RE TALKING ABOUT -- I DON'T THINK ROAD USERS SHOULD BE  
22 LEFT OUT ALTHOUGH THE TRUTH IS, THERE'S A LOT OF MONEY FOR  
23 HIGHWAYS. THERE'S A LOT OF -- YOU KNOW, POTS OF MONEY THAT CAN  
24 FUND HIGHWAYS. THERE'S A LOT OF POTS OF MONEYS THAT CAN FUND  
25 ROADS. THERE'S ONLY ONE POT OF MONEY THAT FUNDS OPERATING



FEBRUARY 23, 2024

1 EXPENSES. AND SO THAT HAS TO BE THE PRIORITY BECAUSE IT HAS NO  
2 OTHER OPTIONS. AND SO -- AND I'M TALKING ABOUT OUTSIDE FUNDING  
3 AND NOT USER FEES. BUT IF YOU ARE TALKING ABOUT ROADS, IT  
4 SHOULD ALWAYS BE COMPLETE STREETS. ALWAYS. AND THAT'S WHERE  
5 YOU GET YOUR BIKE, PED IN THERE. IF YOU'RE PAVING A ROAD AND  
6 IT DOESN'T HAVE A BIKE LANE BY THE TIME YOU'RE DONE, IT HAS A  
7 BIKE LANE, IT HAS A SIDEWALK, IT HAS OPTIONS FOR ALL USERS.  
8 I'VE GOT THINGS ALL OVER THE MAP HERE IN MY NOTES. SPEAKING  
9 FROM THE NORTH BAY PERSPECTIVE, THERE'S BEEN A LOT OF LETTERS  
10 TO THE EDITORS AS WELL AS ONE OF OUR FAVORITE COLUMNISTS HAVE  
11 BEEN DISKING ALL FOR THE REASONS YOU'RE TALKING ABOUT. IT  
12 SHOULD BE SAN FRANCISCO AND BART AND MUNI AND YOU JUST WANT TO  
13 FUND STAFF. THAT'S ALL YOU CARE ABOUT IS FUNDING STAFF WHICH I  
14 REALLY BRISTLE AT BECAUSE THAT'S NOT WHAT WE'RE TRYING TO DO  
15 HERE AND SO THERE'S ALREADY A PERCEPTION THAT YOU ARE JUST  
16 TRYING TO MAINTAIN THE STATUS QUO. FROM A FRAMING PERSPECTIVE,  
17 IT'S VERY IMPORTANT TO LET PEOPLE KNOW WHAT YOU'RE REALLY  
18 DOING. ALSO TALKING ABOUT NOW THAT PEOPLE ARE WORKING FROM  
19 HOME, SHOULD WE REALLY BE FUNDING TRANSIT? THAT CAME UP WHEN  
20 THE SANTA FE TRANSIT SYSTEM WAS BEING DISCUSSED. THIS IS  
21 COMING FROM THE SAN RAFAEL CITY COUNCIL. SHOULD WE REALLY BE  
22 DOING THAT? THE ANSWER IS, OF COURSE, YOU'RE SUPPOSED TO BE  
23 DOING THAT. AGAIN, THAT GETS BACK TO BECAUSE WE NEED TO  
24 TRANSFORM THE SYSTEM TO BEING JUST A PURELY PUTTING ALL OUR  
25 MONEY INTO COMMUTE TIMES TO HAVING BEING AN ALL DAY INTO THE



FEBRUARY 23, 2024

1 EVENING SYSTEM THAT REALLY WORKS FOR THE -- NOT JUST THE  
2 PEOPLE WHO ARE TRANSIT DEPENDENT BUT PEOPLE WHO WOULD LIKE TO  
3 GO FROM THE NORTH BAY TO THE CITY FOR AN EVENT, HAVE DINNER,  
4 GO TO A MOVIE, AND STILL BE ABLE TO GO HOME OR TO A PLAY -- WE  
5 CAN DO MOVIES WHERE WE ARE. YOU KNOW, PLAYS. AND BE ABLE TO GO  
6 HOME AFTERWARDS. SO THAT'S THE KIND OF THING THAT IT MAY BE  
7 THAT YOU'RE FUNDING A REGIONAL TRANSIT SYSTEM BUT IT SERVES  
8 THE PEOPLE WHO ARE LIVING IN THE NORTH BAY. AND THEN AGAIN,  
9 CLIMATE CHANGE, IT HAS TO BE WHAT THIS IS ABOUT. I'M SORRY.  
10 THOSE OF YOU WHO ARE DRIVING CARS HAVE BEEN GETTING THE -- YOU  
11 KNOW, ALMOST ALL OF THE MONEY HAS BEEN GOING TO FUNDING YOUR  
12 USER -- YOU KNOW, WHAT YOU NEED. AND WE NEED TO BE FUNDING  
13 OTHER FORMS OF TRANSPORTATION. WE'VE BEEN NEGLECTING IT FOR  
14 FAR TOO LONG. AND THEN FINALLY, AGREEING WITH AN EQUITABLE  
15 TAX. I THINK PEOPLE ARE BURNED OUT ON SALES TAXES. A LOT OF  
16 CITIES HAVE MAXED OUT ON SALES TAXES. IT'S A HARD ONE TO LET  
17 GO OF. YOU NEED TO COBBLE TOGETHER SOME OTHER POSSIBILITIES TO  
18 GET TO THE SAME PLACE. AND I THINK THAT'S ALL MY LITTLE NOTES.  
19 THANK YOU.

20

21 **CHAIR, PAMELA CAMPOS:** THANK YOU. ROLAND.

22

23 **ROLAND WONG:** YEAH. THANK YOU VERY MUCH. I'LL KEEP THIS VERY  
24 SHORT. LET'S SEE. I CONCUR WITH MANY OF THE PANELISTS HAD  
25 MENTIONED ALREADY. SO BASICALLY, LIKE WENDI JUST ALLUDED TO



FEBRUARY 23, 2024

1 ABOUT HAVING TO WAIT FOR A BUS FOR ONE HOUR. YOU KNOW, IT  
2 REALLY DIDN'T MAKE ANY SENSE WHEN I LEARNED ABOUT TRANSIT  
3 HAVING A FEW BUS LINES. THAT IS ONE HOUR INTERVALS. SO IT  
4 DOESN'T REALLY SERVE THE PEOPLE AND YOU CAN UNDERSTAND WHY  
5 PEOPLE MAY NOT RIDE CERTAIN LINES BECAUSE OF THE -- YOU KNOW,  
6 HAVING TO WAIT IF YOU MISSED THAT ONE BUS. AND SO THEY END UP  
7 HAVING TO DRIVE AND IT INCREASES TRAFFIC CONGESTION AND ALL  
8 THAT, CLIMATE, POLLUTION. SO BASICALLY THAT'S ONE OF THE  
9 THINGS THAT I EVENTUALLY HOPE TO SEE AS FAR AS INCREASING MORE  
10 FREQUENCY OF ALL THE DIFFERENT LINES AND DIFFERENT OPERATORS.  
11 LET'S SEE. SO THE NEXT THING IS ABOUT INFLATION. I HEAR IN THE  
12 PROPOSAL THAT THE GOLDEN GATE BRIDGE HAS A PROPOSAL TO  
13 INCREASE THE TOLL TO \$10. THIS IS A SHOCKER TO ME WHEN I HEAR  
14 THAT NEWS. I KNOW PEOPLE HAVE TO DRIVE TO SCHOOL, WORK,  
15 WHATEVER, SOCIAL EVENTS, BUT, BOY, IT'S REALLY INFLATED. THE  
16 THIRD ITEM I'D LIKE TO BRING UP AS FAR AS CONNECTIONS. I FIND  
17 SOMETIMES WHEN TRANSIT PROPOSED CHANGES, THEY FALL SHORT ON  
18 CERTAIN DESTINATIONS. I'M JUST GOING TO TAKE MUNI, FOR  
19 EXAMPLE. ONE PLACE THAT THEY FELL SHORT IS CONNECTING AT LEAST  
20 MAYBE NOT EVEN TWO BUS STOPS TO A -- LET'S SEE -- WHAT DO YOU  
21 CALL IT? LIKE A LUCKY STORE. LIKE A SHOPPING MALL. THAT'S WHAT  
22 I WANT -- SHOPPING MALL. THAT'S WHERE YOU KIND OF DISCOURAGE -  
23 - NOT DISCOURAGE BUT IT'S NOT SERVING THE COMMUNITY THE WAY IT  
24 WAS INTENDED TO. IT'S LIKE THEY NEED -- TRANSIT NEEDS TO DO  
25 BETTER AS FAR AS CONNECTING PEOPLE TO A DESTINATION. SO --



FEBRUARY 23, 2024

1 INSTEAD OF PEOPLE HAVING TO WALK TWO OR THREE BLOCKS AND  
2 SOMETIMES SENIORS OR PEOPLE WITH DISABILITIES JUST CANNOT WALK  
3 THOSE DISTANCES. SO THEY NEED -- MUNI AGENCIES -- OR AGENCIES  
4 NEED TO DO A BETTER JOB AS FAR AS REALLY CONNECTING PEOPLE TO  
5 THEIR DESTINATIONS. YEAH. OKAY. I THINK MY TWO MINUTES IS  
6 WELL-OFF. THANK YOU.

7

8 **CHAIR, PAMELA CAMPOS:** THANK YOU. I SEE ONLINE WE HAVE  
9 CHRISTINE WITH HER HAND RAISED.

10

11 **CHRISTINE FITZGERALD:** THANK YOU. LIKE SO MANY HAVE SPOKEN UP,  
12 I AGREE WITH SO MANY DIFFERENT COMMENTS ALONG THE WAY. I'D  
13 LIKE TO START OFF MY COMMENT BY PUTTING OUT ONE THING, I DON'T  
14 KNOW IF PEOPLE CAUGHT ON, THE BILL NAMED RIGHT NOW, SB-925.  
15 WELL, IF SUBLIMINALLY YOU'RE EXCLUDING PEOPLE THAT WORK  
16 OUTSIDE OF THAT TIME FRAME, SO MANY SUGGEST 24/7 AS AN  
17 ALTERNATIVE. A COUPLE OTHER THINGS I LIKE TO POINT OUT ARE THE  
18 FACT THAT SINCE WE'RE LOOKING TO TRY TO INCREASE TRANSIT  
19 PROJECTS, MAKING IT EASIER, CONVENIENT, PRODUCTIVE, WE'RE NOT  
20 LOOKING AT REPLICATING A MODEL LIKE L.A. SEEING THE BEFORE AND  
21 AFTER PICTURE FROM THE PANDEMIC, ONE OF THE FREEWAYS WERE SHUT  
22 DOWN COMPARED TO WHEN THEY WERE RUNNING, IT WAS DRAMATIC. I  
23 DON'T KNOW ABOUT YOU, BUT I DON'T WANT TO LIVE IN THAT PEA  
24 SOUP. THE OTHER THING THAT I'D LIKE TO POINT OUT REALLY  
25 QUICKLY IS, IF WE'RE LOOKING AT THE EQUITY FUNCTION OF THIS





FEBRUARY 23, 2024

1 WHOLE PROCESS, THEN, YES, WE DO NEED TO LOOK AT THINGS LIKE  
2 OTHER SAMPLE MODELS FROM AROUND THE COUNTRY, AROUND THE WORLD,  
3 ALL OF THAT. EPCOT, AS I SAID BEFORE, IS A PRE-EXISTING MODEL  
4 ALONE. GIVEN THE COMPLEXITY OF WHAT WE'RE TRYING TO DO, THAT  
5 MAY NOT FIT ANY MORE, BUT CERTAINLY WHEN YOU'RE ASKING BUS  
6 LINES TO TRAVEL ON HIGHWAYS AND FREEWAYS, GETTING -- IF YOU'RE  
7 GOING TO ASK THEM TO GO IN THE INSIDE LANES TO TAKE THE FAST  
8 LANE, YOU HAVE TO GET BACK OUT IN ORDER TO GET OFF UNLESS  
9 YOU'RE GOING TO HAVE AN OFFRAMP THAT DUCKS THEM UNDERNEATH THE  
10 ROADWAY TO GET OUT ONTO A CITY STREET THAT WAY. THAT MAY BE AN  
11 OPTION FOR FUTURE HIGHWAY PRODUCTION, BUT RIGHT NOW THAT'S NOT  
12 WHAT WE HAVE. WE NEED TO WORK WITH WHAT WE HAVE, MODIFY IT OR  
13 AS A LOT OF PEOPLE HAVE SAID, WE REALLY NEED TO LOOK AT  
14 GREENHOUSE GASES, AND DO WE REALLY WANT TO LIVE IN PEA SOUP? I  
15 DON'T. THANK YOU.

16

17 **CHAIR, PAMELA CAMPOS:** THANK YOU. THANK YOU. VICE CHAIR  
18 BALDINI.

19

20 **V. CHAIR, MICHAEL BALDINI:** THANKS VERY MUCH. IT'S -- A COUPLE  
21 THINGS. ONE, I LIVE IN NAPA COUNTY, NOT FAR FROM MY COLLEAGUE.  
22 I COMMUTED WITH MY WIFE TODAY. CARPOOLED. I SAW ONE BUS ON MY  
23 WAY IN. WE LEFT EARLY TO BE HERE EARLY. AND I'LL WAIT UNTIL  
24 SHE'S OFF WORK. SHE WORKS AT A VERY DANGEROUS JOB HERE IN SAN  
25 FRANCISCO. SHE WORKS IN RETAIL. AND SHE DOESN'T GET OFF UNTIL



FEBRUARY 23, 2024

1 UNFORTUNATELY LATE BUT IT WILL TAKE US AN HOUR TO GO SIX MILES  
2 BETWEEN ROUGHLY ON HIGHWAY 37 TO GET HOME. AND THAT WILL GO ON  
3 A FRIDAY NIGHT UNTIL PROBABLY 8:00, 8:30. AND SO WHEN WE SPEAK  
4 ABOUT THE GENERAL, I REALLY DON'T GET IT. THIS IS A 40 LONG.  
5 NOT EVERYBODY IN THIS ROOM WEARS IT. BUT I DO. IN CRAFTING A  
6 REVENUE MEASURE TO FIT EVERY SINGLE NEED, IT'S JUST NOT GOING  
7 TO FIT. I THINK EVERYBODY NEEDS -- EXCUSE ME -- EVERYONE  
8 BENEFITS, EVERYONE NEEDS TO PAY. WHAT I ALSO SAW ON INTERSTATE  
9 80 COME IN, I SAW SAN FRANCISCO GARBAGE GOING OUT TO SOLANO  
10 COUNTY. WHERE SHOULD THAT BE GOING OUT THERE, TRUCKLOAD AFTER  
11 TRUCKLOAD AFTER TRUCKLOAD. AND WHEN CALIFORNIA FOREVER COMES  
12 ON STREAM, WHERE ARE THOSE PEOPLE GOING TO GO IN AN ALREADY  
13 CHALLENGED NORTH BAY? AND THEN YOU HAVE -- AS I MENTIONED, I  
14 HAVE A QUESTION FOR ADINA, OUR COLLEAGUE, HOW LONG DID IT TAKE  
15 YOU TO GET FROM CALTRAIN TO HERE THIS MORNING?

16

17 **ADINA LEVIN:** FIVE TO 10 MINUTES.

18

19 **V. CHAIR, MICHAEL BALDINI:** SO THERE IS AN \$8.25 BILLION  
20 PROJECT TO BUILD A TWO-TRACK TUNNEL, S-CURVE BENEATH THE CITY  
21 STREETS TO GET INTO SALES FORCE TOWER, WHY IS THAT WHEN IT  
22 TOOK HER 10 MINUTES TO GET HERE AND A LOT QUICKER? BUT WE'RE  
23 GOING TO GO AHEAD AND SPEND IT. WE'RE GOING TO SPEND \$12  
24 BILLION TO EXTEND BART DOWN TO SAN JOSE. WHY IN THE HECK IS  
25 THAT HAPPENING WHEN FOR \$2 BILLION WE COULD RUN ELECTRICAL



FEBRUARY 23, 2024

1 LINES ALL THE WAY UP TO OAKLAND AND SERVE MORE PEOPLE FASTER,  
2 QUICKER, AND IT'S IN THE INNER CITY, NOT JUST A BUS THAT STOPS  
3 ON THE SAME TRACK TIED TO THE -- TO THE TRAIN IN FRONT OF IT.  
4 SO WE NEED A LIST OF SHOVEL-READY PROJECTS SHOWING THE -- WHAT  
5 IT'S GOING TO COST, WHEN IT'S GOING TO START, WHEN IT'S GOING  
6 TO END, AND WHAT'S IT GOING TO DO ONCE IT'S COMPLETED? WE NEED  
7 CONNECTIVITY. OUR GRANDDAUGHTER, TWO MONTHS AGO, SHE NEEDED A  
8 LIVER TRANSPLANT. IT TOOK THE AMBULANCE TWO HOURS TO GET TO  
9 STANFORD AND THAT'S ABSOLUTELY RIDICULOUS. WHEN WE TALK ABOUT  
10 NO HIGHWAYS GOING ANYWHERE, NO CONNECTIVITY, THAT'S REALLY A  
11 CHALLENGE WHEN WE SEE OUR GARBAGE GOING OVER -- COMING ACROSS  
12 THE BAY BRIDGE, THERE WAS 18 SHIPS OUT THERE AWAITING DOCKING  
13 SPACE BECAUSE THERE'S NO LABOR TO UNLOAD THEM. AND MEANWHILE,  
14 THOSE 25,000 HORSEPOWER ENGINED IN EVERY ONE OF THOSE SHIPS IS  
15 RUNNING CONSTANTLY. WE DON'T CARE ABOUT THAT. BUT WHEN THEY  
16 HIT, EACH ONE IS PROBABLY GOING TO UNLOAD 2,400 TRUCKLOADS OF  
17 PIECE OUT THROUGH THE CITY STREETS AND THERE'S NO PLACE FOR  
18 THEM TO GO QUICKLY OR QUIETLY OR EVEN PAY FOR WHAT THEY'RE  
19 DOING. SO THIS -- THIS SYSTEM IS MESSED UP. THIS NEIGHBORHOOD.  
20 WE TALK ABOUT WORLD CLASS. WE'VE GOT A LOT OF WORK TO DO.  
21 BEFORE I VOTE ON ANYTHING, I WANT TO SEE THOSE SORTS OF  
22 ANSWERS. YES, I'M CONCERNED ABOUT THE FUTURE. AND I'M WILLING  
23 TO PAY FOR IT, BUT I THINK EVERYBODY ELSE SHOULD, TOO. THANKS.  
24



FEBRUARY 23, 2024

1 **CHAIR, PAMELA CAMPOS:** THANK YOU. A LOT OF GREAT COMMENTS MADE.  
2 AND ONE THING THAT I HEARD VERY FREQUENTLY WAS COMMUNICATION  
3 IS KEY. WHAT WE NEED IN THIS MEASURE IS FOR IT TO BE  
4 TRANSFORMATIONAL. AND I THINK THAT TALKING UP OUR STRENGTHS  
5 NOW SO WE START PLANTING THOSE SEEDS FOR THE FUTURE ABOUT WHAT  
6 HAS BEEN BENEFICIAL TO OUR COMMUNITY FROM PRIOR INVESTMENTS IN  
7 TRANSIT AND THE FUNDING THAT WE ALREADY AS TAXPAYERS INVESTED  
8 INTO BECAUSE WE NEED BUY-IN FROM DIFFERENT VOTING BLOCKS.  
9 THOSE LIKELY TO VOTE AND THOSE UNLIKELY TO VOTE. WE KNOW THOSE  
10 THAT ARE LIKELY TO VOTE TENDING TO OLDER, TEND TO BE  
11 HOMEOWNERS. SOMETIMES MIGHT BE MORE ROOTED IN THEIR WAYS IN  
12 CAR-CENTRIC NEIGHBORHOODS. SO HELPING THEM UNDERSTAND HOW  
13 PUBLIC TRANSIT IS GOING TO SUPPORT THEM IN THEIR DAY-TO-DAY  
14 LIVES AND REALLY PLAYING UP THE MOBILITY THAT PUBLIC TRANSIT  
15 OFFERS AND FOR YOUNGER AND NEWER VOTERS, I THINK ABOUT  
16 TRANSPORTATIONAL CHANGES THIS COULD PROVIDE IF WE THINK  
17 CREATIVELY ABOUT FREE PUBLIC TRANSIT FOR YOUTH BECAUSE THAT  
18 WOULD ENCOURAGE PARENTS TO RIDE WITH CHILDREN. YOUTH  
19 APPRECIATES THEIR INDEPENDENCE. WE START CREATING THE NEXT  
20 GENERATION OF RIDERS. SO FLEXIBILITY IS GOING TO BE KEY IN  
21 ORDER TO BEING ABLE TO REACH OUR TRANSIT GOALS. AND FOR RIDERS  
22 TO GET ON BOARD, THEY'RE GOING TO WANT TO SEE FREQUENT,  
23 RELIABLE TRANSIT. IF WE WANT FOLKS TO PICK PUBLIC TRANSIT OVER  
24 THE CONVENIENCE OF GETTING IN CARS, THEN WE NEED TO MAKE  
25 PUBLIC TRANSIT MORE CONVENIENT. WE NEED TO ALSO GIVE PEOPLE --



FEBRUARY 23, 2024

1 GET PEOPLE TO TAKE PUBLIC TRANSIT TO MAKE SURE THAT OUR  
2 NEIGHBORHOODS ARE BETTER CONNECTED WITH WALKABLE, BIKEABLE,  
3 AND PUBLIC TRANSIT-FRIENDLY ROUTES. THIS IS THE NUMBER ONE  
4 THING THAT FOLKS COMPLAIN ABOUT IS THEY CAN'T TAKE, YOU KNOW,  
5 THEIR PREFERRED CHOICE BECAUSE THEY HAVE TO TAKE A CAR TO GET  
6 TO THEIR GROCERIES, RESTAURANTS, THEIR JOBS, SCHOOLS. SO ONE  
7 OF THE BIG THINGS THAT I THINK ABOUT AS WE'RE HAVING THIS  
8 DISCUSSION IS WHAT CONTEXT IS LAND USING ABOUT THOUGHT OF IN  
9 THIS MEASURE. ONE EXAMPLE FOR ME AS A SOUTH BAY RESIDENT IS  
10 BART. AND AT THE FLEA MARKET, WE SEE BART DRIVING OUT A  
11 CULTURAL AND ECONOMIC HUB TO BUILD HOUSING AND IT'S DISPLACING  
12 AN ECONOMIC BEACON FOR THE LATIN COMMUNITY. SO AS WE'RE  
13 THINKING ABOUT INVESTING IN TRANSIT, WE DON'T WANT TO ALSO BE  
14 PUSHING OUT THE PLACES THAT PEOPLE GO TO, THE PEOPLE THAT --  
15 THE PLACES THAT PEOPLE GATHER TO. SO THAT'S ONE OF MY BIG  
16 CONCERNS IS THINKING ABOUT RETURN TO SOURCE IS HAVING A CLEAR  
17 VISION FOR HOW THIS IS GOING TO TRANSFORM OUR COMMUNITIES. AND  
18 IT'S ESSENTIAL FOR THE ECONOMIC HEALTH OF OUR TOWNS, OF OUR  
19 CITIES, FOR THE PHYSICAL AND MENTAL HEALTH OF OUR RESIDENTS TO  
20 MAKE SURE THAT WE ARE CREATING BETTER, MORE AFFORDABLE AND  
21 ACCESSIBLE SOLUTIONS TO PUBLIC TRANSIT AND THINKING ABOUT THE  
22 COHESION ABOUT THE DESTINATIONS THAT PEOPLE ARE GETTING TO.  
23 ONE THING I HAVE HEARD OF GROWING IN LAND USE COMMUNITIES ARE  
24 15-MINUTE NEIGHBORHOODS AND IS THAT A VISION THAT WE COULD  
25 HELP PEOPLE GET ON BOARD SO THEY CAN SEE THE BENEFITS OF



FEBRUARY 23, 2024

1 INVESTING IN PUBLIC TRANSIT INFRASTRUCTURE SO THEY CAN, YOU  
2 KNOW, REALLY SEE THE POSSIBILITY OF LEAVING THEIR HOME AND  
3 WALKING TO GET THEIR GROCERIES OR WALKING TO THEIR JOB OR  
4 THEIR SCHOOLS, RIDING TRANSIT THAT WILL ACTUALLY TAKE THEM TO  
5 THEIR HEALTH CLINICS AND APPOINTMENTS ON TIME. SO THE LAST  
6 QUESTION THAT WAS ASKED WAS ABOUT THE HIGHWAY INVESTMENTS AND  
7 RANGE AND I BELIEVE THAT IF MONEY IS GOING INTO HIGH WAIST,  
8 YES, WE -- HIGHWAYS, YES, WE NEED TO PUT SAFETY FIRST BUT WE  
9 ALSO NEED TO THINK INNOVATIVELY. AND I THINK ADDING PUBLIC  
10 TRANSIT TO OUR HIGHWAYS IS A GREAT WAY TO GET PEOPLE RIDING  
11 TRANSIT. THAT'S WHAT I THINK ABOUT RIDING LIGHT RAIL, I'M  
12 RIDING ALONG THE HIGHWAY AND I CAN SEE ALL THESE CARS. I EVEN  
13 SAW MY MOM ONCE JUST SITTING IN TRAFFIC WAITING TO GET TO  
14 WORK. AND I THINK ABOUT HOW SHE DOESN'T HAVE ACCESS TO -- TAKE  
15 PUBLIC TRANSIT TO GET TO HER JOB. SHE HAS TO BE IN HER CAR TWO  
16 HOURS A DAY BECAUSE THE SYSTEM FROM SAN JOSE TO REDWOOD CITY  
17 IS JUST SO FRAGMENTED AND DISCONNECTED. SO IF WE REALLY WANT  
18 TO MAKE THE MOST OUT OF OUR INVESTMENT, IT HAS TO BE  
19 TRANSFORMATIONAL. IT HAS TO IMPROVE REGIONAL CONNECTIVITY. AND  
20 I THINK THAT THAT'S THE WAY TO SELL IT. LETTING PEOPLE KNOW  
21 THAT WHETHER YOU LIVE IN SOUTH BAY, NORTH BAY, EAST BAY, THE  
22 CORE, WE'RE TRYING TO GET YOU CONNECTED TO ALL REGIONS OF OUR  
23 BAY AREA COUNTY BECAUSE THERE'S SO MUCH BEAUTY, SO MUCH  
24 CULTURE, DIVERSITY, AND OPPORTUNITIES TO EXPLORE. AND THE  
25 EASIER IT IS TO CHOOSE PUBLIC TRANSIT OVER GETTING IN YOUR



FEBRUARY 23, 2024

1 CAR, THE MORE PEOPLE WE'RE GOING TO GET OUT EXPLORING OUR  
2 CITIES AND REVITALIZING OUR ECONOMIES. SO WITH THAT -- I LOST  
3 MY PAPER. I BELIEVE IT'S TIME FOR PUBLIC COMMENT ON THIS ITEM.  
4 SO I WILL NOW ASK THE CLERK IF ANY ITEMS WERE RECEIVED UNDER  
5 PUBLIC COMMENT ASSOCIATED WITH THIS ITEM AND IF ANYONE FROM  
6 THE PUBLIC WOULD LIKE TO SPEAK ON THIS ITEM, USE THE RAISE  
7 HAND FEATURE OR DIAL STAR 9. IN-PERSON, MEMBERS OF THE PUBLIC  
8 SHOULD FORM A LINE NEAR THE PODIUM AND THE CLERK WILL CALL  
9 UPON YOU TO SPEAK.

10

11 **CLERK, MARTHA SILVER:** THERE WAS NO ROOM CORRESPONDENCE  
12 RECEIVED ON THIS ITEM. THERE IS ONE MEMBER OF THE PUBLIC IN  
13 THE BOARDROOM WISHING TO SPEAK AND ONE PERSON IN ZOOM. WARREN  
14 CUSHMAN, YOU'RE UP. I'LL GIVE YOU A 15-SECOND WARNING.

15

16 **WARREN CUSHMAN:** THIS IS WARREN CUSHMAN. I WANT TO TALK ABOUT  
17 IMPORTANCE OF POLICY ON THIS ISSUE. I HEARD A LOT OF DIFFERENT  
18 COMMENTS AND A LOT OF DIFFERENT PERSPECTIVES REGARDING THE  
19 REGIONAL MEASURE. AND I THINK IT WOULD BE HELPFUL FOR THE  
20 COUNCIL, FOR THE VICE CHAIR HOW TO DISTILL ALL THOSE DIFFERENT  
21 IDEAS AND PERSPECTIVES INTO A POLICY. I THINK -- OR A SETUP  
22 POLICY BECAUSE I THINK THERE ARE A LOT OF -- THERE IS A LOT TO  
23 THINK ABOUT HERE. JUST IF YOU THINK ABOUT THE FOUR -- THREE OR  
24 FOUR QUESTIONS THAT WERE ASKED BY STAFF, IF YOU JUST START  
25 WITH THOSE, YOU KNOW, THERE'S A LOT TO THINK ABOUT. SO I GUESS



FEBRUARY 23, 2024

1 THAT'S WHAT I WANT TO SAY IS I THINK IT'S IMPORTANT TO HAVE  
2 GUIDANCE FROM THE CHAIR AND VICE CHAIR AND DETERMINING -- IN  
3 DETERMINING EXACTLY HOW THE COUNCIL WOULD MOVE FORWARD ON  
4 THIS. BECAUSE OTHERWISE, THERE'S JUST NOT GOING TO BE A CHANCE  
5 TO REALLY WEIGH IN. SO THAT WILL BE MY SUGGESTION. THANK YOU.

6

7 **CHAIR, PAMELA CAMPOS:** THANK YOU. NEXT UP IS ALETA DUPREE.  
8 ALETA, GO AHEAD AND UNMUTE YOURSELF. YOU HAVE TWO MINUTES.

9

10 **ALETA DUPREE:** THANK YOU ONCE AGAIN. SHE AND HER WITH TEAM  
11 FOLDS. ZOOM IS GREAT. HAVEN'T MISSED A WORD. WHEN I THINK  
12 ABOUT TRANSIT IN MY 54 YEARS OF USING TRANSIT AND I COME FROM  
13 A DIFFERENT HISTORY. I BEGAN MY TRANSIT USE IN 1970 ON THE  
14 LEGENDARY AND HISTORIC NEW YORK CITY SUBWAY. I BELIEVE IT WAS  
15 34TH, EIGHTH AVENUE STATION. AND MESSAGING IS IMPORTANT  
16 BECAUSE I WOULD SHARE, WHAT WOULD TRANSIT LOOK LIKE IF IT  
17 WASN'T FUNDED? WELL, THINK BACK TO THE NEW YORK CITY SUBWAY IN  
18 THE '70'S AND EARLY '80'S AND ALL THE TRAINS WERE COVERED IN  
19 GRAFFITI AND THERE WERE BROKEN LIGHTS AND ALL KINDS OF OTHER  
20 THINGS. CARS WERE FAILING. LIKE AN AVERAGE OF AFTER 6,000  
21 MILES OF CAR PER USE. THAT'S NOT A MYTH. IT REALLY HAPPENED. I  
22 LIVED THAT. AND IF WE DON'T FUND TRANSIT, WE CAN HAVE THAT IN  
23 OUR BAY AREA AND I DON'T WANT THAT. AND I AM A CORE USER OF  
24 TRANSIT. AND I DO THINK WE HAVE TO THINK BOLD. SO I THINK  
25 ABOUT MY LAST TRIP TO NEW YORK AND WHERE I USED THE GRAND





FEBRUARY 23, 2024

1 CENTRAL MADISON. IT'S A NEW EIGHT-TRACK RAILROAD TERMINAL  
2 UNDERNEATH THE HISTORIC GRAND CENTRAL TERMINAL. IT WORKS. IT  
3 COSTS LIKE \$12 BILLION, BUT I'M NOT THINKING ABOUT THAT ANY  
4 MORE. IT REALLY WORKS. SO WE HAVE TO HAVE SOME BOLD PROJECTS.  
5 AND WE HAVE TO ENSURE STATE OF GOOD REPAIR. BUT HOW DO WE  
6 THINK BIG? BECAUSE IN NEW YORK, THEY'RE ADDING ACCESSIBILITY  
7 TO OVER 300 SUBWAY STATIONS. I'M ASKING FOR THAT KIND OF  
8 THINKING HERE. BUT WHAT DOES IT TAKE FOR US TO BE WILLING TO  
9 PAY FOR IT? I DON'T HAVE A CAR SO I GUESS I CAN ABSORB ANOTHER  
10 PERCENTAGE OF SALES TAX, BUT MAYBE SOME DON'T. BUT WE HAVE TO  
11 KEEP WORKING AT THIS SO WE CAN HAVE BETTER TRANSIT. THANK YOU.

12

13 **CHAIR, PAMELA CAMPOS:** THANK YOU. AND THERE ARE NO --

14

15 **CLERK, MARTHA SILVER:** THANK YOU. THERE ARE NO MEMBERS OF THE  
16 PUBLIC IN ZOOM WISHING TO SPEAK.

17

18 **CHAIR, PAMELA CAMPOS:** THANK YOU. STAFF, WOULD YOU LIKE TO WRAP  
19 THIS UP?

20

21 **GEORGIA GANN DOHRMANN:** YEAH, SURE. SO THANK YOU FOR YOUR  
22 FEEDBACK. IT'S REALLY HELPFUL. I THINK I WANT TO SHARE A  
23 LITTLE BIT ABOUT WHAT NEXT STEPS ARE GOING TO LOOK LIKE  
24 BECAUSE THE PUBLIC COMMENTER WAS TOTALLY RIGHT. THINGS ARE  
25 MOVING QUICKLY. YOU KNOW, IF -- WHAT I CAN DO AND WHAT PLAN ON



FEBRUARY 23, 2024

1 DOING WITH THESE COMMENTS IS REALLY SYNTHESIZE THEM AND TRY TO  
2 INTEGRATE THEM INTO THE ONGOING DISCUSSIONS ABOUT HOW TO SHAPE  
3 THESE -- LIKE, HOW TO ADDRESS THESE DIFFERENT POLICIES. I WANT  
4 TO SORT OF GIVE -- I HEARD A LOT OF DIFFERENT FEEDBACK AROUND  
5 THINGS WE SHOULD BE PRIORITIZING AROUND HIGHLY CAPACITY --  
6 HIGHWAY CAPACITY. A LOT ON HOW TO THINK ABOUT RETURN TO SOURCE  
7 IN A WAY THAT REALLY -- I GUESS, ONE OF -- I'LL PUT OUT THERE.  
8 THE BIGGEST PIECE OF FEEDBACK IS BENEFITS AND DELIVERING  
9 BENEFITS TO FOLKS AND NOT JUST, WHERE IS THE PHYSICAL  
10 INVESTMENT BEING MADE. I ALSO HEARD A LOT ABOUT, YOU KNOW,  
11 ENSURING THAT A MEASURE IS ACTUALLY DELIVERING ON  
12 TRANSFORMATIONAL BENEFITS. AND ONE THING I WANT TO PUT OUT TO  
13 YOU ALL IS DEFINITELY A DIFFICULT POLICY. IN ORDER TO GET TO A  
14 SCALE TO DELIVER TRANSFORMATIONAL BENEFITS, WE NEED TO BE  
15 TALKING ABOUT A LOT OF MONEY AND THAT REALLY PUTS PRESSURE ON  
16 POCKETBOOKS AND ON, YOU KNOW, THE PUBLIC. AND SO IT'S -- IT'S  
17 DEFINITELY SOMETHING -- ONE WAY WE CAN TRY TO BALANCE THAT AND  
18 SO BY A SENSE OF SCALE ON A LOT OF MONEY, A HALF A CENT SALES  
19 TAX RAISES \$1 BILLION. \$1 BILLION A YEAR. THE ANTICIPATED  
20 TRANSIT OPERATING GAP JUST TO AVOID A FISCAL CLIFF IS IN THE  
21 REALM OF \$600 MILLION TO \$750 MILLION A YEAR. SO THAT DOESN'T  
22 LEAVE A WHOLE LOT TO DO SOMETHING LIKE, YOU KNOW, REALLY  
23 EXPAND FREQUENCIES, TO IMPROVE SAFETY, ADD BIKE PED  
24 CONNECTIONS. THERE ARE CERTAIN GROUPS AND THERE'S BEEN A LOT  
25 OF THINKING AROUND, OKAY, WHAT IF WE GO MORE TRANSFORMATIONAL?



FEBRUARY 23, 2024

1 WHAT IF WE LOOK AT SOMETHING LIKE A \$2 BILLION A YEAR MEASURE?  
2 THAT WOULD BE A CENT SALES TAX, A \$900 PARCEL TAX, PER PARCEL.  
3 A .65% INCREASE IN PAYROLL TAX. WE'RE TALKING ABOUT 4% INCOME  
4 TAX -- A .4% INCOME TAX. SO THEY ARE JUST BIG NUMBERS. ONE OF  
5 THE THINGS THAT, YOU KNOW, I GUESS I'M KIND OF TAKING AWAY  
6 FROM THIS IS IT IS REALLY STRATEGIC TO CONTINUE TO SHAPE  
7 AUTHORIZING LEGISLATION TO BE ABLE TO EITHER BE NARROWER OR  
8 MORE EXPANSIVE. AND THEN IF WE CAN -- AND HAVE FLEXIBILITY TO  
9 BE ABLE TO SAY, IF WE ONLY HAVE A SMALLER AMOUNT OF MONEY,  
10 WHAT'S THE TOP PRIORITY? IF WE CAN, YOU KNOW, REALLY BE  
11 DEMONSTRATING TO VOTERS WE WANT TO MAKE DECISIONS WITH  
12 RESOURCES AND MAKE THE CASE IT'S POSSIBLE TO DELIVER A  
13 TRANSFORMED TRANSPORTATION NETWORK WITH MORE RESOURCES, WE CAN  
14 CONVINCED VOTERS TO GO MORE TOWARDS THAT \$2 BILLION RANGE, THEN  
15 WE NEED TO MAKE SURE THAT THE AUTHORIZING LEGISLATION ALLOWS  
16 US TO BASICALLY, LIKE, EXPAND UP OR BE SMALLER. AND SO I THINK  
17 THAT'S A TAKEAWAY THAT I HAVE IS, AGAIN, REALLY FOCUS ON  
18 PRIORITIZATION AND HAVING THE -- BASICALLY HAVING THE  
19 AUTHORIZING LEGISLATION BE FLEXIBLE ENOUGH TO GROW OUR EXPAND  
20 AND THEN BE ABLE TO REALLY SAY WITH ANY MINIMUM AMOUNT OF  
21 RESOURCES, THE LEGISLATURE CAN GIVE US DIRECTION THE TOP THREE  
22 GOALS WE WANT YOU TO ACHIEVE AND IF YOU HAVE MORE RESOURCES,  
23 GO FURTHER. SO THAT'S -- THANK YOU VERY MUCH, AGAIN, FOR YOUR  
24 FEEDBACK. I APPRECIATE IT.  
25



FEBRUARY 23, 2024

1 **CHAIR, PAMELA CAMPOS:** THANK YOU, GEORGIA. OKAY. SO WE ARE ONTO  
2 AGENDA ITEM 7-A, THE YOUTH PROGRAMS UPDATE.

3

4 **SPEAKER:** MADAM CHAIR. I'D LIKE TO MAKE A SUGGESTION. POSSIBLY  
5 A MOTION BECAUSE WE ARE WAY OVER TIME AND WE HAVE ANOTHER  
6 MEETING COMING UP. I WONDER IF WE COULD TABLE THIS ITEM TO OUR  
7 NEXT MEETING AND PUT IT UPFRONT SO WE CAN GIVE IT THE  
8 ATTENTION THAT IT NEEDS.

9

10 **WENDI KALLINS:** AND IF THERE'S SOME AGREEMENT THERE I WOULD  
11 MAKE A MOTION ON THAT.

12

13 **CHAIR, PAMELA CAMPOS:** WHAT DO YOU THINK IN TERMS OF TIMING?

14

15 **KY-NAM MILLER:** THIS IS A COMPLICATED MATTER. I WON'T BE HERE  
16 FOR THE MARCH 22 AND THERE IS MORE -- I CAN MAKE IT  
17 PARTICULARLY BRIEF. I THINK WE'LL WRAP UP BEFORE 12:50 OR  
18 1:00, AT LEAST MY PRESENTATION PART OF IT.

19

20 **WENDI KALLINS:** WE WON'T BE GIVING IT THE ATTENTION WE NEED.

21

22 **CLERK, MARTHA SILVER:** WE DON'T HAVE SPACE ON THE MARCH AGENDA  
23 AS WELL.

24

25 **WENDI KALLINS:** OKAY. I TRIED.



FEBRUARY 23, 2024

1

2 **CHAIR, PAMELA CAMPOS:** THANK YOU. SO WE WILL HEAR THIS AGENDA  
3 ITEM. WE WILL KEEP IT BRIEF. HOPEFULLY REMARKS AND END THE  
4 MEETING BEFORE 1:00. WE HAVE KY-NAM AND JOHN -- IS IT  
5 KANNEGIESSER -- WHO WILL PRESENT THIS FOR INFORMATION ONLY.

6

7 **KY-NAM MILLER:** I WILL BE SWITCHING HATS FROM MY STAFF LIAISON  
8 ROLE TO THE YOUTH PROGRAMS. IT'S LUNAR NEW YEAR AND THE YEAR  
9 OF THE WOODEN DRAGON WHICH IS ABOUT EVOLUTION, IMPROVEMENT,  
10 AND ABUNDANCE, WHICH IS ON TOPIC HERE BECAUSE TODAY WE'RE  
11 TALKING ABOUT HOW WE'RE GOING TO MAKE LONG-TERM INVESTMENTS TO  
12 BOOST THE PIPELINE OF DIVERSE PUBLIC SERVANTS. SO THE BASIC  
13 PURPOSE OF TODAY'S MEETING IS TO PROVIDE YOU WITH A SUMMARY  
14 OUR YOUTH PROGRAMS ARE RANGING THAT ALIGN WITH THE EQUITY  
15 PLATFORM WITH THE CENTRAL AIM TO OPEN UP NEW PATHWAYS FOR BAY  
16 AREA YOUTH TO GAIN EXPERIENCE WITH PUBLIC SECTOR CAREERS. NEXT  
17 SLIDE, PLEASE. WHAT YOU'LL SEE NEXT IS AN OVERVIEW OF TODAY'S  
18 PRESENTATION WHICH WILL SUMMARIZE THE PATHWAY TO GOVERNMENT  
19 COLLEGE MENTORSHIP FOR COLLEGE. THE NORMAN MINETA BAY AREA  
20 SUMMER ACADEMY. AND EXPANSION OF FUTURE PUBLIC SERVANTS. I CAN  
21 ADDRESS QUESTIONS YOU MAY HAVE. ON THE NEXT SLIDE I'LL HAND IT  
22 OVER TO MY COLLEAGUE, JOHN.

23

24 **JOHN KANNEGIESER:** THANK YOU, KY-NAM. I'M THE ACQUISITION  
25 MANAGER FOR M.T.C. SO I'D -- I'LL BE BRIEF. I WANT TO TALK



FEBRUARY 23, 2024

1 ABOUT A FEW THINGS TODAY. OH, NEXT SLIDE, PLEASE. ONE BEING  
2 THE 2023 PATHWAY TO GOVERNMENT COLLEGE MENTORSHIP PROGRAM THAT  
3 WE HAD LAST SUMMER. I KNOW WE'RE ALREADY PLANNING FOR THIS  
4 COMING SUMMER BUT WE WANTED TO GIVE YOU SOME FEEDBACK ON HOW  
5 THAT PROGRAM WENT. SO WE WANT TO TALK ABOUT THE MENTEE OR  
6 INTERN DEMOGRAPHICS, THE SCHOOLS THAT WERE REPRESENTED AND  
7 SOME SURVEY RESULTS WE GOT FROM THE STUDENTS AS A RESULT OF  
8 THE PROGRAM. UNFORTUNATELY, THE PICTURE HERE DOESN'T HAVE  
9 EVERYONE THAT WAS REPRESENTED IN THE PROGRAM. THERE WERE 11  
10 STUDENTS, BUT SOME OF THEM ALREADY HAD LEFT FOR THE DAY AND  
11 UNFORTUNATELY, I DIDN'T GET EVERYBODY IN THE PICTURE SO MY  
12 APOLOGIES FOR THAT. NEXT SLIDE, PLEASE. SO IN TERMS OF  
13 DEMOGRAPHICS OF THE COLLEGE STUDENTS, WE HAD SIX MEN AND FIVE  
14 WOMEN. FROM ASIAN AMERICAN MENTEES, THREE AFRICAN-AMERICAN  
15 MENTEES, THREE CAUCASIAN MENTEES, INCLUDING ONE VISUALLY  
16 IMPAIRED STUDENT, AND ONE HISPANIC MENTEE. NEXT SLIDE, PLEASE.  
17 SO THE SCHOOLS THAT WERE REPRESENTED, AS YOU CAN SEE HERE,  
18 SKYLINE COLLEGE, CALIFORNIA STATE UNIVERSITY-EAST BAY, CAL  
19 POLY HUMBOLDT, UNIVERSITY OF CALIFORNIA, BERKELEY, JOHNS  
20 HOPKINS UNIVERSITY, SAN FRANCISCO STATE UNIVERSITY, SAN JOSE  
21 STATE UNIVERSITY. AS YOU CAN SEE ONLY FIVE OF THE NINE  
22 COUNTIES ARE REPRESENTED. I THINK IT GOES BACK TO THE  
23 CONVERSATION WE WERE HAVING PREVIOUSLY ABOUT EASE OF COMMUTE  
24 TO THE SAN FRANCISCO LOCATION. WE DO WANT STUDENTS TO COME TO  
25 THE OFFICE A COUPLE DAYS A WEEK AT LEAST FOR THAT CINERGY, BUT



FEBRUARY 23, 2024

1 WE WILL DO -- SYNERGY, BUT WE WILL SEE IF WE CAN DRUM UP MORE  
2 INTEREST FOR THIS UPCOMING SUMMER. NEXT SLIDE, PLEASE. SO JUST  
3 IN BRIEF, WE DID SURVEY THE STUDENTS BUT OVERALL THE MENTEES  
4 HAD A UNIVERSALLY POSITIVE EXPERIENCE. 100% REPORTING EITHER  
5 EXCELLENT OR VERY GOOD RATING FOR THEIR EXPERIENCE WORKING  
6 WITH THEIR MENTOR. AND ALL THE STUDENTS RECOMMENDED THE  
7 PROGRAM TO THEIR PEERS. THANK YOU. BACK TO KY-NAM.

8

9 **KY-NAM MILLER:** THANK YOU, JOHN. BRIEF AS PROMISED. SO NEXT  
10 SLIDE, PLEASE. SO ABOUT THE HIGH SCHOOL ACADEMY, AS YOU KNOW,  
11 IT WAS RENAMED TO HONOR THE DECEASED PUBLIC ICON NORMAN  
12 MINETA. AND THE GOALS WERE TO INCREASE THE BREADTH AND DEPTH  
13 FOR THOSE WITH DISABILITIES, FROM LOW-INCOME COMMUNITIES, FROM  
14 EQUITY PRIORITY COMMUNITIES. WHAT WE DID WAS CONDUCT OUTREACH  
15 TO COMMUNITIES TARGETING PUBLIC SCHOOLS ACROSS THE BAY AREA AS  
16 WELL AS PAROCHIAL SCHOOLS SERVING LOW-INCOME STUDENTS. WE  
17 ENDED UP DOUBLING THE NUMBER OF APPLICANTS AND PARTICIPANTS  
18 FROM THE PREVIOUS SUMMER, WHICH ITSELF WAS DOUBLING FROM THE  
19 SUMMER BEFORE THAT SO WE'VE BEEN GROWING EXPONENTIALLY FOR  
20 THREE YEARS. WE'VE BEEN ABLE TO GET YOUTH FROM EIGHT OUT OF  
21 NINE BAY AREA COUNTIES, THOSE WITH ETHNIC AND GENDER  
22 IDENTITIES THAT REFLECT THE BAY AREA'S POPULATION. SOME SHARED  
23 THEY HAD DISABILITIES AND A MEASURE WE WANT TO BUILD UPON FOR  
24 THIS UPCOMING SUMMER IS ENSURING WHY THEIR REPRESENTATION FOR  
25 STUDENTS, PARTICULARLY WITH VISIBLE DISABILITIES, ALONG WITH



FEBRUARY 23, 2024

1 INVISIBLE DISABILITIES. STAFF WOULD APPRECIATE YOUR HELP IN  
2 REACHING UNDERSERVED COMMUNITIES INCLUDING THOSE EXPERIENCING  
3 HOMELESSNESS, FOSTER YOUTH AND OTHER KEY POPULATIONS. NEXT  
4 SLIDE, PLEASE. THIS CHART DEPICTS THE REPRESENTATION IN THE  
5 150 APPLICANTS. HALF IDENTIFIED ASIAN. QUARTER IS WHITE. 18%  
6 IS LATINX OR HISPANIC. AND IN TERMS OF GENDER, BUT 48%  
7 IDENTIFIED AS MALE. 45% AS FEMALE. 4% AS NONBINARY AND 3% AS  
8 OTHER. NEXT SLIDE, PLEASE. IN TERMS OF CURRICULUM, THE AIM FOR  
9 THE SUMMER ACADEMY IS TO CREATE AN ENGAGING CURRICULUM SO  
10 STUDENTS WOULD LEARN SOMETHING NEW, UNDERSTAND THE CONNECTIONS  
11 BETWEEN REGIONAL GOVERNMENT AGENCIES AND THEIR LIVES AND  
12 NEIGHBORHOODS AND SEE A CAREER PATHWAY FOR THEMSELVES FROM THE  
13 DOZENS OF GUEST SPEAKERS. A CORE THEME THROUGHOUT THE SUMMER  
14 ACADEMY WAS ACCESS, BRINGING TO LIGHT FOR THOSE WITH  
15 DISABILITIES CAN MAKE THE BAY AREA MORE ACCESSIBLE FOR ALL.  
16 EVERY SPEAKER STARTED OFF BY DESCRIBING THEIR UNIQUE PATH TO  
17 REGIONAL GOVERNMENT, OFTEN ACCOMPANIED BY A PICTURE FROM WHEN  
18 THEY WERE IN HIGH SCHOOL. SPEAKERS INCLUDED M.T.C. CHAIR  
19 PEDROZA WHO SPOKE UP SON OF FARM WORKERS. MANNY AT MUNI AND  
20 SHARED ABOUT HER PERSPECTIVE AS A PLANNER WITH A DISABILITY  
21 WHO WAS APPOINTED BY PRESIDENT BIDEN TO THE U.S. ACCESS BOARD.  
22 AZIBUIKE FROM THE BAY AREA AIR QUALITY MANAGEMENT DISTRICT.  
23 WORKING FOR COMMUNITY GROUPS IN THE BAY AREA AND NOW ALSO  
24 HEARD FROM M.T.C. EXECUTIVE DIRECTOR ANDREW FRIEMER SEEING HER  
25 IN HIS GLORIOUS MOP OF HAIR. AND HE TALKED ABOUT HIS





FEBRUARY 23, 2024

1 CONNECTION HELPING PEOPLE ACCESS STUDENTS. STUDENTS  
2 PARTICIPATED ON KEY ISSUES SUCH AS PLAY BAY AREA PRESENTED BY  
3 STAFF IN OUR AREA, ABAG, AND THE AIR DISTRICT ALONG WITH  
4 CALIFORNIA HIGH SPEED RAIL AUTHORITY. NEXT SLIDE, PLEASE. SO  
5 AT THE CONCLUSION, STUDENTS, 113 STUDENTS COMPLETED THE ENTIRE  
6 ACADEMY. THE STUDENTS WERE STIPEND WITH \$25 AN HOUR. AND  
7 THANKS TO THE PARTNERSHIP, M.T.C. SERVED A NUMBER OF STUDENTS  
8 THREE TIMES HIGHER THAN THE PREPANDEMIC PROGRAM AND AT LEAST A  
9 10th OF THE COST. NEXT SLIDE, PLEASE. STUDENTS HAD A POSITIVE  
10 EXPERIENCE. WE PERIODICALLY POOLED THE STUDENTS TO MEASURE  
11 SUCCESS. THIS GRAPH SHOWS THE PROMPT. HOW WOULD YOU RATE THE  
12 ACADEMY. 100% RATED IT POSITIVELY WITH OVER 50% AS EXCELLENT.  
13 30% AS VERY GOOD. 20% AS GOOD. AND THEN SUBTRACTED THE NUMBER  
14 OF DETRACTORS, PEOPLE WOULD NOT RECOMMEND IT. PEOPLE WOULD.  
15 AND IT WAS SCORED AS 50 BY WAS EXCELLENT PUTTING THE SUMMER  
16 ACADEMY SOMEWHERE BETWEEN APPLE COMPUTER AND JOHN DEERE  
17 COMPANY. NEXT SLIDE, PLEASE. WE'VE ALSO POOLED THE STUDENTS AT  
18 THE BEGINNING AND END TO ENGAGE LEARNING OF KEY TOPICS. SELF-  
19 ASSESSMENT ON UNDERSTANDING LOCAL GOVERNMENTS, RACIAL EQUITY  
20 AND MAKING PUBLIC COMMENTS, HERE OVER 95% OF THE STUDENTS SAID  
21 THEY HAD A DEEP LEVEL OF INSIGHT ABOUT THE BAY AREA PUBLIC  
22 AGENCIES. NEXT SLIDE, PLEASE. SIMILAR, WE SAW WIDESPREAD  
23 STUDENTS -- STRONG STUDENT SELF-ASSESSMENTS ON THE TOPIC OF  
24 EQUITY. GOING TO GO ON TO THE NEXT SLIDE BECAUSE WE ARE  
25 RUNNING LOW ON TIME. AND FINALLY, EVEN WITH GENERALLY



FEBRUARY 23, 2024

1 POSITIVELY REVIEWS, THE STUDENTS SHOWED OPEN FEEDBACK ON  
2 IMPROVEMENTS THAT COULD CHANGE. MORE IN PERSON SESSIONS AND  
3 CAREER OPPORTUNITIES. FEEDBACK FROM COLLEGE AND HIGH SCHOOL  
4 STUDENTS, THEY'RE PLANNING ON MORE IN PERSON SESSIONS ON THE  
5 2024 PROGRAMS AND BUILD OFF NEW PARTNERSHIPS TO BRING ABOUT  
6 INTERNSHIP OPPORTUNITIES FOR THOSE WHO WANT TO BE MORE  
7 INVOLVEMENT WITH M.T.C. AND THE APPLICATION WINDOW OPENS NEXT  
8 MONTH IN MARCH. CHAIR CAMPOS AND I ARE IN DISCUSSION ABOUT  
9 DOING IN PERSON OUTREACH IN THE SOUTH BAY AND I WELCOME ANY  
10 OPPORTUNITIES YOU MAY HAVE. I AM GOING TO SHARE OUT A LIST OF  
11 TITLE 1 SCHOOLS ACROSS THE BAY AREA. THOSE PIQUE YOUR MEMORY  
12 WHERE WE CAN DO SOME OUTREACH, THAT WOULD BE REALLY FANTASTIC,  
13 OPPORTUNITY TO PARTNER WITH YOU AND WE GREATLY APPRECIATE YOUR  
14 PARTNERSHIP AND SPREADING THE WORD WITH THESE OPPORTUNITIES  
15 WITH HIGH SCHOOL AND COLLEGE STUDENTS ALIKE. AGAIN,  
16 PARTICULARLY STUDENTS WITH DISABILITIES, BOTH VISIBLE AND  
17 INVISIBLE. SO WITH THAT AND FINAL SLIDE, I THINK IT'S JUST A  
18 QUESTION PROMPT FROM YOU ALL. THANK YOU.

19

20 **CHAIR, PAMELA CAMPOS:** THANK YOU. AND WE'LL START WITH THE  
21 RIGHT SIDE. ROLAND, WOULD YOU LIKE TO SHARE ANY COMMENTS OR  
22 THOUGHTS ON THIS ITEM? NONE. THANK YOU. WENDI.

23

24 **WENDI KALLINS:** I WANT TO CONGRATULATE YOU ON A GREAT PROGRAM.  
25 I DID HAVE A CHANCE TO GO IN AND SEE SOME OF THE CAPSTONES. I



FEBRUARY 23, 2024

1 WAS REALLY IMPRESSED. THANK YOU FOR THE PROGRAM. AND WE HOPE  
2 TO GET SOME MORE KIDS FROM OUR AREA IN THERE.

3

4 **CHAIR, PAMELA CAMPOS:** THANK YOU. DIANA.

5

6 **DIANA BENITEZ:** THANK YOU FOR THIS PRESENTATION. THIS IS REALLY  
7 EXCITING. I AM TRAINED AS AN URBAN PLANNER FLEW HIGH SCHOOL. I  
8 WAS IN THE LOS ANGELES UNIFIED SCHOOL DISTRICT AND DID  
9 ARCHITECTURE ENGINEERING PROGRAM. SO SUPER EXCITING THERE IS  
10 THIS OPPORTUNITY TO INTERN AND GET CONNECTED WITH ALL OF THESE  
11 REALLY BIG IMPORTANT THINGS. A FEW QUESTIONS THAT I HAD. ONE,  
12 CAN YOU FOLLOW UP LATER ON WITH THE BREAKDOWN BY COUNTY OF THE  
13 APPLICANTS FOR THE HIGH SCHOOL PROGRAM? BECAUSE I DO WANT TO  
14 GET A SENSE HOW MANY FOLKS WE HAD IN NORTH BAY. THEN, OUT OF  
15 CURIOSITY, FOR HIGH SCHOOL, ONLY EIGHT OF THE NINE COUNTIES,  
16 SO WHICH COUNTY WAS NOT INCLUDED?

17

18 **KY-NAM MILLER:** NAPA.

19

20 **DIANA BENITEZ:** GOT IT. THE OTHER THING IS, YOU MENTIONED  
21 LIVING WAGE. RIGHT NOW IN OUR ORGANIZATION, CANALE ALLIANCE,  
22 THE STIPENDS IS AT \$26 AN HOUR SO IT IS GOING TO INCREASE.  
23 SOMETHING FOR YOU TO CONSIDER. OUT OF CURIOSITY, WANT TO KNOW  
24 IF THERE ARE EVALUATIONS TRACKING FOR THE HIGH SCHOOL STUDENTS  
25 TO SEE WHERE THEY CONTINUE ON AND THEN FOR THE COLLEGE



FEBRUARY 23, 2024

1 STUDENTS TO SEE WHERE THEY CONTINUE ON. AND THEN, FOR OUTREACH  
2 RECOMMENDATIONS, THERE'S A LOT OF EDUCATION, NONPROFITS OUT  
3 THERE A LOT CANALE ALLIANCE, WE HAD OVER I THINK 300 STUDENTS  
4 THAT WE WORK WITH, CASE MANAGEMENT, HIGH SCHOOL AND COLLEGE  
5 STUDENTS, AND I DEFINITELY WANT TO MAKE SURE THAT THEY'RE  
6 APPLYING TO THIS PROGRAM. ALSO WANTED TO KNOW IN THE SENSE OF  
7 ACCESSIBILITY. LANGUAGE OR OTHER SUPPORT SERVICES. I KNOW IT'S  
8 ALSO REMOTE. THAT WAS A CURIOSITY. YEAH, THANK YOU SO MUCH.

9

10 **CHAIR, PAMELA CAMPOS:** THANK YOU. ZACK. NO COMMENTS. GABRIELA.  
11 DWAYNE, ANY COMMENTS? PHIL, NO. RANDI.

12

13 **RANDI KINMAN:** NUMBER ONE, BRAVO. I KNOW BUILDING THIS DURING  
14 THE PANDEMIC WAS SOMETHING THAT WAS A STRUGGLE AND I REALLY  
15 APPRECIATE HOW MUCH THIS PROGRAM HAS EVOLVED. AND I WOULD TAP  
16 THE COMMISSIONERS TO TAP THEIR FELLOW ELECTED OFFICIALS TO  
17 GIVE YOU A LIST OF INTERNSHIPS THAT ARE AVAILABLE EVEN THOUGH  
18 THIS IS A SUMMER PROGRAM. HIGH SCHOOL STUDENTS COULD BE  
19 LOOKING FOR OTHER INTERNSHIPS THE NEXT YEAR. AND I'D LIKE TO  
20 TAP OUR COMMUNITY COLLEGES A LITTLE BIT HARDER THAN THIS. BUT  
21 THANK YOU SO MUCH.

22

23 **CHAIR, PAMELA CAMPOS:** THANK YOU. TERRY.

24



FEBRUARY 23, 2024

1 **TERRY SCOTT:** I AGREE. I THINK THIS IS A GREAT PROGRAM, AND I  
2 WILL WORK WITH MY COUNTERPART TO GET SOME FOLKS INVOLVED IN  
3 NAPA COUNTY. THANK YOU.

4

5 **CHAIR, PAMELA CAMPOS:** THANK YOU. GERRY.

6

7 **GERRY GLASER:** I WENT TO THE PRESENTATIONS. THEY WERE  
8 BRILLIANT. I LEARNED A LOT FROM THE KIDS. LOOKING FORWARD TO  
9 THIS YEAR.

10

11 **CHAIR, PAMELA CAMPOS:** THANK YOU VERY MUCH. JEFFREY.

12

13 --

14

15 **>>JEFFREY RHOADS:** THANK YOU.

16

17 **JOHNNY PARKER:** I KNEW I WAS INVOLVED IN SOME OF THE EMAILS AND  
18 SO THAT WAS GREAT TURNOUT AND ALSO KNOW THAT THE SOLANO COUNTY  
19 TEAMS WERE THE HARDEST WORKERS. [LAUGHTER]

20

21 **CHAIR, PAMELA CAMPOS:** THANK YOU. GABRIEL.

22

23 **GABRIEL BORDEN:** THIS IS A GREAT TEAM. KIND OF BACK ON WHAT WAS  
24 DISCUSSED ON TRACKING AND MAKING SURE WE'RE CHECKING IN WITH  
25 THESE STUDENTS. ARE WE CHECKING BACK WITH THEM? DOES THEIR



FEBRUARY 23, 2024

1 MENTOR HELP THEM COMMIT TO APPLY FOR FUTURE JOBS, INTERNSHIPS,  
2 EVEN IF THAT MENTOR LEAVES? OR IS THERE A PERSON THAT HELPS  
3 THEM KIND OF AS THE YEARS AND MONTHS GO ON AND HOW CAN WE  
4 MEASURE HOW MANY OF THESE PREVIOUS STUDENTS THAT ARE COMPLETED  
5 THE PROGRAM HAVE ACTUALLY APPLIED TO M.T.C. OR ANY OTHER  
6 AGENCIES SO THAT WE KNOW THIS IS SOMETHING THAT THEY ARE  
7 INTERESTED IN, AND IF THEY RECEIVED -- NOT JUST THAT THEY  
8 APPLIED BUT THAT THEY -- IF THEY RECEIVED AN INTERVIEW AND HOW  
9 MANY WERE OFFERED A JOB AND SO ON AND SO FORTH SO WE CAN  
10 ACTUALLY MEASURE THE SUCCESS OF THIS PROGRAM OR EVEN MEASURING  
11 HOW MANY ARE GOING FOR RELEVANT DEGREES IF THEY'RE ATTENDING  
12 COLLEGE OR RELEVANT CERTIFICATIONS, COURSES, CLUBS AT THESE  
13 COLLEGES TO PUT THEM IN A GOOD SPACE TO BE ABLE TO GET THE  
14 JOBS THEY MAY BE INTERESTED IN OR FOR JOBS THAT DO NOT -- THAT  
15 MAY NOT REQUIRE A DEGREE OR WHERE WE THINK A DEGREE IS  
16 CURRENTLY REQUIRED BUT WHERE WE DON'T THINK ONE SHOULD BE  
17 REQUIRED, WHAT IS M.T.C. DOING TO MAKE SURE THEY'RE  
18 ELIMINATING THOSE DEGREE REQUIREMENTS WHEN THEY'RE  
19 UNNECESSARY? AND THEN LASTLY, I SAW THAT THE RECRUITMENT  
20 EFFORTS FOR BOTH PROGRAMS WERE FOCUSED ON ENCOURAGING STUDENTS  
21 FROM EQUITY PRIORITY COMMUNITIES WHICH IS GREAT. I GUESS ONE  
22 OF MY QUESTIONS WAS, DOES THIS INCLUDE TRIBAL COMMUNITIES? AND  
23 BACK TO ONE OF THE STAFF MEMBERS' PREVIOUS COMMENTS ON TRAVEL  
24 AND COMMUTE BEING A BARRIER FROM OTHER COUNTIES TO SAN  
25 FRANCISCO, JUST MAKING SURE THAT WE'RE DOING WHAT WE CAN TO



FEBRUARY 23, 2024

1 REIMBURSE TRAVEL EXPENSES, TO ASSIST STUDENTS WITH COMMUTE  
2 WITH VAN-POOLING OR MAYBE OFFER IN PERSON PARTNERS THAT HAVE  
3 CONFERENCE ROOMS, FLEX SPACES THAT WE CAN GO TO FOR THE DAY TO  
4 MAKE SURE WE'RE NOT ONLY HAVING IN PERSON EVENTS IN SAN  
5 FRANCISCO THAT LIMITS STUDENTS FROM WANTING TO JOIN. THANK  
6 YOU.

7

8 **CHAIR, PAMELA CAMPOS:** THANK YOU. ADINA.

9

10 **ADINA LEVIN:** LOOKING FORWARD TO GET SOME MATERIAL I CAN SHARE  
11 WITH LOCAL ORGANIZATIONS SERVING YOU.

12

13 **CHAIR, PAMELA CAMPOS:** OKAY. THANK YOU. AND I SEE WE ARE  
14 RUNNING LOW ON TIME SO I AM ABOUT TO CALL THIS MEETING TO AN  
15 END. SO WE WILL WRAP UP THAT INFORMATION ITEM. CAN I JUST MAKE  
16 A QUICK COMMENT OR DO I HAVE TO STOP? NO. OKAY. SO LET'S SEE.  
17 TO CLOSE US OUT, THE NEXT MEETING OF THE M.T.C. POLICY  
18 ADVISORY COUNCIL WILL BE HELD ON FRIDAY, MARCH 22, 2024, AT  
19 10:00 A.M. AT THE BAY AREA METRO CENTER, 375 BEALE STREET, SAN  
20 FRANCISCO. THANK YOU ALL FOR YOUR TIME.

21



**NTT**

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