

**METROPOLITAN
TRANSPORTATION
COMMISSION**
Meeting Transcript



NOVEMBER 12, 2025

1 **PROGRAMMING AND ALLOCATIONS COMMITTEE**

2 **WEDNESDAY, NOVEMBER 12, 2025, 9:45 AM**

3

4

5 **CHAIR, VICTORIA FLEMING:** OKAY. I'LL GO AHEAD AND CALL TO ORDER

6 THIS MEETING OF THE PROGRAMMING AND ALLOCATIONS COMMITTEE.

7 THIS MEETING IS BEING WEBCAST ON THE MTC WEB SITE.

8 COMMISSIONERS AND MEMBERS OF THE PUBLIC PARTICIPATING BY ZOOM

9 WISHING TO SPEAK USE THE RAISED HAND FEATURE, OR DIAL STAR

10 NINE, AND I'LL CALL UPON THEM AT THE APPROPRIATE TIME. MADAM

11 CLERK, WOULD YOU GO AHEAD AND CALL THE ROLL, PLEASE?

12

13 **CLERK OF THE BOARD:** FLEMING?

14

15 **CHAIR, VICTORIA FLEMING:** HERE.

16

17 **CLERK OF THE BOARD:** MELGAR?

18

19 **V. CHAIR, MYRNA MELGAR:** HERE.

20

21 **CLERK OF THE BOARD:** ABE-KOGA IS ABSENT. NON-VOTING AMBUEHL?

22

23 **DAVID AMBUEHL:** HERE.

24

25 **CLERK OF THE BOARD:** COMMISSIONER LEE? MANFREE?



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1

2 **AMBER MANFREE:** HERE.

3

4 **CLERK OF THE BOARD:** MILEY? IS HERE BUT NOT AT THE DAIS.

5 COMMISSIONER PAPAN?

6

7 **GINA PAPAN:** HERE.

8

9 **CLERK OF THE BOARD:** RAMOS? COMMISSIONER NON-VOTING SCHAFF?

10

11 **LIBBY SCHAFF:** HERE.

12

13 **CLERK OF THE BOARD:** WE DO HAVE A QUORUM.

14

15 **CHAIR, VICTORIA FLEMING:** EXCELLENT. THANK YOU VERY MUCH.

16 MOVING TO ITEM TWO, OUR CONSENT CALENDAR. INCLUDES ITEMS 2A

17 THROUGH 2D. IS THERE ANYONE WHO WANTS TO PULL AN ITEM FROM THE

18 CONSENT CALENDAR? ALL RIGHT. SEEING NONE. CAN I GET A MOTION

19 TO APPROVE? OR A SECOND?

20

21 **MYRNA MELGAR:** MOVE TO APPROVE, MELGAR.

22

23 **GINA PAPAN:** PAPAN SECOND.

24

25 **CHAIR, VICTORIA FLEMING:** ALL RIGHT. DO WE HAVE ANY PUBLIC



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1 COMMENT?

2

3 **BOARD CLERK:** NO WRITTEN CORRESPONDENCE RECEIVED AND NO ONE IN
4 THE ZOOM SPACE OR THE BOARDROOM WISHING TO SPEAK.

5

6 **CHAIR, VICTORIA FLEMING:** EXCELLENT. WOULD ALL THOSE IN FAVOR
7 ACKNOWLEDGE BY SAYING AYE? ANY OPPOSED? OR ABSTENTIONS? ALL
8 RIGHT. WELL, MOTION PASSES UNANIMOUSLY BY ALL MEMBERS PRESENT.
9 AND CARRIES US TO -- OH, WE SKIPPED PUBLIC COMMENT OR WE
10 DIDN'T? WE GOT IT? OKAY ALL RIGHT. ITEM THREE REGIONAL MTC
11 RESOLUTION 44650 REVISED REVISIONS TO THE REGIONAL EARLY
12 ACTION PLANNING GRANTS REAP TWO PROGRAM INCLUDING REVISIONS TO
13 MTC COMMUNITY ACTION RESOURCE EMPOWERMENT CARE PROGRAM POWER
14 BUILDING ENGAGEMENT REVISIONS TO THE EARLY ACTION PLAN GRANTS
15 REAP TWO COMMUNITY ACTION RESOURCE EMPOWERMENT CARE PROGRAMS
16 INCLUDING 1.5 MILLION IN POWER BUILDING AND ENGAGEMENT
17 PROGRAMS AND PB AND E GRANTS AND REPROGRAMMING OF 1.7 MILLION
18 WITHIN A WEEK TWO EXPENDITURE PLAN TO ENSURE ALL REAP FUNDS
19 CAN BE SPENT BY STATEWIDE DEAD WE'LL WELCOME VALERIE COLEMAN.
20 WILL GOOD MORNING COMMISSIONERS MY NAME IS VALERIE COLEMAN.
21 AND THIS ITEM RECOMMENDS REVISION OF MTC'S REGIONAL EARLY
22 ACTION PLANNING GRANT, OR REAP TWO, AS WELL AS COMMUNITIES
23 ACTION RESOURCE EMPOWERMENT PROGRAMS WHICH IS CARE PROGRAM THE
24 AGENDA ITEM PROPOSES VARIOUS CHANGES TO THE REAP TWO
25 EXPENDITURE PLAN INCLUDING \$1.5 MILLION IN POWER BUILDING



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1 ENGAGEMENT GRANT AWARDS. I WANT TO HIGHLIGHT THAT THIS ITEM
2 REDIRECTS 1.7 MILLION WITHIN MTC'S EXISTING REAP TWO
3 EXPENDITURE PLAN TO ENSURE THAT OUR FULL GRANT ALLOTMENT COULD
4 BE EXPENDED BY THE DEADLINE WITH THAT I WILL HAND IT OVER TO
5 JUDIS SANTOS WHO WILL PROVIDE UPDATE ON POWER BUILDING
6 ENGAGEMENT PROGRAM WHICH IS PARTIALLY FUNDED BY THE REAP TWO
7 FUNDING.

8

9 **JUDITH SANTOS:** GOOD MORNING. I'M JUDIS SANTOS, ASSISTANT
10 DIRECTOR WITH MTC ABAG HERE WITH OUR MTC CARE TEAM AND GROUND
11 WORKS CONSULT BEING AT DBE ADVANCING THIS INAUGURAL PROGRAM
12 COMMUNITY ACTION RESOURCE EMPOWER PREMEDITATE CARE FOR SHORT
13 IS A REGIONAL PROGRAM TO ADVANCE COMMUNITY PRIORITIES AND LIFT
14 UP DIVERSE VOICES TO ADDRESS COMMUNITY CHALLENGES FOR REGIONAL
15 COLLABORATION AND INVESTMENT. TODAY'S FOCUS IS ADOPTION OF A
16 PROGRAM PROJECTS FOR POWER BUILDING AND ENGAGEMENT COMPONENT
17 OF CARE. NEXT SLIDE, PLEASE. CARE IS ADVANCING A SHIFT IN HOW
18 TRANSIT AND TRANSPORTATION SYSTEMS, COMMUNITY ORGANIZATIONS,
19 RESIDENTS AND MULTIPLE SECTORS COLLABORATE TO IMPROVE
20 MOBILITY, CLIMATE, AND HOUSING THROUGH BUILD MULTI-SECTOR
21 HOUSING, COMMUNITY BASED PARTNERSHIPS ACROSS THE REGION. CARE
22 SEEKS TO ALIGN RESOURCES POLICIES AND INVESTMENTS TO TACKLE
23 ROOT CAUSES OF DISPARITIES AND IMPROVING LIVEABILITY FOR ALL
24 PEOPLE IN THE BAY AREA AT CORE CARE ARE FOLLOWING PRINCIPLES
25 THAT WILL BE REFLECTED ACROSS ALL PROGRAM COMPONENTS CENTERING



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1 COMMUNITY VOICE BUILDING LEADERSHIP CAPACITIES RESOURCES
2 STRAINED COMMUNITIES STRENGTHEN MULTI-SECTOR PARTNERSHIP AND
3 ENGAGEMENT TO ADVANCE COMMUNITY LED SOLUTIONS AND ALIGNING
4 SYSTEMS AND PRIORITIES TO IMPLEMENT HIGH PRIORITY COMMUNITY
5 IDENTIFIED PROJECTS. NEXT SLIDE PLEASE. THE CARE PROGRAM IS A
6 COMPETITIVE FUNDING GRANT AND IMPLEMENTATION PROGRAM PROVIDING
7 STATE AND FEDERAL FUNDS ACROSS THREE PROGRAM COMPONENTS. THE
8 COMPONENTS ARE IN VARYING STAGES OF DEVELOPMENT. AND THE
9 IMPLEMENTATION STAGE, THE FOCUS OF TODAY, IS THE DARK BLUE
10 BOX, COMMUNITY POWER BUILDING ENGAGEMENT, PB AND E FOR SHORT
11 WITH A TOTAL FUNDING OF 3.5 MILLION. THE OBJECTIVE OF THIS
12 PROGRAM IS TO PROVIDE RESOURCES FOR TECHNICALITY ASSISTANCE
13 AND CAPACITY BUILDING FOR, FROM AND WITH COMMUNITY BASED
14 ORGANIZATIONS AND LOCAL GOVERNMENT. PB INCLUDES GRANT PROGRAM
15 TO CBOS, COMMUNITY BASED ORGANIZATIONS, 1.5 MILLION IN ONE-
16 TIME FUNDS BEING REQUESTED FOR TODAY'S ACTION. AND LEARNING
17 ACTION LAB BOTH WITH WRAP AROUND SUPPORT SERVICES TO INCLUDE
18 TECHNICAL ASSISTANCE COACHING AND PEER LEARNING CONVENINGS.
19 THE COMPONENTS IN BLUE AND AQUA ARE FOR YOUR INFORMATION AND
20 ARE IN THE PROGRAM DEVELOPMENT STAGES. IN THE MIDDLE IS THE 12
21 MILLION FUND SOURCE PROGRAM SUPPORTING PROJECT DEVELOPMENT
22 TECHNICAL ASSISTANCE FOR COMMUNITY-BASED TRANSPORTATION PLAN
23 PROJECTS. THE OBJECTIVE OF THIS COMPONENT IS TO ADVANCE
24 COMMUNITY-BASED TRANSPORTATION PLAN CONCEPTS TO CONSTRUCTION
25 READY PROJECTS. TIMELINE FOR IMPLEMENTATION IN EARLY 2026 TO



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1 WINTER OF 2026. LASTLY, IN AQUA, IS A THIRD COMPONENT,
2 PARTICIPATORY BUDGETING, WHICH WAS PILOTED BACK IN ON LIFELINE
3 CYCLE IN 2018 WITH APPROXIMATELY \$10 MILLION OF FUNDING
4 OBJECTIVE OF THE PROGRAM TO IMPLEMENT HIGH PRIORITY PROJECTS
5 IDENTIFIED FROM PARTICIPATORY BUDGETING PROCESS SIMILAR
6 TIMELINE IS WINTER 2027 ONWARD. NEXT SLIDE. EXCITING TIME
7 INAUGURAL LAUNCH OF POWER BUILDING ENGAGEMENT PROGRAM
8 MOBILIZING RESOURCE TO BOOST COMMUNITY POWER DEFINED AS THE
9 ABILITY TO DEFINE AND AFFECT ONE'S PRESENT AND FUTURE. GOALS
10 STRATEGY PROGRAM INFORMED BY COMMUNITY TRANSPORTATION AGENCIES
11 MTC COMMITTEES COUNCIL AND 15 MEMBER COMMUNITY ADVISORY
12 WORKING GROUP, FACILITATE INCLUSIVE MULTI-SECTOR PARTNERSHIPS
13 AND COLLABORATION AND IMPLEMENT RESILIENT COMMUNITY SOLUTIONS
14 TO BE ROOTED IN ESTIMATES THAT ENHANCE ACCESS TO OPPORTUNITY
15 INTERSECTIONAL NEEDS HOUSING TRANSPORTATION AND CLIMATE CHANGE
16 STRATEGIES TO ACHIEVE GOALS AND INCLUDE CBO GRANT PROGRAM
17 PROVIDING SUPPORT IN THE FORM OF TECHNICAL ASSISTANCE LEARNING
18 ACTION PLAN ENVISIONS TO BE LAUNCHED LATER IN 20S 26 WORKING
19 TO SUPPORT LEARN AND BUILD FROM INNOVATION HAPPENING ON THE
20 GROUND IN OUR DIVERSE COMMUNITIES UNIFYING MOBILIZING NETWORK
21 WITH COLLECTIVE IDENTITY SHARED PURPOSE FOR TRANSIT
22 TRANSPORTATION HOUSING CLIMATE SYSTEMS TRANSFORMATION. NEXT
23 SLIDE. OUR PB TIMELINE IS AS FOLLOWS AND IS AN ACCELERATED ONE
24 BECAUSE OF FUND SOURCE REQUIREMENTS ESTABLISHED BY THE STATE
25 OF CALIFORNIA HEALTH AND COMMUNITY DEVELOPMENT REAP FUNDS.



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1 WE'RE CURRENTLY AT THE PROPOSED AWARDS STAGE IN THE MIDDLE
2 ARROW AS A RESULT OF A COMPETITIVE CALL FOR PROJECTS PROCESS
3 ANNOUNCING 1.5 MILLION IN REAP TWO FUNDS ELIGIBLE FOR
4 COMMUNITY BASED ORGANIZATIONS. FOLLOWING AWARD ANNOUNCEMENT
5 CBOS WILL BE ON-BOARDED WITH PROJECT LAUNCH ON MARCH FIRST AT
6 THE LATEST, WITH REAP FUNDS TO BE EXTENDED BY DECEMBER 2026.
7 THIS MEANS PROJECTS ARE TO BE COMPLETED WITHIN AN EIGHT MONTH
8 PROJECT IMPLEMENTATION WINDOWS BY OCTOBER 2026. WE WILL ALSO
9 BE LAUNCHING OUR LEARNING ACTION LAB LATER IN 2026 AND
10 COMPLETED IN WINTER 2027. NEXT SLIDE PLEASE. THE OUTREACH
11 STRATEGY AND APPLICANT SUPPORT TO RESPOND TO CALL FOR PROJECTS
12 WAS PARTICULARLY IMPORTANT TO COMMUNICATE, EDUCATE, AND ASSIST
13 APPLICANTS ON THE REAP REQUIREMENTS PARTICULARLY THE TIME LINE
14 AND ACCOMPLISHMENT OF PROJECT GOALS. STAKEHOLDERS AND THE
15 COMMUNITY ADVISORY WORKING GROUP ADVISE THE CARE TEAM TO
16 PRIORITIZE THE FOLLOWING OUTREACH FOR ACTIVITIES, ACROSS KNELT
17 WORKS, DIRECT COMMUNITY CONNECTIONS, GOVERNMENT PARTNERSHIPS,
18 AND INNOVATIVE APPROACHES, ALONG WITH INFORMATION SESSIONS.
19 WRAP AROUND SUPPORT SERVICES WERE PARTICULARLY CRUCIAL TO
20 ENHANCE THE QUALITY OF APPLICATION PROPOSALS. THE GROUND WORKS
21 CONSULTING TEAM AND MTC PROVIDED THESE ESSENTIAL SERVICES
22 WHICH INCLUDED OFFICE HOURS, TECHNICAL ASSISTANCE, WHICH WAS
23 HIGHLY UTILIZED, TOOLS AND EXAMPLES WITH CLEAR DEFINITIONS OF
24 TECHNICAL TERMS AS WELL AS A PROJECT E-MAIL AND PHONE LINE
25 THAT WAS PROVIDED. NEXT SLIDE PLEASE. APPLICATIONS WERE



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1 RECEIVED FROM ALL NINE COUNTIES WITH A FOCUS ON THEIR COUNTY
2 ALONE, AROUND 105, OR MULTIPLE COUNTIES, 138. ATTACHMENT C IN
3 YOUR PACKET LISTS ALL OF THE APPLICANTS. FROM THE TABLE ON THE
4 RIGHT, A TOTAL OF 143 APPLICATIONS WERE RECEIVED, WITH A TOTAL
5 FUND REQUEST OF 19 MILLION. FOR THE 1.5 MILLION AVAILABLE.
6 MAJORITY OF APPLICATIONS, 42%, REQUESTED CAPACITY BUILDING
7 FUNDS. THESE INCLUDED TRANSPORTATION, HOUSING, CLIMATE
8 EDUCATION, MULTI-LINGUAL, COMMITTEE PARTICIPATION DISABILITY
9 ACCESS AND ENGAGEMENT AND YOUTH OUTREACH TRAINING FOLLOWING
10 IMPLEMENTING SMALL COMMUNITY PROJECTS AROUND 39% INCLUDING
11 SMALL SCALE CAPITAL HOUSING TRANSPORTATION PILOTS AND PROJECTS
12 LIKE INSTALLATION OF PEDESTRIAN FRIENDLY INFRASTRUCTURE. NEXT
13 SLIDE. THE EVALUATION AND SCORING PROCESS WAS DONE ON AN
14 ACCELERATED TIMELINE BECAUSE OF REAP'S 60 DAY REQUIREMENT FROM
15 CALL FOR PROJECTS ANNOUNCEMENT TO AWARD EVALUATION AND SCORING
16 CONDUCTED BY MIX OF EXTERNAL AGENCY STAFF AND SIMILAR GRANT
17 PROGRAMS MTC, STAFF, AND SUPPORTED BY CARE CONSULTANT STAFF
18 GROUND WORK CONSULTING IN ORDER TO MEET THE ACCELERATED
19 TIMELINE EVALUATION OF INCLUDE THRESHOLD REVIEW WHICH INVOLVES
20 REVIEWING FOR COMPLETED APPLICATION AND REAP REQUIREMENTS
21 SCORING CRITERIA AND ASSESSMENT OF GEOGRAPHIC REGISTRATION.
22 THIS SLIDE LISTS CRITERIA USED. NEXT SLIDE. ATTACHMENT B LISTS
23 THE PROPOSED GRANTS PROPOSED AWARDEES. GRANT AWARD FUNDING IS
24 BEING RECOMMENDED TO ALL NINE COUNTIES. PROPOSED AWARDEES
25 INCLUDE A BROAD MIX OF COMMUNITY BASED ORGANIZATIONS, A



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1 MISSION ORGANIZATIONAL REVENUE SIZE, REVENUE IN SIZE
2 BENEFITTING DIVERSE DEMOGRAPHICS AND YOUTHS, AWARDEES ALSO
3 REFLECT SMALLER COMMUNITY-BASED ORGANIZATIONS APPROXIMATELY
4 33% OF GRANT DOLLARS AND THE ISSUE AREA FOCUS WAS SPLIT
5 BETWEEN HOUSING AND TRANSPORTATION. NEXT SLIDE. STAFF IS
6 RECOMMENDING THE FOLLOWING: ADOPTION OF 4604 REVISED AND 4650
7 REVISED, INCLUDING REVISION OF REAP TWO PROGRAM REDIRECTING
8 1.7 MILLION WITHIN EXISTING PROGRAMS TO ENSURE FUNDS SPENT BY
9 DEADLINE ADOPTION OF CARE POWER BUILDING PROGRAMS. THIS
10 CONCLUDES OUR PRESENTATION WE LOOK FORWARD TO HEARING YOUR
11 COMMENTS AND QUESTIONS.

12

13 **CHAIR, VICTORIA FLEMING:** THANK YOU SO MUCH. IT'S REALLY
14 EXCITING STUFF. WE'LL TURN TO THE COMMISSION. DO WE HAVE ANY
15 QUESTIONS? COMMISSIONER PAPAN?

16

17 **GINA PAPAN:** THANK YOU. COULD YOU GO BACK TO SLIDE EIGHT. AND
18 WHO DID THE EVALUATION?

19

20 **JUDIS SANTOS:** THE EVALUATION WAS CONDUCTED BY A MIX OF
21 EXTERNAL AGENCY STAFF AS WELL AS MTC STAFF SUPPORTED BY GROUND
22 WORKS CONSULTING.

23

24 **GINA PAPAN:** I KNOW YOU SAID -- AND I GUESS GO BACK TO THE
25 CHART WITH THE APPLICANTS -- I'M SORRY. OR THE BREAKDOWN? YES.



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1 VERY MUCH. IT'S A LITTLE HARD TO TELL FROM THE PRESENTATION
2 HERE, AS TO WHICH GRANTS ARE MULTI-REGIONAL. AND THAT'S KIND
3 OF IMPORTANT HERE, BECAUSE SAN MATEO COUNTY RECEIVED ZERO
4 INDIVIDUAL GRANTS. AND EVERY OTHER COUNTY, WITH A MINIMUM OF
5 TWO. SO, HOW DO WE -- WE TRY TO EMPHASIZE THE REGIONAL HERE,
6 AND THIS'S WHY THE -- I'M KIND OF INTERESTED IN THE EVALUATION
7 AND WHO IS DOING THOSE. BECAUSE WE'RE TALKING REGIONAL; THAT'S
8 NOT REGIONAL. IF NOT ONE GRANT APPLICATION WENT TO SAN MATEO
9 COUNTY.

10

11 **JUDIS SANTOS:** THANK YOU FOR YOUR COMMENT. I ACKNOWLEDGE THAT
12 THE TABLES THAT YOU SEE IS JUST A SNAPSHOT OF THE APPLICATIONS
13 RECEIVED AS FAR AS THE COUNTY BREAKDOWN. SO, ADDITIONAL
14 INFORMATION, AS FAR AS TABLES CAN BE PROVIDED REGARDING THE
15 BREAKDOWN OF COUNTIES. YOU KNOW ONE COUNTY, MULTIPLE COUNTY,
16 IN ADDITION.

17

18 **GINA PAPAN:** AND I HAVE ONE I'M LOOKING AT RIGHT NOW THAT SHOWS
19 INDIVIDUAL GRANTS, FOR EACH COUNTY, SANTA CLARA FIVE, SAN
20 FRANCISCO FOUR, ALAMEDA THREE, SONOMA TWO, SOLANO TWO, NAPA
21 TWO, MARIN TWO, CONTRA COSTA TWO, AND SAN MATEO COUNTY ZERO.

22

23 **JUDIS SANTOS:** ONE OF THE BENEFITS OF HAVING OUR GROUND WORKS
24 CONSULTING TEAM IS TO PROVIDE ADDITIONAL ANALYSIS ON
25 DIVERSITY. SO WE DID A BREAKDOWN RAINBOW CHART THAT'S VERY



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1 SPECIFIC THAT CAN BE PROVIDED. AND WE CAN ALSO NOTE THAT, FOR
2 SAN MATEO, SAN MATEO RECEIVED TWO PROJECTS ON THE PROPOSED
3 GRANTEE LIST WHICH INCLUDED THE CARROT SCHOOL PROJECT, AS WELL
4 AS FOUNDATION FOR INNOVATION, INC.

5

6 **GINA PAPAN:** I'M SORRY; BUT THAT'S PROPOSED. THIS ONES THAT ARE
7 GIVEN ARE NOT.

8

9 **JUDIS SANTOS:** IT'S ON THE PROPOSED LIST OF GRANTEES TO BE
10 TAKEN ACTION FOR TODAY.

11

12 **ALIX BOCKELMAN:** I'M SORRY. THROUGH THE CHAIR ATTACHMENT B HAS
13 MORE DETAIL AND DOES HAVE COUNTY TITLE I THINK THE ONES THAT
14 JUDIS REFERS TO HAVE TWO COUNTIES LISTED INCLUDING SAN MATEO
15 JUST FOR REFERENCE.

16

17 **GINA PAPAN:** ATTACHMENT E. HANG ON A SECOND. THANK YOU FOR
18 POINTING THAT OUT HERE. BECAUSE I DON'T HAVE MY COMPUTER.
19 SORRY. ATTACHMENT B. ONE SECOND. SO, ALIX, COULD YOU EXPLAIN
20 MORE SO FOR ME ON THAT FRONT? BECAUSE I'M --

21

22 **ALIX BOCKELMAN:** I'M LOOKING AT ATTACHMENT B APOLOGIES THERE
23 ARE A LOT OF ATTACHMENTS. THERE ARE TWO DIFFERENT CATEGORIES,
24 THERE IS A CAPACITY BUILDING CATEGORY 1, AND THE CARROT SCHOOL
25 PROJECT, BUILDING HOUSING EQUITY LEADERSHIP AMONG RV DWELLING



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1 FAMILIES, THAT LOOKS LIKE BENEFITS BOTH SAN MATEO AND ST.
2 CLAIR AND THEN ON SECOND PART OF ATTACHMENT B CATEGORY 2
3 PARTNERSHIPS AND COLLABORATION, THERE IS FOUNDATIONS FOR
4 INNOVATION IT LOOKS LIKE IT HAS A BENEFIT FOR SAN MATEO AND
5 ALAMEDA COUNTIES, SUSTAINABLE FUTURES, MTC SOCIAL MEDIA AND
6 MARKETING CHALLENGE. AND I CAN LET JUDIS, IF SHE HAS -- IF I
7 HAVE MADE ANY MISTAKES THERE, BUT THAT'S WHAT I'M SEEING.

8

9 **GINA PAPAN:** OKAY. THIS IS ALWAYS GREAT MONEY HERE. BUT OTHER
10 COUNTIES ALSO HAVE JOINT PROJECTS HERE. SO, I GUESS WHAT I'M
11 JUST TRYING TO POINT OUT HERE IS, I'M CONCERNED ABOUT WHO IS
12 DOING THE VALUATION. AND EQUITABLE DISTRIBUTION THROUGH THE
13 COUNTIES HERE. IT DOESN'T SEEM TO BE SUCH IN THE PRESENTATION
14 THAT WE HAVE HERE. IN WHAT I'M LOOKING AT. SO, I'M HAVING A
15 HARD TIME. BECAUSE I DO THINK WE NEED -- OUR PROCESS NEEDS TO
16 BE SOMEWHAT MORE WEIGHTED. THIS SHOULD HAVE KIND OF -- AND IT
17 CAME TO ME LATE TOO. SO, I APOLOGIZE TO THE CHAIR AND OTHERS
18 HERE, BUT I AM CONCERNED. YOU SAID -- BECAUSE WE DON'T KNOW
19 THE INDIVIDUALS THAT HELPER INTERNAL, EXTERNAL, AND THE
20 ADVISORY GROUP.

21

22 **ANDREW FREMIER:** COMMISSIONER, THROUGH THE CHAIR, NOTE, IN
23 TERMS OF THESE PROGRAMS, THIS IS A REAL SMALL PROGRAM THAT
24 YOU'RE TALKING ABOUT, IT'S A COMPONENT OF WHAT JUDIS PRESENTED
25 TODAY ABOUT A MILLION AND A HALF DOLLARS OVERALL, ANOTHER



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1 MILLION COMING INTO THE PROGRAM. WE DO SET UP BROAD
2 APPLICATION POOLS, SO BCDC, AIR DISTRICT, SANTA CLARA VTA WAS
3 PART OF IT, AMONG SOME OTHERS, AND IT'S NOT POSSIBLE FOR SMALL
4 PROGRAMS LIKE THIS TO HAVE ALL NINE COUNTY CTA'S BE
5 REPRESENTED EVERY TIME BUT WE HAVE FAITH THAT THESE
6 APPLICATIONS IN THE ANALYSIS IS DONE WELL BE HAPPY TO COME
7 DOWN AND TALK TO YOUR CTA, GIVE SOME MORE INFORMATION ON IT IF
8 NECESSARY. BUT I ASSURE YOU, WE PUT THESE PROJECTS THROUGH A
9 GOOD LENS TO MAKE SURE THAT MONEY GETS OUT INTO THE
10 COMMUNITIES AND IS PUT TO WORK AS QUICKLY AND EFFICIENTLY AS
11 POSSIBLE. IT DOES NOT ALWAYS WORK OUT COUNTY BY COUNTY IT
12 WOULD BE TOO SMALL OVERALL IN SOME OF THESE PROGRAMS TO BE
13 SUCCESSFUL EVERY TIME.

14

15 **GINA PAPAN:** AGAIN, TO THE EXECUTIVE DIRECTOR'S COMMENTS HERE,
16 YOU SAY THIS IS A SMALL AMOUNT. FOR EACH INDIVIDUAL COUNTY,
17 IT'S A SIGNIFICANT AMOUNT TO OUR PROGRAMS HERE. VTA WAS A PART
18 OF THE PROCESS HERE, AND THEY RECEIVED THE MOST GRANTS, BEING
19 FIVE. AND, YES, I AGREE. IT'S NOT A HUGE AMOUNT OF MONEY HERE,
20 BUT WE'RE TALKING ABOUT HOW THESE PROCESS -- THE LOOK OF THIS
21 APPEARS TO BE INEQUITABLE, IN SOME WAY, SHAPE, OR FORM HERE.
22 SO, IT'S -- WE TALK REGIONAL, WE'RE NOT ACTING REGIONAL IN
23 THIS WAY. SO, THIS SHOULD HAVE BEEN KIND OF NOTED. TAKE A
24 PEEK. I MEAN, YOU'RE TALKING ABOUT, IN SAN MATEO COUNTY, MAYBE
25 ONE HAD A \$50,000 PROJECT THAT'S A LITTLE SOMETHING THAT NEEDS



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1 TO BE FIRST OFF LOOKED AT AND EVALUATED AND AGAIN THE OUTREACH
2 SEEMS TO BE SUCH HERE. I HOPE MY COLLEAGUES CAN UNDERSTAND.

3

4 **ANDREW FREMIER:** THE MONEY DID GO TO ALL NINE COUNTIES.

5

6 **GINA PAPAN:** AS I NOTED I APPRECIATE THAT THERE WERE JOINT
7 PROJECTS AND SOME WERE LISTED THERE, BUT WHEN YOU ARE TALKING
8 ABOUT INDIVIDUALS, AND VTA WAS PART OF IT AND VTA RECEIVED THE
9 MOST. THAT SHOULD BE KIND OF LOOKED AT HERE MOVING FORWARD.
10 BECAUSE YOU DO WANT THE APPEARANCE OF EQUITY, THROUGHOUT. I
11 DON'T KNOW WHICH PROJECTS AND THE EVALUATION HERE. BUT, AGAIN,
12 IF WE'RE GOING TO HAVE JOINT PROJECTS, WHICH I ACKNOWLEDGE ARE
13 DONE HERE -- WHAT PERCENTAGE OF THOSE ARE GOING TO EACH COUNTY
14 AND HOW ARE THEY DIVIDED IN BECAUSE TRANSPARENCY IS KEY TO ALL
15 OF OUR OPERATIONS AND HOW THIS IS PRESENTED HERE. SO, MAYBE
16 CONSIDERED SMALL TO MTC HERE, BUT IT'S SIGNIFICANT FOR EACH
17 REGION, AND EACH JURISDICTION HERE.

18

19 **ANDREW FREMIER:** SO AT THE RISK OF EXTENDING THE MEETING,
20 BECAUSE I DON'T WANT TO DO THAT -- WE WITH BE HAPPY TO COME
21 DOWN HERE TO TALK TO YOUR CTA. MY UNDERSTANDING IS VTA DIDN'T
22 GET TO VOTE ON THEIR OWN PROJECTS.

23

24 **GINA PAPAN:** I GET THAT.

25



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1 **ANDREW FREMIER:** WE DO HAVE A CRITERIA THAT AGAIN IS FAIR WE
2 WILL NOT BE SUCCESSFUL EVERY TIME GETTING EVERYTHING COUNTY TO
3 BE SUCCESSFUL IN EVERY GRANT PROGRAM THAT WE OPERATE. BUT I'LL
4 BE HAPPY TO TALK ABOUT IT MORE WITH SEAN.

5

6 **GINA PAPAN:** I BELIEVE WE'RE GOING TO NEED THAT AND I WANT TO
7 NOTE HERE THAT THE VALUATION IS SUCH I GET BUT WE PRESENTED
8 EVERY COUNTY'S GETTING SOMETHING WE NEED TO LOOK AT OUR
9 PROCESS WHEN THINGS LIKE THIS HAPPEN SO WE'RE BEING EQUITABLE
10 IN THE DISTRIBUTION AND HOW WE EVALUATE THINGS. SO, PLEASE, I
11 KNOW YOU WILL BE TALKING TO SEAN, BUT, AGAIN, THE OVERALL LOOK
12 HERE, WE AS THE AGENCY SHOULD HAVE LOOKED AND SAID, HEY, WAIT
13 A MINUTE, VTA WAS A PART OF THIS. VTA GOT THE MOST AS FAR AS
14 SINGLE GRANTS HERE. SO WHAT DOES JUST TAKE A LOOK IT DOESN'T
15 APPEARANCE IS NOT SUCH.

16

17 **ANDREW FREMIER:** WE WILL TAKE A LOOK BUT I'M CON DEPENDENT THAT
18 WE DO EXACTLY AS YOU'RE ASKING.

19

20 **CHAIR, VICTORIA FLEMING:** THANK YOU. COMMISSIONER LEE.

21

22 **BARBARA LEE:** THANK YOU VERY MUCH. I WANT TO FOLLOW UP ON THIS
23 COORDINATION AND ASK A COUPLE QUESTIONS. THE LENS THE
24 EVALUATION IS CONDUCTED WITH, THE FRAMEWORK, WHAT'S THE
25 CRITERIA THAT THE EVALUATORS HAVE? AND I WOULD LIKE, ALSO, A



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1 MEETING OR BRIEFING ON THAT. BECAUSE I'M LOOKING, JUST THROUGH
2 ALL OF THESE PROJECTS, AND I DON'T -- YOU KNOW, RACIAL EQUITY
3 IS ONE LENS. REGIONAL EQUITY IS ANOTHER LENS. WE HAVE VARIOUS
4 PERSPECTIVES. I THINK WE NEED TO KNOW WHAT ALL OF THE
5 EVALUATORS USE TO MAKE SURE ALL OF THE EQUITY ASPECTS ARE
6 INCLUDED.

7

8 **ANDREW FREMIER:** COMMISSIONER WE WOULD BE HAPPY TO --

9

10 **BARBARA LEE:** AND WHICH POPULATIONS?

11

12 **ANDREW FREMIER:** MAYBE IT'S WORTHWHILE FOR JUDIS TO GO INTO
13 MORE DETAIL FOR YOU?

14

15 **JUDIS SANTOS:** SURE, SLIDE EIGHT LISTS THE SCORING CRITERIA WAS
16 INCLUDED. THOSE ARE JUST THE SCORING CRITERIA. BEFORE THAT
17 THERE IS A THRESHOLD REVIEW THAT INCLUDES EIGHT FACTORS
18 LOOKING AT COMPLETED APPLICATION, 501C3 STATUS OF COMMUNITY-
19 BASED ORGANIZATION EXPERIENCE FINANCIAL CAPACITY ABILITY TO
20 ACCOMPLISH NEXUS OF THE REAP GOALS, COMMUNITY ENGAGEMENT, AND
21 PROJECT FEASIBILITY. ONCE APPLICATION GOES THROUGH A PASS FAIL
22 THEY'RE MOVED FORWARD TO THE SCORING CRITERIA. EACH OF THE
23 INDIVIDUALS THAT SCORED SIGNED A CONFLICT OF INTEREST FORM
24 WHERE EACH APPLICATION WAS ALSO ASSIGNED GROUND WORKS
25 CONSULTING TO ENSURE THERE WAS NO CONFLICT OF INTEREST.



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1

2 **BARBARA LEE:** I SEE THIS BUT DON'T SEE EQUITY LENS. IN TERMS OF
3 CRITERIA, SCORING CRITERIA INCLUDES. AND ALL OF THESE ARE
4 GREAT BUT I DON'T SEE EQUITY WITH ALL OF ITS COMPONENTS.

5

6 **JUDIS SANTOS:** IN ADDITION TO THE SCORING CRITERIA THERE IS
7 ALSO THE FACTOR OF GEOGRAPHIC REPRESENTATION, AS WELL AS
8 LOOKING AT THE SIZE OF ORGANIZATIONS, LOOKING AT WHETHER AN
9 ORGANIZATION IS NEW OR EMERGING, THAT IS INCLUDED IN THE
10 CRITERIA. THAT'S RELATIVE --

11

12 **BARBARA LEE:** AND DEMOGRAPHICS?

13

14 **JUDIS SANTOS:** DEMOGRAPHICS WAS ALSO INCLUDED FOR AS FAR AS WHO
15 IS BENEFITTING FROM THE PROGRAMS AND AMOUNT OF FUNDS GOING TO
16 THE GRANT.

17

18 **BARBARA LEE:** ALSO DEMOGRAPHICS BASED ON THE ORGANIZATIONAL
19 STRUCTURE?

20

21 **JUDIS SANTOS:** DEMOGRAPHICS WERE BASED ON LOOKING AT YOUTH, AS
22 WELL AS SENIORS AND PEOPLE WITH DISABILITIES, AS WELL AS THE
23 INDIVIDUALS BENEFITTING FROM THE EQUITY PRIORITY COMMUNITIES.

24

25 **BARBARA LEE:** AND WHAT DOES THAT MEAN?



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2 **JUDIS SANTOS:** THESE GRANT FUNDS ARE PARTICULARLY FOCUSED ON
3 BENEFITTING INDIVIDUALS IN POPULATIONS THAT ARE IDENTIFIED AS
4 OUR EQUITY PRIORITY COMMUNITIES WITHIN MTC.

5

6 **BARBARA LEE:** OKAY. COULD I DRILL DOWN A LITTLE BIT WITH THE
7 MEETING, AS A FOLLOW-UP ALSO?

8

9 **ANDREW FREMIER:** ABSOLUTELY.

10

11 **BARBARA LEE:** THANK YOU VERY MUCH.

12

13 **CHAIR, VICTORIA FLEMING:** I THINK WE HAVE IDENTIFIED SOME REAL
14 CONCERNS, AND JUST ALSO THE COMMISSION WOULD LIKE TO KNOW HOW
15 THESE DECISIONS ARE MADE. I WOULD GENTLY REMIND THE COMMISSION
16 THAT THIS IS A VERY SMALL PROGRAM FOR THE NINE COUNTIES. SO,
17 \$1.5 MILLION ACROSS A PRETTY LARGE REGION. THEN MAYBE WE CAN
18 JUST, GENERALLY, IF IT'S NOT TOO DIFFICULT FOR STAFF TO
19 PRESENT US WITH THESE ITEMS WITH A SLIDE ON WHO IS AT THE
20 TABLE WHEN DECISIONS ARE MADE BUT I THINK IT'S HELPFUL FOR US
21 TO REMEMBER WHILE OUR INDIVIDUAL JURISDICTIONS MAY NOT HAVE
22 RECEIVED A PROGRAM THAT WE MAY GET MORE THAN WE HAD EXPECTED
23 THROUGH SHARED PROGRAMS THAT'S A WAY FOR MTC AND FOR US TO
24 EXTEND OUR ECONOMIES OF SCALE BY CONSOLIDATING HOW WE PROVIDE
25 SERVICES IF WE'RE ABLE TO DO SO ACROSS COUNTIES IN A REGIONAL



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1 APPROACH. WITH THAT DO WE HAVE ANY MORE QUESTIONS FROM
2 COMMISSIONERS? ALL RIGHT. MOVE TO PUBLIC COMMENTS PLEASE
3

4 **CLERK OF THE BOARD:** WRITTEN CORRESPONDENCE WAS RECEIVED FROM
5 FREIDA VIERA IS ATTACHED TO THE AGENDA AND DISTRIBUTED TO
6 COMMISSIONERS. THERE IS NO PUBLIC COMMENT IN THE BOARDROOM OR
7 ZOOM SPACE.

8

9 **CHAIR, VICTORIA FLEMING:** WONDERFUL. CAN I GET A MOTION TO MOVE
10 THIS FORWARD, PLEASE? NO MOTION TO MOVE THIS FORWARD?

11

12 **MYRNA MELGAR:** MOVED, MELGAR.

13

14 **CHAIR, VICTORIA FLEMING:** MILEY? OKAY. I HAVE A MOTION BY
15 MELGAR; SECOND BY MILEY. ALL IN FAVOR, SAY AYE. [AYES]

16

17 **CHAIR, VICTORIA FLEMING:** AYE. ANY OPPOSED? ANY ABSTAIN?

18

19 **GINA PAPAN:** PAPAN ABSTAINS.

20

21 **CHAIR, VICTORIA FLEMING:** APPROVAL BY ALL MEMBERS PRESENT WITH
22 THE EXCEPTION OF PAPAN WHO ABSTAINS. THAT MOVES US TO ITEM 4A
23 INFORMATIONAL ITEM. A CALIFORNIA TRANS -- THANK YOU JUDIS.
24 APPRECIATE YOUR HELP. CALIFORNIA TRANSPORTATION COMMISSION CTC
25 STATE FUNDING PROGRAM UPDATE, BRINGS US TO KENNETH KAO.



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2 **KENNETH KAO:** GOOD MORNING COMMISSIONERS. KENNETH KAO WITH MTC
3 STAFF TO PROVIDE UPDATE ON THE CTC MEETING THAT OCCURRED IN
4 OCTOBER. IT WAS DOWN IN MERCED. I WANTED TO HIGHLIGHT THE CTC
5 ADOPTED LOCAL STREETS AND ROADS FUNDING ELIGIBILITY SO YOUR
6 JURISDICTIONS WILL NOW BE ELIGIBLE TO RECEIVE SENATE BILL ONE
7 LOCAL STREETS AND ROADS FUNDING SO THAT'S GOOD NEWS FOR ALL OF
8 US IN THE BAY AREA I WANT TO HIGHLIGHT SOMETHING THAT WAS NOT
9 ON THE ITEM WHICH WAS CTC HELD A JOINT MEETING WITH CALIFORNIA
10 AIR RESOURCES BOARD HOUSING COMMUNITY DEVELOPMENT DEPARTMENT
11 WITH THE STATE LAST WEEK FOCUSED ON SOMETHING I PRESENTED TO
12 YOU ABOUT TWO MONTHS AGO RELATED TO THE FEDERAL RECISSION OF
13 THE WAIVERS TO THE CLEAN AIR ACT. IT'S ABOUT AIR QUALITY AND
14 DEFINITELY SOMETHING THAT WAS VERY IMPACTFUL TO US AND WE'RE
15 FOLLOWING THAT CLOSELY. THE STATE IS ALSO CLOSELY FOLLOWING
16 THAT AND I PRESENTED TO THEM ABOUT SOME OF THE IMPACTS THAT WE
17 MAY BE FACING HERE IN THE BAY AREA WHICH ARE PRETTY
18 SUBSTANTIAL. SO, IT'S DEFINITELY BEEN RAISED UP TO THE STATE
19 LEVEL WITH THE BOARD MEMBERS AND COMMISSIONERS ON THE STATE
20 BEING VERY PLUGGED IN AND WE'RE HOPEFUL THIS WE CAN FIND A
21 QUICK SOLUTION TO THAT SO THAT OUR PROJECTS WILL NOT BE
22 DELAYED OR IMPACTED ANY MORE THAN NEEDS TO BE. THE NEXT
23 MEETING WILL BE EARLY DECEMBER IN RIVERSIDE AND I'LL BE
24 BRINGING AN UPDATE TO YOU IN JANUARY. HAPPY TO ANSWER ANY
25 QUESTIONS. THANK YOU.



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2 **CHAIR, VICTORIA FLEMING:** THANK YOU. THAT WAS CLEAR AND
3 CONCISE. WE WILL SEE, DO COMMISSIONERS HAVE ANY QUESTIONS?
4 SEEING NONE. WE'LL STICK PUBLIC COMMENT EVEN THOUGH WE DON'T
5 HAVE TO TAKE A VOTE. ANY MEMBERS WISHING TO MAKE PUBLIC
6 COMMENT?

7

8 **CLERK OF THE BOARD:** NO MEMBERS OF THE PUBLIC OR WRITTEN
9 COMMENT IN THE ZOOM SPACE OR BOARDROOM WISHING TO SPEAK.

10

11 **CHAIR, VICTORIA FLEMING:** OKAY THAT BRINGS US TO ITEM FIVE
12 PUBLIC COMMENT ON OTHER BUSINESS DO WE HAVE ANY MEMBERS OF THE
13 PUBLIC WHO HAVE MADE PUBLIC COMMENT OR WOULD LIKE TO MAKE
14 COMMENT?

15

16 **CLERK OF THE BOARD:** NO WRITTEN CORRESPONDENCE RECEIVED, NO ONE
17 IN THE ZOOM SPACE OR BOARDROOM WISHING TO SPEAK.

18

19 **CHAIR, VICTORIA FLEMING:** THANK YOU SO MUCH. THAT BRINGS US TO
20 EVERYONE'S FAVORITE. ADJOURNMENT. THE NEXT MEETING OF THE
21 PROGRAMMING AND ALLOCATIONS COMMITTEE IS SCHEDULED TO BE HOLD
22 9:40 A.M. IN THE BAY AREA METRO CENTER 375 BEALE STREET SAN
23 FRANCISCO WEDNESDAY DECEMBER 10TH, 2025. ANY CHANGES TO THE
24 SCHEDULE WILL BE DULY NOTICED TO THE PUBLIC. WE ARE ADJOURNED.
25 THANK YOU VERY MUCH. [ADJOURNED]