

**METROPOLITAN
TRANSPORTATION
COMMISSION**
Meeting Transcript



November 15, 2021

1 **METROPOLITAN TRANSPORTATION COMMISSION**

2 **FARE INTEGRATION TASK FORCE**

3 **MONDAY, NOVEMBER 15, 2021, 12:30 P.M.**

4

5 **MICHAEL HURSH, CHAIR:** GOOD AFTERNOON, EVERYBODY. MIKE HURSH,
6 IT'S MY PLEASURE TO CALL THE NOVEMBER 15TH FARE INTEGRATION
7 TASK FORCE MEETING TO ORDER. BROADCASTING TEAM, YOU CAN ROLL
8 THE VIDEO, PLEASE? [RECORDED MEETING PROCEDURES ANNOUNCEMENT]
9 DUE TO COVID-19, THIS MEETING WILL BE CONDUCTED AS A ZOOM
10 WEBINAR PURSUANT TO THE PROVISIONS OF ASSEMBLY BILL 361 WHICH
11 SUSPENDS CERTAIN REQUIREMENTS OF THE BROWN ACT. THIS MEETING
12 IS BEING WEBCAST ON THE MTC WEBSITE. THE CHAIR WILL CALL UPON
13 COMMISSIONERS, PRESENTERS, STAFF, AND OTHER SPEAKERS, BY NAME,
14 AND ASK THAT THEY SPEAK CLEARLY AND STATE THEIR NAMES BEFORE
15 GIVING COMMENTS OR REMARKS. PERSONS PARTICIPATING VIA WEBCAST
16 AND ZOOM, WITH THEIR CAMERAS ENABLED, ARE REMINDED THAT THEIR
17 ACTIVITIES ARE VISIBLE TO VIEWERS. COMMISSIONERS AND MEMBERS
18 OF THE PUBLIC PARTICIPATION BY ZOOM, WISHING TO SPEAK, SHOULD
19 USE THE RAISE HAND FEATURE OR DIAL STAR 9, AND THE CHAIR WILL
20 CALL UPON THEM AT THE APPROPRIATE TIME. TELECONFERENCE
21 ATTENDEES WILL BE CALLED UPON BY THE LAST FOUR DIGITS OF THEIR
22 PHONE NUMBER. IT IS REQUESTED THAT PUBLIC SPEAKERS STATE THEIR
23 NAMES AND ORGANIZATION, BUT PROVIDING SUCH INFORMATION IS
24 VOLUNTARY. WRITTEN PUBLIC COMMENTS RECEIVED AT
25 INFOATBAYAREAMETRO.GOV BY 5 P.M., YESTERDAY, WILL BE POSTED TO



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1 THE ONLINE AGENDA AND ENTERED INTO THE RECORD, BUT WILL NOT BE
2 READ OUT LOUD. IF AUTHORS OF THE WRITTEN CORRESPONDENCE WOULD
3 LIKE TO SPEAK, THEY ARE FREE TO DO SO. THEY SHOULD RAISE
4 THEIR HAND AND THE CHAIR WILL CALL UPON THEM AT THE
5 APPROPRIATE TIME. A ROLL CALL VOTE WILL BE TAKEN FOR ALL
6 ACTION ITEMS. PANELISTS AND ATTENDEES SHOULD NOTE THAT THE
7 CHAT FEATURE IS NOT ACTIVE. IN ORDER TO GET THE FULL ZOOM
8 EXPERIENCE, PLEASE MAKE SURE YOUR APPLICATION IS UP TO DATE.

9

10 **MICHAEL HURSH, CHAIR:** THANK YOU. AND MADAM CLERK, CAN WE GET
11 THE ROLL CALL

12

13 **CLERK, MARTHA SILVER:** CHAIR HURSH.

14

15 **MICHAEL HURSH, CHAIR:** HERE.

16

17 **CLERK, MARTHA SILVER:** VICE CHAIR MULLIGAN.

18

19 **DENIS MULLIGAN, V. CHAIR:** HERE.

20

21 **CLERK, MARTHA SILVER:** MEMBER BOUCHARD? MEMBER GONOT?

22

23 **CAROLYN GONOT:** HERE.

24

25 **CLERK, MARTHA SILVER:** MEMBER HALLS?



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1

2 **DARYL HALLS:** HERE .

3

4 **CLERK, MARTHA SILVER:** MEMBER KRANDA?

5

6 **BETH KRANDA:** HERE .

7

8 **CLERK, MARTHA SILVER:** MEMBER MAU .

9

10 **CARTER MAU:** HERE .

11

12 **CLERK, MARTHA SILVER:** MEMBER HALL?

13

14 **DARYL HALLS:** HERE .

15

16 **CLERK, MARTHA SILVER:** MCMILLAN?

17

18 **THERESE MCMILLAN:** HERE .

19

20 **CLERK, MARTHA SILVER:** MEMBER MILLER .

21

22 **KATE MILLER:** HERE .

23

24 **CLERK, MARTHA SILVER:** MEMBER POWERS?

25



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1 **ROBERT POWERS:** HERE.

2

3 **CLERK, MARTHA SILVER:** RAMACIER?

4

5 **RICK RAMACIER:** HERE.

6

7 **CLERK, MARTHA SILVER:** MEMBER TREE? MEMBER TUMLIN?

8

9 **DIANA HAMMONS:** FOR JEFF TUMBLING.

10

11 **CLERK, MARTHA SILVER:** WE HAVE A QUORUM.

12

13 **MICHAEL HURSH, CHAIR:** WELCOME EVERYONE. COMPLIMENTS GO OUT TO
14 THE CO-PROJECT MANAGERS, BACON AND EISEMAN. I HAVE HEARD A LOT
15 OF A LOT OF BUZZ SINCE OUR LAST TASK FORCE MEETING, I KNOW MR
16 EISEMAN AND MR BACON PRESENTED TO THE AC TRANSIT BOARD. I'M
17 HEARING A LOT OF POSITIVE ENERGY ABOUT THE WORK OF THE TASK
18 FORCE. I THINK WE HAVE SOMETHING INCREDIBLE HERE. THANKS TO
19 EVERYONE WHO HAS DONE ALL THE HARD WORK. LOOKING FORWARD TO
20 EVERYONE'S MEETING. WITH THAT I'LL MOVE US TO ITEM THREE THE
21 CONSENT CALENDAR. DO I HAVE A MOTION AND SECOND FOR THE
22 CONSENT CALENDAR?

23

24 **BETH KRANDA:** SO MOVED. KRANDA.

25



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1 **KATE MILLER:** I'LL SECOND.

2

3 **MICHAEL HURSH, CHAIR:** MOVED BY KRANDA, SECOND BY KATE MILLER.

4 STAFF HAVE WE RECEIVED PUBLIC COMMENT RECEIVED ON THE CONSENT

5 CALENDAR?

6

7 **CLERK, MARTHA SILVER:** THERE ARE NO MEMBERS OF THE PUBLIC WITH

8 THEIR HAND RAISED, AND THERE WAS NO PUBLIC COMMENT SUBMITTED

9 ON THIS ITEM.

10

11 **MICHAEL HURSH, CHAIR:** ROLL CALL, VOTE, PLEASE?

12

13 **CLERK, MARTHA SILVER:** CHAIR HURSH?

14

15 **MICHAEL HURSH, CHAIR:** AYE.

16

17 **CLERK, MARTHA SILVER:** VICE CHAIR MULLIGAN.

18

19 **DENIS MULLIGAN, V. CHAIR:** AYE.

20

21 **CLERK, MARTHA SILVER:** MEMBER BOUCHARD? MEMBER GONOT?

22

23 **CAROLYN GONOT:** AYE.

24

25 **CLERK, MARTHA SILVER:** MEMBER HALLS?



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1

2 **DARYL HALLS:** AYE.

3

4 **CLERK, MARTHA SILVER:** MEMBER KRANDA.

5

6 **BETH KRANDA:** AYE.

7

8 **CLERK, MARTHA SILVER:** MEMBER MAU?

9

10 **CARTER MAU:** YES.

11

12 **CLERK, MARTHA SILVER:** MEMBER MCMILLAN?

13

14 **THERESE MCMILLAN:** AYE.

15

16 **CLERK, MARTHA SILVER:** MEMBER MILLER:

17

18 **KATE MILLER:** AYE.

19

20 **CLERK, MARTHA SILVER:** MEMBER POWERS?

21

22 **ROBERT POWERS:** YES.

23

24 **CLERK, MARTHA SILVER:** RAMACIER?

25



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1 **RICK RAMACIER:** AYE.

2

3 **SPEAKER:** TREE? TUMLIN?

4

5 **SPEAKER:** YES.

6

7 **CLERK, MARTHA SILVER:** PASSES UNANIMOUSLY BY ALL MEMBERS

8 PRESENT.

9

10 **MICHAEL HURSH, CHAIR:** THANK YOU VERY MUCH. MOVING TO AGENDA
11 ITEM 4A ENDORSEMENT OF FARE COORDINATION/INTEGRATION POLICY
12 VISION STATEMENT PRESENTED BY COPROJECT MANAGERS MR. BACON AND
13 MR. EISEMAN.

14

15 **MICHAEL EISEMAN:** THANK YOU CHAIR. GOOD AFTERNOON TASK FORCE
16 MEMBERS MIKE EISEMAN WITH BART ALONG WITH BILL BACON AS
17 ALWAYS. ITEM FOR TODAY IS TO CONSIDER ACTION ON A ENDORSING A
18 POLICY VISION STATEMENT. NEXT SLIDE. BILL AND I HAVE BRIEF
19 REMARKS FOR YOU TODAY. I'LL START BY RECAPPING ONCE AGAIN OUR
20 STUDY RECOMMENDATIONS. BILL WILL REVIEW THE PROPOSED VISION
21 STATEMENT. THE STATEMENT IS SIMILAR TO A DRAFT VERSION YOU SAW
22 AT LAST MONTH'S MEETING BASED ON INPUT FROM MEMBERS. I'LL WRAP
23 UP BY OUTLINING POTENTIAL NEXT STEPS POLICY PROPOSALS SHOULD
24 TASK FORCE VOTE TO ENDORSE. NEXT SLIDE PLEASE.
25 SO, WE'LL BEGIN WITH A RECAP OF THE RECOMMENDATIONS.



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1 ACTUALLY, NEXT SLIDE. SO, TASK FORCE MEMBERS ARE NOW FAMILIAR
2 WITH THIS FRAMEWORK WITH OUR FOUR TIERS OF INTEGRATION. TIER
3 ONE WHICH HAS OVERLAYS TO THE EXISTING FARE STRUCTURE SUCH AS
4 PASSES AND CAPS, TIER TWO, WHICH ADDS FREE AND REDUCED COST
5 TRANSFERS TO REDUCE BARRIERS BETWEEN AGENCIES. TIER THREE
6 WHICH INCLUDES A COMMON FARE STRUCTURE FOR REGIONAL SERVICES,
7 REGIONAL RAIL, FERRY, AND EXPRESS BUS. TIER FOUR INCLUDES A
8 COMMON FARE STRUCTURE FOR ALL SERVICES BOTH REGIONAL AND
9 LOCAL. NEXT SLIDE PLEASE. THIS PROJECT HAS MADE A BUSINESS
10 CASE FOR ADVANCING SPECIFIC STRATEGIES IN TIERS 1 THROUGH 3,
11 SUBJECT TO CERTAIN LIMITS AND CONDITIONS. PROJECT
12 RECOMMENDATIONS ARE OUTLINED HERE ACROSS THOSE THREE PHASES
13 AND IMPLEMENTATION. BEGINNING IN CALENDAR YEAR '22 THE
14 PROJECT RECOMMENDS PILOTING AN ALL AGENCY INSTITUTIONAL AND
15 EMPLOYER TRANSIT PASS. NEXT PHASE BEGIN IN FALL OF 2023 WITH
16 CLIPPER TWO WHICH IS WHEN WE RECOMMEND REPLACING THE EXISTING
17 PATCHWORK OF INTER-AGENCY TRANSFER DISCOUNTS WITH FREE OR
18 REDUCED COST INTER-AGENCY TRANSFERS REGION-WIDE. SECOND PHASE,
19 WE RECOMMEND CONTINUING EXPLORING OPTIONS FOR INDIVIDUAL PASS
20 PRODUCTS AND/OR CLIPPER START FARE CAP. FINALLY ON THE RIGHT
21 IS LONG-TERM RECOMMENDATION, PROJECT RECOMMENDS CONTINUING TO
22 INVESTIGATE THE COST AND BENEFITS OF A SHARED FARE STRUCTURE
23 FOR A REGIONAL SERVICE AS PART OF A BROADER ASSESSMENT POST
24 PANDEMIC RIDERSHIP ROLE IN THE REGION AND FUNDING STRATEGY



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1 WITH THAT I'LL TURN IT OVER TO BILL TO REVIEW THE POLICY
2 STATEMENT.

3

4 **WILLIAM BACON:** THANK YOU MIKE. I'LL WALK THROUGH THE DRAFT
5 FARE POLICY VISION STATEMENT INCLUDED AS ATTACHMENT A TO THIS
6 ITEM. ITEM 4A IN YOUR PACKET. NEXT SLIDE PLEASE. BEFORE THE
7 TASK FORCE THIS AFTERNOON FOR YOUR REVIEW AND APPROVAL IS THE
8 DRAFT FARE POLICY VISION STATEMENT. THE PURPOSE OF THE VISION
9 STATEMENT FOR TASK FORCE TO BEGIN TO ARTICULATE POLICY
10 DIRECTION THAT SUPPORT PRINCIPLE IMPORTANTLY PROVIDING
11 DIRECTION TO THE PROJECT TEAM AS WELL AS AGENCY STAFF ON HOW
12 TO PRIORITIZE UPCOMING WORK INCLUDING NEXT STEPS FOR ADVANCING
13 PILOT PROJECT AND ACTIONS OVER THE NEXT COUPLE OF YEARS. THE
14 POLICY VISION STATEMENT ALSO IMPORTANTLY SIGNALS TO OUTSIDE
15 STAKEHOLDERS A VISION FOR CUSTOMER-CENTERED FARE POLICY
16 ACTIONS IN THE BAY AREA AND MAY STRENGTHEN THE CASE FOR NEW
17 FUNDING INCLUDING POSSIBLY RECENTLY PASSED FEDERAL
18 INFRASTRUCTURE AND INVESTMENT AND JOBS ACT. AT TASK FORCE
19 MEETING LAST MONTH STAFF PRESENTED AN INITIAL DRAFT VERSION OF
20 THE POLICY STATEMENT HAVING A FEW CHANGES. I'LL HIGHLIGHT
21 THOSE IN THE FOLLOWING SLIDES. THE DRAFT VISION STATEMENT
22 BEGINS WITH A STATEMENT ON THE DRAFT STUDY FINDINGS AND
23 ACKNOWLEDGES THAT MORE COORDINATED INTEGRATED FARE POLICY MAY
24 OFFER COST EFFECTIVE OPTIONS FOR IMPROVING THE TRANSIT
25 CUSTOMER EXPERIENCE PROMOTING TRANSIT RIDERSHIP RECOVERY FROM



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1 THE COVID-19 PANDEMIC REDUCING REGIONAL VEHICLE MILES TRAVELED
2 GREENHOUSE GAS EMISSIONS AND OVERALL TRANSIT TRAVEL TIMES FOR
3 CUSTOMERS. NO CHANGES HAVE BEEN MADE TO THIS INTRODUCTORY
4 STATEMENT OF FINDINGS SINCE THE DRAFT PRESENTED LAST MONTH.
5 NEXT SLIDE. NEXT PIECE OF THE VISION STATEMENTS ARE THE
6 TRANSIT FARE POLICY INITIATIVES FOR FURTHER DEVELOPMENT. THESE
7 FOUR INITIATIVES MATCH THE PROMOTION FROM THE PROJECT TEAM
8 BROUGHT FORTH IN OUR BUSINESS CASE REPORT. I'M NOT GOING TO
9 REACH THROUGH EACH BUT SUMMARIZE THE FOUR SHOWN HERE FIRST
10 FOCUSING ON ALL TRANSIT AGENCY INSTITUTIONAL AND EMPLOYER PASS
11 PILOT CALENDAR YEE 2022 SECOND FOCUSES ON IMPLEMENTING NO COST
12 LOCAL TRANSFER AND REDUCED COST REGIONAL TRANSFER PRUSHTH U
13 PRODUCT FOR TRANSIT USERS TRANSFERRING BETWEEN DIFFERENT
14 TRANSIT AGENCIES STARTING IN 2023 AFTER THE LAUNCH OF THE NEXT
15 GENERATION CLIPPER SYSTEM. THE THIRD FOCUSES ON EXPANDING AND
16 OFFERING AN ALL TRANSIT AGENCY PASS PRODUCT THAT WILL BE
17 AVAILABLE TO THE GENERAL PUBLIC, AGAIN, AFTER THE NEXT
18 GENERATION CLIPPER SYSTEM IS AVAILABLE. AND, FINALLY, THE
19 FOURTH FOCUSES ON REFINING A VISION FOR A COMMON FARE
20 STRUCTURE, EITHER DISTANCE OR ZONE BASED FOR REGIONAL RAIL
21 FERRY BUS SYSTEM AFTER FUTURE LUNCH OF THE NEXT GENERATION
22 CLIPPER SYSTEM THIS SECTION OF THE POLICY VISION STATEMENT WAS
23 MOVED FROM THE END OF THE STATEMENT DOCUMENT TO BECOME THE
24 SECOND SECTION OF THE DOCUMENT SINCE LAST MONTH'S DRAFT THIS
25 CHANGE WAS MADE IN ORDER TO HAVE THE POLICY VISION LEAD WITH A



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1 FORWARD LOOKING ACTION ORIENTED SET OF LANGUAGE. YOU CAN GO ON
2 TO THE NEXT SLIDE PLEASE. FINAL SECTION OF THE VISION
3 STATEMENT INCLUDES FOUR COMPLEMENTARY AND NECESSARY
4 OBJECTIFIES TO FACILITATE DELIVERY OF THE TRANSIT FARE POLICY
5 INITIATIVES PREREQUISITES THAT WERE IN THE DRAFT PRESENTED
6 LAST MONTH THERE ARE ADDITIONAL LANGUAGE ADDED TO THE
7 INTRODUCTORY SECTION SPOTLIGHTING IMPORTANCE OF COLLABORATION
8 AND ECONOMIC CHALLENGES FACING BAY AREA TRANSIT OPERATORS.
9 THESE COMPLEMENTARY AND NECESSARY OBJECTIVES HAVE BEEN
10 INFORMED BY FEEDBACK THAT THE PROJECT TEAM HAS HEARD FROM
11 TRANSIT AGENCY GOVERNING BOARDS, DISCUSSIONS WITH TASK FORCE
12 MEMBERS, AGENCY STAFF, AND OTHER STAKEHOLDERS. AGAIN, I'M NOT
13 GOING TO READ THROUGH EACH OF THESE PREREQUISITES IN FULL, BUT
14 THEY FOCUS ON QUESTIONS LIKE THE RESPONSIBILITY OF TRANSIT
15 AGENCY BOARDS HAVE TO THEIR LOCAL VOTER WHO IS HAVE SUPPORTED
16 LOCAL FUNDING MEASURES. A NEED TO SEEK FUNDING SOURCES TO
17 SUPPORT THIS WORK NECESSITY OF TRANSIT AGENCY GOVERNING BOARD
18 APPROVAL OF POLICY CHANGES AND STATEMENT THAT FARE POLICY
19 CHANGES SHOULD NOT RESULT IN REDUCTION OF TRANSIT SERVICE
20 LEVELS. I'M GOING TO NOW TURN IT BACK OVER TO MIKE WHO WILL
21 CONCLUDE THE PRESENTATION FOR US.

22

23 **MICHAEL EISEMAN:** THANKS BILL. WE CAN MOVE TO THE FINAL SLIDE,
24 PLEASE. SO, LAID OUT HERE IS POTENTIAL STAFF WORK THAT WE
25 HAVE PROPOSED TO CONTINUE, SHOULD THE TASK FORCE APPROVE THE



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1 BUSINESS STATEMENT TODAY ALONG WITH SOME SUPPORTING
2 INFORMATION. FOR PHASE A INSTITUTIONAL PASS PILOT, WE HAVE
3 ALREADY ESTABLISHED A SPECIAL WORKING GROUP OF STAFF FROM
4 SEVERAL AGENCIES TO ASSIST ON PLANNING FOR DESIGN DEVELOPMENT
5 AND PROJECT MANAGEMENT FOR POTENTIAL PILOT. THERE IS SOME
6 TECHNICAL CHANGES NEEDED IN THE CLIPPER SYSTEM, WHICH IS READY
7 TO BEGIN AND COULD COMPLETE IN JULY, WE BELIEVE. I'LL NOTE
8 THAT IN THEIR OCTOBER WORKSHOP MTC COMMISSION HAS EXPRESSED
9 INTEREST IN PROVIDING SOME FUNDS TO SUPPORT THE PILOT THOUGH
10 THEY HAVE NOT YET TAKEN ANY FORMAL ACTION. WE HAVE IMPORTANT
11 REMAINING QUESTIONS ABOUT THE APPROPRIATE SCALE OF THE PILOT
12 AND DEGREE OF POTENTIAL REVENUE RISK IF ANY IF IT SHOULD
13 TOLERATE. WE WOULD CONTINUE PAYMENT PLANS AND PROJECT
14 MANAGEMENT PLANS TO REPORT BACK TO THIS TASK FORCE IN JANUARY
15 FREE AND REDUCED COST INTER-AGENCY TRANSFERS WITH YOUR
16 ENDORSEMENT TODAY STAFF WOULD CONTINUE WORKING TO DEVELOP
17 RECOMMENDATIONS AND RETURN IN JANUARY WITH PROPOSED NEXT
18 STEPS. A FEW REMAINING QUESTIONS, OF COURSE INCLUDE REVENUE
19 AND FUNDING FRAMEWORK ENDORSEMENT ON THE POLICY VISION TODAY
20 DOESN'T ENTAIL COMMITMENT TO ANY SPECIFIC REVENUE FUNDING PLAN
21 SIGNIFICANT WORK REMAINS ON THAT FRONT AND WOULD ULTIMATELY BE
22 CONTINGENT ON THE AGENCY BOARD ACTIONS. LOOKING AHEAD PROJECT
23 TEAM ANTICIPATE SEEKING TASK FORCE APPROVAL FOR THE FINAL
24 PROJECT IN EARLY 2022, AND ONCE THE FORMAL PROJECT HAS
25 CONCLUDED THE PROJECT TEAM RECOMMENDS THAT THE TASK FORCE



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1 CONSIDER CONTINUE TO MEET ON A LESS FREQUENT BASIS TO PROVIDE
2 PROJECT DIRECTION AND OVERSIGHT OF THE DELIVERY OF THE PRODUCT
3 RECOMMENDATIONS. WITH THAT I'LL HAND IT BACK OVER TO THE CHAIR
4

5 **MICHAEL HURSH, CHAIR:** THANK YOU, MIKE, AND BILL, GREAT
6 PRESENTATION. I'M GOING TO HAND IT OVER TO THE TASK FORCE
7 MEMBERS FOR QUESTIONS, COMMENTS, THOUGHTS? I DON'T SEE ANY
8 HANDS RAISED. THERE WE GO. KATE MILLER

9

10 **KATE MILLER:** THANK YOU. I APPRECIATE THE WORK THAT STAFF IS
11 DOING ON THIS. MY QUESTION IS, WHEN WILL THE FORMAL OUTREACH
12 TO PUBLIC BOARDS BEGIN? WHEN WILL SEE EACH OF YOU AT OUR BOARD
13 MEETINGS?

14

15 **WILLIAM BACON:** I CAN RESPOND TO THAT, MIKE. MEMBER MILLER, SO
16 THE PROJECT TEAM HAS ACTUALLY BEEN PRESENTING TO VARIOUS
17 TRANSIT AGENCY BOARDS OVER THE LAST MONTH AND A HALF NOW AND
18 WE HAVE ANOTHER PRESENTATION LATER THIS WEEK TO THE COUNTY
19 CONNECTION BOARD. SO WE'RE AVAILABLE TO PRESENT TO ANY OF YOUR
20 AGENCY BOARDS IF YOU ARE INTERESTED, PLEASE JUST LET US KNOW,
21 AND WE'LL MAKE OURSELVES AVAILABLE.

22

23 **KATE MILLER:** GREAT. THANK YOU SO MUCH.

24

25 **MICHAEL HURSH, CHAIR:** RICK RAMACIER?



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1

2 **RICK RAMACIER:** THANK YOU, MR. CHAIR. I WANT TO COMPLEMENT THE
3 GREAT WORK THAT'S BEEN DONE HERE AND APPLAUD MIKE AND BILL FOR
4 LEADING THE CHARGE. KATE JUST NOTED A LOT OF DIFFERENT ACTOR
5 IN THIS ENDEAVOR AND I THINK WE HAVE ARRIVED AT GREAT PLACE. I
6 WANT TO MAKE AN OBSERVATION THIS CITIZEN FIRST OF MANY THINGS
7 WE MAY INITIATE LIKE THIS RELATIVE TO THE WORK OF THE BLUE
8 RIBBON TASK FORCE AND THE TRANSFORMATION ACTION PLAN, THAT I
9 THINK WE DEVELOPED THE MODEL ON HOW TO PROCEED. AND I WOULD
10 HOPE THAT THE OPERATORS AND MTC IN PARTICULAR WOULD BE HOPE TO
11 MOVING FORWARD ALONG THESE LINES WHERE WE HAVE A STAFF FROM
12 THE OPERATORS, AND STAFF FROM MTC COJOINING TO LEAD A PROJECT
13 OF THIS KIND OF FOR THE BENEFIT OF US ALL. I THINK THIS HAS
14 BEEN A GOOD UNIQUE MODEL AND I THINK IT'S PROVEN TO WORK
15 REALLY WELL.

16

17 **MICHAEL HURSH, CHAIR:** THANKS RICK. BOB POWERS, AND THEN DENIS
18 MULLIGAN

19

20 **ROBERT POWERS:** I WANT TO AUDIO CHECK QUICKLY. MY AUDIO SYSTEM
21 HAS BEEN IN AND OUT.

22

23 **MICHAEL HURSH, CHAIR:** COPY THAT.

24



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1 **ROBERT POWERS:** I WANT TO THANK MR. BACON AND MR. EISEMAN. YOU
2 HAVE DONE SUCH AN EXCELLENT JOB IN NAVIGATING THIS TOPIC,
3 KEEPING US ALL TOGETHER -- DID YOU LOSE ME.

4

5 **MICHAEL HURSH, CHAIR:** YOU'RE CUTTING IN AND OUT A LITTLE BIT.
6 KEEP GOING.

7

8 **ROBERT POWERS:** I WOULD JUST ENCOURAGE, MIKE, FOR AND YOU BILL,
9 I SAID IT BEFORE, THAT UNDER NEXT STEPS PHASE A THE PILOT
10 SCALE, THINK BOLD. FROM BART'S PERSPECTIVE, BE BOLD FOR THAT
11 PILOT AND LET'S GET THE DATA AND MAKE GOOD DATA-DRIVEN
12 DECISIONS AND YOU CAN ONLY GET THAT IN PART IF WE'RE BOLD. I
13 WOULD ENCOURAGE YOU MR. BACON AND MR. EISEMAN TO KEEP THAT IN
14 MIND.

15

16 **MICHAEL HURSH, CHAIR:** THANKS, MR. POWERS. AND VICE CHAIR
17 MULLIGAN

18

19 **DENIS MULLIGAN, V. CHAIR:** THANKS MR. CHAIRMAN. I WANT TO ECHO
20 THE THANKS TO OF EVERYBODY, BILL AND MICHAEL FABULOUS JOB AND
21 ALSO DIRECT CORRESPONDENCE THAT WAS RECEIVED IN THIS ITEM LONG
22 LIST AND TEMPT OF RECOGNITION TO THE WORK DONE BY MTC TRANSIT
23 OPERATORS AND I THINK IT'S ENCOURAGING TO SEE SUMP BROAD
24 SUPPORT TO OUR COLLABORATORS. THANK YOU.

25



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1 **MICHAEL HURSH, CHAIR:** CARTER?

2

3 **CARTER MAU:** I HAVE BEEN AROUND LONG ENOUGH TO SEE SOME OF
4 THESE REGIONAL FARE STUDIES IN THE PAST AND NEVER HAVE WE BEEN
5 ABLE TO GET THIS FAR AND COME UP WITH SUCH GREAT RESULTS I'M
6 REALLY EXCITED ABOUT THESE PROGRAMS MOVING FORWARD AND MY
7 BOARD REALLY WANTS TO SEE THESE PILOTS BE SUCCESSFUL. AND THE
8 PROJECT TEAM MIKE AND BILL DID A LOT OF LISTENING, A LOT OF
9 OUTREACH, THEY DID A LOT OF, YOU KNOW, WHAT I WOULD SAY,
10 QUANTITATIVE HOMEWORK THAT WAS REALLY NECESSARY THAT MADE THIS
11 ALL COME THROUGH. SO VERY HAPPY WITH THE RESULTS OF THIS, AND
12 I'M LOOKING FORWARD TO GETTING THEM APPROVED BY THE BOARD OF
13 DIRECTORS GOING FORWARD.

14

15 **MICHAEL HURSH, CHAIR:** THANKS CARTER. THERESE?

16

17 **THERESE MCMILLAN:** YEAH. ECHO WHAT EVERYONE JUST SAID ABOUT THE
18 APPRECIATION. IT HAS BEEN EXTRAORDINARY, AND I AGREE,
19 DEFINITELY, WITH RICK THAT WE HAVE A MODEL THAT A COOPERATIVE
20 MODEL THAT I THINK DEFINITELY HAS APPLICATION ELSEWHERE. AND,
21 JUST TO REITERATE, I THINK IT WAS MAYBE RICK, AND/OR BOB MADE,
22 THIS IS DONE APOLOGIES, MY HUSBAND IS FIXING SOMETHING IF YOU
23 HEAR BANGING IN THE BACKGROUND. YOU KNOW, THIS IS ONE OF THE
24 THREE ACCELERATED ELEMENTS FROM THE BLUE RIBBON. IT'S THE
25 FIRST OUT THE GATE. I THINK THIS VISION STATEMENT GOES A GREAT



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1 DISTANCE IN TERMS OF REINFORCING, IMPORTANTLY, THE
2 OPPORTUNITIES THAT ARE AHEAD OF US TO SERVE OUR BAY AREA
3 CUSTOMERS. ACKNOWLEDGING, YOU KNOW, THE CHALLENGES WE WILL ALL
4 FACE IN BRINGING THAT FORWARD, BUT WITH AN EYE TOWARD WHAT WE
5 CAN ACCOMPLISH. AND I ALSO WANT TO THANK, YOU KNOW, KATE FOR,
6 YOU KNOW, EMPHASIZING, AS AN EXAMPLE, THE RECEPTIVITY TO TAKE
7 THIS TO THE BOARDS. MY COMMISSIONER GINA PAPAN, IN PARTICULAR
8 AS PASS OF OUR COMMISSION WORKSHOP HAD EMPHASIZED THAT THE
9 WORK IN CARRYING THROUGH WITH THE BLUE RIBBON REALLY NEEDS TO
10 RESONATE, AND BE INTENTIONALLY BROUGHT BEFORE THE GOVERNING
11 BOARDS OF ALL OF THE AGENCIES. AND SO IT LOOKS LIKE, THAT
12 WE'RE ON THE PATH TO DO THAT WITH THIS PROJECT. SO, THANKS TO
13 ALL.

14

15 **MICHAEL HURSH, CHAIR:** THANKS THERESE. CAROLYN?

16

17 **CAROLYN GONOT:** I'M GOING TO ECHO APPRECIATION TO MIKE AND BILL
18 AS WELL, AS WELL AS EVERYBODY ELSE SUPPORTING THEM IN MOVING
19 FORWARD WITH THIS ENDEAVOR AND OUR STAFF AS WELL I APPRECIATE
20 ALL THE WORK YOU HAVE DONE AND LEADERSHIP YOU HAVE SHOWN. ONE
21 THING AS WE MOVE FORWARD INTO THESE NEXT PHASES IS, I KNOW
22 WE'RE LOOKING AT INSTITUTIONAL/EMPLOYER PROGRAM, I THIS IS
23 SOMETHING TO MY BOARD, WANT TO MAKE SURE THAT REACHING OUT TO
24 THESE COMMUNITIES ARE AREAS THAT ARE USING AND TRANSFERRING
25 AND TRYING TO MAKE THEIR WAY, AND I THINK, AND WE'LL SEE A



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1 HUGE BENEFIT, IN THE ABILITY. I UNDERSTAND IT CAN CREATE
2 RIDERSHIP DEVELOPMENT, BUT IT CAN ALSO CREATE A MUCH NEEDED
3 SYSTEM FOR PEOPLE WHO DEPEND ON IT, AS WELL. THANKS.

4

5 **MICHAEL HURSH, CHAIR:** THANKS FOR THAT COMMENT, CAROLYN.
6 MICHELLE BOUCHARD?

7

8 **MICHELLE BOUCHARD:** I WANT TO THANK THE GREAT WORK OF MIKE AND
9 BILL. AT CALTRAIN WE WERE SUPER IMPRESSED BY THEIR
10 UNDERSTANDING AND WILLING TO LISTEN WHEN WE TALKED ABOUT OUR
11 GO PASS, UNDERSTANDING THAT EVEN THOUGH THESE BULK PASS
12 PROGRAMS THEY SEEM A LITTLE BIT SIMPLE ON THE FACE OF THEM,
13 THERE IS A LOT GOING ON UNDERNEATH THE SURFACE. AND SO, REALLY
14 APPRECIATED BOTH OF YOU WILLING TO LISTEN AND TAKE OUR
15 FEEDBACK, AND WHILE WE FULLY SUPPORT THIS, I REALLY DO LOOK
16 FORWARD TO THE PILOT AND SEEING HOW WE CAN USE IT TO REALLY
17 BUILD RIDERSHIP IN THE POST-PANDEMIC RECOVERY. SO, THANKS A
18 LOT.

19

20 **MICHAEL HURSH, CHAIR:** THANKS MICHELLE. AND I'LL JUST CONCLUDE
21 THIS BY SAYING, JUST TO REMIND MICHAEL AND BILL, AND THE TASK
22 FORCE. WHEN WE STARTED, I THINK THERE WAS A LOT OF, "HOW THE
23 HELL DO YOU GET YOUR HANDS AROUND THIS TYPE THING." IT WAS
24 DAUNTING; IT WAS OVERWHELMING. I THINK YOU REALLY HAVE DONE AN
25 INCREDIBLE JOB AND SHOWN US THE PATH FORWARD. SIMILAR TO THE



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1 COMMENTS MADE EARLIER, THIS REALLY IS A ROLE MODEL FOR THE
2 WORK OF THE BLUE RIBBON TASK FORCE TO BE ACTUALLY BROUGHT TO A
3 STATE WHERE IT CAN BE IMPLEMENTED, EXECUTED. MORE WORK TO BE
4 DONE. GOOD TIME TO ASK FOR A RAISE. DELIVERED SOME GREAT WORK
5 HERE. AND THANKS TO THE TASK FORCE. I AM GOING TO TURN TO
6 PUBLIC COMMENT. I'LL ASK THE CLERK, I DO BELIEVE WE HAVE
7 RECEIVED SOME WRITTEN PUBLIC COMMENTS. ANYTHING THAT WE SHOULD
8 READ FOR THE RECORD.

9

10 **CLERK, MARTHA SILVER:** WE RECEIVED A LETTER BY CO-SIGNED BY 48
11 GROUPS THAT ARE STATED ON THE ACTUAL ATTACHMENT AS WELL AS
12 CORRESPONDENCE FROM DAVID, BOTH HAVE BEEN POSTED ONLINE AND
13 DISTRIBUTED TO ALL MEMBERS. AND I SEE ADINA, SINCE SHE IS THE
14 POLICY ADVISORY COUNCIL CHAIR. I'LL START WITH YOU. WOULD YOU
15 LIKE TO GIVE TWO MINUTES? NOT ADINA, BUT THE OTHER ONES?

16

17 **MICHAEL HURSH, CHAIR:** I SEE ADINA HAS RAISED HER HAND. LET'S
18 GO TO ADINA, AND THEN WE'LL GO TO THE PUBLIC.

19

20 **CLERK, MARTHA SILVER:** WILL DO.

21

22 **MICHAEL HURSH, CHAIR:** ADINA?

23

24 **SPEAKER:** GOOD AFTERNOON. CAN EVERYBODY HEAR ME OKAY? FIRST, I
25 WANT TO SAY ON BEHALF OF THE POLICY ADVISORY COUNCIL, OUR



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1 CONTINUED SUPPORT FOR THIS INITIATIVE, INCLUDING WITH GREAT
2 ENTHUSIASM ENCOURAGING IT TO MOVE FORWARD TO IMPLEMENTATION.
3 AND, THEN, AS A MEMBER OF THE POLICY ADVISORY COUNCIL, I WANT
4 TO REPORT ON SOME ADDITIONAL COMMENTS ON THIS, IN TERMS OF ITS
5 MOVING ON. SO, ACTUALLY, BEFORE THAT, I WANT TO, AS MANY HAVE
6 SO FAR, THANK STAFF FOR REALLY GOOD WORK ON A ROBUST STUDY
7 THAT PROVIDED A TON OF INFORMATION THAT ENABLED TRANSIT
8 AGENCIES AND BOARDS TO SEE THE BENEFITS OF INTEGRATED AND
9 AFFORDABLE FARES AND HELP TO PICK GOOD INITIATIVES TO MOVE
10 FORWARD. AND TO GIVE SOME UNDERSTANDING OF THE JUSTIFICATION
11 FOR MOVING FORWARD. AS WAS MENTIONED IN THE PRESENTATION,
12 IT'S GOING TO TAKE FUNDING TO MOVE THE INITIATIVES FORWARD,
13 INCLUDING, HOPEFULLY, THE FUNDING THAT MTC HAS DISCUSSED
14 ALREADY. BUT, IN ADDITION, THE REGION IS PUTTING TOGETHER ITS
15 REQUEST FOR STATE AND FEDERAL FUNDING. AND, ESPECIALLY FOR THE
16 NEXT ITEM IN THE QUEUE, THE STANDARDIZING THE REGIONAL FARES,
17 WHICH THE MODELS SHOWED TO BE REALLY INCREDIBLY COST EFFECTIVE
18 AND BENEFICIAL. IT WOULD BE HELPFUL TO APPLY FOR FUNDING FOR
19 THAT, WHICH IS ONE OF THE MOST COST EFFECTIVE INITIATIVES IN
20 ALL OF THE ITEMS THAT ARE RECOMMENDED IN PLANNED BAY AREA
21 THROUGH 2050. IN ADDITION, WHILE THIS SET OF RECOMMENDATIONS
22 DOES NOT YET INCLUDE TIER FOUR, THIS IS SOMETHING THAT I,
23 PERSONALLY, WOULD ENCOURAGE CONTINUED THOUGHT ABOUT HAVING A
24 FULLY INTEGRATED FARE SYSTEM WITH FUTURE FUNDING THAT CAN HELP
25 MAKE THE BASIC FARE BE MORE AFFORDABLE IN A WAY THAT PROTECTS



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1 THE AGENCY BUDGET AND PROVIDES AFFORDABILITY FOR LOW-INCOME
2 TRANSIT USERS. AND AT THE VERY LAST, TO GENERAL MANAGER
3 GONOT'S POINT ABOUT COMMUNITIES THAT DEPEND ON TRANSIT. THIS
4 IS SOMETHING THAT WHERE IN THE BOARD PRESENTATIONS AROUND THE
5 REGION, WE HAVE BEEN HEARING PEOPLE SPEAK FROM, AS
6 INDIVIDUALS, AND COMMUNITIES THAT DEPEND ON TRANSIT, ABOUT HOW
7 BENEFICIAL THESE MEASURES CAN BE TO HELP PEOPLE WHO DEPEND ON
8 TRANSIT BE ABLE TO HAVE MORE MOBILITY IN THEIR LIVES TO TAKE
9 TRIPS THAT MAYBE THEY WOULDN'T BE ABLE TO DO IN THE CURRENT
10 FARE SYSTEM. SO, THANKS AGAIN. TERRIFIC WORK AND PROGRESS
11 GOING FORWARD.

12

13 **MICHAEL HURSH, CHAIR:** MARTHA I'LL TURN TO PUBLIC COMMENT. I
14 SEE TWO RAISED HANDS.

15

16 **CLERK, MARTHA SILVER:** HOW MUCH TIME WOULD YOU LIKE GIVE THEM?

17

18 **MICHAEL HURSH, CHAIR:** TWO MINUTES EACH.

19

20 **CLERK, MARTHA SILVER:** FIRST UP IS ALETA, GO AHEAD AND UNMUTE
21 YOURSELF. YOU HAVE TWO MONDAYS.

22

23 **SPEAKER:** THANK YOU MICHAEL HURSCH. ALETA DUPREE FOR THE RECORD
24 SHE AND HER. REALLY GREAT PRESENTATION YOU HAVE TAKEN
25 SOMETHING THAT LOOKED LIKE MUD AND MADE MUCH CLEARER THIS IS



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1 THE START NOT THE END THE HARDEST PART I THINK IS GOING TO BE
2 SELLING IT TO THE BOARDS THAT'S A COUPLE OF HUNDRED PEOPLE
3 INVOLVED AND MANY OF THEM MAY HAVE NEVER EVEN SEEN SOMETHING
4 LIKE THIS. I DON'T KNOW. I HAVE SEEN THE PUGET SYSTEM THOUGH I
5 HAVE NEVER USED IT BECAUSE I HAVEN'T BEEN IN PUGET SOUND LONG
6 ENOUGH TO JUSTIFY IT. I HAVE SEEN THE E-Z TRANSIT PASS IN LOS
7 ANGELES AND A COUPLE OF OTHER THINGS. SO I THINK THIS IS
8 WORTHY OF APPROVAL REALLY HARD WORK BEGINS TO SELL IT WE HAVE
9 27 AGENCIES PARTICIPATING IN THE BASIC CLIPPER NOW WE NEED TO
10 GET THEM TO PARTICIPATE IN THIS AND IT'S NOT GOING TO TAKE
11 AWAY FARE SETTING AUTHORITY FROM THE BOARDS. BUT CERTAINLY
12 EVERY TIME A PERSON BUYS AN INDIVIDUAL PAPER PARTICULATE OR
13 PAYS CASH IN THE FARE BOX AS A POSSIBILITY OF SOMEONE THEY
14 COULD BE BENEFITTED BY CLIPPER START. SO THIS PROGRAM HAS TO
15 HAVE A CLIPPER START ASPECT AND A REDUCED FARE ASPECT TO IT SO
16 IT'S FULLY INCLUSIVE. BUT THE OLD SYSTEM HAS TO GO AWAY. THIS
17 REALLY IS THE FUTURE, AND I ASK THAT YOU APPROVE IT. THANK
18 YOU.

19

20 **CLERK, MARTHA SILVER:** OKAY. NEXT UP IS ROLAND. ROLAND, GO
21 AHEAD AND UNMUTE YOURSELF.

22

23 **SPEAKER:** THANK YOU, MR. CHAIR, AND COMMITTEE MEMBERS. NO
24 PROBLEMS WITH THE PRESENTATION. THE THING I WOULD LIKE TO
25 BRING TO YOUR ATTENTION THOUGH IS THE COMMENT THAT MIKE MADE,



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1 I MEAN, THE TRANSCRIPT OF THE 12, 38, 55 MARKS, WHERE IT'S
2 MENTIONING POSSIBLY RECENTLY PASSED FEDERAL INFRASTRUCTURE AND
3 INVESTMENT BILL, WELL, AS YOU KNOW, THERE ARE SOME SERIOUS
4 ISSUES WITH THAT, WHEREBY THE ENTIRE \$12 MILLION IS BEING
5 WITHDRAWN FROM CALIFORNIA BUT OUT OF THAT \$12 BILLION THERE,
6 IS A TWO AND A HALF BILLION DOLLARS WE HAVE BEEN ACCOUNTING
7 FOR COVID RELIEF SO MY QUESTION TO THE CHAIR IS WHERE EXACTLY
8 ARE WE GOING TO BE LOOKING FOR FUNDING TO MEET THESE BEAUTIFUL
9 OBJECTIVES? AND AS A SIDE I'M CURRENTLY WRITING TO THE
10 COMMISSION THAT I'M LOOKING AT THE FTA, LOI FOR THE PROJECT
11 WHICH IS OVERFUNDED BY \$3 BILLION. SO AT SOME POINT IN TIME
12 WE'RE GOING TO HAVE TO HAVE SOME KIND OF REALITY CHECK HOW
13 WE'RE MOVING FORWARD WITH THIS PROJECT. THANK YOU.

14

15 **CLERK, MARTHA SILVER:** NEXT UP IS RICK NAHAUS. UNMUTE YOURSELF.

16

17 **SPEAKER:** HI. RICK NAHAUS. I LIVE IN PACIFICA AND I TAKE
18 SAMTRANS AND BART MUNI AND OCCASIONALLY AC TRANSIT AND I WANT
19 TO SAY HOW PLEASED I AM AT THE COMMISSIONERS AND THE PROJECT
20 MANAGERS FOR PUSHING THIS FORWARD. I DEFINITELY SUPPORT THE
21 ADOPTION OF THE FARE POLICY, AND WOULD LIKE TO SEE IT FUNDED.
22 SO THAT'S IT. JUST, THANK YOU, GUYS, SO MUCH.

23

24 **CLERK, MARTHA SILVER:** LAST MEMBER OF THE PUBLIC WITH THEIR
25 HAND RAISED IS ANTON LAURON. UNMUTE YOURSELF.



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1

2 **SPEAKER:** MY NAME IS ANTON I AM CURRENTLY A STUDENT AT SAN JOSE
3 STATE. I LIVE IN SAN JOSE. I UTILIZE TRANSIT AGENCIES SUCH AS
4 VTA, BART AND TRI DELTA TRANSIT. I'M ORIGINALLY FROM ANTIOCH,
5 SO I USE TRANSIT AGENCIES TO GET BACK HOME WHEN I VISIT. I
6 SUPPORT THE ADOPTION OF THE FARE POLICY VISION, AND I HOPE FOR
7 IMPLEMENTATION AS SOON AS POSSIBLE. AS THE FIRST PUBLIC
8 COMMENT STATED, THIS IS THE START OF THE FUTURE. AND IT'S TIME
9 WE TO TAKE THAT STEP TOWARDS THE FUTURE. AND, YEAH. THANK YOU
10 SO MUCH.

11

12 **MICHAEL HURSH, CHAIR:** OKAY. I BELIEVE THAT -- OH, WE GOT ONE
13 MORE THAT JUST CAME IN. THIS WILL BE THE LAST PUBLIC COMMENT.

14

15 **CLERK, MARTHA SILVER:** OKAY. TIFFANY? SORRY -- TIFFANY
16 RODRIGUEZ. GO AHEAD AND UNMUTE YOURSELF.

17

18 **SPEAKER:** HI EVERYONE. I AM THE MANAGER OF TRANSPORTATION
19 SOLUTIONS FOR SAN JOSE STATE UNIVERSITY, AND I JUST WANTED TO
20 THANK EVERYONE, AS OTHER PEOPLE ALREADY DID. THANK YOU FOR ALL
21 THE WORK ON THIS, AND ALL OF THE SUPPORT ON THIS, AND I
22 REALLY, REALLY HOPE THAT YOU MOVE FORWARD IN APPROVING THIS,
23 AND THAT YOU CAN ALSO WORK TO SHOW SUPPORT TO THE OTHER
24 TRANSIT AGENCY MEMBERS ABOUT WHY THIS IS IMPORTANT AND WHY WE
25 NEED TO MOVE THIS FORWARD. IT WOULD GREATLY BENEFIT SAN JOSE



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1 STATE STUDENTS, AND OUR POPULATION IN THE BAY AREA, AND I
2 REALLY THINK IT'S CRITICAL FOR TRANSIT RIDERSHIP TO RECOVERY
3 FROM THE PANDEMIC. THANK YOU.

4

5 **MICHAEL HURSH, CHAIR:** OKAY. I BELIEVE THAT CONCLUDES PUBLIC
6 COMMENT ON THIS ITEM. TASK FORCE MEMBERS, REMINDER, WE'RE
7 BEING ASKED TO ENDORSE THE POLICY VISION STATEMENT. I'LL ASK,
8 DO I HAVE A MOTION TO THAT EFFECT?

9

10 **THERESE MCMILLAN:** MOVE APPROVAL. MCMILLAN.

11

12 **MICHAEL HURSH, CHAIR:** A SECOND? DO I HAVE A SECOND?

13

14 **DARYL HALLS:** I'LL SECOND IT. HALLS.

15

16 **MICHAEL HURSH, CHAIR:** MOVED BY MCMILLAN, SECONDED BY HALLS.
17 MADAM CLERK, CAN WE GET A ROLL CALL.

18

19 **CLERK, MARTHA SILVER:** WILL DO. CHAIR HURSH?

20

21 **MICHAEL HURSH, CHAIR:** YES.

22

23 **CLERK, MARTHA SILVER:** VICE CHAIR MULLIGAN?

24

25 **DENIS MULLIGAN, V. CHAIR:** AYE.



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1

2 **CLERK, MARTHA SILVER:** MEMBER BOUCHARD?

3

4 **MICHELLE BOUCHARD:** AYE.

5

6 **CLERK, MARTHA SILVER:** MEMBER GONOT?

7

8 **LUCIAN GO:** YES.

9

10 **CLERK, MARTHA SILVER:** MEMBER HALLS?

11

12 **DARYL HALLS:** AYE.

13

14 **CLERK, MARTHA SILVER:** KRANDA?

15

16 **BETH KRANDA:** AYE.

17

18 **CLERK, MARTHA SILVER:** MAU?

19

20 **CARTER MAU:** AYE.

21

22 **CLERK, MARTHA SILVER:** MCMILLAN.

23

24 **THERESE MCMILLAN:** YES.

25



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1 **CLERK, MARTHA SILVER:** MEMBER MILLER?

2

3 **KATE MILLER:** YES.

4

5 **CLERK, MARTHA SILVER:** MEMBER POWERS? I SEE THUMBS UP. THANK
6 YOU. MEMBER RAMACIER?

7

8 **RICK RAMACIER:** AYE.

9

10 **CLERK, MARTHA SILVER:** TREE? TUMLIN?

11

12 **SPEAKER:** YES.

13

14 **CLERK, MARTHA SILVER:** PASSES UNANIMOUSLY BY ALL MEMBERS
15 PRESENT.

16

17 **MICHAEL HURSH, CHAIR:** THANK YOU FOR THAT VOTE. THIS TAKES US
18 TO PUBLIC COMMENTS NOT ON THE AGENDA, ONE MINUTE FOR EACH
19 SPEAKER. WE HAVE A HAND RAISED. FOR ITEMS NOT ON TODAY AGENDA.
20 ONE MINUTE. MARTHA, IF YOU WANT TO GO AHEAD.

21

22 **CLERK, MARTHA SILVER:** WILL DO. ALETA, YOU ARE FIRST UP. GO
23 AHEAD AND UNMUTE YOURSELF.

24



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1 **SPEAKER:** THANK YOU, CHAIR MICHAEL HURSCH. ALETA DUPREE, FOR
2 THE RECORD; SHE AND HER. I SPEAK IN GENERAL PRINCIPLES. WITH
3 ANYTHING NEW THERE WILL ALWAYS BE NEW QUESTIONS AND HOW DO WE
4 GIVE SATISFACTORY ANSWERS AND I THINK THE WORK THAT ARE DOING
5 HAS SHOWN THAT. BUT YET IT IS NOT EASY APPROACHING DECISION
6 MAKERS WITH A NEW THING, ESPECIALLY WHEN MANY ARE HIGH BOUND
7 BY THE OLD WAYS. AND EVERY COMMUNITY LOOKS AT THINGS
8 DIFFERENTLY. FOR SOME, THESE THINGS ARE VERY NOVEL. AND
9 SOMETIMES PEOPLE ARE AFRAID. IT'S KIND OF LIKE, EVEN THOUGH
10 AIRPLANES ARE THE SAFEST WAY TO TRAVEL, STATISTICALLY, MANY
11 ARE STILL AFRAID OF FLYING ON AIRPLANES. I'M GETTING TONGUE
12 TIED HERE. SO I ASK THAT YOU HELP TO ENSURE THE POWERS THAT
13 BE, IF YOU WILL, TO NOT BE AFRAID OF DOING NEW AND BETTER
14 THINGS. THANK YOU.

15

16 **MICHAEL HURSH, CHAIR:** THANK YOU, ALETA. I SEE NO OTHER HANDS
17 RAISED. THAT, I BELIEVE, BRINGS US TO ADJOURNMENT. NEXT
18 MEETING TO BE ANNOUNCED AT A LATER TIME. I WISH EVERYBODY A
19 HAPPY THANKSGIVING HOLIDAY, AT LEAST. AND I KNOW THE CLIPPER
20 EXECUTIVE BOARD IS AGENDAIZED FOR 1:30. SO I WILL DEFER TO
21 MADAM CLERK, WHAT YOU WANT US TO DO. I ASSUME YOU WANT US TO
22 USE THE SAME LINK BUT I WILL FORMALLY ADJOURN THIS MEETING.
23 THANK YOU TO EVERYONE FOR YOUR PARTICIPATION. [ADJOURNED]

24



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