

**METROPOLITAN
TRANSPORTATION
COMMISSION**
Meeting Transcript



JUNE 5, 2026

1 **MTC ABAG COMMUNITY ADVISORY COUNCIL**

2 **FRIDAY, JUNE 5, 2026, 10:00 AM**

3

4

5 **CHAIR, CARINA LIEU:** GOOD MORNING COUNCIL THIS MEETING IS BEING
6 WEBCAST ON THE METROPOLITAN TRANSPORTATION COMMISSION AND
7 ASSOCIATION OF BAY AREA GOVERNMENTS WEBSITES. COMMITTEE
8 MEMBERS AND MEMBERS OF THE PUBLIC PARTICIPATING PIE ZOOM
9 WISHING TO SPEAK SHOULD USE THE RAISED HAND FEATURE OR DIAL
10 STAR NINE AND I WILL CALL UPON THEM AT THE APPROPRIATE TIME.
11 MEMBERS OF THE PUBLIC PARTICIPATING BY ZOOM WHO WOULD LIKE TO
12 GIVE PUBLIC COMMENT ON ANY AGENDA ITEM MAY USE THE RAISED THE
13 HAND FEATURE OR DIAL STAR NINE. MEMBERS OF THE PUBLIC IN THE
14 BOARDROOM SHOULD FORM A LINE NEAR THE PODIUM THE CLERK WILL
15 CALL UPON TO YOU SPEAK. ROLL CALL VOTE WILL BE CONDUCTED FOR
16 AGENDA ITEMS BECAUSE REMOTE TELECONFERENCE PARTICIPATION. SO,
17 I WOULD LIKE TO START BY INVITING -- I WOULD LIKE TO START BY
18 CALLING TO ORDER THIS REGULAR MEETING OF THE MTC ABAG
19 COMMUNITY ADVISE COUNCIL MEETING AND REQUEST THE CLERK TO CALL
20 THE ROLL AND CONFORM QUORUM.

21

22 **CLERK, FRED CASTRO:** YES, MA'AM. VICTORINA ARVELO?

23

24 **VICTORINA AREVELO:** HERE.

25



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1 **CLERK, FRED CASTRO:** PADMA BALAJI IS ABSENT. MICHAEL BALDINI?

2

3 **MICHAEL BALDINI:** HERE.

4

5 **CLERK, FRED CASTRO:** DIANA BENITEZ?

6

7 **V. CHAIR, DIANA BENITEZ:** HERE.

8

9 **CLERK, FRED CASTRO:** CHUCK CANTRELL? I'M SORRY. THERE YOU ARE.

10 KATHLEEN SHAW?

11

12 **SPEAKER:** HERE.

13

14 **CLERK, FRED CASTRO:** AMANDA CHANG IS ABSENT. WARREN CUSHMAN?

15

16 **WARREN CUSHMAN:** HERE.

17

18 **CLERK, FRED CASTRO:** DESMANGLES?

19

20 **ASHTON DESMANGLES:** HERE.

21

22 **CLERK, FRED CASTRO:** DUONG?

23

24 **BRYANT DUONG:** HERE.

25



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1 **CLERK, FRED CASTRO:** ZEMENKO? IS ABSENT. HANKERSON? KALLINS?

2 LAVERY?

3

4 **CHARLES LAVERY:** YEP. MADRID? ABSENT. MILES?

5

6 **R. SHAY MILES:** HERE.

7

8 **CLERK, FRED CASTRO:** MIRANTE? NEMSICK? HARSHFIELD? SALAZAR?

9 SAUNDERS?

10

11 **JOSHUA SAUNDERS:** HERE.

12

13 **CLERK, FRED CASTRO:** SOBRANTE? IS ABSENT. SHEPHARD? SHEP SHEP

14 PRESENT.

15

16 **CLERK, FRED CASTRO:** TRACHTENBERG?

17

18 **GAETANO TRACHTENBERG:** PRESENT.

19

20 **CLERK, FRED CASTRO:** VIN LIEU?

21

22 **CHAIR, CARINA LIEU:** PRESENT.

23

24 **CLERK, FRED CASTRO:** WONG? ORANTES? IS ABSENT. QUORUM IS

25 PRESENT.



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1

2 **CHAIR, CARINA LIEU:** FOUR MEMBERS ARE REQUESTING REMOTE
3 PARTICIPATION. TURN IT OVER TO THE MEMBERS REQUESTING
4 PARTICIPATION.

5

6 **BRYANT DUONG:** I'M REQUESTING REMOTE PARTICIPATION PURSUANT
7 PURSUANT TO THE BROWN ACT. THERE ISN'T ANYONE 18 OR OLDER IN
8 THE ROOM WITH ME.

9

10 **CHAIR, CARINA LIEU:** THANK YOU. YOUR REQUEST IS NOTED. MEMBER
11 HANKERSON? REQUESTING REMOTE PARTICIPATION.

12

13 **CHAIR, CARINA LIEU:** THANK YOU. REQUEST IS NOTED. YOU WILL BE
14 MARKED AS PRESENT. KALLINS? CALIFORNIA REQUESTING REMOTE
15 PARTICIPATION PURSUANT TO THE BROWN ACT THERE IS NOT ANYONE 18
16 OR OLDER IN THE ROOM WITH ME.

17

18 **CHAIR, CARINA LIEU:** MEMBER HARSHFIELD?

19

20 **PETER SAATHODD-HARSHFIELD:** I'M REQUESTING REMOTE PARTICIPATION
21 PURSUANT TO THE BROWN ACT THERE IS NOBODY IN THE ROOM WITH ME.

22

23 **CHAIR, CARINA LIEU:** THANK YOU. YOUR REQUESTS ARE NOTED. YOU
24 WILL ALL BE MARKED AS PRESENT. NEXT THE CLERK WILL READ THE
25 THIS AMOUNT IS AS PROVIDED AS A RESULT OF CONVENING A MEETING



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1 FOR WHICH EACH MEMBER IS ENTITLED TO COLLECT SUCH AMOUNT.

2 THANK YOU.

3

4 **CHAIR, CARINA LIEU:** THANK YOU CLERK. WE'LL MOVE ON TO AGENDA

5 ITEM TWO FOR COUNCIL MEMBER ANNOUNCEMENTS. THIS IS AN

6 INFORMATION ITEM. ARE THERE ANY ANNOUNCEMENTS FROM COUNCIL

7 MEMBERS? COUNCIL MEMBER CUSHMAN?

8

9 **WARREN CUSHMAN:** LET'S GET CLOSER. OKAY. SO, I DO HAVE AN

10 ANNOUNCEMENT. ON JULY 31ST, WHICH I DON'T BELIEVE WE HAVE A

11 JULY COUNCIL MEETING. SO, ON JULY 31ST, THE COMMUNITY

12 RESOURCES FOR INDEPENDENT LIVING, MY EMPLOYER, IS HAVING AN ED

13 ROBERTS DAY, ALL DAY LONG, WHERE WE'RE INVITING OUR CONSUMERS

14 AND OUR PARTNERS, AND OF COURSE, OUR STAFF. AND DIGNITARIES TO

15 COME AND CELEBRATE THE INDEPENDENT LIVING MOVEMENT ON ED

16 ROBERT'S DAY. AND -- EXCUSE ME -- I'M SORRY. IT'S NOT ED

17 ROBERT'S DAY. IT'S CELEBRATION MUCH THE ADA. I GOT CONFLATED

18 WITH THE TWO. IT'S CELEBRATION OF THE ADA ON JULY 31ST. AND

19 WE'RE HAVING A NICE DAY. SO, ANYONE WELCOME TO HAYWARD, 439A

20 STREET IN HAYWARD. THANK YOU.

21

22 **CHAIR, CARINA LIEU:** THANK YOU MEMBER CUSHMAN. ANY OTHER

23 COUNCIL MEMBERS WANTING TO SHARE AN ANNOUNCEMENT? SEEING NO

24 OTHER HANDS RAISED. WE CAN MOVE ON TO AGENDA ITEM NUMBER

25 THREE, WHICH IS THE CHAIR'S REPORT.



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1

2 **CLERK, FRED CASTRO:** CHAIR LIEU, WE SHOULD CALL PUBLIC COMMENT
3 ON THIS ITEM.

4

5 **CHAIR, CARINA LIEU:** SORRY. WILL THE CLERK PLEASE INFORM US OF
6 ANY PUBLIC COMMENT SUBMITTED FOR THIS ITEM?

7

8 **CLERK, FRED CASTRO:** THANK YOU. ON THIS ITEM, NO WRITTEN
9 COMMENTS RECEIVED NO MEMBERS OF THE PUBLIC IN THE BOARDROOM
10 FOR PUBLIC COMMENT NONE IN THE ATTENDEE SPACE AND NONE AT THE
11 TELECONFERENCE LOCATIONS. THANK YOU.

12

13 **CHAIR, CARINA LIEU:** THANK YOU CLERK. WE CAN NOW MOVE ON TO
14 AGENDA ITEM NUMBER THREE WHICH IS THE CHAIR'S REPORT,
15 INFORMATIONAL ITEM. I WOULD LIKE TO VEHICLE EVERYONE TO THIS
16 MORNING'S MEETING. AND ESPECIALLY JUST WANT TO WELCOME OUR
17 NEWEST MEMBER TO THE COUNCIL, MEMBER CHA, CATHERINE CAM AH,
18 AND IF YOU WOULD LIKE TO SAY A FEW WORDS AS YOU'RE JOINING US
19 TODAY FOR THE FIRST TIME ON THE DAIS, PLEASE FEEL FREE.

20

21 **SPEAKER:** I'M DELIGHTED TO BE HERE. THANK YOU VERY MUCH. I AM
22 THAT COMMUNITY ORGANIZATION CIVIC ORGANIZATION SPOT, I'M
23 PRESIDENT OF THE LEAGUE OF WOMEN VOTERS BAY AREA, WE'RE THE
24 ADVOCACY ARM OVER 20 LEAGUES IN THE BAY AREA. REGIONAL
25 GOVERNMENT, REGIONAL PLANNING IS AN INCREDIBLE TOPIC THAT



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1 WE'RE MOST INTERESTED IN TO MAKING SURE THAT IT'S INCLUSIVE
2 AND THAT OUR COMMUNITIES ARE REPRESENTED AND ABILITY TO
3 PARTICIPATE. SO, TODAY'S AGENDA IS REALLY EXCITING. AND
4 LOOKING FORWARD TO IT. I AM OUT OF SOLANO COUNTY NOW, JUST
5 RECENTLY MOVED. I LIVE IN VALLEJO.

6

7 **CHAIR, CARINA LIEU:** WELCOME MEMBER SHAW, AND WE'RE EXCITED TO
8 WORK WITH YOU. I KNOW IT'S BEEN A PRETTY BUSY WEEK OUT THERE
9 IN THE WORLD FOR EVERYONE. SO, JUST VERY THANKFUL THAT
10 EVERYONE IS HERE TODAY. AND EXCITED TO BE IN THIS MEETING WITH
11 YOU ALL. IS THERE ANY COUNCIL MEMBER DISCUSSION ON THIS TOPIC?
12 WILL THE CLERK PLEASE INFORM US OF ANY PUBLIC COMMENT
13 SUBMITTED FOR THIS ITEM?

14

15 **CLERK, FRED CASTRO:** ON THIS ITEM, NO WRITTEN COMMENTS RECEIVED
16 NO MEMBERS OF THE PUBLIC IN THE BOARDROOM FOR PUBLIC COMMENT
17 NONE IN THE ATTENDEE SPACE, NONE AT THE REMOTE LOCATIONS.
18 THANK YOU.

19

20 **CHAIR, CARINA LIEU:** THANK YOU NOW WE'LL MOVE TO AGENDA ITEM
21 NUMBER FOUR WHICH IS THE CONSENT CALENDAR, THIS IS AN ABAG MTC
22 COMMUNITY ADVISORY COUNCIL ACTION ITEM, THE CONSENT CALENDAR
23 INCLUDES THE FOLLOWING, APPROVAL OF THE MTC ABAG COMMUNITY
24 ADVISORY COUNCIL MINUTES OF MAY 1ST, 2026. DO I HAVE A MOTION
25 AND A SECOND TO APPROVE THE CONSENT CALENDAR?



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1

2 **MICHAEL BALDINI:** BALDINI, MOVE APPROVAL.

3

4 **CHAIR, CARINA LIEU:** MOTION BY BALDINI. DO I HAVE A SECOND? A
5 SECOND BY MEMBER SAUNDERS. IS THERE ANY COUNCIL MEMBER
6 DISCUSSION?

7

8 **SPEAKER:** I HAVE A QUESTION. I WAS ABSENT AT THE LAST MEETING.
9 SHOULD I TRY TO ABSTAIN ON THE MINUTES? OR IS IT OKAY IF I
10 VOTE TO APPROVE?

11

12 **CHAIR, CARINA LIEU:** I BELIEVE THAT THAT IS A CHOICE THAT YOU
13 CAN MAKE. MEMBERS IN THE PAST HAVE ABSTAINED IF THEY'RE
14 ABSENT. AND IF YOU HAVE ANY QUESTIONS OR POINTS OF
15 CLARIFICATION YOU WOULD LIKE TO ASK, YOU CAN ALSO ASK THEM AT
16 THIS POINT, AS WELL. WILL THE CLERK PLEASE INFORM US OF ANY
17 PUBLIC COMMENT SUBMITTED FOR THIS ITEM? AND WHETHER ARE THERE
18 ANY MEMBERS OF THE PUBLIC WHO WISH TO GIVE PUBLIC COMMENT

19

20 **CLERK, FRED CASTRO:** ON THIS ITEM NO WRITTEN COMMENTS RECEIVED
21 NO MEMBERS OF THE PUBLIC IN THE BOARDROOM FOR PUBLIC COMMENT
22 NONE IN THE ATTENDEE SPACE, NONE AT THE REMOTE LOCATIONS.
23 THANK YOU.

24

25 **CHAIR, CARINA LIEU:** ALL RIGHT. AND SO WILL THE CLERK PLEASE



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1 CONDUCT A ROLL CALL VOTE?

2

3 **CLERK, FRED CASTRO:** ON THE MOTION BY BALDINI, SECOND BY
4 SAUNDERS. VICTORINA ARVELO?

5

6 **VICTORINA AREVELO:** YES.

7

8 **CLERK, FRED CASTRO:** BALAJI? IS ABSENT. BALDINI?

9

10 **MICHAEL BALDINI:** AYE.

11

12 **CLERK, FRED CASTRO:** BENITEZ?

13

14 **V. CHAIR, DIANA BENITEZ:** AYE.

15

16 **CLERK, FRED CASTRO:** CANTRELL? SHAW?

17

18 **SPEAKER:** YES.

19

20 **CLERK, FRED CASTRO:** CHANG? IS ABSENT. CUSHMAN?

21

22 **WARREN CUSHMAN:** AYE.

23

24 **CLERK, FRED CASTRO:** DESMANGLES?

25



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1 **ASHTON DESMANGLES:** AYE.

2

3 **CLERK, FRED CASTRO:** DUONG?

4

5 **BRYANT DUONG:** AYE.

6

7 **CLERK, FRED CASTRO:** JEER? IS ABSENT. HANKERSON? KALLINS?

8

9 **WENDI KALLINS:** AYE ABSTAIN. LAVERY?

10

11 **CHARLES LAVERY:** AYE.

12

13 **CLERK, FRED CASTRO:** MADRID? IS ABSENT. MILES? MIRANTE?

14

15 **LOUIS MIRANTE:** NOT VOTING.

16

17 **CLERK, FRED CASTRO:** I'LL TAKE THAT AS ABSTENTION. NEMSICK?

18

19 **KAREN NEMSICK:** YES.

20

21 **CLERK, FRED CASTRO:** HARSHFIELD?

22

23 **PETER SAATHODD-HARSHFIELD:** AYE.

24

25 **CLERK, FRED CASTRO:** THANK YOU. SALAZAR? SAUNDERS? SO SBRANTI?



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1 IS ABSENT. SAUNDER SHEPHARD? THANK YOU. TRACHTENBERG?

2

3 **GAETANO TRACHTENBERG:** AYE.

4

5 **CLERK, FRED CASTRO:** VIN LIEU?

6

7 **CHAIR, CARINA LIEU:** YES.

8

9 **CLERK, FRED CASTRO:** WONG?

10

11 **JANELLE WONG:** AYE.

12

13 **CLERK, FRED CASTRO:** ORANTES? ABSENT. MOTION PASSES WITH TWO
14 ABSTENTIONS.

15

16 **CHAIR, CARINA LIEU:** THANK YOU SO MUCH WE'LL MOVE ON TO AGENDA
17 ITEM NUMBER FIVE WHICH IS DRAFT 2026/'27 COUNCIL WORK PLAN
18 REPORT ON DRAFT 2026-27 COMMUNITY ADVISORY COUNCIL WORK PLAN.
19 THIS IS AN INFORMATION ITEM. VICE CHAIR BENITEZ AND I WILL
20 GIVE THE REPORT ALONG WITH STAFF LIAISON GINA MILLER. I WANT
21 TO START WITH GROUNDING US IN HOW THIS WORK PLAN CAME TOGETHER
22 THIS HAS BEEN REALLY AN ITERATIVE COLLABORATIVE PROCESS OVER
23 THE PAST SEVERAL MONTHS THIS IS VERY MUCH BACK AND FORTH
24 BETWEEN VICE CHAIR BENITEZ AND MTC STAFF AND MTC ABAG BOARD
25 LEADERSHIP THERE HAVE BEEN MULTIPLE DRAFTS ONGOING INPUT



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1 REFINEMENT ALONG THE WAY WE HAVE INCORPORATED INPUT WE
2 PREVIOUSLY HEARD FROM COUNCIL MEMBERS SO YOUR PERSPECTIVES
3 HAVE HELPED SHAPE WHAT'S BEFORE YOU AT THIS POINT WE REACHED
4 THE STAGE FOR FEEDBACK FROM FULL COUNCIL AND IMPORTANTLY WANT
5 TO NOTE THAT RESOLUTIONS ESTABLISHING THE COUNCIL STATE THAT
6 IT WORK PLAN SHOULD BE BASED ON PRIORITIES IDENTIFIED BY MTC
7 ABAG LEADERSHIP BUT ALSO PROVIDES OPPORTUNITIES FOR COUNCIL TO
8 RECOMMEND INITIATIVES FOR POTENTIAL INCLUSION. THIS ALIGNMENT
9 OF THE WORK PLAN WITH MTC ABAG LEADERSHIP IS IMPORTANT AS IT
10 HELPS ENSURE THAT OUR WORK IS RELEVANT AND INFORMS THE TWO
11 AGENCIES PRIORITIES COMING TOGETHER THROUGHOUT THE PROCESS WE
12 WORKED CLOSELY WITH MTC STAFF TO MAKE SURE THE WORK PLAN
13 ALIGNS WITH STAFF PRIORITIES TIMELINE AND CAPACITY. THE RESULT
14 IS THE DRAFT INTENDED TO STRIKE THAT BALANCE REFLECTS THERE IS
15 WORK UNDER WAY ALSO IDENTIFYING SPACE FOR THE CAN ONLY TO
16 ENGAGE, ASK QUESTIONS, ADD VALUE, AND IT'S STRUCTURED TO
17 PROVIDE CLARITY BUT FLEXIBLE TO MAKE ROOM FOR ITEMS THAT ARE
18 NOT DIRECTLY MENTIONED AND MAY EMERGE AS TOPICS OF INTEREST
19 COME UP OVER THE YEAR. WITH THAT I WOULD LIKE TO INVITE VICE
20 CHAIR BENITEZ TO ADD ADDITIONAL COMMENTS AND WE'LL TURN IT
21 OVER TO KY-NAM TO WALK US THROUGH THE DRAFT 2026/'27 WORK
22 PLAN. WE'LL HOLD QUESTIONS UNTIL THE END SO WE CAN GET WITH
23 THROUGH THE FULL OVERVIEW FIRST ALSO WANT TO NOTE THAT THIS IS
24 AN INFORMATION ITEM STAFF WILL BE TAKING NOTES OF THE COMMENTS
25 GIVEN TODAY AND DEPENDING ON FEEDBACK PROVIDED MORE UPDATES



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1 WILL BE CONSIDERED ALONG WITH MTC AND ABAG LEADERSHIP.

2

3 **DIANA BENITEZ:** I WANT TO SAY THANK YOU TO STAFF FOR WORKING
4 WITH US ON THIS AND I LOOK FORWARD TO HEARING ALL YOUR
5 THOUGHTS ON HOW WE'RE GOING TO BE WORKING TOGETHER THE NEXT
6 TWO YEARS. THANK YOU. KY-NAM?

7

8 **KY-NAM MILLER:** THANK YOU VICE CHAIR BENITEZ AND CHAIR LIEU.
9 LET'S GO ON TO THE NEXT SLIDE. I'LL OPEN FRAMING THIS IS A
10 CHALLENGE IN THE LAST ITERATION OF THIS COUNCIL TRYING TO PICK
11 UP AND CHOOSE BETWEEN THE BREADTH OF WHAT THAT MTC DOES AND
12 WHEN WE COMBINE BOTH AGENCY'S WORK WE ROUGHLY DOUBLED THE
13 AMOUNT OF WORK TO CHOOSE FROM SO IT'S IMPORTANT THAT WE HAVE A
14 WORK PLAN TO BE STRATEGIC ABOUT HOW WE USE LIMITED RESOURCES.
15 YOU HAVE ALL THE TIME AND RESOURCES TO DO THAT IN ALIGNMENT
16 WITH LEADERSHIP FROM THE RESPECTIVE AGENCIES. TO GET US ON THE
17 SAME PAGE AS FAR AS THE PURPOSE OF THIS WORK PLAN REALLY IT'S
18 TO PROVIDE COMMUNITY GROUNDED ADVICE THAT YOU ALL PROVIDE TO
19 MTC ABAG ON THE REGIONAL DECISIONS THAT HAPPEN IN THESE
20 AGENCIES. THE PLAN ITSELF IS MAINTAIN TO BE A GUIDE FOR HOW WE
21 SET UP THE AGENCIES FOR THIS BODY FROM JUNE 2026 THROUGH NEXT
22 YEAR JUNE 2027 REFLECTING ALL WORK OUR AGENCY DOES ACROSS
23 TRANSPORTATION HOUSING LAND USE EQUITY AND ENVIRONMENT. IT
24 FOCUSES THE COUNCIL'S TIME ON ISSUES WHERE COMMUNITY INPUT CAN
25 HAVE MEANINGFUL IMPACT AND SHAPE THE DECISIONS THAT WE MAKE.



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1 AND REALLY EMPHASIZES YOUR ROLE SERVING AS A BRIDGE BETWEEN
2 THE LIVED EXPERIENCES OF THE COMMUNITIES YOU COME FROM AND THE
3 REGIONAL POLICY MAKING DECISIONS THAT HAPPEN ACROSS THE NINE
4 COUNTY BAY AREA. THE WORK THAT COMES OUT OF THIS PLAN WILL
5 OFFER INSIGHT IN HOW THE REGIONAL PLANS AFFECT THE DAILY LIVE
6 OF EVERYDAY PEOPLE, MOBILITY, HOUSING STABILITY, ECONOMIC
7 OPPORTUNITY, AND ENVIRONMENTAL SUSTAINABILITY OF ALL
8 COMMUNITIES IN OUR REGION. WE DID ITERATIONS OF THIS PLAN
9 THINKING HOW IT WOULD SUPPORT COORDINATION ACROSS MTC AND
10 ABAG'S DISTINCT BUT RELATED RESPONSIBILITIES BETWEEN THE
11 AGENCIES. AND AS A PRACTICAL MATTER, WE WILL COME BACK TO THIS
12 WORK PLAN, YOU KNOW, MONTH AFTER MONTH WHEN LEADERSHIP NEEDS
13 TO THINK THROUGH AGENDA SCOMBRMS HOW WE CAN -- ITEMS SO WE
14 THINK THROUGH THROUGH AGENDA ITEMS TRIAGE AND SEQUENCE AND
15 PRIORITIZE. MAINTAIN TO GUIDE OUR DECISIONS AND MAKE SURE THAT
16 WE HAVE SHARED FRAMEWORK. NEXT SLIDE. EMERGED AS PLANNED BAY
17 AREA 2060 IT'S OUR MARQUEE PIECE OF WORK THAT CONSUMES A LOT
18 OF OUR AGENCY'S TIME AND ATTENTION RESOURCES AND CENTRAL AREA
19 OF WORK FOR THE COMING YEAR WITH UNVEILING OF NEW PLANNED BAY
20 AREA 2060 IT'S THE REGION'S LONG RANGE PLAN THAT INTEGRATES
21 TRANSPORTATION HOUSING ECONOMIC DEVELOPMENT AND CLIMATE
22 STRATEGIES THE COUNCIL IS GOING TO FOLLOW AND COMMENT ON EARLY
23 DEVELOPMENT OF PLANNING SCENARIOS AND EVALUATION OF EQUITY
24 IMPACTS APPROACHES TO CLIMATE ADAPTATION AND RELATIONSHIP
25 BETWEEN NEW HOUSING AND HIGH QUALITY TRANSIT. THE PLAN'S



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1 EMPHASIS ON LONG-TERM AFFORDABILITY AND FINANCIAL HEALTH OF
2 PUBLIC AGENCIES. ALSO CALL FOR COMMUNITY FEEDBACK. NEXT SLIDE.
3 IMPORTANT IS THE PUBLIC PARTICIPATION PLAN WHICH IS BEING
4 UPDATED YOU HAVE GOTTEN A PRESENTATION ALREADY YOU'RE GOING TO
5 BE GIVEN OPPORTUNITIES TO ADVISE HOW MTC ENGAGES WITH THE
6 PUBLIC INCLUDES HELPING SHAPE APPROACHES TO LANGUAGE ACCESS
7 DIGITAL IN-PERSON OUTREACH AND PARTNERSHIPS WITH COMMUNITY-
8 BASED ORGANIZATIONS ENSURING THAT ENGAGEMENT REACHES
9 COMMUNITIES WHO HAVE BEEN HISTORICALLY OVERLOOKED P THAT
10 REMAINS CORE PART OF THIS WORK. NEXT UP. WE HAVE ON THE NEXT
11 SLIDE EQUITY PRIORITY COMMUNITIES AND ALL-CONSUMING TOPIC OF
12 AFFORDABILITY IN THE BAY AREA THIS YEAR MTC ABAG ARE EMBARKING
13 ON AN UPDATE ON HOW WE DEFINE EQUITY PRIORITY COMMUNITIES
14 STAFF WILL PROVIDE THE COUNCIL MULTIPLE OPPORTUNITIES TO
15 INFORM THE PROCESS WHICH AFFECTS WHERE AGENCY CONTROLLED
16 FUNDING IS PRIORITIZED THE COINCIDENT'S LIVED EXPERIENCE AND
17 ON THE GROUND KNOWLEDGE WILL BE IMPORTANT TO THIS WORK IN
18 ADDITION HOUSING AND TRANSPORTATION AFFORDABILITY CONTINUED
19 SHAPING DAILY LIFE IN THE BAY AREA COUNCIL HAVE OPPORTUNITIES
20 TO PROVIDE INPUT ON AFFORDABLE HOUSING POLICY DECISIONS AS
21 WELL AS PROGRAM DECISIONS REGARDING LOW-INCOME DISCOUNTS
22 ACROSS A WIDE ARRAY OF PROGRAMS FROM BIKESHARE TO TRANSIT TO
23 EXPRESS LANES DISCUSSIONS RELATED TO DESIGN OF BAY AREA
24 HOUSING FINANCE AUTHORITY PROGRAMS AND POLICIES WILL REMAIN
25 AROUND PURVIEW OF THE BAHFA ADVISORY COMMITTEE. NEXT SLIDE.



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1 MOBILITY PROGRAM SO MOBILITY DIVISION DEVELOPS AND MANAGES
2 PROGRAMS TO HELP PEOPLE USE THE BAY AREA'S MULTI-MODAL
3 TRANSPORTATION SYSTEMS MORE SAFELY EFFICIENTLY AND SUSTAINABLY
4 WHILE ALSO IMPROVING DAY-TO-DAY SYSTEM OPERATIONS AND CLIMATE
5 OUTCOMES THE COUNCIL COULD REVIEW POTENTIAL CHANGES TO
6 MOBILITY PROGRAMS BY OFFERING FOCUSED COMMUNITIES GROUBLD
7 GROUNDED FEEDBACK REFLECTING LIVED EXPERIENCE ON A VARIETY OF
8 PROGRAMS INCLUDING BUT NOT LIMITED TO TRANSPORTATION
9 ELECTRIFICATION BIKESHARE ACTIVE TRANSPORTATION INFRASTRUCTURE
10 TRANSPORTATION DEMAND MANAGEMENT REALTIME TRAVELER
11 INFORMATIONS WITH ATTENTION TO AFFORDABILITY SAFETY AND EASE
12 OF USE. ITEMS FOCUSING ON IMPROVING TRANSIT CUSTOMER
13 EXPERIENCE WILL REMAIN UNDER PURVIEW OF THE REGIONAL NETWORK
14 MANAGEMENT CUSTOMER ADVISORY GROUP OF WHICH THIS BODY HAS FIVE
15 REPRESENTATIVES ON. NEXT SLIDE. THE REGION'S TRANSIT AGENCIES
16 FACE MAJOR BUDGET GAPS AND MTC HAS BEEN A MAJOR CHAMPION IN
17 SEEKING NEW RESOURCES LIKEWISE OUR HOUSING CLIMATE ADAPTATION
18 NEEDS REQUIRE ADDITIONAL INVESTMENT FLOWERS ALL LEVELS OF
19 GOVERNMENT AS NEW OPPORTUNITIES AND RISKS ARISE WHETHER AT
20 STATE OR FEDERAL LEVELS STAFF WILL KEEP THE COUNCIL INFORMED
21 AND SEEK FEEDBACK ON OUR ADVOCACY STRATEGIES. NEXT SLIDE. IN
22 ADDITION TO ADVANCING ACCESSIBILITY AND SOCIAL EQUITY
23 ENVIRONMENTAL RESILIENCE IS AN IMPORTANT TOPIC TO MTC ABAG
24 RECOGNIZING THAT OTHER REGIONAL AGENCIES HAVE A MORE DIRECT
25 ROLE OVERSEEING THE BAY AREA'S ENVIRONMENT AND SUSTAINABILITY



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1 CONCERNS INCLUDING THE BAY AREA AIR DISTRICT, SAN FRANCISCO
2 BAY CONSERVATION AND DEVELOPMENT COMMISSION, AND SAN FRANCISCO
3 BAY RESTORATION AUTHORITY AS WELL AS SAN FRANCISCO ESTUARY
4 PARTNERSHIP. THE COUNCIL WILL HAVE OPPORTUNITY TO PROVIDE
5 FEEDBACK ON MAJOR MTC ABAG INITIATIVES RELATED TO CLIMATE
6 ADAPTATION AND RENEWABLE ENERGY, ENERGY EFFICIENCY, INCLUDING
7 HOW CLIMATE RELATED RISK SHOULD BE INCORPORATED INTO MAJOR
8 LAND USE AND TRANSPORTATION DECISIONS AND HOW INVESTMENTS AND
9 RESILIENCE AND ENERGY EFFICIENCY SHOULD BE PRIORITIZED. LET'S
10 GO TO ONE MORE SLIDE. SO, THESE TOPICS COVER A LOT OF GROUND.
11 IF COUNCIL MEMBERS REQUEST AGENDA ITEMS THAT FALL OUTSIDE OF
12 THESE TOPIC AREAS STAFF WILL MAKE A DETERMINATION AS TO
13 WHETHER THEY CAN BE ACCOMMODATED IN CONSULTATION WITH
14 LEADERSHIP. KEY FACTORS AFFECTING THOSE DECISIONS WILL BE THE
15 EXTENT TO WHICH A TOPIC ALIGNS WITH OVERALL AGENCY PRIORITIES
16 AND TIME AVAILABLE ON THE COUNCIL AGENDA. TOPICS THAT FALL
17 OUTSIDE OF COUNCIL'S MANDATE ARE ADDRESSED BY OTHER ADVISORY
18 BODIES SHOULD NOT BE ADDED TO THE COUNCIL AGENDAS AS
19 REFERENCED EARLIER THIS INCLUDES BAY AREA HOUSING FINANCE
20 AUTHORITY WHICH IS SUPPORTED BY ITS OWN ADVISORY COMMITTEE AND
21 REGIONAL NETWORK MANAGEMENT WHICH HAS ITS OWN ADVISORY PROCESS
22 AGAIN WHICH HAS FIVE COUNCIL MEMBERS APPOINTED TO SERVE ON IT
23 AS WELL. THE COUNCIL WILL NOT FOCUS ON MATTER PRESIDENCY
24 OUTSIDE OF MTC ABAG JURISDICTION SUCH AS OPERATIONS DECISIONS
25 BY INDIVIDUAL TRANSIT OPERATORS LOCAL ZONING OR PERMITTING



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1 ISSUES PERTAINING TO POLICY MATTERS SUCH AS EDUCATION OR
2 PUBLIC SAFETY I WANT TO SPEAK TO OUR CURRENT APPROACH HOW
3 SUBCOMMITTEES WORK OUR INTENTION IS TO START WITH A LIGHT
4 TOUCH INCREMENTAL APPROACH RATHER THAN CREATING FORMAL BODIES
5 UP FRONT IN MOST CASES THAT MEANS BEGINNING WITH AD-HOC
6 WORKING GROUPS WOULD BE NON-QUORUM NOT SUBJECT TO BROWN ACT
7 REQUIREMENTS AND DESIGNED TO GIVE COUNCIL MEMBERS SPACE TO
8 EXPLORE TOPICS IN MORE INFORMAL FOCUSED WAY STAFF WOULD
9 PARTICIPATE PROVIDE SUPPORT HELP COORDINATE THE WORK ENSURE
10 THERE IS CONNECTION BACK TO THE AGENCY'S PRIORITIES THESE
11 GROUPS WOULD NOT BE STANDING BY DEFAULT EACH WOULD BE
12 CONSIDERED ON CASE BY CASE BASIS CLEARLY DEFINED PURPOSE SCOPE
13 AND DURATION THE IDEA IS TO BE INTENTIONAL ABOUT WHY A GROUP
14 EXISTS AND WHEN ITS WORK IS COMPLETE THIS ALLOWS US TO BUILD
15 CAPACITY FOR ENGAGEMENT WITHOUT FORMALIZING STRUCTURE OF THE
16 COUNCIL OVER TIME TOPIC GROWTH IN IMPORTANCE OR REQUIRES MORE
17 SUSTAINED ADVISORY ROLE WE CAN REVISIT WHETHER MORE FORMAL
18 BODY MAKES SENSE BUT STARTING POINT IS MODEST FLEXIBILITY AND
19 TIME LIMITED THIS APPROACH GIVES ROOM TO RESPOND TO MEMBER
20 INTEREST BECAUSE NON-QUORUM AD HOC GROUPS ARE EASIER TO FORM
21 WE CAN BRING MORE NIMBLE ISSUES. -- THIS WILL HELP GROUND
22 FUTURE CONVERSATIONS GIVE EVERYONE A SHARED STARTING POINT.
23 LOOKING AHEAD ABAG WILL BE LAUNCHING THE NEXT RHNA HOUSING --
24 REGIONAL HOUSING NEEDS ASSESSMENT HOUSING METHODOLOGY PROCESS
25 IN 2027 WHICH WILL BE A MAJOR REGIONAL EFFORT THERE MAYBE



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1 OPPORTUNITY FOR COUNCIL MEMBERS TO BE INVOLVED OR CONNECTED TO
2 THE PROCESS DEPENDING HOW PARTICIPATION IS STRUCTURED THAT
3 WILL BE FOCAL POINT FOR DEEPER ENGAGEMENT AND INFORM
4 STRUCTURED ADVISORY INPUT. OVERALL THE GOAL IS TO CREATE
5 PATHWAY THAT SUPPORTS FLEXIBLE PURPOSE DRIVEN ENGAGEMENT
6 LEARNING AND EXPLORATION AND SCALES UP WHERE FROM IS NEED.
7 WITH THAT I WELCOME QUESTIONS OR COMMENTS. CHAIR LIEU.

8

9 **CHAIR, CARINA LIEU:** THANK YOU KY-NAM. NOW I'M WELCOMING ANY
10 COUNCIL MEMBER DISCUSSION. I SAW MEMBER CUSHMAN'S HAND GO UP
11 FIRST. I'M GOING TO TAKE THE QUEUE STARTING FROM LEFT TO
12 RIGHT. PLEASE RAISE YOUR HAND IF YOU WOULD LIKE TO BE ADDED TO
13 THE QUEUE. MEMBER SAUNDERS. MEMBER TRACHTENBERG. MEMBER
14 NEMSICK. WE'LL START WITH THAT QUEUE FIRST. MEMBER CUSHMAN?

15

16 **WARREN CUSHMAN:** ALL RIGHT. FIRST OF ALL, I'M GOING TO BE VERY
17 CLEAR. I AM SHOCKED THAT WE'RE NOT TALKING ABOUT EQUITY AND
18 ACCESS. FRONT AND CENTER. RIGHT AT THE CENTERPIECE OF WHAT WE
19 DO HERE. WE HAVE A HISTORY OF THIS BODY, AT LEAST ON THE MTC
20 SIDE, OF INTEGRATING AND CENTERING EQUITY AND ACCESS
21 THROUGHOUT EVERYTHING WE DO. I AM DISMAYED THAT WE'RE NOT --
22 WE'RE NOT CONSIDERING EQUITY AND ACCESS AS A FULL THROATED
23 INVOLVER IN EVERYTHING WE DO. I THINK WE NEED TO HAVE AN
24 EQUITY AND ACCESS SUBCOMMITTEE. NOW, HOW WE DO THAT, WE CAN
25 CERTAINLY HAVE DISCUSSIONS AMONGST OURSELVES AND AMONGST STAFF



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1 AND AMONGST ELECTED'S, BUT IF WE DON'T HAVE AN EQUITY AND
2 ACCESS SUBCOMMITTEE T DEVALUES ACCESSIBLE FUTURES T DEVALUES
3 ALL OF THE EQUITY PIECES THAT FOLKS HAVE BEEN CONNECTING WITH
4 OVER THE MANY, MANY YEARS OF OUR BODY. AND IT WOULD BE VERY,
5 JUST, A REAL -- A REAL MATTER THAT WE WOULD HAVE TO GRAPPLE
6 WITH. SO, I REALLY WANT TO URGE THAT WE TAKE UP AN EQUITY AND
7 ACCESS SUBCOMMITTEE RIGHT FROM THE GET-GO. THANK YOU.

8

9 **CHAIR, CARINA LIEU:** THANK YOU MEMBER CUSHMAN. STAFF, WOULD YOU
10 LIKE TO RESPOND TO THAT?

11

12 **KY-NAM MILLER:** YOU WANT TO GO THROUGH A FEW FIRST?

13

14 **CHAIR, CARINA LIEU:** YES. OKAY WE CAN GO TO THE NEXT, MEMBER
15 SAUNDERS.

16

17 **JOSHUA SAUNDERS:** OKAY. THIS IS -- AND JUST A FUNDING ISSUE
18 THAT I WANT A FLAG FOR CONCERN. I KNOW THAT THE MTC, IN A LOT
19 OF STUFF, WHEN WE'RE PUTTING STUFF TOGETHER, WE HAVE TO THINK
20 ABOUT WHAT OUR FUNDING SOURCE ARE. AND LIKE A LOT OF YOU, I'M
21 SURE, I WENT AND VOTED AND STUFF, AND I DISCOVERED I LIVE IN
22 CONTRA COSTA COUNTY, AND I DISCOVERED THREE MEASURES HAVING TO
23 DO WITH EDUCATION, HAVING TO DO WITH LIBRARY SERVICES AND
24 STUFF THAT WERE BEING FUNDED, LARGELY, THROUGH PARCEL TAXES
25 AND THROUGH SALES TAXES. AND AS OF RIGHT NOW, ALL THREE OF



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1 THEM ARE GETTING OBLITERATED. SO, I'M THINKING THAT IF OTHERS
2 HAVE INPUT ON WHAT THEIR OTHER COMMUNITIES HAVE EXPERIENCED,
3 IF IT'S LIKE WHERE I'M AT, THE MTC MIGHT WANT TO THINK ABOUT
4 OTHER FUNDING SOURCES FOR SOME OF THE POLICIES AS WE MOVE
5 FORWARD. AND I JUST NOTICED THAT AND I WANT TO BRING THAT TO
6 THE COUPLE'S ATTENTION. THANK YOU.

7

8 **CHAIR, CARINA LIEU:** THANK YOU MEMBER SAUNDERS. MEMBER
9 TRACHTENBERG?

10

11 **GAETANO TRACHTENBERG:** YEAH, JUST A FEW COMMENTS AND
12 REFLECTIONS, MOSTLY NOTES OF APPRECIATION. YOU KNOW, I HAD A
13 FEW QUESTIONS COMING INTO THIS PROCESS DEVELOPMENT, AND I
14 THINK YOU HAVE ANSWERED ALL OF THEM FOR ME. SO, THANK YOU.
15 ONE, I JUST WANT TO APPRECIATE THE BALANCE IN TERMS OF TOPICS
16 HERE AND THE FOCUS AREAS. AND, ALSO, THE BALANCE WITH
17 LEVERAGING THE OTHER ADVISORY BODIES HERE. I HAD ASKED ABOUT
18 THAT AT THE OUTSET, BUT I THINK IT MAKES SENSE TO LEAN ON
19 THOSE BODIES WHERE THEY ALREADY EXIST, RATHER SPECIFIC AREAS
20 OF WORK, THEN PROVIDE OUR INPUT, AND SOMETIMES WE HAVE
21 OVERLAP. SO I'M GRATEFUL FOR THAT. AND I ALSO APPRECIATE THE
22 APPROACH TO WORKING GROUPS AND SUBCOMMITTEES THAT WAS JUST
23 DESCRIBED, IT MAKES SENSE TO START THAT WAY, A NIMBLE WAY. I
24 KNOW WHEN I WAS STAFFING MANY COMMUNITY TASK FORCES IN THE
25 CITY OF BERKELEY, IT'S A LOT OF WORK TO DEAL WITH THE BROWN



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1 ACT AND FIGURE OUT ALL OF THE ADMINISTRATIVE COMPONENT AND
2 MAKE SURE PEOPLE ACTUALLY HAVE THE OPPORTUNITY TO PROVIDE
3 INPUT BECAUSE ONCE YOU GETS REALLY FORMAL, IT CAN JUST FEEL
4 EXHAUSTING AND NOT REALLY FEEL LIKE OPPORTUNITY TO SHARE YOUR
5 THOUGHTS AND DIVE INTO THE DETAILS. SO, I LIKE THAT APPROACH.
6 AND THEN ON THE HOUSING PIECE, SPECIFICALLY, THANK YOU KY-NAM
7 FOR LAYING THAT OUT WE'LL HAVE LEVEL SETTING IN THE FALL AND I
8 LOOK FORWARD TO RHNA DISCUSSIONS. JUST TRYING TO TAKE A LONGER
9 VIEW HERE. THIS IS A COUPLE YEARS IS A LOT OF TIME THERE WILL
10 BE EBBS AND FLOWS. THERE IS A LOT HERE TO DIVE INTO. THANK YOU
11 TO THE CHAIR AND VICE CHAIR AND STAFF FOR PUTTING THIS
12 TOGETHER AND BALANCING ALL OF THIS. APPRECIATE IT.

13

14 **CHAIR, CARINA LIEU:** THANK YOU MEMBER TRACHTENBERG. MEMBER
15 NEMSICK?

16

17 **KAREN NEMSICK:** HI. GOOD MORNING. WE HAVE A PLANNED BAY AREA
18 250, 202050, WHICH IS SIX YEARS INTO ITS EXECUTION
19 IMPLEMENTATION, HOW MUCH OF THAT PLAN DO WE -- YOU KNOW, ARE
20 WE LOOKING AT THAT PLAN IN RELATION TO DEVELOPING A NEW PLAN
21 FOR THE NEXT TEN YEARS AFTER THIS ONE EXPIRES? I AM VERY NEW
22 TO THIS PROCESS, SO IT SEEMS VERY EARLY FOR ME THAT WE WOULD
23 START WORKING ON A PLANNED BAY AREA '60 WHEN WE HAVE HARDLY
24 DONE ANYTHING IN THE PLANNED BAY AREA 2050. SHORT QUESTION IS
25 ARE WE USING SOME OF THE RESULTS AND SOME OF THE ELEMENTS OF



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1 PLANNED BAY AREA 2050 TO START CRAFTING 2060?

2

3 **CHAIR, CARINA LIEU:** THANK YOU MEMBER NEMSICK. I'LL TURN IT
4 TURNOVER OVER TO STAFF TO ANSWER THE FIRST QUESTION.

5

6 **KY-NAM MILLER:** MEMBER HANKERSON HAS HIS HAND RAISED. WE COULD
7 TAKE ONE MORE FROM HIM IF THAT ROUNDS IT ALL OUT.

8

9 **CHAIR, CARINA LIEU:** SURE MEMBER HANKERSON?

10

11 **DWAYNE HANKERSON:** I HAVE REALLY QUICK QUESTION ABOUT THE AD-
12 HOC COMMITTEES. HOW WOULD MEMBERS BE PICKET AND HOW WILL EVERY
13 MEMBER BE ABLE TO PARTICIPATE? BECAUSE IF WE -- LIKE I WANT TO
14 KNOW WHO IS GOING TO PICK THOSE MEMBERS? AND IF THEY'RE GOING
15 TO PICK THE SAME MEMBERS EVERY TIME THEY HAVE A COMMITTEE?
16 BECAUSE WE SHOULD ALL HAVE OPPORTUNITY TO HAVE OUR VOICES
17 HEARD. THANK YOU.

18

19 **CHAIR, CARINA LIEU:** STAFF?

20

21 **KY-NAM MILLER:** ALL RIGHT I'LL TAKE THE QUESTIONS I CAN AND
22 DEFER TO COLLEAGUES ON A COUPLE OF ITEMS. TO MEMBER
23 HANKERSON'S QUESTION. THE BOSS HERE IS CHAIR LIEU AND SHE'S
24 THE ONE WHO MAKES APPOINTMENTS TO ANY OF THESE SUBSIDIARY
25 BODIES THAT WE MENTIONED. AND I THINK SHE'S DISPLAYED A FAIR



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1 APPROACH AND WE HAVE STAFF TRY TO LAY IT OUT LIKE WHO IS
2 SERVING HERE OR HERE AND SERVING THERE AND TRY TO EQUITABLY
3 DISTRIBUTE THOSE OPPORTUNITIES TO EVERYONE TO HAVE THEIR
4 CHANCE TO LEAD. AND AGAIN I WANT TO ACKNOWLEDGE WARREN CUSHMAN
5 YOUR ISSUES YOU BROUGHT UP, YOUR SUGGESTION WE SHOULD
6 IMMEDIATELY INSTITUTE EQUITY AND ACCESS SUBCOMMITTEE, I HEAR
7 YOU AND RECOGNIZE THE HISTORY OF HAVING THAT SUBCOMMITTEE
8 EXIST THROUGH MANY YEARS, YOU KNOW, I WANT TO JUST POINT OUT,
9 WE DO REALLY CENTER EQUITY AT OUR AGENCY. IT'S BUILT INTO OUR
10 DNA, IT'S BEEN BUILT IN THROUGH RESOLUTIONS AND THE EQUITY
11 PLATFORM, AND I DIDN'T DO A GOOD ENOUGH JOB IN MY PRESENTATION
12 LAYING OUT HOUR CORE IT IS TO ILLUMINATING EVERYTHING WE DO.
13 THAT SAID, I THINK ANY FORMATION OF A BODY, AS I SAID EARLIER,
14 WOULD BE MORE OF AN ORGANIC PROCESS RATHER THAN INSTITUTING
15 FROM TOP DOWN, YOU KNOW, THIS MUST EXIST FROM THE VERY START.
16 IT HAS TO REFLECT NEED THAT'S BEING, YOU KNOW, THAT'S
17 MANIFESTED IN THE ITEMS THAT ARE COMING BEFORE US. JUST
18 LOOKING BACK ON THE PREVIOUS POLICY ADVISORY COUNCIL, WE DID
19 HAVE A PAUSITY OF ITEMS THAT CAME UP BEFORE EQUITY AND ACCESS
20 AND OFTEN HAD TO CANCEL, BECAUSE WE WERE HAVING ISSUES COME UP
21 SO I THINK WE WANT TO GET THAT APPROACH RIGHT AND MAKE SURE
22 THE ISSUES ARE COMING UP ORGANICALLY. THAT SAID I THINK OUR
23 AGENCY'S COMMITMENT TO EQUITY AND ACCESS AS DISPLAYED LAST
24 YEAR IN THE ACCESSIBILITY SUMMIT AND OUR ONGOING WORK IS
25 REALLY PARAMOUNT. I WANT TO HAND IT OVER TO MATT WHO HAS



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1 COMMENTS ON THIS.

2

3 **MATT MALONEY:** I WANT TO ADD A LITTLE BIT TO WHAT KY-NAM SAID
4 IN RESPONSE TO WARREN'S QUESTION, I GUESS REFLECTING ON
5 WARREN, WHAT YOU'RE ASKING, I THINK THE WORK PLAN ITSELF, AN
6 EARLIER DRAFT OF THE WORK PLAN IF I'M REMEMBERING CORRECTLY,
7 INCLUDED A STAND ALONE SECTION FOR EQUITY AND I THINK SOME OF
8 THE FEEDBACK THAT WE RECEIVED ON THAT FROM OUR LEADERSHIP WAS
9 THAT, LOOK, EQUITY NEEDS TO BE INTEGRATED INTO EVERYTHING WE
10 DO SO THERE WAS A LITTLE HESITATION ABOUT INCLUDING IT AS A
11 STANDALONE PIECE. I WE HAVE INCLUDED IT REFERRED TO IT AND I
12 THINK THE CROSS-CUTTING THEMES THAT KY-NAM DESCRIBED, EQUITY
13 AND ACCESSIBLE. I THINK WE CAN DO PROBABLY DO A BETTER JOB IN
14 THE WORK PLAN ITSELF OF CENTERING THAT AT THE BEGINNING OF THE
15 DOCUMENT SO I THINK WE CAN TAKE THAT FEEDBACK AND DO SOME MORE
16 WORK ON THAT. JUST IN TERMS OF QUESTIONS ON SUBCOMMITTEES AND
17 THE EQUITY AND ACCESS SUBCOMMITTEE, PARTICULARLY, I THINK THE
18 ONE THING WE SHOULD ALL THINK ABOUT AND REFLECT ON IS IF WE'RE
19 GOING TO THINK ABOUT FORMING AD-HOCS OR SUBCOMMITTEES, TO
20 REALLY TRY TO TIE IT TO AN INITIATIVE OR A PROJECT THAT WE'RE
21 WORKING ON. I THINK THAT WOULD BE JUST FROM STAFF'S
22 PERSPECTIVE, I THINK THAT WOULD BE THE BEST WAY TO GO, AS
23 OPPOSED TO AN OPEN-ENDED POLICY DISCUSSIONS. I THINK WE WANT
24 TO TRY TO THINK ABOUT WHAT ARE THE PROJECTS, WHEN ARE THE
25 INITIATIVES WHERE THIS COUNCIL CAN PROVIDE FEEDBACK AND REALLY



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1 SHAPE OUR WORK. WE, FOR EXAMPLE, HAVE PROVIDED AN UPDATE ON
2 THE EQUITY PRIORITY COMMUNITIES TOPIC. TODAY WE'RE GOING HEAR
3 MORE ON THE PUBLIC PARTICIPATION PLAN. ALL OF THESE THINGS
4 HAVE AN EQUITY FRONT AND CENTER. AD-HOC OR SUBCOMMITTEE CAUSE
5 COULD INFORM A LOT OF THINGS I THINK WE WANT TO BE SPECIFIC
6 ABOUT WHAT PROJECT OR INITIATIVE WE ARE SHAPING THROUGH THE
7 WORK.

8

9 **KY-NAM MILLER:** MATT I'LL KEEP YOUR MIC ON YOU CAN ADDRESS
10 NEMSICK'S QUESTION ABOUT 2060 OVERLAP AND LINKAGES BETWEEN THE
11 TWO PLANS.

12

13 **MATT MALONEY:** SURE WE JUST ADOPTED PLANNED BAY AREA 2050 PLUS
14 A FEW MONTHS AGO. THAT'S THE CURRENT PLAN THAT'S BEEN ADOPTED
15 WE ARE REQUIRED BY STATUTE TO UPDATE THESE PLANS EVERY FOUR
16 YEARS. SO, WE ARE ALMOST ALWAYS WORKING ON A LONG RANGE PLAN.
17 IN FACT, BECAUSE THE SCHEDULE IS SO CONSTRAINED, THE LAST YEAR
18 OF THE PLANNING CYCLE IS TYPICALLY SPENT DOING AN
19 ENVIRONMENTAL REVIEW OF THE PLAN. WE HAVE TO DO CEQA ON THESE
20 PLANS, SO WE ACTUALLY HAVE TO LOCK THE PLANS DOWN ALMOST A
21 YEAR IN ADVANCE. THAT CREATES THESE, LIKE, THREE YEAR WINDOWS
22 TO DO EVERYTHING THAT'S INVOLVED IN THE PLANS. [LAUGHTER] SO,
23 JUST A BIT OF AN ORIENTATION, LIKE, WHY ARE WE CONSTANTLY
24 DOING PLEASE PLANS AND WHY ARE WE STARTING PLANNED BAY AREA
25 2060 ALREADY. WE EVERY TIME WE DO A PLAN WE LEARN AS WE GO AND



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1 BUILD ON THE FOUNDATION OF THE LAST ONE. I THINK THERE IS A
2 COUPLE OF THINGS MAYBE IN THE SUBTEXT OF YOUR QUESTION THAT
3 I'LL LIFT UP. FIRST IS ARE WE CHARTING PROGRESS AS WE GO. IF
4 WE HAVE CERTAIN STRATEGIES AND PERFORMANCE METRICS IN PLANNED
5 BAY AREA 2050+ HOW ARE WE ENSURING WE'RE MEASURING THOSE
6 THINGS AS WE GO. I THINK WE SHOWED ONE EXAMPLE OF THIS THROUGH
7 THE VITAL SIGNS EFFORT WHERE WE'RE MEASURING OUR PROGRESS AND
8 WE ALSO LOOK AT OUR IMPLEMENTATION PLAN AND COME BACK AND
9 REPORT ON PROGRESS WITH THAT EVERY YEAR. SO THAT'S CORRECT
10 REALLY KEEPS US TETHERED TO THE PLAN. IN TERMS OF JUST THE
11 FOUNDATION, HOW DO WE BUILD THESE PLANS? I THINK PLANNED BAY
12 AREA 2050 REALLY OFFERED A TERRIFIC FOUNDATION FOR US IN TERMS
13 OF THE GUIDING PRINCIPLES WE HAVE 35 STRATEGIES IN THE PLAN.
14 WE DON'T THINK AS STAFF WE DON'T NECESSARILY NEED TO REWRITE
15 THIS AND START FROM SCRATCH. SO I THINK WE BUILD UPON THE
16 FOUNDATION OF THE LAST ONE AND MAKE SOME TWEAKS. THERE ARE A
17 LOT OF THINGS IN LONG RANGE PLANNING WHERE WE HAVE TO LOOK AT
18 THINGS WITH FRESH EYES, LOOKING AT THINGS LIKE GROWTH IN
19 POPULATION, JOBS, YOU KNOW, EVERY BIG PLAN CYCLE, WE
20 ESSENTIALLY DO A BIG WORK-UP OF THAT, AND ALMOST START FROM
21 SCRATCH IN TERMS OF OUR METHODOLOGY AND HOW WE LOOK AT THAT
22 STUFF. BUT WE DO WORK ON THESE AND KEEP OURSELVES TETHERED TO
23 THE LAST PLAN AS WE BUILD UPON THAT FUNCTION. HOPEFUL THEY'S
24 ANSWERING WHAT YOU WERE ASKING.

25



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1 **CHAIR, CARINA LIEU:** WAS THERE A RESPONSE FOR MEMBER SAUNDER'S
2 QUESTION? OR JUST COMMENT, GENERALLY SPEAKING, ABOUT FUNDING.
3 DO YOU WANT TO ADDRESS IT?

4

5 **KY-NAM MILLER:** JUST THAT WE HEAR YOU.

6

7 **CHAIR, CARINA LIEU:** YEAH [LAUGHTER]

8

9 **KY-NAM MILLER:** THAT THE BAY REPUBLIC IS NOT EMBRACING REGIONAL
10 BOND MEASURES AS WE MIGHT HOPE GIVEN ITEMS WE SHOULD HAVE
11 COMING UP IT'S SOMETHING WORTH TRACKING WE WANT TO PAY CLOSE
12 ATTENTION TO APPRECIATE YOU FLAGGING WHAT'S GOING ON IN CONTRA
13 COSTA.

14

15 **CHAIR, CARINA LIEU:** TURN ON YOUR MIC MEMBER SAUNDERS.

16

17 **JOSHUA SAUNDERS:** THANK YOU THE REASON I POINTED THIS OUT IS
18 BECAUSE SOME OF THE OTHER BOND MEASURES I'M AWARE OF AND THE
19 FACT WE MIGHT WANT TO LOOK FOR SOME ALTERNATIVE FUNDING
20 SOURCES CONSIDERING HOW STRAPPED I THINK A LOT OF THE PUBLIC
21 FEELS SEEMS TO FEEL.

22

23 **KY-NAM MILLER:** THANK YOU. WE'LL HAVE PLAN B OR C IF THINGS
24 DON'T WORK OUT.

25



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1 **CHAIR, CARINA LIEU:** ALL RIGHT. THANK YOU, STAFF. I SEE MEMBER
2 KALLINS HAS HER HAND UP. I WOULD LIKE TO SEE IF THERE ARE
3 OTHER MEMBERS ON THE DAIS WHO WOULD LIKE TO PROVIDE COMMENTS
4 OR QUESTIONS. MEMBER BAKER -- SORRY. CHUCK. AT WORK WE HAVE A
5 BAKER. MEMBER CANTRELL. MEMBER KALLINS

6

7 **WENDI KALLINS:** YES THIS IS REGARDING THE SUBCOMMITTEES I
8 RESPECT THE DESIRE TO SHARE THE WEALTH AROUND FOR PEOPLE TO
9 NOT EVERYBODY SERVING ON EVERY COMMITTEE SO IF YOU ARE ALREADY
10 SERVING ON A COMMITTEE AND NEW SUBCOMMITTEE COMES UP, THE MORE
11 ALIGNS WITH THAT WHAT THE PERSON IS INTERESTED IN CAN WE DO A
12 DUAL THING OF SAYING IF I GET ON THIS COMMITTEE THEN I WILL
13 GET OFF THE OTHER COMMITTEE. DOES THAT MAKE SENSE?

14

15 **KY-NAM MILLER:** IT'S AT THE DISCRETION OF THE CHAIR BUT SEEMS
16 REASONABLE, JUST BE A CONVERSATION THAT WE WOULD HAVE.

17

18 **CHAIR, CARINA LIEU:** AND I'LL RESPOND DIRECTLY, SINCE THIS IS
19 THE SECOND, SORT OF, SIMILAR THEMED COMMENT. I THINK MY
20 APPROACH IS TO LOOK AT EVERYTHING HOLISTICALLY AND TO SEE
21 WHERE EVERYONE'S PARTICIPATION INTERESTS LIE AND TRY TO MAKE
22 THE BEST DECISION. I APPRECIATE MEMBER KALLINS BRINGING UP
23 FLEXIBILITY. THERE COULD BE A SCENARIO WHERE MACHINE IS ON TWO
24 COMMITTEES AND IF THERE IS OTHER PEOPLE WHO WANT TO BE ON THAT
25 ONE COMMITTEE THERE MAY BE CONVERSATION HYPOTHETICALLY



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1 SPEAKING WHERE WE SAY, HEY THERE IS SOMEBODY INTERESTED AND
2 YOU'RE ON TWO. YOU KNOW, NO PRESSURE. BUT IF YOU WOULD LIKE
3 TO, KIND OF GIVE SOMEBODY ELSE OPPORTUNITY TO STEP UP IN THIS
4 SPACE, LIKE, IS THAT SOMETHING -- WOULD YOU LIKE TO CHOOSE
5 BETWEEN THE TWO. DO YOU HAVE PREFERENCE FOR ONE YOU WOULD LIKE
6 TO STAY ON LONGER THAN THE OTHER ONE. SO, I THINK THERE WOULD
7 BE A LOT OF CONVERSATION AND I THINK FOR ME PERSONALLY IT'S
8 IMPORTANT TO HAVE CONVERSATIONS WITH EVERYBODY BUILD
9 RELATIONSHIPS AND BE TRANSPARENT ABOUT HOW DECISIONS ARE BEING
10 MADE AND ALSO I WOULD LIKE TO MENTION THAT JUST IF ANY AD-HOC
11 COMMITTEES FORM I WOULD LIKE TO ALSO INVITE THAT THOSE
12 COMMITTEES BRING BACK THEIR REPORTS TO THE FULL COUNCIL SO
13 THAT WE'RE ALL WELL INFORMED ABOUT WHAT DECISIONS OR WHAT
14 DISCUSSIONS ARE BEING HAD. SO WE'RE ALWAYS THREADING THE LOOP
15 THROUGHOUT OUR CONVERSATIONS. SO, HOPE THAT ANSWERS THE
16 QUESTION. MEMBER CANTRELL?

17

18 **CHUCK CANTRELL:** ACTUALLY, I WANT TO SECOND WARREN'S CONCERNS.
19 BUT I THINK THERE IS A WAY TO ADDRESS IT THAT KIND OF ADDS
20 MORE VALUE THAN JUST A COMMITTEE FOCUSED ON THOSE ISSUES BY
21 ITSELF, BUT THREADING VERY CLEARLY AND CONCISELY HOW WE DEFINE
22 EQUITY, WHAT IT MEANS, AND WHAT WE DO ABOUT IT IN EVERY CASE
23 ACROSS THE BOARD. SO IT'S ABSOLUTELY CLEAR WE'RE COMMITTED TO
24 IT. I THINK THAT HELPS RESOLVE THAT ISSUE OF NOT HAVING A
25 FORMED COMMITTEE FOR THAT PURPOSE. AND I THINK IT ACTUALLY



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1 HELPS US LEVERAGE THE IMPACT ACROSS THE BOARD, AS WELL. IN MY
2 EXPERIENCE, THE DEFINITION FOR EQUITY IS WAY TOO LOOSE. IT
3 DOES NOT INCLUDE PUTTING A THUMB ON A SCALE TO RETURN BALANCE.
4 I THINK WE HAVE TO BE CLEAR ABOUT WHAT WE'RE TRYING TO DO. ON
5 THE ISSUE, DWAYNE MENTIONED ABOUT COMMITTEE SELECTIONS. YOU
6 KNOW, ARE I -- I TRUST YOU. I THINK YOU WILL DO YOUR BEST
7 WORK. HOWEVER, I THINK IT'S GOOD TO JUST HAVE A POLICY ABOUT
8 OBJECTIONS TO APPOINTMENTS THAT ALLOWS PEOPLE TO HAVE THE
9 ABILITY TO CHALLENGE AND REFLECT ON APPOINTMENTS, AS WELL. SO,
10 I THINK THAT WOULD BE GOOD TO ADD. THANK YOU.

11

12 **CHAIR, CARINA LIEU:** THANK YOU MEMBER CANTRELL. AND I'M GOING
13 TO RESPOND TO THE EQUITY PIECE. I THINK THE CONCERNS ABOUT
14 CENTERING EQUITY ARE VALID. AND I -- I WANT TO CIRCLE BACK ON
15 A POINT THAT MATT MADE IS, I THINK IT'S HELPFUL TO KEEP THE
16 CONVERSATIONS, FOR ALL THE AD-HOC COMMITTEES, NOT JUST, LIKE,
17 THE EQUITY-FOCUSED TOPIC, JUST TO KIND OF THINK ABOUT IT IN
18 TESTIMONY OF, LIKE, IF THERE IS A PROBLEM, LIKE, ARE WE FOCUS
19 BEING FOR THE PROBLEM SO WE CAN COME UP WITH A SOLUTION
20 SPECIFIC TO THE PROBLEM SO OUR CONVERSATIONS CAN BE FOCUSED
21 AND THEY CAN HAVE ITERATIVE BUILT UPON EACH OTHER, WE CAN HAVE
22 MULTIPLE FOCUS CONVERSATIONS. THAT'S, SORT OF, THE GOAL AROUND
23 HAVING MORE AD-HOC FOCUS COMMITTEES AS OPPOSED TO FORMALIZED
24 THIS IS THE EQUITY COMMITTEE AND YOU KNOW THEN TO WHAT END ARE
25 WE TALKING ABOUT WHAT THEN CAN START TO LOSE ITS FOCUS



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1 MOMENTUM AND THEN ALSO CREATES FLEXIBILITY FOR MAYBE DIFFERENT
2 EQUITY CONVERSATIONS THAT DIFFERENT PEOPLE WANT TO BE PART OF
3 AND WE DON'T KEEP IT LOCKED INTO A CERTAIN SUBSET OF PEOPLE
4 WHO WANT TO TALK ABOUT IT BECAUSE EQUITY IS INTERSECTIONAL AND
5 WE MAY HAVE DIFFERENT INTERESTS IN THE ISSUE OF EQUITY. THANK
6 YOU. I APPRECIATE THE FEEDBACK AROUND JUST HAVING MORE JUST
7 LAID OUT PROCESS FOR AD-HOCS. I THINK IT'S GOING TO BE NEW.
8 THIS WORK PLAN ITEM THAT CAME UP IN THE LAST COUNCIL I THINK
9 IT'S EXCITING TO HEAR STAFF AND MTC ARE OPEN TO HAVING MORE
10 AD-HOC COMMITTEES AND I THINK WE WILL BUILD IT TOGETHER AND I
11 APPRECIATE ALL THE FEEDBACK AND I HOPE THAT EVERYONE CONTINUES
12 TO FEEL COMFORTABLE PROVIDING THEIR FEEDBACK ON WHAT'S NEEDED
13 TO MAKE IT FEEL PRODUCTIVE. MEMBER HANKERSON. THEN MEMBER
14 CUSHMAN.

15

16 **DWAYNE HANKERSON:** I ALSO HAVE A QUESTION I WAS TRYING TO MAKE
17 SURE I'M ON POINT. ARE WE GOING TO BE ASKED OUR INPUT ON
18 PROJECTS THAT WE WANT TO COMMENT O LIKE ME, HIGHWAY 37
19 INTERSECTS ABOUT FOUR OR FIVE COUNTIES AND IT FLOODS AND IT
20 NEEDS TO BE UPDATED, AND I THINK THIS IS AN ISSUE THAT WE NEED
21 TO ACTUALLY TALK ABOUT LIKE, WHEN DOES IT COME, LIKE WE HAVE
22 AN IDEA -- NOT AN IDEA, BUT A TOPIC THAT ACTUALLY CONCERNS OUR
23 COMMUNITY, WE CAN BRING THAT TO THE TABLE. THANK YOU.

24

25 **CHAIR, CARINA LIEU:** THANK YOU MEMBER HANKERSON. MEMBER



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1 CUSHMAN?

2

3 **WARREN CUSHMAN:** ALL RIGHT. IS THIS ON? OKAY. SO, I WANT TO
4 JUST POINT OUT THAT IN THE DISABILITY COMMUNITY, WE HAVE A
5 VERY STRONG VERY CLEAR HISTORY OF DISABILITY ADVISORY
6 COMMITTEES. WE ACTUALLY HAD A DISABILITY ADVISORY COMMITTEE
7 RELATED TO THIS BODY BEFORE IT WAS MERGED WITH THE EQUITY
8 COMMITTEES TO BE WORKED TOGETHER WITH EQUITY AND ACCESS. I
9 ACTUALLY THOUGHT THAT PROCESS WAS A GOOD PROCESS, BECAUSE THE
10 EQUITY FOLKS AND THE DISABILITY FOLKS LEARN FROM EACH OTHER
11 AND ACTUALLY ENHANCED EACH OTHER'S CAUSES. SO, I THOUGHT THAT
12 ACTUALLY WORKED. I WILL SAY THAT SOME OF THE PEOPLE IN THE
13 DISABILITY COMMUNITY WERE SKEPTICAL OF THAT PROCESS, BUT I
14 ACTUALLY THOUGHT IT WAS A GOOD ONE. MY CONCERN IS IF WE DON'T
15 HAVE A FULL THROATED APPROACH TO DISABILITY ACCESS AND EQUITY,
16 AND I THINK WE HAVE TO REALLY DEFINE WHAT THIS MEANS. I DO
17 AGREE WITH MEMBER CANTRELL. IF WE'RE NOT GOING TO HAVE AN
18 EQUITY AND ACCESS SUBCOMMITTEE, THEN WE HAVE TO REALLY THINK
19 THROUGH WHAT OUR WORK PLAN MEANS IN TERMS OF EQUITY AND ACCESS
20 LENS. AND HOW DOES THAT ACTUALLY TRANSLATE, NOT JUST LIP
21 SERVICE, BUT ON EVERY PROJECT, ON EVERY PROPOSAL, ON EVERY
22 LINE ITEM IN THE WORK PLAN. WHAT IS THE LITMUS TEST? HOW DOES
23 THIS ACTUALLY TRANSLATE TO THE CONSUMER, TO THE USER? AND
24 THAT'S GOING TO TAKE TIME. AND I THINK WE'RE GOING TO HAVE TO
25 FIGURE OUT WAYS TO DO THAT, THAT MAY NOT FIT IN THESE TWO-HOUR



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1 MEETINGS. SO, I THINK THE THINK TANK OF THE CHAIR AND THE VICE
2 CHAIR, AND THE THINK TANK OF STAFF, REALLY NEEDS TO THINK
3 THROUGH IF WE DON'T HAVE AN EQUITY AND ACCESS SUBCOMMITTEE,
4 HOW DO WE ACTUALLY DRILL DOWN TO THESE INDIVIDUAL PROJECTS AND
5 PROCESSES, AND HOW DO WE TRANSLATE THEM SO WE DON'T END UP
6 WITH 100 PEOPLE WITH DISABILITIES TWO YEARS DOWN THE ROAD
7 GOING WHAT HAPPENED TO ACCESSIBLE FUTURES. WHY AREN'T WE
8 TRANSLATING INTO REALITY.

9

10 **KY-NAM MILLER:** THANK YOU. LET'S SAY THERE IS STRONG VALID
11 POINTS MEMBER CUSHMAN I THINK THERE WILL BE ORGANIC
12 OPPORTUNITIES AS MR. CANTRELL BROUGHT UP FOR THE EXPERTISE ON
13 THIS BODY TO HELP THIS AGENCY UNDERSTAND EQUITY WHICH IS AN
14 ONGOING CORE PRIORITY FOR THIS AGENCY BUT THOSE WILL HAPPEN
15 ORGANICALLY. GO AHEAD.

16

17 **REBECCA LONG:** REBECCA LONG DIRECTOR OF LEGISLATION AND PUBLIC
18 AFFAIRS. I WANT TO ADD ONE SPECIFIC COMMENT ON THE ACCESSIBLE
19 FUTURES SUMMIT FOR COUNCIL MEMBER CUSHMAN WE HAVE BEEN WORKING
20 WITH A CONSULTANT TO PRODUCE PROCEEDINGS REPORT FROM THE
21 AMBITIOUS MANY ACCOUNTS SUCCESSFUL EVENT LAST YEAR AND WE'RE
22 FINALIZING THAT NOW THAT'S SOMETHING THAT WE'RE EXCITED TO BE
23 SHARING AND IN THE NEAR FUTURE AND IT'S GOING TO BE
24 OPPORTUNITY FOR US TO REFLECT ON THE AGENCY'S NEXT STEPS IN
25 THAT SPACE. YOU JUST POSED THE QUESTION WHAT HAPPENED WITH THE



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1 ACCESSIBLE FUTURES CONFERENCE AND TO THIS BROADER POINT OF
2 TYING AD-HOC COMMITTEES TO SPECIFIC WORK THAT REALLY COULD BE
3 AN OPPORTUNITY AS WE REFLECT ON THE PROCEEDINGS TO LIFT UP IN
4 TERMS OF RECOMMENDATIONS SO MAYBE WE CAN BRING THAT
5 PROCEEDINGS REPORT AND FURTHER THOUGHTS ABOUT WHAT IS NEXT ON
6 THAT TOPIC.

7

8 **MATT MALONEY:** I'LL JUST ADD I THINK WARREN, WE'LL TAKE A STAPP
9 AT INTEGRATING AND BEING MORE INTENTIONAL ABOUT THESE THINGS
10 IN THE WORK PLAN. SO LET US TAKE A STAB AT THAT AND MAYBE COME
11 BACK TO US NEXT MONTH. THE OTHER POINT I WANT TO MAKE I THINK
12 THERE IS GOING TO BE OPPORTUNITIES FOR THIS COUNCIL OR FOR
13 CERTAIN MEMBERS OF THIS COUNCIL TO BE GET INVOLVED WITH OTHER
14 TYPES OF EFFORTS COMING ONLINE. ONE EXAMPLE OF THAT IS IN THE
15 RHNA SPECIES WITH ABAG. YOU KNOW, HISTORICALLY, WE HAVE HAD A
16 HOUSING METHODOLOGY COMMITTEE WITH THAT HELPS GOVERN RHNA, AND
17 SO I BELIEVE THERE WILL BE OPPORTUNITY FOR SEVERAL MEMBERS OF
18 THIS COMMITTEE TO SIT ON THE METHODOLOGY COMMITTEE AND THEN
19 REPORT BACK TO THIS COMMITTEE ON WHAT'S GOING ON. I THINK FOR
20 US, THAT'S A REALLY NICE LINKAGE IF, YOU KNOW, WE CAN SET UP
21 OTHER ADVISORY COMMITTEES THAT ARE ADVISING PARTICULAR
22 PROJECTS AND PARTICULAR OUTCOMES AND THEN HAVE MEMBERS OF THIS
23 GROUP KIND OF OVER THERE HELPING TO SHAPE THAT AND THEN
24 REPORTING BACK TO THE WHOLE ON WHAT'S GOING ON. SO, JUST
25 SOMETHING, LIKE, YOU KNOW, STAY TUNED FOR THINGS LIKE THAT.



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1

2 **KY-NAM MILLER:** THIS LAST PIECE ON MEMBER HANKERSON'S QUESTION
3 ABOUT POINTING TO ISSUES THAT ARE COMING UP IN YOUR
4 COMMUNITIES, I THINK THE NEW BUSINESS SECTION AT THE END OF
5 EACH COUNCIL MEETING IS THE TIME WHERE YOU CAN BRING UP THOSE
6 TOPICS, AND THEN AT THE SUBSEQUENT MONTHLY AGENDA PLANNING
7 MEETINGS WE'LL TALK WITH STAFF AND COUNCIL LEADERSHIP ABOUT
8 HOW TO INCORPORATE YOUR SUGGESTIONS OR GIVE YOU AN EXPLANATION
9 FOR WHY IT'S NOT GOING TO HAPPEN.

10

11 **CHAIR, CARINA LIEU:** THANK YOU, STAFF FOR, JUST, ALL OF THE
12 REALLY ORGANIC FEEDBACK THAT YOU HAVE GIVEN TO THIS
13 CONVERSATION. I DON'T SEE ANY OTHER -- OH, I SEE SOME NEW
14 HANDS ON THE DAIS. SO, I SEE MEMBER WONG AND MEMBER CHANG'S
15 HAND. THIS IS GOING TO BE THE LAST GO ROUND. SO IF ANYONE IS
16 FEELING LIKE THERE IS A BURNING COMMENT, YOU CAN RAISE YOUR
17 HAND, I CAN PUT YOU ON THE QUEUE, YOU CAN CHANGE YOUR MIND.
18 BUT I WOULD LIKE TO MOVE ON TO THE NEXT TOPIC AFTER THIS.
19 ANYONE ELSE? MEMBER BENITEZ. MEMBER WONG?

20

21 **JANELLE WONG:** JUST TO BE CLEAR, MY UNDERSTANDING -- I THINK
22 THAT'S WHY THE CONVERSATION IS GOING IN CIRCLE, IT'S NOT THAT
23 WE CAN'T CREATE IN THE FUTURE AND EQUITY SUBCOMMITTEE IF WE
24 DECIDE WITHIN THE WORKING GROUPS, RIGHT, THAT MAYBE IT
25 REQUIRES ITS OWN SUBCOMMITTEE. IS THAT NOT A CORRECT STATEMENT



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1 AND UNDERSTANDING ON MY PART.

2

3 **KY-NAM MILLER:** DEFINITELY WITHIN REALM OF POSSIBILITY IT HAS
4 TO BE ORGANICALLY EVOLVED.

5

6 **JANELLE WONG:** JUST FOR CLARITY WE COULD START AN ACCESSIBILITY
7 COMMITTEE IF WE FELT THE ISSUES WERE SO STRONG AND SO
8 PERVASIVE THAT MAYBE IT REQUIRED ITS OWN SUBCOMMITTEE. BUT
9 OTHERWISE WORKING TOGETHER HERE, WE WOULD BE DOING WORKING
10 GROUPS TO, SORT OF, IDENTIFY THAT AND THEN PUT INTO PLACE
11 CERTAIN SUBCOMMITTEES. OKAY. THANK YOU.

12

13 **CHAIR, CARINA LIEU:** YES, MEMBER WONG. AND I THINK, JUST TO
14 ADDRESS SOMETHING THAT CAME UP EARLIER AROUND DEFINING EQUITY.
15 LIKE, ONE OF THE FIRST TOPIC THAT WE CAN HAVE IS DEFINE EQUITY
16 HOW WE DEFINE INTERSECTIONALITY AND THAT CAN BE A GUIDE POST
17 FOR THE WORK AND THEN GO FROM THERE. THANKS FOR THE QUESTION.
18 MEMBER CHANG?

19

20 **SPEAKER:** HI. THANK YOU. APOLOGIES FOR MY TARDINESS. MY BUS WAS
21 AN HOUR LATE. THROUGH THE CHAIR, I HAD A QUESTION MORE ABOUT
22 THE TIMELINE AND THE PROCESS FOR UPDATING THE PLAN.

23

24 **AMANDA CHANG:** BECAUSE IT WILL, THROUGH JUNE 2027, WHICH IS A
25 YEAR FROM NOW, AND I THINK SOME OF THESE QUESTIONS THAT ARE



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1 BEING ASKED MIGHT BE BETTER SUITED FOR LATER DOWN THE LINE
2 DURING THE PROCESS, KIND OF, UPDATING THE PLAN WHAT'S WORKING,
3 WHAT'S NOT, THEN HOW OFTEN THE WORK PLAN WILL BE COMING BACK
4 TO US. I DON'T THINK IT WILL BE THAT OFTEN SINCE IT'S A YEAR
5 BUT JUST KIND OF LIKE COULD YOU EXPLAIN A BIT WHAT THE UPDATE
6 PROCESS LOOKS LIKE?

7

8 **MATT MALONEY:** YOU'RE ASKING ABOUT THE TIME FRAME DURATION OF
9 THE PLANNED BAY AREA 2060 PROCESS?

10

11 **AMANDA CHANG:** SORRY. THE WORK PLAN BEING UPDATED.

12

13 **KY-NAM MILLER:** WE'RE HALFWAY THROUGH 2026 SO THAT'S WHY WE PUT
14 IT AS A YEAR WE'LL KNOW AS WE RIGHT SIZE IT TRY TO MAKE IT
15 EVERY YEAR IDEALLY IN JANUARY ALSO HAVE NEW TERM LEADERSHIP IN
16 JANUARY 2028 I THINK WOULD BE APPROPRIATE TIME TRYING TO KEEP
17 CADENCE IS THE IDEA AS MATT SUGGESTED AT THE MEETING LOOKS
18 LIKE WE MIGHT COME UP WITH UPDATE THE WORK PLAN IN REFLECTION
19 OF THE FEEDBACK WE GOT CENTERING EQUITY.

20

21 **CHAIR, CARINA LIEU:** MEMBER BENITEZ?

22

23 **DIANA BENITEZ:** YEAH, I WANTED TO THANK YOU FOR ALL THE
24 THOUGHTS AND IDEAS THAT YOU HAVE SHARED AND CHAIR LIEU, AND I
25 CAN WORK ON OVER THE NEXT MONTH REACHING OUT CALLING THOSE



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1 THAT SHARED THEIR PHONE NUMBERS WITH KY-NAM SO WE CAN SHARE IT
2 WITH THE REST OF THE GROUP I THINK WE HAVE ONE PERSON THE SO I
3 WILL BE FOLLOWING UP WITH YOU KY-NAM TO MAKE SURE WE ARE IN
4 COMMUNICATION WITH THEM BUT HAVE CONVERSATION WITH YOU ALL
5 STARTING TO HEAR ABOUT WHAT THINGS INTEREST YOU AND WHAT IDEAS
6 YOU HAVE FOR POTENTIAL AD-HOC GROUPS SO WE CAN CONTINUE
7 COLLECTING THIS INFORMATION.

8

9 **CHAIR, CARINA LIEU:** THANK YOU MEMBER BENITEZ. FOLLOWING UP I
10 WOULD LIKE TO ASK IF THERE IS CAMPBELL COMMENTS SUBMITTED THIS
11 ITEM, AND THERE NO MEMBERS IN THE BOARDROOM OR ZOOM WISHING TO
12 SPEAK ON THIS ITEM. THANK YOU.

13

14 **CHAIR, CARINA LIEU:** OKAY. THANK YOU. SO, NOW WE'RE GOING TO
15 MOVE ON TO AGENDA ITEM NUMBER SIX WHICH IS THE PUBLIC
16 PARTICIPATION PLAN. WE WILL GET AN OVERVIEW OF THE DRAFT 2026
17 MTC PUBLIC PARTICIPATION PLAN FOR THE SAN FRANCISCO BAY AREA
18 AND HOW MTC INVOLVES THE PUBLIC AND PARTNERS IN REGIONAL
19 DECISIONS GUIDED BY THE PUBLIC PARTICIPATION PLAN. THIS IS AN
20 INFORMATION ITEM, AND VERONICA CUMMINGS WILL BE GIVING THE
21 REPORT.

22

23 **VERONICA CUMMINGS** OKAY. GOOD MORNING. CAN EVERYBODY HEAR ME?
24 **YES. OKAY. GOOD MORNING. MY NAME -- AS CHAIR LIEU SAID, MY**
25 **NAME IS VERONICA CUMMINGS, AND I AM THE PRINCIPAL PUBLIC**



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1 INFORMATION OFFICER FOR ENGAGEMENT AT MTC. IT'S WONDERFUL TO
2 BE HERE WITH ALL OF YOU THIS MORNING, AND WELCOME TO THE NEW
3 MEMBER CHA, IS THAT HOW YOU PRONOUNCE IT? TODAY I'LL BE
4 PROVIDING HIGH-LEVEL OVERVIEW OF THE DRAFT 2026 PUBLIC
5 PARTICIPATION PLAN, OR PPP WHICH SERVES AS MTC'S AGENCY-WIDE
6 FRAMEWORK FOR HOW WE APPROACH PUBLIC PARTICIPATION ENGAGEMENT
7 IN CONSULTATION ACROSS OUR PLANNING AND FUNDING PROCESSES. THE
8 DRAFT PPP IS SCHEDULED TO BE PUBLICLY RELEASED SOON, AND AFTER
9 THAT FORMAL 45 DAY PUBLIC REVIEW AND COMMENT PERIOD, WILL
10 FOLLOW. TODAY'S PRESENTATION IS INTENDED TO PROVIDE AS EARLY
11 PREVIEW OF -- AN EARLY PREVIEW OF THE DRAFT PLAN, AS WELL AS
12 HIGHLIGHT SEVERAL OF THE PROPOSED UPDATES AND HELP GROUNDS THE
13 COUNCIL'S REVIEW OF THE DOCUMENT ONCE IT'S PUBLICLY RELEASE
14 SAID. I'LL ALSO TOUCH BRIEFLY ON SEVERAL OF THE LESSONS
15 LEARNED AND ENGAGEMENT THEMES THAT INFORMED THIS UPDATE. MANY
16 OF WHICH EMERGED FROM CONVERSATIONS, PUBLIC COMMENTS, AND
17 FEEDBACK RECEIVED OVER THE LAST SEVERAL YEARS, INCLUDING THE
18 THOUGHTFUL ENGAGEMENT FEEDBACK THIS COUNCIL SHARED DURING LAST
19 MONTH'S DISCUSSION ON PLANNED BAY AREA 2060. IMPORTANTLY, THIS
20 PRESENTATION IS ALSO PART OF THE BROADER PUBLIC REVIEW PROCESS
21 AND WE GENUINELY VALUE THE COMMUNITY ADVISORY COUNCIL'S
22 PERSPECTIVES AS WE CONTINUE REFINING THE DRAFT PLAN. I'LL KEEP
23 TODAY'S PRESENTATION BRIEF, AS I LIKE TO LEAVE AS MUCH TIME
24 FOR QUESTIONS AND FEEDBACK THAT YOU MIGHT HAVE. NEXT SLIDE.
25 BEFORE DIVING INTO THE PPP, ITSELF, I WANT TO CLARIFY HOW THE



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1 DRAFT PLAN DISTINGUISHES BETWEEN OUTREACH, PARTICIPATION, AND
2 ENGAGEMENT. SINCE EACH SERVES A DIFFERENT PURPOSE WITHIN THE
3 AGENCY'S OVERALL PUBLIC PARTICIPATION PROGRAM. OUTREACH IS
4 PRIMARILY ABOUT INFORMATION SHARING AND AWARENESS BUILDING.
5 PARTICIPATION FOCUSES ON STRUCTURED OPPORTUNITIES FOR INPUT,
6 SUCH AS SURVEYS, PUBLIC COMMENT PERIODS AND PUBLIC MEETINGS.
7 AND ENGAGEMENT GOES A STEP FURRING BY EMPHASIZING TWO-WAY
8 DIALOGUE, RELATIONSHIP BUILDING AND ONGOING COLLABORATION. ONE
9 OF THE BROADER THEMES REFLECTED THROUGHOUT THE DRAFT PPP IS
10 THE IDEA THAT MEANINGFUL PUBLIC PARTICIPATION OFTEN REQUIRES
11 ALL THREE APPROACHES TO WORK TOGETHER. NEXT SLIDE PLEASE.
12 MTC'S PUBLIC PARTICIPATION PROGRAM IS GUIDED BY THE PUBLIC
13 PARTICIPATION PLAN AND IT'S DECENTED TO SUPPORT TRANSPARENT
14 DECISION-MAKING MAKING INFORMED BY MEANINGFUL PUBLIC
15 CONSULTATION ENGAGEMENT. THE PPP ESTABLISHES THE AGENCY-WIDE
16 POLICIES PRACTICES AND TOOLS THAT GUIDE HOW PARTICIPATION
17 OPPORTUNITIES ARE DESIGNED AND IMPLEMENTED ACROSS PROJECTS AND
18 PLANNING EFFORTS. THE DRAFT UPDATE ALSO CONTINUES TO EMPHASIZE
19 REDUCING BARRIERS TO PARTICIPATION, AND IMPROVING
20 ACCESSIBILITY SO THAT PARTICIPATION OPPORTUNITIES ARE MORE
21 INCLUSIVE AND REFLECTIVE OF THE BAY AREA'S DIVERSE COMMUNITIES
22 AND EXPERIENCES. NEXT SLIDE. AT ITS CORE, THE PPP SERVES AS A
23 GUIDE FOR HOW BAY AREA ARE THES AND STAKEHOLDERS CAN ENGAGE
24 WITH US ON OUR PLANNING AND DECISION MAKE PROCESSES. THE
25 DOCUMENT FULFILLS FEDERAL AND STATE PUBLIC INVOLVEMENT



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1 REQUIREMENTS, PARTICULARLY FOR MAJOR REGIONAL PLANNING
2 EFFORTS, SUCH AS THE REGIONAL TRANSPORTATION PLAN, OR RTP, AND
3 SUSTAINABLE COMMUNITIES STRATEGY UNDER SB 375, WHICH WE KNOW
4 HERE AS PLANNED BAY AREA. THE PPP ALSO OUTLINES WHERE
5 INFORMATION CAN BE ACCESSED, HOW PARTICIPATION OPPORTUNITIES
6 ARE COMMUNITY, HOW COMMENTS ARE DOCUMENTED AND REPORTED BACK,
7 AND THE BROADER PRINCIPLES AND ENGAGEMENT FRAMEWORK THAT
8 GUIDES THE AGENCY'S APPROACH TO PUBLIC PARTICIPATION. OVERALL,
9 THE GOAL IS TO MAKE PARTICIPATION PROCESSES CLEARER, MORE
10 ACCESSIBLE, AND MORE TRANSPARENT. NEXT SLIDE. THIS SLIDE
11 HIGHLIGHTS SOME OF THE LEGAL AND INSTITUTIONAL FOUNDATIONS FOR
12 THE PPP. FEDERAL LAW REQUIRES US TO MAINTAIN A CONTINUING
13 COOPERATIVE AND COMPREHENSIVE PLANNING PROCESS THAT INCLUDES
14 OPPORTUNITIES FOR PUBLIC INVOLVEMENT IN CONSULTATION
15 THROUGHOUT THE DEVELOPMENT OF THE RTP AND TRANSPORTATION
16 IMPROVEMENT PROGRAM. IN THE STATE OF CALIFORNIA, SB 375 ALSO
17 REQUIRES DEVELOPMENT OF ENGAGEMENT PLAN FOR THE RTP, AND RTS
18 WHICH IS PLANNED BAY AREA WHILE THE PPP ITSELF IS AN MTC
19 ADOPTED DOCUMENT IT ALSO HELPS GUIDE ENGAGEMENT EFFORTS ACROSS
20 THE INTEGRATED MTC PLANNING WORK INCLUDING PLANNED BAY AREA.
21 NEXT SLIDE. THIS SLIDE PROVIDES HIGH-LEVEL OVERVIEW OF THE PPP
22 UPDATE PROCESS. OVERALL, THE AGENCY-WIDE PPP IN APPENDIX A
23 RECEIVED RELATIVELY MINOR REVISIONS, LARGELY BECAUSE THE LAST
24 PPP THAT WAS ADOPTED IN 2023 WAS ALREADY QUITE COMPREHENSIVE.
25 APPENDIX B WAS ALSO REVISED. AND APPENDIX C, HOWEVER, IS



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1 ENTIRELY NEW, BECAUSE IT FOCUSES SPECIFICALLY ON THE PROPOSED
2 PUBLIC PARTICIPATION APPROACH FOR PLANNED BAY AREA 2060. THE
3 UPDATE PROCESS ITSELF INCLUDES SEVERAL PHASES. RESEARCH,
4 DEVELOPMENT, ENGAGEMENT, REVISION, AND ADOPTION. AS PART OF
5 THE RESEARCH PHASE, STAFF MET WITH FIVE PEER MPOS, SCAGN LOS
6 ANGELES, SANDAG, SANITATION, SACOG IN SACRAMENTO, CMAP IN
7 CHICAGO, AND NIMTIC IN NEW YORK. STAFF ALSO REVIEWED
8 ADDITIONAL MPO PEER MPO APPROACHES AS WELL AS PUBLIC
9 PARTICIPATION PLANS AND WE ALSO REVIEWED EVOLVING BEST
10 PRACTICES AND ENGAGEMENT STRATEGIES. ALSO REFLECTED ON LESSONS
11 LEARNED FROM RECENT ENGAGEMENT EFFORTS FEEDBACK RECEIVED
12 THROUGH PUBLIC COMMENT PROCESSES, DISCUSSIONS WITH ADVISORY
13 BODIES, INCLUDING THIS COUNCIL AND FORMER POLICY ADVISORY
14 COUNCIL, AND BROADER CONVERSATIONS WITH ACCESSIBILITY,
15 TRANSPARENCY, AND PARTICIPATION. AS A -- LET'S SEE -- AS I
16 MENTIONED BEFORE, THE DRAFT PPP IS SCHEDULED TO BE RELEASED
17 SOON AND THERE BE A 45-DAY PUBLIC COMMENT PERIOD. DURING THE
18 ENGAGEMENT PHASE, STAFF WILL CONDUCT A RANGE OF ENGAGEMENT
19 ACTIVITIES TO GATHER FEEDBACK ON THE DRAFT PLAN AFTER ITS
20 RELEASES. AND THIS WILL INCLUDE INTERVIEWS WITH MTC
21 COMMISSIONERS, INTERVIEWS WITH MEMBERS OF THIS COUNCIL, A
22 PUBLIC SURVEY OPEN TO BAY AREA RESIDENTS, AND DIFFERENT FOCUS
23 GROUPS, INCLUDING FOCUS GROUPS WITH OUR CBO OR COMMUNITY-BASED
24 ORGANIZATION PARTNERS. IN ADDITION TO PARTICIPATING IN FOCUS
25 GROUPS, OUR CBO PARTNERS ARE ALSO HELPING US SHARE THE



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1 INFORMATION ABOUT THE SURVEY, AS WELL AS PUBLIC COMMENT
2 OPPORTUNITIES WITH MEMBERS OF THEIR COMMUNITIES. THESE EFFORTS
3 WILL ALSO BE SUPPORTED BY A DIGITAL PROMOTION CAMPAIGN, WHICH
4 IS INTENDED TO BROADEN AWARENESS OF THE SURVEY AND THE PUBLIC
5 COMMENT OPPORTUNITIES FOR MEMBERS OF THE PUBLIC. AND JUST
6 ENCOURAGE PARTICIPATION ACROSS THE REGION. WILL ONE IMPORTANT
7 GOAL IS ENSURING THAT SURVEY PARTICIPATION REFLECTS THE TRUE
8 DIVERSITY OF BAY AREA COMMUNITIES AND PERSPECTIVES. FOLLOWING
9 THE ENGAGEMENT PHASE, STAFF WILL REVIEW AND ANALYZE THE
10 FEEDBACK RECEIVED THROUGHOUT THE PUBLIC COMMENT PERIOD, AND
11 DETERMINE WHETHER REVISIONS TO THE DRAFT DOCUMENTS ARE NEEDED.
12 REVISIONS WILL BE INCORPORATED WHERE APPROPRIATE AND FEASIBLE
13 BASED ON THE FEEDBACK RECEIVED. AND THE FINAL PHASE WILL BE
14 ADOPTION WHERE STAFF ANTICIPATING PRESENTING THE RECOMMENDED
15 FINAL PPP TO THE MTC COMMISSION FOR ADOPTION IN SEPTEMBER OF
16 2026. NEXT SLIDE. A MAJOR FOCUS OF THIS UPDATE WAS -- AS I
17 SAID BEFORE, INCORPORATING LESSONS LEARNED FROM PREVIOUS
18 ENGAGEMENT EFFORTS, FEEDBACK FROM ADVISORY BODIES AND
19 STAKEHOLDERS, INPUT RECEIVED OVER THE LAST SEVERAL YEARS. ONE
20 CONSISTENT THEME THAT WE HEARD WAS THE IMPORTANCE OF REDUCING
21 ENGAGEMENT FATIGUE. AND BY DOING SO THROUGH BETTER
22 COORDINATION AND COLLABORATION ACROSS THE AGENCY AND ACROSS
23 OUR RESPECTIVE ENGAGEMENT EFFORTS. WE ALSO HEARD THAT
24 MEANINGFUL PARTICIPATION REQUIRES CLEAR RELATABLE, AND
25 ACCESSIBLE INFORMATION, PARTICULARLY WHEN DISCUSSING COMPLEX



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1 REGIONAL PLANNING TOPICS. STAFF ALSO HEARD THE IMPORTANCE OF
2 HELPING PEOPLE UNDERSTAND HOW PUBLIC INFLUENCE -- I'M SORRY --
3 PUBLIC INPUT INFLUENCES DECISIONS, AS WELL AS CREATING MORE
4 CONTINUOUS ENGAGEMENT OPPORTUNITIES BETWEEN MAJOR MILESTONES,
5 IMPROVING ACCESSIBILITY AND PUBLIC EDUCATION, AS WELL AS
6 BUILDING STRONGER ONGOING RELATIONSHIPS WITH COMMUNITY
7 PARTNERS. ADDITIONAL LESSONS LEARNED EMPHASIZE THE IMPORTANCE
8 OF PUBLIC EDUCATION AND AWARENESS BUILDING, MAINTAINING
9 ONGOING RELATIONSHIPS IN COLLABORATION, USING MULTIPLE
10 PARTICIPATION PATHWAYS AND BEING TRANSPARENT ABOUT HOW PUBLIC
11 INPUT INFLUENCED, OR IN SOME CASES, DID NOT INFLUENCE PLANNING
12 DECISIONS. SO, AGAIN, WE DO TRULY HEAR WHAT PEOPLE OFFER US,
13 AND WE INCORPORATE IT INTO OUR WORK. NEXT SLIDE. AS FAR AS
14 THIS PPP WHAT'S NEW AT THE AGENCY-WIDE LEVEL, ONE OF THE
15 UPDATES INCLUDED IN THIS DRAFT PPP IS THE INCORPORATION OF
16 MTC'S RECENTLY ADOPTED MISSION, VISION AND VALUES, OF WHICH
17 EQUITY IS ONE OF THEM. THESE WERE FINALIZED IN 2024 THROUGH A
18 PROCESS LED BY THE EXECUTIVE TEAM WITH PARTICIPATION FROM
19 STAFF ACROSS THE AGENCY. THE MANY OF THE THEMES REFLECTED
20 THROUGHOUT THIS DRAFT PPP, INCLUDING COLLABORATION,
21 ACCESSIBILITY, INNOVATION, TRANSPARENCY, AND ACCOUNTABILITY
22 ALIGN CLOSELY WITH THE BROADER AGENCY VALUES AND GOALS. NEXT
23 SLIDE PLEASE. THE DRAFT PPP ALSO INCLUDES A SET OF GUIDING
24 PRINCIPLES FOR ENGAGEMENT INTENDED TO SHAPE HOW ENGAGEMENT IS
25 APPROACHED ACROSS AGENCY EFFORTS. THESE PRINCIPLES ARE MEANT



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1 TO SERVE AS FOUNDATION FOR HOW WE THINK ABOUT PUBLIC
2 PARTICIPATION BROADLY ACROSS OUR AGENCY'S PLANNING AND
3 ENGAGEMENT WORK. THE FIRST GUIDING PRINCIPLE IS PURPOSEFUL
4 ENGAGEMENT AND THAT'S ABOUT ENSURING THAT ENGAGEMENT
5 ACTIVITIES HAVE CLEAR REASON AND OUTCOME. SO THAT PARTICIPANTS
6 UNDERSTANDS WHY THEY'RE BEING ENGAGED AND HOW THEIR INPUT MAY
7 INFORM A PROCESS OR DECISION. A TWO-WAY COMMUNICATION IS THE
8 SECOND GUIDING PRINCIPLE THAT'S WHERE WE RECOGNIZE EFFECTIVE
9 ENGAGEMENT IS NOT ONLY ABOUT SHARING INFORMATION AND
10 COLLECTING INPUT BUT ALSO ABOUT LISTENING TO PEOPLE AND
11 BUILDING RELATIONSHIPS. TAILORED STRATEGIES IS THE THIRD
12 GUIDING PRINCIPLE AND IT REFLECTS THE IDEA THAT ENGAGEMENT IS
13 NOT A ONE-SIZE FITS ALL. YOU KNOW, IT CAN'T BE APPLIED ACROSS
14 DIFFERENT COMMUNITIES THAT HAVE DIFFERENT NEEDS, DIFFERENT
15 LIVED EXPERIENCES, ET CETERA. AND THEN LASTLY, TRANSPARENCY
16 AND ACCOUNTABILITY. THAT EMPHASIZES THE IMPORTANCE OF CLEARLY
17 COMMUNICATING HOW INPUT WAS CONSIDERED, INCORPORATED, OR IN
18 SOME CASES NOT AND THEN HELP PARTICIPANTS UNDERSTAND HOW THE
19 ENGAGEMENT CONNECTS TO THE DECISION-MAKING PROCESS. SO
20 COLLECTIVELY THESE PRINCIPLES ARE INTENDED TO SUPPORT
21 ENGAGEMENT APPROACHES THAT ARE THOUGHTFUL, ACCESSIBLE, AND
22 AGAIN RESPONSIVE TO THE DIVERSE NEEDS AND EXPERIENCES ACROSS
23 THE BAY AREA. I'M ALMOST FINISHED. NEXT SLIDE. THE ENGAGEMENT
24 FRAMEWORK, IT'S INTENDED TO OPERATIONALIZING THE GUIDING
25 PRINCIPLES THAT I JUST OUTLINED. AND THIS IS BY OUTLINING



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1 BROADER PRACTICES THAT CAN SUPPORT MEANINGFUL PARTICIPATION.
2 AND IT'S THE FRAMEWORK INCLUDES EARLY AND ONGOING ENGAGEMENT,
3 ACCESS AND INCLUSION, COCREATION AND CLEAR COMMUNICATION, AND
4 THEN FEEDBACK AND IMPACT ASSESSMENT. NEXT SLIDE. NOW, AS FAR
5 AS THE COUNCIL'S ROLE IN ENGAGEMENT, THE COMMUNITY ADVISORY
6 COUNCIL PLAYS A VERY ACCIDENT VERY PERSONALITY ROLE IN HELPING
7 CONNECT COMMUNITY PERSPECTIVE AND LIVED EXPERIENCES WITH
8 REGIONAL PLANNING AND POLICY DISCUSSIONS. THE COUNCIL ALSO
9 HELPS STRENGTHEN ACCOUNTABILITY BY ASKING IMPORTANT QUESTIONS
10 ABOUT PUBLIC PARTICIPATION, ACCESSIBLE, AND HOW PUBLIC INPUT
11 IS INCORPORATED INTO AGENCY DECISION-MAKING PROCESSES. COUNCIL
12 MEMBERS HAVE PROVIDED, AS I SAID BEFORE, THOUGHTFUL FEEDBACK
13 AROUND ENGAGEMENT FATIGUE, ACCESSIBILITY, TRANSPARENCY, YOUTH
14 ENGAGEMENT, AND THE IMPORTANCE OF HELPING COMMUNITIES
15 UNDERSTAND HOW THEIR INPUT IS USED, AND WE HOPE YOU WILL
16 CONTINUE TO DO SO THROUGHOUT YOUR TENURE. NEXT SLIDE. IN TERMS
17 OF KEY MILESTONES, AGAIN, WE WILL ANTICIPATE RELEASING THE
18 DRAFT SOON, AND WE WILL BE PRESENTING -- WELL, I'M PRESENTING
19 TO YOU TODAY, WE'LL DO ANOTHER PRESENTATION TO OUR LEGISLATION
20 COMMITTEE, AND THEN WE'LL HAVE ENGAGEMENT THROUGHOUT THE
21 PUBLIC COMMENT PERIOD, AND THEN WE'LL ANALYZE THE INPUT, MAKE
22 REVISIONS, AND THEN PRESENT A RECOMMENDED FINAL PPP, WE
23 ANTICIPATE IN SEPTEMBER OF THIS YEAR. NEXT SLIDE. AND, SO,
24 QUESTIONS THAT WE WOULD LOVE TO HEAR YOUR PERSPECTIVES ON
25 INCLUDE: GUIDING PRINCIPLES FOR ENGAGEMENT REFLECT WHAT



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1 MEANINGFUL ENGAGEMENT ACROSS THE BAY AREA'S DIVERSE
2 COMMUNITIES SHOULD LIKE TO BE EFFECTIVE. DOES THE ENGAGEMENT
3 FRAMEWORK OMIT OR LEAVE OUT ANY KEY STEPS NECESSARY FOR
4 DIVERSE AND MEANINGFUL COMMUNITY ENGAGEMENT? AND LASTLY, DOES
5 THE ENGAGEMENT FRAMEWORK REFLECT THE PRACTICAL REALITIES OF
6 CONDUCTING ENGAGEMENT ACROSS THE BAY AREA? SO WITH THAT THANK
7 YOU VERY MUCH FOR YOUR ATTENTION AND I WELCOME YOUR QUESTIONS
8 AND FEEDBACK.

9

10 **CHAIR, CARINA LIEU:** THANK YOU VERONICA. SO, WE'LL START WITH A
11 QUEUE ON MY RIGHT. I SEE MEMBER KALLINS ALREADY HAS THEIR HAND
12 UP ONLINE. BUT LET'S SEE IF ANYONE ON MY RIGHT HAS ANY HAND
13 UP. MEMBER DEMONG, MEMBER SHEPHARD, CANTRELL, NEMSICK,
14 ARVELLA, MEMBER SAUNDERS AND BALDINI. ALL RIGHT. WE'LL BEGIN
15 WITH YOU MEMBER KALLINS.

16

17 **WENDI KALLINS:** ALL RIGHT. THANK YOU. FIRST OF ALL, I JUST WANT
18 TO LET YOU KNOW THAT WE'RE WORKING UP A LIST OF COMMUNITY
19 ORGANIZATIONS IN MARIN FOR YOU. WE HAVE THE NAMES OF THE
20 ORGANIZATIONS, WE DO NOT HAVE THE CONTACTS YET. SO, WORKING ON
21 GETTING THE CONTACTS FOR YOU AS SOON AS WE CAN. THE COUPLE OF
22 QUESTIONS, YOU CAN GIVE AN EXAMPLE OF WHERE THE PUBLIC
23 PARTICIPATION HAS BEEN INCORPORATED IN ULTIMATE PLANS THAT ARE
24 THEN PRESENTED TO THE BOARD? AND SECONDLY, THERE IS A NUMBER
25 OF DIFFERENT WAYS OF HOLDING A COMMUNITY MEETING. ONE OF THE



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1 KEY ONES IS THE WORKSHOP FORMAT WHERE YOU HAVE STATIONS AND
2 PEOPLE GO STATION TO STATION. THE OTHER FORMAT IS WHERE YOU
3 MAKE, YOU KNOW, YOU HAVE AN AUDIENCE AND A PRESENTATION, AND
4 THEN PEOPLE HAVE QUESTIONS AND THAT. I WOULD LIKE A LITTLE
5 FEEDBACK, WHICH DO YOU THINK ARE MORE EFFECTIVE WAYS OF
6 ENGAGING THE COMMUNITIES?

7

8 **CHAIR, CARINA LIEU:** THANK YOU MEMBER KALLINS. MEMBER DEMONG.

9

10 **SPEAKER:** IT WAS A GREAT PRESENTATION REALLY GOOD FRAMEWORK AND
11 OVERALL PRINCIPLES WAS REALLY GOOD YOU DID ACKNOWLEDGE OVERALL
12 FATIGUE PEOPLE HAVE LIKE ONCE THAT I CONTINUOUSLY GET SURVEYED
13 ET CETERA, I THINK IT WAS ACCOUNTABLE AND GREAT. BUT MY
14 QUESTION, KIND OF WHAT'S THE DIVERSITY OVERALL LIKE
15 ORGANIZATIONS OVERALL WHEN IT COMES TO THE BAY AREA WHAT DO
16 THEY FOCUS ONSET RA, WHAT DO YOU FOCUS ON AND WORK WITH ON
17 DIVERSITY THEN YOU TALKED ABOUT GUIDING PRINCIPLES ABOUT
18 EQUITY, CORE PRINCIPLE I'M CURIOUS HOW YOU DEFINE EQUITY
19 WITHIN THIS REVISION. CANTRELL MENTIONED EARLIER, EQUITY I
20 FEEL LIKE HAS BECOME BROAD AND USED ALL THE TIME IN DIFFERENT
21 WAYS, KIND OF GUESS HOW DO YOU GUYS DEFINE IN THE SENSE OF
22 GOALS LIKE DO YOU HAVE A SET GOAL RANGE, HOW MANY
23 ORGANIZATIONS OR COMMUNITY MEMBERS I GUESS MORE IS BEST A
24 RANGE OF CONTACT, AND YOUR 45 DAY PERIOD, I GUESS THAT FEELS
25 KIND OF SHORT BUT IF YOU DON'T REACH THAT TARGET WOULD YOU



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1 COME BACK TO THE COMMUNITY? GREAT SLIDES. I THINK IT'S REALLY
2 INTERESTING.

3

4 **CHAIR, CARINA LIEU:** MEMBER DEMONG.

5

6 **SPEAKER:** THANK YOU FOR THE SHEPHARD SHEPHARD IF WE GET TO
7 SEPTEMBER, THERE IS LOTS OF CHANGES TO WHAT I GUESS YOU CALL
8 THE FINAL PRODUCT IS THIS SET IN STONES? IF SOMETHING COMES UP
9 AT SEPTEMBERS BECAUSE WE'RE NOT MEETING IN JULY I WAS
10 WONDERING HOW SET IN STONE IS THAT DATE?

11

12 **CHAIR, CARINA LIEU:** THANK YOU MEMBER SHEPHARD. WE'LL TAKE ONE
13 MORE QUESTION AND TURN IT BACK TO YOU VERONICA. MEMBER.

14

15 **SPEAKER:** I WAS WONDERING IT SAYS 45 DAY COMMENT PERIOD WHICH
16 SAYS IT WILL OPEN IN JUNE SO MY QUESTION IS IT ALREADY OPEN IS
17 THERE ANY WAY THAT WE MAYBE EXTEND IT 60 DAYS AND STILL HAVE
18 LIKE A MONTH OF AUGUST TO INCORPORATE COMMUNITY INPUT AND
19 MAYBE YOU STILL BE ABLE TO PRESENT IN SEPTEMBER, YOU NEED TIME
20 TO PROCESS THE FEEDBACK AND ADD, BUT IF THERE IS FLEXIBILITY
21 TO INCREASE THE COMMENT PERIOD FROM 45 TO 60 DAYS. I THINK
22 WOULD BE GREAT P.

23

24 **CHAIR, CARINA LIEU:** THANK YOU LET'S TURN IT OVER TO STAFF FOR
25 THOSE FOUR QUESTIONS.



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1

2 **SPEAKER:** THANK YOU FOR YOUR QUESTIONS AND FEEDBACK. TO
3 KNOWLEDGE THAT WE DO HAVE OUR ASSISTANT DIRECTOR FOR PUBLIC
4 ENGAGEMENT LESLIE LARA-ENRIQUEZ WHO IS JOINING US BY ZOOM, SHE
5 WOULD BE HERE IN-PERSON BUT SHE DOESN'T WANT TO SPREAD HER
6 GERMS SHE IS SICK SO I THINK MIGHT BE BEST AT THIS POINT TO
7 TURN IT TURNOVER TO ASSISTANT DIRECTOR LESLIE TO RESPOND TO
8 THE QUESTIONS.

9

10 **LESLIE LARA-ENRIQUEZ:** THE COMMENT PERIOD IS SET BY FEDERAL
11 REGULATIONS HOWEVER THERE ARE SUBSTANTIAL CHANGES THAT NEED TO
12 THE PUBLIC PARTICIPATION PLAN ONCE THE COMMENT PERIOD CLOSES
13 WE WOULD OPEN FOR ANOTHER 45 DAY COMMENT PERIOD TO ALLOW FOLKS
14 TO REVIEW THE REVISED PLAN, AND ALLOW FOR FURTHER INPUT IN
15 TERMS OF, YEAH, SORRY, ARE THE COMMENTS SO THAT WE CAN
16 FINALIZE THE PLAN SO IT'S NOT NECESSARY ONLY SET IN STONE THAT
17 THE THE PUBLIC COMMENT PERIOD IS NOT FLEXIBLE. IT'S JUST THAT
18 WE HAVE TO FOLLOW THE STATUTORY GUIDELINES. BUT WHAT WE ARE
19 ALWAYS OPEN TO FEEDBACK AND AS I SAID, YOU KNOW, WE'LL REOPEN
20 -- WE'LL DO ANOTHER COMMENT PERIOD IF WE -- IF WE THINK IT'S
21 NECESSARY TO ALLOW FOR MORE PUBLIC INPUT. AND THEN I'M SORRY.
22 I WASN'T TRACKING ALL OF THE QUESTIONS CLOSELY, BUT WENDI, I
23 THINK YOU ASKED ABOUT OH LORD, I --

24

25 **CHAIR, CARINA LIEU:** MESSAGE?



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1

2 **SPEAKER:** I WAS TRACKING THE QUESTION SO I DON'T MIND IF YOU
3 DON'T MIND IF WE TAG TEAM HERE?

4

5 **CHAIR, CARINA LIEU:** GREAT. THANK YOU. IN TERMS OF.

6

7 **SPEAKER:** GREAT IF TERMS OF MEMBER CALNESS WORKING ON THE LIST
8 OF POTENTIAL CBO PARTNERS OR NEW ORGANIZATIONS IN MARIN THEN
9 IN TERMS OF EXAMPLES OF WHERE PUBLIC PARTICIPATION WAS FROM
10 PLANS WERE USED PRESENTED TO THE BOARD. JUST TO ME THE FIRST
11 THING IS PLANNED BAY AREA BECAUSE IT'S SO INTEGRAL TO OUR --
12 WELL, IT'S EXISTENTIAL TO OUR AGENCY, AND SO AS YOU WILL SEE,
13 WITH OUR DRAFT PUBLIC PARTICIPATION PLAN PLANNED BAY AREA HAS
14 ITS OWN PUBLIC PARTICIPATION PLAN BECAUSE WE DO HAVE IT
15 DEVELOPED VERY EXTENSIVELY AND WE COME BACK THROUGHOUT THE
16 PLANNED BAY AREA'S DEVELOPMENT TO PRESENT ON HOW, WHAT OUR
17 PUBLIC ENGAGEMENT IS, AS WELL AS HOW IT'S USED.

18

19 **VERONICA CUMMINGS AND THEN WHAT WE HEARD HOW IT WAS OR WASN'T**
20 **INCORPORATED INTO THE PLAN. SO THAT'S AN EXAMPLE. AND THEN THE**
21 **OTHER QUESTION, HOLDING COMMUNITIES MEETINGS AND WHAT WE FOUND**
22 **TO BE EFFECTIVE. THEY'RE ALL EFFECTIVE IN THAT WE DO TRY TO**
23 **HOLD MEETINGS THAT ARE RESPONSIVE TO THE DIFFERENT COMMUNITY**
24 **NEEDS, PARTICULARLY THE WORK THAT WE DO WITH OUR CBO PARTNERS,**
25 **IT'S WHERE WE HAVE, IN THE PAST THEY HAVE HOSTED WORKSHOPS IN**



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1 THEIR COMMUNITIES TO PRESENT INFORMATION TO THEIR MEMBERS IN A
2 WAY THAT'S COMING FROM A TRUSTED SOURCE, AND THEREFORE
3 COMMUNITIES WHO MIGHT HISTORICALLY BE ABSENT FROM LONG-RANGE
4 PLANNING PROCESSES ARE PRESENT IN OUR PUBLIC PARTICIPATION
5 THROUGH THOSE FORUMS. AND THEN WE HAVE ALSO FOUND, FOLLOWING
6 THE PANDEMIC, THAT HOLDING HYBRID MEETINGS ARE ALSO EFFECTIVE,
7 BECAUSE WE DO OFFER A RANGE OF WAYS FOR PEOPLE TO PARTICIPATE
8 SO THAT THEY'RE NOT NECESSARILY LIMITED TO ONLY COMING IN-
9 PERSON IF, YOU KNOW, IF THERE ARE ISSUES GETTING THERE, LET'S
10 SAY TRAFFIC, OR CHILD CARE, OR FOR WHATEVER REASON, SO HAVING
11 VIRTUAL SPACES WHERE INFORMATION IS PRESENTED AT THE SAME
12 TIME, BUT THROUGH DIFFERENT PARTICIPATION MEANS, IT HAS HELPED
13 IN TERMS OF INCREASING PARTICIPATION IN LEVELS OF
14 EFFECTIVENESS. TO THE NEXT QUESTION, TO MEMBER -- YOU CAN
15 PRONOUNCE YOUR LAST NAME? DEMON, THANK YOU. IN TERMS OF
16 DIVERSITY OF OUR CBO PARTNERS, WE HAVE WORKED VERY HARD AT
17 TAKING A LOOK AT EVALUATING WHO OUR CBO PARTNERS REPRESENT,
18 NOT JUST SCREEN GRAPHICALLY, BUT ALSO ISSUE AREAS. AND WE --
19 WHERE DID THEY FOCUS IN THE BAY AREA? THEY'RE ALL OVER.
20 THEY'RE ALL OVER OUR NINE-COUNTY BAY AREA. WITHIN OUR NINE
21 COUNTIES OF THE BAY AREA. AND ISSUES RANGE FROM, WE HAVE OUR
22 CBO PARTNERS WHO WORK WITH THE DISABILITY COMMUNITY. WE HAVE
23 CBO PARTNERS WHO WORK WITH MEMBERS FROM THE VIETNAMESE
24 COMMUNITY, WE HAVE CBO PARTNERS, OUR LATINO COMMUNITIES, OUR -
25 - IT REALLY IS DIVERSE. IS THERE ROOM FOR IMPROVEMENT? ALWAYS.



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1 SO, I'M WORKING WITH STAFF TO DO OUTREACH OVER THE SUMMER TO
2 INTRODUCE MTC TO THEM, HEAR ABOUT THEIR NEEDS, WHAT THEIR
3 ISSUES AND PRIORITIES ARE, AND THEN BE WE DO PLAN TO HOST AN
4 OPEN HOUSE IN AUGUST HERE FOR NEW POTENTIAL CBO PARTNERS TO
5 LEARN MORE ABOUT PARTNERING WITH US. AND IN TERMS OF HOW DO WE
6 SET OUR GOALS, IF YOU MEAN GOALS FOR THE DRAFT PUBLIC
7 PARTICIPATION PLAN OF WHO WE'RE MEETING WITH AND HOW MANY CBOS
8 WE'RE MEETING WITH, WE DON'T HAVE GOALS THERE. HARD GOALS FOR
9 THE DRAFT PPP, HOWEVER, WITHIN -- I'M SORRY -- WE DON'T HAVE
10 GOALS WITHIN THE OUTREACH, BUT WITHIN OUR PPP, WE DO HAVE
11 GOALS AND METRICS OF, LIKE, HOW THROUGHOUT DIFFERENT
12 ENGAGEMENT EFFORTS THAT WE DO ASK OURSELVES QUESTIONS AND
13 ESTABLISH MATRIX AS WE'RE ABLE TO BOTH QUALITATIVE AND
14 QUANTITATIVE SO THAT WE CAN SEE IF WE'RE EFFECTIVE AND THEN
15 HOW DO WE IMPROVE FROM THAT. AND LET'S SEE, I THINK WE DID
16 ANSWER THE QUESTIONS ABOUT THE DATES BEING SET IN STONE, AS
17 WELL AS IS THE COMMENT PERIOD ALREADY OPEN. SO, UNLESS I HAVE
18 MISSED ANY QUESTIONS, I THINK WE COULD SEE IF THERE ARE
19 ADDITIONAL QUESTIONS?

20

21 **CHAIR, CARINA LIEU:** YEAH. THANK YOU. WE CAN MOVE ON TO THE
22 NEXT QUEUE. MEMBER CANTRELL, MEMBER NEMSICK, SAUNDERS, THEN
23 MEMBER BALDINI.

24

25 **CHUCK CANTRELL:** FIRST REALLY WANT TO TELL YOU, I CONTINUE TO



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1 BE IMPRESSED. I THINK YOU GUYS GET IT. AND IT'S REALLY
2 IMPORTANT. THE SPIRIT AND ETHOS IN THE WAY YOU REALLY
3 ATTEMPT TO GET REAL COMMUNITY FEEDBACK AND ENGAGEMENT, I THINK
4 IS STRUCTURED VERY, VERY WELL AS A MATTER OF FACT, I WISH WE
5 COULD EXPORT THAT TO THE CITY OF SAN JOSE. I JUST HAVE A
6 COUPLE OF QUESTIONS AND THEN SUGGESTIONS. FIRST DO WE ACTUALLY
7 COMPENSATE PARTNERS AND OUR COMMUNITY MEMBERS WHO PARTICIPATE
8 IN THIS PROCESS? AND DO WE ALSO INCLUDE DAYCARE AND MEALS FOR
9 INDIVIDUAL PARTICIPANTS? JUST TO ENSURE THAT WE'RE NOT ASKING
10 PEOPLE TO COMMIT TO THINGS AND GIVE INPUT WITHOUT MAKING SURE
11 THEIR COMFORT AND NEEDS ARE MET. THAT DEFINITELY HELPS
12 PARTICIPATION, I KNOW. AND TWO, I WOULD ACTUALLY SUGGEST THAT
13 YOU INCLUDE A PROCESS FOR MEMBERS HERE TO GIVE YOU MAYBE
14 ADDITIONAL PARTNERS THAT YOU MAYBE DON'T KNOW ABOUT IN OUR
15 COMMUNITIES, YOU KNOW, MORE FORMALIZED PROCESS FOR THAT, SO
16 THAT, YOU KNOW, YOU CAN MAKE SURE. I KNOW IN SAN JOSE, THERE
17 ARE ONLY 2% BLACK FOLKS, SO WE OFTEN GET OVERLOOKED. JUST TO
18 MAKE SURE THAT ENGAGEMENT IS HAPPENING. AND I THINK STORY
19 TELLING IS ABSOLUTELY KEY. I DO THAT IN MY PODCAST BUT I DO IT
20 FROM A DIFFERENT PERSPECTIVE. I DON'T TELL THE STORY, I ENGAGE
21 PEOPLE TO TELL THEIR STORY AND MAYBE IF YOU COMBINE THAT STORY
22 TELLING WITH YOUR DIGITAL APPROACH TO HAVE PEOPLE TELL THEIR
23 STORIES OF ENGAGEMENTS AND WHY THEY -- ENGAGEMENT AND WHY THEY DID
24 IT AND IT MAY ENCOURAGE OTHERS TO DO THE SAME.
25



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1 **CHAIR, CARINA LIEU:** THANK YOU. MEMBER NEMSICK?

2

3 **KAREN NEMSICK:** MOST OF MY QUESTIONS HAVE ALREADY BEEN
4 ANSWERED. SO I WOULD JUST LIKE TO UNDERSCORE A COUPLE OF
5 REALLY PERSONALITY THINGS, ONE IS PLAIN LANGUAGE, I KNOW WE
6 ARE A QUASI, THE FULLY GOVERNMENT ORGANIZATION AND ONE OF OUR
7 SLIDES WAS HILARIOUS ACTUALLY IN THE NUMBER OF ACRONYMS, THE
8 PPP, AND THE NFW, AND ALL OF THAT. [LAUGHTER] SO, I THINK
9 PLAIN LANGUAGE IN ALL OF OUR OUTWARD FACING MATERIALS IS VERY
10 IMPORTANT AND ALSO JUST UNDERSCORING IMPORTANCE OF
11 COORDINATING AS WELL AS JUST REACHING OUT TO OUR PARTNERS
12 ALREADY BUT TALKING TO THEM ABOUT WHO ELSE HAS COME TO THE
13 COMMUNITY AND HAD THAT CONVERSATION RECENTLY SO THAT WE'RE NOT
14 CONVENING PEOPLE TO ANSWER THE SAME QUESTIONS THAT A DIFFERENT
15 BODY ALREADY ASKED ABOUT. AND THEN ALSO AGREEING THAT I THINK
16 THERE IS PROBABLY A WEALTH OF KNOWLEDGE AROUND THIS TABLE OF
17 LOCAL, SMALL, LARGE NON-PROFIT ORGANIZATIONS AND CONTACTS WITH
18 NON-PROFIT AND COMMUNITY SERVICES ORGANIZATIONS. SO, I WOULD
19 ALSO BE HAPPY TO SHARE A LIFT OF FOLKS THAT, YOU KNOW, THAT
20 HAVE THAT -- THAT TECHNICAL ABILITY TO HOLD CONVENINGS.

21

22 **CHAIR, CARINA LIEU:** THANK YOU NUMBER NEMSICK. MEMBER SAUNDERS?

23

24 **JOSHUA SAUNDERS:** THANK YOU. THIS WAS ALREADY SAID, A LOT OF MY
25 QUESTIONS HAVE BEEN ANSWERED. I APPRECIATE THE INFORMATION



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1 PROVIDED. THE ONE THING I WANTED TO MENTION WAS I'M GLAD TO
2 HEAR THAT YOU ARE HAVING HYBRID MEETINGS. THIS IS BECAUSE I'M
3 A MEMBER OF THE CALIFORNIA COUNCIL OF THE BLIND, AND ONE OF
4 THE THINGS THAT USED TO BE REALLY NICE AROUND THE TIME OF
5 COVID WAS THAT WE COULD ACTUALLY REACH OUT TO MEMBERS OF
6 CONGRESS AND TALK TO THEM ABOUT IMPERATIVES AND POLITICAL
7 ISSUES OF CONCERN THAT WE HAD, CONGRESS HAS DECIDED NOT TO DO
8 THAT ANYMORE. AND, SO, AS A RESULT, IT'S MUCH MORE DIFFICULT,
9 RESOURCE INTENSIVE IN ORDER TO ACTUALLY GO THERE, IN ORDER TO
10 SPEAK TO THEM IN-PERSON, AND IT WOULD BE NICE TO BE ABLE TO DO
11 THAT. AND I'M GLAD TO HEAR THAT YOU ARE ACTUALLY GIVING THOSE
12 OPTIONS OPEN FOR PEOPLE THAT NEED THOSE MEANS FOR ACCESS.
13 THANK YOU.

14

15 **CHAIR, CARINA LIEU:** THANK YOU MEMBER SAUNDERS. MEMBER BALDINI.

16

17 **MICHAEL BALDINI:** THANK YOU VERONICA FOR YOUR PRESENTATION.
18 IT'S AN IMPORTANT PART OF MY JOB, BUT YESTERDAY I TASTED A
19 2006 CHARDONNAY, AND A 2016 CHARDONNAY, AND 2024 CHARDONNAY
20 AND IT'S PART OF THE JOB PLAN TO CHECK AND ADJUST AND WITH I'M
21 DELIGHTED TO HEAR THIS'S ESSENTIALLY WHAT YOU DID TODAY BUT
22 THERE WAS SOME CHANGE BUT WE'RE ON THE RIGHT TRACK AS FAR AS
23 STRUCTURE WHAT WE'RE DOING TODAY IS GOING TO GIVE ME A
24 BEAUTIFUL PRODUCT FOR 20 YEARS AND LOOKING AT YOUR HAND-OUT ON
25 ITEM SIX IT SAYS COMMISSION AND PRINCIPLES BY ADOPTED AS AN



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1 ENVIRONMENTAL JUSTICE BY THE COMMISSION IN 2026, AND THAT'S A
2 GENERATION NOW SO JUST TO HEAR WE HAVE ALREADY HEARD A BIT
3 LOOKING AT THESE PLANS AND THEY'RE REACHING THE RIGHT PEOPLE
4 AND REACHING THE RIGHT COMMUNITY AND SO ON SOUNDS LIKE YOU'RE
5 DOING THAT BUT THANK YOU VERY MUCH.

6

7 **CHAIR, CARINA LIEU:** THANK YOU MEMBER BALDINI. STAFF WOULD YOU
8 LIKE TO RESPOND TO THE COMMENTS THAT YOU HAVE RECEIVED SO FAR?

9

10 **VERONICA CUMMINGS** YES, I'LL START BY EVEN THOUGH I LOVE MY
11 JOB, YOUR JOB SOUNDS VERY FUN. [LAUGHTER] YEAH, SO, STARTING
12 WITH THE QUESTION FROM MEMBER CANTRELL ABOUT DO WE COMPENSATE
13 OUR CBO PARTNERS IF WE DO. WE RECOGNIZE THAT MANY OF THEM ARE
14 OPERATING UNDER SEVERE CAPACITY CONSTRAINTS, AND THAT WE DO
15 TRY TO, YOU KNOW, WORK WITH THEM TO RECOGNIZE THE OPPORTUNITY
16 COSTS, QUITE FRANKLY, OF WORKING -- OF DOING WORK, YOU KNOW,
17 OUR WORK IS IMPORTANT, BUT SO IS THE WORK OF OTHER
18 ORGANIZATIONS ARE REACHING OUT TO THEM IS AS WELL. SO WE DO
19 COMPENSATE THEM AND IN TERMS OF PROVIDING DAYCARE AND MEALS
20 FOR INDIVIDUAL PARTICIPANTS WHO MIGHT ATTEND IN-PERSON WE
21 CERTAINLY DO EVERYTHING POSSIBLE TO REDUCE BARRIERS TO
22 PARTICIPATION AND WE RECOGNIZE THAT THERE ARE MANY INDIVIDUALS
23 WHO YOU KNOW WHO HAVE CHILDREN SO THEY MAY NOT HAVE DAYCARE OR
24 CAREGIVER OR WHAT NOT SO WE DO REDUCE AS MANY BARRIERS AS
25 POSSIBLE AND WE DO ALWAYS LEAVE THE DOOR OPEN FOR MEMBERS OF



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1 THE PUBLIC TO LET US KNOW WHAT ACCOMMODATIONS WE CAN OFFER.
2 AND JUST TO BE CANDID, IT WOULD BE OPERATIONALIZING THINGS
3 SUCH AS PROVIDING DAYCARE AT ALL MEETINGS REGARDLESS IF THERE
4 WAS A REQUEST, LIKE THERE IS COST ASSOCIATED WITH THAT AND SO
5 STEWARDS OF PUBLIC MONEY, WE WANT TO MAKE SURE THAT WE'RE
6 BEING GOOD STEWARDS OF THAT, BUT WE DO REDUCE AND ELIMINATE AS
7 MANY BARRIERS AS POSSIBLE. AND THEN IN TERMS OF A PROCESS FOR
8 MEMBERS TO OFFER ADDITIONAL NAMES OF ORGANIZATIONS WHO WE MAY
9 NOT KNOW B WE CERTAINLY WOULD -- THAT'S ONE OF THE THINGS THAT
10 WE DO LEAN ON ALL OF YOU FOR. YOU KNOW, MEMBERS HAVE REACH
11 INTO COMMUNITY THAT WE MAY NOT, SO, WE CERTAINLY INVITE THAT
12 PARTNERSHIP AND COLLABORATION, SO YOU COULD DO THAT THROUGH
13 YOUR WORK WITH KY-NAM OR CONTACT ELSE DIRECTLY. AND THEN THERE
14 ARE MEMBERS WHO ARE GOING TO BE PARTICIPATING IN THE FOCUS
15 GROUPS THAT WE'RE HAVING AS PART OF THE PUBLIC PARTICIPATION
16 PLAN, OR PPP ENGAGEMENT. AND SO, WE INVITE TO YOU OFFER THOSE
17 NAMES IN THAT SPACE, AS WELL, IF ANY OF YOU ARE PARTICIPATING
18 IN THOSE FOCUS GROUPS. AND AS FAR AS STORY TELLING THAT, IS A
19 VERY IMPORTANT PART OF THE WORK THAT WE DO RECOGNIZE THAT
20 PEOPLE DO CONSUME INFORMATION DIFFERENTLY AND THAT STORM
21 TELLING IS VERY COMPELLING. THE WORK THAT WE DO FUNDAMENTALLY,
22 THE QUESTION IS, SO WHAT, WHAT DOES THAT MEAN TO ME. SO IF
23 WE'RE ABLE TO HEAR FROM PEOPLE OF HOW THE WORK DOES MATTER TO,
24 AND IT RELATES TO THEM, THEN THAT NOT ONLY HUMANIZES THE WORK
25 THAT WE DO BUT IT DOES SHOW OUR COMMITMENT TO THE WORK OF OUR



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1 REGION. TO COUNCIL MEMBER NEMSICK, THANK YOU VERY MUCH FOR THE
2 SUGGESTION ABOUT THE PLAIN LANGUAGE; AS WELL AS, AS I
3 MENTIONED BEFORE, ONE OF OUR IMPORTANT AREAS OF THIS PPP,
4 PUBLIC PARTICIPATION PLAN, IS THE EDUCATIONAL PART, AND SO WE
5 WANT TO MAKE THIS INFORMATION ACCESSIBLE AND RELEVANT TO
6 PEOPLE. AND, SO, WE WILL NOTE TO USE PLAIN LANGUAGE, AND THEN
7 IN TERMS OF COORDINATING, WHO ELSE IS COMING TO THE COMMUNITY,
8 THAT'S SOMETHING WE'RE PRIORITIZING INTERNALLY. WE HAVE
9 ADMINISTERED, LIKE WE'RE DOING INTERNAL OUTREACH TO FIND OUT
10 WHICH STAFF IS WORKING WITH DIFFERENT COMMUNITY-BASED
11 ORGANIZATIONS TO FIND OUT WHAT ARE YOU DOING, WHEN DO YOU PLAN
12 TO DO IT, ET CETERA, ET CETERA, WE'RE ESTABLISHING A BASELINE
13 OF THAT WORK SO THAT WE ARE NOT GOING TO THE SAME ORGANIZATION
14 ON DIFFERENT OCCASIONS. WE REALLY DO RECOGNIZE THE IMPORTANCE
15 OF REDUCING THAT ENGAGEMENT FATIGUE, AND WORKING IN GREATER
16 ALIGNMENT. YOU KNOW, WE KNOW THAT WE'RE NOT THE ONLY AGENCY
17 THAT'S APPROACHING THESE CBOS SO WE DO WANT TO BE MINDFUL OF
18 THAT. AND TO COUNCIL MEMBER -- LET'S SEE -- TO COUNCIL MEMBER
19 SAUNDERS, THANK YOU VERY MUCH FOR YOUR -- FOR YOUR RECOGNITION
20 OF THE HYBRID APPROACH THAT WE'RE DOING. AND THEN LASTLY,
21 AGAIN, TO COUNCIL -- TO MEMBER BALDINI, NOT ONLY DO I THINK
22 YOU HAVE A VERY COOL JOB, IN TERMS OF ARE THE PLANS REACHING
23 THE RIGHT PEOPLE, WE DO CONTINUE TO EVALUATE WHO WE'RE
24 REACHING SO THAT WE CAN MAKE SURE THAT IF THERE ARE PEOPLE WHO
25 ARE NOT OVER REPRESENTED OR OVERREPRESENTED, ET CETERA, THEN



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1 WE COULD KNOW JUST TO BEST EXTENT POSSIBLE RECALIBRATE SO
2 WE'RE REACHING EVERYBODY. I THINK THAT WAS IT.

3

4 **CHAIR, CARINA LIEU:** THANK YOU VERONICA. I SAW SOME HANDS GO
5 BACK UP ONLINE. MEMBER KALLINS, HANKERSON? IS YOUR HAND NO
6 LONGER UP?

7

8 **DWAYNE HANKERSON:** NO. I CLICKED IT BY MISTAKE. MY BAD.

9

10 **CHAIR, CARINA LIEU:** THEN HAVE I SOME COMMENTS MEMBER BENITEZ
11 HAS SOME COMMENTS. MEMBER KALLINS?

12

13 **WENDI KALLINS:** JUST WANT TO CLARIFY THE QUESTION I HAD ABOUT
14 THE TYPES OF MEETINGS. SO I'M GOING FROM QUESTION TO COMMENT.
15 I HAVE HEARD QUITE A BIT OF FEEDBACK OF PEOPLE WHO GET VERY
16 ANGRY WITH THE WORKSHOP FORMAT WHERE YOU GO FROM STATION TO
17 STATION. THEY FEEL IT'S AN RUSE, AND YOU DON'T REALLY WANT TO
18 HEAR FROM ANYBODY, AND YOU KNOW, SOMEHOW THIS IS JUST CHECKING
19 A BOX AND YOU'RE NOT REALLY LISTENING TO PEOPLE. FIRST OF ALL,
20 I WANT TO SAY I DON'T AGREE WITH THAT. I THINK THE WORKSHOP IS
21 THE FORMAT THIS'S A BETTER WAY TO GO. FOR ONE REASON, THE
22 PEOPLE WHO DON'T LIKE IT ARE PEOPLE WHO ARE OPPOSED TO
23 WHATEVER'S BEING PROPOSED. AND THEY LIKE THE MEETING FORMAT
24 BECAUSE THEN THEY CAN GET AROUSING OPPOSITION. ALSO WITH THE
25 MEETING FORMAT, A LOT OF TIME IS SPEND ON PRESENTATIONS, AND



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1 NOT EVERYBODY GETS A CHANCE TO -- NOT EVERYBODY GETS A CHANCE
2 TO HAVE THEIR SAY. AND OFTEN TIMES PEOPLE CAN BE INTIMIDATED,
3 AND THEY DON'T SPEAK UP IN A MEETING FORMAT, WHEREAS IN THE
4 WORKSHOP FORMAT, THEY HAVE A BETTER OPPORTUNITY, BOTH TO
5 VERBALLY TALK TO SOMEBODY, OR TO LEAVE A WRITTEN COMMENT. SO,
6 EVEN THOUGH I'M LETTING YOU KNOW THE FEEDBACK ON WORKSHOP
7 FORMATS, I PERSONALLY THINK IT'S A BETTER WAY TO GO. THAT'S A
8 DIFFICULT ONE TO DO WHEN YOU'RE DOING THE HYBRID. BUT IF
9 THERE'S A WAY IN WHICH YOU CAN DO SOMETHING SIMILAR IN A
10 HYBRID FORMAT, DO THINK THE WORKSHOP FORMAT IS A BETTER WAY TO
11 BOTH INFORM PEOPLE AND TO ALLOW PEOPLE WHO NORMALLY DON'T
12 SPEAK UP TO BE ABLE TO ACTUALLY HAVE THEIR SAY.

13

14 **CHAIR, CARINA LIEU:** THANK YOU MEMBER KALLINS. I'M GOING TO GO
15 AHEAD AND ADDRESS SOME OF THE COMMENTS THAT AND QUESTIONS THAT
16 I JOTTED DOWN. I'M CURIOUS, BECAUSE YOU'RE WORKING ON THE
17 PUBLIC PARTICIPATION PLAN, I'M ASSUMING THAT THIS WOULD THEN
18 BE A BLUEPRINT FOR WHICH THE CONSULTANT THAT ULTIMATELY GETS
19 SELECTED TO CARRY OUT THE COMMUNITIES ENGAGEMENT WOULD HAVE TO
20 FOLLOW. SO, I'M CURIOUS TO HEAR A LITTLE BIT MORE ABOUT, LIKE,
21 IF YOU LAY THIS OUT, TO WHAT EXTENT ARE YOU ABLE TO MAKE SURE
22 THAT THE CONSULTANTS ACTUALLY CARRY OUT THE REQUIREMENTS
23 AROUND, LET'S SAY, LIKE, LANGUAGE ACCESS, OR HAVING, LIKE, YOU
24 KNOW, DIVERSE PEOPLE AND THEIR STAFF WHO CAN CARRY OUT
25 ENGAGEMENT IN THE COMMUNITIES. AND TO THAT END, ARE THERE



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1 GOING TO BE INCLUSIONS OF, LIKE, LOCALLY-BASED ORGANIZATIONS
2 THAT NEED TO BE, YOU KNOW, HIRED OR INCLUDED TO, YOU KNOW,
3 CARRY OUT ENGAGEMENT? AS EVERY COMMUNITY IS SLIGHTLY DIFFERENT
4 AND SOMETIMES HAVING THE LOCAL KNOWLEDGE IS REALLY IMPORTANT
5 TO BE ABLE TO REACH PEOPLE. AND IS THERE A DIVERSITY BUSINESS
6 ENTERPRISE REQUIREMENT AS PART OF THE SELECTION OF
7 CONSULTANTS? AND THEN I THINK I ALSO WANT TO SPEAK TO METHODS.
8 AS MEMBER KALLINS KIND OF SPOKE TO, IS JUST I THINK METHODS
9 ARE REALLY IMPORTANT. HOW WE SET UP WORKSHOPS, YOU ALSO SPOKE
10 TO EVERYBODY LEARNS DIFFERENTLY, STORY TELLING BEING ONE OF
11 THEM, BUT WHEREVER THERE CAN BE METHODS INCLUDED INTO YOUR
12 PPE, THAT YOUR CONSULTANTS CAN REFER TO AND SAY, LIKE, THEY
13 WANT TO HAVE A LOT OF DIFFERENT TYPES OF METHODOLOGIES. LIKE
14 WE SHOULD CHALLENGE OURSELVES TO MEET THAT EXPECTATION. I
15 THINK WHEN THE AGENCY SETS THE EXPECTATION A LITTLE HIGHER,
16 THEN THE CONSULTANTS WILL BE MORE MOTIVATED TO FOLLOW THEM. I
17 THINK MY EXPERIENCE IS SOMETIMES CONSULTANTS ARE, LIKE, WE
18 CHECK THE BOX. THEN SOMETIMES AS A GOVERNMENT AGENCY YOUR
19 HANDS ARE TIED BECAUSE THEY'RE FOLLOWING WHATEVER IS IN THEIR
20 CONTRACT AND IF WE'RE ABLE TO HOLD THEM UP TO HIGHER STANDARD
21 OF PRACTICE THEN THE COMMUNITY WILL FEEL T AND LAST PIECE I
22 WOULD LIKE TO SEE IF COMMISSIONERS WHO SIT ON THE COMMISSION
23 COULD ALSO BE SPOKES PEOPLE FOR THE PLANNED BAY AREA AGREEMENT
24 I THINK SOMETIMES IN THE COMMUNITY LOCAL COMMUNITIES WE DO
25 LOOK TO ELECTED LEADERS TO HEAR LIKE WHAT DO THEY THINK IS



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1 IMPORTANT. AND I THINK THIS IS IMPORTANT. THEN SHOULD BE AWARE
2 OF IT. I KNOW THE CHALLENGE WITH SOMETHING LIKE A REGIONAL
3 BODY LIKE MTC THAT'S SO HIGH-LEVEL THAT MOST PEOPLE CAN'T
4 REALLY RELATE TO THE PLANNING DOCUMENTS. BUT I THINK WHEREVER
5 THE ELECTED'S CAN BE THOSE DISTILLERS OF INFORMATION TYING IT
6 BACK TO LOCAL COMMUNITY AND TYING BACK TO THE IMPORTANCE OF
7 LOCAL RELEVANCE TO THE LARGER REGION WOULD BE GREAT. SO I
8 DON'T KNOW IF THE PPP CAN INCLUDE A REQUIREMENT FOR OUR
9 COMMISSIONERS TO DO SOMETHING IN THEIR LOCAL COMMUNITY BUT
10 SOME KIND OF COORDINATED EFFORT TO EMPOWER THEM AND ENCOURAGE
11 THEM TO TALK TO THEIR LOCAL RESIDENTS ABOUT THE PLAN WOULD BE
12 REALLY HELPFUL BECAUSE I THINK THEY CAN BE GREAT SPOKES PEOPLE
13 FOR THE REGIONAL WORK. THEN I'M GOING TO PASS IT OVER TO
14 MEMBER BENITEZ.

15

16 **DIANA BENITEZ:** THANK YOU. ALWAYS APPRECIATE HEARING YOU SPEAK
17 VERONICA AND ALL THE WORK THAT YOU'RE TEAM IS DOING. CANAL
18 ALLIANCE HAS BEEN ONE OF THOSE CBO'S IN THE LAST FEW YEARS WE
19 REALLY APPRECIATE THE TIME AND EFFORT THAT YOUR TEAM AS WELL
20 AS LESLIE P I HOPE YOU FEEL BETTER SOON ANNA AND LIKE OTHER
21 FOLKS HAVE BEEN DOING AND TAKING BECAUSE THEY DO REALLY TAKE
22 THE TIME TO GET TO KNOW THESE CBO'S AND THE WAY THEY TEND TO
23 WORK YOU CAME A FEW MONTHS AGO FOR A SITE VISIT AND YOU GOT TO
24 SPEAK WITH OUR COMMUNITY MEMBERS AND UNDERSTAND JUST HOW WE
25 WORK AND REALLY TAKING THE FEEDBACK WHEN WE HAVE SHARED IN THE



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1 PAST LIKE THIS WORKSHOP OR THIS POP-UP THERE COULD HAVE BEEN A
2 FEW MORE TWEAKS AND MAKING SURE THAT IT'S HEARTENING FOR OUR
3 COMMUNITY. AND ALSO I WANT TO NOTE THAT YOUR TEAM ALSO ALONG
4 WITH OTHERS TEAMS RECENTLY DID AN OPEN HOUSE FOR CONTRACT
5 OPPORTUNITIES BECAUSE PLANNED BAY AREA 2060 STARTING AND THERE
6 IS A FEW OTHER THINGS SO I JUST APPRECIATED FOR YOU CREATING
7 THAT SPACE AND JUST WANT TO KNOW FOR EVERYONE THAT THERE WERE
8 LARGE FIRMS AND SMALL FIRMS AS WELL AS NON-PROFITS PRESENT AND
9 THEY ARE EXPLORING OPPORTUNITIES FOR PARTNERSHIPS AND IT WOULD
10 BE HELPFUL IF YOU CAN SHARE WITH FULL COUNCIL THE SLIDES AND
11 FIRMS THAT WERE PRESENT SO SOMETHING FOR YOU ALL TO SHARE AS
12 WELL BECAUSE WE WANT TO MAKE SURE THAT THOSE FIRMS OR TEAMS
13 THAT ARE SELECTED ARE REALLY FOCUSED AND TAKING INTO
14 CONSIDERATION WHAT WE NEED FOR THIS PROCESS. THEN LAST BUT NOT
15 LEAST I WANT TO GIVE AN EXAMPLE ONE OF THE FIRSTS ENGAGEMENTS
16 THAT WE DID WITH MTC WAS A MEETING PEOPLE WHERE THEY WERE AT
17 OUR WEEKLY FOOD PANTRY WHERE WE FEED ABOUT 200 TO 300 FAMILIES
18 A WEEK AND WE HAD ROSCON LECHE FUNDED THROUGH MTC AND WE'RE
19 SERVING FOLKS AS THEY WERE WAITING IN LINE TO GET THEIR FOOD
20 SO JUST WANT TO NOTE IT DOESN'T ALWAYS HAVE TO BE A WORKSHOP
21 OR PRESENTATION I KNOW WE HEARD A LOT OF EXAMPLES LAST YEAR
22 FROM UP-AND-DOWN THE BAY AREA HOW FOLKS WE'RE ENGAGING SO WE
23 GOTTA GET CREATIVE. THANK YOU.

24

25 **CHAIR, CARINA LIEU:** THANK YOU MEMBER BENITEZ.



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1

2 **SPEAKER:** THROUGH THE CHAIR?

3

4 **CHAIR, CARINA LIEU:** HI LESSLY. LESS LESS --

5

6 **SPEAKER:** THANK YOU SORRY ABOUT THAT I DID WANT TO ANSWER ONE
7 OF YOUR QUESTIONS ABOUT THE CONSULTANT WE HIRED THROUGHOUT OUR
8 HISTORY AT MTC WE HIRE CONSULTANTS TO SUPPORT OUR WORK WE
9 DON'T HIRE CONSULTANTS TO LEAD OUR WORK SO THE RESPONSIBILITY
10 IN GENERAL FOR OUR AGENCY THE RESPONSIBILITY TO ENSURING THE
11 GUIDING PRINCIPLES THAT ARE MET AND OUR ENGAGEMENT FRAMEWORK
12 HOW WE DO OUR ENGAGEMENT I GUESS IS IMPLEMENTED ACCORDING TO
13 OUR POLICIES, THAT RESPONSIBILITY IS ON STAFF. AND SO WE ARE
14 REALLY EXCEPTIONAL ABOUT HIRING CONSULTANTS FOR SUPPORT AND
15 NOT TO LEAD OUR ENGAGEMENT, WHICH IS WHY I THINK OUR
16 ENGAGEMENT HAS BEEN TRANSFORMING OVER THE YEARS, BECAUSE WE
17 ARE LUCKY TO HAVE PUBLIC ENGAGEMENT STAFF AT OUR AGENCY. I
18 KNOW A LOT OF AGENCIES DON'T HAVE PUBLIC ENGAGEMENT STAFF. SO,
19 WE HAVE BEEN ABLE TO LEARN FROM, YOU KNOW, OUR PREVIOUS
20 ENGAGEMENT EFFORTS, OR HOW WE DO THINGS. ONE GOOD EXAMPLE OF
21 THIS IS OUR COMMUNITY-BASED ORGANIZATION PARTNERSHIPS. WE HAVE
22 BEEN DOING CBO ENGAGEMENT SINCE BEFORE IT BECAME POPULAR. AND
23 WE HAVE BEEN COMPENSATING OUR COMMUNITY-BASED PARTNERS FROM
24 THE BEGINNING. WHAT CHANGED FOR US, I'M HAPPY TO SHARE WITH
25 THE CITY OF SAN JOSE, HOW WE HAVE CHANGED OUR APPROACH IS,



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1 IT'S, YOU KNOW, IDENTIFYING THE BARRIERS FOR THE CBO'S AND
2 TACKLING EVERY CYCLE OF OUR ENGAGEMENT, OUR PPP PROCESS,
3 TRYING TO ADDRESS THOSE BARRIERINGS BARRIERS SO WE'RE TRYING
4 TO ADDRESS THOSE AS WE GO AND ARE FOCUSED ON LEARNING FROM
5 WHAT WE DO AND WE'RE ALWAYS PRIORITIZING IMPROVEMENT. IN TERMS
6 OF DIVERSE BUSINESS ENTERPRISE, I THINK THAT'S A QUESTION FOR
7 OUR CONTRACT STAFF. WE CAN GET BACK TO YOU ON THAT ONE. AND
8 THEN ON METHODS FOR ENGAGEMENT AND HOW WE DESIGN OUR MEETINGS
9 OR OUR EVENTS, I CAN POINT YOU TO OUR FRAMEWORK NUMBER THREE,
10 EACH ONE MUST -- EACH ACTIVITY MUST BE TAILORED TO THE PROJECT
11 AND THE AUDIENCE. SO, EVERY SINGLE MEETING THAT WE HOLD, IF
12 IT'S A MEETING IN MARIN COUNTY, WE, YOU KNOW, LOOK AT HOW
13 PEOPLE LIKE TO PARTICIPATE. WE LOOK AT WHO THE AUDIENCE IS, WE
14 ALSO REALLY TAKE THE LEAD FROM OUR COMMUNITY PARTNERS IN TERMS
15 OF HOW MEETINGS SHOULD BE. BECAUSE HOW MEETINGS SHOULD BE
16 DESIGNED, BECAUSE THEY ARE THE EXPERTS ON THEIR COMMUNITY. SO,
17 WE REALLY DO LOOK AT THE DATA AND LOOK AT THE CONTEXT, AND
18 LOOK AT WHAT THE PROJECT IS TO MAKE SURE THAT ALL OF OUR
19 ENGAGEMENT IS INTENTIONAL, AND SUITED TO THE AUDIENCE THAT
20 WE'RE MEETING W AND GOING BACK TO WENDI'S ORIGINAL QUESTION.
21 YOU ASKED ABOUT A SPECIFIC EXAMPLE OF HOW ENGAGEMENT INFLUENCE
22 A PROCESS AT MTC. SO, PLANNED BAY AREA WAS AN EXAMPLE, BUT I
23 WANT TO GET EVEN MORE SPECIFIC. SO, BASED ON THE FEEDBACK WE
24 RECEIVED ON THE PLAN DURING OUR -- I THINK IT WAS OUR SECOND
25 ROUND OF ENGAGEMENT WAS ADDING THOSE TWO STRATEGIES FOR



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1 TRANSIT TO IMPROVE SAFETY AND THE USER EXPERIENCE. SO THOSE
2 TWO STRATEGIES WERE INCORPORATED INTO THE PLAN DIRECTLY FROM
3 THE FEEDBACK THAT WE HEARD FROM STAFF. AND THEN, JUST TO ADD
4 ONE LAST THING IN TERMS OF HOW WE DESIGN OUR MEETINGS. SO,
5 AGAIN, WE DO LOOK AT WHO THE AUDIENCE IS, WHERE WE ARE GOING.
6 AND ONE OF THE THINGS THAT WE LEARN IS YOU HAVE TO GO WHERE
7 PEOPLE ARE. SO, WE DO, ALSO, WENDI, LIKE THE WORKSHOP --
8 WORKSHOP FORMAT, HOWEVER, WE BRING OUR WORKSHOPS TO THE
9 PEOPLE, INSTEAD OF ASKING PEOPLE TO COME TO OUR WORKSHOPS.
10 BECAUSE YOU KNOW, IN THE PAST YEAR, RIGHT, PEOPLE WHO SHOW UP
11 ARE USUALLY FOLKS WHO OPPOSE THAT. BUT, ALSO, NOT A LOT OF
12 PEOPLE SHOW UP TO WORKSHOPS IF WE ASK THEM TO COME TO US. SO,
13 SINCE, I THINK PLANNED BAY AREA 2050, WE HAVE IMPLEMENTED POP-
14 UP WORKSHOPS AND SHOULD HAVE -- HAVE BEEN TRAVELING AROUND THE
15 BAY AREA GETTING FEEDBACK FROM FOLKS. -- THEN IN TERMS OF
16 ENGAGING THE COMMISSION OR HAVING THE COMMISSION, SORT OF, BE
17 MESSENGERS OF THE PLAN, THAT'S SOMETHING THAT WE'RE
18 PRIORITIZING THROUGH OUR EFFORTS TO BETTER COMMUNICATE AND
19 BETTER TELL THE STORY OF THE PLAN FOR THIS NEXT CYCLE. SO, WE
20 WILL BE ENSURING THAT WE ARE PROVIDING OUR COMMISSIONERS WITH
21 THE TOOLS THAT THEY NEED IN ORDER TO BE ABLE TO BRING THE PLAN
22 TO THEIR COMMUNITIES AND SPEAK TO IT. I DON'T KNOW IF VERONICA
23 WANTS TO ADD ANYTHING?

24

25 **VERONICA CUMMINGS THANK YOU LESLIE. I HAVE ONE MORE THING IN**



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1 RESPONSE TO THE QUESTION CHAIR LIEU ASKED ABOUT THE
2 OPPORTUNITY FOR LOCALLY BASED ORGANIZATIONS TO BE INCLUDED AND
3 HIRED. I COULD SPEAK TO THE ENGAGEMENT FOR PLANNED BAY AREA
4 2060 THAT WILL BE FORMING BUILDING ON THE PREVIOUS WORK OF OUR
5 CBO PARTNERS, WE DO INTEND TO FORM WHAT WE'RE CALLING CBO
6 PARTNERSHIP COLLABORATIVE AND THAT'S WHERE THIS WILL BE A
7 COMPENSATED OPPORTUNITY FOR SELECTED CBO PARTNERS TO WORK WITH
8 US TO CODESIGN THE ENGAGEMENT THAT WILL BE CONDUCTED
9 THROUGHOUT PLANNED BAY AREA 2060 IN RECOGNITION AS VICE CHAIR
10 BENITEZ SPOKE ABOUT YOU KNOW, GOING TO THE COMMUNITY WHILE
11 THEY'RE SERVING OROZCO LESSONS, LIKE THAT IS SOMETHING THAT I
12 WOULD NOT HAVE THOUGHT ABOUT SO I'M JUST WORKING WITH THE
13 CBO'S TO NOT ONLY CODESIGN BUT THEN SUBSEQUENTLY IMPLEMENT THE
14 ENGAGEMENT THAT WORKS BEST IN THEIR COMMUNITY THROUGH THAT
15 IMPLEMENTATION AGAIN COMMUNITY MEMBERS ARE NOT JUST ENGAGING
16 WITH US AS AN AGENCY BUT ENGAGING WITH THEIR TRUSTED PARTNERS
17 THAT THE CBO'S ARE. SO WE DO INTEND TO DO THAT FOR PLANNED BAY
18 AREA 2060.

19

20 CHAIR, CARINA LIEU: THANK YOU. IS THERE PUBLIC COMMENT ON THIS
21 ITEM.

22

23 CLERK OF THE BOARD: ON THIS ITEM NO WRITTEN COMMENTS RECEIVED
24 NO MEMBERS OF THE PUBLIC IN THE BOARDROOM FOR PUBLIC COMMENT
25 AND NONE IN THE ATTENDEE SPACE NONE AT THE REMOTE LOCATIONS.



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1 THANK YOU.

2

3 **CHAIR, CARINA LIEU:** THANK YOU VERONICA AND LESLIE. WE'RE GOING
4 TO MOVE TO AGENDA ITEM SEVEN WHICH IS THE STAFF LIAISON REPORT
5 AND RECEIVE OVERVIEW OF RECENT MTC AND ABAG POLICY DECISIONS
6 AND OTHER ACTIVITIES. THIS IS AN INFORMATION ITEM. KY-NAM
7 MILLER WOULD YOU PLEASE GIFT REPORT?

8

9 **KY-NAM MILLER:** GLADLY CHAIR LIEU IN ADDITION TO THE WRITTEN
10 REPORT, I WANT TO ACKNOWLEDGE I HAVE RECEIVED A FEW MESSAGES
11 FROM FOLKS ON THE COUNCIL WHO EITHER HAVEN'T BEEN CONSISTENTLY
12 PAID SINCE WE STARTED UP IN MARCH. THIS IS NOT AN EXCUSE, BUT
13 I THINK WHEN WE START UP IN MARCH WE WERE ALSO ADOPTING A NEW
14 PAYMENT SYSTEM SO UNFORTUNATELY IT'S TAKEN TIME FOR STAFF
15 ACROSS OUR AGENCY TO LINE EVERYTHING UP SO EVERYONE DOES GET
16 PAID. I HAVE ASKED ACCOUNTS PAYABLE TEAM FOR A FULL AUDITED SO
17 THEY KNOW WHO HAS BEEN PAID FOR WHAT. AND SO THEY HAVE THAT
18 FOR US. BUT I WANT TO INVITE YOU, OF COURSE, BETWEEN NOW AND
19 AUGUST MEETING, LIKE IF A MONTH GOES BY AND YOU HAVEN'T BEEN
20 PAID FOR THIS MEETING FOR EXAMPLE, IF THERE IS PAST MEETINGS
21 WHERE YOU HAVEN'T BEEN COMPENSATED PLEASE LET US KNOW. IT'S
22 NOT ACCEPTABLE YOU'RE NOT GETTING PAID WHAT EUROED. SO MY HOPE
23 IS WE WILL HAVE THE PRACTICE OF EVERY MONTH YOU ALL GET PAID
24 BEFORE NEXT MEETING PERIOD. I SAVE THE DATES JULY 15TH IF YOU
25 DON'T KNOW HERE AT THE BAY AREA METRO CENTER WE'RE GOING TO BE



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1 CELEBRATING DIVERSITY OF DISABILITIES AND ABILITIES AT OUR
2 AGENCY IT'S OPEN TO THE PUBLIC I'LL BE SENDING A FLY OUT FOR
3 YOU ALL TO JOIN THAT. ALSO IN JULY WE'RE HAVING THE NORMAN
4 MINETA BAY AREA HIGH SCHOOL SUMMER ACADEMY CAPSTONE
5 PRESENTATIONS WHICH IS ALWAYS FUN WE HAVE HUNDREDS OF HIGH
6 SCHOOL STUDENTS FROM ACROSS THE BAY AREA INCLUDING NINE FROM
7 NAPA COUNTY RECORD NUMBER THIS YEAR WHOLE COME AND PRESENT
8 IDEAS ON WHAT POLICIES SHOULD BE IN PLACE TO HELP IMPROVE
9 CIRCUMSTANCES IN THEIR COMMUNITIES AND NEIGHBORHOODS SO YOU
10 ALL BE INVITED TO COME AND OBSERVE OR EVEN FACILITATE SOME OF
11 THOSE BREAKOUT SESSIONS WE HAVE ICE CREAM PARTY WITH TON,
12 PLEASE I'LL FOLLOW UP AND WELCOME TO COME THAT'S ALL I HAVE.
13 WELCOME ANY QUESTIONS.

14

15 **CHAIR, CARINA LIEU:** IS THERE COLONEL MEMBER DISCUSSION? MEMBER
16 MADRID? BENITEZ? CUSHMAN? MADRID?

17

18 **ALEXANDER MADRID:** I KNOW LAST MONTH I ASKED ABOUT THE
19 LEADERSHIP TRAINING, FOR THE, IF WE'RE NOT MEETING IN JULY OR
20 AUGUST, IS THAT ALREADY IN PROCESS? OR IN THE WORKS?

21

22 **KY-NAM MILLER:** WAS THE QUESTION ABOUT THE REASON WHY WE'RE NOT
23 MEETING OVER THE NEXT MONTH?

24

25 **ALEXANDER MADRID:** NO. THE QUESTION WAS IF THE SCHEDULE, IF



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1 THERE IS ANY LEADERSHIP TRAINING/SOCIAL EVENT FOR THE -- ANY
2 UPDATES ON THAT?

3

4 **KY-NAM MILLER:** I SEE, THE QUESTION IS WHETHER WE'RE GOING TO
5 HAVE OCCASION TO MORE INFORMALLY GET TOGETHER AS COUNCIL SO
6 YOU ALL CAN GET TO KNOW EACH OTHER.

7

8 **ALEXANDER MADRID:** YES.

9

10 **KY-NAM MILLER:** THAT'S BEING CONTEMPLATED BUT NOT FOR THIS
11 UPCOMING MONTH WE'RE PLANNING SOMETHING FOR THE FALL PERIOD IS
12 WHAT WE'RE DOING.

13

14 **ALEXANDER MADRID:** THANK YOU.

15

16 **CHAIR, CARINA LIEU:** THANK YOU. MEMBER BENITEZ?

17

18 **DIANA BENITEZ:** YES, I JUST WANT TO NOTE THAT A PART OF THE
19 STAFF REPORT, THERE WAS, LIKE, A LITTLE 1 TO 2, TO 3 PAGER ON
20 ROBERT'S RULES OF ORDERS SO PLEASE REVIEW IT NOT ALL OF US ARE
21 FAMILIAR WITH THAT PROCESS IF YOU HAVE CLARIFYING QUESTIONS
22 REACH OUT TO STAFF OR CARINA AND I. AND KY-NAM, IF IT WOULD BE
23 HELPFUL, IF YOU COULD SHARE THE NORMAN MINETA SUMMER ACADEMY
24 DATA I KNOW IN THE PAST WE HAVE SEEN BREAKDOWN BY COUNTY,
25 RACE, ETHNICITY IT WOULD BE AWESOME TO SEE THAT AGAIN.



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1

2 **KY-NAM MILLER:** IT'S A BIT OF A MOVING TARGET BECAUSE OF
3 ATTRITION OVER THE COURSE OF THE SUMMER BUT I WILL SAY IT'S A
4 RECORD NUMBER OF APPLICANTS ACROSS THE BOARD ACROSS ALL
5 DEMOGRAPHIES AND GEOGRAPHIES AND WE'RE STILL LETTING STUDENTS
6 IN OUR WAIT LIST BUT TYPICALLY AFTER THEY PRESENT IN AUGUST
7 WE'LL DO AN AFTER REPORT IDEALLY MAYBE BEING BRING A STUDENT
8 OR TWO IN TO SPEAK WITH YOU ALL. JUST ON ROBERTS RULE REPORT
9 WE DO HAVE MY COLLEAGUE JOHN MEYERS HERE TO ANSWER QUESTIONS
10 EITHER NOW OR IN THE FUTURE WE CAN PUT YOU IN TOUCH IF YOU ALL
11 NEED A REFRESHER ON PAR LAMENTRY PROCEDURE OR HOW THESE
12 MEETINGS GO.

13

14 **CHAIR, CARINA LIEU:** THANK YOU. WE HAVE MEMBER CUSHMAN.

15

16 **WARREN CUSHMAN:** KEY NAME JUST WANTED TO OFFER MY SUPPORT FOR
17 THIS ABILITY, DISABILITY EVEN IN JULY IF IT'S GOING TO BE A
18 PUBLIC-FACING EVENT I'M HAPPY TO SUPPORT AND WORK WITH YOUR
19 STAFF ON THAT. THANK YOU.

20

21 **CHAIR, CARINA LIEU:** THANK YOU. IS THERE ANY PUBLIC COMMENT ON
22 THIS ITEM?

23

24 **CLERK, FRED CASTRO:** NO WRITTEN COMMENTS RECEIVED NO MEMBERS OF
25 THE PUBLIC IN THE BOARDROOM FOR PUBLIC COMMENT NONE IN THE



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1 ATTENDEE SPACE NONE AT THE REMOTE LOCATIONS. THANK YOU.

2

3 **CHAIR, CARINA LIEU:** THANK YOU WE'LL MOVE TO AGENDA ITEM EIGHT,
4 NEW BUSINESS. THIS IS AN INFORMATION ITEM. IS THERE ANY NEW
5 BUSINESS FROM COUNCIL MEMBERS. THIS IS OPPORTUNITY FOR COUNCIL
6 MEMBERS TO SUGGEST FUTURE AGENDA ITEMS THAT YOU MIGHT LIKE TO
7 SEE DISCUSSED AND IT WILL GO BACK IN OUR, SORT OF, AGENDA
8 SETTING MEETING AND DISCUSS THAT AND SEE IF IT MATCHES WITH
9 THE WORK PLAN. SO THIS IS AN EXAMPLE OF WHERE THAT WORK PLAN
10 LIVES OR HOW IT LIVES. MEMBER BALDINI, I SEE A HAND UP. MEMBER
11 HANKERSON. ALL RIGHT. LET'S START WITH MEMBER BALDINI.

12

13 **MICHAEL BALDINI:** YES IT GOES ALONG WITH FUTURE JANUARIED ITEMS
14 AND THAT WOULD BE PHOTOS. I WAS DELIGHTED TO SEE ST. ELIZABETH
15 AND VERONICA'S PROPOSAL WHICH KIND OF GIVE ME, AND IT'S
16 FRUITVALE SO UNDERSTANDING THESE EQUITY PRIORITY COMMUNITIES
17 IS A PHOTOGRAPH AND NOTICING THAT WITH, IT WOULD HAVE BEEN
18 NICE TO SEE, RIGHT AT THE BOTTOM, AS CHURCH FOR OVER 100 YEARS
19 HAS BEEN THE CENTER OF THAT COMMUNITY AND IT GIVES ME AN IDEA
20 INSTANTLY, OKAY THERE IT IS BUT AS WE GO FORWARD MAYBE JUST A
21 LEARNING ON THESE DIFFERENT, WHERE THEY ARE, WHAT WITH THEY'RE
22 FACING, WHAT THEY LOOK LIKE, AS WE SIT UP HERE AND TALK ABOUT
23 EQUITY PRIORITY COMMUNITIES, NOT JUST A, YOU KNOW, A SHADING
24 ON A MAP. THERE IS A PICTURE. AND IT'S RECOGNIZABLE. THANK YOU
25 VERY MUCH FOR THAT.



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1

2 **CHAIR, CARINA LIEU:** THANK YOU MEMBER BALDINI. MEMBER SORRY --
3 HANKERSON.

4

5 **DWAYNE HANKERSON:** I JUST WANTED TO REQUEST UPDATES ON, LIKE,
6 ENVIRONMENTAL PROJECTS, HIGHWAY 37, AND MAYBE, LIKE, THE TOP
7 ENVIRONMENTAL PROJECTS THAT ARE BEING WORKED ON NOW SO THAT WE
8 CAN HAVE A BETTER UNDERSTANDING OF HOW LONG THEY TAKE TO
9 COMPLETE, HOW THEY'RE FUNDED.

10

11 **CHAIR, CARINA LIEU:** THANK YOU MEMBER HANKERSON. MEMBER MADRID?

12

13 **ALEXANDER MADRID:** I JUST WANT TO ASK THE STAFF, JUST
14 ACCESSIBILITY, THE WORKING GROUP LAST TIME, WE ASKED IF THERE
15 IS ANY OPPORTUNITY FOR THEM TO COME. JUST A QUESTION, AND GIVE
16 THE COUNCIL AN UPDATE ON WHAT THE GROUP IS DOING, AND HOW
17 THAT'S WORKING. ARE THERE ANY UPDATES ON WHEN THEY'RE GOING TO
18 COME? OR IS IT IN THE WORKS?

19

20 **KY-NAM MILLER:** YEAH YOU'RE REFERRING TO THE REGIONAL MAPPING
21 AND WAYFINDING PROJECT ACCESSIBILITY WORKING GROUP. I'LL ASK
22 THAT TEAM WHEN THEY'RE DUE TO COME GIVE US AN UPDATE ON THAT
23 WORK. FOR SURE.

24

25 **ALEXANDER MADRID:** THANK YOU.



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1

2 **CHAIR, CARINA LIEU:** THANK YOU MEMBER MADRID. WILL THE CLERK
3 LET US FINISH ARE THERE ANY PUBLIC COMMENTS SUBMITTED FOR THIS
4 ITEM.

5

6 **CLERK, FRED CASTRO:** NO WRITTEN COMMENTS RECEIVED NO MEMBERS OF
7 THE PUBLIC IN THE REMOTE LOCATION OR IN THE ATTENDEE SPACE FOR
8 COMMENT. THERE IS ONE PERSON IN THE BOARDROOM FOR PUBLIC
9 COMMENT. JANE KRAEMER, PLEASE APPROACH THE PODIUM. AND CHAIR
10 LIEU, TWO MINUTES OKAY?

11

12 **CHAIR, CARINA LIEU:** TWO MINUTES.

13

14 **CLERK, FRED CASTRO:** YES.

15

16 **SPEAKER:** JANE KRAEMER. A THOUGHT. WHAT I HEARD YOU TALKING
17 ABOUT WAS CHAOS. AND CHAOS CAN BE THE TOTAL ELIMINATION OF THE
18 WAY ONE BEHAVES OR EXPECTS THINGS TO HAPPEN IN A GIVEN
19 SITUATION, OR IT CAN ALSO BE LOOKED AT AS AN OPPORTUNITY TO
20 GRASP ALL THE POSSIBLE ALTERNATIVES THAT YOU WERE BLINDED TO
21 IN THAT SITUATION. SO, THE PROCESS IS, YOU PUT YOUR BASIC
22 ASSUMPTIONS ON HOLD. YOU DON'T FORGET THEM. YOU JUST PUT THEM
23 ON HOLD. AND THAT FREES YOU TO SEE ALL THE OTHER ALTERNATIVES
24 THAT ARE GOING ON AROUND YOU. AND YOU GET TO PICK CHOOSE AND
25 PUT IT ALL BACK TOGETHER AGAIN. IT ALLOWS YOU NOT ONLY TO



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1 RECREATE THE SITUATION OR LOOK AT IT DIFFERENTLY, IT ALSO
2 ALLOWS YOU TO CHALLENGE THE WAY YOU HAVE BEEN THINKING ABOUT
3 THINGS. IT ALLOWS YOU TO SEE SUBTLE TEES IN YOUR OWN WAY OF
4 DEFINING A SITUATION. THAT'S ALL I HAVE TO SAY.

5

6 **CLERK, FRED CASTRO:** THERE IS NO OTHER PUBLIC COMMENT. THANK
7 YOU.

8

9 **CHAIR, CARINA LIEU:** THANK YOU. NOW WE'LL MOVE TO AGENDA ITEM
10 NINE, PUBLIC COMMENT. THIS IS AN INFORMATION ITEM. WILL THE
11 CLERK LET US KNOW IF THERE ARE ANY PUBLIC COMMENTS SUBMITTED
12 FOR THIS ITEM.

13

14 **CLERK OF THE BOARD:** ON THIS ITEM NO WRITTEN COMMENTS RECEIVED
15 NO MEMBERS OF THE PUBLIC IN THE BOARDROOM FOR PUBLIC COMMENT
16 NONE IN THE ATTENDEE SPACE NONE AT THE REMOTE LOCATIONS AND
17 CHAIR IF I MAY TAKE THIS OPPORTUNITY TO INTRODUCE JESSICA
18 LOUIS OUR NEWEST CLERK WHO WILL TAKING OVER SUPPORTING THIS
19 COLONEL IN THE FUTURE, AND YOU ARE IN CAPABLE HANDS. THANK
20 YOU.

21

22 **CHAIR, CARINA LIEU:** THANK YOU. WE ARE EXCITED TO WORK WITH YOU
23 JESSICA. THANK YOU VERY MUCH FOR ALL OF YOUR SERVICE AS WELL,
24 CLERK, FRED CASTRO, AND WITH THAT BEING SAID ITEM TEN WHICH IS
25 ADJOURNMENT OUR NEXT REGULAR MEETING OF THE MTC ABAG COMMUNITY



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1 ADVISORY COUNCIL WILL BE HELD AUGUST 7TH, 2026 NOTING THAT
2 THERE IS A BREAK IN JULY. THIS MEETING OF THE JOINT MTC
3 PLANNING COMMITTEE WITH THE ABAG ADMINISTRATIVE