

**METROPOLITAN
TRANSPORTATION
COMMISSION**
Meeting Transcript



AUGUST 7TH, 2026

MTC ABAG COMMUNITY ADVISORY COUNCIL

FRIDAY, AUGUST 7TH, 2026

CHAIR, CARINA VINH LIEU: GOOD MORNING, EVERYONE. THIS MEETING IS BEING WEBCAST ON THE METRO TRANSPORTATION COMMISSION AND ASSOCIATION OF BAY AREA GOVERNMENTS WEBSITE. COMMITTEE MEMBERS AND MEMBERS OF THE PUBLIC PARTICIPATING BY ZOOM WISHING TO SPEAK SHOULD USE THE RAISED HAND FEATURE OR DIAL STAR 9, AND I WILL CALL UPON THEM AT THE APPROPRIATE TIME. MEMBERS OF THE PUBLIC PARTICIPATING BY ZOOM MAY GIVE PUBLIC COMMENT ON ANY AGENDA ITEM MAY USE THE RAISED HAND FEATURE OR DIAL STAR 9. MEMBERS OF THE PUBLIC IN THE BOARDROOM FORM A LINE NEAR THE PODIUM AND THE CLERK WILL CALL UPON YOU TO SPEAK. A ROLL CALL VOTE WILL BE CONDUCTED FOR AGENDA ACTION ITEMS BECAUSE OF REMOTE TELECONFERENCE PARTICIPATION. SO, I WOULD LIKE TO CALL TO ORDER THIS REGULAR MEETING OF THE MTC ABAG COMMUNITY ADVISORY COUNCIL. WILL THE CLERK CALL THE ROLL AND CONFIRM A QUORUM?

CLERK, JESSICA LEWIS: THANK YOU, CHAIR. MEMBER ARVELO?

VICTORINA AREVELO: HERE.

CLERK, JESSICA LEWIS: BALAJI?



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1 **PADMA BALAJI:** HERE.

2

3 **CLERK, JESSICA LEWIS:** MEMBER BALDINI?

4

5 **MICHAEL BALDINI:** HERE.

6

7 **CLERK, JESSICA LEWIS:** VICE CHAIR BENITEZ? WE'LL COME BACK.

8 CANTRELL? WE'LL COME BACK. MEMBER CHANG?

9

10 **AMANDA CHANG:** PRESENT.

11

12 **CLERK, JESSICA LEWIS:** CUSHMAN?

13

14 **WARREN CUSHMAN:** HERE.

15

16 **CLERK, JESSICA LEWIS:** DESMANGLES? IS ABSENT. DUONG?

17

18 **BRYANT DUONG:** PRESENT.

19

20 **CLERK, JESSICA LEWIS:** MEMBER GERASIMENKO? HANKERSON? IS

21 ABSENT. KALLINS? WE'LL COME BACK. LAVERY?

22

23 **CHARLIE LAVERY:** PRESENT.

24



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1 **CLERK, JESSICA LEWIS:** MADRID IS RUNNING LATE. MEMBER R. SHAY
2 MILES?

3

4 **R. SHAY MILES:** PRESENT.

5

6 **CLERK, JESSICA LEWIS:** MIRANTE? WE'LL COME BACK. NEM SICK?
7 WE'LL COME BACK. SAATHODD-HARSHFIELD?

8

9 **PETER SAATHODD-HARSHFIELD:** PRESENT.

10

11 **CLERK, JESSICA LEWIS:** SALAZAR?

12

13 **MARLENE SALAZAR:** HERE.

14

15 **CLERK, JESSICA LEWIS:** SAUNDERS? SBRANTI IS RUNNING LATE.

16

17 **TIM SBRANTI:** NO. I'M HERE. PRESENT.

18

19 **CLERK, JESSICA LEWIS:** THANK YOU. MEMBER SHEPHARD?

20

21 **SONJA SHEPHERD:** PRESENT.

22

23 **CLERK, JESSICA LEWIS:** MEMBER TRACHTENBERG? MEMBER SHAW?

24

25 **MEMBER SHAW:** PRESENT.



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1

2 **CLERK, JESSICA LEWIS:** CHAIR LIEU?

3

4 **CHAIR, CARINA VINH LIEU:** PRESENT.

5

6 **CLERK, JESSICA LEWIS:** WONG?

7

8 **JANELLE WONG:** PRESENT.

9

10 **CLERK, JESSICA LEWIS:** YAMILET ORANTES? WE'LL COME BACK. WE A
11 HAVE QUORUM. SIX MEMBERS REQUESTING REMOTE PARTICIPATION.

12

13 **CHAIR, CARINA VINH LIEU:** THANK YOU. WE HAVE REQUESTS FOR
14 REMOTE PARTICIPATION FROM MEMBER NEMSICK, KALLINS, MIRANTE,
15 CANTRELL, VICE CHAIR BENITEZ. LET'S SEE. LET'S HAVE THE
16 MEMBERS THAT ARE REQUESTING REMOTE PARTICIPATION STATE THAT
17 THEY ARE REQUESTING REMOTE PARTICIPATION PURSUANT TO THE BROWN
18 ACT AND THERE ISN'T ANYONE THE AGE 18 OR OLDER IN THE ROOM
19 WITH THEM. DO YOU WANT ME TO GO AHEAD AND PASS IT AROUND?

20

21 **SPEAKER:** YES.

22

23 **CHAIR, CARINA VINH LIEU:** OKAY. LET'S START WITH MEMBER
24 NEMSICK.

25



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1 **KAREN NEMSICK:** HI. I'M REQUESTING REMOTE PARTICIPATION
2 PURSUANT TO THE BROWN ACT. THERE IS NOT ANYONE AGE 18 OR OLDER
3 IN THIS ROOM WITH ME.

4

5 **CHAIR, CARINA VINH LIEU:** THANK YOU. YOUR REQUEST IS NOTED. YOU
6 WILL BE MARKED PRESENT. MEMBER KALLINS?

7

8 **WENDI KALLINS:** I AM REQUESTING REMOTE PARTICIPATION PURSUANT
9 UNDER THE BROWN ACT. THERE IS NOT ANYONE AGE 18 IN THE ROOM
10 WITH ME S.

11

12 **CHAIR, CARINA VINH LIEU:** THANK YOU. REQUEST NOTED. MARKED AS
13 PRESENT. MIRANTE?

14

15 **LOUIS MIRANTE:** GOOD MORNING. REQUESTING REMOTE PARTICIPATION
16 PURSUANT TO THE BROWN ACT. THERE IS NO ONE ABOVE THE AGE 18 IN
17 THE ROOM WITH ME.

18

19 **CHAIR, CARINA VINH LIEU:** THANK YOU. REQUEST IS NOTED. MARKED
20 AS PRESENT. MEMBER CANTRELL?

21

22 **CHUCK CANTRELL:** I'M REQUESTING REMOTE PARTICIPATION PURSUANT
23 TO THE BROWN ACT. THERE ISN'T ANYONE IN THE ROOM 18 OR OLDER
24 WITH ME.

25



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1 **CHAIR, CARINA VINH LIEU:** THANK YOU, MEMBER CANTRELL. REQUEST
2 NOTED. VICE CHAIR BENITEZ?

3

4 **V. CHAIR, DIANA BENITEZ:** GOOD MORNING, EVERYONE. I'M
5 REQUESTING REMOTE PARTICIPATION PURSUANT TO THE BROWN ACT, AND
6 THERE IS SOMEONE AGE 18 OR OLDER IN THE ROOM WITH ME IN A
7 SHARED OFFICE SPACE. MY RELATIONSHIP TO THAT PERSON IS MY
8 PARTNER.

9

10 **CHAIR, CARINA VINH LIEU:** THANK YOU, MEMBER BENITEZ. YOUR
11 REQUEST IS NOTED. YOU WILL BE MARKED AS PRESENT. WILL THE
12 CLERK PLEASE READ THE COMPENSATION ANNOUNCEMENT?

13

14 **CLERK, JESSICA LEWIS:** AS AUTHORIZED BY STATE LAW, I AM MAKING
15 THE FOLLOWING ANNOUNCEMENT. EACH MEMBER OF THE MTC ABAG
16 COMMUNITY ADVISORY COUNCIL HERE TODAY WILL BE ENTITLED TO
17 RECEIVE \$100 PER MEETING ATTENDED UP TO A MAXIMUM OF \$500 PER
18 MONTH PER AGENCY. THIS AMOUNT IS A PROVIDED AS A RESULT OF
19 CONVENING A MEETING FOR WHICH EACH MEMBER IS ENTITLED TO
20 COLLECT SUCH AMOUNT. THANK YOU, CHAIR.

21

22 **CHAIR, CARINA VINH LIEU:** WE'RE GOING TO NOW MOVE TO AGENDA
23 ITEM NUMBER TWO, WHICH IS FOR COUNCIL MEMBERS TO MAKE
24 ANNOUNCEMENTS. THIS IS AN INFORMATION ITEM. ARE THERE ANY
25 ANNOUNCEMENTS FROM COUNCIL MEMBERS? MEMBER BALDINI?



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1

2 **MICHAEL BALDINI:** THANK YOU, CHAIR LIEU. JUST A NOTE, I CAME IN
3 ON INTERSTATE 880. I'M FROM NAPA, CALIFORNIA AT THE EASTERN
4 ANCHORAGE OF THE CARQUINEZ BRIDGE INTERSTATE 80, I RODE THE
5 NUMBER TWO LANE ALL THE WAY TO THE 580/80 SPLIT IN EMERYVILLE.
6 I NOTED 63 VEHICLES IN THE CARPOOL LANE DURING CARPOOL HOURS
7 ONLY ONE OF THE 63 WAS IN COMPLIANCE EVERYBODY ELSE DESERVED A
8 TICKET. SO MAYBE OUGHT TO RAISE IT TO A THOUSAND DOLLARS AND
9 INCREASE ENFORCEMENT. BUT JUST TO NOTE THAT IT WAS A PICKUP
10 TRUCK, WELDER, TWO PEOPLE IN THE PICKUP TRUCK, TWO PEOPLE IN
11 THE CAB IN COMPLIANCE EVERYONE ELSE SINGLE OCCUPANCY VEHICLES
12 AND THE HOV LANE WHICH WAS A LITTLE DISAPPOINTING. THANK YOU.

13

14 **CHAIR, CARINA VINH LIEU:** THANK YOU MEMBER BALDINI. ARE THERE
15 ANY COUNCIL MEMBERS WITH ANNOUNCEMENTS? MEMBER MILES?

16

17 **R. SHAY MILES:** SO BETWEEN AUGUST 21ST AND AUGUST 24TH, ARE THE
18 CARQUINEZ BRIDGE WILL BE UNDER CONSTRUCTION, I BELIEVE. SO IT
19 WILL BE CLOSED SO I JUST WANT TO BRING THAT UP IN TERMS OF
20 REROUTING ANY PLANS THAT YOU HAVE FOR THAT WEEKEND, FIGURING
21 OUT HOW TO GET, I THINK IT'S GOING TO THE EAST BAY, 80 EAST.
22 SO JUST AS A REMINDER, BEING AWARE OF MAKING ANY TYPE OF
23 DETOURS.

24



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1 **CHAIR, CARINA VINH LIEU:** THANK YOU MEMBER MILES. ANY OTHER
2 ANNOUNCEMENTS? ALL RIGHT. WILL THE CLERK PLEASE LET US KNOW IF
3 ARE THERE ANY COMMENTS SUBMITTED FOR THIS ITEM AND WHETHER ARE
4 THERE ANY MEMBERS OF THE PUBLIC WHO WISH TO GIVE PUBLIC
5 COMMENT?

6

7 **CLERK, JESSICA LEWIS:** WE RECEIVED NO WRITTEN PUBLIC COMMENTS
8 FOR THIS ITEM THERE ARE NO SPEAKERS AT THE PODIUM AND NO
9 RAISED HANDS IN THE ZOOM SPACE.

10

11 **CHAIR, CARINA VINH LIEU:** THANK YOU. WE'LL NOW MOVE OVER TO
12 AGENDA ITEM NUMBER THREE WHICH IS THE CHAIR'S REPORT, AND THIS
13 IS, AGAIN, AN INFORMATION ITEM, AND FOR TODAY'S MEETING, I
14 WOULD JUST LIKE TO WELCOME EVERYONE BACK FROM A BREAK THAT WE
15 HAD, AND, SO, LOOKING FORWARD TO OUR AUGUST MEETING, AND INTO
16 THE FALL. THANK YOU EVERYONE FOR BEING HERE TODAY. IS THERE
17 ANY COUNCIL MEMBER DISCUSSION ON THIS ITEM? SEEING NONE, WILL
18 THE CLERK INFORM US OF ANY PUBLIC COMMENTS SUBMITTED FOR IT
19 AND WHETHER ARE THERE ANY MEMBERS OF THE PUBLIC WHO WISH TO
20 GIVE PUBLIC COMMENT?

21

22 **CLERK, JESSICA LEWIS:** RECEIVED NO WRITTEN PUBLIC COMMENTS FOR
23 THIS ITEM THERE ARE NO SPEAKERS AT THE PODIUM AND NO RAISED
24 HAND IN THE ZOOM SPACE.

25



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1 **CHAIR, CARINA VINH LIEU:** THANK YOU. WE'LL MOVE TO AGENDA ITEM
2 NUMBER FOUR WHICH IS THE CONSENT CALENDAR. THIS IS AN MTC ABAG
3 COMMUNITY ADVISORY -- UGH -- THIS IS AN MTC ABAG COMMUNITY
4 ADVISORY COUNCIL ACTION ITEM. THE CONSENT CALENDAR INCLUDES
5 THE FOLLOWING APPROVAL OF THE AGENDA MINUTES, THE -- SORRY --
6 I'M NOT -- OKAY -- APPROVAL OF THE MINUTES FROM JUNE 5TH,
7 2026. DO I HAVE A MOTION AND SECOND TO APPROVE THE CONSENT
8 CALENDAR?

9

10 **MICHAEL BALDINI:** BALDINI E MOVE APPROVAL.

11

12 **CHAIR, CARINA VINH LIEU:** BALDINI, AND SECOND BY?

13

14 **SONJA SHEPHERD:** I'LL SECOND.

15

16 **CHAIR, CARINA VINH LIEU:** SECOND BY MEMBER SHEPHERD. IS THERE
17 ANY MEMBER DISCUSSION? WILL THE CLERK PLEASE INFORM US OF ANY
18 PUBLIC COMMENT OR WHETHER ANY MEMBERS OF THE PUBLIC WOULD LIKE
19 TO GIVE PUBLIC COMMENT?

20

21 **CLERK, JESSICA LEWIS:** WE RECEIVED NO WRITTEN PUBLIC COMMENTS
22 FOR THIS ITEM, THERE ARE NO SPEAKERS AT THE PODIUM AND MO
23 RAISED HANDS IN THE ZOOM SPACE REQUESTING TO PROVIDE PUBLIC
24 COMMENT.

25



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1 **CHAIR, CARINA VINH LIEU:** OKAY. WILL THE CLERK PLEASE CONDUCT A
2 ROLL CALL VOTE?

3

4 **CLERK, JESSICA LEWIS:** WITH A MOTION TO MOVE BY MEMBER BALDINI
5 AND SECOND BY MEMBER SHEPHARD. MORE ARVELO?

6

7 **VICTORINA AREVELO:** YES.

8

9 **CLERK, JESSICA LEWIS:** BALAJI?

10

11 **PADMA BALAJI:** AYE.

12

13 **CLERK, JESSICA LEWIS:** BALDINI?

14

15 **MICHAEL BALDINI:** AYE.

16

17 **CLERK, JESSICA LEWIS:** VICE CHAIR BENITEZ?

18

19 **V. CHAIR, DIANA BENITEZ:** AYE.

20

21 **CLERK, JESSICA LEWIS:** MEMBER CANTRELL?

22

23 **CHUCK CANTRELL:** YES.

24

25 **CLERK, JESSICA LEWIS:** MEMBER CHANG?



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1

2 **AMANDA CHANG:** YES.

3

4 **CLERK, JESSICA LEWIS:** MEMBER CUSHMAN?

5

6 **WARREN CUSHMAN:** AYE.

7

8 **CLERK, JESSICA LEWIS:** MEMBER DESMANGLES? IS ABSENT. MEMBER
9 DUONG?

10

11 **BRYANT DUONG:** AYE.

12

13 **CLERK, JESSICA LEWIS:** GERASIMENKO? IS ABSENT. HANKERSON? IS
14 ABSENT. KALLINS?

15

16 **WENDI KALLINS:** AYE.

17

18 **CLERK, JESSICA LEWIS:** LAVERY?

19

20 **CHARLES LAVERY:** AYE.

21

22 **CLERK, JESSICA LEWIS:** MADRID? IS RUNNING LATE. MEMBER R. SHAY
23 MILES MILES?

24

25 **R. SHAY MILES:** AYE.



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1

2 **CLERK, JESSICA LEWIS:** MEMBER MIRANTE?

3

4 **LOUIS MIRANTE:** AYE.

5

6 **CLERK, JESSICA LEWIS:** MEMBER NEMSICK?

7

8 **KAREN NEMSICK:** AYE.

9

10 **CLERK, JESSICA LEWIS:** MEMBER SAATHODD-HARSHFIELD?

11

12 **PETER SAATHODD-HARSHFIELD:** AYE.

13

14 **CLERK, JESSICA LEWIS:** SALAZAR?

15

16 **MARLENE SALAZAR:** AYE.

17

18 **CLERK, JESSICA LEWIS:** SAUNDERS? SBRANTI?

19

20 **TIM SBRANTI:** AYE.

21

22 **CLERK, JESSICA LEWIS:** SHEPHARD?

23

24 **SONJA SHEPHERD:** AYE.

25



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1 **CLERK, JESSICA LEWIS:** TRACHTENBERG? IS ABSENT. SHAW?

2

3 **MEMBER SHAW:** AYE.

4

5 **CLERK, JESSICA LEWIS:** LIEU?

6

7 **CHAIR, CARINA VINH LIEU:** YES.

8

9 **CLERK, JESSICA LEWIS:** WONG?

10

11 **JANELLE WONG:** AYE.

12

13 **CLERK, JESSICA LEWIS:** ORANTES? IS ABSENT.

14

15 **SPEAKER:** I JUST ARRIVED LATE, THIS IS MEMBER TRACHTENBERG
16 HERE.

17

18 **CLERK, JESSICA LEWIS:** GOT YOU.

19

20 **GAETANO TRACHTENBERG:** JUST WANTED TO NOTE MY PRESENCE.

21

22 **CLERK, JESSICA LEWIS:** THANK YOU. MEMBER TRACHTENBERG WITH THE
23 MOTION BY BALDINI AND SECOND BY MEMBER SHEPHARD, THE MOTION
24 PASSES WITH ALL AYES.

25



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1 **CHAIR, CARINA VINH LIEU:** THANK YOU CLERK WE'LL MOVE TO AGENDA
2 ITEM NUMBER IF 5A COMMUNITY-BASED TRANSPORTATION PLANNING
3 PROGRAM OVERVIEW EVALUATION AND DRAFT GUIDELINES THIS IS AN
4 INFORMATION ITEM JANICA MENDILLI, WILL YOU PLEASE GIVE THE
5 REPORT?

6

7 **JANICA MENDILLO:** GOOD MORNING COUNCIL MEMBERS. I BELIEVE WE
8 HAVE A PRESENTATION THAT WILL BE ON DECK IN A LITTLE BIT. MY
9 NAME IS JANICA MENDILLO WITH MTC ABAG'S REGIONAL PLANNING
10 PROGRAM, AND I MANAGE THE COMMUNITY BASED TRANSPORTATION
11 PLANNING OR CBTP PROGRAM. MY PRESENTATION TODAY WILL COVER
12 THREE PRIMARY TOPICS. FIRST, AN INTRODUCTION TO THE CBTP
13 PROGRAM. SECOND, OVERVIEW OF THE FINDINGS FROM THE STAFF-LED
14 EVALUATION OF THE PROGRAM. I BELIEVE IT'S THE COMMUNITY-BASED
15 TRANSPORTATION PLANNING ITEM 5A FOR THE SLIDE DECK. BUT I CAN
16 KEEP GOING ON WITH MY INTRODUCTION. AGAIN MY PRESENTATION WILL
17 COVER THREE PRIMARY TOPICS. FIRST, INTRODUCTION TO THE CBTP
18 PROGRAM; SECOND, OVERVIEW OF FINDINGS FROM STAFF LED
19 EVALUATION OF THE PROGRAM AND FEASIBLE SUMMARY OF PROPOSED
20 CHANGES TO THE GUIDELINES THAT ESTABLISHED THE PROCESS FOR
21 PRODUCING THESE CBTP'S. SO, STARTING OFF WITH THIS SLIDE. THIS
22 PROGRAM WAS LAUNCHED IN 2002, AND CBTP'S ARE COMMUNITY FOCUSED
23 TRANSPORTATION PLANS THAT SEEK TO IMPROVE MOBILITY FOR PEOPLE
24 WITH LIMITED OPTIONS. THEY'RE TYPICALLY FOCUSED ON ENGAGING
25 WITH RESIDENTS OF EQUITY PRIORITY COMMUNITIES, THOUGH THERE IS



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1 FLEXIBILITY TO DO THIS TYPE OF PLANNING WORK IN LOCALLY
2 DESIGNATED TRANSPORTATION DISADVANTAGED AREAS. AND WHILE EACH
3 PLAN IS QUITE UNIQUE, THEY ALL FOLLOW THE SAME CORE APPROACH.
4 THESE PLANS ALL ASSESS EXISTING CONDITIONS, ENGAGE WITH
5 COMMUNITY RESIDENTS TO HEAR THEIR NEEDS, IDENTIFY COMMUNITY,
6 PRIORITIZED SOLUTIONS, AND DISCUSS NEXT STEPS FOR
7 IMPLEMENTATION AND MONITORING. THE RESULTING PLANS RELY ON
8 MULTIPLE SOURCES FOR FUNDING AND IMPLEMENTATION, RANGING FROM
9 REGIONAL TO LOCAL SOURCES. AND IMPORTANTLY, THIS WORK ALSO
10 DIRECTLY SUPPORTS PLANNED BAY AREA 2050+, PARTICULARLY
11 TRANSPORTATION STRATEGY T8, WHICH FOCUSES ON DELIVERING LOCAL
12 PRIORITY PROJECTS TO ADDRESS COMMUNITY TRANSPORTATION NEEDS
13 PARTICULARLY IN EQUITY PRIORITY COMMUNITIES. NEXT SLIDE.
14 CBTP'S ARE PRODUCED THROUGH A COLLABORATION BETWEEN A VARIETY
15 OF PARTNERS EACH OF WHOM HAVE THEIR OWN ROLE AND
16 RESPONSIBILITIES IN THE PROCESS. STARTING HERE AT REGIONAL
17 LEVEL IN THE TOP RIGHT, MTC PROVIDES FUNDING FOR THE PLANNING
18 WORK, ESTABLISHES PROGRAM GUIDELINES, SERVES ON ADVISORY
19 COMMITTEES AND FUNDS SOLUTIONS THROUGH THE PROGRAMS, INCLUDING
20 COMMUNITY ACTION RESOURCE EMPOWERMENT PROGRAM OR CARE, AND THE
21 ACTIVE TRANSPORTATION PROGRAM AMONG OTHERS. COUNTY
22 TRANSPORTATION AGENCIES, OR CTA'S, ARE TASKED WITH CARRYING
23 OUT THE DAY-TO-DAY PLANNING WORK OF COMPLETING THESE PLANS.
24 THEY CAN BE IN CITIES, TRANSIT OPERATORS, AND COMMUNITY-BASED
25 ORGANIZATIONS OR CBO'S. THEY INITIATE THE CBTP PROCESS



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1 IDENTIFYING WHICH OF THESE NEIGHBORHOODS WILL BE ENGAGED IN A
2 GIVEN CBTP THEY ALSO. FUND SOLUTIONS THROUGH SOURCES LIKE
3 THEIR COUNTY SALES TAX REVENUES. CITIES AND TRANSIT OPERATORS
4 ARE ANOTHER KEY CONSTITUENCY, IN A FEW CASES, CITIES HAVE LED
5 THE CBTP PROCESS, AND CITY OPERATOR STAFF MAY ALSO SERVE ON
6 ADVISORY COMMITTEES AND FUND RECOMMENDED SOLUTIONS THROUGH
7 REVENUES SUCH AS CAPITAL IMPROVEMENT PROGRAMS OR THEIR TRANSIT
8 OPERATING REVENUES. AND FOURTH, CBO'S ORGANIZE AMONG THEIR
9 COMMUNITIES BRINGING PEOPLE TOGETHER FOR ENGAGEMENT AND
10 WORKING CLOSELY WITH PLANNERS THROUGHOUT THE PROCESS. CBO'S
11 MAY ALSO PROVIDE ASSISTANCE BY FACILITATING MEETINGS OR
12 LEADING DATA COLLECTION EFFORTS THEY ALSO SERVE ON ADVISORY
13 COMMITTEES TO STEER THE PROCESS. NEXT SLIDE PLEASE. SO, SINCE
14 THE PROGRAM'S START IN 2002, 42 COMMUNITIES ACROSS NINE
15 COUNTIES HAVE COMPLETED A CBT. MOST RECENTLY SINCE 2024, SEVEN
16 CBTP'S HAVE BEEN COMPLETED WITH TWO COUNTY-WIDE CBTP'S IN NAPA
17 MARIN FOR LOCAL CBTP'S IN MARIN FOR LOCAL CBTP'S IN SOUTH
18 SANTA ROSA, CENTRAL RHONERT PARK, AND THE SAN JOSE MONTEREY
19 ROAD CORRIDOR, AND SANTA CLARA AND IN RIO VISTA. VALLEJO ALSO
20 AMENDED THEIR CBTP WITH ADDENDUM FOCUSED ON YOUTH ENGAGEMENT.
21 THERE ARE CURRENTLY FOUR CBTP'S UNDERWAY IN HAYWARD SAN
22 LEANDRO CONTRA COSTA COUNTY AND SAN FRANCISCO MISSION
23 NEIGHBORHOOD WITH MARIN CITY CBTP SET TO BEGIN WORK VERY SOON
24 NEXT SLIDE ACROSS ALL COMPLETED CBTP COMMUNITIES HAVE
25 IDENTIFIED MORE THAN A THOUSAND TRANSPORTATION RECOMMENDATIONS



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1 AND GIVE A SENSE OF WHAT THOSE RECOMMENDATIONS LOOK LIKE OVER
2 HALF FOCUS ON BIKE AND PEDESTRIAN IMPROVEMENTS WITH MOST
3 COMMON RECOMMENDATIONS BEING INTERSECTION ENHANCEMENTS SUCH AS
4 NEW CROSSWALK AND CURB RAMPS AS WELL AS NEW BIKE LANES OR
5 MULTI-USE PATHS TRANSIT COMPRISES 33% OF RECOMMENDATIONS WITH
6 THE MOST COMMON BEING STOP ENHANCEMENTS LIKE BUS SHELTERS OR
7 BENCHES TRAVELER INFORMATION ALSO A BIG PRIORITY INCLUDING
8 PROVIDING HIGHLIGHT ARRIVAL INFORMATION AND SIGNAGE IN
9 LANGUAGES OTHER THAN ENGLISH INCREASES TO SERVICE FREQUENCIES
10 SUCH AS OFF-PEAK WE CAN SERVICE BOOSTS TOP PRIORITY COMMON
11 THEME ACROSS ALL RECOMMENDATIONS IS THAT THEY TEND TO BE LOWER
12 COST PROJECTS THAT MAYBE OVERLOOKED BUT CAN BE IMPLEMENTED
13 RELATIVELY QUICKLY IF THEY PRIORITIZE AND FUNDED HOWEVER
14 FUNDING TO ADVANCE THESE COMMUNITY PRIORITIES FROM RECOGNIZING
15 THIS GAP MTC HAS EXPANDED ITS APPROACH OVER THE PAST FEW YEARS
16 THROUGH THE CARE PROGRAM. NEXT SLIDE PLEASE. AS YOU MAY RECALL
17 FROM THE CARE UPDATE THIS COUNCIL RECEIVED LAST APRIL THE CARE
18 PROGRAM TAKES A BOTTOM-UP APPROACH TO SUPPORTING AND
19 IMPLEMENTING COMMUNITY-LED SOLUTIONS IN THE REGION. CARE
20 INCLUDES THREE PROGRAM CATEGORIES, WHICH ARE ALL MAY BE
21 FAMILIAR WITH BUT JUST A QUICK OVERVIEW WE HAVE POWER BUILDING
22 ENGAGEMENT ON THE LEFT HERE PROVIDING CAPACITY BUILDING AND
23 TRAINING FOR COMMUNITY REPRESENTATIVES THERE IS PROJECT
24 DEVELOPMENT TECHNICAL ASSISTANCE IN THE MIDDLE IS ADVANCES
25 CBTP CONCEPTS TOWARD CONSTRUCTION AND READINESS AND FINALLY ON



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1 THE RIGHT WE HAVE PARTICIPATORY BUDGETING AND IMPLEMENTATION
2 WHICH CONSTRUCT THESE COMMUNITY PROJECTS ON THE GROUND AND I
3 WANT TO HIGHLIGHT THIS FRAMEWORK TO SHOW HOW MTC HAS EXPANDED
4 BEYOND THE TRADITIONAL PLANNING EFFORTS TO SUPPORT COMMUNITIES
5 THROUGHOUT THE PROJECT LIFECYCLE. AND WHILE TODAY'S DISCUSSION
6 FOCUSES ON UPDATES TO THE CBTP GUIDELINES WHICH SUPPORT THE
7 INITIAL PLANNING PHASE IT'S IMPORTANT TO VIEW THEM AS THIS
8 BROADER CONTINUUM OF SUPPORT. CARE HELPS BRIDGE THAT GAP
9 BETWEEN PLANNING AND IMPLEMENTATION BY BUILDING COMMUNITY
10 CAPACITY, ADVANCING THOSE PROJECT IDEAS AND SUPPORTING
11 PROJECTS THROUGH DELIVERY. AND AT THE BEGINNING OF THIS
12 PROCESS IS THE CBTP PROGRAM WHERE COMMUNITIES ARE ENGAGED TO
13 IDENTIFY THEIR PRIORITIES AND DEVELOP PLANS TO ADDRESS THEM.
14 THE GUIDELINES BEFORE YOU TODAY HELP STRENGTHEN THE FIRST STEP
15 AND SET THE STAGE FOR FUTURE PROJECT IMPLEMENTATION, AND WITH
16 THAT BROADER CONTEXT IN MIND WHICH I HOPE HELPED, LET'S RETURN
17 TO FOOD'S FOCUS, THE CBTP GUIDELINES WHICH IS ON THE RIGHT. ON
18 THE NEXT SLIDE. GUIDELINES WERE LAST UPDATED IN APRIL 2022
19 FOLLOWING COMPREHENSIVE PROGRAM EVALUATION THAT LED TO SEVERAL
20 NOTABLE CHANGE INCLUDED IN INCREASING THE FUNDING AVAILABLE TO
21 EACH COUNTY AS WELL AS INTRODUCING NEW REQUIREMENTS TO
22 INVENTORY PREVIOUSLY COMPLETED PLANS IN THE NEIGHBORHOOD ALSO
23 TO INFORM LOCAL JURISDICTIONS OF CBTP ACTIVITY AND THEIR
24 OUTCOMES AND TO CONSULT WITH MTC DURING THE PROJECT SCOPING
25 BEFORE STARTING ANY OF THEIR CBTP WORK. THE 2022 CYCLE



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1 GUIDELINES ALSO ESTABLISHED COMMITMENT FOR MTC TO EVALUATE THE
2 PROGRAM AT THE CONCLUSION OF ITS CYCLE IN 2026 AND TO USE
3 THOSE FINDINGS TO INFORM THE NEXT SET OF GUIDELINES WHICH WILL
4 COVER THE 2027 TO 2031 CYCLE THE COMMITMENT LED TO EVALUATION
5 EFFORT WE RECENTLY COMPLETED AND UPDATES THAT WERE DISCUSSED
6 TODAY BECAUSE THE 2022 UPDATE REPRESENTED SUBSTANTIAL
7 EVOLUTION OF THE PROGRAM AND THE CHANGE IS MTC IS PROPOSING
8 TODAY MORE LIMITED AND FOCUSED. NEXT SLIDE PLEASE. AS
9 MENTIONED EARLIER IN THE PRESENTATION MTC IS CHARGED WITH
10 ESTABLISHING THE GUIDELINES FOR THE PROGRAM TO INFORM THE NEXT
11 SET OF GUIDELINES AND STAFF CONDUCTED A PROGRAM EVALUATION
12 FOCUSED ON TWO QUESTIONS HAVE THE UPDATED GUIDELINES IMPACTED
13 THE PROCESS AND SECOND WHAT'S THE EXPERIENCE OF COMMUNITY-
14 BASED ORGANIZATIONS IN THE PLANNING PROCESS PARTICULAR LEE
15 RELATED TO CBTP'S. TO ANSWER THOSE QUESTIONS WE SURVEYED CTA'S
16 AND CONNECTED WITH REPRESENTATIVES FROM SIX COMMUNITY-BASED
17 ORGANIZATIONS ACROSS FIVE COUNTIES. ORGANIZATIONS INCLUDED
18 COMMUNITY RESOURCES FOR INDEPENDENT LIVING, EDEN YOUTH,
19 HOMELESS ACTION COALITION IN MARTINEZ, LATINO SERVICE
20 PROVIDERS, MOLLY'S ANGELS AND RISE SOUTH CITY. NEXT SLIDE
21 PLEASE. OVERALL, WE HEARD STRONG SUPPORT FROM THE PROGRAM FROM
22 CTA'S AND CBO REPRESENTATIVES WE HAD THE OPPORTUNITY TO SPEAK
23 WITH. CTA'S SHARED THAT OVERALL 2022 UPDATES IMPROVED PLAN
24 QUALITY AND STRENGTHENED OUTCOMES AND PARTICULARLY RELATED TO
25 THE NEW REQUIREMENT TO INVENTORY PREVIOUS PLANS IN THE STUDY



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1 AREA IN ORDER TO BE ABLE TO GO OUT INTO THE COMMUNITY IS AND
2 SAY HEY THESE WERE THE PREVIOUS PLANS AND PROJECTS THAT YOU
3 ALL PRIORITIZED IN THE PAST, LET'S UPDATE THOSE AND INCLUDE
4 THEM AS PART OF AN UPDATED CBTP. AT THE SAME TIME CTA'S
5 EMPHASIS IS THE IMPORTANCE OF MAINTAINING CURRENT GRANT
6 AMOUNTS TO BE ABLE TO CONTINUE CONDUCTING MEANINGFUL
7 ENGAGEMENT AND EXPRESS INTEREST IN ADDITIONAL IMPLEMENTATION
8 SUPPORT, SUCH AS PROJECT SCOPING AND TRACKING TOOLS. IN MY
9 CONVERSATIONS WITH COMMUNITY-BASED ORGANIZATIONS,
10 REPRESENTATIVES HIGHLIGHTED THE CHALLENGES RELATED TO STAFF
11 BANDWIDTH, STAFFING LIMITATIONS AND REDUCTION IN STATE AND
12 FEDERAL FUNDING. MANY ORGANIZATIONS ALSO NOTE THAT ADDITIONAL
13 ONBOARDING AND TECHNICAL ASSISTANCE COULD HELP SUPPORT MORE
14 MEANINGFUL PARTICIPATION, PARTICULARLY FOR GROUPS THAT DON'T
15 TRADITIONALLY WORK IN THE TRANSPORTATION SPACE. NEXT SLIDE
16 PLEASE. SO IN RESPONSE TO SOME CONCERN JUST HEARD WE PROPOSE
17 TWO MAIN REVISIONS TO THE GUIDELINES. ONE PROPOSED CHANGE IS
18 TO EXPAND THE PROGRAM FOCUS TO MORE INCLUDE OLDER ADULTS AND
19 PEOPLE WITH DISABILITIES AND ALTHOUGH THE PROGRAM HAS IN THE
20 PAST IN PRACTICE ENGAGED WITH THESE GROUPS AND THE
21 ORGANIZATION SERVING THESE COMMUNITIES WE WANTED TO REFLECT
22 THEIR IMPORTANCE IN THE GUIDELINES THEMSELVES WE'RE ALSO
23 PROPOSING CLARIFICATIONS AROUND COMPENSATION INCLUDING
24 LANGUAGE THAT WOULD MAKE IT CLEAR THAT LOCAL FUNDS CAN BE USED
25 FOR RESIDENT PARTICIPATION. ANOTHER RECOMMENDATION IS THROUGH



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1 STRENGTHENED SUPPORT FOR COMMUNITY-BASED ORGANIZATIONS AND
2 THROUGH CAPACITY BUILDING AND TECHNICAL ASSISTANCE
3 OPPORTUNITIES. AND FINALLY PROPOSING ADDITION OF A PROJECT'S
4 CLOSE OUT MEETING TO IMPROVE COORDINATION AND INFORMATION
5 SHARING AFTER PLANS ARE COMPLETED. AS MENTIONED THESE ARE
6 RELATIVELY TARGETED UPDATES INTENDED TO BUILT BUILD ON
7 STRENGTHS OF THE CURRENT PROGRAM WHILE RESPONDING TO THE
8 FEEDBACK WE RECEIVED THROUGH THE PROCESS. NEXT SLIDE PLEASE.
9 SO MOVING ON TO SOME OF OUR NEXT STEPS RELATED TO PROGRAM
10 SUPPORT, AGAIN, SOME OF THE FEEDBACK WE RECEIVED FROM BOTH CTA
11 AND CBO STAFF WAS AROUND CAPACITY BUILDING AND PROVIDING MORE
12 RESOURCES, SO IN RESPONSE STAFF WILL BE PROVIDING PROJECT
13 SCOPING RESOURCES AND PROJECT TRACKING TEMPLATES AND EXPLORING
14 ADDITIONAL WAYS THAT WE COULD PROVIDE MORE ACCESSIBLE
15 MATERIALS AROUND THE CBTP PROGRAM FOR ENGAGEMENT WITH
16 COMMUNITY PARTNERS. IN THE TERMS OF FUNDING, FUNDING FOR THE
17 NEXT PLANNING CYCLE WOULD BE COOPERATED THROUGH THE CARE
18 PARTICIPATORY BUDGET TORE AND IMPLEMENTATION COMPONENT AND
19 UNDER THIS APPROACH COUNTIES CAN OPT IN AND CHOOSE HOW MUCH OF
20 THEIR AVAILABLE CBTP PLANNING ALLOCATION WHICH IS SHOWN IN THE
21 TABLE ON THE RIGHT THAT THEY WOULD LIKE ON TO DEDICATE FOR
22 THIS UPCOMING CYCLE. THE GOAL HERE IS TO GET THE COUNTY'S
23 FLEXIBILITY. MANY HAVE ALREADY COMPLETED MULTIPLE CBTP'S AND
24 HAVE THAT PIPELINE OF COMMUNITY IDENTIFIED PROJECTS SO THIS
25 APPROACH ALLOWS COUNTIES TO BALANCE CONTINUED PLANNING WITH



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1 ADVANCING PRIORITIES THAT HAVE ALREADY BEEN IDENTIFIED. NEXT
2 SLIDE, PLEASE. SO TO WRAP UP, STAFF ARE AIMING TO REFINED THE
3 DRAFT GUIDELINES AND BRING THE FINAL GUIDELINES TO THE
4 PLANNING COMMITTEE FOR CONSIDERATION THIS FALL. WE'LL ALSO BE
5 SHARING A PROGRAM EVALUATION REPORT THAT SUMMARIZES INPUT WE
6 HAVE HEARD THROUGHOUT THIS PROCESS AND HOW THEY HAVE INFORMED
7 UPDATES TO THE FINAL GUIDELINES. TODAY, I THINK WE'RE
8 PARTICULARLY INTERESTED IN YOUR PERSPECTIVES ON TWO QUESTIONS.
9 FIRST, WHAT ELEMENTS SHOULD THE GUIDELINES EMPHASIZE TO ENSURE
10 THAT LOCAL TRANSPORTATION PLANS, LIKE CBTP'S ARE COMMUNITY
11 CENTERED AND ACTIONABLE. AND, SECOND, WHAT KIND OF CAPACITY
12 BUILDING OR TECHNICAL ASSISTANCE YOU HAVE FOUND MOST EFFECTIVE
13 IN SUPPORTING MEANINGFUL PARTNERSHIPS WITH CBO'S THAT DON'T
14 TRADITIONALLY WORK IN THE TRANSPORTATION SPACE. SO, WITH THAT,
15 I WOULD BE HAPPY TO OPEN IT UP FOR DISCUSSION AND HEAR YOUR
16 THOUGHTS. THANK YOU.

17

18 **CHAIR, CARINA VINH LIEU:** THANK YOU JANICA FOR THAT WONDERFUL
19 PRESENTATION. I WOULD LIKE TO TURN IT OVER TO COUNCIL MEMBERS
20 ARE THERE COUNCIL MEMBERS WHO WOULD LIKE TO CONTRIBUTE TO THE
21 DISCUSSION? PLEASE RAISE YOUR HAND AND I'LL ADD YOU TO THE
22 QUEUE. MEMBER SHEPHARD, DUONG. SORRY, I COUNTY SEE THAT NAME
23 DOWN THERE. SALAZAR, MEMBER WONG, AND BALAJI. BALDINI,
24 CUSHMAN. MEMBER KALLINS. MEMBER NEMSICK. AND MEMBER SAUNDERS.
25 THANK YOU. OKAY. SO, WE'LL GO AHEAD AND BEGIN THE QUEUE WITH



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1 MEMBER SHEPHERD DUONG AND THEN GO DOWN TO MEMBER SALAZAR?

2 MEMBER SHEPHARD. OKAY. THANK YOU.

3

4 **SONJA SHEPHERD:** YEAH I FIND WITH COMMUNITY-BASED ORGANIZATIONS
5 IF YOU COME TO THEIR SITE THEY'RE MORE LIKELY TO GET INVOLVED
6 AND THEIR CLIENTS. IF THEY HAVE TO HOP ON A BART AND BUS WHICH
7 ADDS FINANCIAL HARDSHIP SOMETIMES TO COME TO THEM WITH THE
8 PRESENTATIONS OR INFORMATION OR THE POLLING AND SURVEYING AND
9 ALSO THE TRADITIONAL, THERE IS A MEAL PROVIDE PERIOD BECAUSE A
10 LOT OF PEOPLE ARE COMING FROM WORK GOING TO DO IT ON AN
11 EVENING OR WEEKEND, THE FOOD ATTRACTS PEOPLE SOME INCENTIVES,
12 A RAVEL PRIZE, OR EVEN STIPENDS AND GAS OR TRANSPORTATION
13 CARDS THAT WILL GET THE PEOPLE THERE AND THEN KEEPING IT LOCAL
14 IN THEIR AREA SO IF YOU HAVE TO DO ONE IN THIS COUNTY AND THAT
15 COUNTY AND THIS LIBRARY REACH DIFFERENT PEOPLE THAT YOU
16 WOULDN'T NORMALLY REACH, BY COMING TO THEIR AREA. THAT'S MY
17 COMMENT.

18

19 **CHAIR, CARINA VINH LIEU:** THANK YOU MEMBER SHEPHARD. MEMBER
20 DUONG?

21

22 **BRYANT DUONG:** HI. GOOD MORNING. THANK YOU FOR THE
23 PRESENTATION. FROM MY EXPERIENCE WORKING WITH CBO'S IN THE
24 HOUSING AND COMMUNITY DEVELOPMENT SPACE, YOU KNOW, PLANS ARE
25 MOST LIKELY TO BE COMMUNITY CENTERED AND ACTIONABLE WHEN



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1 ENGAGEMENT AND IMPLEMENTATION ARE DESIGNED TOGETHER. ON
2 CAPACITY BUILDING, I THINK THE MOST EFFECTIVE MODEL I HAVE
3 SEEN COMBINES PLAIN LANGUAGE ORIENTATION, PROJECT-SPECIFIC
4 COACHING, PRACTICAL TEMPLATES, PEER LEARNING, AND COMPENSATED
5 STAFF TIME. I THINK MTC SHOULD CLARIFY THAT THE STEERING
6 COMMITTEE AND PREPARATION TIME CAN BE COMPENSATED, AND ADDRESS
7 CONTRACTING AND PAYMENT BARRIERS THAT PREVENT SMALLER CBO'S
8 FROM PARTICIPATING. I THINK SUCCESS SHOULD MEAN NOT ONLY THAT
9 CBO'S UNDERSTAND THE PROCESS, BUT THAT, YOU KNOW, PERHAPS
10 COMMUNITIES CAN SEE HOW THEIR PRIORITIES SHAPE DECISIONS AND
11 ARE MOVING FORWARD TOWARD IMPLEMENTATION. THANK YOU.

12

13 **CHAIR, CARINA VINH LIEU:** THANK YOU MEMBER DUONG. MEMBER
14 SALAZAR?

15

16 **MARLENE SALAZAR:** THANK YOU FOR THE PRESENTATION. I THINK IN
17 THE PAST WHAT'S BEEN HELPFUL IS IN COMMUNITY MEETINGS HAVING
18 THOSE TRANSPORTATION DEFINITIONS DEFINE AND ALSO HAVING A
19 VISUAL REPRESENTATION OF THEM I THINK IT SETS THE GROUND
20 HAVING A COMMON LANGUAGE AT THE VERY BEGINNING NOT JUST IN
21 ENGLISH BUT ALSO IN MULTI-LANGUAGE, YOU WOULD BE SURPRISED
22 LIKE YOU KNOW, EVEN IN SPANISH, WE'LL HAVE DIFFERENT NAMES OF
23 DIFFERENT PROGRAMS DEPENDING ON WHERE YOU'RE FROM, SO HAVING A
24 GLOSSARY THAT IS MULTI-LINGUAL WOULD BE BENEFICIAL TO, SORT
25 OF, ESTABLISH THAT COMMON LANGUAGE BUT ALSO MAKING SURE TO



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1 PIVOT IN A WAY WHERE THE COMMUNITY KNOWS LIKE IF THEY FEEL
2 UNSAFE CROSSING THE STREET THEN THERE IS A VISUAL
3 REPRESENTATION BY HAVING A NEEDS ASSESSMENT OR MAPPING
4 EXERCISE IDENTIFYING WHAT ARE THE NEEDS OF THE COMMUNITY, AND
5 THEN HAVING TRANSPORTATION DEFINITIONS IMPROVEMENTS WILL HELP,
6 SORT OF, FACILITATE THAT CONVERSATION OF WHAT THEY WOULD WANT
7 TO SEE IN THEIR COMMUNITY. AND THEN I THINK IT'S ALWAYS REALLY
8 IMPORTANT TO HAVE, LIKE, MANAGING EXPECTATIONS OF WHAT EXACTLY
9 IS DOABLE WITH THE FUNDING THAT IS AVAILABLE AT THIS TIME. I
10 THINK MANAGING EXPECTATIONS OF THE COMMUNITY BECAUSE SOMETIMES
11 COMMUNITY MEMBERS WILL BE ADVOCATES FOR THESE CHANGES BUT THEY
12 DON'T SEE THE END PRODUCT AT THE TIME SO WE JUST WANT TO MAKE
13 SURE TO BALANCE THAT AS WELL.

14

15 **CHAIR, CARINA VINH LIEU:** THANK YOU MEMBER SALAZAR. MEMBER
16 WONG?

17

18 **JANELLE WONG:** THANK YOU VERY MUCH FOR THE PRESENTATION; IT'S
19 VERY INFORMATIVE. I'M GOING TO ECHO SOME OF THE THINGS THAT
20 HAVE ALREADY BEEN SAID BUT SOME OF THE THINGS IN MY EXPERIENCE
21 THAT HAVE WORKED FOR COMMUNITIES, NEIGHBORHOODS AND THESE
22 TRAFFIC PROJECTS IS TO DO A MAPPING OPEN HOUSE TO LAY OUT THE
23 PROJECT AS A WHOLE AND ALSO INDICATE WITH STAFF ON HAND TO
24 ASSIST WITH DEFINITIONS OR QUESTIONS FROM NEIGHBORHOOD BUT
25 ALSO INDICATE SPACES WHERE TRAFFIC OR TRANSPORTATION PLAN



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1 WHERE THERE CAN BE DECISIONS MADE BY COMMUNITY AND JUST
2 CLEARLY ARTICULATED. I FIND THAT HANDS ON, I KNOW IT SOUNDS
3 SILLY -- POST IT NOTES; DO I LIKE THIS TRAFFIC CIRCLE? DO I
4 LIKE WHERE THE BUS STOP IS? CAN IT BE SOMEWHERE ELSE? SOME OF
5 THESE THINGS WOULD MAKE PEOPLE FEEL ENGAGED IN SMALL DECISIONS
6 IS REALLY HELPFUL TO CREATE CONNECTION. I FOUND THAT VERY
7 SUCCESSFUL. MULTIPLE OPEN HOUSES IN A FORMAL SETTING IN
8 OUTREACH PART OF THE PROJECT IS PROBABLY HELPFUL. IN TERMS OF
9 GETTING COMMUNITIES TO COME TO MEETINGS THAT ARE LESS FORMAL.
10 SO ALL THINGS SAID FOOD STIPENDS, CHILD CARE, THAT'S ALL
11 HELPFUL FOR WORKING FAMILIES TO BE ABLE TO ATTEND THESE MORE
12 FORMAL OPEN HOUSES. BUT ALSO BEING PRESENT AT COMMUNITY EVENTS
13 SO CHOOSING THINGS LIKE STREET FAIRS BARBECUES JUST TO HAVE
14 CONVERSATIONS SO THAT YOU'RE REACHING OTHER FOLKS THAT MIGHT
15 BE ACKNOWLEDGE TO THE NEIGHBORHOOD BUT MAINLY LIVE ON ADJACENT
16 NEIGHBORHOODS NEAR THE PROJECT BUT NOT NECESSARILY RIGHT IN
17 THE CENTER OF IT IT'S HELPFUL. ALSO IT'S LESS STRESS LITTLE
18 LOVER LIFT ON THE TRANSIT AGENCY STAFF AND THIRD POINT IS FOR
19 CBO'S ECHO COMPENSATION FOR THE COMMUNITY-BASED ORGANIZATIONS
20 STAFF TIME MANY CBO'S IN A LOT OF THESE COMMUNITIES ARE NOT
21 TRANSPORTATION OR THEY DON'T HAVE DESIGNATED TRANSPORTATION
22 ADVOCATES OR ORGANIZERS SO HAVING TEMPLATES, TRAININGS
23 BEFOREHAND TO WALK THROUGH THE PROJECT BECAUSE THAT ORGANIZERS
24 KNOW THEY KNOW HOW TO ORGANIZE HOW TO TOUCH THEIR COMMUNITIES
25 THEY KNOW HOW TO REACH THEIR LEADERS AND SO WHAT WE NEED TO DO



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1 IS HELP PROVIDE VERNACULAR AND UNDERSTANDING OF THE PROJECT
2 WHY IT'S IMPORTANT GOALS AND ALL THE STUFF TO GET THEM READY
3 TO GO OUT AND SO THE COMMUNITY IS REALLY IMPORTANT BUT
4 OTHERWISE I THINK THIS THE CHANGES ARE GREAT.

5

6 **CHAIR, CARINA VINH LIEU:** THANK YOU MEMBER WONG. TYPICALLY WE
7 HAVE A PAUSE AND SEE IF STAFF HAS COMMENTS OR RESPONSES.

8

9 **SPEAKER:** YEAH I THINK THESE ARE ALL GREAT COMMENTS AND I HAVE
10 BEEN HEARING A LOT OF THE SAME, SORT OF, RECOMMENDATIONS AND
11 STRATEGIES THROUGH MY CONVERSATIONS WITH CBO'S AND I'M HAPPY
12 THAT IT'S BEEN REAFFIRMED AND FEEL I HAVE MORE IDEAS I THINK
13 THE GLOSSARY IDEA IS GREAT WE WERE THINKING OF A ONE-PAGER
14 MENU OF ITEMS SO ALL RECOMMENDATIONS I THINK HAVE BEEN
15 HELPFUL.

16

17 **CHAIR, CARINA VINH LIEU:** GREAT WE'LL CONTINUE DOWN THE QUEUE.
18 MEMBER BALAJI? MEMBER CUSHMAN THEN KALLINS.

19

20 **PADMA BALAJI:** THANKS AGAIN STAFF FOR BEING HERE THIS IS VERY
21 INFORMATIVE AND INTERESTING, I HAD MORE OF A QUESTION KIND OF
22 CLARIFYING QUESTION IS THERE A PLAN OR SOME KIND OF EXPANSION
23 OR INCLUDE YOUTH IN THESE MEETINGS AND I WANTED TO SEE MORE
24 CLARIFICATION, YOU MENTIONED VALLEJO HAD SOME YOUTH EXPANSION
25 WHAT DID THAT ENTAIL? ARE YOU YOUTH ALLOWED TO PARTICIPATE IN



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1 THESE MEETINGS AND KIND OF BE DECISION MAKERS HERE. SO, I
2 WOULD LIKE CLARIFICATION ON THAT IF THERE IS A FUTURE PLAN TO
3 INCLUDE THIS DEMOGRAPHIC?

4

5 **SPEAKER:** I THINK SPEAKING TO VALLEJO YOUTH ADDENDUM THAT WAS
6 SPECIFIC LIKE THREE PRONGED PARTNERSHIP BETWEEN SOLANO
7 TRANSPORTATION AUTHORITY, CONSULTANT, WHICH FOCUSED ON YOUTH
8 ENGAGEMENT AND THEN A SCHOOL IN VALLEJO, SO IT WAS PART OF
9 CURRICULUM TO HAVE STUDENTS COME IN, WHAT THE PROGRAMMING IS,
10 THESE ARE WHAT THE POTENTIAL FUNDING SOURCES COULD BE AND WHAT
11 ARE YOUR PROJECT IDEAS. THEN THOSE IDEAS WERE RANKED BY
12 STUDENTS AND INCORPORATED INTO THE ADDENDUM. AND THERE IS
13 MORE. RECENTLY A VARIETY OF EXAMPLES OF YOUTH BEING ENGAGED IN
14 CBTP'S, SO FOR EXAMPLE, HAYWARD CBTP HAS EDEN YOUTH AS PART OF
15 THEIR STEERING COMMITTEE THEY HAVE BEEN ENGAGING YOUTH THROUGH
16 DIFFERENT COMMUNITY EVENTS GATHERING VOLUNTEERS TO TRY TO
17 UNDERSTAND HOW THEY CAN INCORPORATE YOUTH PARTICIPATION IN
18 SOME OF THE CBTP ENGAGEMENT AND DATA COLLECTION ACTIVITIES AND
19 THEY'RE ALREADY GATHERING DATA FROM THEM AS WELL, IN TERMS OF
20 PLANNING FOR FURTHER YOUTH ENGAGEMENT I THINK THAT'S A GREAT
21 IDEA I THINK IN PRACTICE YOUTH HAVE BEEN A CENTRAL
22 CONSTITUENCY FOR CBTP'S SAFE ROUTES TO SCHOOLS PROJECTS ARE
23 ALWAYS PART OF CBTP RECOMMENDATIONS, TRAFFIC CALMING AROUND
24 PARKS AND SCHOOLS, PUBLIC AREAS, RESIDENTIAL AREAS TO ENGAGE



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1 AND MAKE SURE THAT THOSE POPULATIONS ARE BEING ADDRESSED
2 THROUGH CBTP'S.

3

4 **CHAIR, CARINA VINH LIEU:** THANK YOU FOR THAT RESPONSE AND
5 QUESTION. MEMBER BALDINI?

6

7 **MICHAEL BALDINI:** THANK YOU GOOD MORNING JENNIFER. THANK YOU
8 AND YOUR TEAM NAPA COUNTY IS WHERE I RESIDE THAT'S WHERE I
9 HAVE BEEN LIVING FOR MOST OF MY LIFE WE'RE PRESENTLY RIGHT NOW
10 133,000 PEOPLE SO AGAIN TOURISM, AGRICULTURAL DOMINATE SO
11 ESTABLISHING ANOTHER STEERING COMMITTEE PUTS QUITE A BIT OF
12 PRESSURE ON OUR NVTA STAFF AS WELL AS COMMUNITY MEMBERS RATHER
13 THAN ESTABLISHING A SEPARATE ADDITIONAL STEERING COMMITTEE I
14 WOULD LIKE TO SEE US AND I BELIEVE THE COUNTY WOULD TOO, IS TO
15 TAKE THIS AS A TEMPLATE TO OVERLAY INTO OUR EXISTING
16 COMMUNITY-BASED ORGANIZATIONS AND COMMITTEES AND WORK IT THAT
17 WAY RATHER THAN ESTABLISHING A WHOLE ANOTHER STRUCTURE AND
18 REALLY A MUCH SMALLER ENVIRONMENT THAN MY FELLOW COUNTIES.
19 NEXT UP MARIN COUNTY, THEY HAVE 124,000 MORE PEOPLE; I SEE
20 SOME LATITUDE, BUT SOMEBODY LIKE US, AND I PRESENT AM BOARD
21 CHAIR OF THE COMMUNITY TRANSPORTATION, AND WE HAVE OUTSTANDING
22 REPRESENTATION AS FAR AS DEMOGRAPHICS AS FAR AS DISABLED
23 PERSPECTIVE AS FAR AS EXPERIENCE TOP TO BOTTOM IN THE COUNTY
24 AND AGAIN PERSONALLY I WOULDN'T SEE THE NEED FOR ANOTHER
25 STANDING COMMITTEE. YES, ADAPTATION OF YOUR FINDINGS AND



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1 INCORPORATE THAT WITHIN OUR EXISTING CBO'S RATHER THAN ANOTHER
2 COMMITTEE. THANK YOU.

3

4 **CHAIR, CARINA VINH LIEU:** THANK YOU MEMBER BALDINI. NEXT ON THE
5 QUEUE, MEMBER CUSHMAN.

6

7 **WARREN CUSHMAN:** THAT'S ON. ALL RIGHT. HELLO THIS IS WARREN
8 CUSHMAN HERE, I WANT TO ECHO SOME OF THE COMMENTS PREVIOUSLY
9 MADE. I DO THINK REMUNERATING IS IMPORTANT FOR CBO'S AND
10 ATTENDEES OF EVENTS. A LOT OF THESE FOLKS COME FROM, FOR
11 PEOPLE WITH DISABILITIES, 70% OF US ARE UNEMPLOYED. SO
12 RESOURCES BECOME AN ISSUE. AND I THINK SUPPORTING AND
13 INCENTIVIZING PEOPLE COMING TO EVENTS MAKES SENSE. I ALSO
14 THINK THAT TRAINING MAKES SENSE, AS WELL. I, AGAIN, I THINK A
15 LOT OF THESE ORGANIZATIONS AREN'T NECESSARILY STEEPED IN
16 TRANSPORTATION. THEIR STAFFS MAY NOT BE AWARE OF THE
17 INTRICACIES OF TRANSPORTATION. SO, WHEN THERE ARE EVENTS AND
18 STAFF IS ASKED TO BRING IN THEIR CONSUMERS, THERE MAY NEED TO
19 BE SOME TRAINING ON THE FRONT END. I ALSO THINK THAT CBO'S,
20 GENERALLY, RESOURCES ARE THINGS WE NEED TO THINK ABOUT. WE
21 NEED TO THINK ABOUT DIVERSITY. IN THE DISABILITY COMMUNITY, WE
22 ARE A DIVERSE COMMUNITY. WE FACE A NUMBER OF DIFFERENT KIND OF
23 CHALLENGES. SO, I THINK THINKING THROUGH THE DIVERSITY LENS AS
24 IT RELATES TO PEOPLE WITH DISABILITIES MAKES SENSE. OVERALL, I
25 THINK YOU HAVE DONE A REALLY GOOD JOB OF CAPTURING THE NEED



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1 AND THE SCOPE, AND I THINK THAT WITH THOSE COMMENTS, I WOULD
2 CERTAINLY SUPPORT THE IDEA. THANK YOU.

3

4 **CHAIR, CARINA VINH LIEU:** THANK YOU MEMBER CUSHMAN. MEMBER
5 KALLINS?

6

7 **WENDI KALLINS:** YEAH THIS IS, SORT OF, A COMBINATION QUESTION
8 AND COMMENT THEN I'LL HAVE A COUPLE MORE COMMENTS. WHEN
9 FOCUSING ON OLDER ADULTS AND PEOPLES WITH DISABILITIES, I'M
10 CURIOUS IF YOUR FOCUS IS ON GEOGRAPHIC COMMUNITIES, O'ER ON,
11 YOU KNOW, THE DIFFERENT TYPES OF COMMUNITIES. BECAUSE OFTEN
12 TIME, ESPECIALLY SENIORS WHO WILL BE HOUSE RICH AND CASH POOR
13 MIGHT NOT LIVE IN LOW-INCOME COMMUNITIES. THEY MIGHT LIVE IN
14 COMMUNITIES THAT HAVE A HIGH DEGREE OF HIGH INCOME PEOPLE AND
15 YET THEY HAVE A GREAT NEED. SO, I THINK IT WOULD BE GOOD TO BE
16 ABLE TO SET SOMETHING UP WHERE YOUR FOCUSING ON PEOPLE,
17 GENERALLY SPEAKING, THROUGHOUT A GEOGRAPHIC COMMUNITY, WHO ARE
18 SENIORS. AND I'M WONDERING IF YOU'RE ALREADY DOING THAT? AND
19 THEN I'LL GO ON WITH SOME OTHER COMMENTS.

20

21 **DAVE VAUTIN:** DAVE VAUTIN, PLANNING DIRECTOR HAPPY TO TAKE THAT
22 QUESTION. THE SHORT ANSWER IS YES IF YOU LOOK AT ATTACHMENT BN
23 PACKET WHAT THE STAFF TEAM HAS TRIED TO DO IS LOOK AT BOTH
24 DEMOGRAPHIC GROUPS REGARDLESS OF WHERE THEY LIVE IN THE REGION
25 AS WELL AS LOOKING GEOGRAPHICALLY AT EQUITY PRIORITY



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1 COMMUNITIES AND RESIDENTS THAT LIVE WITHIN THEM. SO IT'S
2 REALLY A YES AND RATHER THAN EITHER/OR.

3

4 **WENDI KALLINS:** GREAT GOOD TO KNOW. AS FAR AS SUGGESTIONS, WE
5 HAVE FOUND THAT WALK AUDITS ARE AN EXCELLENT WAY TO GET
6 FEEDBACK FOR ACTIVE TRANSPORTATION NEEDS. AND, SO, I WOULD
7 ENCOURAGE TO INCLUDE THAT. AND PEOPLE HAVE TALKED ABOUT DOING
8 MAPPING, AND I WOULD EXPAND IT TO, YOU KNOW, THINK IN TERMS OF
9 A DESIGN CHARRETTE, WHICH IS USUALLY DONE FOR STRUCTURE BUT
10 CAN ALSO BE DONE FOR TRANSPORTATION, AND COMBINING THAT WITH
11 WALK AUDITS COULD BE VERY VALUABLE. AND I THINK AS FAR AS
12 TRANSIT IS CONCERNED, YOU MIGHT WANT TO ACTUALLY INTRODUCE THE
13 IDEA, A LOT OF PEOPLE DON'T KNOW HOW TO USE TRANSIT. THEY
14 DON'T KNOW WHAT TRANSIT IS AVAILABLE IN THEIR COMMUNITY. AUTO
15 HARD TO GIVE FEEDBACK ON SOMETHING THAT YOU DON'T KNOW ABOUT.
16 SO, YOU MIGHT WANT TO BEGIN WITH A LITTLE TEACHING ON HOW TO
17 USE TRANSIT, AND WHAT TRANSIT IS AVAILABLE, AND MAYBE PROVIDE
18 THEM WITH BROCHURES ON TRANSIT THAT'S AVAILABLE IN THEIR
19 COMMUNITIES. 15, AS A WAY TO LET THEM KNOW WHAT ALREADY EXISTS
20 SO THAT THEY CAN FORMULATE WHAT THE NEED COULD BE. AND THOSE
21 ARE MY COMMENTS. THANK YOU.

22

23 **CHAIR, CARINA VINH LIEU:** THANK YOU MEMBER KALLINS. GIVING
24 STAFF OPPORTUNITY IF THERE IS ANYTHING YOU WANT TO POND TO?
25 OTHERWISE WE CAN CONTINUE ON WITH THE QUEUE. ALL RIGHT WE'LL



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1 MOVE ON TO THE NEXT LIST OF FOLKS. NUMBER NEMSICK, THEN MEMBER
2 SAUNDERS, MEMBER BENITEZ, THEN I WILL ALSO ADD SOME COMMENTS.
3 MEMBER NEMSICK.

4

5 **KAREN NEMSICK:** THANK YOU I ALSO HAD A QUESTION, SORT OF,
6 DEMOGRAPHICS, ON ONE OF THE SLIDES COMMON CBTP RECOMMENDED
7 SOLUTIONS IT LOOKS LIKE 50% OF THE RECOMMENDATIONS CAME FROM
8 BIKE PEDESTRIAN AND 33 FROM TRANSIT. BUT I'M WONDERING IF
9 WE'RE TAKING INTO ACCOUNT THE FACT THAT IN GENERAL THE BIKE
10 PEDESTRIAN GROUP TENDS TO HAVE A LOT MORE ADVOCACY. THEY TEND
11 TO BE A GROUP THAT HAS MORE OPPORTUNITIES TO ENGAGE IN
12 COMMUNITY AND ADVOCATE TOGETHER AND SPEAK UP. I THINK THAT THE
13 -- I WOULD BE INTERESTED TO KNOW, YOU KNOW, WHAT IS THE
14 OVERALL POPULATION OF PEOPLE WHO RESPONDED WITHIN TRANSIT
15 WHAT'S OVERALL POPULATION. A WILD GUESS IS THAT BIKE GROUP IS
16 GOING TO BE MORE HIGH OPPORTUNITY COMMUNITIES. I'M GOING TO
17 THINK THAT THE TRANSIT GROUP IS GOING TO BE MORE LOWER INCOME
18 WORK FAMILIES TYPE OF GROUPS SO THAT HAVE LESS OF A VOICE AND
19 THAT TRANSIT ADVOCACY IS NOT AS STRONG AS BIKE ADVOCACY SO SAY
20 THAT, NO ADJUSTMENT JUST TAKING THAT INTO SAVINGS ACCOUNT JUST
21 LOOKING AT THIS, THE PIE CHART YOU MIGHT SAY WOW LOTS OF
22 RECOMMENDATIONS. WE HAVE A LOT OF CHANGES TO BIKE AND
23 PEDESTRIAN WORK BUT I DON'T WANT THAT TO BE WEIGHED HEAVIER
24 JUST BECAUSE THEY HAVE A STRONGER ADVOCACY VOICE.

25



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1 **CHAIR, CARINA VINH LIEU:** THANK YOU MEMBER NEMSICK. MEMBER
2 SAUNDERS?

3

4 **JOSHUA SAUNDERS:** THANK YOU. THE REASON I WANTED TO SPEAK UP
5 WAS I WANTED TO THANK YOU FOR THE PRESENTATION AND I ALSO
6 WANTED TO IMPRESSION THAT I HAVE BEEN DOING SOME WORK WITH
7 CONTRA COSTA TRANSIT AUTHORITY BASICALLY WITH REGARDS TO
8 REACHING OUT TO DISABILITY COMMUNITIES AND OLDER ADULT
9 COMMUNITIES, AND TRYING TO FIND OUT WHAT THEIR NEEDS ARE IN
10 TERMS OF TRANSIT. AND IT'S BEEN AN INTERESTING EXPERIENCE, AND
11 ONE OF THE THINGS I'M GLAD TO HEAR ABOUT THIS PRESENTATION IS
12 THIS WE'RE ACTUALLY DOING THAT IN OTHER COUNTIES BESIDES
13 CONTRA COSTA. BECAUSE I HAD REACHED OUT TO OTHER PEOPLE AND
14 ASKED WHETHER PEOPLE IN OTHER TRANSIT STORIES WERE DOING
15 SIMILAR THINGS, AND THEY WERE KIND OF SAY, WE HAVE NO IDEA. SO
16 I'M GLAD TO HEAR THAT THIS IS ACTUALLY PROCEEDING FORWARD IN
17 OTHER COUNTIES AND OTHER AREAS AS WELL. THANK YOU.

18

19 **CHAIR, CARINA VINH LIEU:** THANK YOU MEMBER SAUNDERS. MEMBER
20 BENITEZ?

21

22 **V. CHAIR, DIANA BENITEZ:** THANK YOU FOR THE PRESENTATION. I
23 JUST WANTED TO NOTE A FEW THINGS. I REALLY APPRECIATE
24 STRENGTHENING THE ROLE OF CBO'S. I DIDN'T SEE MENTION OF THIS
25 PARTICULAR LANGUAGE, SO JUST WANT TO NOTE, BUT LIKE



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1 CODEVELOPING ENGAGEMENT MATERIALS WITH CBO'S, AND THEN HAVING
2 CBO'S PARTICIPATE IN THE DATA ANALYSIS AS WELL. BECAUSE I KNOW
3 SOMETIMES THERE CAN BE A HABIT OF PASSING ON ALREADY
4 PREDEVELOPMENT CONTENT TO CBO'S SO THEY CAN DO THE
5 FACILITATING AND THE ENGAGEMENT, BUT THESE CBO'S, IF YOU
6 SUPPORT AND TRAIN THEM UP SO THEY HAVE THE CAPACITY, THEN THEY
7 CAN ALSO CODEVELOP THINGS WITH YOU AND ANALYZE AND CATCH
8 THINGS THAT YOU MAY NOT CATCH. THE OTHER THING IS
9 STRENGTHENING NEEDS ASSESSMENTS. I KNOW THAT IT'S IMPORTANT TO
10 REALLY FOCUS ON THE DATA THAT WE GET FROM THE CENSUS, AND DATA
11 WE GET FROM THE SURVEYS, BUT ALSO QUALITATIVE DATA IS JUST AS
12 IMPORTANT, AND REALLY LISTENING TO THAT COMMUNITY GENERATED
13 EXPERIENCE DATA AND THEN TO YOUR QUESTION ON CAPACITY BUILDING
14 I WOULD RECOMMEND OPPORTUNITIES FOR MINI TRAININGS OR MINI
15 ACADEMIES WHERE WE JUST COMPLETED A TRAINING WITH MARIN
16 TRANSIT UP TO 15 COMMUNITY MEMBERS AS TRANSIT AMBASSADORS AND
17 THEY STARTED FROM SCRATCH A LOT OF OR SOME OF THEM HAD
18 EXPERIENCE TAKING PUBLIC TRANSPORTATION BUT NOT ALL DID, SO
19 MANY HAD SHARED THERE WERE WALK AUDITS THAT WERE DONE FOLKS
20 REALLY UNDERSTANDING AND ARE NOW TRAINED UP AND UNDERSTAND
21 SOME OF THESE TECHNICAL TERMS AND WE'RE ALSO ABLE TO GIVE A
22 LOT OF IMPORTANT FEEDBACK TO THE TRANSIT AGENCY. THANK YOU.
23
24 **CHAIR, CARINA VINH LIEU:** THANK YOU MEMBER BENITEZ. I'LL ADD
25 SOME OF MY COMMENTS. I WANT TO ECHO SOME OF THE THINGS THAT



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1 HAVE BEEN SAID HERE, JUST LISTENING TO THE PRESENTATION FROM
2 STAFF TODAY, LIKE I HAD A THOUGHT EARLY ON, I WOULD LOVE AN
3 OVERVIEW OF THE ACRONYMS, LIKE RIGHT AT THE BEGINNING. EVEN
4 THOUGH I HAVE BEEN PART OF THIS COUNCIL FOR A WHILE IT'S LIKE
5 THE ACRONYMS ARE STILL KIND OF ANOTHER LANGUAGE TO DIGEST AND
6 SO I THINK THAT WOULD BE VERY WELCOMED. AND I THINK JUST A
7 GENERAL PIECE OF FEEDBACK IS IT WOULD BE HELPFUL IF THE
8 TALKING POINTS THAT THE PERSON MAKING THE PRESENTATION STATES
9 MATCH THE SLIDES. BECAUSE WHEN THE NUMBERS DON'T MATCH
10 EXACTLY, IT'S CONFUSING WHEN I'M LOOKING AT THE SLIDES I'M
11 LIKE WHERE IS THE NUMBER THEY'RE SAYING, AND IT'S LIKE IF IT'S
12 NEW INFORMATION TO TAKE IN ALL AT ONCE AND I'M LISTENING TO
13 THE PERSON AND IT DOESN'T MATCH WHAT'S ON THE SLIDE MY BRAIN
14 DOES A LITTLE COGNITIVE DISSONANCE AND TRYING TO MAKE IT MATCH
15 SO IT'S DISTRACTING. I THINK TO THAT END WE DID A SIMULATION
16 AT MY CITY WHERE WE HAD STAFF COME INTO A MEETING WHERE THE
17 WHOLE MEETING WAS IN A DIFFERENT LANGUAGE AND PEOPLE WERE
18 COMING IN LIKE ENGLISH SPEAKERS WERE COMING IN THE MEETING WAS
19 BEING LED IN A DIFFERENT LANGUAGE AND WHAT WE OBSERVED IS THAT
20 IT'S REALLY HARD TO FOLLOW A PRESENTATION IN A DIFFERENT
21 LANGUAGE LIKE SAY IT'S ENGLISH BUT I'M A SPANISH SPEAKER AND
22 EVEN THOUGH THERE IS SOMEBODY WHO CAN TRANSLATE FOR ME STILL
23 LOOKING VISUALLY AT THE SLIDE DECK THAT'S IN ENGLISH SO IT'S
24 HARD TO ENGAGE WITH THE MATERIAL SO I RECOMMEND TRANSLATING
25 THE DECKS INTO THE LANGUAGES THAT YOU WILL BE OUTREACHING TO



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1 COMMUNITIES IN AND MAKING SURE THAT YOU HAVE SIMULTANEOUS
2 TRANSLATION TO MATCH WITH IT AND SOMETHING SOMEBODY SAID THAT
3 I ALSO REALLY APPRECIATE WAS JUST THAT TRANSIT ADVOCACY MAYBE
4 LIKE NOT AS PRONOUNCED AS BIKE ADVOCACY I THINK COULD BE
5 OPPORTUNITY TO DO MORE OUTREACH ON TRANSIT. YOU KNOW, LIKE
6 WHERE YOU CAN ADVERTISE YOUR OPPORTUNITIES TO PROVIDE PUBLIC
7 COMMENT OR PARTICIPATE ON TRANSIT LINES AND DO IT IN MULTIPLE
8 LANGUAGES. AND THE LAST COMMENT I HAVE IS MOBILE
9 COMPATIBILITY, SO ONE THING WE HAVE LEARNED IN MY CITY IS THAT
10 A MAJORITY OF OUR RESIDENT WHO IS LIVE IN THE RED LINE
11 COMMUNITIES ACTUALLY ACCESS THE WEB THROUGH MOBILE PHONES, AND
12 MOST PEOPLE WHO ARE LOCATION AND BLACK AND LATINO ACTUALLY USE
13 THEIR PHONES TO ACCESS INFORMATION ON THE WEB. SO IT'S REALLY
14 IMPORTANT TO MAKE YOUR PAGES AND ANY SERVICES THAT YOU'RE
15 OFFERING MOBILE COMPATIBLE AND TO TEST FOR THAT IN ORDER TO
16 INCREASE ACCESSIBLE THE. AND I THINK THAT DOVETAILS WITH
17 OUTREACH ON TRANSIT LINES JUST MAKING SURE THAT WHATEVER
18 YOU'RE DOING ON TRANSIT TO DO OUTREACH, THAT THOSE PAINLESS
19 ARE MOBILE COMPATIBLE.

20

21 **VICTORINA AREVELO:** IS IT TOOK IF I ADD?

22

23 **CHAIR, CARINA VINH LIEU:** YES MORE ARVELO?

24



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1 **VICTORINA AREVELO:** THANK YOU A LOT OF GREAT SUGGESTIONS. I
2 DEFINITELY WANTED TO EMPHASIZE THAT THE GUIDELINE LANGUAGE
3 SHOULD SUPPORT THE ELIGIBLE EXPENSES THAT EVERYONE HAD BEEN
4 MENTIONING TO REMOVE VARIOUS PARTICIPATION SO LIKE SOMETIMES
5 WE DO HAVE DIRECT BUDGET BUT DIRECT COST BUDGET FOR GIFT CARDS
6 OR LIKE WHATEVER BUT IT'S VERY LIMITING SO MAKING SURE THAT
7 FULL MEALS NOT JUST SNACKS AND ACTUAL CHILD CARE NOT JUST, YOU
8 KNOW, LIKE ALL THESE THINGS ARE ABLE TO BE SUPPORTED BY THE
9 GUIDELINES. ONE OTHER SUGGESTION TO MAYBE MAKE SURE THAT WE'RE
10 REACHING THE PEOPLE THAT ARE USING THESE SERVICES AS WELL AS
11 FIELD OUTREACH SO IF WE'RE TALKING ABOUT A SPECIFIC BUS STOP
12 CAN SOMEONE GO TO THE BUS STOP? OR IF IT'S A STREET CROSS
13 THAT'S CONSIDERED UNSAFE CAN SOMEONE GO THERE AND TALK TO
14 PEOPLE AS THEY'RE GETTING READY TO USE THAT SERVICE OR CROSS
15 THAT ROAD OR WHATEVER IT IS? AND THE OTHER SUGGESTION TAGGING
16 ALONG TO VICE CHAIR BENITEZ WITH THE COCREATION STUFF I FEEL
17 THERE ARE DIFFERENT SIZE CBO'S THAT HAVE DIFFERENT EXPERTISE
18 AND DIFFERENT CAPACITY SO HAVING KIND OF DIFFERENT TYPES OF
19 CONTRACTS OR TIERED APPROACH WHERE YOU MAYBE HAVE A LARGER CBO
20 WHO HAS MORE EXPERIENCE AND MORE CAPACITY THEY'RE ABLE TO GET
21 YOU 2,000 SURVEYS AND COCREATE THE MATERIALS WITH YOU AND PLAN
22 THE WORKSHOP AND ANALYZE THE DATA AND GIVE LOCAL NEEDS
23 ASSESSMENT BUT THEN ALSO MAYBE HAVE SMALLER CBO THAT MAYBE
24 ONLY GETS 200 SURVEYS MAYBE NOT ABLE TO PARTICIPATE IN THE
25 COCREATION PROCESS BUT THEY'RE ABLE TO BE THAT TRUSTED



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1 MESSENGER THAT'S GOING TO GET A COMPLETELY DIFFERENT
2 DEMOGRAPHIC OF PEOPLE IN THE ROOM AND THAT'S STILL VERY
3 VALUABLE INFORMATION SO KIND OF MAKING SURE THAT WHEN WE'RE
4 DOING THE CBO RECRUITING THAT WE'RE EVENING OUT WE WANT TO
5 GIVE OPPORTUNITY TO DIFFERENT KINDS OF CBO'S THAT OF DIFFERENT
6 CAPACITIES DIFFERENT BACKGROUNDS DIFFERENT EXPERTISE THAT CAN
7 CONTRIBUTE IN DIFFERENT WAYS BECAUSE OF THE CONTRACTS ARE
8 LIMITING THEN THERE IS A LOT CBO'S THERE'S STILL NOT GOING TO
9 BE ABLE TO MEET THOSE DELIVERABLES. THANK YOU FOR YOUR
10 PRESENTATION IT WAS GREAT AND THANK YOU EVERYONE FOR YOUR
11 THOUGHTFUL COMMENTS.

12

13 **CHAIR, CARINA VINH LIEU:** THANK YOU MEMBER ARVELO. TO THE CLERK
14 ARE THERE PUBLIC COMMENTS SUBMITTED FOR THIS ITEM AND ARE
15 THERE MEMBERS OF THE PUBLIC WHO WISH TO GIVE PUBLIC COMMENT.

16

17 **CLERK OF THE BOARD:** WE RECEIVED NO WRITTEN PUBLIC COMMENTS FOR
18 THIS ITEM THERE ARE NO SPEAKERS AT THE PODIUM AND NO RAISED
19 HANDS IN THE ZOOM SPACE.

20

21 **CHAIR, CARINA VINH LIEU:** THANK YOU CLERK WE CAN MOVE ON TO
22 AGENDA 5B WHICH IS THE EQUITY PRIORITY COMMUNITIES REFRESH
23 PHASE ONE EVALUATION INTERNAL LISTENING SESSION FINDINGS. THIS
24 IS AN INFORMATION ITEM NATASHA OPFELL WOULD YOU PLEASE GIVER
25 THE REPORT?



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1

2 **NATASHA OPFELL:** GOOD MORNING IT'S STILL MORNING GOOD MORNING

3 CHAIR LIEU AND COUNCIL MEMBERS I WANT TO LANGUAGE MY PRINTOUTS

4 I'M OLD SCHOOL THAT WAY HAPPY TO PRESENT TO YOU TODAY ABOUT

5 THE EPC REFRESH PHASE ONE EVALUATION IN RESPONSE TO YOUR

6 REQUEST LAST TIME I PRESENTED IN MAY TO REPORT BACK THE

7 INTERNAL FINDINGS AND ALSO HAVE A SLIDE SHOW THAT MIGHT BE

8 COMING SOON. PERFECT. NEXT SLIDE. THE INTRO WILL GET SHORTER

9 AND SHORTER EACH TIME BUT JUST REMIND FOLKS IN CASE THERE IS

10 ANYONE WHO MAY NOT KNOW WHAT EXACTLY EQUITY PRIORITY

11 COMMUNITIES ARE, EPC'S ARE PLACE-BASED DESIGNATIONS SPECIFIC

12 LIKELY CENSUS TRACTS THAT WERE DEVELOPED BY MTC TO IDENTIFY

13 SOCIALLY ECONOMICALLY DISADVANTAGED POPULATIONS EPC'S HAVE

14 CONCENTRATIONS OF BOTH PEOPLE OF COLOR AND LOW-INCOME

15 RESIDENTS OR LOW-INCOME RESIDENTS PLUS THREE OR MORE OF THE

16 FOLLOWING VARIABLES THOSE ARE LIMITED ENGLISH PROFICIENCY ZERO

17 VEHICLE HOUSEHOLD SENIORS 75 YEARS AND OVER PEOPLE WITH

18 DISABILITIES AND SINGLE PARENT FAMILIES AND SEVERELY RENT

19 BURDENED FAMILIES ON THE RIGHT WE HAVE AN IMAGE OF THE LATEST

20 GREATEST BATCH OF EQUITY PRIORITY COMMUNITIES THAT WERE

21 ADOPTED AS PART OF PLANNED BAY AREA 2050+. NEXT SLIDE. HOW

22 EXACTLY HAVE EPC'S SUPPORTED EQUITY ANALYSIS OVER THE PAST 25

23 YEARS. THEY HAVE BEEN AROUND A WHILE HELP US IDENTIFY

24 CONCENTRATED EPC'S MAKE UP ROUGH LIKELY 20% OF THE REGION'S

25 POPULATION BUT HOLD A FAR LARGER SHARE OF PEOPLE OF COLOR SO



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1 82% IN EPC'S VERSUS 63% REGIONALLY AND HIGHER SHARE OF LOW-
2 INCOME RESIDENTS 36% EPC'S VERSUS 18% REGIONALLY THAT
3 KNOWLEDGE HELPS US ALIGN INVESTMENT ACROSS THE REGION ONE
4 SHARED REGIONAL STANDARD CONCENTRATE OUR ATTENTION AND
5 RESOURCES ON DISADVANTAGED COMMUNITIES ACROSS ALL NINE
6 COUNTIES FRAMEWORK ALSO CONSISTENT WITH DEFENSIBLE SO THIS IS
7 STABLE FRAMEWORK WE HAVE VETTED IT REJECT NAMELY REFINED
8 ACROSS MANY PLANNED BAY AREA CYCLE SAYS WITH COMMUNITY
9 PARTNERS WITH GOVERNING BODIES SUCH AS YOURSELF SUPERVISOR
10 PARTNERS THAT CAN DRAW ON THAT KNOWLEDGE AND TRUSTED
11 ACKNOWLEDGE BASE AS A REGIONAL RESOURCE. NEXT SLIDE. WHY
12 REFRESH WHY NOW? FRAMEWORK WAS LAST UPDATED A DECADE AGO IN
13 2016 A LOT HAS CHANGED SINCE 2016 AND THIS PROJECT
14 SPECIFICALLY ASKED NOT JUST WHAT NEEDS UPDATING BUT WHAT WOULD
15 IT TAKE FOR THIS TOOL TO STAND UP FOR THE NEXT DECADE HOW
16 EXACTLY DID WE GET HERE? THE EPC'S REFRESH DELIVERS ON
17 SPECIFIC IMPLEMENTATION PLAN COMMITMENT AS PART OF PLANNED BAY
18 AREA 2050 AND IT'S BEEN REENFORCED BY THE AGENCY'S EQUITY
19 PLATFORM WHICH WAS ADOPTED IN 2023 THAT DEFINITION EXISTS FOR
20 EQUITY IN THE AGENCY WHICH IS INCLUSION INTO PLANNED BAY AREA
21 WHERE EVERYONE CAN PARTICIPATE PROSPER AND REACH THEIR FULL
22 POTENTIAL THAT'S SOMETHING WE NEED TO INTEGRATE INTO THIS
23 FRAMEWORK ONE KEY PIECE WE'RE AS AN AGENCY UPDATED MISSION
24 VISION AND VALUES ALSO CENTER EQUITY THAT NEED TO BE ACCOUNTED
25 FOR AS PART OF THIS PLANNING PROCESS WITH ALL SAID THIS IS



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1 PHASE TWO EFFORT RIGHT NOW WE'RE IN PHASE ONE THIS'S GOING TO
2 GO WITH THROUGH MID-2027 THIS EVALUATION PHASE JUST FIGURING
3 OUT WHAT EXACTLY WE'RE WORKING WITH THIS W THIS TOOL HELPING
4 WHAT'S WORKING, NOT WORKING AND IT'S ANCHORED IN DEEP
5 ENGAGEMENT PROCESS WE HAVE IDENTIFIED A LIST OF 100 DIFFERENT
6 STAKEHOLDERS HELPED BY BODIES SUCH AS YOURSELVES WE'RE EXCITED
7 TO DO THAT AND ALL FINDINGS THAT THROW NEEDS THROUGH NEEDS
8 ASSESSMENT WILL FEED INTO PHASE TWO WHICH WILL BE A MULTI-YEAR
9 EFFORT ACTUALLY TO BUILD THE TOOL AND FRAMEWORK THAT WILL
10 DEFINE WHAT THE NEW EPC METHODOLOGY COULD BE UPDATED MAP MAYBE
11 NEW TOOL IT'S PRETTY EXCITING WE'RE OPEN TO A LOT. COVERING
12 THREE MAIN AREAS ONE HOW IS FRAMEWORK USED TODAY TWO WHO AND
13 WHAT MIGHT THE FRAMEWORK BE MISSING AND THREE HOW COULD EPC
14 FRAMEWORK EVOLVE? NEXT SLIDE. I'M ABOUT TO GO INTO KEY THEMES
15 WE FOUND ACROSS ALL SESSIONS I WANT TO REITERATE THESE WILL BE
16 HIGHLIGHTED NOT FULL ACCOUNT OF EVERYTHING WE HEARD AND THEY
17 REFLECT INTERNAL STAFF FINDINGS WE HAVE A LOT OF OUTREACH
18 ENGAGEMENT YET TO DO THESE ARE JUST THE FIRST BIT AND WILL
19 HELP ROLL US INTO BETTER DESIGNING AND CLARIFYING GOING DEEPER
20 WITH THE NEXT SET OF ENGAGEMENT WHICH WE THINK WILL BE MUCH
21 MORE CONSEQUENTIAL AND THOUGH ROW WITH THE AMOUNT OF PEOPLE
22 WE'RE TALKING TO. FIRST KEY THING WE HEARD ABOUT WAS THIS WAS
23 A METHODOLOGY BUILT FOR AN EARLIER MOMENT. THE FRAMEWORK HAS
24 BEEN UNCHANGED SINCE 2016 AND THE WAY WE HAVE BEEN DOING
25 EQUITY ANALYSIS AS PART OF PLANNED BAY AREA HAS NOT REALLY



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1 CHANGED SINCE PLANNED BAY AREA 2040. SO THE METHODOLOGY'S DATA
2 AND THE WAY IT'S BEEN DESIGNED CAN BE STRENGTHENED FOR THE
3 DECADE AHEAD. FOLKS SHARED DURING THE SESSIONS THAT THERE IS A
4 LOT OF CONSTRAINT AROUND THE BINARY DESIGNATION. RIGHT NOW,
5 YOU EITHER ARE AN EPC, OR YOU AREN'T. THAT CREATES A CLIFF
6 EDGE EFFECT SO WE HAD A LOT OF FOLKS DURING THE MINOR UPDATE
7 AS PART OF PLANNED BAY AREA 2050+ SAY WERE WE ALMOST AN EPC?
8 HOW CAN I KNOW THAT? SO THERE IS A LOT OF TALK AROUND CREATING
9 A MORE DYNAMIC REPRESENTATION OF EPC'S TO TELL A MORE NUANCED
10 STORY THERE. ALSO WE HEARD A LOT OF COMMENTS AROUND THE EPC'S
11 BEING RETROSPECTIVE BY DESIGN THEY TELL ABOUT THE PAST THEY
12 DON'T REALLY GAUGE INTO THE FUTURE. SO BY THE TIME THEY COME
13 OUT AS PART OF THE PLAN, THEY ARE SEEMINGLY A LITTLE OUTDATED.
14 THE LAST PLAN INCLUDED EPC DATA UP TO 2022, THAT PLAN CAME OUT
15 IN 2025. SO HOW CAN WE BE RESPONSIVE ABOUT THE NATURE OF THE
16 DATA WE'RE INCLUDE SUPPORTING HOW IT CAN BE USED TO HELP US
17 PLAN FORWARD NOT JUST ANALYZE WHAT HAS HAPPENED IN THE PAST.
18 AND SPEAKING TO DATA THAT BRINGS ME TO A LOT OF DISCUSSION
19 AROUND THE STABILITY OF THE DATA ITSELF AND THE THRESHOLDS WE
20 SET TO DETERMINE STATISTICAL SIGNIFICANCE. RIGHT NOW WE MAINLY
21 USE AMERICAN COMMUNITY SURVEY DATA. THERE IS A LOT OF DIALOGUE
22 IN THIS SPACE. I WANT A BIG ASTERISK, THE CENSUS IS THE GOLD
23 STANDARD OF DATA COLLECTION. WE WILL NOT BE ABLE TO DO A
24 SURVEY BETTER. THAT BEING SAID THERE IS A LOT OF QUESTIONS
25 INTO THE COMMUNITIES THAT WE'RE TRYING TO REACH ARE THE



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1 HARDEST TO REACH, ESPECIALLY COMMUNITIES SUCH AS OUR
2 UNDOCUMENTED RESIDENTS. ARE THEY BEING REPRESENTED CORRECTLY?
3 IS THERE ANY WAY WE CAN SUPPLEMENT THE DATA WITH MORE BESPOKE
4 DATA SOURCES THAT CAN GET INTO THE NICHE OR QUALITATIVE DATA
5 COLLECTION METHODS THAT CAN HELP US ROUND OUT STORIES THAT
6 WE'RE GETTING FROM THESE TRADITIONAL DATA SETS SO THERE WAS A
7 LOT OF INTERESTING COORDINATION ABOUT HOW WE CAN MAKE IT MORE
8 INCLUSIVE DATA PARADIGMS TO SUPPORT THIS TOOL. NEXT SLIDE. THE
9 SECOND THEME WAS THIS TOOL IS WIDELY ADOPTED, ADAPTED, SO THE
10 EPC'S WERE BUILT FOR ONE SPECIFIC PURPOSE A LONG TIME AGO THAT
11 WAS THE REGIONAL TRANSPORTATION PLAN OR BAY PLAN AREA NOW THEY
12 HAVE BEEN USED ACROSS AGENCY SPECIALLY AND ACROSS THE REGION
13 EXTERNALLY SO FRAMEWORK NOW SUPPORTS GRANT SCORING OUTREACH
14 DESIGN WHERE WE CITE PROJECTS HOW WE ASSESS OUR PROGRAMS SO WE
15 LEARNED ABOUT SO MANY DIFFERENT APPLICATIONS OUTSIDE ITS
16 ORIGINAL USE CASE AND THIS CALLED INTO QUESTION HOW WE'RE
17 MONITORING THE VARIATION AND APPLICATION ACROSS ALL PROGRAMS
18 AND ARE WE GIVING FOLKS A HAMMER WHEN THEY NEED A WRENCH OR IS
19 IT ALWAYS THE RIGHT TOOL. A LOT OF FOLKS INTERNALLY SHARE THAT
20 THEY WOULD LIKE BEST PRACTICE GUIDANCE OR TO MAKE SURE THAT
21 EPC'S ARE WORKING FOR A TRANSPORTATION PLAN OR HOUSING PLAN
22 JUST A LITTLE MORE INFORMATION HOW TO BEST USE IT FOR EACH
23 DIFFERENT CASE. SO SOMETHING WE'RE GOING TO LOOK INTO FURTHER
24 IS MAKING SURE ANYTHING WE PROPOSE CAN MEET ALL VARIOUS USE
25 CASES THAT WE HAVE BEEN FIGURING OUT EXIST. NEXT SLIDE. THIRD



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1 THEME, AND I ONLY HAVE FOUR THEMES. I SHOULD HAVE SAID THAT AT
2 THE BEGINNING BUT LIMITS OF PLACE-BASED DESIGNATION SO THERE
3 WAS ALREADY SOME TALK ABOUT THIS DURING THE LAST ITEM BUT
4 BECAUSE THE FRAMEWORK IDENTIFIES GEOGRAPHICALLY CONCENTRATED
5 NEED ONE OPEN QUESTION FOR THE EPC REFRESH IS HOW WE ACCOUNT
6 FOR DISADVANTAGED AND THAT IS DISPERSED DISPLACED OR HIDDEN
7 SURROUNDING AFFLUENCE THERE IS A LOT OF DISCUSSION AROUND
8 POPULATIONS OUTSIDE OF THOSE CURRENT FACTORS, FOLKS WANTED TO
9 KNOW MORE ABOUT HOW WE CAN INCLUDE YOUTH UNHOUSED INDIVIDUALS
10 UNDOCUMENTED INDIVIDUALS DAY LABORERS THERE WAS AMAZING
11 FRUITFUL DISCUSSION AROUND ALL PEOPLE THAT ARE MISSING IN OUR
12 FRAMEWORK AS WELL AS WHEN WE LOOK AT PLACE WHICH IS THE MAP
13 THAT EPC, ARE WE MISSING THE PEOPLE AND HOW CAN WE BE BETTER
14 SEPARATE THOSE TWO THINGS WITHIN ONE TOOL THERE ALSO IS A LOT
15 OF CONVERSATION DISPLACEMENT PROBLEMS THE REGION IS FACING HOW
16 THIS TOOL CAN TALK ABOUT OVERCROWDING ISSUES THAT ARE
17 HAPPENING DUE TO A LOT OF HOUSING INSECURITY AND HOW THIS TOOL
18 CAN BETTER ADDRESS RURAL AREAS BECAUSE AS A REGIONAL TOOL IT
19 NEEDS TO HELP A LOT OF DIFFERENT TYPES AND PARTS OF THE
20 PERJURY NOT JUST OUR CITIES BUT OUR RURAL AREAS AS WELL SO
21 SUPER INTERESTING DISCUSSION THERE THE FOURTH LAST THEME IS
22 THE BEYOND THE MAP THIS WAS EXCITING AND MAKES MY JOB AS
23 PROJECT MANAGER, I'M JUST STOKED FOR THIS PROJECT, STAFF
24 REALLY ENVISIONED THAT THE EPC REFRESH IS OPPORTUNITY TO
25 CREATE MORE DYNAMIC ACCOUNTABLE EQUITY TOOLS EVERYONE WE SPOKE



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1 TO WANTS TO GO BIGGER GET MORE DATA, KNOW MORE ABOUT THE
2 COMMUNITIES WE SERVE SO WE CAN HELP, FOLKS WANT MORE
3 RESPONSIVE AND MULTI-DIMENSIONAL TOOL. THEY WANT A TOOL THAT
4 COULD BE TOGGLED ON AND OFF DATA TO SAY, HEY, I HAVE A
5 TRANSPORTATION PROGRAM THAT'S SUPPOSED TO HELP RURAL SENIORS.
6 I WANT TO MAKE SURE I CAN CLICK ALL THOSE DATA SETS TO THINK
7 OF DATA SET MAP THAT WORKS FOR ME. OR, OH, I'M WORKING ON A
8 HOUSING PORTAL AND NEED SEPARATE THINGS, AND SO THEY WANT IT
9 TO BE REALLY FLEXIBLE TO MEET THE DIFFERENT PLANNING THINGS WE
10 DO HERE AT MTC ABAG. SO THAT WAS REALLY EXCITING. AND THEY
11 WANT IT POSITIONED WITHIN A BROADER TOOLKIT WE KNOW THIS TOOL
12 WON'T BE ABLE TO DO EVERYTHING THAT EQUITY ENTAILS IN THIS
13 AGENCY. SO HOW CAN WE MAKE SURE THAT THE EPC'S SUPPORT THE
14 EQUITY WORK THE AGENCY IS DOING, AND DON'T REINVENT THE
15 COMPLETELY THERE, OR CONTRADICT ANYTHING. SO WE WANT TO MAKE
16 SURE THAT THIS FITS WITHIN THE SUITE OF THINGS THAT MTC ABAG
17 IS WORKING ON KIND OF IN CONCERT TOGETHER. NEXT SLIDE PLEASE.
18 IT WASN'T ALL EVERYONE AGREEING ON EVERYTHING OF THE SO, WE
19 DID HAVE SOME UNRESOLVED QUESTIONS THAT CAME OUT IN THE
20 INTERNAL LISTENING SESSIONS. THERE WERE THREE MAIN AREAS WHERE
21 FOLKS GENERALLY DIVERGED IN THIS OPINIONS ABOUT HOW TO TACKLE
22 THESE ISSUES. AND EACH OF THESE ISSUES WILL REQUIRE FURTHER
23 ENGAGEMENT BEFORE WE COME UP WITH ANY ANSWERS. SO THESE
24 FINDINGS WILL INFORM OUR NEXT ROUND OF ENGAGE LIKE WHAT KIND
25 OF SUPPLEMENTAL QUESTIONS WE CAN START ASKING PARTNERS THERE.



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1 SO THERE WAS A LOT OF DIALOGUE AROUND REGIONAL THRESHOLDS
2 VERSUS LOCAL REALITIES WHEN WE SET UP REGIONAL TOOLS BASED
3 AROUND REGIONAL AVERAGES RIGHT NOW IT MEANS WE'RE MISSING
4 NUANCED LOCAL REALITIES. YOU KNOW THERE IS A LOT DISCUSSION
5 AROUND THIS TOOL NOT TELLING THE WHOLE STORY FOR PLACES LIKE
6 MARIN, NATURA, OR THAT HAVE MORE RURAL HARD TO REACH
7 POPULATIONS. THERE IS A LOT OF DISCUSSION AROUND IF WE FOCUS
8 ON RURAL ARE WE MISSING NUANCED DIKE THINGS THAT ARE HAPPENING
9 IN REALLY POPULATED CENSUS TRACTS IN SAN JOSE. SO ONE-SIZE-
10 FITS-ALL IS TRICKY. [LAUGHTER] HOW CAN WE MAKE SURE THIS WE'RE
11 PICKING UP ON ALL LOCAL NUANCES, IS THAT POSSIBLE, HOW DO WE
12 DO THAT SO WE'RE GOING TO KEEP TRYING TO FIGURE THIS OUT.
13 THERE IS ALSO A TENSION BETWEEN COMPREHENSIVENESS. AGAIN,
14 WANTING TO KNOW IT ALL AND LEGIBILITY. THE SIMPLER A TOOL IS
15 TO USE, THE MORE PEOPLE WILL USE IT. SO, HOW TO STRIKE THAT
16 BALANCE BETWEEN THOSE TWO THINGS. FINALLY MEASUREMENT VERSUS
17 ACTION ORIENTED INTENT THAT'S A LITTLE VAGUE BUT RIGHT NOW THE
18 EPC'S TELL US GEOGRAPHICALLY HEREOF THERE ARE AREAS OF
19 CONCENTRATED DISADVANTAGED BUT THEY DON'T NECESSARILY TELL US
20 MORE ABOUT THE NEEDS OF THIS COMMUNITY SO FOLKS WANT A CHEER
21 MEASUREMENT TOOL BUT ALSO A TOOL THAT COULD HELP US DIG DEEPER
22 INTO ASSESSING THE NEED AND HOW TO TRULY ADVANCE THE EQUITABLE
23 OUTCOMES IN THIS NEIGHBORHOOD IS THERE A WAY WE COULD REPORT-
24 OUT HOW WELL OR NOT WELL WE HAVE BEEN DOING AND INVESTING IN
25 THESE COMMUNITIES WHAT ARE THE AMOUNTS OF PROJECTS THAT HAVE



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1 BEEN IMPLEMENTED OVER A PREVIOUS AMOUNT OF TIME HAVE THOSE
2 MOVED THE NEEDLE IS THERE IS A LOT OF DISCUSSION AROUND THAT
3 WITHIN THIS TOOL AND NO ANSWERS YET. WE'RE GOING TO ASK MORE
4 QUESTIONS. NEXT SLIDE. IT OCCUR OVERWHELMING TO GET ALL
5 SUGGESTIONS AND NOT KNOW WHAT'S POSSIBLE SO WE HAVE BEEN DOING
6 AN INTERNAL EVALUATION AROUND WHAT TOOLS EXIST OUT THERE AND A
7 LOT HAS CHANGED IN THE EQUITY AND PRIORITIZE TOOL SPACE SINCE
8 2016 WHEN THESE WERE INVENTED SO WE HAVE BEEN LOOKING AT
9 EXAMPLES OF EQUITY TOOLS FROM PEER AGENCIES ACROSS THE COUNTRY
10 ACROSS THE WORLD JUST TO KNOW EXACTLY WHAT'S POSSIBLE AND THAT
11 I'S EXCITING THAT A LOT OF THINGS THAT FOLKS HAVE SUGGESTED
12 ARE BEING DONE IN SOME CAPACITY MAYBE WE CAN COLLAGE SOME OF
13 THESE IDEAS TOGETHER TO GET US CLOSER TO WHAT PEOPLE ARE
14 ENVISIONS SO PLACES LIKE REGIONAL TRANSPORTATION COMMISSION IN
15 LAS VEGAS HAVE SOMETHING CALLED COMMUNITY HEALTH SCORE THAT IS
16 A TOOL THAT USES CONTINUOUS SCORES FROM ZERO TO 100 SHOWN IN A
17 COLOR GRADIENT THAT'S THE TOP IMAGE ON THE RIGHT SHOWING A
18 HEAT MAP, WE HAVE THINGS LIKE EQUITABLE DEVELOPMENT INDEX FROM
19 PORTLAND METRO THAT ANALYZES MOVEMENT IT MEASURES DISPLACEMENT
20 OVER TIME YOU CAN TWEAK TIMELINES. I WANT TO SEE THE LAST 5,
21 10 YEARS OF DATA, IT'S REALLY INTERESTING THAT WILL INFORM OUR
22 WORK THEN THERE IS ECONOMICALLY DISCONNECT DISINVESTED AREAS,
23 AGENCY PLANNING DYNAMIC TOOL YOU CAN TOGGLE ON AND OFF BASED
24 ON WHAT YOU'RE PLANNING FOR IF YOU'RE LOOKING AT ECONOMIC
25 DEVELOPMENT YOU MIGHT WANT TO LOOK AT A COUPLE OF THINGS



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1 ENVIRONMENTAL SEA LEVEL RISE PROJECT THAT'S OTHER THINGS
2 CUSTOMIZABLE FRAMEWORK IT'S EXCITING. NEXT SLIDE. TIMELINE OUR
3 NEXT STEPS ON EPC REFRESH PHASE ONE WE HAVE DONE THE INTERNAL
4 LISTENING SESSIONS WE'RE STARTING EXTERNAL PARTNER LISTENING
5 SESSIONS WE HAD OUR FIRST ONE WITH NAPA YESTERDAY IT WENT
6 REALLY WELL NAPA CTA SO WE'RE GOING TO KICKOFF THE EXTERNAL
7 PARTNER LISTENING SESSIONS THROUGH THE SUMMER, FALL, INTO
8 WINTER WE KNOW THE HOLIDAYS PUT A DELAY ON THINGS SO WE'RE
9 GOING TO MAKE IT THROUGH THEN PHASE 1B THIS IS DEVELOPING
10 THESE STRATEGIC FOUNDATION WHERE IS WE'RE GOING TO CHART THE
11 COURSE OF WHAT'S POSSIBLE. WHAT ARE SOME OPTIONS THAT START
12 ANSWERING THE NEEDS WE FOUND WHAT'S ENTAILED HOW MUCH MONEY IS
13 INVOLVED WHAT'S THE DATA OUT THERE THAT WILL HAPPEN IN LATE
14 WINTER AND SPRING AND WE'RE REPORTING TO YOU RIGHT AFTER THE
15 INTERNAL LISTENING SESSIONS. I WANT TO TALK MORE ABOUT THE
16 EXTERNAL ENGAGEMENT RIGHT NOW WE HAVE REQUEST FOR PROPOSALS
17 OUT TO PROCURE CONSULTANT SANTA TO DO SOME OF THE ENGAGEMENT
18 AS WELL AS DATA ANALYSIS SOME STRATEGIC FRAMEWORK RIGHT NOW
19 WITH EXTERNAL ENGAGEMENT RFP'S TAKE A LONG TIME, THE DATE
20 CLOSES AUGUST 19TH WE DIDN'T WANT TO NOT DO ANYTHING SO WE
21 HAVE TAKEN A PHASED APPROACH NEAR-TERM WE'RE STARTING WITH
22 EXISTING ESTABLISHED PARTNERS THOSE ARE CTA'S CALTRANS, BCDC
23 ALL THE PEOPLE THAT WE USUALLY TALK TO THAT ARE EASIER FOR US
24 TO TALK TO ABOUT THIS TECHNICAL TOOL WE KNOW THAT STAKEHOLDERS
25 -- WE'RE GOING TO WAIT TO DO A LOT OF OUR ENGAGEMENT WITH



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1 NEWER STAKEHOLDERS UNTIL THE CONSULTANT COMES ON BOARD BUT
2 THAT DOESN'T MEAN WE'RE NOT ALREADY GETTING STARTED WE'RE
3 TALKING TO CTA'S CITY AGENCIES THINGS LIKE THAT RIGHT AWAY.
4 NEXT SLIDE. THAT BRINGS ME TO OUR DISCUSSION QUESTIONS SO I'M
5 REALLY CURIOUS TO SEE WHAT THEMES OR FINDINGS RESONATE THE
6 MOST WITH YOU AND WHICH THEMES OR FINDINGS ARE MOST IMPORTANT
7 TO STRENGTHEN THE FRAMEWORK AS AN EQUITY TOOL. ONE OF THE
8 FINAL QUESTIONS WE ASKED FROM THE LISTENING SESSIONS WERE, YOU
9 KNOW, WHAT WOULD SUCCESS LOOK LIKE TO YOU AND WE GOT A LOT OF
10 REALLY INTERESTING ANSWERS. SO, I'M EAGER TO LEARN FROM YOU
11 ALL TODAY. SO, THANK YOU.

12

13 **CHAIR, CARINA VINH LIEU:** THANK YOU SO MUCH NATASHA. WE'LL OPEN
14 UP TO COUNCIL MEMBERS FOR DISCUSSION. AND I SEE A HAND RAISED
15 ONLINE. MEMBER CANTRELL, FIRST IN THE QUEUE, THEN FROM RIGHT
16 TO LEFT, MASH CUSHMAN, MEMBER TRACHTENBERG, AND MEMBER CHANG
17 MEMBER DUONG AND SHEPHARD. WE'LL BEGIN WITH YOU MEMBER
18 CANTRELL.

19

20 **CHUCK CANTRELL:** THANK YOU SO MUCH. I LOVE YOUR ENTHUSIASM.
21 GREATER UNDERSTANDING AND TRYING TO GATHER MORE FEEDBACK, I
22 THINK ALL ARE VERY DEFINITELY THE RIGHT THINGS AND I DO
23 APPRECIATE THE PRESENTATION AS WELL. I WOULD LOVE TO HEAR MORE
24 ABOUT SOME OF THOSE OTHER ALTERNATIVE DATA COLLECTION METHODS.
25 AS YOU MIGHT KNOW, I THINK THERE IS GREATER CONCERN THIS OUR



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1 GOLD STANDARD FOR DATA COLLECTION, THE CENSUS MIGHT BE OR GET
2 COMPROMISED. [LAUGHTER] SO, I THINK WE NEED TO HAVE OTHER
3 METHODS THAT CAN ALLOW US TO TEST THAT DATA TO MAKE SURE THAT
4 IT'S CONSISTENT AND CORRECT. SO THAT'S MY FIRST QUESTION. I
5 WOULD ALSO LIKE TO KNOW IF THERE ARE ANY LISTENING SESSIONS
6 PLANNED FOR SANTA CLARA COUNTY SPECIFIC LIKELY AND WHO THEY
7 MIGHT BE WITH. AND I THINK, AS WE'RE TALKING ABOUT EQUITY AND
8 DIVERSITY, IT'S REALLY IN MY EXPERIENCE, IMPORTANT TO MAKE
9 SURE THE CONSULTANTS THEMSELVES ARE DIVERSE SO THAT THEY
10 UNDERSTAND BETTER THE COMMUNITIES THEY ARE IN, AND UNDERSTAND
11 THAT THE TO NEED TO MAKE CERTAIN THAT A DIVERSE SET OF DATA IS
12 COLLECTED FROM PEOPLE FROM DIFFERENT PERSPECTIVES. SO I'M
13 HOPING OR WONDERING IN THAT SELECTION CRITERIA IF THERE IS A
14 POINTS IS OR SCORE AT LEAST FOR DIVERSE ENTERPRISES PROVIDING
15 THOSE SERVICES. AND THANK YOU. I'LL TAKE THE COMMENTS.

16

17 **CHAIR, CARINA VINH LIEU:** WOULD YOU LIKE TO RESPOND TO THAT?

18

19 **NATASHA OPFELL:** SURE THANK YOU FOR THOSE QUESTIONS. FOR SANTA
20 CLARA COUNTY, FIRST BATCH OF OUR INTERNAL ENGAGEMENT WILL BE
21 REACHING OUT TO THE VTA, SANTA CLARA'S COUNTY HEALTH AGENCY,
22 CITY OF SAN JOSE, CITY OF SAN JOSE'S EQUITY DEPARTMENT, AND
23 WHAT'S NICE ABOUT STARTING COUNTY AND BIG CITY LEVEL IS THAT
24 THEY CAN START ADDING PEOPLE TO THE LIST. SO WE'RE GOING TO
25 LEARN FROM THEM WHO ELSE WE NEED TO TALK TO AND THEN WE HAVE



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1 ALL THE FOLKS ON OUR STAKEHOLDER LIST THAT WE SHARED LAST TIME
2 AS WELL IN SANTA CLARA COUNTY WITH FOLKS THAT YOU RECOMMENDED
3 AS WELL MEMBER CANTRELL SO I'M EXCITED TO TALK TO SANTA CLARA
4 AND I CAN RE-SHARE ALL OF THOSE LISTS AND AS IT CHANGED -- IT
5 WILL CHANGE WITH YOU ALL. AS FAR AS THE WAY THIS CONSULTANT IS
6 BEING SCORED, THINGS ARE CHANGING RIGHT NOW WITH THE SMALL
7 BUSINESS ENTERPRISE AND THE DIVERSE -- I DON'T KNOW THE EXACT
8 TERMS, THOSE THINGS ARE CHANGING. THOSE ARE FUNDED WITH STATE
9 FUNDS SO THERE IS A SMALL BUSINESS ENTERPRISE PART OF THE
10 SCORING, BUT WE DID PUT INTO THE RFP LANGUAGE THAT WE DO WANT
11 FOLKS WITH CULTURAL COMPETENCY, WITH LANGUAGE ACCESS AND
12 COMMUNITY-BASED WORK IN THIS PAST, AS HAD AS MAKING SURE THAT
13 EVERY DELIVERABLE THAT THEY CREATE, THEY HAVE THE POWER TO
14 TRANSLATE THAT, IF IT'S NEEDED AND ALSO THAT THEY'RE MAKE
15 EVERYTHING ACCESSIBLE VIA FEDERAL GUIDELINES AT MINIMUM SO WE
16 HAVE ADD THAT LANGUAGE WHEN WE CAN.

17

18 **CHUCK CANTRELL:** THERE WAS ANOTHER ABOUT THE ALTERNATIVE MEANS
19 OF COLLECTION IF YOU CAN FORWARD INFORMATION I'M JUST VERY
20 INTERESTED I'M LOVING ALL THE DATA SOURCES YOU'RE GOING TO AND
21 HONORING FROM I'M CURIOUS IF YOU KNOW WHAT OTHER MECHANISMS
22 MIGHT BE.

23

24 **NATASHA OPFELL:** THANK YOU FOR HOLDING ME ACCOUNTABLE ON THAT
25 ONE. RIGHT NOW AS WE'RE COLLECTING ALL OF THESE IDEAS, FOLKS



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1 ARE THROWING A LOT AT US LOOK MORE INTO THIS, LOOK MORE INTO
2 THAT. AFTER WE DO THIS ENGAGEMENT WE HAVE A WHOLE PACKAGE OF
3 NEEDS THAT'S SOMETHING THAT THE CONSULTANT IS GOING TO HELP
4 WITH TO DO THIS RESEARCH ABOUT THE ALTERNATIVE DATA METHODS,
5 WHO IS DOING IT BEST WHAT ARE THE DIFFERENT THINGS OUT THIS
6 AND WARE GOING TO START MAKING SURE THAT IT WORKS HERE AND
7 WHAT WOULD IT TAKE TO WORK FOR THE REGION AND DIFFERENT CITIES
8 IN OUR REGION SO THAT'S WHERE WE'RE GOING TO LEARN TOGETHER
9 WITH THE CONSULTANT AND GET THE SUPPORT WITH LATER IN THE FALL
10 WINTER TIME. I'M EXCITED TO LEARN TOO WHAT THOSE MIGHT BE.

11

12 **CHUCK CANTRELL:** THANK YOU FOR THE ENTHUSIASM.

13

14 **CHAIR, CARINA VINH LIEU:** THANK YOU MEMBER CUSHMAN THEN
15 TRACHTENBERG.

16

17 **WARREN CUSHMAN:** ONE CONCERN I HAVE IS WITH THE CHECK IN WITH
18 THE CITIES AND THE JURISDICTIONS AND THE TRANSIT AGENCIES AND
19 ALL OF THE GOVERNMENTAL SPACE THAT SOME PLANS IDEAS THOUGHTS
20 MAY GET OUT OF HAND OF THE STAKEHOLDERS. AND I'M CONCERNED
21 ABOUT HOW WHEN THE STAKEHOLDERS GET INTO THE PROCESS SOME
22 THINGS MAY BE BAKED OR AT LEAST SOME IDEAS MAY BE LANDED AND I
23 THINK THAT GIVES ME PAUSE. ALSO I THINK WITH REGARD TO THE
24 PEOPLE WITH DISABILITIES AND EQUITY PRIORITY COMMUNITIES THERE
25 ARE SOME INTERESTING CHALLENGES AROUND THAT AND CERTAINLY



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1 ECONOMIC REALITIES ARE A MAJOR COMPONENT OF PEOPLE WITH
2 DISABILITIES AND AS I SAID EARLIER 70% OF US ARE UNEMPLOYED.
3 SO, ECONOMICS BECOMES A CHALLENGE AND THAT TENDS TO GUIDE
4 OTHER CHOICES AND OTHER LIFESTYLE REALITIES SO, I THINKING
5 AROUND THE DIVERSITY AGAIN DIVERSITY OF DISABILITY IS
6 SOMETHING THAT COMES UP AND I DO THINK THAT WHEN WE DO GET THE
7 CBO'S AND WE ENGAGE, I THINK IT'S IMPORTANT TO MAKE SURE WE
8 COVER THAT DIVERSITY THROUGHOUT THE BAY AREA WHEN IT COMES TO
9 PEOPLE WITH DISABILITIES AND THINKING ABOUT THE NEED IT'S
10 IMPORTANT TO ME YOU MENTIONED THERE WAS A QUESTION ABOUT
11 WHETHER OR NOT TO GET TO THE NEED. I THINK THE NEED IS REALLY
12 IMPORTANT. AND WITH ALL OF THIS AS WE DIVE INTO EQUITY
13 PRIORITY COMMUNITIES, WE DEFINITELY WANT TO THINK ABOUT WHAT
14 THE BASIC NEEDS -- AND I DON'T WANT TO SAY THE PASSION, BUT
15 YOU KNOW, THE IMPORTANT NEEDS OF THE COMMUNITIES ARE. SO THOSE
16 ARE MY COMMENTS. THANK YOU.

17

18 **CHAIR, CARINA VINH LIEU:** THANK YOU MEMBER CUSHMAN. MEMBER
19 TRACHTENBERG?

20

21 **GAETANO TRACHTENBERG:** GOOD MORNING. THANK YOU SO MUCH FOR THE
22 PRESENTATION. IT WAS REALLY FANTASTIC. IN TERMS OF THEMES THAT
23 RESONATED WITH ME, I MEAN, MOST OF THEM DID. SO THANK YOU FOR
24 HIGHLIGHTING. BUT THE RETROSPECTIVE BY DESIGN I THINK
25 CERTAINLY STOOD OUT AND IT'S INTERESTING TO HEAR HOW WIDELY



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1 THIS TOOL IS BEING ADOPTED. MY REFLECTIONS ARE MOSTLY, SORT
2 OF, PART QUESTION AND COMMENTS, AND THINKING ABOUT AFFORDABLE
3 HOUSING AS A REALTY NEXUS OF A LOT OF DATA AND INFORMATION AND
4 THINKING, SORT OF, BY DESIGN IN SOME INSTANCES SCENARIO WHERE
5 YOU HAVE FOLKS THAT ARE HIDING IN WEALTHIER COMMUNITIES. AND
6 SO I'M WONDERING TO WHAT EXTENT YOU'RE PULLING FROM THOSE DATA
7 SETS. THERE IS ALSO OPPORTUNITY, OUR FRIENDS AT ENTERPRISE DO
8 A GREAT JOB LOOKING AT PIPELINE REPORT WE KNOW WHAT AFFORDABLE
9 HOUSING HAS BEEN ENTITLED AND COULD EMERGE IN THE FUTURE SO
10 IT'S A WAY TO, SORT OF, LOOK FORWARD ABOUT HOW WE'RE GOING TO
11 HAVE NEW, NEW, NEW, NEW DEVELOPMENTS AND I'M CURIOUS TO KNOW
12 HOW THIS IS ALREADY FIGURED INTO THE EXISTING TOOL AND YOUR
13 THINKING IN A WAY THAT WE CAN BE RESOURCED IN TERMS OF
14 CONNECTING YOU TO DEVELOPER MEMBERS, THERE IS LOTS OF RESEARCH
15 PARTNERS IN THIS SPACE I'M SURE YOU HAVE CROSSED PATHS ALREADY
16 WOULD LOVE TO DO THAT SO THANK YOU.

17

18 **CHAIR, CARINA VINH LIEU:** WOULD YOU LIKE TO RESPOND?

19

20 **NATASHA OPFELL:** SURE THANK YOU FOR THE QUESTION AND THOSE
21 COMMENTS IT'S INTERESTING DIALOGUE THIS'S ALREADY BEEN STARTED
22 AND I'M CURIOUS TO SEE HOW IT CHANGES WHEN WE GO EXTERNAL WITH
23 OUR ENGAGEMENT AROUND THERE HAS BEEN DEVELOPMENTS SUCH AS
24 AFFIRMATIVE AFFIRMATIVELY FURTHERING FAIR HOUSING AND STUFF
25 THAT'S TRYING TO CONCENTRATE OPPORTUNITIES FOR LOW-INCOME



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1 HOUSEHOLDS TO MOVE INTO HIGHER RESOURCED AREAS SO HOW TO MAKE
2 SURE THAT WE DON'T LOSE TRACK OF THESE FOLKS THAT WE'RE TRYING
3 TO SUPPORT ONCE THEY MOVE INTO MORE AFFLUENT AREAS SO FOLKS
4 HAVE CONSISTENTLY BEEN BRINGING THAT UP SO THAT'S SOMETHING
5 THAT WE HAVE TO CONSIDER HOW WE CONSIDER ITS TBD SO WE'RE OPEN
6 TO ANY CONNECTIONS YOU CAN MAKE WITH FOLKS THAT MIGHT KNOW HOW
7 TO DRAW THOSE CONNECTIONS WITH US AND I THINK IT'S CHEER THAT
8 I HAVE TO SHARE THIS THE STAKEHOLDER LIST WITH YOU ALL TO MAKE
9 SURE THAT IT'S COMPREHENSIVE AND COVERING EVERYTHING THAT WE
10 WANTED TO ALSO A LOT OF FOLKS THAT HAVE BEEN ASKING FOR
11 MAPPING AREAS OF CONCENTRATED DISADVANTAGED, WE'RE MAPPING
12 AREAS OF CONCENTRATED ADVANTAGE OR PLACES THAT HAVE BEEN
13 EXCLUSIONARY TO ALSO TARGET THEM AND HOLD THEM ACCOUNTABLE IN
14 SOME WAY SO THERE'S BEEN INTERESTING DIALOGUE AROUND AND WE'RE
15 EXCITED TO EXPLORE.

16

17 **CHAIR, CARINA VINH LIEU:** MEMBER CHANG?

18

19 **AMANDA CHANG:** THANK YOU SO MUCH FOR THE PRESENTATION I THOUGHT
20 STAFF GAVE A COMPREHENSIVE FEEDBACK AND JUST LIKE INTERNALLY
21 MADE ME THINK OF THINGS THAT I HASN'T CONSIDERED BEFORE SO I
22 REALLY APPRECIATE GETTING TO HEAR THE INTERNAL FEEDBACK AND I
23 WAS ALSO HAPPY TO SEE THE AGRICULTURAL WORKERS INCLUDED IN ONE
24 OF THE GROUPS THAT'S CONSIDERED BEING ADDED TO EPC'S AS ONE OF
25 THE VARIABLES IN THE DATA BECAUSE I THINK TO YOUR POINT ABOUT



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1 THE RURAL COMMUNITIES AND ALSO THE KIND OF REGIONAL THRESHOLDS
2 VERSUS LOCAL REALITIES QUESTION, I THINK IT'S INTERESTING TO
3 THINK ABOUT LIKE AS A PROPORTION OF THE COMMUNITIES RATHER
4 THAN JUST LIKE THE NUMBERS GET LOST WHEN SUCH LARGE REGIONAL
5 POTS AND I THINK SPECIFICALLY WITH AGRICULTURAL WORKERS THOSE
6 NUMBERS GET LOST SPECIFICALLY IN SAN MATEO BECAUSE IT'S VERY
7 AFFLUENT AND WE HAVE A SMALL PROPORTION OF AGRICULTURAL
8 WORKERS BUT THERE IS STILL KIND OF ENGAGING IN THAT COMMUNITY
9 EVEN THOUGH IT'S SMALL, THE IMPACT IS SO MUCH LARGER BECAUSE
10 THEY HAVE NO ACCESS TO TRANSPORTATION VERY LITTLE ACCESS TO
11 CLEAN WATER AND LIMITED ACCESS TO AFFORDABLE SAFE HEALTHY
12 HOUSING AND SO ALTHOUGH MAYBE IF YOU LOOK AT IT FROM A NUMBERS
13 PERSPECTIVE THE IMPACT MIGHT NOT BE AS LARGE BUT THE EFFECT ON
14 PEOPLE'S LIVES IS LARGER SO I THINK ABOUT THE GOALS OF THE
15 TOOL I THINK HELP WITH THE COMPREHENSIVENESS VERSUS LEGIBILITY
16 QUESTION. BECAUSE NOTED EPC'S HAVE BECOME A BUILDING BLOCK FOR
17 SO MUCH THE AGENCY DOES. NOW LOOKING AT CDPT, EPC'S ARE THERE,
18 EPC'S PLANNED BAY AREA, BUT BECAUSE IT'S SUCH AN IMPORTANT
19 BUILDING BLOCK IT'S IMPORTANT TO ASK OURSELVES WHO ARE THE
20 QUESTIONS WE'RE TRYING TO ANSWER AND DOES THE EPC FRAMEWORK
21 ALLOW US TO ANSWER THOSE QUESTIONS? AND IF IT DOESN'T, DOES
22 THERE NEED TO BE ANOTHER TOOL THAT DOES IT SO IT DOESN'T GET
23 SO KIND OF -- LIKE DO WE ALWAYS NEED TO PULL FROM EPC'S IF
24 IT'S NOT ABLE TO HELP US CREATE A BUILDING BLOCK TO ANSWER
25 THOSE QUESTIONS. AND I THINK ONE OF THE FIRST THINGS WE



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1 LEARNED ABOUT AS A COUNCIL WITH VITAL SIGNS, AND I THINK MAYBE
2 THERE IS A QUESTION OF ARE THERE SOME PROGRAMS THAT COULD BE
3 BETTER ANSWERED THROUGH DEEPENING VITAL SIGN'S USABILITY, DOES
4 IT HAVE TO BE THROUGH THE EPC'S IF WE'RE LOOKING BEYOND PLACE-
5 BASED DESIGNATIONS, AND MORE LIKE PURE NUMBERS POPULATION.
6 THAT MIGHT BE SOMETHING WE COULD USE SO WE DON'T NECESSARILY
7 HAVE TO MAKE THIS A ONE-SIZE-FITS-ALL TOOL. MAYBE THERE OTHER
8 TOOLS WE CAN DEVELOP TO ANSWER THOSE QUESTIONS. AND THEN THE
9 LAST THING I'LL SAY IS I NOTED THE PORTION THAT YOU MENTIONED
10 ABOUT KIND OF COMMUNITY ENGAGEMENT AND ENGAGEMENT FATIGUE, AND
11 THE WORRY ABOUT THAT, BECAUSE THIS IS ONE OF MANY THINGS THAT
12 MTC IS SENDING OUT ABOUT, YOU KNOW, WE WANT TO ENGAGE THE
13 COMMUNITIES CPTP, ALSO ENGAGEMENT PLANNED BAY AREA, AND I
14 THINK FOR THOSE WHO DON'T ENGAGE AT THE REGIONAL LEVEL ON KIND
15 OF A REGULAR BASIS, IT CAN BE REALLY CONFUSING, WHAT EXACTLY
16 PEOPLE ARE BEING ASKED ABOUT. BECAUSE THEY'RE, LIKE, WHAT IS
17 THIS? IT'S THE TRANSPORTATION PART? OH, NO, IT'S, LIKE, A
18 DIFFERENT THING. SO ONE THING WANT TO POSE IS LONG-TERM
19 RELATIONSHIP BUILDING BEYOND, JUST WE'RE HERE FOR LIKE THIS
20 ONE THING AND THEN WE'RE GOING TO TAKE YOUR FEEDBACK AND GO
21 AND DO SOMETHING WITH IT, BUT ACTUALLY BUILDING A RECIPROCAL
22 RELATIONSHIP WITH A LOT OF THESE GROUPS AND I THINK THERE IS A
23 LOT TO BE SAID ABOUT YES IT'S GREAT HAVING FEEDBACK FROM A LOT
24 OF DIFFERENT GROUPS BUT HAVING REALLY DEEP MEANINGFUL
25 RELATIONSHIPS WITH JUST A FEW GROUPS IS ALSO SUPER VALUABLE.



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1 SO JUST TO THE EXTENT THAT, YOU KNOW, THE AGENCY CAN IDENTIFY,
2 SORT OF, WHICH TARGET POPULATIONS IT WANTS TO SPECIFICALLY
3 ENGAGE WITH AND MAKE SURE THERE IS GOING TO BE LONG-TERM
4 RELATIONSHIP BEYOND THIS YEAR AND THIS CYCLE, I THINK THAT
5 WOULD ALSO BE VERY VALUABLE. THANK YOU.

6

7 **CHAIR, CARINA VINH LIEU:** THANK YOU MEMBER CHANG. I LEARNED A
8 LOT JUST LISTENING TO YOU RIGHT NOW. SO HAVE TO SAY THAT.

9

10 **SPEAKER:** GOOD MORNING NATASHA THANK YOU FOR THE PRESENTATION.
11 FOR ME PERSONALLY, THE THING THAT RESONATED THE MOST WAS THE
12 LIMITS OF PLACE-BASED DESTINATION YOU KNOW FROM MY EXPERIENCE
13 GEOGRAPHY IS USEFUL BUT CAN OFTENTIMES NOT TELL THE WHOLE
14 STORY SO THAT'S MORE SO RELATED TO PROJECTS YOU KNOW. LOCATED
15 IN MODERATE OR HIGH-RESOURCE AREA AND THE SUBSIDIES THEY GET
16 SO THINKING ABOUT THAT PROJECT CAN BE LOCATED IN AN EPC
17 WITHOUT CLEARLY BENEFITTING THE PEOPLE THE FRAMEWORK IS
18 INTENDED TO PRIORITIZE YOU KNOW WHILE LOW-INCOME RESIDENTS
19 OUTSIDE THESE BOUNDARIES CAN BE OVERLOOKED IT'S LOSING EPC
20 DESIGNATION COULD REFLECT EITHER IMPROVED CONDITIONS OR
21 DISPLACEMENT YOU KNOW, JUST VOLATILITY AND UNDERLYING DATA I
22 THINK TO STRENGTHEN THE FRAMEWORK PERHAPS MTC COULD CONSIDER
23 PRESERVING A STABLE REGIONAL BASE HEIN PERIOD WITH THE TREND
24 IN DISPLACEMENT INFORMATION AND PROGRAM SPECIFIC GUIDANCE ON
25 WHEN EPC STATUS SHOULD AFFECT ELIGIBILITY SCORING ENGAGEMENT



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1 OR ANALYSIS, I THINK THAT COULD OR WOULD PRESERVE CONSISTENCY
2 WITHOUT ASKING ONE MAP TO DO -- PERFORM EVERY FUNCTION. THANK
3 YOU.

4

5 **CHAIR, CARINA VINH LIEU:** THANK YOU MEMBER DUONG. AND MEMBER
6 SHEPHARD.

7

8 **SONJA SHEPHERD:** THANK YOU FOR THE PRESENTATION. WHAT RESONATED
9 WITH ME WAS WHEN THEY TALKED ABOUT OUTDATED DATA AND LIMITING
10 THE ENGAGEMENT FATIGUE. I KNOW, LIKE, WHEN I GET THE SAME
11 THING OVER AND OVER IN THE MAIL, OR ON TV, FIRST TIME IT'S
12 LIKE, OH WOW, I GOT TO DO SOMETHING. THEN THE SECOND TIME
13 APPRECIATE THE REMINDER, AND THIRD TIME OKAY I'M GOING TO DO
14 IT OR NOT GOING TO DO IT BUT YOU KNOW YES YOU WANT TO GET THE
15 INFORMATION OUT THERE BUT YEAH IT'S DIFFICULT SOMETIMES TO
16 DECIDE WHEN THERE'S TOO MUCH ADVERTISING AND SO TO SPEAK BUT
17 THIS'S CAUGHT MY EYE AND ALSO THE OUTDATED DATA WHICH IS KIND
18 OF HARD TO SOMETIMES DO SOMETHING ABOUT BECAUSE YOU MENTIONED
19 THE CENSUS COMES OUT EVERY TEN YEARS AND IT SEEMS TO BE WHERE
20 A LOT OF THE DATA COMES FROM. SO LOOKING AT WAYS TO ADDRESS
21 THOSE TWO THINGS CAME TO MIND AND ALSO AS THEY WENT THROUGH
22 THIS I THOUGHT ABOUT THE UNHOUSED BECAUSE THEY USE
23 TRANSPORTATION AND I DON'T KNOW IF THEY WOULD BE A HIDDEN
24 GROUP OR MAYBE MISSING EQUITY PRIORITY BECAUSE THEIR
25 TRANSPORTATION NEEDS ARE DIFFERENT FROM EVERYONE ELSE'S, IS



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1 THAT IN MY EXPERIENCE IS THAT THEY NEED SOMEONE TO PAY FOR IT.
2 SO BEFORE COVID A LOT OF CHURCHES THAT'S WHERE WE GET THE
3 COMMUNITY-BASED ORGANIZATIONS INVOLVED. WE'RE GIVING OUT BUS
4 PASSES AND THEN DURING COVID THE BUS WAS FREE, AND NONE OF THE
5 CHURCHES -- I SHOULDN'T SAY NONE OF THEM -- BUT A LOT OF THE
6 CHURCHES THAT I KNEW IN PITTSBURG THEY DIDN'T GO BACK TO
7 GIVING OUT BUS PASSES, AND I DON'T THINK ANYONE IS REALLY
8 ADDRESSED THAT ISSUE AND I KNOW FUNDING IS LOW BUT FOR MEDICAL
9 APPOINTMENTS SOCIAL SERVICE VISITS AND EVEN TO GET THE FREE
10 DINING HALLS I KNOW SOME OF THE ROTARY CLINICS THEY GIVE THEM
11 ANOTHER PASS TO COME BACK TO THEIR NEXT APPOINTMENT BUT THEIR
12 TRANSPORTATION NEEDS ARE DIFFERENT BECAUSE THEY'RE ACTUALLY
13 LOOKING FOR SOMEONE TO FUND IT AND I THINK THAT'S GOT DROPPED
14 DURING THE COVID SEASON SO THAT WAS THIS REPORT BROUGHT THAT
15 TO MIND FOR ME.

16

17 **CHAIR, CARINA VINH LIEU:** THANK YOU MEMBER SHEPHARD. I'LL TURN
18 IT OVER TO YOU NATASHA. THE.

19

20 **NATASHA OPFELL:** THANK YOU I'M ALSO LEARNING AS ALL OF YOU
21 SHARE THESE SUGGESTIONS AND IT PLAYS INTO HOW CREATIVE WE CAN
22 BE WITH THIS PROCESS AND TRY ALL THE THINGS THAT ARE BEING
23 SUGGESTED AND LOOK INTO THEM DEEPER SO IT'S VERY EXCITING, BUT
24 EXHILARATING STARTING TO THINK ABOUT ALL THIS SO THANK YOU FOR
25 SHARING YOUR KNOWLEDGE AND WISDOM WITH US.



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1

2 **CHAIR, CARINA VINH LIEU:** THANK YOU NATASHA, I WANT TO SAY ONE
3 THING THAT CAME TO MIND AS I WAS LISTENING TO YOUR
4 PRESENTATION JUST CURIOSITY ABOUT WHETHER OR NOT ANY OF THESE
5 FINDINGS GET SHARED WITH OTHER COUNTIES OR CITIES IN THE
6 REGION? AND IF SO, OR IF NOT, LIKE HOW CAN AUDIENCES THAT
7 WORK, YOU KNOW, THE LOCAL GOVERNMENT LEVELS, CONTRIBUTE TO
8 YOUR LISTENING SESSIONS OR LEARN HOW TO BETTER UTILIZE THE
9 TOOLS THAT ARE AVAILABLE THROUGH EPC?

10

11 **NATASHA OPFELL:** SO SOMETHING THAT WE'RE HOPING TO HASH OUT
12 ONCE WE BRING ON THE CONSULTANT AND FINALIZE THE SCOPE OF WORK
13 IS TO MAKE SURE THAT AT EVERY STEP OF THE PROCESS WE ARE
14 REPORTING BACK OUT AND REENGAGE SUPPORTING BRINGING PEOPLE
15 BACK IN AND WE'RE NOT GOING TO TALK TO A CTA JUST ONCE WE'RE
16 NOT GOING TO TALK TO A CBO JUST ONCE AND AT THE END OF THIS
17 NOT JUST HAVING TECHNICAL NEEDS ASSESSMENT THAT'S 100 PAGES
18 LONG NO ONE'S EVER GOING TO READ BUT MAKING ONE PAGE FACT
19 SHEETS REALLY ENGAGING, WEB PAGE THAT SHARES ALL THIS
20 KNOWLEDGE SO THAT FOLKS CAN DISSEMINATE MORE EASILY NOT JUST
21 PLAN A REPORT ON YOUR DESK AND SAY LOOK INTO THIS. [LAUGHTER]
22 I'M EXCITED TO CHART OUT WHAT EXACTLY THE ENGAGEMENT PLAN IS
23 AND HOW LONG-STANDING SO WE'LL REPORT BACK WHEN THAT IS
24 FINALIZED WE HAVE A LOT TO LEARN ONCE WE BRING ON THE
25 CONSULTANT ABOUT WHAT THE PARTICULARS ARE ABOUT THAT.



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1

2 **CHAIR, CARINA VINH LIEU:** JUST NOTING I WOULD LOVE FOR THIS
3 PRESENTATION TO BE MADE AVAILABLE LIKE TO HAVE INVITE YOU TO
4 COME TO MY CITY AT SOME POINT IF YOUR OPEN TO IT WE HAVE A
5 DEPARTMENT OF RACE AND EQUITY COMMUNITY ENGAGEMENT WORKING
6 GROUP WHEREAS PEOPLE ARE VERY ENGAGED AND INTERESTED IN THIS
7 TOPIC AND THEN ALSO WANT TO OFFER THAT I KNOW HOUSTON METRO
8 AREA HAS A REALLY GREAT DEMOGRAPHICS MAP IF YOU HAVEN'T LOOKED
9 AT THAT YET I WOULD BE HAPPY TO MAKE THAT CONNECTION FOR YOU
10 AS WELL. I SEE A HAND UP FROM MEMBER.

11

12 **SPEAKER:** MAYBE A FOOTNOTE WHEN WE'RE SAYING HERE IT WOULD SEEM
13 TO ME WOULD BE SUPERINTENDANT DURING THESE EXTERNAL SESSIONS
14 ESPECIALLY WITH CBO'S TO REALLY DEFINE HOW ISSUES CAN BE
15 ADDRESSED AND WHAT I AM SAYING THIS IS A LEAGUE OF WOMEN
16 VOTERS WE HAVE BEEN APPROACHED BY A NUMBER OF COMMUNITIES IN
17 YOUR PRIORITY COMMUNITIES AS WELL-BEING LOOKING AT THE WHOLE
18 ISSUE OF TRANSPORT, LOOKING AT IT AS AN ENVIRONMENTAL JUSTICE
19 ISSUE ABOUT COAL, YOU KNOW, POLLUTION, HAZARDOUS MATERIALS, ET
20 CETERA, SO THEIR QUESTION HAS BEEN WHO DO THEY TALK TO ABOUT
21 THAT AND SO WHICH CIRCLES BACK, WE IN THE COMMUNITY DON'T
22 NECESSARILY KNOW WHO WE SHOULD BE APPROACHING. IT'S NOT JUST
23 COULD BE THE COUNTY TRANSPORTATION, COULD BE CALTRANS, BUT
24 WOULD BE GOOD TO KNOW WHERE THEY SHOULD BE IN A SENSE ENGAGING
25 PING THAT CBO'S IT WOULD BE INTERESTING IT SEE WHEN THEY BRING



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1 UP ISSUES OF THAT PARTICULAR ISSUE WHICH SEEMS TO REALLY KEEP
2 COMING BACK AROUND WOULD BE GONE. SO IT GOES BACK TO WHEN YOU
3 WERE LOOKING AT THE EQUITY AND YOU TALKED ABOUT THE DIFFERENT
4 RESPONSIBILITIES, I THINK THAT SHOULD BE EVEN IT WOULD BE VERY
5 GOOD TO ADD THAT TO WHAT EXACTLY THEIR PURVIEW IS.

6

7 **NATASHA OPFELL:** YEAH A HUGE PART OF THIS PROJECT ONCE THE
8 CONSULTANT IS ON BOARD, IS FIGURING OUT THIS RELATES TO THE
9 LAST PRESENTATION AS WELL, FOR A LOT OF THESE STAKEHOLDERS
10 THAT WE HAVE ON OUR LIST THEY MIGHT NOT KNOW WHO MTC IS SO HOW
11 AM I GOING TO TALK TO THEM ABOUT EPC'S FIRST? SO WE HAVE TO
12 TAKE UP A COUPLE STEPS BACK AND BRING PEOPLE ALONG FOR THE
13 RIDE JUST UNDERSTANDING EXACTLY WHAT MTC IS WHAT ARE THEIR
14 RELATIONSHIP TO THEIR WORK AND NURTURING THEM ALONG THE WAY WE
15 KNOW WE'RE GOING TO HAVE TO TEACH THEM NOT ONLY ABOUT EPC'S,
16 BUT IF THEY'RE CURIOUS ABOUT ANOTHER MTC SERVICE SUCH AS
17 FASTRAK AND CLIPPER START OTHER CBO PARTNERSHIPS OPPORTUNITIES
18 THAT WE CAN BRING THAT INFORMATION ALONG OR PLUG THEM RIGHT
19 BACK IN SO THAT'S A PERMEABLE WAY TO RELATIONSHIP I COUNTY
20 WAIT TO TALK ABOUT EPC'S I'M GOING TO TALK YOUR EAR OFF GET
21 WHAT I WANT AND LEAVE SO I WANT TO PLOT OUT AND PLAN THAT OUT
22 AND I LOOK FORWARD TO FINDING OUT HOW TO TRY TO ADJUST THIS AS
23 WE GO IT'S NOT GOING TO BE RIGHT THE FIRST TIME.

24



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1 **CHAIR, CARINA VINH LIEU:** THANK YOU SO MUCH COUNCIL MEMBERS.
2 WILL THE CLERK PLEASE LET US FINISH THERE IS PUBLIC COMMENT
3 SUBMITTED FOR THIS ITEM?

4

5 **CLERK, JESSICA LEWIS:** WE RECEIVED NO WRITTEN PUBLIC COMMENT
6 AND NO RAISED HAND IN THE ZOOM SPACE WE HAVE A COMMENT HERE AT
7 THE PODIUM. ALETA DUPREE. HOW MUCH TIME WOULD YOU LIKE TO
8 GIVE?

9

10 **CHAIR, CARINA VINH LIEU:** TWO MINUTES.

11

12 **SPEAKER:** GOOD MORNING THANK YOU CHAIR AND MEMBERS. ALETA
13 DUPREE FOR THE RECORD SHE AND HER WITH TEAM FOLDS. I'M A
14 MEMBER OF AN EQUITY COMMUNITY. I NEED MY CLOCK HERE. THANK
15 YOU. I DON'T HAVE A VEHICLE. I'M A PERSON WITH DISABILITIES.
16 AND I OFTEN SAY TO PEOPLE, I DON'T JUDGE THE BOOK BY ITS
17 COVER. MANY PEOPLE LOOK AT ME AND THEY THINK, WELL, YOU'RE NOT
18 DISABLED. WELL, I AM. I'M A DISABLED DESERT SORT VETERAN.
19 SOMETIMES A PERSON SAYS, OH, NO, HOW CAN YOU BE A VETERAN? I
20 SAY I AM. OCCASIONALLY I SHOW THEM MY ID, AND THEY'RE LIKE,
21 OH, OKAY, THANK YOU. THEY THANK ME FOR SERVING. WELL, A BIG
22 REASON WHY I REACH OUT IS THAT I THINK A LOT OF DECISION
23 MAKERS WE SEE IN THIS CITY, COUNTY, STATE LEVEL PRESUME THAT
24 PEOPLE IN EQUITY PRIORITY COMMUNITIES ARE INCAPABLE OF
25 LEARNING NEW THINGS, THAT UPSETS ME. THAT'S PROBABLY THE



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1 REASON WHY MORE PEOPLE AREN'T USING CLIPPER OR MORE PEOPLE
2 AREN'T USING FASTRAK, OR MORE PEOPLE AREN'T USING OPEN
3 PAYMENTS. BECAUSE LEADERSHIP OFTEN PRESUMES PEOPLE IN EQUITY
4 PRIORITY COMMUNITIES OF BEING INCAPABLE OF LEARNING THESE
5 THINGS. BUT I DO THESE THINGS. SO SOMETIMES I SAY TO PEOPLE,
6 YOU HAVE EVER HEARD OF DIRECT DEPOSITS? I HAVE BEEN DOING
7 DIRECT DEPOSITS SINCE 1989. I DON'T HAVE ANY CASH ON ME.
8 HAVEN'T NEEDED TO. BUT, YEAH, I'M GRATEFUL FOR THE BART
9 VENDING MACHINES, BECAUSE SOMETIMES I FIND A NICKEL OR DIME ON
10 THE GROUND, AND, WELL, I CAN ADD IT TO MY CLIPPER CARD. WE
11 HAVE TO THINK OUTSIDE THE BOX AND THINK ABOUT THAT, INSTEAD OF
12 PIGEON-HOLING EQUITY PRIORITY COMMUNITIES, INCLUDING THEM.
13 THANK YOU.

14

15 **CHAIR, CARINA VINH LIEU:** THANK YOU SO MUCH FOR THE COMMENT.
16 THERE ANY OTHER MEMBERS OF THE PUBLIC WISHING TO SPEAK.

17

18 **CLERK, JESSICA LEWIS:** THERE ARE NO IF OTHER COMMENTS, CHAIR.

19

20 **CHAIR, CARINA VINH LIEU:** WE'LL MOVE TO ITEM 5C, UPDATED
21 COUNCIL WORK PLAN. IN RESPONSE TO FEEDBACK FROM THE COUNCIL AT
22 THE JUNE 2026 MEETING STAFF REVISED THE COUNCIL WORK PLAN TO
23 ELEVATE EQUITY AS A FOUNDATIONAL PRINCIPLE THROUGHOUT THE
24 DOCUMENT CENTERING MTC AND ABAG'S COMMITMENT TO EQUITY AND
25 STRENGTHENING THE COUNCIL'S ROLE IN ADVANCING INCLUSIVE AND



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1 EQUITABLE REGIONAL OUTCOMES. THIS IS AN INFORMATION ITEM. KY-
2 NAM MILLER WILL YOU PLEASE GIFT REPORT?

3

4 **KY-NAM MILLER:** I WILL, THANK YOU CHAIR. GOOD MORNING. STILL
5 GOT 15 MORE MINUTES OF MORNING HAPPY FRIDAY. I'M SORRY I
6 COUNTY SEE I WAS LOOKING FORWARD TO SEEING EVERYBODY IN-PERSON
7 AFTER THE BREAK. BUT I'M FEELING UNWELL THIS WEEK. BUT WELL
8 ENOUGH TO BE ON ZOOM. SO AS CHAIR LIEU MENTIONED STAFF HAD THE
9 OPPORTUNITY AND WE THANK THE COUNCIL FOR YOUR FEEDBACK THAT
10 YOU PROVIDED WHEN WE DISCUSSED THE DRAFT WORK LAST JUNE. AND
11 STAFF TOOK THESE COMMENTS BACK AND WORKED WITH COUNCIL
12 LEADERSHIP AND MTC AND ABAG COLLEAGUES AND REFINED THE
13 DOCUMENT THE VERSION IN YOUR HANDOUTS THEY MAINTAIN OVERALL
14 STRUCTURE OF THE ORIGINAL WORK PLAN WHILE MAKING SEVERAL
15 SUBSTANTIVE CHANGES IN RESPONSE TO YOUR INPUT ONE OF THE
16 STRONGEST THEMES WE HEARD FROM COUNCIL MEMBERS WAS THE
17 IMPORTANCE OF ENSURING THAT EQUITY AND ACCESSIBILITY ARE NOT
18 TREATED AS STANDALONE TOPICS BUT RATHER EMBEDDED THROUGHOUT
19 THE COUNCIL'S WORK IN RESPONSE TO REVISED WORK PLAN
20 STRENGTHENS REFERENCES TO EQUITY AND ACCESSIBILITY ACROSS
21 MULTIPLE SECTIONS THE INTRODUCTION NOW MORE EXPLICITLY
22 DESCRIBED THE COUNCIL'S ROLE IN HIGHLIGHTING DISPARITIES
23 IDENTIFYING BARRIERS TO ACCESS AND ADVANCING EQUITABLE
24 OUTCOMES ACROSS TRANSPORTATION HOUSING ECONOMIC OPPORTUNITY
25 AND ENVIRONMENTAL SUSTAINABILITY WE ALSO MADE CHANGES WITH



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1 AREAS THEMSELVES IN THE PLANNED BAY AREA 2060 SECTION WE NOW
2 NOTE THAT THE COUNCIL'S ENGAGEMENT WILL BE FOCUSED ON
3 ADVANCING EQUITABLE OUTCOMES AS THE REGION DEVELOPED ITS NEXT
4 LONG RANGE PLAN IN RESPONSE TO THE COMMENTS REGARDING
5 ACCESSIBILITY IN ACCESSIBLE FUTURES CONFERENCE EQUITY PRIORITY
6 COMMUNITIES AND AFFORDABILITY SECTION HAS ALSO BEEN EXPANDED
7 IN ADDITION TO THE EQUITY PRIORITY COMMUNITIES UPDATE PROCESS
8 WHICH YOU LEARNED ABOUT THE WORK PLANNER NOW SPECIFICALLY
9 IDENTIFIES OPPORTUNITIES FOR THE COUNCIL TO PROVIDE INPUT ON
10 ACCESSIBILITY INITIATIVES INCLUDING POTENTIAL FOLLOW UP ITEMS
11 EMERGING FROM THE ACCESSIBLE FUTURES CONFERENCE LAST YEAR THE
12 MOBILITY PROGRAM DEVELOPMENT SECTION WAS ALSO STRENGTHENED TO
13 BETTER ARTICULATE EQUITY DEMANDS OF THAT WORK. THE REVISED
14 LANGUAGE SPECIFICALLY REFERENCES IMPROVING ACCESS FOR
15 RESIDENTS REGARDLESS OF INCOME ABILITY LANGUAGE OR LOCATION
16 ENSURING THAT EQUITY MOBILITY INVESTMENTS ARE DISCUSSED
17 THROUGH BOTH OPERATIONAL AND EQUITY LENS AND PERHAPS
18 IMPORTANTLY THE CROSS-CUTTING THEME SECTION HAS BEEN
19 SUBSTANTIALLY REVISED RATHER THAN DESCRIBING EQUITY AND ACCESS
20 AS ONE OF SEVERAL THEMES THE REVISED VERSION IDENTIFIES
21 ADVANCING EQUITY AND ACCESSIBILITY AS CORE UNIFYING PRIORITY
22 AND SHOULD INFORM ALL COUNCIL DISCUSSIONS AND RECOMMENDATIONS
23 THE SECTION REFERENCES MTC ABAG'S EQUITY PLATFORM REINFORCING
24 EXPECTATIONS THAT THE COUNCIL WILL HELP CENTER THE NEEDS OF
25 HISTORICALLY UNDERSERVED MARGINALIZED COMMUNITIES ACROSS ALL



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1 WORK PLAN TOPICS. THIS CHANGE REFLECTS FEEDBACK THAT EQUITY
2 SHOULD BE FRONT AND CENTER THROUGHOUT THE COUNCIL'S WORK. WE
3 HEARD CONCERNS REGARDING CHALLENGES WHILE LEGISLATIVE ADVOCACY
4 SECTION LARGELY ADDRESSES HOW THE AGENCIES SEEKS AGENCIES SEEK
5 TO MEET REGION'S NEEDS THE WORK PLAN BUILDS ON FOCUS. WITH
6 RESPECT TO COMMENTS RELYING ON EXISTING ADVISORY STRUCTURES
7 AND AVOIDING UNNECESSARY WORKING GROUPS THE REVISED DRAFT
8 CLARIFIES WHERE OTHER ADVISORY BODIES ALREADY HAVE PRIMARY
9 RESPONSIBILITY REFERENCES TO THE BAY AREA HOUSING FINANCE
10 AUTHORITY ADVISORY COMMITTEE AND REGIONAL NETWORK MANAGEMENT
11 CAC MADE IN PLACE HELPING ENSURE THE COUNCIL'S EFFORTS
12 COMPLEMENT RATHER THAN DUPLICATE EXISTING FORUMS FINALLY HEARD
13 INTEREST IN MAKING SURE REGIONAL PLANNING EFFORTS GUIDE
14 COUNCIL DISCUSSIONS PLANNED BAY AREA 206 REMAINS ONE OF THE
15 CENTRAL PILLARS OF THE WORK PLAN AND MANY TOPICS THROUGHOUT
16 THE DOCUMENT INCLUDING EQUITY AFFORDABLE TRANSPORTATION
17 HOUSING AND CLIMATE RESILIENCE INTENDED TO CONNECT DIRECTLY TO
18 THE DEVELOPMENT OF THE REGION'S LONG RANGE PLAN OVERALL GOAL
19 OF THESE REVISIONS WAS NOT FUNDAMENTALLY CHANGE THE WORK PLANS
20 DIRECTION BUT BETTER REFLECT THE COUNCIL'S EXPECTATION THAT
21 EQUITY AND ACCESS BE INTEGRATED THROUGHOUT ITS WORK WHILE
22 PRESERVING MANAGEABLE SET OF FOCUS AREAS THAT ALIGN WITH
23 AGENCY PRIORITIES AND EXISTING ADVISORY STRUCTURES. WITH THAT
24 WELCOME ANY QUESTIONS.

25



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1 **CHAIR, CARINA VINH LIEU:** THANK YOU KY-NAM. THERE ARE COUNCIL
2 MEMBERS WISHING TO COMMENT OR ASK QUESTIONS? MADRID? LAVERY.
3 SAUNDERS. CHANG. SBRANTI. WE'LL START WITH YOU MEMBER MADRID.

4

5 **ALEXANDER MADRID:** GOOD MORNING. THANK YOU FOR THE UPDATES. I
6 THINK THIS IS REALLY IMPORTANT TOPIC, GLAD TO HEAR THAT
7 ACCESSIBILITY IS A TOP PRIORITY. I ASKED A COUPLE MONTHS AGO
8 REGARDING THE ACCESSIBILITY WORKING GROUP, IF IT'S GOING TO BE
9 -- JUST WANT TO ASK IF THAT'S BEEN DONE, OR CAN WE SUPPORT TO
10 GET THAT TO HAPPEN?

11

12 **KY-NAM MILLER:** CHAIR DO YOU WANT ME TO RESPOND OR WAIT FOR
13 FURTHER QUESTIONS?

14

15 **CHAIR, CARINA VINH LIEU:** YOU CAN RESPOND.

16

17 **KY-NAM MILLER:** MEMBER MADRID YOU REFERENCED THE REGIONAL
18 MAPPING WAYFINDING PROJECT ACCESSIBILITY WORKING GROUP AND
19 BASICALLY BRING THEIR WORK AND FINDINGS TO THIS BODY, I DO
20 BELIEVE THAT MY COLLEAGUES ON THE PROJECT MANAGER REGIONAL
21 MAPPING WORKING GROUP TEAMS, PARTICULARLY GORDON, WILL BE
22 COMING TO THIS BODY AT REGULAR INTERVALS. MAINLY THEY ALSO
23 REPORT TO THE REGIONAL NETWORK MANAGEMENT CUSTOMER ADVISORY
24 GROUP. BUT THEY BOTH HAVE IN THE PAST, AND WE ANTICIPATE THEM



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1 COMING IN THE FUTURE TO PROVIDE UPDATES AND ALSO INVITE CAN
2 ONLY MEMBERS AS NEW PROTOTYPES ARE PUT OUT.

3

4 **ALEXANDER MADRID:** DO WE KNOW THE TIME FRAME OF THEM COMING IN?

5

6 **KY-NAM MILLER:** I'LL CIRCLE BACK WITH MY COLLEAGUES AND REPORT
7 BACK WHEN THEY NEXT EXPECT TO COME IN.

8

9 **ALEXANDER MADRID:** THANK YOU.

10

11 **CHAIR, CARINA VINH LIEU:** MEMBER LAVERY?

12

13 **CHARLES LAVERY:** THANK YOU KY-NAM. THANK YOU FOR THAT
14 PRESENTATION. YOU KNOW, IT'S SUCH A BROAD SCOPE THAT THESE
15 BODIES LOOK AT. SOMETIMES IT'S, I THINK, DIFFICULT TO SEE THE
16 PROGRESS, BECAUSE IT'S KIND OF SPREAD OUT OVER SO MANY FRONTS.
17 BUT I THINK WHAT JOINS EVERYTHING HERE IS ENFORCING EQUITY
18 TOO, IS THE RESILIENCY. WE MAKE A LOT OF INVESTMENT IN
19 HOUSING, AND IN INFRASTRUCTURE, AND THEN TRANSPORTATION
20 EQUITY, ACCESSIBILITY. AND SOMETIMES I FEEL THAT THE
21 RESILIENCY PART, PARTICULARLY SEA LEVEL RISE MITIGATION,
22 PROTECTING OUR INFRASTRUCTURE AND HOUSING, AND IT FALLS
23 BETWEEN THE CRACKS. IT WAS UNDER THE UMBRELLA A IT WAS UNDER
24 THE PURVIEW OF A COMMITTEE HERE. BUT IT REALLY IT'S CRITICAL.
25 AUTO ONE OF THOSE THINGS THAT WE HAVE SEEN HAPPEN IN NEW



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1 ORLEANS, WE HAVE SEEN HAPPEN IN NEW YORK. BECAUSE AUTO NOT
2 SOMETHING WE SEE EVERY DAY. WE HAVE TO INVEST AND PROTECT IT.
3 YOU KNOW, WE HAVE THE SEAWALL IN SAN FRANCISCO, THE EASTERN
4 SHORELINE IN SAN FRANCISCO. THE SAN MATEO COAST IS REALLY
5 POROUS. AND I THINK THIS BODY SHOULD BE LOOKING AT THAT. AND
6 REALIZING EVERYTHING ELSE WE DO IS UNDER THAT UMBRELLA AND NOT
7 GIVING IT ENOUGH ATTENTION. JUST WANT TO MAKE SURE THAT IS A
8 CONSIDERATION FOR US ALL.

9

10 **CHAIR, CARINA VINH LIEU:** THANK YOU MEMBER LAVERY. MEMBER
11 SAUNDERS?

12

13 **JOSHUA SAUNDERS:** THERE WE GO. THANK YOU. I WANTED TO EXPRESS
14 MY APPRECIATION THAT YOUR PRESENTATION SAYS YOU'RE GOING TO
15 FOCUS ON EQUITY AND ACCESSIBILITY. AND MY ONE QUESTION IS,
16 THOSE ARE VERY BROAD TOPICS, EQUITY AND ACCESSIBILITY. AND SO
17 I'M WONDERING HOW YOU, HOW, IF ANY MORE SPECIFICS IN TERMS OF
18 HOW YOU WANT TO TIE THAT INTO YOUR WORK?

19

20 **CHAIR, CARINA VINH LIEU:** KY-NAM WOULD YOU LIKE TO RESPOND TO
21 THAT?

22

23 **KY-NAM MILLER:** SURE I'LL RESPOND TO THE LAST TWO COMMENTS.
24 MEMBER SAUNDERS THIS'S A REALLY EXCELLENT POINT. AND IT'S KIND
25 OF THE NATURE OF THE WORK PLAN IS THAT IT'S A REFLECTION OF



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1 BOTH HOW DO YOU TRIAGE DOWN THE WIDE BODY OF WORK THAT WE'RE
2 RESPONSIBLE FOR, AND THIS BODY IS RESPONSIBLE FOR AND REFLECT
3 THE PRIORITIES AS STATED FROM THE COUNCIL MEMBERS. SO, WE
4 REALLY ANCHOR IT TO THE EQUITY PLATFORM AND THE ADOPTED
5 RESOLUTIONS OF OUR AGENCY, AND HAVING STRONG ALIGNMENT BETWEEN
6 THE AGENCIES AND THE -- AND THIS BODY ON HOW EQUITY AND
7 ACCESSIBILITY IS PRIORITIZED. BUT THESE ARE -- THE WORK PLAN,
8 ITSELF, IS REALLY A GUIDING POINT, AND NOT SPECIFIC
9 INSTRUCTION ABOUT HOW IT'S IMPLEMENTED. SO IT REALLY INFORMS -
10 - THIS DOCUMENT IS MAINTAIN TO REALLY INFORM HOW ITEMS COME
11 BEFORE IT AND PROVIDE SOME BROAD GUIDELINES ABOUT WHAT THIS
12 BODY CONSIDERS. SO, IF IT IS -- YEAH, A MORE GENERIC, YOU
13 KNOW, THREE-PAGE, TWO-PAGE DOCUMENT. I'M HAPPY TO DISCUSS IN
14 FURTHER DETAIL, YOU KNOW, HOW EQUITY IS MANIFESTED AT OUR
15 AGENCY, PERHAPS AT A LATER TIME. WHEN IT COMES TO MEMBER
16 LAVERY'S EMPHASIS ON SEA LEVEL RISE AND THE IMPORTANCE OF
17 RESILIENCY, WE REALLY DO RECOGNIZE THAT AS IMPORTANT. WE DID
18 INCLUDE A SECTION IN THE DRAFT WORK PLAN ABOUT MAINTAINING A
19 FOCUS ON CLIMATE CHANGE AND ADAPTATION AND HOW INVESTMENTS CAN
20 PROTECT COMMUNITIES VULNERABLE TO CLIMATE RISK AND ENSURE FAIR
21 ACCESS TO THE BENEFITS OF SUSTAINABILITY INITIATIVES. SO, WE
22 EXPLICITLY INCLUDED THAT. AND I THINK MY COLLEAGUE DAVE VAUTIN
23 MAY STILL BE IN THE ROOM, FROM THE RPP PROGRAM, IT'S A HUGE
24 COMPONENT OF PLANNED BAY AREA THE MARQUEE PLANNING DOCUMENT
25 THAT REALLY GUIDES BOTH AGENCIES ENSURING THAT THE BAY AREA IS



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1 RESILIENT TO ENVIRONMENTAL CHANGES THAT ARE COMING DOWN THE
2 LINE.

3

4 **CHAIR, CARINA VINH LIEU:** KY-NAM, I WANT TO ACKNOWLEDGE THAT
5 MATT HAS HIS HAND UP AND MAYBE MATT WOULD LIKE TO ADD
6 SOMETHING?

7

8 **MATT MALONEY:** YEAH I'LL ADD TO AUGMENT WHAT KY-NAM PUT OUT
9 THERE, AND DAVE IS NOT HERE. BUT YOU HAVE GOT ME. I THINK IN
10 TERMS OF THE EQUITY AND ACCESSIBILITY QUESTION THAT NEEDS TO
11 BE FRONT AND CENTER IN ALL OF OUR WORK PRODUCTS THAT WE BRING
12 TO YOU AND IF IT'S NOT THEN I THINK WE ARE HOPING THAT YOU CAN
13 GUIDE STAFF HOW TO MAKE IT FRONT AND CENTER. SO, I THINK IT
14 CUTS ACROSS EVERYTHING. AND WE NEED TO DO BETTER, I THINK, ON
15 ALL OF THOSE FRONTS, SECONDLY IN TERMS OF RESILIENCE AS
16 MENTIONED I THINK THE PLACE WHERE THIS COUNCIL WILL INTERACT
17 WITH QUESTIONS OF RESILIENCY AND SEA LEVEL RISE WILL BE
18 CHIEFLY THROUGH THE PLANNED BAY AREA 2026 IT WILL BE A MAJOR
19 PART OF THAT PLAN IN TERMS OF HOW WE'RE LOOKING AT OUR GROWTH
20 FRAMEWORK FOR HOUSING, JOBS, OBVIOUSLY HOW WE'RE PROTECTING
21 THE REGION AGAINST SEA LEVEL RISE AND ALSO IN TERMS OF
22 TRANSPORTATION NETWORK AND HOW WE'RE PRIORITIZING THAT GIVEN
23 THOSE THREATS.

24



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1 **CHAIR, CARINA VINH LIEU:** GOOD TIME FOR ME TO INTERJECT HERE
2 JUST SHARED A LITTLE BIT IN THE BEGINNING WHEN WE FIRST
3 CONVENED AS A COUNCIL, THERE WAS A QUESTION AROUND HOW DOES
4 THE WORK PLAN WORK AND THEN NOW THAT WE HAVE BEEN THROUGH
5 ABOUT FOUR MEETINGS TOGETHER YOU CAN SEE THERE IS SOME AGENDA
6 SETTING HAPPENING, SELECTION OF WHAT THE AGENDA ITEMS ARE THAT
7 COME BEFORE YOU, AND SO THE WORK PLAN IS REALLY JUST KIND OF
8 GUIDING DOCUMENT THAT HELPS THE CHAIR AND STAFF AND VICE CHAIR
9 LOOK AT THE MENU OF THINGS THAT MTC IS INVOLVED WITH THAT,
10 SORT OF, CHOOSE THE THINGS THAT HELP THIS COUNCIL BETTER
11 ADDRESS WHAT IT HAS EXPRESSED THAT IT CARES ABOUT. SO THAT'S
12 WHAT THE WORK PLAN DOCUMENTS, THE NUMBER OF IDEAS AND CONCEPTS
13 ON BROAD SCALE WHAT PEOPLE WANT TO KNOW MORE ABOUT. IT'S A
14 TOOL FOR FILTERING SO MUCH INFORMATION THAT THIS AGENCY DOES
15 AND ALSO IT'S HELPFUL THERE SO MANY DIFFERENT TYPES OF REPORTS
16 THAT STAFF WORK ON THAT THEY PRESENT TO THE COMMISSION SO
17 WHERE THERE IS ALIGNMENT, WHERE THERE'S A REPORT COMING DOWN
18 THE PIKE, THAT REPORT CAN ALSO BENEFIT THIS COUNCIL TYPICALLY
19 WE WOULD INVITE THE STAFF PERSON WHO IS HAS A REPORT ALREADY
20 WHO IS GOING TO THE COMMISSION ALSO COME TO THE CAN ONLY SO
21 THAT WE'RE INFORMED ABOUT THE PROGRESS OF THAT POLICY OR
22 PROGRAM SO JUST ADDITIONAL CONTEXT FOR THE COUNCIL TO KNOW
23 THAT THIS WORK PLAN A GUIDING DOCUMENT FOR OUR COUNCIL AS WE
24 WORK TOGETHER OVER THE NEXT TEP. SO I HOPE THAT'S HELPFUL. I'M
25 GOING TO MOVE TO MEMBER CHANG, MEMBER SBRANTI THEN KALLINS.



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1

2 **AMANDA CHANG:** I HAD A QUICK QUESTION, I THINK PREVIOUS DRAFT
3 OF THIS TALKED ABOUT THE AD-HOC COMMITTEES AND JUST THE
4 FORMATION OF THAT. DOES THAT STILL INCLUDE -- I COUNTY FIND IF
5 IT'S STILL IN HERE. BUT JUST CURIOUS ABOUT HOW THAT WILL WORK
6 OR IF IT'S CHANGED?

7

8 **KY-NAM MILLER:** I'LL BRIEFLY SAY THE APPROACH WITH ANY KIND OF
9 SUBSIDIARY BODIES IS TO ALLOW THAT TO HAPPEN ORGANICALLY LIKE
10 WHERE THERE IS AN EVALUATE AND NEED AND WHERE AS THAT COMES UP
11 THEN TO HAVE TALKS WITH BOTH COUNCIL LEADERSHIP AND MTC STAFF
12 AND EXECUTIVES TO DETERMINE AT WHAT LEVEL IT WOULD START OUT
13 AT THE ADVISORY GROUP, AD-HOC, OR EVENTUALLY POTENTIALLY
14 SUBCOMMITTEE, BUT THERE IS BUILT IN SUBCOMMITTEE THIS IS THE
15 RESOLUTION THAT FORMED THIS BODY SO IT'S MORE ORGANIC APPROACH
16 HOW WE'RE TAKING CREATION OF ANY NEW GROUPS.

17

18 **AMANDA CHANG:** THROUGH THE CHAIR MAY I ASK A FOLLOW-UP
19 QUESTION? THANK YOU. WHEN YOU SAY THE PROCESS DOES THAT MEAN
20 THE COUNCIL MEETING WE WOULD MAKE A MOTION OR WOULD THIS
21 HAPPEN SORT OF LIKE WITH LEADERSHIP STAFF TO FORM? SO LIKE FOR
22 EXAMPLE, IF WE WERE AN AD-HOC COMMITTEE TO TALK ABOUT EPC
23 REFRESH WE COULD FORM THAT HERE? OR DOES THAT HAVE TO HAPPEN
24 SEPARATELY? JUST FOR MY KNOWLEDGE?

25



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1 **KY-NAM MILLER:** IT HAPPENS WITHIN THE CONSTRAINTS OF STAFF
2 CAPACITY AND THE BROWN ACT, I WOULD SAY WE COULDN'T JUST
3 AUTOMATICALLY CREATE A BODY AND STAND IT UP YOU KNOW IT HAS TO
4 HAPPEN IN COLLABORATION WITH MTC STAFF AND GENERAL COUNSEL'S
5 OFFICE, JOHN MEYERS IS AT THE TABLE, MATT MALONEY, AS WELL, SO
6 I THINK IT'S HAPPENED IN OTHER BODIES BELIEF SO THAT WOULD BE
7 THE APPROACH THAT WE'RE GOING TO DO HERE JUST A DELIBERATE
8 VALUES BASED APPROACH ABOUT THIS NECESSARY AND IS THIS THE
9 PARAMETERS AND LEVEL THAT THE BODY WOULD TAKE AND INVITE ANY
10 OF MY OTHER COLLEAGUES AT THE TABLE IF THEY HAVE?

11

12 **MATT MALONEY:** I'LL ADD IN MATT MALONEY DEPUTY EXECUTIVE
13 DIRECTOR I MEAN DEPENDING ON THE TOPIC IF THERE IS INTEREST IN
14 THIS GROUP AND LEARNING MORE ABOUT INTERACTING MORE STAFF AND
15 GETTING INTO SOME SMALL GROUPS, WE DON'T MEAN THERE'S A LOT OF
16 DIFFERENT NAMES OUT THERE AD-HOC KITCHEN CABINET JUST A GROUP
17 OF MEMBERS I THINK IT'S GOOD FOR THAT TO FLOW THROUGH THE
18 LEADERSHIP OF THE COUNCIL THROUGH CHAIR LIEU AND VICE CHAIR
19 BENITEZ, WE CAN DISCUSS THAT THE STAFF CAN DISCUSS THAT WITH
20 LEADERSHIP OF THE COUNCIL, IT'S VERY IMPORTANT THAT WE AS
21 STAFF -- STAFF DO NOT HAVE A LOT OF CAPACITY TO SUPPORT MORE
22 BODIES WE MANY BODIES ACROSS MTC AND ABAG THAT WE SUPPORT SO
23 THERE IS A LIMIT IN TERMS OF WHAT STAFF CAN DO WITH A 40 HOUR
24 WORKWEEK SO JUST WANT TO PUT NA OUT THERE BECAUSE I KNOW I
25 WOULD BE REMISS IN NOT MENTIONING THAT BECAUSE OF ALL THE



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1 STAFF THAT ARE HERE AND WORKING VERY HARD ON THESE ISSUES.

2 THANK YOU.

3

4 **CHAIR, CARINA VINH LIEU:** MOVING ON TO KALLINS?

5

6 **WENDI KALLINS:** SORRY.

7

8 **SPEAKER:** I WASN'T AT MEETING MAYBE THIS IS JUST INHERENT
9 SOMETHING THAT'S GOING HAPPEN ANYWAY AS PART OF THE WORK PLAN
10 I'M CURIOUS IT RELATES TO WHEN WE LOOK AT CAPITAL PROJECTS, A
11 LOT OF OTHER WORK WE'RE TALKING ABOUT I THINK WE COULD LOOK AT
12 CAPITAL PROJECTS THROUGH AN EQUITY LENS AND BUT MTC CONTROLS
13 HAS A LOT OF DISCRETIONARY CONTROL OVER CAPITAL PROJECT
14 FUNDING WOULD LIKE TO SEE AS PART OF THE WORK PLAN THAT WE'RE
15 ABLE TO WEIGH IN ON SOME OF THE MODELS AS IT RELATES TO THE
16 FUNDING OR BE ABLE TO LOOK AT ANY GIVEN CAPITAL EXPENDITURE IT
17 IS MAY BE LOOKING AT WHETHER IT'S PLANNED BAY AREA 2060 OR
18 MORE IN NEAR-TERM JUST WANTED TO PUT THAT OUT THERE THE
19 QUESTION WOULD BE AS IT RELATES TO THE WORK PLAN HOW IS THAT
20 ENVISIONED THROUGH AT THE GROUP WHERE WE CAN WEIGH IN AS IT
21 RELATES TO CAPITAL SIDE.

22

23 **MATT MALONEY:** I CAN RESPOND TO THAT I THINK THE BEST
24 OPPORTUNITY TO DO THAT IS THROUGH THE PLANNED BAY AREA 2060
25 THAT'S BECAUSE ONE OF THE CHIEF FEDERAL RESPONSIBILITIES OF



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1 THAT PLAN IS TO CREATE A SET OF FINANCIALLY CONSTRAINED
2 TRANSPORTATION PROJECTS OVER THE NEXT 30 YEARS SO THAT IMPLIES
3 THAT WE NEED TO MAKE A BUNCH OF TRADEOFFS AND CHOICES ABOUT
4 THOSE PRIORITIES AND THAT INCLUDES THE WAY WE SPEND OUR
5 OPERATING DOLLARS FOR HIGHWAYS AND TRANSIT AND ACTIVE
6 TRANSPORTATION AND THE REST, BUT ALSO IN TERMS OF MAJOR
7 CAPITAL PROJECTS AND HOW WE SEQUENCE THOSE AND FUND THOSE AND
8 YOU KNOW OBVIOUSLY THERE IS SOME THINGS THAT WE CAN DO IN THE
9 NEXT 30 YEARS AND SOME THINGS THAT WE CANNOT DO. AND EVERY
10 VERSION OF PLANNED BAY AREA THAT WE HAVE DONE HAS HAD A LOT OF
11 QUESTIONS ABOUT THAT AT THE ENDS IN TERMS OF WHAT PROJECTS ARE
12 IN THE PLAN AND WHAT PROJECTS ARE NOT IN THE PLAN, AND MIGHT
13 BE TREATED AS MORE, YOU KNOW, VISION PROJECTS THAT ARE
14 IMPORTANT BUT THAT WE MAY NOT BE ABLE TO ACCOMMODATE IN THE
15 PLAN SO I WOULD SAY WE CAN HAVE THOSE CONVERSATIONS HERE AT
16 THIS COUNCIL AS PART OF PLANNED BAY AREA WORK. THANK YOU.

17

18 **SPEAKER:** I THINK THIS'S REALLY IMPORTANT THAT WE DO THE OTHER
19 IMPORTANT WORK AT THE END OF THE DAY WHEN IT COMES TO MOVING
20 COMMUTERS GOODS MOVEMENT JUST INFRASTRUCTURE THAT SERVES OUR
21 REGION IT'S IMPORTANT WE HAVE OPPORTUNITY TO WEIGH IN. THANK
22 YOU VERY MUCH.

23



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1 **CHAIR, CARINA VINH LIEU:** THANK YOU MEMBER SBRANTI. MEMBER
2 KALLINS? JUST NOTING FOR EVERYONE I'M GOING TO STEP AWAY AND
3 MEMBER BENITEZ IS GOING TO FACILITATE THE REST OF THE MEETING.

4

5 **WENDI KALLINS:** I'M CURIOUS ON THE ABAG SIDE OF THINGS ARE WE
6 GOING TO BE ABLE TO COMMENT ON THE RHNA ALLOCATION? IS THAT
7 UNDER OUR JURISDICTION AT ALL?

8

9 **MATT MALONEY:** I THINK THE WAY WE ARE THINKING ABOUT HANDLING
10 RHNA AND STAFF ARE CONSIDERING BRINGING A PRESENTATION TO YOU
11 LATER THIS YEAR THAT WALKS THROUGH SOME OF THE HOUSING
12 INITIATIVES THAT WE'RE DOING BOTH ON THE BAHFA SIDE AND ABAG,
13 INCLUDING RHNA I THINK ONE OF THE EXCITING OPPORTUNITIES FOR
14 THIS GROUP ON RHNA IS THROUGH THE HOUSING METHODOLOGY
15 COMMITTEE. SO EVERY RHNA CYCLE, WE TYPICALLY SET UP A HOUSING
16 METHODOLOGY COMMITTEE WITH THAT'S COMPOSED OF MEMBERS OF THE
17 ABAG EXECUTIVE BOARD, OTHER ELECTED OFFICIALS, STAFF FROM
18 LOCAL JURISDICTIONS, AS WELL AS MEMBERS OF -- TRADITIONALLY,
19 WE HAVE HAD MEMBERS FROM THE RPC, OR POLICY ADVISORY COUNCIL
20 AND MTC, WE HAVE HAD MEMBERS LIKE THAT ON THE HMC. SO WHILE WE
21 HAVEN'T SORTED OUT ALL DETAILS OF THAT I BELIEVE THERE IS
22 PROBABLY GOING TO OPPORTUNITY FOR MEMBERS OF THIS GROUP TO
23 SERVE ON THE HMC. CAN'T TELL YOU HOW MANY MEMBERS THAT WILL
24 BE. WE NEED TO WORK OUT THE LOGISTICS OF ALL THAT BUT WE'LL BE
25 BACK TO YOU LATER TO TALK ABOUT THAT. SO I THINK THAT WILL



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1 PRESENT GOOD OPPORTUNITY FOR SOME OF THE MEMBERS HERE TO
2 INTERFACE DIRECTLY WITH THAT WORK ACTUALLY TO BE PART OF THE
3 METHODOLOGY CREATION AND THEN REPORT BACK TO THIS GROUP WHAT
4 IS GOING ON ON A MONTHLY BASIS. SO STAY OPPORTUNITY. I THINK
5 THAT WOULD BE THE BEST OPPORTUNITY FOR THIS GROUP TO INTERACT
6 DIRECTLY WITH RHNA.

7

8 **WENDI KALLINS:** THANK YOU.

9

10 **V. CHAIR, DIANA BENITEZ:** OKAY YOU ALL WILL HAVE TO HELP ME. IS
11 THERE ANYBODY ELSE IN THE ROOM THAT HAS THEIR HANDS UP FOR
12 THIS ITEM?

13

14 **CLERK, JESSICA LEWIS:** NO.

15

16 **V. CHAIR, DIANA BENITEZ:** OKAY. THANK YOU. THANK YOU. I NEEDED
17 THE VERBAL.

18

19 **CLERK, JESSICA LEWIS:** NO VICE CHAIR, BENITEZ.

20

21 **V. CHAIR, DIANA BENITEZ:** THANK YOU. [LAUGHTER] OKAY. WILL THE
22 CLERK PLEASE INFORM US IF THERE IS ANY PUBLIC COMMENT
23 SUBMITTED FOR THIS ITEM OR WHETHER ARE THERE ANY MEMBERS OF
24 THE PUBLIC WHO WISH TO GIVE PUBLIC COMMENT?

25



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1 **CLERK, JESSICA LEWIS:** WE RECEIVED NO WRITTEN COMMENTS FOR THIS
2 ITEM. THERE ARE NO SPEAKERS AT THE PODIUM, AND NO RAISED HANDS
3 IN THE ZOOM SPACE.

4

5 **V. CHAIR, DIANA BENITEZ:** OKAY. THANK YOU. MOVING ON TO ITEM
6 SIX, THE STAFF LIAISON REPORT. ITEM SIX, OVERVIEW OF MTC
7 POLICY DECISIONS OTHER AND ACTIVITIES. THIS IS AN INFORMATION
8 ITEM. KY-NAM, WILL YOU PLEASE GIFT REPORT?

9

10 **KY-NAM MILLER:** GLADLY, VICE CHAIR BENITEZ. OUTSIDE OF THE
11 WRITTEN REPORT THE ONLY THING I HAVE TO ADD IS THERE IS
12 UPCOMING OPEN HOUSE EVENT FOR CBO'S IF YOU HAVEN'T HEARD
13 BORROW IT ALREADY, I'LL BE E-MAILING YOU ALL THE FLYER, BUT
14 BASICALLY ALL THROUGHOUT THE REGION MTC IS HOSTING AND
15 INVITING COMMUNITY-BASED ORGANIZATIONS FOR AN OPPORTUNITY TO
16 LEARN ABOUT THE AGENCY'S WORK, EXPLORE POTENTIAL PAID
17 PARTNERSHIPS AND RECONNECT WITH FELLOW COMMUNITY ORGANIZATIONS
18 WORKING TO ENSURE COMMUNITY VOICES INFORM REGIONAL POLICY AND
19 FUNDING DECISIONS. IT'S GOING TO BE ON MONDAY AUGUST 24TH FROM
20 10:00 A.M. TO NOON RIGHT THERE, I'LL SEND OUT A FLOORER SO
21 FOLKS CAN REGISTER AND SHARE WITH YOUR NETWORK. I WANT TO
22 COMMENT THAT I THINK OUR CLERK JESSICA LOUIS IS IT'S A FIRST
23 MEETING THAT SHE CLERKED. THE FIRST COUNCIL MEETING THAT I
24 HAVE OBSERVED. SO SHE DID A GREAT JOB. BIG THANKS TO JESSICA
25 FOR HER FIRST COUNCIL MEETING.



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1

2 **V. CHAIR, DIANA BENITEZ:** PERFECT. THANK YOU JESSICA. THANK
3 YOU, KY-NAM. NOW IS THERE ANY COUNCIL MEMBER DISCUSSION IN
4 RELATION TO THIS? ANYBODY IN THE ROOM? I DO HAVE ONE COMMENT
5 KY-NAM I KNOW THAT YOU WILL PROBABLY BE REPORTING BACK IN THE
6 FUTURE BUT CAN YOU GIVE US A QUICK UPDATE ON THE NORMAN MINETA
7 HIGH SCHOOL SUMMER ACADEMY? I KNOW LAST WEEK WITH YOU ALL WAS
8 GREAT TO SEE THE STUDENT PRESENTATIONS BUT JUST GIVE US A BIT
9 OF INFO ON HOW THAT WENT?

10

11 **KY-NAM MILLER:** IT WAS A SMASH I MEAN THE RECORD NUMBER OF
12 APPLICANTS THIS YEAR HUNDREDS OF STUDENTS SHOWED UP LAST
13 FRIDAY IT WAS A BEAUTIFUL DAY IT EXPANDED THE POTENTIAL
14 CAPSTONE PROJECTS THAT THEY COULD WORK ON AND SOME OF THEM
15 BROUGHT WORKING ONLINE APPS THAT COULD BE INTEGRATED INTO OUR
16 COMMUNITY ENGAGEMENT PROCESS, THEY'RE JUST READY FOR PUBLIC
17 USE SO IT'S REALLY IMPRESSIVE A LOT OF SMILES AND BRIGHT FACES
18 AND ICE CREAM IT WAS A LOT OF FUN. SO YEAH REALLY APPRECIATE
19 ALL YOUR SUPPORT MAKING SURE THAT A WIDE SET OF COMMUNITIES
20 ARE REPRESENTED AND TO THAT UNDERSTAND WE APPRECIATE YOUR
21 FURTHER SUPPORT FOR 2027. WE WANT TO MAKE SURE THAT ALL
22 GEOGRAPHIES AND STUDENTS ARE BROUGHT INTO THIS BECAUSE WE'RE
23 ALREADY -- IT'S A SIX YEAR PROGRAM SO WE'RE STARTING TO SEE
24 STUDENTS WHO CAME THROUGH THE FIRST YEAR NOW WORKING AT
25 SIBLING AGENCIES AND THAT'S THE WHOLE PLAN IS TO GET THEM



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1 INTERESTED IN PUBLIC SERVICE AND THE WORK WE DO. THAT'S A
2 QUICK UPDATE AND I'LL GIVE A FULL UPDATE OF THE IN THE FALL
3 WHEN WE HAVE THE FINAL NUMBERS.

4

5 **CHAIR, CARINA VINH LIEU:** THANK YOU KY-NAM. ANYBODY ELSE
6 WISHING TO SPEAK? WILL THE CLERK INFORM US OF PUBLIC COMMENTS
7 SUBMITTED FOR IT ITEM?

8

9 **CLERK, JESSICA LEWIS:** WE RECEIVED NO WRITTEN COMMENTS FOR THIS
10 ITEM THERE ARE NO SPEAKERS AT THE PODIUM AND NO RAISED HANDS
11 IN THE ZOOM SPACE.

12

13 **CHAIR, CARINA VINH LIEU:** MOVING TO ITEM SEVEN NEW BUSINESS
14 THIS IS AN INFORMATION ITEM RECOGNIZE MEMBER KALLINS TO
15 PROVIDE A REPORT BACK FROM THE REGIONAL MANAGEMENT ADVISORY
16 COUNCIL MEMBER KALLINS THE FLOOR IS YOURS.

17

18 **WENDI KALLINS:** LET ME GET MY REPORT IN FRONT OF ME. SO, THIS
19 IS FROM THE REGIONAL MANAGEMENT CUSTOMER ADVISORY GROUP. MTC
20 STAFF PRESENTED AN UPDATE ON -- GET OUT OF THERE -- ON
21 REGIONAL FARE PROGRAMS AND INITIATIVES, WHICH INCLUDED CLIPPER
22 START. TWO CLIPPER BAY PASS PILOTS AND FREE AND DISCOUNTED
23 TRANSFER PILOT. THESE INITIATIVES HELP INCREASE RIDERSHIP BY
24 MAKING FARES SIMPLER, MORE CONSISTENT AND AFFORDABLE. FOR THE
25 CLIPPER BAY PASS, BAY AREA'S FIRST UNLIMITED REGIONAL TRANSIT



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1 PASS FOR RIDES ON ALL BUSES, RAIL, FERRY SERVICES IN THE BAY
2 AREA ANYTIME ANYWHERE. SO PHASE ONE OF THE PILOT HAD OVER
3 50,000 UNIVERSITY STUDENTS AND AFFORDABLE HOUSING RESIDENTS.
4 THERE IT WAS RANDOMIZED CONTROL TRIAL FINISHED BY TRANSIT
5 OPERATORS AND MTC 2022 AND 2025, AND THE RESULT WAS 30%
6 INCREASE, MORE TRANSIT TRIPS WERE TAKEN BY THOSE
7 PARTICIPATING. THEN PHASE TWO, THE PILOT AND HAD OVER 100,000
8 EMPLOYEES, TRANSIT MANAGEMENT ASSOCIATION MEMBERS AND PROPERTY
9 RESIDENTS. FUNDED BY PAYMENTS FROM PARTICIPATING EMPLOYERS AND
10 INSTITUTIONS BETWEEN 2024 AND 2030, THERE WERE 35% MORE
11 TRANSIT TRIPS TAKEN. THEN WITH CLIPPER START, CLIPPER START
12 PROVIDES SINGLE RIDE 50% FARE DISCOUNTS TO ELIGIBLE RIDERS ON
13 ALL TRANSIT OPERATORS THAT USE CLIPPER. TO QUALIFY YOU MUST BE
14 A RESIDENT OF THE BAY AREA, BE 19 TO 64 YEARS OLD, IN OTHER
15 WORDS, NOT PARTICIPATING IN ANOTHER DISCOUNT PROGRAM, NOT HAVE
16 AN RTC CLIPPER CARD FOR PEOPLE WITH DISABILITIES AND HAVE A
17 HOUSEHOLD INCOME OF 200% OF THE FEDERAL POVERTY LEVEL OR LESS.
18 AND THEN THE NEXT PROGRAM WAS FREE AND REDUCED TRANSFER, WAS
19 AVAILABLE ON MIGRATED AND NEW CLIPPER CARDS AND CONTACTLESS
20 BANK CARDS AND APPLIES TO ANY TRANSFER TO ANY OF THE OTHER
21 AGENCY WITHIN TWO HOURS OF THE FIRST BOARDING, THREE HOURS IN
22 THE NORTH BAY, CUSTOMERS USE DISCOUNT FARE CATEGORIES, RECEIVE
23 PROPORTIONAL DISCOUNT, NEARLY 3.1 MILLION TRIPS RECEIVED THE
24 REGIONAL TRANSFER DISCOUNT, THEN VALUE OF THE PROVIDED
25 DISCOUNT, TOTALLED OVER 7 MILLION. TWO PROGRAMS THAT ARE



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1 COMING NEXT IS AN ALL AGENCY PASS OR FARE CAP AND HARMONIZING
2 FARES FOR REGIONAL SERVICES. MEMBERS FOR REGIONAL MEMBERS
3 EXPRESSED STRONG SUPPORT FOR VARIOUS FARE PROGRAMS INITIATIVES
4 AND NUMEROUS MEMBERS SHARED THE IMPORTANCE AND CHALLENGES WITH
5 EXPANDING CLIPPER PASS TO MORE COMMUNITY COLLEGE STUDENTS. MTC
6 PRESENTED OVERVIEW OF PROGRESS TO DATE ON THE LAUNCH OF THE
7 NEXT GENERATION CLIPPER SYSTEM WHICH STARTED DECEMBER 2025
8 THIS OFFERS BOTH ACCOUNT-BASED CLIPPER CARDS AND CREDIT AND
9 DEBIT CARD PAYMENTS FOR ALL BAY AREA TRANSIT AGENCIES,
10 SIGNIFICANT OPERATIONAL CHALLENGES THAT HAVE AFFECTED C2
11 THAT'S CLIPPER2'S CUSTOMERS TRANSIT OPERATORS AT LAUNCH MTC
12 HAS BEEN WORKING DAILY WITH THE SYSTEM INTEGRATOR CONTRACTOR
13 CUBIC AND TRANSIT AGENCY STAFF TO DEPLOY FIXES CAN SIGNIFICANT
14 IMPROVEMENT IN SYSTEM STABILITY IN RECENT MONTHS PRIORITY
15 CONCERNS INCLUDE CUSTOMER ACCOUNT ACCESS MIGRATION ERRORS
16 REQUIRING MANUAL CORRECTION FINANCIAL SETTLEMENT DISCREPANCIES
17 SYSTEM STABILITY RELIABILITY ISSUES AND SOME FARE INSPECTION
18 DEVICES VENDING MACHINES AND CUSTOMER SERVICE TOOLS THIS NEXT
19 GENERATION CLIPPER WAS PROVIDING ALL NEW EQUIPMENT, REALTIME
20 VALUE AVAILABILITY, AND MOBILE CLIPPER CARDS AND PHONE
21 WALLETS, CONTACTLESS AND CREDIT AND DEBIT CARD ACCEPTANCE,
22 REGIONAL TRANSFER DISCOUNTS AND SUPPORT TRANSIT AGENCY
23 PROMOTION AND ALSO EQUITY EXISTING EQUITY PROGRAMS. MEMBERS
24 EXPRESSED SEVERAL ISSUES THAT THEY AND THEIR COMMUNITIES HAVE
25 ENCOUNTERED WITH THE TRANSITION TO THE NEW SYSTEM, INCLUDING



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1 RIDERS NOT BEING ABLE TO ACCESS THEIR DISCOUNTS PROPERLY,
2 DELAYS WITH CARD READERS AND GATES, AND CARD BALANCE NOT BEING
3 DISPLAYED. MEMBERS SHARED THAT RIDERS OFTEN TAKE THEIR
4 FRUSTRATION OUT ON OPERATORS AND TRANSIT AGENCIES WHEN THERE
5 ARE ISSUES CAUSED BY CUBIC SO THERE WAS A LOT OF DISCUSSION
6 ABOUT THIS A LOT OF CONCERN ABOUT ALL OF THE PROBLEMS PEOPLE
7 BEING STRANDED. NOT GETTING REFUNDED KNOW THIS THERE IS STILL
8 A LOT OF WORK TO BE DONE. THEN FINALLY WE ALSO WORKED ON OUR
9 WORK PLANNER TOPICS FOR VIEW IN ORDER TO ESTABLISH A WORK PLAN
10 THROUGH DECEMBER 2027 MUCH IS THE SAME WAY THAT WE'RE DOING
11 HERE. THIS WORK PLAN WILL BE THE GUIDING DOCUMENT OVER THE
12 NEXT 18 MONTHS AND TOPICS INCLUDE TRANSIT TRANSFORMATION,
13 ACTION PLAN IMPLEMENTATION REGIONAL NETWORK MANAGEMENT
14 FRAMEWORK AND STRUCTURE COMMUNICATIONS AND CROSS-CUTTING LENS
15 THAT ENSURE ANALYSIS OF ALL TOPICS FROM ACCESSIBILITY AND
16 EQUITY PERSPECTIVE, MUCH OF THE SAME AS WE'RE DOING HERE.
17 MEMBERS EXPRESSED SUPPORT FOR THE HIGH-LEVEL TOPICS FOR THE
18 WORK PLAN AND FEW MEMBERS ASKED FOR MORE INFORMATION HOW TO
19 INCORPORATE POSSIBLE FUTURE FUNDING UPDATES TO TRANSIT
20 TRANSFORMATION ACTION PLAN WAYFINDING FOR PEOPLE WITH
21 DISABILITIES INTO THE WORK PLAN. STAFF WILL RETURN WITH A WORK
22 PLAN IN THE AUGUST MEETING FOR ADOPTION. THAT IS MY REPORT.
23
24 **V. CHAIR, DIANA BENITEZ:** THANK YOU MEMBER KALLINS. IS THERE
25 ANY NEW ADDITIONAL BUSINESS FROM COUNCIL MEMBERS THAT FOLKS



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1 WOULD LIKE TO SHARE? DID ANYBODY RAISE THEIR HANDS IN THE
2 ROOM? I COUNTY SEE THE ROOM.

3

4 **CLERK, JESSICA LEWIS:** NO. OH SORRY, YES, MEMBER SAUNDERS.

5

6 **V. CHAIR, DIANA BENITEZ:** OKAY. MEMBER SAUNDERS?

7

8 **JOSHUA SAUNDERS:** YES, I WANT TO BRING SOMETHING TO THE
9 COUNCIL'S ATTENTION, AND THAT IS THAT LAST SUMMER WAS THE
10 FIRST SUMMER I WAS ACTUALLY HERE AT MTC, BEFORE I WAS EVER
11 PART OF THE COUNCIL, I WAS PART OF A PLACE FOR PEOPLE WITH
12 DISABILITIES WHO COULD COME AND SPEAK AND SHARE THEIR
13 INFORMATION AND THEIR EXPERIENCES, AND I WANT TO FIND OUT
14 WHAT'S HAPPENED WITH THE DISABILITIES CONFERENCE? AND WHAT'S
15 DEVELOPING WITH IT? BECAUSE IT WAS SUPPOSED TO FINALIZE IN A
16 FINAL DOCUMENT WITH INFORMATION AND RECOMMENDATIONS ABOUT HOW
17 MTC WAS GOING TO WORK WITH IT AND HOW THINGS COULD BE IMPROVED
18 FOR PEOPLE WITH DISABILITIES AS I UNDERSTAND IT, AND YET AS I
19 UNDERSTAND IT, NO DOCUMENT HAS COME TO CONCLUSION. AND I
20 REALLY THINK IT'S IMPORTANT THAT THIS DOCUMENT BE PRESENTED
21 AND COMPLETED, IN PART, BECAUSE THERE WERE A LOT OF REALLY
22 EXCITED PEOPLE WITH DISABILITIES THAT WERE PART OF THIS, AND
23 THERE WAS A LOT OF ENERGY AROUND IT AND A LOT OF HOPE AROUND
24 IT. AND I'M CONCERNED IF THIS ISN'T ADDRESSED OR DEALT WITH
25 WE'RE GOING TO LOSE A LOT OF FAITH AND FOCUS AND PEOPLE WHO



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1 WERE INTERESTED IN THIS TOPIC AND WANTED TO BE CONNECTED TO
2 MTC. THANK YOU.

3

4 **V. CHAIR, DIANA BENITEZ:** THANK YOU MEMBER SAUNDERS. WOULD
5 STAFF LIKE TO GIVE AN INITIAL RESPONSE?

6

7 **KY-NAM MILLER:** JUST VERY BRIEFLY TO SAY THAT THAT DOCUMENT
8 THAT CAN ONLY MEMBER SAUNDERS HAS REFERRED TO DOES EXIST AND
9 IS BEING WORKED ON AND ALTHOUGH HAVE TO CIRCLE BACK TO MY
10 COLLEAGUES ABOUT ITS RELEASE AND RELATED FOLLOW UP ITEMS AFTER
11 THE ACCESSIBLE FUTURES CONFERENCE BUT IT DOES EXIST AND IT'S
12 BEING WORKED ON.

13

14 **V. CHAIR, DIANA BENITEZ:** OKAY RELATEDLY WE'LL HEAR BACK FROM
15 THE STAFF WHEN THE NEXT ACCESSIBLE FUTURES CON KNOW OF
16 CONFERENCE IS BEING PLANNED, RIGHT? ABOUT THE FOLLOW UPS FROM
17 THE CONFERENCE? KEY OKAY PERFECT. ANYBODY ELSE WOULD LIKE TO
18 SHARE NEW BUSINESS? WARREN?

19

20 **WARREN CUSHMAN:** THERE WE GO. I WANT TO FOLLOW UP ON MEMBER
21 SAUNDERS CONCERNS. I HAVE BEEN GETTING OVER THE PAST SEVERAL
22 MONTHS FROM MY COMMUNITY SOME CONFUSION, FRUSTRATION AROUND
23 ALL OF THIS ACCESSIBLE FUTURES BUSINESS. THERE IS AN
24 EXPECTATION IN THE DISABILITY COMMUNITY THAT THERE WILL BE
25 SOME, SORT OF, FOLLOW UP. NOW, I HAVE BEEN TOLD THAT THERE IS



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1 CONFUSION AMONGST PEOPLE WITH DISABILITIES EVEN THOSE THAT
2 WERE HEAVILY INVOLVED IN THE BEGINNING OF THE PROCESS TO FORM
3 ACCESSIBLE FUTURES, AND I HAVE BEEN TOLD THAT THERE WAS A
4 PROBLEM WITH THE ORIGINAL WINTER CONSULTING AND MTC STAFF AND
5 THAT THERE WAS SOME DISCONNECT THERE SO THERE HAVE BEEN
6 DISCONNECTS AND IT HAS BEEN FRUSTRATING FOR THE COMMUNITY TO
7 TRY TO FIGURE THIS OUT. I REALLY WANT TO URGE THE MTC STAFF,
8 GET THE COMMUNITY AS SOON AS POSSIBLE, LET THE COMMUNITY KNOW
9 EXACTLY WHERE WE ARE, WHAT WE'RE GOING TO BE DOING, PLANNING
10 FOR ANOTHER ITERATION, WHATEVER THAT ITERATION MAY BE, AND
11 REALLY REINVIGORATE THE DISABILITY COMMUNITY WITH SOME HOPE.
12 BECAUSE WHAT HAS HAPPENED IS THAT THE DISABILITY COMMUNITY
13 RIGHT NOW AROUND ACCESSIBLE FUTURES IS CONFUSED AND LET DOWN.
14 SO, WE REALLY NEED TO RESPOND TO THAT IN A DIFFERENT WAY.

15

16 **V. CHAIR, DIANA BENITEZ:** THANK YOU COUNCIL MEMBER CUSHMAN.
17 STAFF WILL BE FOLLOWING UP ON THAT. ALL RIGHT. LET US MOVE ON
18 TO THE CLERK INFORMING US OF ANY PUBLIC COMMENT SUBMITTED FOR
19 THIS ITEM OR WHETHER ARE THERE ANY MEMBERS OF THE PUBLIC WHO
20 WISH TO GIVE PUBLIC COMMENT

21

22 **CLERK, JESSICA LEWIS:** WE RECEIVED NO WRITTEN PUBLIC COMMENT
23 AND NO HANDS RAISED IN THE ZOOM SPACE. WE DO HAVE ONE IN-
24 PERSON AT THE PODIUM.

25



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1 **V. CHAIR, DIANA BENITEZ:** OKAY CAN WE GIVE THEM TWO MINUTES?

2

3 **CLERK, JESSICA LEWIS:** THANK YOU VICE CHAIR.

4

5 **SPEAKER:** THANK YOU TO THE VICE CHAIR AND MEMBERS. ALETA DUPREE
6 FOR THE RECORD, SHE AND HER WITH TEAM FOLDS. THANK YOU FOR THE
7 VERY CLIPPER CENTERED REPORT. I NEED MY CLOCK. I MENTIONED TO
8 YOU THAT I USE CLIPPER DAILY. MY CLIPPER CARD WAS UPGRADED TO
9 CLIPPER2 ON 11 DECEMBER OF LAST YEAR, AUTOMATICALLY. SO I'M
10 GETTING ALL THE TRANSFER BENEFITS. HAVE THEIR BEEN HICCUPS FOR
11 ME? YES. BUT CLIPPER IS, BY AND LARGE, A GOOD NEWS STORY FOR
12 ME AND A LOT OF OTHER PEOPLE. KNOCK ON THIS WOODEN THING.
13 [LAUGHTER] HAVE I NOT LOST A SINGLE PENNY IN CLIPPER IN ALL
14 THE 16 YEARS THAT I HAVE PARTICIPATED IN CLIPPER SENTENCE THE
15 BRAND WAS INCEPTION. LAST TIME I CALLED CLIPPER, THEY ANSWERED
16 THE PHONE IN AROUND TWO MINUTES. AND THAT'S FROM THE TIME I
17 STARTED THE CALL. THAT INCLUDES ALL THE VARIOUS PROMPTS. UNDER
18 TWO MINUTES THIS THEY ANSWERED. AND THEY WERE ABLE TO ADJUST
19 MY FARE. ON THE SPOT. PUT INTO MY ACCOUNT. SO, CLIPPER, I
20 BELIEVE, IS ADDRESSING THE CONCERNS. AND I DON'T JUST SPEAK
21 ABOUT CLIPPER. I SPEAK ABOUT FARE SYSTEMS IN A NUMBER OF OTHER
22 COMMUNITIES, INCLUDING NEW YORK CITY. AND THEY HAVE GONE
23 THROUGH A LOT OF WORK WITH THE OMNI SYSTEM THIS'S USED FOR
24 THEIR VERY LARGE BUS NETWORK. AND THEIR FAMOUS TRANSPORTATION
25 SYSTEM THAT IS THE SUBWAY. THIS I DO WHEN I GO TO NEW YORK.



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1 SO, WHEN A PROBLEM HAPPENS WITH CLIPPER, IT COULD BE A CUBIC
2 PROBLEM, BUT NOT ALWAYS. IT COULD BE AN OPERATOR PROBLEM. IT
3 COULD BE A UTILITY. FACT FINDING IS ESSENTIAL. THIS IS NOT
4 PICK ON CUBIC TIME. IT'S NOT PICK ON MTC TIME. WE HAVE TO
5 CONTINUE TO WORK BASED ON FACTS. BUT CLIPPER WORKS. THANK YOU.

6

7 **V. CHAIR, DIANA BENITEZ:** THANK YOU. NOW WE'RE GOING TO MOVE ON
8 TO ITEM EIGHT, PUBLIC COMMENT. THIS IS AN INFORMATION ITEM.
9 WILL THE CLERK PLEASE INFORM US OF ANY PUBLIC COMMENT
10 SUBMITTED FOR THIS ITEM? OR WHETHER ARE THERE ANY MEMBERS OF
11 THE PUBLIC WHO WISH TO GIVE PUBLIC COMMENT?

12

13 **CLERK, JESSICA LEWIS:** WE HAVE NO RAISED HANDS IN THE ZOOM
14 SPACE. WE DO HAVE TWO PUBLIC COMMENTS HERE AT THE PODIUM AND
15 ONE WRITTEN COMMENT. I'LL LET THE PODIUM SPEAKERS GO FIRST.

16

17 **SPEAKER:** THANKS AGAIN TO THE VICE CHAIR AND MEMBERS. ALETA
18 DUPREE FOR THE RECORD, SHE AND HER WITH TEAM FOLDS. AS I SPEAK
19 GENERALLY. I THINK MAY BE MY FIRST TIME SPEAKING BEFORE YOU
20 AROUND THE NEW MTC AND ABAG COLLECTIVE. IT'S GOOD. GOOD
21 MEETING TODAY. GOT A LOT OF WORK DONE. A LOT OF COMPLEX
22 THINGS. I'M MORE OF A HANDS ON OPERATIONAL KIND OF PERSON, I
23 GUESS. BUT IT'S OFTEN ESOTERIC AND ABSTRACT THINGS THAT HELP
24 US GET THE WORK DONE THAT WE NEED TO DO. I DON'T KNOW IF YOU
25 ALL KNOW THIS, BUT MAN PEOPLE DO. I'M A BIG FAN OF MTC. I HAVE



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1 BEEN A BIG FAN OF MTC FOR A LONG TIME. AND MTC IS VERY
2 IMPORTANT TO ME IN HELPING ME TO ACCESS ESSENTIAL SERVICES,
3 SUCH AS CLIPPER, AND ALSO THE COLLECTION OF THE MONEY ON THE
4 BRIDGES. BECAUSE I USE THE AC TRANSIT F-BUS TO GET ACROSS THE
5 BRIDGE. AND WHILE AC TRANSIT DOESN'T PAY BRIDGE TOLLS, WE, AC
6 TRANSIT IS BENEFITTING, IN A GOOD WAY FROM HAVING THE BRIDGE
7 AVAILABLE FOR ME TO TAKE THE BUS BACK AND FORTH AT TIMES. AS
8 WELL, I OFTEN USE BART TO GO ACROSS THE BAY BETWEEN HERE AND
9 EMERYVILLE. AND I LET YOU KNOW THAT BART IS VERY IMPORTANT TO
10 ME. AND I LIKE BART ALMOST AS MUCH AS I LIKE THE NEW YORK CITY
11 SUBWAY. WHICH I HAVE USED THE SUBWAY SINCE 1970, BUT BART IS
12 KNOWN FOR BEING THE PEOPLE'S SYSTEM. I BELIEVE THAT COMMITTEE
13 WORK IS AT THE HEART OF WHAT WE DO. IF A PERSON WANTS TO GET
14 OUT THERE AND SHARE, COMMITTEES IS A GREAT PLACE TO DO IT. YOU
15 KNOW, I DON'T HAVE A LOT OF TALENTS. I COUNTY PLAY ANY
16 INSTRUMENTS. I CAN'T DO ANY SPORTS. BUT WHAT I ENJOY DOING, I
17 LOVE A GOOD PUBLIC MEETING AND SPEAKING. THANK YOU SO MUCH.

18

19 **CLERK, JESSICA LEWIS:** JANE KRAEMER?

20

21 **SPEAKER:** HERE WE GO. OKAY. JANE KRAEMER. I WANT TO FURTHER
22 EXPOSE THE ELEPHANT IN THE ROOM. THE ONLY COURSE I EVER TOOK
23 IN BUSINESS WAS ONE ON MARKETING, AND THE WORD WAS, NO MATTER
24 WHAT THE ECONOMIC SITUATION IS, ADVERTISE, ADVERTISE,
25 ADVERTISE. YOU GOT A LOT OF PEOPLE IN THIS NINE AREA COMMUNITY



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1 WHO ARE AFFLUENT OR WELL OFF ECONOMICALLY. AND THEY CHOOSE TO
2 DRIVE. BUT IF YOU TOLD THEM AND CONVINCED THEM ABOUT THE
3 BENEFITS OF TAKING PUBLIC TRANSPORTATION, YOU WOULD REAP MANY,
4 MANY BENEFITS. ONE OF THEM WOULD BE THEY WOULD UNDERSTAND, BE
5 AWARE OF THE NEED FOR FUNDING OF THIS COUNCIL'S PROGRAMS FOR
6 ITS CLIENTS. BUT ANOTHER BENEFIT IS YOU JUST SIMPLY INCREASE
7 RIDERSHIP. AND TO FURTHER BENEFIT, IT GETS RID OF, OR BEGINS
8 TO GET RID OF STEREOTYPES; NOT ONLY STEREOTYPES OF YOUR
9 CLIENTS, BUT STEREOTYPES OF PROSPECTIVE WELL-OFF PERSONS WHO
10 HAVE THOSE IDEAS OF THEMSELVES. THEY DON'T THINK THEY FIT INTO
11 YOUR AGENDA BECAUSE THEY ARE BEYOND IT, OR NOT OF IT. BUT WHEN
12 THEY BEGIN TO SEE THAT MAYBE THEY ARE OF IT, THEY WILL --
13 EXCUSE ME -- THEY WILL PROVIDE NEW INSIGHTS, NOT ONLY OF
14 THEMSELVES TO THEMSELVES, BUT IN TERMS OF PROGRAM AND
15 POSSIBILITIES THAT YOU'RE ENDEAVORING TO PROVIDE TO YOUR
16 CLIENTS. I THINK THAT'S WHAT I HAVE TO SAY, WHICH I THINK IS
17 TOO MUCH.

18

19 **V. CHAIR, DIANA BENITEZ:** OKAY. THANK YOU.

20

21 **CLERK, JESSICA LEWIS:** WE RECEIVED A WRITTEN COMMENT. I'M A BAY
22 AREA HIGH SCHOOL STUDENT. I'M SUBMITTING A TRANSIT EQUITY
23 ANALYSIS FOR THE COUNCIL'S CONSIDERATION AND FOR THE PUBLIC
24 RECORD. I BUILT A TOOL THAT SCORES EVERY CENSUS TRACT IN ALL
25 NINE COUNTIES ON THE GAP BETWEEN TRANSIT NEED AND TRANSIT



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1 SERVICES 511.ORG GTFS PLUS CALENVIROSCREEN 4.0. FROM JADEN
2 ZIMMERMAN. NO FURTHER COMMENTS.

3

4 **V. CHAIR, DIANA BENITEZ:** THANK YOU JUST A NOTE WAS THAT
5 WRITTEN PUBLIC COMMENT INCLUDED IN OUR PACKETS?

6

7 **CLERK, JESSICA LEWIS:** THEY WERE SENT SEPARATE E-MAIL AND IT
8 WAS ATTACHED AND POSTED ONLINE, YES.

9

10 **V. CHAIR, DIANA BENITEZ:** OKAY THANK YOU. ALL RIGHT. MOVING TO
11 AGENDA ITEM NINE ADJOURNMENT. NEXT MEETING OF THE REGULAR
12 MEETING OF THE MTC ABAG COMMUNITY ADVISORY COUNCIL WILL BE
13 HELD SEPTEMBER 4TH, 2026. THIS MEETING OF THE MTC ABAG
14 COMMUNITY ADVISORY COUNCIL IS ADJOURNED. THANK YOU.

15



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