



**METROPOLITAN
TRANSPORTATION
COMMISSION**

Meeting Transcript



NOVEMBER 3, 2023

REGIONAL NETWORK MANAGEMENT COMMITTEE

FRIDAY, NOVEMBER 3RD, 2023, 12:00 PM

CHAIR, DAVID RABBITT: ALL RIGHT EVERYONE. WE'LL ROLL RIGHT INTO THE REGIONAL NETWORK MANAGEMENT COMMITTEE. I'M DAVID RABBITT, CHAIR ALONG WITH SUE NOACK, THE VICE CHAIR. CALLING THE MEETING OF NOVEMBER 3, 2023 TO ORDER. I WANT TO CALL THE MEETING TO ORDER. THIS MEETING WILL BE WEBCAST ON THE MTC WEBSITE. COMMISSIONERS AND MEMBERS OF THE PUBLIC PARTICIPATING BY ZOOM RAISE HAND FEATURE, AND YOU WILL BE CALLED UPON YOU AT THE APPROPRIATE TIME. TELECONFERENCE ATTENDEES WILL BE CALLED UPON BY THE LAST FOUR DIGITS OF THEIR PHONE NUMBER. DUE TO PARTICIPATION FROM REMOTE LOCATIONS, A ROLL CALL VOTE WILL BE TAKEN FOR ALL ACTION ITEMS. FIRST ORDER OF BUSINESS IS A ROLL CALL, PLEASE

CLERK OF THE BOARD: CHAIR RABBITT?

DAVID RABBITT: HERE.

CLERK OF THE BOARD: VICE CHAIR NOACK?

V. CHAIR, SUE NOACK: HERE.



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1 **CLERK OF THE BOARD:** AHN?

2

3 **EDDIE AHN:** HERE.

4

5 **CLERK OF THE BOARD:** CANEPA?

6

7 **DAVID CANEPA:** HERE.

8

9 **CLERK OF THE BOARD:** DUTRA-VERNACI?

10

11 **CAROL DUTRA-VERNACI:** HERE.

12

13 **CLERK OF THE BOARD:** EDISON? IS ABSENT. MEMBER GIACOPINI NON-
14 VOTING?

15

16 **DORENE M. GIACOPINI:** HERE.

17

18 **CLERK OF THE BOARD:** MEMBER LEE? IS ABSENT. MAHAN? IS ABSENT.
19 MEMBER MOULTON-PETERS?

20

21 **STEPHANIE MOULTON-PETERS:** HERE.

22

23 **CLERK OF THE BOARD:** SHAW?

24

25 **DIANE SHAW:** HERE.



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1

2 **CLERK OF THE BOARD:** THANK YOU. MEMBER SPERING?

3

4 **JAMES P. SPERING:** HERE.

5

6 **CLERK OF THE BOARD:** WE HAVE QUORUM.

7

8 **CHAIR, DAVID RABBITT:** THANK YOU VERY MUCH. AGENDA ITEM TWO IS
9 THE CONSENT CALENDAR. WE HAVE ITEMS 2A THROUGH 2I. I THINK
10 THAT'S NINE ITEMS TODAY. DO ANY MEMBERS WISH TO PULL FROM THE
11 CONSENT CALENDAR? SEEING NONE. I HEARD A MOTION?

12

13 **SUE NOACK:** I'LL MOVE THE ITEM.

14

15 **CHAIR, DAVID RABBITT:** MOTION AND SECOND. IS THERE ANY PUBLIC
16 COMMENT?

17

18 **CLERK OF THE BOARD:** NONE IN THE BOARD ROOM THERE IS ONE PUBLIC
19 COMMENT. ALETA DUPREE YOU HAVE ONE MINUTE.

20

21 **SPEAKER:** THANK YOU SHARE RABBITT. ALETA DOES. FOR THE RECORD
22 SHE AND HER. I'M LOOKING AT THE CLOCK. THANK YOU. THERE ARE
23 ITEMS CONCERNING CLIPPER AND THEY'RE VERY IMPORTANT. I DIDN'T
24 KNOW YOU ALL HAD APPROVAL ITEMS. THAT'S GOOD. BECAUSE
25 MARKETING AND CUSTOMER SERVICE ARE VERY IMPORTANT PART OF



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1 OUTREACH AND SHOWING CLIPPER AND HOW IT WORKS, ESPECIALLY FOR
2 OUR VISITORS WHO SOMETIMES THEY COME TO SAN FRANCISCO OR
3 OAKLAND AND THEY REALIZE TOO LATE THEY COULD HAVE PARTICIPATED
4 THIS CLIPPER. THAT'S WHY I'M SPEAKING ABOUT THESE ITEMS. I SEE
5 A CLIPPER CARD ORDER TOO. NOT EVERYONE HAS HOMES. PLASTIC
6 CARDS DO HAVE A PLACE. VERY IMPORTANT PLACE BETTER THAN
7 DEALING WITH CASH AND TICKETS. IT'S GOOD TO BE BACK WITH YOU
8 AGAIN. THANK YOU.

9

10 **CLERK OF THE BOARD:** THANK YOU ALETA. THERE ARE NO OTHER
11 MEMBERS OF THE PUBLIC WITH THEIR HANDS RAISED FOR THIS ITEM
12 AND NO ONE IN THE BOARDROOM WISHING TO SPEAK ON IT.

13

14 **CHAIR, DAVID RABBITT:** GREAT. WITH THAT I HAD A MOTION AND
15 SECOND. ROLL CALL PLEASE.

16

17 **CLERK OF THE BOARD:** RABBITT?

18

19 **CHAIR, DAVID RABBITT:** AYE.

20

21 **CLERK OF THE BOARD:** NOACK?

22

23 **V. CHAIR, SUE NOACK:** AYE.

24

25 **CLERK OF THE BOARD:** AHN?



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1

2 **EDDIE AHN:** AYE.

3

4 **CLERK OF THE BOARD:** DUTRA-VERNACI?

5

6 **CAROL DUTRA-VERNACI:** AYE MAHAN? IS ABSENT. MEMBER MOULTON-
7 PETERS?

8

9 **STEPHANIE MOULTON-PETERS:** YES.

10

11 **CLERK OF THE BOARD:** SPERING?

12

13 **JAMES P. SPERING:** YES.

14

15 **CLERK OF THE BOARD:** MOTION PASSES UNANIMOUSLY BY ALL MEMBERS
16 PRESENT.

17

18 **CHAIR, DAVID RABBITT:** GREAT. THANK YOU. WE ARE THE OLD
19 OPERATIONS COMMITTEE WE HAVE ITEMS BEFORE US. ITEM 3A.
20 CONSULTANT CONTRACTS SUPPORT BAY BRIDGE FORWARD. WE HAVE
21 INTERSTATE 80, 880, HIGH-OCCUPANCY VEHICLE, LANES AND HOURS OF
22 OPERATION PRODUCTS, CONTRACT WITH ENGINEERING, INC. NOT TO
23 EXCEED 4,600,000 WE HAVE ANOTHER, HOV STRATEGIES PROJECT THAT
24 ONE TO KIMBERLY HORNE AND ASSOCIATES, INC. IN THE AMOUNT NOT



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1 TO EXCEED 1,100,000 AND THIRD I80, IN AN AMOUNT NOT TO EXCEED
2 550,000 WE HAVE KEVIN CHEN TO GIVE US A BRIEF PRESENTATION.

3

4 **KEVIN CHEN:** GOOD AFTERNOON COMMISSIONERS. KEVIN CHEN MTC ABAG
5 STAFF I'M IN THE WAY OF EVERYONE'S LUNCH I'LL KEEP IT BRIEF. A
6 FEW SLIDES THE ENTIRE SLIDE DECK IS AVAILABLE IN YOUR
7 COMMITTEE PACKET TODAY. NEXT SLIDE PLEASE. THERE ARE A NUMBER
8 OF TRANSIT PRIORITY EFFORTS THE AGENCY IS WORKING ON, TODAY'S
9 UPDATE FOCUSING ON BAY BRIDGE FORWARD EFFORT. STAFF WILL COME
10 BACK AT A LATER DATE TO GIVE AN DATE ON THE IPSP PROGRAM,
11 ACCELERATED BUS INFRASTRUCTURE PROGRAM AS WELL AS TRANSIT
12 PRIORITY POLICIES. AGAIN I WANT TO EMPHASIZE TODAY WILL BE ON
13 BAY BRIDGE FORWARD EFFORTS. NEXT PLEASE. THIS SLIDE SHOWS A
14 SNAPSHOT OF WHERE WE ARE WITH OUR TRANSPORTATION SYSTEM. THE
15 BLUE LINE AT THE TOP, VEHICULAR TRAFFIC IS BACK TO 92% OF
16 WHERE WE WERE PRE-PANDEMIC. IF YOU LOOK AT THE GREEN LINE FOR
17 BART RIDERSHIP AND ORANGE LINE FOR AC TRANSIT RIDERSHIP BOTH
18 ARE FOR TRANSBAY ONLY, THERE IS ONLY ABOUT 38 [INDISCERNIBLE]
19 PERCENT PRE-PANDEMIC. RIDERSHIP IS LOW THAT'S WHY WE NEED TO
20 DO THESE FORWARD PROJECTS TO IMPROVE OUR TRANSIT SERVICE. TO
21 REDUCE DELAY AND IMPROVE RELIABILITY SO WE CAN GET RIDERS
22 BACK. WE ANTICIPATE THE TRANSBAY COMMUTERS TO CONTINUE TO
23 INCREASE SO WE NEED TO FOCUS ON GETTING PEOPLE BACK TO TRANSIT
24 BEFORE THE HIGHWAY GETS OVERWHELMED. NEXT SLIDE PLEASE. HERE
25 ON THE LEFT YOU CAN SEE A GOOGLE MAP SHOWING A TYPICAL WEEKDAY



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1 MORNING COMMUTE. YOU DO SEE SOME SLOWING OF TRAFFIC ON THE BAY
2 BRIDGE. HOWEVER, YOU SEE MORE SUBSTANTIAL DELAY ON THE EAST
3 BAY SIDE BEFORE TRAFFIC IS GET ON TO THE BRIDGE THAT INCLUDES
4 OUR BUSES AND CARPOOLS. YOU CAN SEE THAT ON THE 80 CORRIDOR,
5 THAT'S WITH THE HIGHEST DELAY OF 31 MINUTES. NEXT WE HAVE THE
6 580 APPROACH NINE MINUTES OF DELAY AND I805 MINUTES DELAY
7 FORTUNATELY WE HAVE A NUMBER OF ONGOING BAY BRIDGE FORWARD
8 PROJECTS THAT ARE LOOKING AT REDUCING DELAYS FROM BUSES FOR
9 EACH OF THE APPROACHES AS PART OF THE 880 APPROACH WE HAVE THE
10 WEST GRANT APPROACH COMING FROM OAKLAND. WITH THAT MAYBE I CAN
11 GO TO THE NEXT SLIDE. NEXT SLIDE SHOWS THE ONGOING PROJECTS,
12 ANDY MENTIONED THIS EARLIER. WE DO HAVE A COUPLE OF PROJECTS
13 THAT ARE COMING DOWN THE PIKE FOR CONSTRUCTION THAT INCLUDES
14 WEST GRAND BUS LANE EXTENSION PROJECT AS WELL AS I80 POWER
15 INTERCHANGE IN EMERYVILLE THOSE WILL PROVIDE BUSES OPPORTUNITY
16 TO JUMP THE QUEUES THAT ARE STUCK IN TRAFFIC DURING THE
17 MORNING PEAK. LET'S ADVANCE THE SLIDES FORWARD TO SLIDE TO
18 SLIDE NINE, PLEASE. IF WE CAN ADVANCE THE SLIDE PLEASE. ONE
19 MORE -- TWO MORE. SORRY. ONE MORE. YEAH. THIS SLIDE SHOWS THE
20 ONGOING PROJECTS -- SORRY -- THE PROJECTS THAT ARE ABOUT TO
21 START. THESE ARE THE CONTRACTS WE'RE SEEKING FOR YOUR APPROVAL
22 TODAY. BACK IN GROUP WE PRESENTED TO THE MTC OPERATIONS
23 COMMITTEE WITH RECOMMENDATIONS ON THE I80 CORRIDOR THESE ARE
24 NEAR-TERM STRATEGIES THAT ARE REALLY SPECIFICALLY AIMED AT
25 IMPROVING BUS AND HOV OPERATIONS. WE'RE LOOKING AT EXPANDING



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1 THE HOV HOURS OF OPERATIONS ON THE 80 CORRIDOR AS WELL AS THE
2 BRIDGE APPROACHES. RIGHT NOW THEY ARE VERY STANDARD, 5 TO
3 10:00 P.M. IN THE MORNING AND THEN 3 TO 7 IN THE AFTERNOON.
4 WE'RE LOOKING AT POTENTIALLY EXPANDING IT TO ALL DAY FROM 5 TO
5 8:00 P.M. AND POTENTIALLY WEEKEND HOURS AS WELL. THE SECOND
6 EFFORT LOOKING AT HOV ACCESS RESTRICTION. THIS WOULD BE
7 PROVIDED WITH A DOUBLE WHITE STRIPE TO HELP IMPROVE OPERATIONS
8 OF THE HOV LANE. AGAIN, TRYING TO HELP WITH HOV COMPLIANCE,
9 REDUCE WEAVING AND IMPROVE THE OPERATIONS. THE THIRD PROJECT
10 ON THE LIST IS THE LOCALIZED TRANSIT PRIORITIES AND LAST HOV
11 STRATEGIES PROJECT LOOKING AT INTERCHANGES ALONG THE 80
12 CORRIDOR FROM EMERYVILLE UP TO HERCULES. WE'LL BE WORKING
13 CLOSELY WITH THE LOCAL STAKEHOLDERS AND PARTNERS IN INVESTING
14 FORWARD. LASTLY BUT NOT LEAST, THE I-80 BUS ON SHOULDER
15 FEASIBILITY STUDY, WHICH WE'LL BE CONDUCTING A STUDY ON THE 80
16 CORRIDOR TO SEE WHERE WE CAN POTENTIALLY IMPLEMENT BUS ON YOU
17 SHOULDER THROUGH DIFFERENT STRETCHES. SO, AGAIN. SORRY FOR THE
18 RUSH. BUT I'M TRYING TO KEEP IT BRIEF. WITH THIS ITEM WE'RE
19 SEEKING APPROVAL FOR THE THREE CONSULTING CONTRACTS TO PROCEED
20 WITH THE PLANNING AND PROJECT DEVELOPMENT WORK ON THESE FOUR
21 PROJECTS.

22

23 **CHAIR, DAVID RABBITT:** KEVIN, WE APPRECIATE YOUR BREVITY. THANK
24 YOU VERY MUCH. THERE ARE THREE CONTRACTS IN FRONT OF US. I'LL
25 ASK IF THERE IS ANY PUBLIC COMMENT ON THIS PARTICULAR ITEM?



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1

2 **CLERK OF THE BOARD:** THERE WAS NO WRITTEN CORRESPONDENCE
3 RECEIVED. THERE IS NO ONE IN THE BOARDROOM WISHING TO SPEAK
4 AND THERE IS ONE MEMBER OF THE PUBLIC WITH THEIR HAND RAISED
5 IN ZOOM. ALETA DUPREE, YOU HAVE ONE MINUTE GO AHEAD AND UNMUTE
6 YOURSELF.

7

8 **SPEAKER:** THANKS CHAIR RABBITT. ALETA DUPREE SHE AND HER FOR
9 THE RECORD. THIS IS IMPORTANT TO ME. I'M LOOKING FORWARD TO
10 THE WORK. I AM ACTUALLY ONE OF THE MANY WHO DEAL WITH THE
11 CONGESTION APPROACHING THE BAY BRIDGE. THE WAY I GO THROUGH IT
12 IS I TAKE THE F BUS FROM EMERYVILLE, CHRISTY AVENUE AREA, AND
13 GET ON THE HIGHWAY AT THE POWELL, WHICH IS THE LAST EXIT
14 BEFORE THE BRIDGE. AND IT REALLY DOES GET SLOW TRYING TO GO
15 THROUGH, MAKE THAT CURVE OFF THE POWELL AND THROUGH THE
16 BRIDGE. WE HAVE THE BYPASS LANE. BUT WE HAVE TO PRIORITIZE
17 HIGH CAPACITY TRANSIT WHICH CARPOOL IS A PLACE. CARPOOL DOES
18 HAVE A PLACE. SOME PEOPLE DO NEED THEIR CARS. BECAUSE I KNOW
19 WHAT IT'S LIKE TO SIT ON THE BUS. AND I DIDN'T KNOW AC
20 TRANSIT'S RIDERSHIP WAS THAT LOW ON TRANSBAY. I THINK THIS IS
21 WORTHY OF APPROVAL. THANK YOU.

22

23 **CLERK OF THE BOARD:** THANK YOU, ALETA. THERE ARE NO OTHER
24 MEMBERS OF THE PUBLIC WITH THEIR HAND RAISED IN ZOOM WISHING
25 TO SPEAK.



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1

2 **CHAIR, DAVID RABBITT:** BRINGING IT BACK TO THIS COMMITTEE
3 LOOKING FOR ANY --

4

5 **CAROL DUTRA-VERNACI:** YEAH, I HAVE A QUESTION ON THIS. MY BRAIN
6 IS STUCK ON THE FEASIBILITY OF BUS ON SHOULDER. AND I GUESS
7 THE QUESTION IS -- FIRST OF ALL, WE DO HAVE BUS ON SHOULDER IN
8 OTHER PARTS OF THE BAY AREA, CORRECT? OH WE DON'T?

9

10 **ANDREW FREMIER:** NO. WE DO NOT.

11

12 **SPEAKER:** OH. OKAY. WELL THEN THAT MAKES --

13

14 **JAMES P. SPERING:** [INDISCERNIBLE] [LAUGHTER]

15

16 **CAROL DUTRA-VERNACI:** OH. THERE LIES MY CONFUSION. OKAY. THANK
17 YOU THEN. THEN THAT MAKES IT ALL MAKE MORE SENSE. BECAUSE I
18 THOUGHT WELL IF WE'RE ALREADY DOING THIS THEN WHY ARE WE
19 SPENDING MONEY IF WE ALREADY KNOW IT WORKS. SO, THE ANSWER IS
20 WE DON'T. THANK YOU.

21

22 **CHAIR, DAVID RABBITT:** ANYONE ELSE HAVE ANYTHING? SEEING NO
23 MORE QUESTIONS. CAN I GET A MOTION AND SECOND?

24

25 **JAMES P. SPERING:** SECOND.



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1

2 **CHAIR, DAVID RABBITT:** I HAVE A MOTION BY COMMISSIONER SPERING
3 AND SECOND BY CANEPA. CAN WE HAVE A ROLL CALL VOTE, PLEASE?

4

5 **CLERK OF THE BOARD:** CHAIR RABBITT?

6

7 **DAVID RABBITT:** AYE.

8

9 **CLERK OF THE BOARD:** VICE CHAIR NOACK?

10

11 **V. CHAIR, SUE NOACK:** YES.

12

13 **CLERK OF THE BOARD:** AHN?

14

15 **EDDIE AHN:** AYE.

16

17 **CLERK OF THE BOARD:** CANEPA?

18

19 **DAVID CANEPA:** AYE DUTRA-VERNACI?

20

21 **CAROL DUTRA-VERNACI:** AYE.

22

23 **CLERK OF THE BOARD:** MAHAN? IS ABSENT. MOULTON-PETERS?

24

25 **STEPHANIE MOULTON-PETERS:** YES.



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1

2 **CLERK OF THE BOARD:** SPERING?

3

4 **JAMES P. SPERING:** AYE.

5

6 **CLERK OF THE BOARD:** MOTION PASSES UNANIMOUSLY BY ALL MEMBERS
7 PRESENT.

8

9 **CHAIR, DAVID RABBITT:** THANK YOU VERY MUCH. KEVIN FOR THE WORK.
10 MOVING ON TO AGENDA ITEM FOUR. PUBLIC COMMENT. I HAVE ONE CARD
11 IN FRONT OF ME. IAN GRIFFITHS.

12

13 **IAN GRIFFITHS:** GOOD AFTERNOON. SO, IAN GRIFFITHS, SEAMLESS BAY
14 AREA. I WANTED TO DRAW YOUR ATTENTION TO A COMMENT LETTER WE
15 SUBMITTED ON THE TOPIC OF CONSOLIDATION. YOU KNOW, THE NETWORK
16 MANAGEMENT COMMITTEE IS SUPPOSED TO PROVIDE POLICY DIRECTION
17 AS PART OF THIS NEW STRUCTURE TO THE GROUP OF GENERAL MANAGERS
18 ON WHAT THINGS TO PURSUE. GIVEN THE CONVERSATION WE JUST HAD,
19 TO ME, IT'S AN OPPORTUNITY TO SAY THIS IS ONE OF THOSE TOPIC
20 AREAS THAT WE WANT TO BE FOCUSING ON. I THINK YOU'RE GOING TO
21 GET A WORK PLAN WITHIN THE NEXT MONTH OR TWO ABOUT WHAT
22 NETWORK MANAGEMENT SHOULD BE FOCUSING ON. AND THE WORK THAT WE
23 NEED TO PICK BACK UP IS A RAIL PARTNERSHIP STUDY COMPLETED
24 BACK IN MARCH THAT SAID THE NEXT STEP IS TO DO DETAILED COST
25 BENEFIT ANALYSIS OF EACH OPTION INCLUDING VARIOUS



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1 CONSOLIDATION OPTIONS. PLEASE CONSIDER THIS AS YOU CONSIDER
2 THE WORK PLAN NEXT MONTH ON WHAT TO FOCUS ON NETWORK
3 MANAGEMENT. THANK YOU.

4

5 **CHAIR, DAVID RABBITT:** THANK YOU. ANYONE ELSE? ANYONE ONLINE
6 WISHING TO SPEAK?

7

8 **CLERK OF THE BOARD:** NO ONE HERE AND THERE WAS A COMMENT LETTER
9 IT WAS POSTED ONLINE AND DISTRIBUTED TO ALL MEMBERS. AND THERE
10 IS ONE MEMBER OF THE PUBLIC WISHING TO SPEAK. ALETA DUPREE.
11 ONE MINUTE.

12

13 **SPEAKER:** THANK YOU, CHAIR RABBITT AND MEMBERS. ALETA DUPREE
14 FOR THE RECORD, SHE AND HER. A BRIEF MEETING. A GOOD MEETING.
15 I LIKE BRIEF AND SUCCINCT MEETINGS AND WE'RE GETTING A LOT OF
16 WORK DONE TODAY. THANK YOU. I CAN ONLY SHARE THINGS IF I KNOW
17 OF THEM. MAYBE I'LL HAVE TO WRITE YOU A LETTER SOMETIME.
18 THINKING ABOUT THINGS I LEARNED IN THE BAY AREA ABOUT
19 OPERATIONS AND LEARNING THIS NEW FORMAT YOU'RE DOING. AND
20 ABOUT THINGS THAT I DO LEARN AND PRACTICE IN OTHER PLACES. MY
21 RÉSUMÉ IN CALIFORNIA IS FAIRLY SHORT, BUT I DID SPEND A MONTH
22 IN NEW YORK AND RODE BUSES AND USED SOME EXPRESS BUS LANES AND
23 RODE ON THEIR LEGENDARY AND HISTORIC TRAIN SYSTEM CALLED A
24 SUBWAY AND VISITED GRAND CENTRAL TERMINAL AMONG OTHER THINGS
25 AND THERE IS LOTS OF OPERATIONS IN THAT. HOW CAN WE LEARN FROM



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1 OUR FRIENDS AROUND THE WORLD TO HAVE THE BEST OPERATING SYSTEM
2 WE CAN. THANK YOU.

3

4 **CLERK OF THE BOARD:** THANK YOU. ALETA. THERE ARE NO OTHER
5 MEMBERS OF THE PUBLIC WITH THEIR HAND RAISED IN ZOOM WISHING
6 TO SPEAK.

7

8 **CHAIR, DAVID RABBITT:** THANK YOU VERY MUCH FOR THAT A LITE A
9 THAT BRINGS US TO ITEM FIVE ADJOURNMENT. THE NEXT REGIONAL
10 NETWORK MANAGEMENT COMMITTEE IS SCHEDULED TO BE HELD HERE 375
11 BEALE STREET ON FRIDAY DECEMBER 8TH, 2023. ANY CHANGES TO THE
12 SCHEDULE WILL BE DULY NOTICED TO THE PUBLIC. WE ARE ADJOURNED.
13 THANK YOU. [ADJOURNED]

14



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