

## Association of Bay Area Governments

### Finance Committee

April 17, 2025

Agenda Item 6.a.

#### Proposed FY 2025-26 Operating Budget and Work Program

### Subject

Adoption of Resolution No. 7-2025 authorizing the Proposed Fiscal Year (FY) 2025-26 Association of Bay Area Governments (ABAG) Operating Budget and Work Program for referral to the ABAG General Assembly for final review and approval at its annual meeting

### Background:

According to Article XI.B of the Association of Bay Area Governments (ABAG) Bylaws, at least 45 days prior to the annual meeting of the General Assembly, the Executive Director submits to the Executive Board a proposed budget and work program, including annual membership fee and assessment schedules, summary of revenue and expense, actual and projected, for the current and next fiscal years. The Executive Board reviews the proposed budget and work program, amending as necessary, and submits them to the General Assembly for review and adoption.

The proposed ABAG Work Program for FY 2025-26, included in this item as Attachment D, includes a summary description of all the programs and projects conducted by ABAG, including highlights of work completed in FY 2024-25 and plans for FY 2025-26. The FY 2025-26 work program describes the continued work in the Regional Planning Program, Local Government Services, Regional Trails, and Legislation and Public Affairs. The proposed ABAG Budget for FY 2025-26 includes allocation of revenue and expenses for all ABAG operating funds, including ABAG Administration, ABAG Grants, ABAG Bay Area Regional Energy Network (BayREN), and ABAG San Francisco Estuary Partnership (SFEP).

The FY 2025-26 ABAG Finance Authority for Nonprofit Corporations (FAN) and ABAG Publicly Owned Energy Resources (POWER) operating budgets will be presented separately to their respective governing boards.

The ABAG revenue budget is \$128.6 million, which is an overall projected increase of \$35.5 million compared to FY 2024-25. Summarized revenue details include:

|                | FY 2024-25 | FY 2025-26 |
|----------------|------------|------------|
| Revenue        | (millions) | (millions) |
| Administration | \$ 3.8     | \$ 3.8     |
| ABAG Grants    | 5.8        | 2.9        |
| BayREN-Energy  | 39.4       | 79.1       |
| SFEP           | 44.1       | 42.8       |
| Total          | \$ 93.1    | \$ 128.6   |

In FY 2025-26, both BayREN and SFEP continue to spend significant grant funding contributions from the California Public Utilities Commission (CPUC), the Environmental Protection Agency (EPA), and the California Department of Water Resources (DWR) to

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increase energy savings, advance wetland restoration and monitoring, improve water quality, and programs preventing water pollution and partnerships with coastal cities and wastewater treatment plants focused on resiliency.

The increase in the FY 2025-26 BayREN budget reflects available grant funding that had been budgeted in prior fiscal years but has not been spent. The CPUC grant allows unspent balances to be spent within the grant period, so funds are available until December 2027. BayREN and its partners have been adapting to the additional resources made available by CPUC in 2023 and staff anticipate expenditures to increase over the next several months. The ABAG Grant revenue is reduced as implementation of the Regional Early Action Planning and California State Coastal Conservancy grant funding is mostly complete.

#### ABAG Administration

The proposed ABAG Administration Budget for FY 2025-26 is \$3.81 million. The primary source of revenue is membership dues, which is proposed to increase to \$3.2 million, up 3% from FY 2024-25. The detailed membership dues schedule is attached (see Attachment B). While this increase is insufficient to cover increases in expenses, staff is proposing a \$160,000 transfer from the Finance Authority for Nonprofit Corporations' (FAN) fund balance to reduce the projected operating deficit. Member dues are still insufficient to fully cover ongoing expenses, including amortization of unfunded pension obligations, ABAG's contribution for maintaining the Bay Area Metro Center, and other administrative costs.

Total retirement expenses are \$2.8 million, a \$0.1 million increase from FY 2024-25. ABAG has pre-funded its Other Post-Employment Benefits (OPEB) liability and receives full reimbursement from the California Employers' Retiree Benefit Trust (CERBT) for retiree medical expenses. As described in ABAG's Financial Statements for the year ended June 30, 2024, based on current discount rate and healthcare cost assumptions, ABAG has an OPEB asset and is able to continue covering its liability without additional contributions. Therefore, the \$0.5 million of retiree health care costs will be covered by a withdrawal from the trust. On the other hand, the amortization of the unfunded accrued pension liability of \$2.3 million requires approximately 72% of all membership dues.

General operating expenses, contractual services, and transfers total \$1.2 million, a \$32 thousand reduction when compared with FY 2024-25. This includes ongoing commitments such as 375 Beale assessment, insurance costs, and ABAG's contribution to the Bay Area Regional Collaborative (BARC). The proposed budget results in a \$291 thousand operating deficit. Staff anticipates that this projected deficit would be covered by a combination of higher than anticipated interest earnings and lower than budgeted expenses in FY 2024-25, such that the projected fund balance at the end of FY 2025-26 would be equal to the budgeted FY 2024-25 fund balance.

While the FY 2025-26 proposed budget deficit is funded by a transfer from ABAG FAN and a draw from fund balance, ABAG continues to be in a challenging financial position. CalPERS'

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current estimate for the FY 2026-27 amortization of the unfunded accrued pension liability is \$2.3 million – no change from the current level and requiring more than 70% of the proposed membership dues. Other costs anticipated in the upcoming fiscal years include increased cost for maintaining the Bay Area Metro Center and cost allocation of a new Enterprise Resource Planning system.

| ABAG Administration                | FY 2024-25<br>Amendment No. 1 | FY 2025-26<br>Proposed | Difference \$  |
|------------------------------------|-------------------------------|------------------------|----------------|
|                                    | (Thousands \$)                | (Thousands \$)         | (Thousands \$) |
| <b>Revenues</b>                    |                               |                        |                |
| Membership Dues                    | \$3,140                       | \$3,234                | \$94           |
| Interest & Other Revenue           | 615                           | 577                    | (39)           |
| <b>Total Revenues</b>              | <b>\$3,755</b>                | <b>\$3,810</b>         | <b>\$55</b>    |
|                                    |                               |                        |                |
| <b>Expenses</b>                    |                               |                        |                |
| Pension                            | \$2,139                       | \$2,316                | \$177          |
| OPEB                               | 558                           | 517                    | (41)           |
| 375 Beale Assessment               | 208                           | 205                    | (3)            |
| Insurance                          | 250                           | 279                    | 29             |
| Other                              | 800                           | 739                    | (61)           |
| <b>Total Expenses</b>              | <b>\$3,955</b>                | <b>\$4,056</b>         | <b>\$101</b>   |
|                                    |                               |                        |                |
| <b>Transfers</b>                   |                               |                        |                |
| ABAG FAN (Transfer In)             | -                             | \$160                  | \$160          |
| BARC (Transfer Out)                | (203)                         | (205)                  | (2)            |
| <b>Total Transfers</b>             | <b>(\$203)</b>                | <b>(\$45)</b>          | <b>\$158</b>   |
|                                    |                               |                        |                |
| <b>Operating Surplus/(Deficit)</b> | <b>(\$403)</b>                | <b>(\$291)</b>         | <b>\$112</b>   |

#### Bay Area Regional Energy Network (BayREN)

BayREN facilitates energy efficiency projects to residents and communities throughout the San Francisco Bay Area Region. In July 2023, the CPUC approved BayREN's 2024-2031 Strategic

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Business Plan, which added new equity initiatives, an expanded portfolio that includes public sector, refrigerant replacement, and workforce programs. BayREN was also approved to be the lead of a statewide Home Energy Score program, the first time that a non-utility has been selected as lead.

The proposed FY 2025-26 BayREN budget is \$79.1 million. This includes \$79.0 million in grant funding from CPUC to support ongoing and new initiatives. Direct incentives, which make up 49.2% of the budget, are \$38.9 million, a \$22.3 million increase from FY 2024-25. General operating expenses and consultant costs are \$37.1 million, a \$17.6 million increase from FY 2024-25. These increases reflect available grant funding that had been budgeted in prior fiscal years but has not been spent. BayREN is allowed to spend this grant funding within the grant period and staff anticipates higher expenditures in the coming months. Staffing and overhead costs are \$3.1 million, a \$0.1 million decrease from FY 2024-25.

#### San Francisco Estuary Partnership (SFEP)

SFEP was created as part of the National Estuary Program to protect, enhance, and restore the San Francisco Estuary. SFEP is funded through a series of grants, primarily through the California Department of Water Resources (DWR) and the United States Environmental Protection Agency (EPA). The proposed budget for FY2025-26 is \$42.3 million, a \$1.3 million decrease from FY 2024-25. A complete listing of awarded grants is included in Attachment A.

On the expense side, proposed non-staff expenses are \$38.7 million, a decrease of \$1.6 million from FY 2024-25. Proposed staff and overhead costs are \$3.7 million, an increase of \$0.2 million from FY2024-25. SFEP continues to implement EPA and DWR grants awarded over the last few years and is closely monitoring changes to federal guidance.

#### Resolution No. 7-2025

Staff is requesting approval of ABAG Resolution No. 7-2025 authorizing the Proposed FY 2025-26 ABAG Operating Budget and Work Program and all affiliated funds and entities. Resolution No. 7-2025 includes authorization to administer the budget following approval by the General Assembly. The authorization includes:

- Authorization to carryover and re-budget all grants properly approved and budgeted in previous budgets.
- Authorization to carryover and re-budget all contracts and expenses properly approved and budgeted in previous budgets.
- Authorization for the Executive Board to approve all contracts and expenses incorporated in the adopted FY 2025-26 budget.
- Authorization for the Executive Board to amend the adopted budget for any new and additional revenue sources, including appropriate additional expenses.
- Authorization for the Executive Director to approve all contracts \$200,000 and below, provided the funds are available and included in the adopted budget.

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- Authorization for the Chief Financial Officer to correct any obvious errors in the drafting, presentation, and publishing of the adopted budget.

#### Recommended Action:

The ABAG Executive Board is requested to forward and recommend ABAG General Assembly adoption of ABAG Resolution No. 7-2025—Approval of the Association of Bay Area Governments Fiscal Year 2025-26 Operating Budget and Work Program.

#### Attachments:

- A. Proposed ABAG FY 2025-26 Operating Budget Schedules and Membership Dues
- B. Resolution No. 7-2025 FY 2025-26 ABAG Operating Budget and Work Program
- C. Proposed FY 2025-26 Budget and Work Program
- D. Presentation: Proposed FY 2025-26 ABAG Operating Budget

#### Reviewed:



Andrew Fremier

## Document Index

This document contains Association of Bay Area Governments (ABAG) Proposed Operating Budget schedules for the Fiscal Year 2025-26.

ABAG Proposed Membership Fees tab: ABAG Membership population figures and proposed dues for Fiscal Year 2025-26 by member.

Admin 401 tab: ABAG Administration Budget of Fiscal Year 2025-26 revenues and expenses.

Admin 401 Consultant Detail tab: ABAG Administration proposed contractual services for Fiscal Year 2025-26.

ABAG 404 Grant Schedule tab: The listing of ABAG Administration grants received for the Fiscal Year 2025-26.

BayREN 403 tab: Bay Area Energy Network (BAYREN) Proposed Budget of revenues and expenses for the Fiscal Year 2025-26.

SFEP 402 WE 1720 tab: San Francisco Estuary Partnership (SFEP) Proposed Budget of revenues and expenses for the Fiscal Year 2025-26.

SFEP 402 Grant Schedule tab: The listing of SFEP grants received for the Fiscal Year 2025-26.

SFEP Conference and Program tab: The SFEP Conference and Programs Proposed Budget of revenues and expenses for the Fiscal Year 2025-26.

Document last updated on April 2, 2025.

**ASSOCIATION OF BAY AREA GOVERNMENTS  
FY 2025-26 OPERATING BUDGET**

Attachment A

**ABAG MEMBERSHIP DUES — PROPOSED**

| ABAG MEMBERSHIP DUES — PROPOSED |                                             |                        |                        |                                      |              |
|---------------------------------|---------------------------------------------|------------------------|------------------------|--------------------------------------|--------------|
|                                 | ESTIMATED<br>POPULATION<br>AS OF 01/01/2024 | FY 2024-25<br>APPROVED | FY 2025-26<br>PROPOSED | DIFFERENCE \$<br>INCREASE/(DECREASE) |              |
| <b>COUNTY OF ALAMEDA</b>        | <b>1,641,869</b>                            | <b>\$ 280,244</b>      | <b>\$ 288,651</b>      | <b>\$</b>                            | <b>8,407</b> |
| Alameda                         | 78,071                                      | 24,718                 | 25,460                 |                                      | 742          |
| Albany                          | 20,325                                      | 6,567                  | 6,764                  |                                      | 197          |
| Berkeley                        | 125,327                                     | 34,123                 | 35,147                 |                                      | 1,024        |
| Dublin                          | 72,917                                      | 20,045                 | 20,646                 |                                      | 601          |
| Emeryville                      | 13,314                                      | 4,778                  | 4,921                  |                                      | 143          |
| Fremont                         | 229,250                                     | 54,786                 | 56,430                 |                                      | 1,644        |
| Hayward                         | 159,770                                     | 42,334                 | 43,604                 |                                      | 1,270        |
| Livermore                       | 84,828                                      | 27,913                 | 28,750                 |                                      | 837          |
| Newark                          | 46,635                                      | 15,280                 | 15,738                 |                                      | 458          |
| Oakland                         | 425,093                                     | 81,370                 | 83,811                 |                                      | 2,441        |
| Piedmont                        | 10,782                                      | 4,429                  | 4,562                  |                                      | 133          |
| Pleasanton                      | 75,960                                      | 23,898                 | 24,615                 |                                      | 717          |
| San Leandro                     | 87,098                                      | 26,021                 | 26,802                 |                                      | 781          |
| Union City                      | 66,432                                      | 22,069                 | 22,731                 |                                      | 662          |
| <b>COUNTY OF CONTRA COSTA</b>   | <b>1,146,626</b>                            | <b>\$ 193,783</b>      | <b>\$ 199,596</b>      | <b>\$</b>                            | <b>5,813</b> |
| Antioch                         | 115,632                                     | 32,230                 | 33,197                 |                                      | 967          |
| Brentwood                       | 64,811                                      | 20,091                 | 20,694                 |                                      | 603          |
| Clayton                         | 10,683                                      | 4,329                  | 4,459                  |                                      | 130          |
| Concord                         | 121,513                                     | 35,805                 | 36,879                 |                                      | 1,074        |
| Danville                        | 42,567                                      | 13,846                 | 14,261                 |                                      | 415          |
| El Cerrito                      | 25,700                                      | 8,312                  | 8,561                  |                                      | 249          |
| Hercules                        | 26,063                                      | 8,657                  | 8,917                  |                                      | 260          |
| Lafayette                       | 24,808                                      | 8,456                  | 8,710                  |                                      | 254          |
| Martinez                        | 36,439                                      | 11,960                 | 12,319                 |                                      | 359          |
| Moraga                          | 16,784                                      | 6,112                  | 6,295                  |                                      | 183          |
| Oakley                          | 45,736                                      | 13,719                 | 14,131                 |                                      | 412          |
| Orinda                          | 19,191                                      | 6,606                  | 6,804                  |                                      | 198          |
| Pinole                          | 18,192                                      | 6,781                  | 6,984                  |                                      | 203          |
| Pittsburg                       | 75,085                                      | 22,912                 | 23,599                 |                                      | 687          |
| Pleasant Hill                   | 33,352                                      | 11,245                 | 11,582                 |                                      | 337          |
| Richmond                        | 112,735                                     | 32,449                 | 33,422                 |                                      | 973          |
| San Pablo                       | 31,088                                      | 10,333                 | 10,643                 |                                      | 310          |
| San Ramon                       | 82,525                                      | 24,932                 | 25,680                 |                                      | 748          |
| Walnut Creek                    | 69,433                                      | 22,029                 | 22,690                 |                                      | 661          |
| <b>COUNTY OF MARIN</b>          | <b>252,844</b>                              | <b>\$ 45,241</b>       | <b>\$ 46,598</b>       | <b>\$</b>                            | <b>1,357</b> |
| Belvedere                       | 2,043                                       | 1,657                  | 1,707                  |                                      | 50           |
| Corte Madera                    | 9,882                                       | 4,010                  | 4,130                  |                                      | 120          |
| Fairfax                         | 7,371                                       | 3,150                  | 3,245                  |                                      | 95           |
| Larkspur                        | 12,655                                      | 4,603                  | 4,741                  |                                      | 138          |
| Mill Valley                     | 13,635                                      | 5,502                  | 5,667                  |                                      | 165          |
| Novato                          | 51,140                                      | 17,114                 | 17,627                 |                                      | 513          |
| Ross                            | 2,272                                       | 1,812                  | 1,866                  |                                      | 54           |
| San Anselmo                     | 12,426                                      | 4,863                  | 5,009                  |                                      | 146          |
| San Rafael                      | 59,585                                      | 18,896                 | 19,463                 |                                      | 567          |
| Sausalito                       | 6,856                                       | 3,125                  | 3,219                  |                                      | 94           |
| Tiburon                         | 8,809                                       | 3,992                  | 4,112                  |                                      | 120          |
| <b>COUNTY OF NAPA</b>           | <b>135,029</b>                              | <b>\$ 24,595</b>       | <b>\$ 25,333</b>       | <b>\$</b>                            | <b>738</b>   |
| American Canyon                 | 21,758                                      | 7,375                  | 7,596                  |                                      | 221          |
| Calistoga                       | 5,142                                       | 2,580                  | 2,657                  |                                      | 77           |
| Napa                            | 77,174                                      | 24,481                 | 25,215                 |                                      | 734          |
| St Helena                       | 5,314                                       | 2,836                  | 2,921                  |                                      | 85           |
| Yountville                      | 2,781                                       | 1,746                  | 1,798                  |                                      | 52           |
| <b>COUNTY OF SAN FRANCISCO</b>  | <b>843,071</b>                              | <b>\$ 152,337</b>      | <b>\$ 156,907</b>      | <b>\$</b>                            | <b>4,570</b> |
| San Francisco - City            | 843,071                                     | 146,617                | 151,016                |                                      | 4,399        |
| <b>COUNTY OF SAN MATEO</b>      | <b>741,565</b>                              | <b>\$ 131,202</b>      | <b>\$ 135,138</b>      | <b>\$</b>                            | <b>3,936</b> |
| Atherton                        | 6,976                                       | 3,150                  | 3,245                  |                                      | 95           |
| Belmont                         | 26,931                                      | 9,089                  | 9,362                  |                                      | 273          |
| Brisbane                        | 4,661                                       | 2,409                  | 2,481                  |                                      | 72           |
| Burlingame                      | 30,513                                      | 10,013                 | 10,313                 |                                      | 300          |

**ASSOCIATION OF BAY AREA GOVERNMENTS  
FY 2025-26 OPERATING BUDGET**

Attachment A

|                              | ABAG MEMBERSHIP DUES — PROPOSED             |                        |                        |                                      |
|------------------------------|---------------------------------------------|------------------------|------------------------|--------------------------------------|
|                              | ESTIMATED<br>POPULATION<br>AS OF 01/01/2024 | FY 2024-25<br>APPROVED | FY 2025-26<br>PROPOSED | DIFFERENCE \$<br>INCREASE/(DECREASE) |
| Colma                        | 1,410                                       | 1,700                  | 1,751                  | 51                                   |
| Daly City                    | 101,458                                     | 31,617                 | 32,566                 | 949                                  |
| East Palo Alto               | 29,078                                      | 10,362                 | 10,673                 | 311                                  |
| Foster City                  | 32,581                                      | 10,815                 | 11,139                 | 324                                  |
| Half Moon Bay                | 11,238                                      | 4,734                  | 4,876                  | 142                                  |
| Hillsborough                 | 11,116                                      | 4,350                  | 4,481                  | 131                                  |
| Menlo Park                   | 33,140                                      | 11,391                 | 11,733                 | 342                                  |
| Millbrae                     | 23,093                                      | 7,748                  | 7,980                  | 232                                  |
| Pacifica                     | 37,062                                      | 12,390                 | 12,762                 | 372                                  |
| Portola Valley               | 4,249                                       | 2,434                  | 2,507                  | 73                                   |
| Redwood City                 | 81,863                                      | 26,677                 | 27,477                 | 800                                  |
| San Bruno                    | 42,152                                      | 14,852                 | 15,298                 | 446                                  |
| San Carlos                   | 29,420                                      | 10,053                 | 10,355                 | 302                                  |
| San Mateo                    | 103,352                                     | 30,520                 | 31,436                 | 916                                  |
| South San Francisco          | 64,601                                      | 21,032                 | 21,663                 | 631                                  |
| Woodside                     | 5,133                                       | 2,746                  | 2,828                  | 82                                   |
|                              |                                             |                        |                        |                                      |
| COUNTY OF SANTA CLARA        | 1,903,198                                   | \$ 332,136             | \$ 342,100             | \$ 9,964                             |
| Campbell                     | 43,095                                      | 13,471                 | 13,875                 | 404                                  |
| Cupertino                    | 59,471                                      | 18,706                 | 19,267                 | 561                                  |
| Gilroy                       | 61,033                                      | 17,910                 | 18,447                 | 537                                  |
| Los Altos                    | 31,255                                      | 10,293                 | 10,602                 | 309                                  |
| Los Altos Hills              | 8,476                                       | 3,443                  | 3,546                  | 103                                  |
| Los Gatos                    | 33,230                                      | 10,317                 | 10,627                 | 310                                  |
| Milpitas                     | 81,773                                      | 23,507                 | 24,212                 | 705                                  |
| Monte Sereno                 | 3,582                                       | 2,014                  | 2,074                  | 60                                   |
| Morgan Hill                  | 46,384                                      | 14,544                 | 14,980                 | 436                                  |
| Mountain View                | 86,535                                      | 24,956                 | 25,705                 | 749                                  |
| Palo Alto                    | 67,973                                      | 21,476                 | 22,120                 | 644                                  |
| San Jose                     | 969,491                                     | 168,610                | 173,668                | 5,058                                |
| Santa Clara                  | 132,048                                     | 35,939                 | 37,017                 | 1,078                                |
| Saratoga                     | 30,819                                      | 10,292                 | 10,601                 | 309                                  |
| Sunnyvale                    | 157,566                                     | 40,677                 | 41,897                 | 1,220                                |
|                              |                                             |                        |                        |                                      |
| COUNTY OF SOLANO             | 446,426                                     | \$ 74,810              | \$ 77,054              | \$ 2,244                             |
| Benicia                      | 26,033                                      | 9,112                  | 9,385                  | 273                                  |
| Dixon                        | 19,403                                      | 7,037                  | 7,248                  | 211                                  |
| Fairfield                    | 120,339                                     | 33,173                 | 34,168                 | 995                                  |
| Rio Vista                    | 10,004                                      | 4,010                  | 4,130                  | 120                                  |
| Suisun City                  | 28,840                                      | 9,639                  | 9,928                  | 289                                  |
| Vacaville                    | 102,173                                     | 29,819                 | 30,714                 | 895                                  |
| Vallejo                      | 121,558                                     | 33,686                 | 34,697                 | 1,011                                |
|                              |                                             |                        |                        |                                      |
| COUNTY OF SONOMA             | 478,152                                     | \$ 84,737              | \$ 87,279              | \$ 2,542                             |
| Cloverdale                   | 8,710                                       | 3,747                  | 3,859                  | 112                                  |
| Cotati                       | 7,303                                       | 3,178                  | 3,273                  | 95                                   |
| Healdsburg                   | 10,985                                      | 4,484                  | 4,619                  | 135                                  |
| Petaluma                     | 58,445                                      | 19,428                 | 20,011                 | 583                                  |
| Rohnert Park                 | 43,821                                      | 13,960                 | 14,379                 | 419                                  |
| Santa Rosa                   | 174,890                                     | 44,789                 | 46,133                 | 1,344                                |
| Sebastopol                   | 7,295                                       | 3,302                  | 3,401                  | 99                                   |
| Sonoma                       | 10,532                                      | 4,243                  | 4,370                  | 127                                  |
| Windsor                      | 25,394                                      | 9,307                  | 9,586                  | 279                                  |
|                              |                                             |                        |                        |                                      |
| <b>TOTAL</b>                 | <b>7,588,780</b>                            | <b>\$ 3,139,730</b>    | <b>\$ 3,233,918</b>    | <b>\$ 94,188</b>                     |
|                              |                                             |                        |                        |                                      |
| Total County                 | 7,588,780                                   | \$ 1,319,085           | \$ 1,358,656           | 39,571                               |
| Total City                   | 6,878,536                                   | 1,820,645              | 1,875,262              | 54,617                               |
|                              |                                             |                        |                        |                                      |
| <b>TOTAL MEMBERSHIP DUES</b> |                                             | <b>\$ 3,139,730</b>    | <b>\$ 3,233,918</b>    | <b>\$ 94,188</b>                     |

**ASSOCIATION OF BAY AREA GOVERNMENTS  
FY 2025-26 OPERATING BUDGET**

Attachment A

**ABAG ADMINISTRATION BUDGET – PROPOSED**

|                                                         | <b>FY 2024-25<br/>AMENDMENT No. 1</b> | <b>ACTUALS AS OF<br/>12/31/2024</b> | <b>FY 2025-26<br/>PROPOSED</b> | <b>DIFFERENCE \$<br/>INCREASE/(DECREASE)</b> | <b>DIFFERENCE %<br/>INCREASE/(DECREASE)</b> |
|---------------------------------------------------------|---------------------------------------|-------------------------------------|--------------------------------|----------------------------------------------|---------------------------------------------|
| <b>REVENUES</b>                                         |                                       |                                     |                                |                                              |                                             |
| Membership Dues                                         | \$ 3,139,730                          | \$ 3,139,730                        | \$ 3,233,918                   | \$ 94,188                                    | 3.0%                                        |
| Interest Revenue                                        | 57,240                                | 39,403                              | 59,500                         | 2,260                                        | 3.9%                                        |
| Other Revenue                                           | 558,188                               | 236,088                             | 517,000                        | (41,188)                                     | -7.4%                                       |
| <b>TOTAL REVENUES</b>                                   | <b>\$ 3,755,158</b>                   | <b>\$ 3,415,221</b>                 | <b>\$ 3,810,418</b>            | <b>\$ 55,260</b>                             | <b>1.5%</b>                                 |
| <b>EXPENSES</b>                                         |                                       |                                     |                                |                                              |                                             |
| Other Post-Employment Benefits (OPEB)                   | 558,188                               | 236,088                             | 517,000                        | (41,188)                                     | -7.4%                                       |
| Public Employees' Retirement System (PERS)              | 2,138,576                             | 1,069,988                           | 2,315,519                      | 176,943                                      | 8.3%                                        |
| <b>Total Retirement Expenses</b>                        | <b>2,696,764</b>                      | <b>1,306,076</b>                    | <b>2,832,519</b>               | <b>135,755</b>                               | <b>5.0%</b>                                 |
| Memberships                                             | 45,000                                | 32,080                              | 45,000                         | -                                            | 0.0%                                        |
| Consultants                                             | 301,500                               | 72,535                              | 277,500                        | (24,000)                                     | -8.0%                                       |
| Legal Service                                           | 131,100                               | -                                   | 137,510                        | 6,410                                        | 4.9%                                        |
| Audit                                                   | 98,000                                | 69,471                              | 100,940                        | 2,940                                        | 3.0%                                        |
| <b>Total Contractual Services</b>                       | <b>575,600</b>                        | <b>174,086</b>                      | <b>560,950</b>                 | <b>(14,650)</b>                              | <b>-2.5%</b>                                |
| Travel                                                  | 10,000                                | 9,887                               | 21,000                         | 11,000                                       | 110.0%                                      |
| Meals                                                   | 10,000                                | 1,856                               | 10,000                         | -                                            | 0.0%                                        |
| Conference/Training and Fees                            | 25,000                                | -                                   | 25,000                         | -                                            | 0.0%                                        |
| Beale Assessments                                       | 207,295                               | 101,381                             | 205,365                        | (1,930)                                      | -0.9%                                       |
| Storage Rental                                          | 4,500                                 | 3,960                               | 7,500                          | 3,000                                        | 66.7%                                       |
| Committee/Board Member Stipend                          | 120,000                               | 22,500                              | 90,000                         | (30,000)                                     | -25.0%                                      |
| Bank Service Charges                                    | 5,000                                 | 266                                 | -                              | (5,000)                                      | -100.0%                                     |
| Insurance                                               | 250,455                               | 225,618                             | 279,488                        | 29,033                                       | 11.6%                                       |
| Miscellaneous                                           | 50,000                                | 55                                  | 25,000                         | (25,000)                                     | -50.0%                                      |
| <b>Total General Operating Expenses</b>                 | <b>682,250</b>                        | <b>365,523</b>                      | <b>663,353</b>                 | <b>(18,897)</b>                              | <b>-2.8%</b>                                |
| <b>TOTAL EXPENSES</b>                                   | <b>\$ 3,954,614</b>                   | <b>\$ 1,845,685</b>                 | <b>\$ 4,056,822</b>            | <b>\$ 102,208</b>                            | <b>2.6%</b>                                 |
| <b>OPERATING SURPLUS/(DEFICIT)<br/>BEFORE TRANSFERS</b> | <b>\$ (199,456)</b>                   | <b>\$ 1,569,536</b>                 | <b>\$ (246,404)</b>            | <b>\$ (46,948)</b>                           | <b>23.5%</b>                                |
| <b>TRANSFERS</b>                                        |                                       |                                     |                                |                                              |                                             |
| <b>Transfers In</b>                                     |                                       |                                     |                                |                                              |                                             |
| Finance Authority for Nonprofit Corporations (FAN)      | \$ -                                  | \$ -                                | \$ 160,000                     | \$ 160,000                                   | 0.0%                                        |
| <b>Total Transfers In</b>                               | <b>-</b>                              | <b>-</b>                            | <b>160,000</b>                 | <b>160,000</b>                               | <b>0.0%</b>                                 |
| <b>Transfers (Out)</b>                                  |                                       |                                     |                                |                                              |                                             |
| Bay Area Regional Collaborative (BARC)                  | (202,695)                             | (52,763)                            | (204,726)                      | (2,031)                                      | 1.0%                                        |
| <b>Total Transfers (Out)</b>                            | <b>(202,695)</b>                      | <b>(52,763)</b>                     | <b>(204,726)</b>               | <b>(2,031)</b>                               | <b>1.0%</b>                                 |
| <b>TOTAL TRANSFERS</b>                                  | <b>\$ (202,695)</b>                   | <b>\$ (52,763)</b>                  | <b>\$ (44,726)</b>             | <b>\$ 157,969</b>                            | <b>-77.9%</b>                               |
| <b>OPERATING SURPLUS/(DEFICIT)</b>                      | <b>\$ (402,151)</b>                   | <b>\$ 1,516,773</b>                 | <b>\$ (291,130)</b>            | <b>\$ 111,021</b>                            | <b>-27.6%</b>                               |
| Beginning Fund Balance                                  | 1,278,809                             | 1,278,809                           | 876,658                        | (402,151)                                    | -31%                                        |
| <b>ENDING FUND BALANCE</b>                              | <b>\$ 876,658</b>                     | <b>\$ 2,795,582</b>                 | <b>\$ 585,528</b>              | <b>\$ (291,130)</b>                          | <b>-33.2%</b>                               |

**ASSOCIATION OF BAY AREA GOVERNMENTS  
FY 2025-26 OPERATING BUDGET**

Attachment A

**ABAG ADMINISTRATION CONTRACTUAL SERVICES SUMMARY - PROPOSED**

| WORK ELEMENT                      | WORK ELEMENT DESCRIPTION AND CONTRACTUAL SERVICES          | FY 2024-25 AMENDMENT No. 1 | FY 2025-26 PROPOSED | CHANGE \$ INCREASE/(DECREASE) |
|-----------------------------------|------------------------------------------------------------|----------------------------|---------------------|-------------------------------|
| <b>1132</b>                       | <b>MTC Advocate Legislative Programs</b>                   |                            |                     |                               |
|                                   | General Assembly Logistics                                 | \$ 25,000                  | \$ 25,000           | \$ -                          |
|                                   | <b>TOTAL</b>                                               | <b>\$ 25,000</b>           | <b>\$ 25,000</b>    | <b>\$ -</b>                   |
| <b>1150</b>                       | <b>MTC Executive Office</b>                                |                            |                     |                               |
|                                   | California Association of Councils of Governments (CALCOG) | \$ 30,000                  | \$ 30,000           | \$ -                          |
|                                   | National Association of Regional Councils (NARC)           | 15,000                     | 15,000              | -                             |
|                                   | <b>TOTAL</b>                                               | <b>\$ 45,000</b>           | <b>\$ 45,000</b>    | <b>\$ -</b>                   |
| <b>1151</b>                       | <b>MTC Legal Management</b>                                |                            |                     |                               |
|                                   | Legal Service                                              | \$ 104,900                 | \$ 110,000          | \$ 5,100                      |
|                                   | General Governance                                         | 26,200                     | 27,510              | 1,310                         |
|                                   | <b>TOTAL</b>                                               | <b>\$ 131,100</b>          | <b>\$ 137,510</b>   | <b>\$ 6,410</b>               |
| <b>1152</b>                       | <b>MTC Financial Management</b>                            |                            |                     |                               |
|                                   | Tax Filing                                                 | \$ 12,000                  | \$ 12,000           | \$ -                          |
|                                   | Other Post-Employment Benefits Actuary Report              | 12,000                     | 13,000              | 1,000                         |
|                                   | Audit Services                                             | 98,000                     | 100,940             | 2,940                         |
|                                   | <b>TOTAL</b>                                               | <b>\$ 122,000</b>          | <b>\$ 125,940</b>   | <b>\$ 3,940</b>               |
| <b>1161</b>                       | <b>MTC Information Technology Services</b>                 |                            |                     |                               |
|                                   | Website operations, maintenance, enhancement, and hosting  | \$ 200,000                 | \$ 200,000          | \$ -                          |
|                                   | Website Refresh and Redesign                               | 50,000                     | 25,000              | (25,000)                      |
|                                   | Domain Registrations                                       | 2,500                      | 2,500               | -                             |
|                                   | <b>TOTAL</b>                                               | <b>\$ 252,500</b>          | <b>\$ 227,500</b>   | <b>\$ (25,000)</b>            |
| <b>TOTAL CONTRACTUAL SERVICES</b> |                                                            | <b>\$ 575,600</b>          | <b>\$ 560,950</b>   | <b>\$ (14,650)</b>            |

**ASSOCIATION OF BAY AREA GOVERNMENTS  
FY 2025-26 OPERATING BUDGET**

**Attachment A**

**ABAG ADMINISTRATION GRANT SUMMARY — PROPOSED**

| FUND<br>SOURCE | GRANT NAME/<br>AWARD NUMBER               | EXPIRATION<br>DATE | GRANT AWARD<br>AMOUNT | LIFE-TO-DATE (LTD)<br>PROJECTED<br>ACTUALS<br>06/30/2025 | FY 2025-26<br>NEW GRANTS | FY 2025-26<br>STAFF<br>BUDGET | FY 2025-26<br>CONSULTANT<br>BUDGET | PROJECTED<br>REMAINING<br>GRANT BALANCE |
|----------------|-------------------------------------------|--------------------|-----------------------|----------------------------------------------------------|--------------------------|-------------------------------|------------------------------------|-----------------------------------------|
| 2313           | Regional Early Action Planning (REAP) 2.0 | 6/30/2026          | 4,500,000             | 1,775,000                                                | -                        | -                             | 2,725,000                          | -                                       |
| 2812           | Coastal Conservancy 19-147                | 8/31/2025          | 450,000               | 300,000                                                  | -                        | -                             | 150,000                            | -                                       |
| <b>TOTAL</b>   |                                           |                    | <b>\$ 4,950,000</b>   | <b>\$ 2,075,000</b>                                      | <b>\$ -</b>              | <b>\$ -</b>                   | <b>\$ 2,875,000</b>                | <b>\$ -</b>                             |

ASSOCIATION OF BAY AREA GOVERNMENTS  
FY 2025-26 OPERATING BUDGET

Attachment A

BAY AREA REGIONAL ENERGY NETWORK (BAYREN) BUDGET – PROPOSED

|                                                     | FY 2024-25<br>AMENDMENT No. 1 | ACTUALS AS OF<br>12/31/2024 | FY 2025-26<br>PROPOSED | DIFFERENCE \$<br>INCREASE/(DECREASE) | DIFFERENCE %<br>INCREASE/(DECREASE) |
|-----------------------------------------------------|-------------------------------|-----------------------------|------------------------|--------------------------------------|-------------------------------------|
| <b>REVENUES</b>                                     |                               |                             |                        |                                      |                                     |
| California Public Utilities Commission (CPUC) Grant | \$ 39,100,044                 | \$ 11,526,522               | \$ 78,621,110          | \$ 39,521,066                        | 101%                                |
| Other operating Revenue                             | 285,000                       | 532,835                     | 487,900                | 202,900                              | 71%                                 |
| <b>TOTAL REVENUES</b>                               | <b>\$ 39,385,044</b>          | <b>\$ 12,059,357</b>        | <b>\$ 79,109,010</b>   | <b>\$ 39,723,966</b>                 | <b>101%</b>                         |
| <b>EXPENSES</b>                                     |                               |                             |                        |                                      |                                     |
| Single Family Incentive                             | 5,000,000                     | 1,001,429                   | 10,004,178             | 5,004,178                            | 100%                                |
| Multi Family Incentive                              | 5,000,000                     | 3,000,000                   | 11,537,870             | 6,537,870                            | 131%                                |
| Green Labeling Incentive                            | 650,000                       | 589,000                     | 3,416,130              | 2,766,130                            | 426%                                |
| Commercial Incentives                               | 3,000,000                     | 219,430                     | 8,472,848              | 5,472,848                            | 182%                                |
| Refrigerant Replacement Incentive                   | 3,000,000                     | -                           | 4,770,000              | 1,770,000                            | 59%                                 |
| Targeted Decarbonization Services                   | -                             | -                           | 737,143                | 737,143                              | N/A                                 |
| <b>Total Incentives</b>                             | <b>16,650,000</b>             | <b>4,809,859</b>            | <b>38,938,169</b>      | <b>22,288,169</b>                    | <b>134%</b>                         |
| Travel                                              | 10,000                        | 1,992                       | 10,000                 | -                                    | 0%                                  |
| Conference/Training and Fees                        | 7,500                         | -                           | 9,000                  | 1,500                                | 20%                                 |
| Meals                                               | 7,500                         | 854                         | 7,500                  | -                                    | 0%                                  |
| Advertising/Public Awareness                        | 228,286                       | 57,676                      | 237,931                | 9,645                                | 4%                                  |
| Memberships                                         | 15,000                        | 6,661                       | 17,500                 | 2,500                                | 17%                                 |
| Audit                                               | 82,000                        | 57,998                      | 84,460                 | 2,460                                | 3%                                  |
| Consultant/Professional Fees                        | 19,105,409                    | 5,971,800                   | 36,650,032             | 17,544,623                           | 92%                                 |
| Software Licenses                                   | 60,000                        | -                           | 60,000                 | -                                    | 0%                                  |
| Miscellaneous                                       | -                             | 4,275                       | -                      | -                                    | N/A                                 |
| <b>Total General Operating Expenses</b>             | <b>19,515,695</b>             | <b>6,101,256</b>            | <b>37,076,423</b>      | <b>17,560,728</b>                    | <b>90%</b>                          |
| <b>TOTAL EXPENSES</b>                               | <b>\$ 36,165,695</b>          | <b>\$ 10,911,115</b>        | <b>\$ 76,014,592</b>   | <b>\$ 39,848,897</b>                 | <b>110%</b>                         |
| <b>OPERATING SURPLUS/(DEFICIT)</b>                  |                               |                             |                        |                                      |                                     |
| <b>BEFORE TRANSFERS</b>                             | <b>\$ 3,219,349</b>           | <b>\$ 1,148,242</b>         | <b>\$ 3,094,418</b>    | <b>\$ (124,931)</b>                  |                                     |
| <b>Transfers (Out)</b>                              |                               |                             |                        |                                      |                                     |
| Staff Cost                                          | \$ (2,065,406)                | \$ (723,530)                | \$ (2,017,748)         | \$ 47,658                            | -2%                                 |
| MTC Overhead                                        | (1,153,943)                   |                             | (1,076,670)            | 77,273                               | -7%                                 |
| <b>Total Transfers (Out)</b>                        | <b>(3,219,349)</b>            | <b>(723,530)</b>            | <b>(3,094,418)</b>     | <b>124,931</b>                       | <b>-4%</b>                          |
| <b>TOTAL TRANSFERS</b>                              | <b>\$ (3,219,349)</b>         | <b>\$ (723,530)</b>         | <b>\$ (3,094,418)</b>  | <b>\$ 124,931</b>                    | <b>-4%</b>                          |
| <b>OPERATING SURPLUS/(DEFICIT)</b>                  | <b>\$ -</b>                   | <b>\$ 424,712</b>           | <b>\$ -</b>            | <b>\$ -</b>                          |                                     |

**ASSOCIATION OF BAY AREA GOVERNMENTS  
FY 2025-26 OPERATING BUDGET**

**Attachment A**

**SAN FRANCISCO ESTUARY PARTNERSHIP (SFEP) BUDGET – PROPOSED**

|                                          | FY 2024-25<br>AMENDMENT No. 1 | ACTUALS AS OF<br>12/31/2024 | FY 2025-26<br>PROPOSED | DIFFERENCE \$<br>INCREASE/(DECREASE) | DIFFERENCE %<br>INCREASE/(DECREASE) |
|------------------------------------------|-------------------------------|-----------------------------|------------------------|--------------------------------------|-------------------------------------|
| <b>REVENUES</b>                          |                               |                             |                        |                                      |                                     |
| Federal/State Grants and Local Funding   | \$ 43,682,527                 | \$ 9,413,985                | \$ 42,337,383          | \$ (1,345,144)                       | -3%                                 |
| <b>TOTAL REVENUES</b>                    | <b>\$ 43,682,527</b>          | <b>\$ 9,413,985</b>         | <b>\$ 42,337,383</b>   | <b>\$ (1,345,144)</b>                | <b>-3%</b>                          |
| <b>EXPENSES</b>                          |                               |                             |                        |                                      |                                     |
| Consultant/Professional Fees             | \$ 7,248,757                  | \$ 1,227,159                | \$ 16,429,431          | \$ 9,180,674                         | 127%                                |
| Passthrough/Contributions Other Agencies | 32,981,453                    | 7,085,668                   | 22,123,321             | (10,858,132)                         | -33%                                |
| Miscellaneous and Other Expenses         | 10,793                        | 28,400                      | 123,406                | 112,613                              | 1043%                               |
| <b>TOTAL EXPENSES</b>                    | <b>\$ 40,241,003</b>          | <b>\$ 8,341,227</b>         | <b>\$ 38,676,158</b>   | <b>\$ (1,564,845)</b>                | <b>-4%</b>                          |
| <b>OPERATING SURPLUS/(DEFICIT)</b>       |                               |                             |                        |                                      |                                     |
| <b>BEFORE TRANSFERS</b>                  | <b>\$ 3,441,524</b>           | <b>\$ 1,072,758</b>         | <b>\$ 3,661,225</b>    | <b>\$ 219,701</b>                    |                                     |
| <b>TRANSFERS (OUT)</b>                   |                               |                             |                        |                                      |                                     |
| Staff Cost                               | \$ (2,778,559)                | \$ (1,091,568)              | \$ (2,897,483)         | \$ (118,924)                         | 4%                                  |
| MTC Overhead                             | (662,965)                     |                             | (763,742)              | (100,777)                            | 15%                                 |
| <b>Total Transfers (Out)</b>             | <b>(3,441,524)</b>            | <b>(1,091,568)</b>          | <b>(3,661,225)</b>     | <b>(219,700)</b>                     | <b>6%</b>                           |
| <b>TOTAL TRANSFERS</b>                   | <b>\$ (3,441,524)</b>         | <b>\$ (1,091,568)</b>       | <b>\$ (3,661,225)</b>  | <b>\$ (219,700)</b>                  | <b>6%</b>                           |
| <b>OPERATING SURPLUS/(DEFICIT)</b>       | <b>\$ -</b>                   | <b>\$ (18,810)</b>          | <b>\$ -</b>            | <b>\$ -</b>                          |                                     |

**ASSOCIATION OF BAY AREA GOVERNMENTS  
FY 2025-26 OPERATING BUDGET**

**Attachment A**

**SAN FRANCISCO ESTUARY PARTNERSHIP (SFEP) GRANT SUMMARY – PROPOSED**

| FUND SOURCE | GRANT NAME/<br>AWARD NUMBER                                                       | EXPIRATION DATE | GRANT AWARD AMOUNT   | LIFE-TO-DATE (LTD) ACTUALS | Grant Balance Thru FY 2024-25 | FY 2025-26 NEW GRANTS | FY 2025-26 STAFF BUDGET | FY 2025-26 CONSULTANT BUDGET | PROJECTED REMAINING GRANT BALANCE |
|-------------|-----------------------------------------------------------------------------------|-----------------|----------------------|----------------------------|-------------------------------|-----------------------|-------------------------|------------------------------|-----------------------------------|
| 1347        | U.S. Environmental Protection Agency (EPA) 98T20401                               | 12/31/2025      | \$ 1,891,409         | 1,209,761                  | \$ 681,648                    | \$ -                  | \$ 68,966               | \$ 612,682                   | \$ -                              |
| 1348        | U.S. Environmental Protection Agency (EPA) 98T29701                               | 08/31/2025      | 569,366              | 399,523                    | 169,843                       | -                     | -                       | 169,843                      | -                                 |
| 1349        | U.S. Environmental Protection Agency (EPA) - Bipartisan Infrastructure Law Year 1 | 12/31/2025      | 909,800              | 606,743                    | 303,057                       | -                     | 29,365                  | 273,692                      | -                                 |
| 1350        | U.S. Environmental Protection Agency (EPA) 98T55001                               | 12/31/2026      | 4,329,459            | 462,964                    | 3,866,495                     | -                     | 245,876                 | 2,754,443                    | 866,176                           |
| 1351        | U.S. Environmental Protection Agency (EPA) - Bipartisan Infrastructure Law Year 2 | 12/31/2026      | 909,800              | 172,518                    | 737,282                       | -                     | 145,397                 | 391,206                      | 200,679                           |
| 1352        | Water Quality Improvement Fund - Wildcat Creek 98T96501-0                         | 4/14/2028       | 6,102,000            | 9,177                      | 6,092,823                     | -                     | 154,397                 | 935,000                      | 5,003,426                         |
| 1353        | Water Quality Improvement Fund - Pivot Points 98T96401-0                          | 4/14/2028       | 4,524,870            | 34,164                     | 4,490,706                     | -                     | 325,199                 | 1,646,000                    | 2,519,507                         |
| 1354        | U.S. Environmental Protection Agency (EPA) - Bipartisan Infrastructure Law Year 3 | 12/31/2026      | 909,800              | 34,726                     | 875,074                       | -                     | 144,615                 | 427,800                      | 302,658                           |
| 1355        | Wetland Regional Monitoring Program Phase IV                                      | 5/31/2027       | 498,762              | 31,839                     | 466,923                       | -                     | 174,052                 | 180,000                      | 112,871                           |
| 1356        | National Estuary Program (NEP) FY 2024-25                                         | 9/30/2025       | 850,000              | 167,434                    | 682,566                       | -                     | 570,040                 | 112,526                      | -                                 |
| 1357        | Wetlands Regional Monitoring Program - SF Bay Program Office Priority             | 9/30/2029       | 4,997,072            | -                          | 4,997,072                     | -                     | 595,303                 | 1,309,511                    | 3,092,258                         |
| BI4         | U.S. Environmental Protection Agency (EPA) - Bipartisan Infrastructure Law Year 4 | TBD             | -                    | -                          | -                             | 909,800               | -                       | 300,000                      | 609,800                           |
| BI45        | U.S. Environmental Protection Agency (EPA) - Bipartisan Infrastructure Law Year 5 | TBD             | -                    | -                          | -                             | 909,800               | -                       | 300,000                      | 609,800                           |
| 1397        | Water Quality Improvement Fund - SFEI Sediment Solutions                          | 12/31/2026      | 64,100               | 18,924                     | 45,176                        | -                     | 34,580                  | -                            | 10,596                            |
| 1398        | SRF SOTER 1 (2023-25)                                                             | 12/30/2025      | 1,000,000            | 312,686                    | 687,314                       | -                     | 109,121                 | 578,193                      | -                                 |
| 1399        | Water Quality Improvement Fund - GSI by and for Communities                       | 12/31/2026      | 82,025               | -                          | 82,025                        | -                     | 27,983                  | -                            | 54,042                            |
| SRF2        | SRF SOTER 2 (2024-26)                                                             | 12/31/2026      | -                    | -                          | -                             | 1,000,000             | 125,025                 | 600,000                      | 274,975                           |
| OPC1        | Ocean Protection Council Emv Phase 1                                              | 6/30/2027       | -                    | -                          | -                             | 1,325,994             | -                       | 1,000,000                    | 325,994                           |
| OPC2        | Ocean Protection Council Emv Phase 2                                              | 12/31/2027      | -                    | -                          | -                             | 2,000,000             | -                       | 300,000                      | 1,700,000                         |
|             | <b>TOTAL</b>                                                                      |                 | <b>\$ 27,638,463</b> | <b>\$ 3,460,460</b>        | <b>\$ 24,178,003</b>          | <b>\$ 6,145,594</b>   | <b>\$ 2,749,919</b>     | <b>\$ 11,890,896</b>         | <b>\$ 15,682,782</b>              |

|      |                                                           |            |                      |                      |                      |             |                   |                      |                      |
|------|-----------------------------------------------------------|------------|----------------------|----------------------|----------------------|-------------|-------------------|----------------------|----------------------|
| 2907 | Department of Water Resources (DWR) 4600011486            | 3/30/2026  | \$ 21,469,025        | 16,012,705           | \$ 5,456,320         | \$ -        | \$ 59,329         | \$ 5,396,991         | \$ -                 |
| 2914 | Department of Water Resources (DWR) Proposition 1         | 6/30/2026  | 22,750,000           | 17,525,869           | 5,224,131            | -           | 81,337            | 5,142,794            | -                    |
| 2915 | Department of Water Resources (DWR) 4600014794            | 03/01/2026 | 5,000,000            | 2,607,710            | 2,392,290            | -           | 89,739            | 2,302,551            | -                    |
| 2916 | Department of Water Resources (DWR) Proposition 1 Round 2 | 12/31/2027 | 32,214,479           | 1,509,828            | 30,704,651           | -           | 133,343           | 9,943,513            | 20,627,795           |
| 2983 | New Delta Stewardship Council 2023-2026                   | 06/30/2026 | 728,757              | 284,618              | 444,138              | -           | 173,740           | 270,399              | -                    |
| 2813 | State Coastal Conservancy                                 | 12/31/2027 | 2,000,000            | -                    | 2,000,000            | -           | 169,412           | 1,800,000            | 30,588               |
|      | <b>TOTAL</b>                                              |            | <b>\$ 84,162,261</b> | <b>\$ 37,940,731</b> | <b>\$ 46,221,529</b> | <b>\$ -</b> | <b>\$ 706,899</b> | <b>\$ 24,856,248</b> | <b>\$ 20,658,383</b> |

|      |                                                                                  |            |                     |                   |                   |                     |                   |                     |                   |
|------|----------------------------------------------------------------------------------|------------|---------------------|-------------------|-------------------|---------------------|-------------------|---------------------|-------------------|
| HRPE | Highway Resilience Project Project 1 Emeryville Crescent BATA                    | 12/30/2027 | \$ -                | -                 | \$ -              | \$ 500,000          | \$ -              | \$ 500,000          | \$ -              |
| PFLY | Highway Resilience Project 2 Pacific Flyway BATA                                 | 12/30/2027 | -                   | -                 | -                 | 1,100,000           | 58,799            | 1,000,000           | 41,201            |
| 5019 | Friends of the San Francisco Estuary                                             | 12/31/2027 | 297,000             | 166,030           | 130,970           | 475,000             | -                 | 173,122             | 432,848           |
| 5020 | Santa Clara Valley Water District (SCVWD)                                        | 09/30/2025 | 660,963             | 320,527           | 340,436           | -                   | 97,044            | 243,392             | -                 |
| 5022 | IRWM Prop 1 Round 2 - Indirect Coverage/San Mateo Resource Conservation District | 12/31/2027 | 440,000             | 42,705            | 397,295           | -                   | 48,564            | -                   | 348,732           |
| 5023 | Silicon Valley Community Foundation                                              | 11/30/2025 | 12,500              | -                 | 12,500            | -                   | -                 | 12,500              | -                 |
|      | <b>TOTAL</b>                                                                     |            | <b>\$ 1,410,463</b> | <b>\$ 529,261</b> | <b>\$ 881,202</b> | <b>\$ 2,075,000</b> | <b>\$ 204,406</b> | <b>\$ 1,929,014</b> | <b>\$ 822,781</b> |

|              |  |  |                       |                      |                      |                     |                     |                      |                      |
|--------------|--|--|-----------------------|----------------------|----------------------|---------------------|---------------------|----------------------|----------------------|
| <b>TOTAL</b> |  |  | <b>\$ 113,211,187</b> | <b>\$ 41,930,452</b> | <b>\$ 71,280,734</b> | <b>\$ 8,220,594</b> | <b>\$ 3,661,225</b> | <b>\$ 38,676,158</b> | <b>\$ 37,163,946</b> |
|--------------|--|--|-----------------------|----------------------|----------------------|---------------------|---------------------|----------------------|----------------------|

|      |                                                            |     |                   |             |                   |             |                   |   |   |
|------|------------------------------------------------------------|-----|-------------------|-------------|-------------------|-------------|-------------------|---|---|
| 3267 | Bay Area Toll Authority (BATA) Transfer for Indirect Costs | N/A | 291,522           | -           | 291,522           | -           | 291,522           | - | - |
|      | <b>TOTAL</b>                                               |     | <b>\$ 291,522</b> | <b>\$ -</b> | <b>\$ 291,522</b> | <b>\$ -</b> | <b>\$ 291,522</b> |   |   |

| FUND SOURCE                                                      | GRANTS APPLIED FOR BUT NOT AWARDED<br>(THESE GRANTS ARE INCLUDED IN THE BUDGET AS INFORMATION ONLY) | EXPIRATION DATE | GRANT AWARD AMOUNT | LIFE-TO-DATE (LTD) ACTUALS | Grant Balance Thru FY 2024-25 | FY 2025-26 UNAWARDED NEW GRANTS | FY 2025-26 STAFF BUDGET | FY 2025-26 CONSULTANT BUDGET | PROJECTED REMAINING GRANT BALANCE |
|------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------|-----------------|--------------------|----------------------------|-------------------------------|---------------------------------|-------------------------|------------------------------|-----------------------------------|
| XXXX                                                             | SB1 Sea Level Rise Adaptation Planning Grant Program Emeryville Crescent Phase I                    | N/A             | \$ -               | \$ -                       | \$ -                          | \$ 1,500,000                    | \$ -                    | \$ 400,000                   | \$ 1,100,000                      |
| XXXX                                                             | SB1 Sea Level Rise Adaptation Planning Grant Program Emeryville Crescent Phase II                   | N/A             | -                  | -                          | -                             | 1,500,000                       | -                       | 400,000                      | 1,100,000                         |
| XXXX                                                             | Water Quality Improvement Fund proposals 2025                                                       | N/A             | -                  | -                          | -                             | 3,500,000                       | -                       | 300,000                      | 3,200,000                         |
| XXXX                                                             | Other New Grants                                                                                    | N/A             | -                  | -                          | -                             | 500,000                         | -                       | 500,000                      | -                                 |
| <b>TOTAL GRANTS APPLIED FOR AND UNAWARDED (INFORMATION ONLY)</b> |                                                                                                     |                 | <b>-</b>           | <b>-</b>                   | <b>-</b>                      | <b>\$7,000,000</b>              | <b>-</b>                | <b>\$1,600,000</b>           | <b>\$5,400,000</b>                |

ASSOCIATION OF BAY AREA GOVERNMENTS  
FY 2025-26 OPERATING BUDGET

Attachment A

SAN FRANCISCO ESTUARY PARTNERSHIP (SFEP) CONFERENCE AND PROGRAMS BUDGET – PROPOSED

|                                    | FY 2024-25<br>AMENDMENT 1 | ACTUALS AS OF<br>12/31/2024 | FY 2024-26<br>PROPOSED | DIFFERENCE \$<br>INCREASE/(DECREASE) | DIFFERENCE %<br>INCREASE/(DECREASE) |
|------------------------------------|---------------------------|-----------------------------|------------------------|--------------------------------------|-------------------------------------|
| <b>REVENUES</b>                    |                           |                             |                        |                                      |                                     |
| Other Revenue                      | \$ 400,000                | \$ 18,694                   | \$ 450,000             | \$ 50,000                            | 13%                                 |
| <b>TOTAL REVENUES</b>              | <b>\$ 400,000</b>         | <b>\$ 18,694</b>            | <b>\$ 450,000</b>      | <b>\$ 50,000</b>                     | <b>13%</b>                          |
| <b>EXPENSES</b>                    |                           |                             |                        |                                      |                                     |
| Meals/Catering                     | \$ 100,000                | \$ 421                      | \$ 50,000              | (50,000)                             | -50%                                |
| Conference Venue Costs             | 150,000                   | 5,346                       | 100,000                | (50,000)                             | -33%                                |
| Consultant/Professional Fees       | 100,000                   | 21,354                      | 75,000                 | (25,000)                             | -25%                                |
| Miscellaneous                      | 150,000                   | -                           | 225,000                | 75,000                               | 50%                                 |
| <b>TOTAL EXPENSES</b>              | <b>\$ 500,000</b>         | <b>\$ 27,121</b>            | <b>\$ 450,000</b>      | <b>\$ (50,000)</b>                   | <b>-10%</b>                         |
| <b>OPERATING SURPLUS/(DEFICIT)</b> |                           |                             |                        |                                      |                                     |
| <b>BEFORE TRANSFERS</b>            | <b>\$ (100,000)</b>       | <b>\$ (8,427)</b>           | <b>\$ -</b>            | <b>\$ 100,000</b>                    | <b>-100%</b>                        |
| <b>TRANSFERS</b>                   |                           |                             |                        |                                      |                                     |
| <b>Transfers (Out)</b>             |                           |                             |                        |                                      |                                     |
| Staff Cost                         |                           | 10,834                      | -                      | -                                    | 0%                                  |
| MTC Overhead                       |                           |                             | -                      | -                                    | 0%                                  |
| <b>Total Transfers (Out)</b>       | <b>-</b>                  | <b>10,834</b>               | <b>-</b>               | <b>-</b>                             | <b>0%</b>                           |
| <b>TOTAL TRANSFERS</b>             | <b>\$ -</b>               | <b>\$ 10,834</b>            | <b>\$ -</b>            | <b>\$ -</b>                          | <b>0%</b>                           |
| <b>OPERATING SURPLUS/(DEFICIT)</b> | <b>\$ (100,000)</b>       | <b>\$ 2,407</b>             | <b>\$ -</b>            | <b>\$ 100,000</b>                    | <b>-100%</b>                        |
| Beginning Fund Balance             | 442,472                   | 442,472                     | 342,472                | (100,000)                            | -23%                                |
| <b>ENDING FUND BALANCE</b>         | <b>\$ 342,472</b>         | <b>\$ 444,879</b>           | <b>\$ 342,472</b>      | <b>\$ -</b>                          | <b>0%</b>                           |

Date: June 20, 2025

W.I.: 1750

Referred By: ABAG Executive Board

ABSTRACT

Resolution No. 7-2025

This resolution approves the ABAG Budget for FY 2025-26.

Further discussion of the agency budget is contained in the ABAG Executive Board Summary Sheet dated April 17, 2025. A budget is attached as Attachment A.

Date: June 20, 2025

W.I.: 1750

Referred By: ABAG Executive Board

Re: Association of Bay Area Governments' Agency Budget for FY 2025-26

ASSOCIATION OF BAY AREA GOVERNMENT

RESOLUTION NO. 7-2025

WHEREAS, the Association of Bay Area Governments (ABAG) is the region's Council of Governments for the San Francisco Bay Area pursuant to the Joint Exercise of Powers Act, California Government Code Section 6500 *et seq.*; and

WHEREAS, the Executive Director has presented the proposed FY 2025-26 Budget to the ABAG Executive Board for referral to the General Assembly for approval; and

WHEREAS, the Executive Board has reviewed and approved the FY 2025-26 proposed Budget with such changes as may have been approved; and

WHEREAS, the Executive Board has approved and forwarded the proposed FY 2025-26 ABAG Budget to the General Assembly to be adopted within the minimum 45-day requirement.

NOW THEREFORE BE IT RESOLVED, that ABAG's Budget for FY 2025-26, is prepared in accordance with generally accepted accounting principles and modified accrual basis, and attached hereto as Attachment A, and incorporated herein as though set forth at length, is approved; and, be it further

RESOLVED, that the ABAG Executive Board is authorized to administer the FY 2025-26 Operating Budget following approval of the ABAG General Assembly; and, be it further

RESOLVED, that the ABAG Executive Board is authorized to approve any and all grants, revenue, contracts, and expenses incorporated into the approved FY 2025-26 Budget and to modify the approved Budget as necessary to meet operational needs, provided there is no increase to the overall approved budget; and, be it further

RESOLVED, that the ABAG Executive Board is authorized to amend the adopted FY 2025-26 Budget to incorporate any unbudgeted increase in revenue sources along with

appropriate expenses so long as the added expenses do not exceed the additional revenue; and, be it further

RESOLVED, that the Executive Director, or the responsible staff person designated by the Executive Director, shall submit written requests for approval of consultants, professional services, and other expenses authorized in the approved Budget for FY 2025-26; and, be it further

RESOLVED, that the Executive Director is authorized to approve all contracts and expenses \$200,000 or below, provided the funds are available and included in the FY 2025-26 Budget, and be it further

RESOLVED, that the Chief Financial Officer is authorized to reserve up to \$500,000 in a Liability Reserve except that there shall be no expense above \$200,000 without further approval of the Executive Board; and, be it further

RESOLVED, that the Chief Financial Officer is authorized to carryover and re-budget into the approved FY 2025-26 ABAG Budget any grants, funds, contracts, expenses, and encumbrances properly approved in a previous budget; and, be it further

RESOLVED, that the Chief Financial Officer is authorized to correct any obvious errors in the drafting, presentation, and publication of the approved FY 2025-26 ABAG Budget; and, be it further

RESOLVED, that the Metropolitan Transportation Commission (MTC) has authorized the use of up to \$8 million in the MTC funds to be used to meet ABAG cash flow purposes as an advance on authorized expenses until the expenses have been reimbursed; and, be it further

RESOLVED, that the MTC's Executive Director, or the responsible MTC staff person designated by the Executive Director, shall furnish the ABAG Finance Committee with a quarterly financial report to reflect budgeted and actual income, expenses, obligations for professional and consultant services as well as cash and investment balances and such other information and data as may be requested by the ABAG Finance Committee.

ASSOCIATION OF BAY AREA  
GOVERNMENTS

Belia Ramos  
President

The above resolution was entered into by the  
General Assembly of the Association of Bay Area  
Governments at a duly called and noticed meeting  
held in San Francisco, California, and at other  
remote locations, on the 20<sup>th</sup> day of June, 2025.

Frederick Castro  
Clerk of the Board

Date: June 20, 2025

W.I.: 1750

Referred By: ABAG Executive Board

Attachment A

Resolution No. 7-2025

**ASSOCIATION OF BAY AREA GOVERNMENTS**

**BUDGET**

**FY 2025-26**

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Bear Creek Staging Area, Contra Costa County, Ben Botkin, SFEP

# ABAG

## Budget and Work Program

Fiscal Year 2025–2026

**PROPOSED**

April 2025



Association of Bay Area Governments



## EXECUTIVE BOARD

---

### OFFICERS

#### PRESIDENT

**Belia Ramos**  
Supervisor  
County of Napa

#### VICE PRESIDENT

**Carlos Romero**  
Councilmember  
East Palo Alto

#### PAST PRESIDENT

**David Rabbitt**  
Supervisor  
County of Sonoma

#### SECRETARY-TREASURER

**Andrew B. Fremier**  
Executive Director

#### LEGAL COUNSEL

**Kathleen Kane**  
General Counsel

### COUNTY REPRESENTATIVES

**Sylvia Arenas**  
Supervisor  
County of Santa Clara

**Ken Carlson**  
Supervisor  
County of Contra Costa

**Noelia Corzo**  
Supervisor  
County of San Mateo

**Matt Dorsey**  
Supervisor  
City and County of  
San Francisco

**Betty Duong**  
Supervisor  
County of Santa Clara

**Nikki Fortunato Bas**  
Supervisor  
County of Alameda

**Lisa Gauthier**  
Supervisor  
County of San Mateo

**Eric Lucan**  
Supervisor  
County of Marin

**Rafael Mandelman**  
Supervisor  
City and County of  
San Francisco

**Nathan Miley**  
Supervisor  
County of Alameda

**David Rabbitt**  
Supervisor  
County of Sonoma

**Shanelle Scales-Preston**  
Supervisor  
County of Contra Costa

**Wanda Williams**  
Supervisor  
County of Solano

### CITIES REPRESENTATIVES

**Susan Hollingsworth Adams**  
Councilmember  
City of Rohnert Park

**Pamela Campos**  
Councilmember  
City of San Jose

**Bien Doan**  
Councilmember  
City of San Jose

**Pat Eklund**  
Councilmember  
City of Novato

**Carroll Fife**  
Councilmember  
City of Oakland

**Neysa Fligor**  
Councilmember  
City of Los Altos

**Rich Hillis**  
Planning Director  
City and County of  
San Francisco

**Rosemary Kamei**  
Councilmember  
City of San José

**Daniel Lurie**  
Mayor  
City and County of  
San Francisco

**Yvonne Martinez-Beltran**  
Councilmember  
City of Morgan Hill

**Lisa Motoyama**  
Councilmember  
City of El Cerrito



## LETTER FROM THE PRESIDENT

---



**BELIA RAMOS**

ABAG President  
Supervisor  
County of Napa



**CARLOS ROMERO**

ABAG Vice President  
Councilmember  
East Palo Alto

Dear ABAG Delegates,

I am pleased to submit for your consideration the ABAG Budget and Work Program, which includes vital local programs such as the Bay Area Housing Finance Authority (BAHFA), Bay Area Regional Energy Network (BayREN) and San Francisco Estuary Partnership (Estuary Partnership). These initiatives continue to play critical roles in addressing the region's pressing challenges, including housing affordability, climate resilience, environmental stewardship and regional collaboration.

BAHFA has emerged as a pivotal entity in tackling the region's housing crisis. For the upcoming fiscal year, the budget focuses on advancing funding strategies to support affordable housing production and preservation. This program emphasizes community engagement, equity-focused planning, and leveraging state and federal resources to expand housing opportunities for low- and moderate-income residents. While Regional Measure 4 — a proposed 2024 regional housing bond — did not ultimately advance to voters, we will continue to press on for regional housing solutions.

We were also instrumental in advocating for and mitigating proposed cuts to the Regional Early Action Plan (REAP) 2.0 program. The final 2024 California state budget retained \$560 million in one-time funding to REAP 2.0, some of which will help fund BAHFA's critical work.

BayREN continues to drive energy efficiency and sustainability in the Bay Area. The proposed budget supports expanding residential retrofit programs, enhancing technical assistance for local governments, and scaling innovative financing solutions for clean energy projects.

The Estuary Partnership remains at the forefront of preserving and restoring the San Francisco Bay and its watershed. The proposed work program prioritizes implementing habitat restoration projects and promoting nature-based solutions to address sea level rise.

In January, our Executive Board and the Metropolitan Transportation Commission adopted the Plan Bay Area 2050+ Final Blueprint. ABAG is responsible for forecasting the plan's land use assumptions. Over the last several cycles, ABAG and MTC have also incorporated goals tied to the economy and the environment as well as housing affordability. The final Plan Bay Area 2050+ plan document and related reports are anticipated to be considered for adoption in early 2026.

In March, the ABAG Executive Board also approved a proposal to integrate ABAG's Regional Planning Committee and the MTC Policy Advisory Council into the MTC-ABAG Community Advisory Council, a single advisory group serving both organizations. This integration will ensure that ABAG and MTC are equal partners in selecting county-based and at-large members and requires that a wide range of perspectives and organizations are represented on the council.

The Budget and Work Program prioritizes collaboration, equity and sustainability, ensuring that our region remains a vibrant and inclusive place to live, work and thrive.

Thank you for your continued leadership and dedication to advancing the well-being of the Bay Area.

Sincerely,

Belia Ramos

ABAG President, Napa County Supervisor



## LETTER FROM THE EXECUTIVE DIRECTOR

---



**ANDREW B. FREMIER**

Executive Director



**KATHLEEN KANE**

Secretary / Legal Counsel

Dear ABAG Delegates,

I am honored to be addressing the General Assembly as executive director for both ABAG and the Metropolitan Transportation Commission (MTC). As a single staff serving both ABAG and MTC, our mission is to advance shared local and regional priorities for housing, transportation and the environment. In late 2024, the executive team adopted this mission as part of a new strategic framework that also includes a vision statement, values, goals and objectives to guide the work of agency staff.

Our vision of a vibrant Bay Area that is connected, equitable and sustainable aligns with the core goals of Plan Bay Area 2050+, the latest ongoing update to our region's long-range plan for transportation, housing, the economy and the environment. Agency staff conducted an extensive second round of public and partner engagement last summer, and both the ABAG Executive Board and the Commission approved the plan's Final Blueprint — including updated Growth Geographies and element strategies — in January.

We look forward to several other Plan Bay Area 2050+ milestones in FY 2025-26, including a final round of engagement; drafting and adopting the plan document and related reports; and receiving regulatory approval. FY 2025-26 will also bring the start of the next plan update cycle — Plan Bay Area 2060 — slated to begin shortly after Plan Bay Area 2050+ is adopted.

Our shared vision is also reflected in our continued work in the housing sphere through the Bay Area Housing Finance Authority (BAHFA). While BAHFA's principal goal of raising regional revenue through a voter-supported ballot measure was postponed, BAHFA continues to advance housing affordability on a number of fronts.

BAHFA's successes in 2024 included assisting affordable housing developers to preserve the affordability of 313 apartments through BAHFA's Welfare Tax Exemption Preservation Program; launching a homelessness prevention pilot program in Napa County that provides rental assistance and case management support to more than 30 at-risk seniors; and closing the first loans through the Priority Sites Pilot and Housing Preservation Pilot loan programs, which are advancing the construction and preservation of affordable homes throughout the region.

The Regional Housing Technical Assistance Program (RHTA) continues to provide assistance to local governments to update their Housing Elements. Assistance has included more than 30 webinars on a variety of topics, free translation and interpreter services, data sets, toolkits and other helpful resources.

Additional information on ABAG's programs and activities is included in this document and on the ABAG website, [abag.ca.gov](https://abag.ca.gov). I look forward to discussing these and other items at our June General Assembly.

Sincerely,

Andrew B. Fremier  
Executive Director



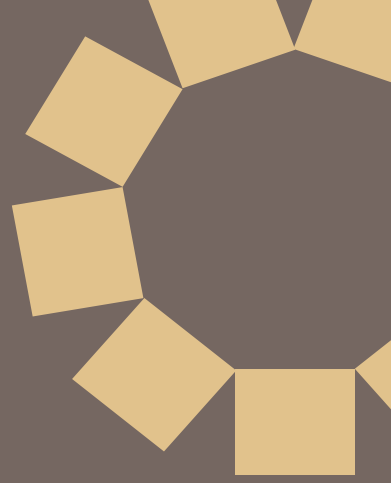
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# 1

## ABOUT THE ASSOCIATION OF BAY AREA GOVERNMENTS



# ABOUT THE ASSOCIATION OF BAY AREA GOVERNMENTS

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The Association of Bay Area Governments, or ABAG, is the comprehensive regional planning agency and council of governments for the nine counties and 101 cities and towns of the San Francisco Bay region. ABAG aims to help local governments plan for the future and adapt to change.

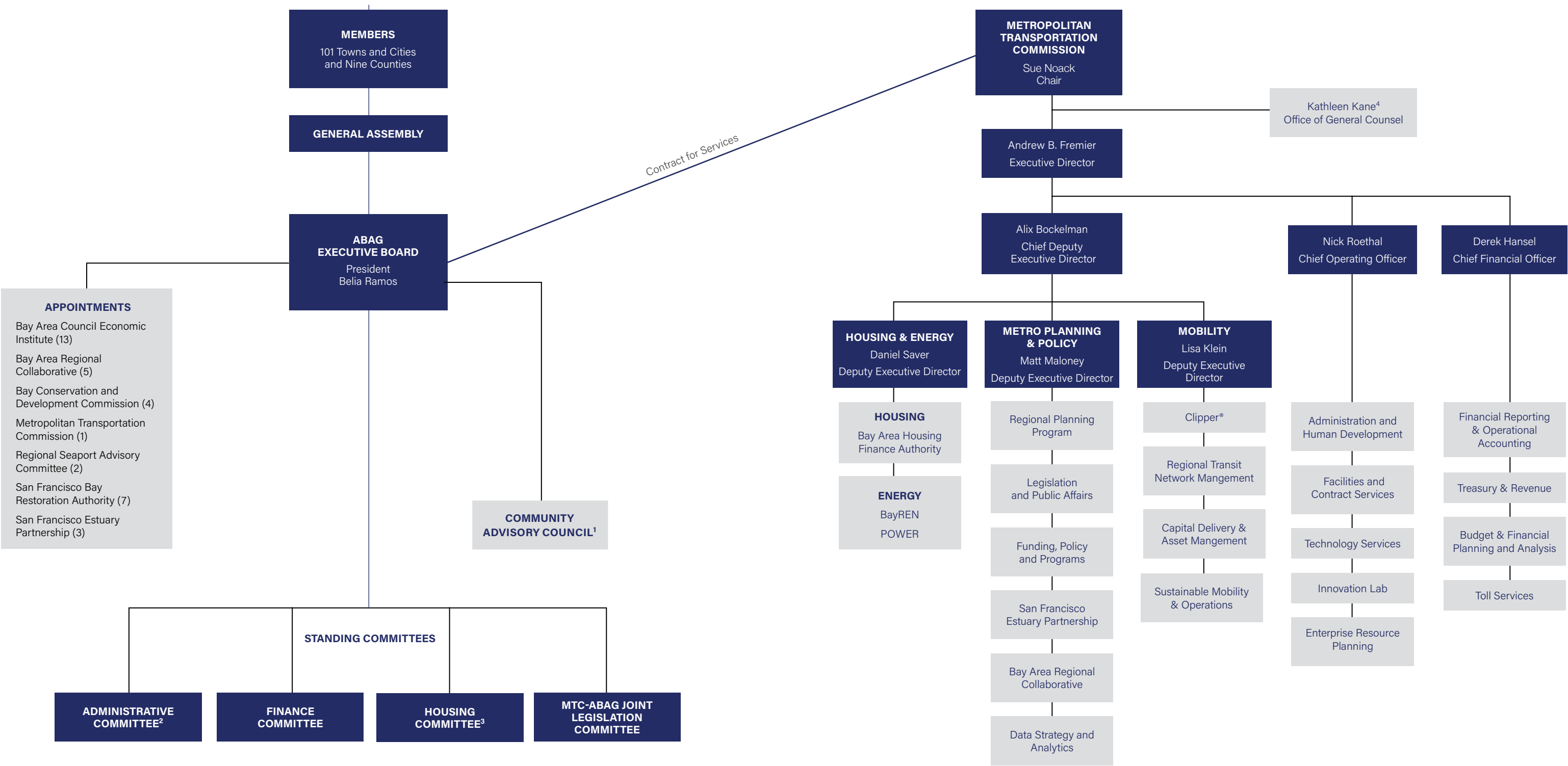
ABAG membership is voluntary and represents the cities, towns and counties of the Bay Area, serving a population of nearly eight million people with research and analysis, education and outreach, regional coalition coordination, and cost-effective member service programs.

Embracing a collaborative approach with local governments, Bay Area leaders and community stakeholders allows ABAG to work on issues affecting every community in our region, including affordable housing, regional land use, environmental stewardship, energy efficiency and water resource protection. The public is invited to all ABAG meetings and can also access ABAG tools and research.

ABAG was founded by local government leaders who recognized the need to address common issues from a regional perspective and formed the first council of governments in California in 1961. ABAG and MTC share responsibility for Plan Bay Area, the San Francisco Bay Area's long-range housing, environment, economy and transportation plan.

Since 2017, MTC staff, through a "contract for services" model, also serves as staff to ABAG, allowing for stronger connections between programs, policies and activities. While the staff functions under one executive director and organizational structure, ABAG and MTC continue to be separate regional entities with their own governing boards, statutory authorities and responsibilities, policy positions, budgets, and local collaborative programs. ABAG-MTC's data and planning departments offer tools and expertise to build solutions on a wide range of issues, helping every community around the Bay adapt to change.

This Budget and Work Program details ABAG's programs and services provided in fiscal year 2024-25 and the planned activities and budget for fiscal year 2025-26. Additional information is provided at [abag.ca.gov](https://abag.ca.gov).

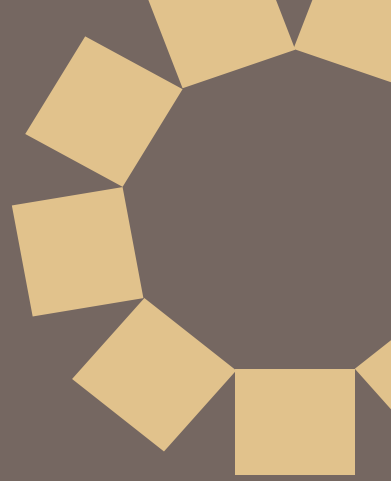


1. Approved March 2025. Operational in early 2026 after call for advisors.  
2. Meets jointly with the MTC Planning Committee.  
3. Meets jointly with the Bay Area Housing Finance Authority Oversight Committee.

4. Advises the Executive Board and Commission directly.

# 2

## METRO PLANNING & POLICY





## METRO PLANNING & POLICY

SECTION

2



The Metro Planning & Policy (MPP) division includes the agency's Regional Planning Program, Funding Policy and Programming, Legislation and Public Affairs, Data Strategy and Analytics, Bay Area Regional Collaborative and the San Francisco Estuary Program sections. These sections support the agency's work related to housing affordability, transportation planning and investments, technical assistance to local governments, public information and data analysis, economic development and environmental stewardship, shoreline access and climate resilience. MPP also houses the new MTC-ABAG Community Advisory Council.



### Legislation and Public Affairs

The Legislation and Public Affairs (LPA) section serves ABAG and MTC through communications, media relations, public engagement, legislative advocacy and management of the ABAG-MTC Library. LPA's communications work includes managing ABAG's and MTC's web and digital communications, including the Bay Link blog and social media; media relations; and graphic design. LPA's public engagement activities include management of the Plan Bay Area communications and engagement program, including the Plan Bay Area website; holding public workshops and webinars for local jurisdiction staff and the public; and cultivating relationships with Tribal and community-based organizations.

Legislative staff monitors and analyzes state and federal legislation for impacts on Bay Area transportation, housing, climate resilience and other issues, as well as on ABAG and MTC's overall long-range planning objectives. Staff coordinates with other local, regional, statewide and national organizations; develops legislative proposals and analyses; recommends positions on pending legislation to the Joint MTC-ABAG Legislation Committee; obtains Executive Board approval; and advocates for approved positions in the State Legislature and Congress, including with staff and Executive Board leadership meetings with state and federal elected officials.



## Legislation

### 2024-2025 HIGHLIGHTS

- Helped lead a statewide coalition to support restoring proposed cuts to the Regional Early Action Plan 2.0 program. The Bay Area's \$102 million grant (managed by MTC) is expected to be reduced by just \$6 million, reducing the proposed cut by 85%.
- Supported enactment of two housing cost-reduction bills: AB 2353 (Ward) will help bolster BAHFA's Welfare Tax Exemption Preservation Program and AB 1053 (Gabriel) will allow borrowers to access state multifamily loans during construction, saving approximately \$1 million on a typical \$11 million loan.
- Secured a \$5 million grant to support BAHFA's Priority Sites demonstration program from the Department of Housing and Urban Development (HUD)'s new PRO Housing program, which ABAG and MTC advocated for in the FY 2023-24 Transportation, HUD and Related Agencies appropriations bill.
- Co-sponsored AB 598 (Wicks) to satisfy a commitment to regional business stakeholders, clarifying that BAHFA does not have authority to condition its funding on local land use or housing policies.

### 2025-2026 GOALS

- Secure state operating funding to continue BAHFA's demonstration programs through 2028.
- Secure funds to serve as collateral for a revolving loan program for affordable housing production.
- Support extension of California's Cap and Trade program past 2030, while preserving funding for transit and affordable housing and exploring opportunities to secure new transit operation revenues. Prioritize the Bay Area's Equity Priority Communities in funding decisions.
- Monitor proposals and engage in discussions related to statutory updates that would impact future Bay Area regional housing needs allocation (RHNA) cycles. Ensure that updates align with Plan Bay Area 2050+'s guiding principles and housing goals and are implementable at regional and local levels.
- Partner with the California Association of Councils of Government, metropolitan planning organization partners, and state entities to holistically review California's regional transportation and land use planning framework and funding goals.



## Public Engagement and Communications

### 2024-25 HIGHLIGHTS

- Conducted extensive outreach activities for the Plan Bay Area 2050+ Final Blueprint, including more than 50 summer engagement activities and an online survey available in Chinese, English, Spanish and Vietnamese, resulting in face-to-face communication with over 500 Bay Area residents, over 2,300 survey responses and more than 2,000 comments.
- Provided outreach and support for the RHTA program, including hosting five interactive Housing Element webinars for local planning and housing staff; posting more than 200 items of technical assistance online.
- Facilitated two Plan Bay Area 2050+ partner workshops at the Bay Area Metro Center with local agency staff, as well as other regional and state partners.
- Developed electronic newsletters and other outreach materials to update local governments on technical assistance resources and activities and produced regular news updates and stories on the ABAG website.



## 2025-26 GOALS

- Produce the Draft Plan Bay Area 2050+ document, Draft EIR (DEIR) and related supplemental reports for release in Summer 2025.
- Hold public engagement activities to engage the public and our partners on the Draft Plan Bay Area 2050+ document, DEIR and related draft supplemental reports.
- Develop and distribute new ABAG member orientation materials.
- Provide engaging public information about ABAG programs, projects, initiatives and resources via the ABAG website and e-blasts.
- Produce and distribute a bi-monthly electronic newsletter with key updates to keep ABAG members informed.
- Develop and implement technical assistance products, tools, webinars and activities to support staff and elected officials in the Bay Area with Housing Element implementation and compliance with MTC's Transit Oriented Communities Policy.





## Plan Bay Area 2050+

Plan Bay Area 2050, the Bay Area's long-range regional plan for transportation, housing, economic development and environmental resilience, was unanimously adopted by the ABAG Executive Board and MTC in fall 2021. The plan laid out a pathway toward a better future for all Bay Area residents through 35 specific strategies and more than 80 near-term implementation actions. The adopted plan can be found at [planbayarea.org/finalplan2050](https://planbayarea.org/finalplan2050).

Since the plan's adoption, ABAG and MTC have focused on advancing near-term, high-impact actions identified in its Implementation Plan chapter, found at [planbayarea.org/implementation](https://planbayarea.org/implementation). Per federal and state requirements, the regional plan is updated every four years.

In the summer of 2023, staff embarked on a focused update to Plan Bay Area 2050 known as Plan Bay Area 2050+. Rather than starting from scratch, Plan Bay Area 2050+ builds on the prior plan by integrating the latest post-pandemic planning assumptions, making high-impact refinements to select strategies based on implementation work to date, responding to current policy conditions and needs in the Bay Area, and incorporating feedback from the public, partners/stakeholders, and policymakers.

Given that the Regional Housing Needs Assessment will not be updated for several years, this focused update has primarily affected the Transportation and Environment elements of the long-range plan, including integration of Transit 2050+, a parallel transit planning effort. The ABAG Executive Board will consider Plan Bay Area 2050+ for approval in early 2026.



## 2024-25 HIGHLIGHTS

- Conducted an extensive second round of public and partner engagement activities.
- Adopted the Plan Bay Area 2050+ Final Blueprint, including Growth Geographies, strategies, Transportation Project List, and Resilience Project List.
- Released Notice of Preparation and conducted scoping for Plan Bay Area 2050+ Environmental Impact Report (EIR).
- Kicked off the Plan Bay Area 2050+ Implementation Plan process, engaging with key partners/stakeholders.
- Released Plan Bay Area 2050+ Final Blueprint performance and equity outcomes and advanced into EIR Phase.

## 2025-26 GOALS

- Release Draft Plan Bay Area 2050+, including draft plan document and associated technical supplemental reports, Draft EIR and Draft Implementation Plan.
- Conduct final round of public and partner engagement for Plan Bay Area 2050+.
- Adopt Plan Bay Area 2050+ and release Plan Bay Area 2050+ final plan document, final EIR, final Implementation Plan, final Air Quality Conformity and Title VI/ Environmental Justice Analysis, and final associated technical supplemental reports (including Transit 2050+ Report).
- Submit final Plan Bay Area 2050+ and receive regulatory approval from key partners, including the California Air Resources Board and Caltrans.
- Prepare for Plan Bay Area 2060, the next major update to the long-range plan, anticipated to kick off in 2026.



### Regional Housing Technical Assistance

The Regional Housing Technical Assistance (RHTA) Program, now in its fifth year, has expanded its resources to help Bay Area jurisdictions implement their Housing Elements. Since the RHTA Program launched in 2020, ABAG and MTC staff have run more than 35 live, interactive webinars for more than 4,000 staff and consultants from Bay Area cities and counties.

Since the program's inception, the RHTA team has built a robust collection of more than 300 housing technical assistance resources through ABAG's Technical Assistance (TA) Portal, an easily searchable online collection of resources for government staff. Staff have provided services as varied as customized data packets, an online tool for the public to visualize potential new housing sites, communication resources, and opportunities for local jurisdiction staff to gather by county to share consultant support and collaborate on regional issues.

RHTA's first funding source, the Regional Early Action Planning Grants of 2019 (REAP 1.0), expired in July 2024. The work will continue with funding from the Regional Early Action Planning Grants of 2021 (REAP 2.0) until 2026. MTC is the recipient of REAP 2.0 funding and has provided \$4 million to ABAG to continue the RHTA Program. RHTA funding was at risk in the state's 2024 budget, but was largely preserved thanks to advocacy efforts by ABAG, MTC, the California Association of Councils of Government and many other supporters of REAP programs statewide.

## Guess the Density! #2



Laguna Vista



Pink Palaces



Half Moon Village

Match the number of homes per acre (DU/A) to the image you think it corresponds to.

35  
DU/A

19  
DU/A

26  
DU/A



### 2024-25 HIGHLIGHTS

- Helped 100 jurisdictions bring their Housing Elements into substantial compliance with state law as of March 2025.
- Created a Housing Policy Grant Program to help local governments implement their Housing Elements and advance the region's recently updated Transit-Oriented Communities Policy.
- Supported seven subregional Planning Collaboratives with locally tailored technical assistance.
- Collaborated with MTC to expand the RHTA program using REAP 2.0 funds to support BAHFA Preservation Pilot and Priority Sites Pilot.
- Launched an accessory dwelling unit (ADU) survey tool to help jurisdictions track applications for ADUs in their communities.
- Supported local jurisdiction staff and elected officials with training and tools to help them implement their Housing Element updates. Served as a liaison between local jurisdictions and the California Department of Housing & Community Development (HCD).

- Held the fourth annual New Housing Laws webinar with supporting TA for implementation, including information sessions on Assembly Bill 1332 regarding pre-approved ADU Plans.
- Launched web portal granting planners from local jurisdictions the ability to manage and update zoning information.

### 2025-26 GOALS

The RHTA Program will focus its technical assistance on Housing Element implementation and compliance with MTC's Transit-Oriented Communities Policy. Programming includes:

- A regional working group on ADUs.
- A webinar with staff from HCD to discuss requirements for annual progress reports that all jurisdictions must complete to track their progress in implementing Housing Elements.
- The fifth annual New Housing Laws webinar, which draws 300+ jurisdiction staff members from the region and beyond to learn about the state's newest housing laws.



## Resilience & Environmental Planning

The Resilience Program supports hazard mitigation and climate adaptation research, planning and action for a resilient Bay Area. The program offers technical analyses, best practices for disaster resilience, and special events featuring local and national experts.

During the previous year, the Resilience Program led actions to advance Plan Bay Area 2050 Environment strategies — namely, to adapt the region's shoreline to sea level rise, to conserve high-value conservation lands, and to support urban greening and parks.

Over the past year, agency staff worked with local governments to implement updated Priority Conservation Area (PCA) planning framework, amending existing PCAs and opening a call for new nominations. PCAs help guide regional actions to conserve high-value lands and promote urban greening, recreation and climate adaptation.



## 2024-25 HIGHLIGHTS

- Provided one-on-one assistance and developed online tools to support local government staff with amending existing PCAs and nominating new ones.
- Revised the Plan Bay Area 2050+ Final Blueprint Environment element strategies, needs and revenue forecast.
- Published the first-of-its-kind Resilience Project List as part of Plan Bay Area 2050+, in partnership with San Francisco Bay Conservation & Development Commission.

## 2025-26 GOALS

- Finalize the designation of amended and newly nominated PCAs for ABAG Executive Board approval.
- Develop implementation actions to advance Environment element strategies of Plan Bay Area 2050+.
- Support residential seismic and wildfire retrofit strategies identified in local Bay Area Housing Elements, safety elements or local hazard mitigation plans.



### San Francisco Estuary Partnership

The San Francisco Estuary Partnership (Estuary Partnership) is part of the National Estuary Program, a place-based nonregulatory program of the US Environmental Protection Agency (EPA). The Estuary Partnership leverages federal funding, along with millions of dollars in state and local funds, for restoration, water quality improvement and resilience-building projects across the Bay Area's nine counties. Guided by the Estuary Blueprint, it focuses on four main goals: Habitats & Living Resources, Resilience, Water and Stewardship. The Estuary Partnership works hand-in-hand with communities, funders and other key partners to collaborate, innovate and adapt to achieve a healthy, resilient San Francisco Estuary.



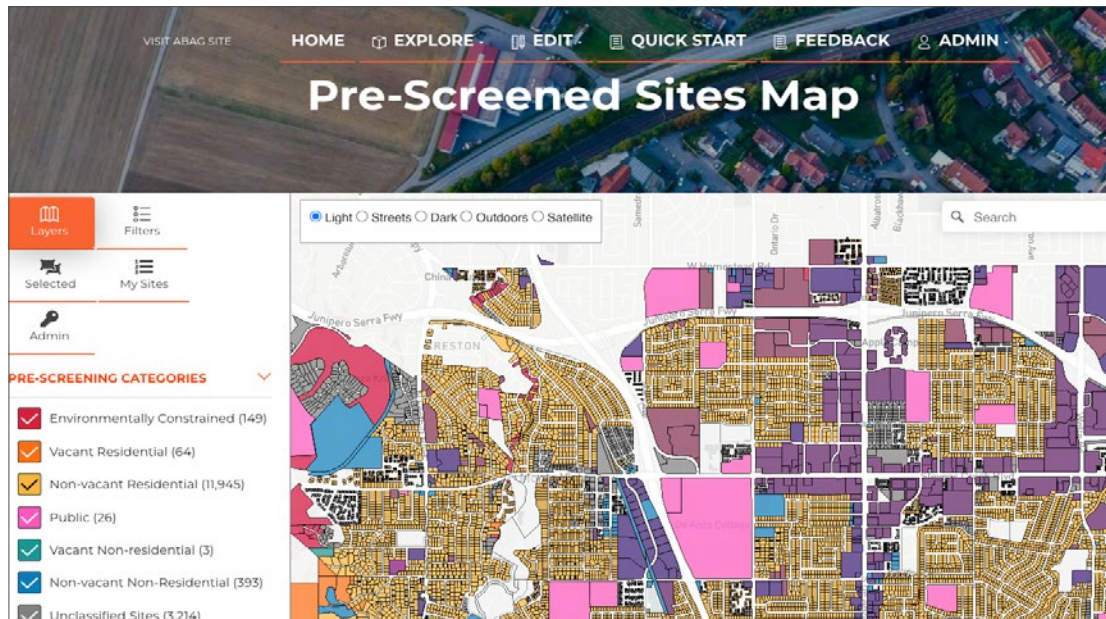
## 2024-25 HIGHLIGHTS

- Secured over \$54 million in funding for multi-year projects and programs to improve the health and resilience of the Estuary and surrounding communities.
- Held the 16th Biennial State of the Estuary Conference in Oakland.
- Launched a new PCA Grant Program, awarding \$8.5 million to 13 projects to protect and enhance the region's natural and agricultural lands and improve outdoor access and urban greening.
- Advanced the Wetlands Regional Monitoring Program to improve wetland restoration and management.
- Completed the first year of the Estuary Youth Council pilot project to provide professional development opportunities to emerging environmental leaders from underrepresented and underserved communities and to bring in youth-centered perspectives, concerns and priorities.
- Supported the San Francisco Bay Restoration Authority in its mission to fund shoreline projects to protect, restore and enhance San Francisco Bay.
- Advanced nature-based strategies for shoreline climate adaptation through regional information sharing and technology transfer, and design and implementation of innovative approaches such as multi-benefit horizontal levees.

- Managed multiple rounds of funding through the statewide Integrated Regional Water Management Program.

## 2025-26 GOALS

- Host the 17th State of the Estuary Conference.
- Break ground on Palo Alto Horizontal Levee shoreline adaptation project to use treated wastewater to irrigate a horizontal levee to improve water quality, provide habitat and protect the City of Palo Alto from sea level rise.
- Advance shoreline nature-based infrastructure.
- Use funding from federal Bipartisan Infrastructure Bill to advance regional climate adaptation projects, improve outreach and community engagement. Expand Technical Assistance programs to support local environmental organizations, agencies and partners with training and resources to enhance their ability to scope and pursue funding for projects that protect and restore the San Francisco Estuary and connected watershed communities.
- Release a public-facing online version of the State of the Estuary Report.



## Bay Area

Census data provides a way to analyze current trends and needs.



Photo by Dini Kubik/Unsplash

Every decade, the U.S. Census Bureau

## Data Strategy and Analytics

ABAG, through the Data Strategy and Analytics section, makes datasets and tools available to partners, researchers and Bay Area residents. Key efforts include Vital Signs, Priority Conservation Areas (PCAs) Refresh Portal, the Bay Area Spatial Information System, the Bay Area Census website and the Housing and Land Use Viewer.

### Vital Signs

Vital Signs is an interactive website that compiles data, visualizations and contextualized narratives on important trends in the Bay Area related to land use, transportation, the environment, the economy and equity.

### Priority Conservation Areas (PCAs) Refresh Portal

The PCA Refresh mapping viewer provides clarity and structure that better enables PCA use in regional planning, policy, technical assistance and advocacy.

### Bay Area Spatial Information System (BASIS)

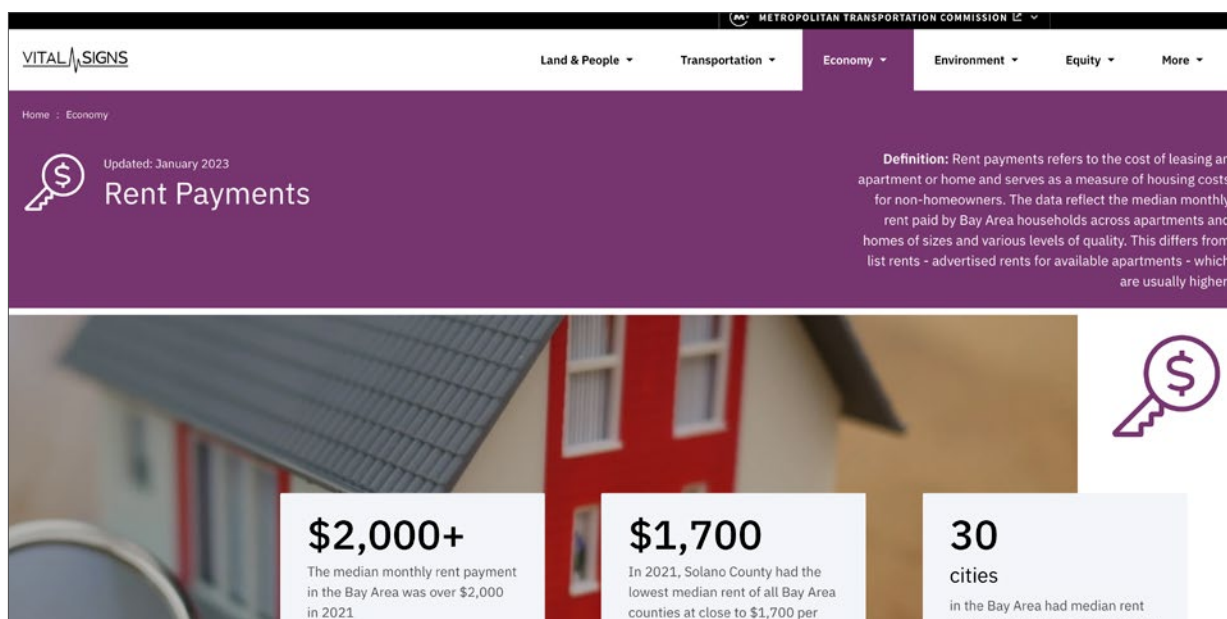
BASIS is a data-as-a-service initiative that stores key regional datasets on an industry standard platform.

### Bay Area Census

The Bay Area Census website provides detailed demographics, housing data and visualizations for the region, spanning multiple decades. It includes population statistics and racial and ethnic breakdowns, as well as an overview of housing occupancy and housing units.

### Housing and Land Use Viewer

The Housing and Land Use Viewer allows users to explore detailed parcel-level data for over two million parcels. Additionally, it enables users to examine sites prioritized for housing in state-mandated Housing Elements since 2007.



## 2024-25 HIGHLIGHTS

- Completed redesign of Bay Area Census website, including data focus areas of population, housing units and households. The website incorporates a modern approach to sharing and downloading regional census data via an intuitive user interface, using tables and chart visualizations.
- Developed a nomination tool to support local jurisdiction considering and nominating future Priority Conservation Areas.
- Developed an optimized dataset development pipeline to rapidly update Vital Signs datasets when new source data is available.
- Implemented accessibility improvements to Vital Signs website to make it more accessible to visually impaired users.

## 2025-26 GOALS

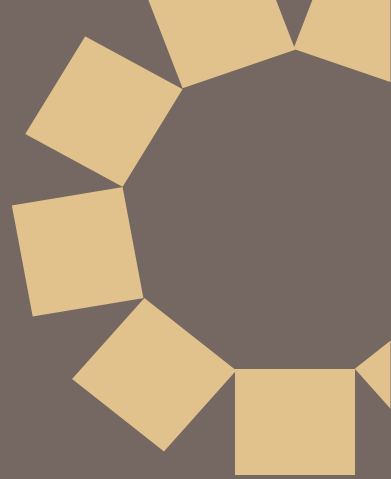
- Investigate opportunities to expand and formalize a geographic information systems technical assistance program for smaller jurisdictions facing limited technical capabilities and resources. Assistance may take the form of direct support to local staff (one-on-one or webinars), building web-

based tools, and joint software purchasing agreements.

- Work with regional partners and local jurisdictions to explore common data standards and tools that enable seamless data management, analysis and visualization on the BASIS platform.
- Update BASIS data and complete the website rebuild.
- Fully implement the Vital Signs dataset development pipeline for all indicator datasets so that indicator datasets can be updated as soon as new source data is available.
- Improve how Vital Signs presents measures of equity, potentially including new equity indicators and/or adding an equity lens on existing indicators.
- Leverage generative artificial intelligence to update web copy on Vital Signs.
- Create a website enabling the public to review submissions involving regional transportation funding for Complete Streets.

# 3

## HOUSING & ENERGY





## HOUSING & ENERGY

### SECTION

# 3

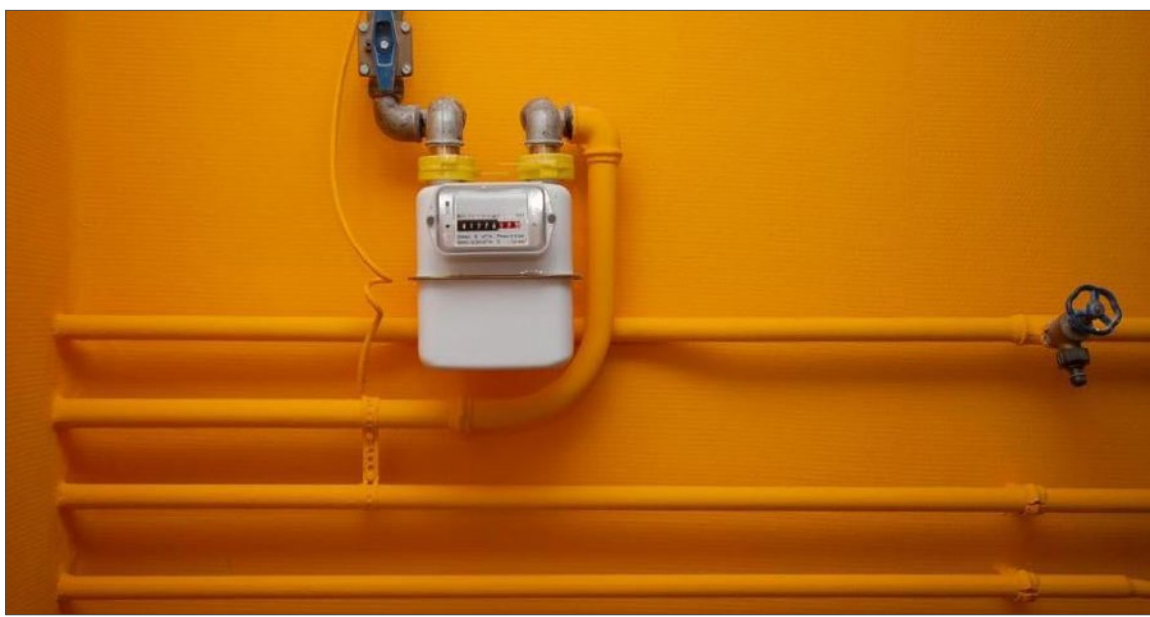


Programs and services within the Housing & Energy division promote resilience and equity. Major efforts include the Bay Area Housing Finance Authority (BAHFA), the Bay Area Regional Energy Network (BayREN), ABAG POWER, and the Advancing California Financing Authority (ACFA).



### ABAG POWER

ABAG Publicly Owned Energy Resources (POWER) was established in 1998 to provide local governments with energy management and aggregated procurement leadership. POWER offers two key programs: the Regional Fossil-Based Natural Gas Purchasing Pool, which aggregates purchasing power and expertise to negotiate lower, more stable rates than those typically available in the market, and the Renewable Natural Gas Program, designed to reduce greenhouse gas emissions while enabling cost savings through aggregated purchasing. This program also promotes organic waste recycling and low-carbon fuels. ABAG POWER is committed to enhancing energy efficiency and sustainability for its members while driving down costs.



## 2024-25 HIGHLIGHTS

- Added 16 new members, predominantly from school districts, bringing the total number of participants to 52 (a nearly 45% increase) and adding over 300 new meters to POWER's service for a total of 970 meters.
- Expanded and diversified the natural gas supplier network for more competitive pricing and improved service options.
- Refined support services to ensure that all members are fully informed about available resources and tools, leading to improved member satisfaction and program utilization.
- Welcomed a diverse array of new board members to share best practices, resources and strategies for effective energy management.

## 2025-26 GOALS

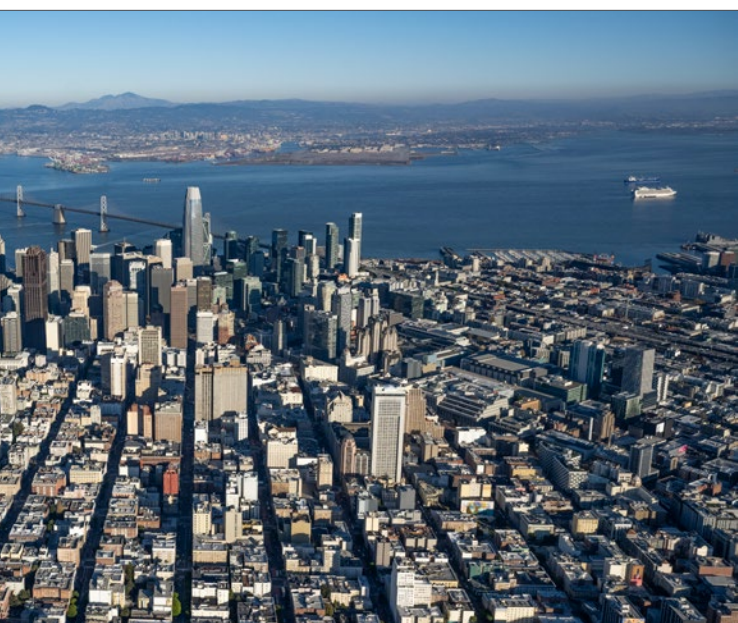
- Grow POWER's administrative capacity to ensure high-quality service for its expanded membership.
- Deepen supplier relationships, enhance member benefits, and promote sustainable practices.
- Introduce premium Low Carbon Fuel Standard and Renewable Identification Number products. This initiative will offer a cost-effective, low-carbon-intensity Compressed Natural Gas product specifically designed for fleet vehicles. By utilizing this product, members can significantly reduce their fuel costs while minimizing greenhouse gas emissions in the transportation sector, promoting a cleaner, more sustainable approach to fleet management.



### **Advancing California Financing Authority (ACFA)**

In 2018, ABAG created a new conduit finance authority to provide more secure, lower-cost, convenient financing for public benefit projects. The Advancing California Financing Authority (ACFA) is supported by in-house staff, with consultants providing professional financial and legal assistance when needed. Each year, ACFA contributes any surplus fee revenue to ABAG's general fund to expand successful regional programs and create new ones.

ACFA continues the work of ABAG's Finance Authority for Nonprofits (FAN), founded in 1978. FAN issued \$8 billion in tax-exempt bond financing for 12,000 units of affordable housing, hospitals and medical clinics, private schools, cultural institutions, water and wastewater systems, transit systems, and other public infrastructure. On July 1, 2020, ACFA began managing nearly \$2 billion in outstanding bonds previously managed by FAN to streamline and improve the process.



## 2024-25 HIGHLIGHTS

- Helped cities and project sponsors with outstanding FAN bonds amend their original financing agreements to continue meeting their obligations, or refinance them.
- Managed approximately \$490 million in outstanding bonds.

## 2025-26 GOALS

- Assist project sponsors with amendments or refinancing of original financing agreements.
- Explore the use of ACFA bond financing for ABAG's energy and water conservation programs to reduce operating costs for affordable housing across the region.
- Contribute surplus fee revenue to the ABAG general fund or appropriate ABAG programs.



### Bay Area Housing Finance Authority (BAHFA)

The Bay Area Housing Finance Authority (BAHFA) was established by the California State Legislature in 2019 with the goal of finding better solutions for the Bay Area's affordable housing needs. Since its inception, BAHFA has launched multiple pilot programs and projects across the "3 Ps": affordable housing production, affordable housing preservation and protecting low-income tenants.

While BAHFA's principal goal – raising regional revenue through a voter-supported ballot measure – was postponed due to adverse political and economic conditions, BAHFA's commitment to meeting the Bay Area's housing needs is unwavering. Staff will be engaging with the ABAG Executive Board and the BAHFA board to develop future options for raising new revenue for affordable housing, which remains one of Bay Area voters' top concerns.



## 2024-25 HIGHLIGHTS

- Secured final approval of the BAHFA Business Plan, which lays out BAHFA's equity framework.
- Awarded \$28 million to 10 Priority Sites, advancing construction of more than 1,600 new affordable homes.
- Awarded \$8.9 million as part of the Housing Preservation Pilot and closed the first loans to preserve 16 affordable homes in San Francisco's Mission District and 18 homes in San Jose's Mayfair neighborhood.
- Added an online application and lottery feature to the Doorway Housing Portal, a first-of-its-kind regional portal to streamline the affordable housing search and application process. In October, BAHFA folded the former San Mateo County Housing Portal into Doorway to centralize search and applications for San Mateo County residents.
- Assisted affordable housing developers to preserve the affordability of 313 apartments through BAHFA's Welfare Tax Exemption Preservation Program, for a total of 787 homes since the program launched in 2022.
- Awarded \$5 million to Napa County at the end of 2023 to design and administer a rental assistance program to prevent homelessness among at-risk seniors. The program launched

in mid-2024, and 33 people are currently receiving monthly rental assistance and case management support. The program is expected to continue to bring in new clients and help existing clients remain housed over the next three years.

- Released the 2024 Bay Area Pipeline Report in partnership with Enterprise Community Partners, quantifying that the Bay Area needs \$9.7 billion to unlock over 40,000 homes currently in predevelopment.

## 2025-26 GOALS

- Complete a Strategic Planning process to articulate a plan to sustain BAHFA until it can be capitalized at scale.
- Convene regional housing staff to continue the collaborative relationships built in 2024.
- Publish findings from the Bay Area Eviction & Legal Services Study, a multi-year study to better understand evictions in the Bay Area.
- Research grant and philanthropic funding, as well as potential new state funding, to expand BAHFA programs.



### Bay Area Regional Energy Network (BayREN)

BayREN is a coalition of all nine Bay Area counties that supports communities in equitably achieving California's climate and energy goals since 2013. As one of the state's seven Regional Energy Networks, BayREN provides regional-scale energy efficiency programs, services and resources that empower residents, small businesses and local governments to improve buildings. BayREN's 10 programs are designed to save energy and reduce climate impacts through equitable and scalable solutions implemented throughout the nine counties and 101 cities. BayREN also collaborates with the Bay Area's seven Community Choice Aggregators to ensure comprehensive building upgrades, unified messaging and program support.



## 2024-25 HIGHLIGHTS

- Launched four new programs: Climate Careers, BayREN Refrigerant Replacement, Integrated Energy Services and Targeted Decarbonization Services. These programs help advance opportunities for young adults from communities that have been historically underserved.
- The Single-Family program served over 2,608 homes and distributed over \$2.5M in incentives. Completed a redesign process to better serve moderate-income and hard-to-reach residents, resulting in the new Efficiency and Sustainable Energy (EASE) Home program.
- The Multifamily program upgraded over 1,500 units in 47 buildings, providing over \$3.6 million in rebates. More than 60% of projects were carried out in health-, heat- or housing-affordability-burdened zones.
- BayREN Business served hard-to-reach small businesses by completing 218 projects and providing \$3.4 million in rebates and energy savings, equivalent to powering 132 houses for a year.
- The Green Labeling program provided over 4,800 Home Energy Scores, providing more than \$1.1 million in rebates to

equip residents with valuable information on improving their home energy use. The program offered green home training and tours to more than 225 real estate professionals.

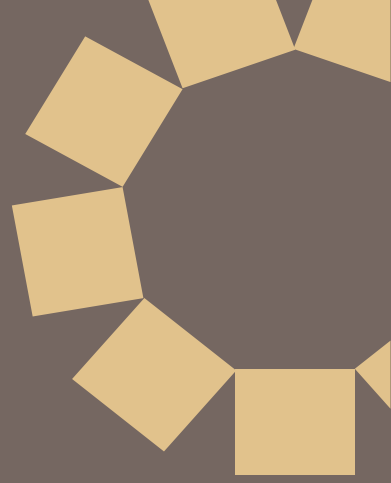
- The Codes & Standards program developed and released estimates of each jurisdiction's existing building stock in terms of number of buildings, type, age and size as the first part of BayREN's Bay Area Existing Building Study.

## 2025-26 GOALS

- Implement an updated BayREN Strategic Plan to better serve the Bay Area.
- Research and identify potential outside funding sources to complement and expand BayREN programs.
- Evaluate BayREN's redesigned Single Family program and four new programs to ensure alignment with program goals. Incorporate feedback from stakeholders, including CPUC's equity policy goals, while addressing health, comfort, safety, resilience, energy efficiency and affordability.
- Launch the Statewide Home Energy Score Program to help customers across the state understand how to improve their home energy use.

# 4

## MOBILITY





### REGIONAL TRAILS

The Regional Trails program includes the San Francisco Bay Trail and connections to other regional trail systems. The program advances protection and stewardship of natural resources and expands the system of urban trails, parks and bikeways for both commute and recreational purposes. Through strong partnerships with local agencies and organizations, Regional Trails staff provide technical assistance, allocate funding, promote awareness, and participate in regional and local planning efforts.



## MOBILITY

# 4

### SECTION



### 2024-25 HIGHLIGHTS

- Partnered with the Potrero Group on feasibility studies and concept papers to assist the Bay Trail 501(c)3 project in identifying a new fiscal agent and nonprofit partner with a robust fundraising and advocacy platform not well-suited for a public agency to carry out.
- Partnered with the Potrero Group to complete feasibility studies and concept papers to assist the Bay Trail 501(c)3 project in finding a new fiscal agent and nonprofit partner with a robust fundraising and advocacy platform.
- Completed Phase II Bay Trail Equity Strategy.
- Completed the Bay Trail Gap Closure Implementation Plan and San Francisco Airport (SFO) Gap Study.
- Carried out key stakeholder interviews for the Bay Trail Strategic Plan and conducted action planning workshop.
- Coordinated major project improvements on SR-37 (interim and PEL), the West Oakland Link and Vallejo Bay Trail/Vine Trail.
- Maintained partnerships on regionwide and local planning related to sea level rise with BCDC's Regional Shoreline Adaptation Plan and the Doolittle Adaptation Working Group.
- Supported events such as Bay Day, Bike to Wherever Days and Bay Trail Confidential.
- Partnered with Doug McConnell to sponsor and develop episodes of NBC Bay Area's Open Road, highlighting the Bay Trail and raising program awareness.
- Sponsored the California Trails & Greenways Conference, the Collaboration for Regional Trails Initiative and the Together Bay Area Conference.
- Provided technical assistance for Bay Trail projects in Vallejo, Oakland, Union City, San Bruno, County of Napa, Petaluma and El Cerrito.
- Worked with the Bay Area Trails Collaborative/ Rails-to-Trails Conservancy on regional trails GIS maintenance and trail alignment spatial updates.

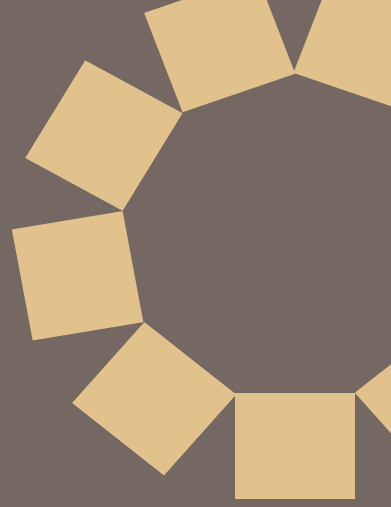


## 2025-2026 GOALS

- Continue to support and engage with the Bay Trail project in its new home.
- Assist with the Bay Trail Needs, Operations and Maintenance Assessment.
- Promote the completed Bay Trail Gap Closure Implementation Plan and the SFO Gap Study.
- Complete the Bay Trail Strategic Plan, last updated in 2019.
- Kick off the Trail-Oriented Design and Development Best Practices project.
- Complete the Bay Trail Design Guidelines & Toolkit Update 2.0.
- Begin internal scoping for Bay Trail Data Strategy and the Bay Trail Equity Strategy Implementation Playbook.
- Secure funding for quick-build improvement projects along major regional corridors.
- Identify Bay Trail gaps for future technical assistance funding.
- Continue to refine and update the Bay Trail spatial network through GIS maintenance.
- Continue to develop partnerships with regional trails initiatives to promote and educate residents and visitors about the Bay Trail.

# 5

## BUDGET



# ABAG ADMINISTRATION BUDGET – PROPOSED

## ABAG ADMINISTRATION BUDGET – PROPOSED

|                                                    | FY 2024-25<br>AMENDMENT No. 1 | ACTUALS AS OF<br>12/31/2024 | FY 2025-26<br>PROPOSED | DIFFERENCE \$<br>INCREASE/(DECREASE) | DIFFERENCE %<br>INCREASE/(DECREASE) |
|----------------------------------------------------|-------------------------------|-----------------------------|------------------------|--------------------------------------|-------------------------------------|
| <b>REVENUES</b>                                    |                               |                             |                        |                                      |                                     |
| Membership Dues                                    | \$ 3,139,730                  | \$ 3,139,730                | \$ 3,233,918           | \$ 94,188                            | 3.0%                                |
| Interest Revenue                                   | 57,240                        | 39,403                      | 59,500                 | 2,260                                | 3.9%                                |
| Other Revenue                                      | 558,188                       | 236,088                     | 517,000                | (41,188)                             | -7.4%                               |
| <b>TOTAL REVENUES</b>                              | <b>\$ 3,755,158</b>           | <b>\$ 3,415,221</b>         | <b>\$ 3,810,418</b>    | <b>\$ 55,260</b>                     | <b>1.5%</b>                         |
| <b>EXPENSES</b>                                    |                               |                             |                        |                                      |                                     |
| Other Post-Employment Benefits (OPEB)              | 558,188                       | 236,088                     | 517,000                | (41,188)                             | -7.4%                               |
| Public Employees' Retirement System (PERS)         | 2,138,576                     | 1,069,988                   | 2,315,519              | 176,943                              | 8.3%                                |
| <b>Total Retirement Expenses</b>                   | <b>2,696,764</b>              | <b>1,306,076</b>            | <b>2,832,519</b>       | <b>135,755</b>                       | <b>5.0%</b>                         |
| Memberships                                        | 45,000                        | 32,080                      | 45,000                 | -                                    | 0.0%                                |
| Consultants                                        | 301,500                       | 72,535                      | 277,500                | (24,000)                             | -8.0%                               |
| Legal Service                                      | 131,100                       | -                           | 137,510                | 6,410                                | 4.9%                                |
| Audit                                              | 98,000                        | 69,471                      | 100,940                | 2,940                                | 3.0%                                |
| <b>Total Contractual Services</b>                  | <b>575,600</b>                | <b>174,086</b>              | <b>560,950</b>         | <b>(14,650)</b>                      | <b>-2.5%</b>                        |
| Travel                                             | 10,000                        | 9,887                       | 21,000                 | 11,000                               | 110.0%                              |
| Meals                                              | 10,000                        | 1,856                       | 10,000                 | -                                    | 0.0%                                |
| Conference/Training and Fees                       | 25,000                        | -                           | 25,000                 | -                                    | 0.0%                                |
| Beale Assessments                                  | 207,295                       | 101,381                     | 205,365                | (1,930)                              | -0.9%                               |
| Storage Rental                                     | 4,500                         | 3,960                       | 7,500                  | 3,000                                | 66.7%                               |
| Committee/Board Member Stipend                     | 120,000                       | 22,500                      | 90,000                 | (30,000)                             | -25.0%                              |
| Bank Service Charges                               | 5,000                         | 266                         | -                      | (5,000)                              | -100.0%                             |
| Insurance                                          | 250,455                       | 225,618                     | 279,488                | 29,033                               | 11.6%                               |
| Miscellaneous                                      | 50,000                        | 55                          | 25,000                 | (25,000)                             | -50.0%                              |
| <b>Total General Operating Expenses</b>            | <b>682,250</b>                | <b>365,523</b>              | <b>663,353</b>         | <b>(18,897)</b>                      | <b>-2.8%</b>                        |
| <b>TOTAL EXPENSES</b>                              | <b>\$ 3,954,614</b>           | <b>\$ 1,845,685</b>         | <b>\$ 4,056,822</b>    | <b>\$ 102,208</b>                    | <b>2.6%</b>                         |
| <b>OPERATING SURPLUS/(DEFICIT)</b>                 |                               |                             |                        |                                      |                                     |
| <b>BEFORE TRANSFERS</b>                            | <b>\$ (199,456)</b>           | <b>\$ 1,569,536</b>         | <b>\$ (246,404)</b>    | <b>\$ (46,948)</b>                   | <b>23.5%</b>                        |
| <b>TRANSFERS</b>                                   |                               |                             |                        |                                      |                                     |
| <b>Transfers In</b>                                |                               |                             |                        |                                      |                                     |
| Finance Authority for Nonprofit Corporations (FAN) | \$ -                          | \$ -                        | \$ 160,000             | \$ 160,000                           | 0.0%                                |
| <b>Total Transfers In</b>                          | <b>-</b>                      | <b>-</b>                    | <b>160,000</b>         | <b>160,000</b>                       | <b>0.0%</b>                         |
| <b>Transfers (Out)</b>                             |                               |                             |                        |                                      |                                     |
| Bay Area Regional Collaborative (BARC)             | (202,695)                     | (52,763)                    | (204,726)              | (2,031)                              | 1.0%                                |
| <b>Total Transfers (Out)</b>                       | <b>(202,695)</b>              | <b>(52,763)</b>             | <b>(204,726)</b>       | <b>(2,031)</b>                       | <b>1.0%</b>                         |
| <b>TOTAL TRANSFERS</b>                             | <b>\$ (202,695)</b>           | <b>\$ (52,763)</b>          | <b>\$ (44,726)</b>     | <b>\$ 157,969</b>                    | <b>-77.9%</b>                       |
| <b>OPERATING SURPLUS/(DEFICIT)</b>                 | <b>\$ (402,151)</b>           | <b>\$ 1,516,773</b>         | <b>\$ (291,130)</b>    | <b>\$ 111,021</b>                    | <b>-27.6%</b>                       |
| Beginning Fund Balance                             | 1,278,809                     | 1,278,809                   | 876,658                | (402,151)                            | -31%                                |
| <b>ENDING FUND BALANCE</b>                         | <b>\$ 876,658</b>             | <b>\$ 2,795,582</b>         | <b>\$ 585,528</b>      | <b>\$ (291,130)</b>                  | <b>-33.2%</b>                       |

# ABAG ADMINISTRATION CONTRACT SUMMARY — PROPOSED

| WORK ELEMENT                      | WORK ELEMENT DESCRIPTION AND CONTRACTUAL SERVICES          | FY 2024-25 AMENDMENT No. 1 | FY 2025-26 PROPOSED | CHANGE \$ INCREASE/(DECREASE) |
|-----------------------------------|------------------------------------------------------------|----------------------------|---------------------|-------------------------------|
| 1132                              | <b>MTC Advocate Legislative Programs</b>                   |                            |                     |                               |
|                                   | General Assembly Logistics                                 | \$ 25,000                  | \$ 25,000           | \$ -                          |
|                                   | <b>TOTAL</b>                                               | <b>\$ 25,000</b>           | <b>\$ 25,000</b>    | <b>\$ -</b>                   |
| 1150                              | <b>MTC Executive Office</b>                                |                            |                     |                               |
|                                   | California Association of Councils of Governments (CALCOG) | \$ 30,000                  | \$ 30,000           | \$ -                          |
|                                   | National Association of Regional Councils (NARC)           | 15,000                     | 15,000              | -                             |
|                                   | <b>TOTAL</b>                                               | <b>\$ 45,000</b>           | <b>\$ 45,000</b>    | <b>\$ -</b>                   |
| 1151                              | <b>MTC Legal Management</b>                                |                            |                     |                               |
|                                   | Legal Service                                              | \$ 104,900                 | \$ 110,000          | \$ 5,100                      |
|                                   | General Governance                                         | 26,200                     | 27,510              | 1,310                         |
|                                   | <b>TOTAL</b>                                               | <b>\$ 131,100</b>          | <b>\$ 137,510</b>   | <b>\$ 6,410</b>               |
| 1152                              | <b>MTC Financial Management</b>                            |                            |                     |                               |
|                                   | Tax Filing                                                 | \$ 12,000                  | \$ 12,000           | \$ -                          |
|                                   | Other Post-Employment Benefits Actuary Report              | 12,000                     | 13,000              | 1,000                         |
|                                   | Audit Services                                             | 98,000                     | 100,940             | 2,940                         |
|                                   | <b>TOTAL</b>                                               | <b>\$ 122,000</b>          | <b>\$ 125,940</b>   | <b>\$ 3,940</b>               |
| 1161                              | <b>MTC Information Technology Services</b>                 |                            |                     |                               |
|                                   | Website operations, maintenance, enhancement, and hosting  | \$ 200,000                 | \$ 200,000          | \$ -                          |
|                                   | Website Refresh and Redesign                               | 50,000                     | 25,000              | (25,000)                      |
|                                   | Domain Registrations                                       | 2,500                      | 2,500               | -                             |
|                                   | <b>TOTAL</b>                                               | <b>\$ 252,500</b>          | <b>\$ 227,500</b>   | <b>\$ (25,000)</b>            |
| <b>TOTAL CONTRACTUAL SERVICES</b> |                                                            | <b>\$ 575,600</b>          | <b>\$ 560,950</b>   | <b>\$ (14,650)</b>            |

## ABAG ADMINISTRATION GRANTS SUMMARY — PROPOSED

| FUND SOURCE | GRANT NAME/<br>AWARD NUMBER               | EXPIRATION DATE | GRANT AWARD AMOUNT | LIFE-TO-DATE (LTD)<br>PROJECTED ACTUALS<br>06/30/2025 | FY 2025-26<br>NEW GRANTS | FY 2025-26<br>STAFF BUDGET | FY 2025-26<br>CONSULTANT BUDGET | PROJECTED<br>REMAINING<br>GRANT BALANCE |
|-------------|-------------------------------------------|-----------------|--------------------|-------------------------------------------------------|--------------------------|----------------------------|---------------------------------|-----------------------------------------|
| 2313        | Regional Early Action Planning (REAP) 2.0 | 6/30/2026       | 4,500,000          | 1,775,000                                             | -                        | -                          | 2,725,000                       | -                                       |
| 2812        | Coastal Conservancy 19-147                | 8/31/2025       | 450,000            | 300,000                                               | -                        | -                          | 150,000                         | -                                       |
| TOTAL       |                                           |                 | \$ 4,950,000       | \$ 2,075,000                                          | \$ -                     | \$ -                       | \$ 2,875,000                    | \$ -                                    |

# BAYREN ENERGY BUDGET — PROPOSED

|                                                     | FY 2024-25<br>AMENDMENT No. 1 | ACTUALS AS OF<br>12/31/2024 | FY 2025-26<br>PROPOSED | DIFFERENCE \$<br>INCREASE/(DECREASE) | DIFFERENCE %<br>INCREASE/(DECREASE) |
|-----------------------------------------------------|-------------------------------|-----------------------------|------------------------|--------------------------------------|-------------------------------------|
| <b>REVENUES</b>                                     |                               |                             |                        |                                      |                                     |
| California Public Utilities Commission (CPUC) Grant | \$ 39,100,044                 | \$ 11,526,522               | \$ 78,621,110          | \$ 39,521,066                        | 101%                                |
| Other operating Revenue                             | 285,000                       | 532,835                     | 487,900                | 202,900                              | 71%                                 |
| <b>TOTAL REVENUES</b>                               | <b>\$ 39,385,044</b>          | <b>\$ 12,059,357</b>        | <b>\$ 79,109,010</b>   | <b>\$ 39,723,966</b>                 | <b>101%</b>                         |
| <b>EXPENSES</b>                                     |                               |                             |                        |                                      |                                     |
| Single Family Incentive                             | 5,000,000                     | 1,001,429                   | 10,004,178             | 5,004,178                            | 100%                                |
| Multi Family Incentive                              | 5,000,000                     | 3,000,000                   | 11,537,870             | 6,537,870                            | 131%                                |
| Green Labeling Incentive                            | 650,000                       | 589,000                     | 3,416,130              | 2,766,130                            | 426%                                |
| Commercial Incentives                               | 3,000,000                     | 219,430                     | 8,472,848              | 5,472,848                            | 182%                                |
| Refrigerant Replacement Incentive                   | 3,000,000                     | -                           | 4,770,000              | 1,770,000                            | 59%                                 |
| Targeted Decarbonization Services                   | -                             | -                           | 737,143                | 737,143                              | N/A                                 |
| <b>Total Incentives</b>                             | <b>16,650,000</b>             | <b>4,809,859</b>            | <b>38,938,169</b>      | <b>22,288,169</b>                    | <b>134%</b>                         |
| Travel                                              | 10,000                        | 1,992                       | 10,000                 | -                                    | 0%                                  |
| Conference/Training and Fees                        | 7,500                         | -                           | 9,000                  | 1,500                                | 20%                                 |
| Meals                                               | 7,500                         | 854                         | 7,500                  | -                                    | 0%                                  |
| Advertising/Public Awareness                        | 228,286                       | 57,676                      | 237,931                | 9,645                                | 4%                                  |
| Memberships                                         | 15,000                        | 6,661                       | 17,500                 | 2,500                                | 17%                                 |
| Audit                                               | 82,000                        | 57,998                      | 84,460                 | 2,460                                | 3%                                  |
| Consultant/Professional Fees                        | 19,105,409                    | 5,971,800                   | 36,650,032             | 17,544,623                           | 92%                                 |
| Software Licenses                                   | 60,000                        | -                           | 60,000                 | -                                    | 0%                                  |
| Miscellaneous                                       | -                             | 4,275                       | -                      | -                                    | N/A                                 |
| <b>Total General Operating Expenses</b>             | <b>19,515,695</b>             | <b>6,101,256</b>            | <b>37,076,423</b>      | <b>17,560,728</b>                    | <b>90%</b>                          |
| <b>TOTAL EXPENSES</b>                               | <b>\$ 36,165,695</b>          | <b>\$ 10,911,115</b>        | <b>\$ 76,014,592</b>   | <b>\$ 39,848,897</b>                 | <b>110%</b>                         |
| <b>OPERATING SURPLUS/(DEFICIT)</b>                  |                               |                             |                        |                                      |                                     |
| <b>BEFORE TRANSFERS</b>                             | <b>\$ 3,219,349</b>           | <b>\$ 1,148,242</b>         | <b>\$ 3,094,418</b>    | <b>\$ (124,931)</b>                  |                                     |
| <b>Transfers (Out)</b>                              |                               |                             |                        |                                      |                                     |
| Staff Cost                                          | \$ (2,065,406)                | \$ (723,530)                | \$ (2,017,748)         | \$ 47,658                            | -2%                                 |
| MTC Overhead                                        | (1,153,943)                   |                             | (1,076,670)            | 77,273                               | -7%                                 |
| <b>Total Transfers (Out)</b>                        | <b>(3,219,349)</b>            | <b>(723,530)</b>            | <b>(3,094,418)</b>     | <b>124,931</b>                       | <b>-4%</b>                          |
| <b>TOTAL TRANSFERS</b>                              | <b>\$ (3,219,349)</b>         | <b>\$ (723,530)</b>         | <b>\$ (3,094,418)</b>  | <b>\$ 124,931</b>                    | <b>-4%</b>                          |
| <b>OPERATING SURPLUS/(DEFICIT)</b>                  | <b>\$ -</b>                   | <b>\$ 424,712</b>           | <b>\$ -</b>            | <b>\$ -</b>                          |                                     |

# SAN FRANCISCO ESTUARY PARTNERSHIP BUDGET — PROPOSED

|                                          | FY 2024-25<br>AMENDMENT No. 1 | ACTUALS AS OF<br>12/31/2024 | FY 2025-26<br>PROPOSED | DIFFERENCE \$<br>INCREASE/(DECREASE) | DIFFERENCE %<br>INCREASE/(DECREASE) |
|------------------------------------------|-------------------------------|-----------------------------|------------------------|--------------------------------------|-------------------------------------|
| <b>REVENUES</b>                          |                               |                             |                        |                                      |                                     |
| Federal/State Grants and Local Funding   | \$ 43,682,527                 | \$ 9,413,985                | \$ 42,337,383          | \$ (1,345,144)                       | -3%                                 |
| <b>TOTAL REVENUES</b>                    | <b>\$ 43,682,527</b>          | <b>\$ 9,413,985</b>         | <b>\$ 42,337,383</b>   | <b>\$ (1,345,144)</b>                | <b>-3%</b>                          |
| <b>EXPENSES</b>                          |                               |                             |                        |                                      |                                     |
| Consultant/Professional Fees             | \$ 7,248,757                  | \$ 1,227,159                | \$ 16,429,431          | \$ 9,180,674                         | 127%                                |
| Passthrough/Contributions Other Agencies | 32,981,453                    | 7,085,668                   | 22,123,321             | (10,858,132)                         | -33%                                |
| Miscellaneous and Other Expenses         | 10,793                        | 28,400                      | 123,406                | 112,613                              | 1043%                               |
| <b>TOTAL EXPENSES</b>                    | <b>\$ 40,241,003</b>          | <b>\$ 8,341,227</b>         | <b>\$ 38,676,158</b>   | <b>\$ (1,564,845)</b>                | <b>-4%</b>                          |
| <b>OPERATING SURPLUS/(DEFICIT)</b>       |                               |                             |                        |                                      |                                     |
| <b>BEFORE TRANSFERS</b>                  | <b>\$ 3,441,524</b>           | <b>\$ 1,072,758</b>         | <b>\$ 3,661,225</b>    | <b>\$ 219,701</b>                    |                                     |
| <b>TRANSFERS (OUT)</b>                   |                               |                             |                        |                                      |                                     |
| Staff Cost                               | \$ (2,778,559)                | \$ (1,091,568)              | \$ (2,897,483)         | \$ (118,924)                         | 4%                                  |
| MTC Overhead                             | (662,965)                     |                             | (763,742)              | (100,777)                            | 15%                                 |
| <b>Total Transfers (Out)</b>             | <b>(3,441,524)</b>            | <b>(1,091,568)</b>          | <b>(3,661,225)</b>     | <b>(219,700)</b>                     | <b>6%</b>                           |
| <b>TOTAL TRANSFERS</b>                   | <b>\$ (3,441,524)</b>         | <b>\$ (1,091,568)</b>       | <b>\$ (3,661,225)</b>  | <b>\$ (219,700)</b>                  | <b>6%</b>                           |
| <b>OPERATING SURPLUS/(DEFICIT)</b>       | <b>\$ -</b>                   | <b>\$ (18,810)</b>          | <b>\$ -</b>            | <b>\$ -</b>                          |                                     |

 SAN FRANCISCO ESTUARY PARTNERSHIP GRANT REVENUE SUMMARY — PROPOSED

| FUND SOURCE                                               | GRANT NAME/<br>AWARD NUMBER                                                                         | EXPIRATION DATE |  | GRANT AWARD AMOUNT | LIFE-TO-DATE (LTD) ACTUALS | Grant Balance Thru FY 2024-25 | FY 2025-26 NEW GRANTS           | FY 2025-26 STAFF BUDGET | FY 2025-26 CONSULTANT BUDGET | PROJECTED REMAINING GRANT BALANCE |
|-----------------------------------------------------------|-----------------------------------------------------------------------------------------------------|-----------------|--|--------------------|----------------------------|-------------------------------|---------------------------------|-------------------------|------------------------------|-----------------------------------|
| 1347                                                      | U.S. Environmental Protection Agency (EPA) 98T20401                                                 | 12/31/2025      |  | \$ 1,891,409       | 1,209,761                  | \$ 681,648                    | \$ -                            | \$ 68,966               | \$ 612,682                   | \$ -                              |
| 1348                                                      | U.S. Environmental Protection Agency (EPA) 98T29701                                                 | 08/31/2025      |  | 569,366            | 399,523                    | 169,843                       | -                               | -                       | 169,843                      | -                                 |
| 1349                                                      | U.S. Environmental Protection Agency (EPA) - Bipartisan Infrastructure Law Year 1                   | 12/31/2025      |  | 909,800            | 606,743                    | 303,057                       | -                               | 29,365                  | 273,692                      | -                                 |
| 1350                                                      | U.S. Environmental Protection Agency (EPA) 98T55001                                                 | 12/31/2026      |  | 4,329,459          | 462,964                    | 3,866,495                     | -                               | 245,876                 | 2,754,443                    | 866,176                           |
| 1351                                                      | U.S. Environmental Protection Agency (EPA) - Bipartisan Infrastructure Law Year 2                   | 12/31/2026      |  | 909,800            | 172,518                    | 737,282                       | -                               | 145,397                 | 391,206                      | 200,679                           |
| 1352                                                      | Water Quality Improvement Fund - Wildcat Creek 98T96501-0                                           | 4/14/2028       |  | 6,102,000          | 9,177                      | 6,092,823                     | -                               | 154,397                 | 935,000                      | 5,003,426                         |
| 1353                                                      | Water Quality Improvement Fund - Pivot Points 98T96401-0                                            | 4/14/2028       |  | 4,524,870          | 34,164                     | 4,490,706                     | -                               | 325,199                 | 1,646,000                    | 2,519,507                         |
| 1354                                                      | U.S. Environmental Protection Agency (EPA) - Bipartisan Infrastructure Law Year 3                   | 12/31/2026      |  | 909,800            | 34,726                     | 875,074                       | -                               | 144,615                 | 427,800                      | 302,658                           |
| 1355                                                      | Wetland Regional Monitoring Program Phase IV                                                        | 5/31/2027       |  | 498,762            | 31,839                     | 466,923                       | -                               | 174,052                 | 180,000                      | 112,871                           |
| 1356                                                      | National Estuary Program (NEP) FY 2024-25                                                           | 9/30/2025       |  | 850,000            | 167,434                    | 682,566                       | -                               | 570,040                 | 112,526                      | -                                 |
| 1357                                                      | Wetlands Regional Monitoring Program - SF Bay Program Office Priority                               | 9/30/2029       |  | 4,997,072          | -                          | 4,997,072                     | -                               | 595,303                 | 1,309,511                    | 3,092,258                         |
| BIL4                                                      | U.S. Environmental Protection Agency (EPA) - Bipartisan Infrastructure Law Year 4                   | TBD             |  | -                  | -                          | -                             | 909,800                         | -                       | 300,000                      | 609,800                           |
| BIL5                                                      | U.S. Environmental Protection Agency (EPA) - Bipartisan Infrastructure Law Year 5                   | TBD             |  | -                  | -                          | -                             | 909,800                         | -                       | 300,000                      | 609,800                           |
| 1397                                                      | Water Quality Improvement Fund - SFEI Sediment Solutions                                            | 12/31/2026      |  | 64,100             | 18,924                     | 45,176                        | -                               | 34,580                  | -                            | 10,596                            |
| 1398                                                      | SRF SOTER 1 (2023-25)                                                                               | 12/30/2025      |  | 1,000,000          | 312,686                    | 687,314                       | -                               | 109,121                 | 578,193                      | -                                 |
| 1399                                                      | Water Quality Improvement Fund - GSI by and for Communities                                         | 12/31/2026      |  | 82,025             | -                          | 82,025                        | -                               | 27,983                  | -                            | 54,042                            |
| SRF2                                                      | SRF SOTER 2 (2024-26)                                                                               | 12/31/2026      |  | -                  | -                          | -                             | 1,000,000                       | 125,025                 | 600,000                      | 274,975                           |
| OPC1                                                      | Ocean Protection Council Emv Phase 1                                                                | 6/30/2027       |  | -                  | -                          | -                             | 1,325,994                       | -                       | 1,000,000                    | 325,994                           |
| OPC2                                                      | Ocean Protection Council Emv Phase 2                                                                | 12/31/2027      |  | -                  | -                          | -                             | 2,000,000                       | -                       | 300,000                      | 1,700,000                         |
|                                                           | TOTAL                                                                                               |                 |  | \$ 27,638,463      | \$ 3,460,460               | \$ 24,178,003                 | \$ 6,145,594                    | \$ 2,749,919            | \$ 11,890,896                | \$ 15,682,782                     |
|                                                           |                                                                                                     |                 |  |                    |                            |                               |                                 |                         |                              |                                   |
| 2907                                                      | Department of Water Resources (DWR) 4600011486                                                      | 3/30/2026       |  | \$ 21,469,025      | 16,012,705                 | \$ 5,456,320                  | \$ -                            | \$ 59,329               | \$ 5,396,991                 | \$ -                              |
| 2914                                                      | Department of Water Resources (DWR) Proposition 1                                                   | 6/30/2026       |  | 22,750,000         | 17,525,869                 | 5,224,131                     | -                               | 81,337                  | 5,142,794                    | -                                 |
| 2915                                                      | Department of Water Resources (DWR) 4600014794                                                      | 03/01/2026      |  | 5,000,000          | 2,607,710                  | 2,392,290                     | -                               | 89,739                  | 2,302,551                    | -                                 |
| 2916                                                      | Department of Water Resources (DWR) Proposition 1 Round 2                                           | 12/31/2027      |  | 32,214,479         | 1,509,828                  | 30,704,651                    | -                               | 133,343                 | 9,943,513                    | 20,627,795                        |
| 2983                                                      | New Delta Stewardship Council 2023-2026                                                             | 06/30/2026      |  | 728,757            | 284,618                    | 444,138                       | -                               | 173,740                 | 270,399                      | -                                 |
| 2813                                                      | State Coastal Conservancy                                                                           | 12/31/2027      |  | 2,000,000          | -                          | 2,000,000                     | -                               | 169,412                 | 1,800,000                    | 30,588                            |
|                                                           | TOTAL                                                                                               |                 |  | \$ 84,162,261      | \$ 37,940,731              | \$ 46,221,529                 | \$ -                            | \$ 706,899              | \$ 24,856,248                | \$ 20,658,383                     |
|                                                           |                                                                                                     |                 |  |                    |                            |                               |                                 |                         |                              |                                   |
| HRPE                                                      | Highway Resilience Project Project 1 Emeryville Crescent BATA                                       | 12/30/2027      |  | \$ -               | -                          | \$ -                          | \$ 500,000                      | \$ -                    | \$ 500,000                   | \$ -                              |
| PFLY                                                      | Highway Resilience Project 2 Pacific Flyway BATA                                                    | 12/30/2027      |  | -                  | -                          | -                             | 1,100,000                       | 58,799                  | 1,000,000                    | 41,201                            |
| 5019                                                      | Friends of the San Francisco Estuary                                                                | 12/31/2027      |  | 297,000            | 166,030                    | 130,970                       | 475,000                         | -                       | 173,122                      | 432,848                           |
| 5020                                                      | Santa Clara Valley Water District (SCVWD)                                                           | 09/30/2025      |  | 660,963            | 320,527                    | 340,436                       | -                               | 97,044                  | 243,392                      | -                                 |
| 5022                                                      | IRWM Prop 1 Round 2 - Indirect Coverage/San Mateo Resource Conservation District                    | 12/31/2027      |  | 440,000            | 42,705                     | 397,295                       | -                               | 48,564                  | -                            | 348,732                           |
| 5023                                                      | Silicon Valley Community Foundation                                                                 | 11/30/2025      |  | 12,500             | -                          | 12,500                        | -                               | -                       | 12,500                       | -                                 |
|                                                           | TOTAL                                                                                               |                 |  | \$ 1,410,463       | \$ 529,261                 | \$ 881,202                    | \$ 2,075,000                    | \$ 204,406              | \$ 1,929,014                 | \$ 822,781                        |
|                                                           |                                                                                                     |                 |  |                    |                            |                               |                                 |                         |                              |                                   |
| TOTAL                                                     |                                                                                                     |                 |  | \$ 113,211,187     | \$ 41,930,452              | \$ 71,280,734                 | \$ 8,220,594                    | \$ 3,661,225            | \$ 38,676,158                | \$ 37,163,946                     |
|                                                           |                                                                                                     |                 |  |                    |                            |                               |                                 |                         |                              |                                   |
| 3267                                                      | Bay Area Toll Authority (BATA) Transfer for Indirect Costs                                          | N/A             |  | 291,522            | -                          | 291,522                       | -                               | 291,522                 | -                            | -                                 |
|                                                           | TOTAL                                                                                               |                 |  | \$ 291,522         | \$ -                       | \$ 291,522                    | \$ -                            | \$ 291,522              |                              |                                   |
|                                                           |                                                                                                     |                 |  |                    |                            |                               |                                 |                         |                              |                                   |
| FUND SOURCE                                               | GRANTS APPLIED FOR BUT NOT AWARDED<br>(THESE GRANTS ARE INCLUDED IN THE BUDGET AS INFORMATION ONLY) | EXPIRATION DATE |  | GRANT AWARD AMOUNT | LIFE-TO-DATE (LTD) ACTUALS | Grant Balance Thru FY 2024-25 | FY 2025-26 UNAWARDED NEW GRANTS | FY 2025-26 STAFF BUDGET | FY 2025-26 CONSULTANT BUDGET | PROJECTED REMAINING GRANT BALANCE |
| XXXX                                                      | SB1 Sea Level Rise Adaptation Planning Grant Program Emeryville Crescent Phase I                    | N/A             |  | \$ -               | \$ -                       | \$ -                          | \$ 1,500,000                    | \$ -                    | \$ 400,000                   | \$ 1,100,000                      |
| XXXX                                                      | SB1 Sea Level Rise Adaptation Planning Grant Program Emeryville Crescent Phase II                   | N/A             |  | -                  | -                          | -                             | 1,500,000                       | -                       | 400,000                      | 1,100,000                         |
| XXXX                                                      | Water Quality Improvement Fund proposals 2025                                                       | N/A             |  | -                  | -                          | -                             | 3,500,000                       | -                       | 300,000                      | 3,200,000                         |
| XXXX                                                      | Other New Grants                                                                                    | N/A             |  | -                  | -                          | -                             | 500,000                         | -                       | 500,000                      | -                                 |
| TOTAL GRANTS APPLIED FOR AND UNAWARDED (INFORMATION ONLY) |                                                                                                     |                 |  | -                  | -                          | -                             | \$7,000,000                     | -                       | \$1,600,000                  | \$5,400,000                       |

# **SAN FRANCISCO ESTUARY PARTNERSHIP CONFERENCE AND PROGRAMS – PROPOSED**

|                                    | FY 2024-25<br>AMENDMENT 1 | ACTUALS AS OF<br>12/31/2024 | FY 2024-26<br>PROPOSED | DIFFERENCE \$<br>INCREASE/(DECREASE) | DIFFERENCE %<br>INCREASE/(DECREASE) |
|------------------------------------|---------------------------|-----------------------------|------------------------|--------------------------------------|-------------------------------------|
| <b>REVENUES</b>                    |                           |                             |                        |                                      |                                     |
| Other Revenue                      | \$ 400,000                | \$ 18,694                   | \$ 450,000             | \$ 50,000                            | 13%                                 |
| <b>TOTAL REVENUES</b>              | <b>\$ 400,000</b>         | <b>\$ 18,694</b>            | <b>\$ 450,000</b>      | <b>\$ 50,000</b>                     | <b>13%</b>                          |
| <b>EXPENSES</b>                    |                           |                             |                        |                                      |                                     |
| Meals/Catering                     | \$ 100,000                | \$ 421                      | \$ 50,000              | (50,000)                             | -50%                                |
| Conference Venue Costs             | 150,000                   | 5,346                       | 100,000                | (50,000)                             | -33%                                |
| Consultant/Professional Fees       | 100,000                   | 21,354                      | 75,000                 | (25,000)                             | -25%                                |
| Miscellaneous                      | 150,000                   | -                           | 225,000                | 75,000                               | 50%                                 |
| <b>TOTAL EXPENSES</b>              | <b>\$ 500,000</b>         | <b>\$ 27,121</b>            | <b>\$ 450,000</b>      | <b>\$ (50,000)</b>                   | <b>-10%</b>                         |
| <b>OPERATING SURPLUS/(DEFICIT)</b> |                           |                             |                        |                                      |                                     |
| <b>BEFORE TRANSFERS</b>            | <b>\$ (100,000)</b>       | <b>\$ (8,427)</b>           | <b>\$ -</b>            | <b>\$ 100,000</b>                    | <b>-100%</b>                        |
| <b>TRANSFERS</b>                   |                           |                             |                        |                                      |                                     |
| <b>Transfers (Out)</b>             |                           |                             |                        |                                      |                                     |
| Staff Cost                         |                           | 10,834                      | -                      | -                                    | 0%                                  |
| MTC Overhead                       |                           |                             | -                      | -                                    | 0%                                  |
| <b>Total Transfers (Out)</b>       | <b>-</b>                  | <b>10,834</b>               | <b>-</b>               | <b>-</b>                             | <b>0%</b>                           |
| <b>TOTAL TRANSFERS</b>             | <b>\$ -</b>               | <b>\$ 10,834</b>            | <b>\$ -</b>            | <b>\$ -</b>                          | <b>0%</b>                           |
| <b>OPERATING SURPLUS/(DEFICIT)</b> | <b>\$ (100,000)</b>       | <b>\$ 2,407</b>             | <b>\$ -</b>            | <b>\$ 100,000</b>                    | <b>-100%</b>                        |
| Beginning Fund Balance             | 442,472                   | 442,472                     | 342,472                | (100,000)                            | -23%                                |
| <b>ENDING FUND BALANCE</b>         | <b>\$ 342,472</b>         | <b>\$ 444,879</b>           | <b>\$ 342,472</b>      | <b>\$ -</b>                          | <b>0%</b>                           |

# ABAG MEMBERSHIP DUES — PROPOSED

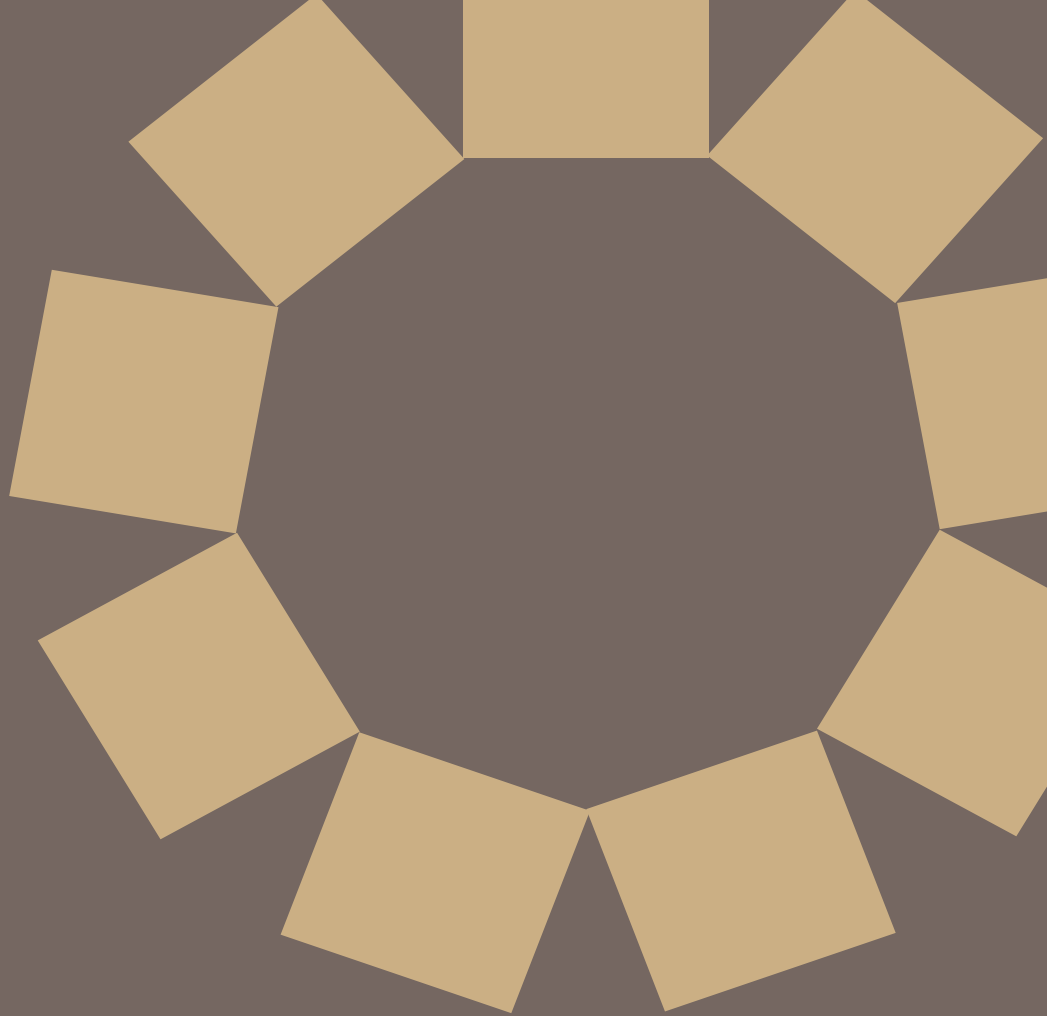
| ABAG MEMBERSHIP DUES — PROPOSED |                                             |                        |                        |                                      |  |
|---------------------------------|---------------------------------------------|------------------------|------------------------|--------------------------------------|--|
|                                 | ESTIMATED<br>POPULATION<br>AS OF 01/01/2024 | FY 2024-25<br>APPROVED | FY 2025-26<br>PROPOSED | DIFFERENCE \$<br>INCREASE/(DECREASE) |  |
| COUNTY OF ALAMEDA               | 1,641,869                                   | \$ 280,244             | \$ 288,651             | \$ 8,407                             |  |
| Alameda                         | 78,071                                      | 24,718                 | 25,460                 | 742                                  |  |
| Albany                          | 20,325                                      | 6,567                  | 6,764                  | 197                                  |  |
| Berkeley                        | 125,327                                     | 34,123                 | 35,147                 | 1,024                                |  |
| Dublin                          | 72,917                                      | 20,045                 | 20,646                 | 601                                  |  |
| Emeryville                      | 13,314                                      | 4,778                  | 4,921                  | 143                                  |  |
| Fremont                         | 229,250                                     | 54,786                 | 56,430                 | 1,644                                |  |
| Hayward                         | 159,770                                     | 42,334                 | 43,604                 | 1,270                                |  |
| Livermore                       | 84,828                                      | 27,913                 | 28,750                 | 837                                  |  |
| Newark                          | 46,635                                      | 15,280                 | 15,738                 | 458                                  |  |
| Oakland                         | 425,093                                     | 81,370                 | 83,811                 | 2,441                                |  |
| Piedmont                        | 10,782                                      | 4,429                  | 4,562                  | 133                                  |  |
| Pleasanton                      | 75,960                                      | 23,898                 | 24,615                 | 717                                  |  |
| San Leandro                     | 87,098                                      | 26,021                 | 26,802                 | 781                                  |  |
| Union City                      | 66,432                                      | 22,069                 | 22,731                 | 662                                  |  |
| COUNTY OF CONTRA COSTA          | 1,146,626                                   | \$ 193,783             | \$ 199,596             | \$ 5,813                             |  |
| Antioch                         | 115,632                                     | 32,230                 | 33,197                 | 967                                  |  |
| Brentwood                       | 64,811                                      | 20,091                 | 20,694                 | 603                                  |  |
| Clayton                         | 10,683                                      | 4,329                  | 4,459                  | 130                                  |  |
| Concord                         | 121,513                                     | 35,805                 | 36,879                 | 1,074                                |  |
| Danville                        | 42,567                                      | 13,846                 | 14,261                 | 415                                  |  |
| El Cerrito                      | 25,700                                      | 8,312                  | 8,561                  | 249                                  |  |
| Hercules                        | 26,063                                      | 8,657                  | 8,917                  | 260                                  |  |
| Lafayette                       | 24,808                                      | 8,456                  | 8,710                  | 254                                  |  |
| Martinez                        | 36,439                                      | 11,960                 | 12,319                 | 359                                  |  |
| Moraga                          | 16,784                                      | 6,112                  | 6,295                  | 183                                  |  |
| Oakley                          | 45,736                                      | 13,719                 | 14,131                 | 412                                  |  |
| Orinda                          | 19,191                                      | 6,606                  | 6,804                  | 198                                  |  |
| Pinole                          | 18,192                                      | 6,781                  | 6,984                  | 203                                  |  |
| Pittsburg                       | 75,085                                      | 22,912                 | 23,599                 | 687                                  |  |
| Pleasant Hill                   | 33,352                                      | 11,245                 | 11,582                 | 337                                  |  |
| Richmond                        | 112,735                                     | 32,449                 | 33,422                 | 973                                  |  |
| San Pablo                       | 31,088                                      | 10,333                 | 10,643                 | 310                                  |  |
| San Ramon                       | 82,525                                      | 24,932                 | 25,680                 | 748                                  |  |
| Walnut Creek                    | 69,433                                      | 22,029                 | 22,690                 | 661                                  |  |
| COUNTY OF MARIN                 | 252,844                                     | \$ 45,241              | \$ 46,598              | \$ 1,357                             |  |
| Belvedere                       | 2,043                                       | 1,657                  | 1,707                  | 50                                   |  |
| Corte Madera                    | 9,882                                       | 4,010                  | 4,130                  | 120                                  |  |
| Fairfax                         | 7,371                                       | 3,150                  | 3,245                  | 95                                   |  |
| Larkspur                        | 12,655                                      | 4,603                  | 4,741                  | 138                                  |  |
| Mill Valley                     | 13,635                                      | 5,502                  | 5,667                  | 165                                  |  |
| Novato                          | 51,140                                      | 17,114                 | 17,627                 | 513                                  |  |
| Ross                            | 2,272                                       | 1,812                  | 1,866                  | 54                                   |  |
| San Anselmo                     | 12,426                                      | 4,863                  | 5,009                  | 146                                  |  |
| San Rafael                      | 59,585                                      | 18,896                 | 19,463                 | 567                                  |  |
| Sausalito                       | 6,856                                       | 3,125                  | 3,219                  | 94                                   |  |
| Tiburon                         | 8,809                                       | 3,992                  | 4,112                  | 120                                  |  |
| COUNTY OF NAPA                  | 135,029                                     | \$ 24,595              | \$ 25,333              | \$ 738                               |  |
| American Canyon                 | 21,758                                      | 7,375                  | 7,596                  | 221                                  |  |
| Calistoga                       | 5,142                                       | 2,580                  | 2,657                  | 77                                   |  |
| Napa                            | 77,174                                      | 24,481                 | 25,215                 | 734                                  |  |
| St Helena                       | 5,314                                       | 2,836                  | 2,921                  | 85                                   |  |
| Yountville                      | 2,781                                       | 1,746                  | 1,798                  | 52                                   |  |
| COUNTY OF SAN FRANCISCO         | 843,071                                     | \$ 152,337             | \$ 156,907             | \$ 4,570                             |  |
| San Francisco - City            | 843,071                                     | 146,617                | 151,016                | 4,399                                |  |
| COUNTY OF SAN MATEO             | 741,565                                     | \$ 131,202             | \$ 135,138             | \$ 3,936                             |  |
| Atherton                        | 6,976                                       | 3,150                  | 3,245                  | 95                                   |  |
| Belmont                         | 26,931                                      | 9,089                  | 9,362                  | 273                                  |  |
| Brisbane                        | 4,661                                       | 2,409                  | 2,481                  | 72                                   |  |
| Burlingame                      | 30,513                                      | 10,013                 | 10,313                 | 300                                  |  |

## ABAG MEMBERSHIP DUES — PROPOSED

| ABAG MEMBERSHIP DUES — PROPOSED |                                             |                        |                        |                                      |
|---------------------------------|---------------------------------------------|------------------------|------------------------|--------------------------------------|
|                                 | ESTIMATED<br>POPULATION<br>AS OF 01/01/2024 | FY 2024-25<br>APPROVED | FY 2025-26<br>PROPOSED | DIFFERENCE \$<br>INCREASE/(DECREASE) |
| Colma                           | 1,410                                       | 1,700                  | 1,751                  | 51                                   |
| Daly City                       | 101,458                                     | 31,617                 | 32,566                 | 949                                  |
| East Palo Alto                  | 29,078                                      | 10,362                 | 10,673                 | 311                                  |
| Foster City                     | 32,581                                      | 10,815                 | 11,139                 | 324                                  |
| Half Moon Bay                   | 11,238                                      | 4,734                  | 4,876                  | 142                                  |
| Hillsborough                    | 11,116                                      | 4,350                  | 4,481                  | 131                                  |
| Menlo Park                      | 33,140                                      | 11,391                 | 11,733                 | 342                                  |
| Millbrae                        | 23,093                                      | 7,748                  | 7,980                  | 232                                  |
| Pacifica                        | 37,062                                      | 12,390                 | 12,762                 | 372                                  |
| Portola Valley                  | 4,249                                       | 2,434                  | 2,507                  | 73                                   |
| Redwood City                    | 81,863                                      | 26,677                 | 27,477                 | 800                                  |
| San Bruno                       | 42,152                                      | 14,852                 | 15,298                 | 446                                  |
| San Carlos                      | 29,420                                      | 10,053                 | 10,355                 | 302                                  |
| San Mateo                       | 103,352                                     | 30,520                 | 31,436                 | 916                                  |
| South San Francisco             | 64,601                                      | 21,032                 | 21,663                 | 631                                  |
| Woodside                        | 5,133                                       | 2,746                  | 2,828                  | 82                                   |
|                                 |                                             |                        |                        |                                      |
| COUNTY OF SANTA CLARA           | 1,903,198                                   | \$ 332,136             | \$ 342,100             | \$ 9,964                             |
| Campbell                        | 43,095                                      | 13,471                 | 13,875                 | 404                                  |
| Cupertino                       | 59,471                                      | 18,706                 | 19,267                 | 561                                  |
| Gilroy                          | 61,033                                      | 17,910                 | 18,447                 | 537                                  |
| Los Altos                       | 31,255                                      | 10,293                 | 10,602                 | 309                                  |
| Los Altos Hills                 | 8,476                                       | 3,443                  | 3,546                  | 103                                  |
| Los Gatos                       | 33,230                                      | 10,317                 | 10,627                 | 310                                  |
| Milpitas                        | 81,773                                      | 23,507                 | 24,212                 | 705                                  |
| Monte Sereno                    | 3,582                                       | 2,014                  | 2,074                  | 60                                   |
| Morgan Hill                     | 46,384                                      | 14,544                 | 14,980                 | 436                                  |
| Mountain View                   | 86,535                                      | 24,956                 | 25,705                 | 749                                  |
| Palo Alto                       | 67,973                                      | 21,476                 | 22,120                 | 644                                  |
| San Jose                        | 969,491                                     | 168,610                | 173,668                | 5,058                                |
| Santa Clara                     | 132,048                                     | 35,939                 | 37,017                 | 1,078                                |
| Saratoga                        | 30,819                                      | 10,292                 | 10,601                 | 309                                  |
| Sunnyvale                       | 157,566                                     | 40,677                 | 41,897                 | 1,220                                |
|                                 |                                             |                        |                        |                                      |
| COUNTY OF SOLANO                | 446,426                                     | \$ 74,810              | \$ 77,054              | \$ 2,244                             |
| Benicia                         | 26,033                                      | 9,112                  | 9,385                  | 273                                  |
| Dixon                           | 19,403                                      | 7,037                  | 7,248                  | 211                                  |
| Fairfield                       | 120,339                                     | 33,173                 | 34,168                 | 995                                  |
| Rio Vista                       | 10,004                                      | 4,010                  | 4,130                  | 120                                  |
| Suisun City                     | 28,840                                      | 9,639                  | 9,928                  | 289                                  |
| Vacaville                       | 102,173                                     | 29,819                 | 30,714                 | 895                                  |
| Vallejo                         | 121,558                                     | 33,686                 | 34,697                 | 1,011                                |
|                                 |                                             |                        |                        |                                      |
| COUNTY OF SONOMA                | 478,152                                     | \$ 84,737              | \$ 87,279              | \$ 2,542                             |
| Cloverdale                      | 8,710                                       | 3,747                  | 3,859                  | 112                                  |
| Cotati                          | 7,303                                       | 3,178                  | 3,273                  | 95                                   |
| Healdsburg                      | 10,985                                      | 4,484                  | 4,619                  | 135                                  |
| Petaluma                        | 58,445                                      | 19,428                 | 20,011                 | 583                                  |
| Rohnert Park                    | 43,821                                      | 13,960                 | 14,379                 | 419                                  |
| Santa Rosa                      | 174,890                                     | 44,789                 | 46,133                 | 1,344                                |
| Sebastopol                      | 7,295                                       | 3,302                  | 3,401                  | 99                                   |
| Sonoma                          | 10,532                                      | 4,243                  | 4,370                  | 127                                  |
| Windsor                         | 25,394                                      | 9,307                  | 9,586                  | 279                                  |
|                                 |                                             |                        |                        |                                      |
| TOTAL                           | 7,588,780                                   | \$ 3,139,730           | \$ 3,233,918           | \$ 94,188                            |
|                                 |                                             |                        |                        |                                      |
| Total County                    | 7,588,780                                   | \$ 1,319,085           | \$ 1,358,656           | 39,571                               |
| Total City                      | 6,878,536                                   | 1,820,645              | 1,875,262              | 54,617                               |
|                                 |                                             |                        |                        |                                      |
| TOTAL MEMBERSHIP DUES           |                                             | \$ 3,139,730           | \$ 3,233,918           | \$ 94,188                            |



Rodeo Beach, Marin County - Ben Botkin, SFEP



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# Proposed FY 2025-26 ABAG Operating Budgets

Date: April 17, 2025

Presenter: Derek Hansel, CFO



ASSOCIATION  
OF BAY AREA  
GOVERNMENTS



# Administrative Financial Challenges

- According to CalPERS' 2023 Actuarial Valuation, ABAG's unfunded accrued liability totals \$18 million
- Minimum annual contributions of \$2.3 million through 2034
- Meeting pension obligations require 72% of proposed Membership Dues
- MTC subsidizing shared services costs beyond that required in Contract for Services
- Administrative budget still doesn't factor in staffing costs associated with providing administrative services

# ABAG Administration

- Membership dues increased by 3%
- Pension obligations increased by 8%
- \$160 Transfer from ABAG FAN
- \$291 thousand deficit funded by anticipated savings in budgeted expenses for FY 2024-25
- Challenging financial position in upcoming years

| ABAG Administration                       | FY 2024-25<br>Amendment No. 1 | FY 2025-26<br>Proposed | Difference \$  |
|-------------------------------------------|-------------------------------|------------------------|----------------|
|                                           | (Thousands \$)                | (Thousands \$)         | (Thousands \$) |
| <b>Revenues &amp; Transfers</b>           |                               |                        |                |
| Membership Dues                           | \$3,140                       | \$3,234                | \$94           |
| OPEB Trust, Interest & Other Revenue      | 615                           | 577                    | (39)           |
| ABAG FAN (transfer in)                    | -                             | 160                    | 160            |
| <b>Total Revenues &amp; Transfers In</b>  | <b>\$3,755</b>                | <b>\$3,970</b>         | <b>\$215</b>   |
| <b>Expenses &amp; Transfers</b>           |                               |                        |                |
| Pension                                   | \$2,139                       | \$2,316                | \$177          |
| OPEB                                      | 558                           | 517                    | (41)           |
| 375 Beale Assessment                      | 208                           | 205                    | (3)            |
| BARC (transfer out)                       | 203                           | 205                    | 2              |
| Insurance                                 | 250                           | 279                    | 29             |
| Other                                     | 800                           | 739                    | (61)           |
| <b>Total Expenses &amp; Transfers Out</b> | <b>\$4,158</b>                | <b>\$4,261</b>         | <b>\$103</b>   |
| <b>Operating Surplus/(Deficit)</b>        | <b>(\$403)</b>                | <b>(\$291)</b>         | <b>\$112</b>   |



# Bay Area Regional Energy Network (BayREN)

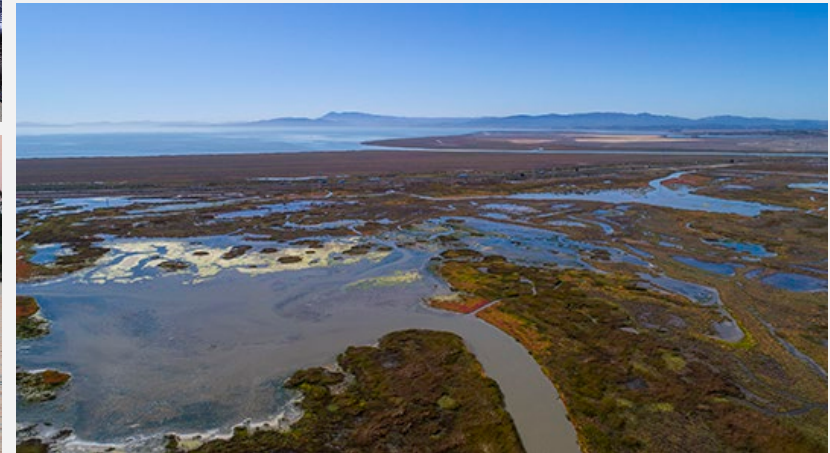
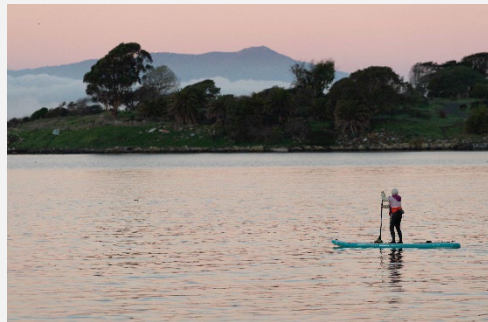


# BayREN Operating Budget

- Main source of revenue is grant from the California Public Utilities Commission (CPUC)
- BayREN partners still adapting to new programs, resulting in slower than anticipated spending in prior years.
- Significant increase to consultant and incentives expenses includes encumbered carryover.

| BayREN                                    | FY 2024-25<br>Amendment No. 1 | FY 2025-26<br>Proposed | Difference \$   |
|-------------------------------------------|-------------------------------|------------------------|-----------------|
|                                           | (Thousands \$)                | (Thousands \$)         | (Thousands \$)  |
| <b>Revenues</b>                           |                               |                        |                 |
| CPUC Grant                                | \$39,100                      | \$78,621               | \$39,521        |
| Other Revenue                             | 285                           | 488                    | 203             |
| <b>Total Revenues &amp; Transfers In</b>  | <b>\$39,385</b>               | <b>\$79,109</b>        | <b>\$39,724</b> |
| <b>Expenses &amp; Transfers</b>           |                               |                        |                 |
| Consultants                               | \$19,105                      | \$36,650               | \$17,545        |
| Incentives                                | 16,650                        | 38,938                 | 22,288          |
| Staff (transfer out to MTC)               | 3,219                         | 3,094                  | (125)           |
| Other                                     | 410                           | 426                    | 16              |
| <b>Total Expenses &amp; Transfers Out</b> | <b>\$39,385</b>               | <b>\$79,109</b>        | <b>\$39,724</b> |
| <b>Operating Surplus/(Deficit)</b>        | <b>\$0</b>                    | <b>\$0</b>             | <b>\$0</b>      |

# San Francisco Estuary Partnership (SFEP)



# San Francisco Estuary Partnership Budget

- Continued grant funding from State (DWR) and Federal (EPA) sources
- Additional staff costs to support new programs including Wetlands Regional Monitoring Program and Water Quality Improvement Fund grants
- Separate \$450 thousand SFEP Conference budget funded by donations and conference registration

| SFEP                                      | FY 2024-25<br>Amendment No. 1 | FY 2025-26<br>Proposed | Difference \$    |
|-------------------------------------------|-------------------------------|------------------------|------------------|
|                                           | (Thousands \$)                | (Thousands \$)         | (Thousands \$)   |
| <b>Revenues</b>                           |                               |                        |                  |
| Grant Revenue                             | \$43,683                      | \$42,337               | (\$1,345)        |
| <b>Total Revenues &amp; Transfers In</b>  | <b>\$43,683</b>               | <b>\$42,337</b>        | <b>(\$1,345)</b> |
| <b>Expenses &amp; Transfers</b>           |                               |                        |                  |
| Consultants                               | \$7,249                       | \$16,429               | \$9,181          |
| Passthrough Contributions                 | 32,981                        | 22,123                 | (10,858)         |
| Staff (transfer out to MTC)               | 3,442                         | 3,661                  | 220              |
| Other                                     | 11                            | 123                    | 112              |
| <b>Total Expenses &amp; Transfers Out</b> | <b>\$43,683</b>               | <b>\$42,337</b>        | <b>(\$1,345)</b> |
| <b>Operating Surplus/(Deficit)</b>        | <b>\$0</b>                    | <b>\$0</b>             | <b>\$0</b>       |

# Staff Recommendation

Staff requests that the Executive Board:

- ✓ recommend approval of ABAG Resolution No. 7-2025 approving the FY 2025-26 Operating Budget and Work Program
- ✓ authorize submission of the Budget and Work Program to the General Assembly for approval.

