

**METROPOLITAN  
TRANSPORTATION  
COMMISSION**  
**Meeting Transcript**



JUNE 10, 2026

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**ADMINISTRATION COMMITTEE  
WEDNESDAY, JUNE 10, 2026, 9:40 AM**

**CHAIR, GINA PAPAN:** OKAY. GOOD MORNING. I WOULD LIKE TO OPEN THE MTC ADMINISTRATION COMMITTEE. MY NAME IS GINA PAPAN, MY VICE CHAIR AMBER MANFREE IS HERE WITH ME. SO CALL THE MEETING TO ORDER. THIS MEETING IS BEING WEBCAST ON THE MTC WEBSITE. REMOTE PARTICIPANTS WISHING TO SPEAK MAY USE THE RAISED HAND FEATURE OR DIAL STAR NINE AND YOU WILL BE CALLED UPON AT THE APPROPRIATE TIME. TELECONFERENCE ATTENDEES, YES, WILL BE CALLED UPON LIE THE LAST FOUR DIGITS OF THEIR PHONE NUMBER. ROLL CALL PLEASE.

**CLERK, CARSIE BONNER:** CHAIR PAPAN?

**CHAIR, GINA PAPAN:** HERE.

**CLERK, CARSIE BONNER:** CHAIR MANFREE?

**V. CHAIR, AMBER MANFREE:** HERE.

**CLERK, CARSIE BONNER:** ABE-KOGA?

**MARGARET ABE-KOGA:** HERE.



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2 **CLERK, CARSIE BONNER:** NON-VOTING AMBUEHL?

3

4 **DAVID AMBUEL:** HERE.

5

6 **CLERK, CARSIE BONNER:** WE'LL CIRCLE BACK TO FLEMING. LEE?

7

8 **BARBARA LEE:** HERE.

9

10 **CLERK, CARSIE BONNER:** MELGAR?

11

12 **MYRNA MELGAR:** HERE.

13

14 **CLERK, CARSIE BONNER:** MILEY? PRESENT BUT NOT CURRENTLY AT THE  
15 DAIS. COMMISSIONER RAMOS ABSENT. NON-VOTING SCHAFF?

16

17 **LIBBY SCHAFF:** WE HAVE QUORUM.

18

19 **CHAIR, GINA PAPAN:** OKAY. AGENDA ITEM TWO.

20

21 **COUNSEL, KATHLEEN KANE:** I'M SORRY WE HAVE COMMISSIONER  
22 FLEMING.

23

24 **CHAIR, GINA PAPAN:** YES COMMISSIONER FLEMING. HELLO. WOULD YOU  
25 LIKE TO?



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2 **VICTORIA FLEMING:** YES THANK YOU REQUESTING FOR REMOTE  
3 PARTICIPATION UNDER GOVERNMENT CODE SECTION 54953 THERE IS  
4 NOBODY PRESENT IN THE ROOM WITH ME.

5

6 **CHAIR, GINA PAPAN:** GLAD TO HAVE YOU. MOVING ON TO AGENDA ITEM  
7 TWO CHAIR'S REPORT. THANK YOU VERY MUCH FOR PUTTING THAT N THE  
8 CHAIR [LAUGHTER] HAS NO REPORT AT THIS TIME. AGENDA ITEM THREE  
9 THE CONSENT CALENDAR ITEMS 3A THROUGH 3Y IS THERE ANY  
10 COMMISSIONER WHO WOULD LIKE TO PULL AN ITEM? SEEING NONE. MAY  
11 I HAVE A MOTION?

12

13 **AMBER MANFREE:** I 'LL MOVE APPROVAL OF CONSENT.

14

15 **MARGARET ABE-KOGA:** SECOND ABE-KOGA.

16

17 **CHAIR, GINA PAPAN:** GREAT DO WE HAVE PUBLIC COMMENTS.

18

19 **CLERK, CARSIE BONNER:** WE HAVE ONE MEMBER OF THE PUBLIC IN THE  
20 ZOOM SPACE HOW MUCH TIME WOULD YOU LIKE TO PROVIDE.

21

22 **CHAIR, GINA PAPAN:** TWO MINUTES PLEASE.

23

24 **CLERK, CARSIE BONNER:** ALETA DUPREE PLEASE UNMUTE YOURSELF YOUR  
25 TIME BEGINS NOW.



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2 **SPEAKER:** THANK YOU GOOD MORNING GINA PAPAN AND MEMBERS. ALETA  
3 DUPREE FOR THE RECORD SHE AND HER WITH TEAM FOLDS HAPPY TO BE  
4 WITH YOU TODAY. THERE IS ANOTHER PERSON IN THE ROOM WITH OVER  
5 18 WITH ME. I TAKE INTEREST IN THE INTERNATIONAL TRAVEL AND  
6 THAT IS VERY IMPORTANT I THINK WE HAVE ALWAYS BEEN VERY GOOD  
7 AT MANAGING INTERNATIONAL TRAVEL. I DON'T HAVE ANY HEARTBURN  
8 OVER HOW WE'RE SPENDING THAT MONEY. BUT WHAT I WOULD LIKE TO  
9 SEE AFTER WE DO THIS INTERNATIONAL TRAVEL IS REPORTING ON AND  
10 ENGAGEMENT OF WHAT WE DID. I KNOW WHEN YOU GO ON THESE TRIPS,  
11 YOU'RE VERY BUSY, AND I ABSOLUTELY SUPPORT THE EXCHANGE OF  
12 IDEAS. AFTER ALL, I BELIEVE THAT WE'RE NOT JUST AN AGENCY OF  
13 SIGNIFICANCE, THE BAY AREA, BUT REALLY OF NATIONAL AND  
14 INTERNATIONAL SIGNIFICANCE. WE HAVE PEOPLE WHO GO TO THE IBTTA  
15 TOLL AUTHORITY ASSOCIATION. AND I TRAVEL AND I OFTEN SHARE  
16 WITH YOU MY STORIES FROM NEW YORK CITY, OR DENVER OR CHICAGO,  
17 AND MAYBE I'LL GO TO CANADA WHEN I'M FEELING BETTER SOON. HOW  
18 DO WE HEAR MORE IN-DEPTH ABOUT THE ENGAGEMENT THAT WE HAVE  
19 FROM THESE TRIPS. AND NOT JUST ABOUT THE -- ABOUT THE  
20 BUSINESS. I WOULD LIKE TO KNOW WHAT YOU EAT OVER THERE. I  
21 WONDER WHAT THEY EAT OVER IN THE NETHERLAND AND IN AUSTRIA. I  
22 DON'T WANT TO MAKE PREJUDGMENTS. AND YES I'M SURE THEY HAVE  
23 NICE HOTELS AND EVERYBODY SHOULD BE COMPANY. THAT WAY  
24 EVERYBODY SHOULD BE FOCUSED ON THE BUSINESS AT HAND. BUT I SAY  
25 THIS MEETINGS AND BUSINESS ARE NOT JUST NECESSARY BUT THEY



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1 SHOULD BE FUN AS WELL. SO I HOPE TO HEAR REPORTS ABOUT THE  
2 WORK YOU DO AND TELL US THAT YOU HAD A GOOD TIME. THANK YOU.

3

4 **CHAIR, GINA PAPAN:** THANK YOU. NO FURTHER PUBLIC COMMENT?

5

6 **CLERK, CARSIE BONNER:** NO ONE IN THE BOARDROOM, NO WRITTEN  
7 CORRESPONDENCE RECEIVED.

8

9 **CHAIR, GINA PAPAN:** OKAY. I WOULD LIKE TO NOTE FOR THAT AND WE  
10 DO GET BRIEFINGS FROM OUR COLLEAGUES ON VARIOUS TRIPS HERE BUT  
11 I HOPE WE CAN ESTABLISH SOMETIME IN THE FUTURE AND THESE ARE  
12 ALL SPREAD OUT, SOME, SORT OF, BRIEFING AS TO WHAT IMPACTS OUR  
13 REGION HERE AND WHAT WE CAN ALL LEARN FROM THAT. WE HAVE HAD  
14 SEVERAL PEOPLE GO TO THE VIENNA TRIP WHO COME BACK ALL EXCITED  
15 AND WONDERFUL. SO, WE GET THE BENEFITS HERE, BUT I'M HOPING TO  
16 WORK WITH STAFF, AND MAYBE THE CHAIR HERE, WHERE WE CAN GET,  
17 JUST SOME HIGHLIGHTS, AND EVERYBODY CAN LEARN THAT WAY. I  
18 THINK THAT WOULD BE BENEFICIAL, SO THAT IS SOMETHING I HOPE WE  
19 ADDRESS IN THE FUTURE. ANY OTHER PUBLIC COMMENTS?

20

21 **CLERK, CARSIE BONNER:** NO.

22

23 **CHAIR, GINA PAPAN:** NO COMMENTS. ROLL CALL VOTE PLEASE PLEASE.

24

25 **LIBBY SCHAAF:** --



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1

2 **CHAIR, GINA PAPAN:** SORRY YOUR LIGHT WASN'T ON.

3

4 **LIBBY SCHAAF:** SOMETIMES WHEN YOU TURN YOUR LIGHT ON IT TAKES  
5 DOWN YOUR VOLUME, WHICH I WOULDN'T WANT TO DO. TO RESPOND TO  
6 MISS DUPREE'S REQUEST THE BENEFITS OF THESE TRIPS KEEP COMING  
7 I LITERALLY WAS IN AN E-MAIL CHAIN YESTERDAY WITH THE  
8 OPPORTUNITY INSIGHTS LAB AT HARVARD RAJ CHETTY'S SHOP TO ASK  
9 ABOUT RESEARCH THAT IS SHOWING THE IMPACTS, OF SOCIAL MOBILITY  
10 IN THESE MIXED INCOME MODELS WHICH IS VIENNA'S KIND OF  
11 SIGNATURE THE SEED THAT WAS PLANT ON THAT TRIP WHICH I TOOK  
12 NOW TWO YEARS AGO HAS CONTINUED TO GROW AND I WANT TO ALSO SAY  
13 I BELIEVE THAT TRIP HAS INFLUENCED BAHFA'S LATEST PRODUCT OF  
14 MIXED INCOME FINANCING. AGAIN, THIS IDEA OF MIXED INCOME  
15 HOUSING LITERAL SE VIENNA'S KIND OF CALLING CARD. AND I'M  
16 SEEING THE FACT THAT MORE AND MORE PEOPLE FROM THE BAY AREA  
17 HAVE BEEN EXPOSED TO BOTH THE FINANCING MODEL AND SOCIAL  
18 MOBILITY BENEFITS OF THAT MODEL AND I'M SEEING IT START TO  
19 TAKE ROOT IN OUR OWN POLICIES. I THINK IT'S GOING TO BE A  
20 CONVERSATION AS WE'RE STARTING TO TALK ABOUT A 2028 HOUSING  
21 MEASURE. SO, I JUST WANT TO SAY THAT THAT INVESTMENT IS  
22 CONTINUING TO PAY DIVIDENDS IN AWARENESS N CURIOSITY, AND IN A  
23 GROWING COMMUNITY OF OTHER ELECTED OFFICIALS AND POLICY MAKERS  
24 WHO HAVE BEEN ON THAT TRIP, AND NOW HAVE A SHARED LANGUAGE.  
25 SO, I JUST, YOU KNOW, SINCE MISS DUPREE ASKED FOR A REPORT, I



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1 JUST THOUGHT I WOULD OFFER T THANK YOU. IT'S A WORTHWHILE  
2 INVESTMENT.

3

4 **CHAIR, GINA PAPAN:** THANK YOU COMMISSIONER SCHAFF. AND, AGAIN,  
5 I DO HOPE WE LOOK FORWARD. BECAUSE WE HAD A TRIP TO PORTLAND  
6 AND WE EVEN HAD A DEBRIEF AND IT WAS VERY BENEFICIAL SO LET'S  
7 TRY TO WORK WITH STAFF AND OUR LEADERSHIP HERE THAT SHARED  
8 BENEFIT CAN BE PRESENTED SO WE CAN BE COMPLETELY TRANSPARENT.  
9 SO, THANK YOU VERY MUCH. I HAVE A MOTION, A SECOND, OH, SORRY,  
10 ONE MORE.

11

12 **SPEAKER:** SORRY. THANK YOU.

13

14 **BARBARA LEE:** I WANT TO FOLLOW UP ON WHAT COMMISSIONER SCHAFF  
15 SAID THIS WAS NOT AN MTC TRIP AND I WANT TO ELEVATE AND  
16 HIGHLIGHT THE IMPORTANCE OF THESE VISITS. I VISITED KURITIBO  
17 IN BRAZIL IT WAS NOTED AS ONE OF THE CLEANEST CITIES IN THE  
18 WORLD, AND IN FACT, THIS WAS YEARS AGO, HOUSING, THE CYLINDER  
19 BUSES, AND THE FACT THAT THEY HIRED PEOPLE WHO WERE LOW-INCOME  
20 TO CLEAN THE CITY ON A SUSTAINABLE BASIS, BROUGHT TOGETHER  
21 THEIR HOUSING, TRANSIT, ENVIRONMENTAL CLIMATE ISSUES, AS WELL  
22 AS CLEANING UP THE TRASH. AND SO IT WAS QUITE A MOD TOTAL LOOK  
23 AT. AND I, AS MAYOR OF OAKLAND, CONTINUE TO SAY I WANT OAKLAND  
24 TO BE THE CLEANEST, GREENEST, AND SAFEST CITY IN THE COUNTRY,  
25 AND THAT CAME FROM MY VISIT TO CURITIBA SEEING WHAT THEY HAD



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1 DONE YEARS AGO.

2

3 **CHAIR, GINA PAPAN:** THANK YOU MADAM MAYOR GREATLY APPRECIATE IT  
4 ALSO JOBS THERE YOU PROVIDED SO SEE ALL THESE WONDERFUL  
5 EDUCATION ITEMS HERE AND LOOK FORWARD TO HEARING BACK FROM  
6 EVERYBODY. MOTION AND SECOND. ROLL CALL VOTE PLEASE.

7

8 **CLERK, CARSIE BONNER:** PRIOR TO CALLING ROLL NOTE COMMISSIONER  
9 MILEY RETURNED TO THE DAIS DURING PUBLIC COMMENT. CHAIR PAPAN?

10

11 **CHAIR, GINA PAPAN:** YES.

12

13 **CLERK, CARSIE BONNER:** MANFREE?

14

15 **V. CHAIR, AMBER MANFREE:** AYE.

16

17 **CLERK, CARSIE BONNER:** ABE-KOGA? FLEMING? LEE?

18

19 **BARBARA LEE:** YES.

20

21 **CLERK, CARSIE BONNER:** MELGAR? MILEY? RAMOS? ABSENT. MOTION  
22 PASSES UNANIMOUSLY BY ALL MEMBERS PRESENT.

23

24 **CHAIR, GINA PAPAN:** WONDERFUL ITEM FOUR COMMITTEE APPROVAL OF  
25 CONTRACT SOLE SOURCE PUBLIC HEALTH INSTITUTE CIVIC SPARK



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1 FELLOWSHIP MULTI-YEAR AGREEMENT. AND WE HAVE, PLEASE?

2

3 **MICHAEL GERMERAAD:** GOOD MORNING. MICHAEL GERMERAAD, THANK YOU  
4 CHAIR AND COMMISSIONERS. THIS ITEM REQUESTS AUTHORIZATION TO  
5 NEGOTIATE AND EXECUTE A SOLE SOURCE CONTRACT FOR CONTINUED  
6 PLACEMENT OF CIVIC SPARK FELLOWS AT MTC. THE PROPOSED  
7 AGREEMENT IS FOR AN AMOUNT NOT-TO-EXCEED \$600,000 OVER A TWO-  
8 YEAR PERIOD. CIVIC SPARK IS A SERVICE FELLOWSHIP PROGRAM. IT'S  
9 SUPPORTED BY AMERICORP AND OPERATED THROUGH THE PUBLIC HEALTH  
10 INSTITUTE. IT PLACES EMERGING PROFESSIONALS PUBLIC AGENCIES TO  
11 HELP BUILD CAPACITY ON CLIMATE HOUSING AND MOBILITY. SINCE  
12 2023 MTC HAS HOSTED CIVIC SPARK FELLOWS EVERY YEAR AND THE  
13 PARTNERSHIP HAS CONTINUED TO GROW. AS FELLOWS HAVE  
14 DEMONSTRATED STRONG VALUE ACROSS MULTIPLE SECTORS OF THE  
15 AGENCY. CURRENTLY MTC HOSTS FOUR CIVIC SPARK FELLOWS AND NEXT  
16 YEAR WE ANTICIPATE HOSTING SIX. EACH FELLOW SUPPORTS THE  
17 AGENCY WITH OVER 1300 HOURS OF SERVICE. THEIR WORK HAS  
18 MEANINGFULLY COMPAQ EXPANDED OUR CAPACITY ON SEVERAL FRONTS.  
19 EXAMPLES INCLUDE ANALYZING PUBLIC COMMENTS RECEIVED DURING  
20 PLANNED BAY AREA CYCLES, SUPPORT WITH YOUTH ENGAGEMENT  
21 EFFORTS, BUILDING OUT DATA AND METRIC DASHBOARDS AND  
22 DEVELOPING LOCAL GOVERNMENT RESOURCES FOR WILDFIRE ADAPTATION.  
23 IN ADDITION TO PROVIDING ADDED SUPPORT TO MTC DURING THE  
24 FELLOWSHIP YEAR, THE FELLOWS HAVE ALSO BECOME A PIPELINE FOR  
25 FUTURE PUBLIC SECTOR WORKFORCE. THREE FORMER FELLOWS ARE NOW



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1 PERMANENT MTC STAFF AND OTHERS NOW WORK FOR LOCAL AND REGIONAL  
2 GOVERNMENTS ACROSS THE STATE. THE MULTI-YEAR NATURE OF THIS  
3 CONTRACT RECOGNIZES THE SUCCESS OF THE PROGRAM. AND WILL  
4 REDUCE ADMINISTRATIVE BURDEN NEXT YEAR. IN ADDITION TO  
5 SUPPORTING THE SIX FELLOWS FOR NEXT YEAR IT WOULD COVER SIX  
6 MORE THE FOLLOWING YEAR. PENDING MTC BUDGET AND PUBLIC HEALTH  
7 INSTITUTE APPLICATION APPROVALS FOR THE FELLOW SCOPES OF WORK.  
8 HAPPY TO ANSWER QUESTIONS YOU HAVE ABOUT CIVIC SPARK OR THE  
9 CONTRACT.

10

11 **CHAIR, GINA PAPAN:** THANK YOU FOR THE PRESENTATION.  
12 COMMISSIONERS, ANY QUESTIONS? SEEING NONE. MAY I PLEASE HAVE A  
13 MOTION?

14

15 **AMBER MANFREE:** I'LL MAKE A MOTION TO APPROVE.

16

17 **MARGARET ABE-KOGA:** SECOND.

18

19 **CHAIR, GINA PAPAN:** WAIT. DIDN'T QUITE GET A FULL SECOND. WHO  
20 WAS IT? MAYOR LEE. THANK YOU. ANY PUBLIC COMMENTS ON THIS?

21

22 **CLERK, CARSIE BONNER:** PUBLIC COMMENT SOME THE ZOOM SPACE. TWO  
23 MINUTES?

24

25 **CHAIR, GINA PAPAN:** YES TWO MINUTES.



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1

2 **CLERK, CARSIE BONNER:** ALETA DUPREE PLEASE UNMUTE YOURSELF.

3 TIME BEGINS NOW.

4

5 **SPEAKER:** THANKS AGAIN GINA PAPAN AND MEMBERS. ALETA DUPREE FOR  
6 THE RECORD SHE AND HER WITH TEAM FOLDS. I HAVE NOT HEARD OF  
7 THIS. THIS IS EXCITING. ALWAYS LEARNING NEW THINGS EVERY DAY.  
8 I GUESS I SHOULD ATTEND ADMINISTRATION MEETINGS MORE OFTEN. I  
9 USUALLY DO. BUT THIS IDEA OF GROWTH AND PLANTING SEEDS IS  
10 MEANINGFUL AND SOME OF THESE FELLOWS HAVE ACTUALLY GONE TO  
11 WORK FOR OUR AGENCY. THE IMPORTANCE OF THE PUBLIC SECTOR CAN  
12 NEVER BE UNDERESTIMATED, ESPECIALLY YOUTH ENGAGEMENT. I MEAN,  
13 I DON'T HAVE ANY CURRENTLY EXPERIENCE WITH THAT. I NEVER HAD  
14 ANY CHILDREN. BUT MY SISTER HAS TWO. AND I HAVE JUST -- I HAVE  
15 JUST ONE SISTER. AND THIS IS ABOUT GETTING PEOPLE REALLY OF  
16 ALL AGES, INTERESTED, ESPECIALLY FOR ME SITTING HERE IN MY  
17 HOME OFFICE. IN FRONT OF THE BIG SCREEN. I GREW UP IN A VERY  
18 DIFFERENT WAY. I DIDN'T HAVE ANY OF THIS GROWING UP. WHEN I  
19 WAS A TEENAGER I WAS SKIPPING FARE ON THE NEW YORK CITY SUBWAY  
20 WITH IMBOONITY. I DON'T DO THAT ANYMORE, I'M NOT PROUD OF IT.  
21 BUT THIS IS A WAY THAT WE CAN PLANT SEEDS AND GET PEOPLE  
22 INTERESTED IN MTC. I WOULD LOVE TO MEET THESE PEOPLE SOME DAY.  
23 I LOVE TO USE THE TAG LINE, THAT SOMETIMES I SAY I'M A BIG FAN  
24 OF MTC, AND MAYBE HOPEFULLY THEY WILL SAY TOO, YEAH, I'M A BIG  
25 FAN OF MTC. SO AS WE GO FORWARD WITH THIS, WHO, I HOPE THAT WE



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1 WILL HEAR REPORTS AND TESTIMONIES, NOT JUST FROM YOU, BUT FROM  
2 THESE FELLOWS, HOPEFULLY IN MEETINGS, WHERE THEY CAN SHARE OF  
3 THEIR PERSONAL EXPERIENCES. THIS IS MUCH BETTER THAN SKIPPING  
4 FARE IN THE SUBWAY. I LOOK FORWARD TO THE WORD. THANK YOU.

5

6 **CHAIR, GINA PAPAN:** THANK YOU MISS DUPREE. ANY FURTHER  
7 QUESTIONS.

8

9 **CLERK, CARSIE BONNER:** NO PUBLIC COMMENT ONLINE NO ONE IN THE  
10 BOARDROOM WISHING TO SPEAK NO WRITTEN CORRESPONDENCE RECEIVED.

11

12 **CHAIR, GINA PAPAN:** WE WILL CLOSE PUBLIC COMMENT ON THAT T THE  
13 STATUTE OF LIMITATIONS HAS PASSED MISS DUPREE. I'M SURE YOU'RE  
14 OKAY ON THAT ONE. ROLL CALL VOTE PLEASE.

15

16 **CLERK, CARSIE BONNER:** PAPAN.

17

18 **CHAIR, GINA PAPAN:** YES.

19

20 **CLERK, CARSIE BONNER:** MANFREE?

21

22 **V. CHAIR, AMBER MANFREE:** YES.

23

24 **CLERK, CARSIE BONNER:** ABE-KOGA?

25



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1 **MARGARET ABE-KOGA:** AYE.

2

3 **BOARD CLERK:** FLEMING? LEE?

4

5 **BARBARA LEE:** AYE.

6

7 **CLERK, CARSIE BONNER:** MELGAR? MILEY? RAMOS ABSENT. MOTION

8 PASSES UNANIMOUSLY BY ALL MEMBERS PRESENT.

9

10 **CHAIR, GINA PAPAN:** EXCELLENT. MOVING TO ITEM FIVE, PUBLIC

11 COMMENT FOR BUSINESS NOT ON THE AGENDA. DO WE HAVE ANY PUBLIC

12 COMMENTS?

13

14 **CLERK, CARSIE BONNER:** NO HAND RAISED IN THE ZOOM SPACE, NO ONE

15 IN THE BOARDROOM WISHING TO SPEAK AND NO WRITTEN

16 CORRESPONDENCE RECEIVED.

17

18 **CHAIR, GINA PAPAN:** THANK YOU SO MUCH. AGENDA ITEM SIX

19 ADJOURNMENT. THE MEETING OF THE ADMIN COMMITTEE IS SCHEDULED -

20 - OUR NEXT MEETING -- IS SCHEDULED FOR 9:40 A.M., BAY AREA

21 METRO CENTER, 375 BEALE STREET SAN FRANCISCO ON WEDNESDAY

22 AUGUST 12TH. ANY CHANGES TO THE SCHEDULE WILL BE DULY NOTICED

23 TO THE PUBLIC. WE'RE ADJOURNED.