ASSOCIATION OF BAY AREA GOVERNMENTS Meeting Transcript



1	SAN FRANCISCO BAY TRAIL BOARD OF DIRECTORS
2	MONDAY, DECEMBER 16 TH , 2024, 10:00 AM
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4	
5	CHAIR PRO TEMPORE, ROSEMARY CORBIN: THIS MEETING IS BEING
6	WEBCAST ON THE ABAG WEB SITE, BOARD MEMBERS PARTICIPATING BY
7	ZOOM AND WISHING TO SPEAK SHOULD USE THE RAISED HAND FEATURE,
8	AND I WILL CALL ON TO YOU SPEAK, MEMBERS OF PUBLIC
9	PARTICIPATING BY ZOOM WHO WOULD LIKE TO GIVE PUBLIC COMMENT ON
10	ANY AGENDA ITEM MAY USE THE RAISED HAND FEATURE OR DIAL STAR
11	9, MEMBERS OF THE PUBLIC IN THE BOARD ROOM SHOULD FORM A LINE
12	NEAR THE PODIUM, THE CLERK WILL CALL UPON YOU TO SPEAK, A ROLL
13	CALL VOTE WILL BE DONE BECAUSE OF REMOTE PARTICIPATION, AGENDA
14	ITEM NUMBER 1, I WOULD LIKE TO CALL TO ORDER THE SPECIAL
15	MEETING OF THE SAN FRANCISCO BAY TRAIL BOARD OF DIRECTORS.
16	WILL THE ABAG CLERK OF THE BOARD CALL THE ROLL AND CONFIRM A
17	QUORUM, PLEASE.
18	
19	CLERK, FRED CASTRO: YES, MA'AM. BAY HERE.
20	
21	SHAWN CASEY-WHITE: SORRY, HERE.
22	
23	CLERK, FRED CASTRO: YOU ARE AT THE TELECONFERENCE LOCATION.
24	
25	SHAWN CASEY-WHITE: YES, I AM



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2	>CLERK, FRED CASTRO: REBECCA COATES-MALDOON IS ABSENT. JOHN
3	COLEMAN IS ABSENT.
4	
5	CHAIR PRO TEMPORE, ROSEMARY CORBIN: HERE.
6	
7	VIRGILIO GUASAY: HERE.
8	
9	CLERK, FRED CASTRO: YOU ARE AT THE TELECONFERENCE LOCATION?
10	
11	VIRGILIO GUASAY: THAT'S RIGHT.
12	
13	CLERK, FRED CASTRO: CORINNE DeBRA IS ABSENT. NANCE DONATI IS
14	ABSENT. DOUGEN IS ABSENT.
15	
16	LEO DUBOSE: PRESENT AT MY LOCATION.
17	
18	ELLEN JOHNCK: HERE.
19	
20	CLERK, FRED CASTRO: BILL KEANE IS ABSENT.
21	
22	DAVID LEWIS: HERE IN OAKLAND.
23	
24	BILL LONG: HERE.
25	



1	JUDITH MALAMUT: HERE.
2	
3	JULIA MILLER: HERE.
4	
5	CLERK, FRED CASTRO: YOU ARE AT YOUR TELECONFERENCE LOCATION.
6	
7	JULIA MILLER: I AM.
8	
9	RICK PARMER: HERE.
10	
11	CLERK, FRED CASTRO: WENDY PROCTOR IS ABSENT.
12	
13	ANTOINETTE ROMEO: HERE.
14	
15	DIANE ROSS-LEECH: HERE.
16	
17	CLERK, FRED CASTRO: ANA RUIZ IS ABSENT.
18	
19	ASHLEY TOMERIN: HERE.
20	
21	DON WEDEN: HERE.
22	
23	SPEAKER: SERGIO RUIZ.
24	
25	SUZANNE WILSON: PRESENT.



1 2 CHAIR PRO TEMPORE, ROSEMARY CORBIN: AGENDA TWO, PUBLIC 3 COMMENT, WILL THE CLERK INFORM US IF THERE IS ANY PUBLIC COMMENT OR ANY MEMBERS WITH COMMENTS? 4 5 CLERK, FRED CASTRO: NO WRITTEN COMMENTS WERE RECEIVED AND NO 6 MEMBERS OF THE BOARD HERE AT THE TELECONFERENCE LOCATIONS, NO 7 8 MEMBERS OF THE PUBLIC THERE FOR PUBLIC COMMENT. 9 CHAIR PRO TEMPORE, ROSEMARY CORBIN: AGENDA ITEM NUMBER 3, 10 BOARD OF DIRECTORS AND STAFF ANNOUNCEMENTS, ARE THERE ANY 11 ANNOUNCEMENTS FROM BOARD MEMBERS? ARE THERE ANY ANNOUNCEMENT 12 FROM STAFF MEMBERS? 13 14 TOSHI SHEPARD-OHTA: YES, GOOD MORNING, TOSHI SHEPARD-OHTA. A 15 16 COUPLE OF COMMENTS. WE GAVE A PRESENTATION TO THE ABAG, A FEW BAY TRAIL BOARD MEMBERS PRESENT THERE. THIS WAS SIMILAR TO THE 17 PRESENTATION WE GAVE TO THE BAY TRAIL BOARD BACK IN APRIL, 18 WITH JUST SOME UPDATES ON THE SCHEDULE, WE WERE ABLE TO GO 19 THROUGH THAT PRESENTATION AND GET SOME GOOD OUESTIONS FROM THE 20 BOARD MEMBERS BUT LOST QUORUM BEFORE GETTING TO THE SECOND 21 ITEM WHICH WAS A RESOLUTION ON HOW TO MOVE FORWARD WITH THE 22 BAY TRAIL NONPROFIT, SO WE WILL BE COMING BACK TO THE NEXT 23 ABAG EXECUTIVE COMMITTEE MEETING IN EARLY 2025 TO FOLLOW UP ON 24 THAT ITEM. AND I ALSO JUST WANTED TO PARAPHRASE A FEW OF OUR



- 1 EXECUTIVE DIRECTOR ANDREW FREMIER'S REMARKS THAT BILL AND
- 2 BRUCE REQUESTED THAT I SHARE WITH ALL OF YOU, SO THE FULL
- 3 TRANSCRIPT AND VIDEO IS AVAILABLE ONLINE, BUT I WANTED TO SUM
- 4 REESE A FEW POINTS SHE REALLY WANTED TO THANK THE BOARD
- 5 MEMBERS FOR THEIR SUPPORT AND DEDICATION OVER THE LAST 30-PLUS
- 6 YEARS RECOGNIZING THE SUCCESS OF THE BAYSHORE IMPLEMENTATION
- 7 TOWARD ACHIEVING OUR CURRENT POSITION OF 350 MILES AND TWO-
- 8 THIRDS OF THE NETWORK BEING COMPLETE. THAT MTC HAS A CONTINUED
- 9 COMMITMENT TO SB 100 THROUGH THE BAY TRAIL ROAD MAP MOVING
- 10 FORWARD AND CONTINUED DEDICATION OF RESOURCES WHICH INCLUDE
- 11 NEW ACTIVE TRANSPORTATION AND ASSISTANCE TOWARD THE BAY TRAIL,
- 12 NEW INFORMATIONAL SPACES AND FORUMS FOR PARTICIPATING IN BAY
- 13 TRAIL ENGAGEMENT AND BAY TRAIL BOARD MEMBERS AND ORGANIZATIONS
- 14 CONTINUE TO BE INVOLVED IN THOSE, AND THEN ALSO JUST
- 15 IDENTIFYING THE NEED AND DESIRE FOR FINDING EFFICIENT
- 16 NONPROFIT CHAMPION IN ADVOCACY AND FUND RAISING. SO, YEAH, WE
- 17 ARE EXCITED TO ALL BE WORKING TOWARD THE POTENTIAL ACTION TO
- 18 EMBED THE BAY TRAIL IN A HIGH FUNCTIONS NONPROFIT WITH
- 19 PHILANTHROPIC CONNECTIONS AND SUCCESS FUND RAISING
- 20 INITIATIVES. AND COULDN'T BE HERE TODAY BUT AS HE MADE IN HIS
- 21 REMARKS, HE IS VERY SUPPORTIVE OF THE BAY TRAIL AND EXCITED
- 22 FOR MTC TO CONTINUE OUR SUPPORT FOR DELIVERING THE REMAINING
- 23 150 MILES. MOVING CONTINUE TO TWO OTHER STAFF UPDATES. WE HELD
- 24 THE THIRD TAC MEETING OF THE SFO MEETING, THE TAC MEETING
- 25 FOLLOWING THE RESULT OF THE ONLINE SURVEY THAT CLOSED AT THE



END OF LAST MONTH, WE NOW WORKING ON THE REPORT WHICH WILL BE 1 FINALIZED IN THE NEXT MONTH OR TWO AND CERTAINLY DIRECT IT TO 2 3 THE BAY TRAIL BOARD ONCE THAT IS READY. SO THAT HAS BEEN, YOU KNOW, A LOT OF HARD WORK THE LAST NEARLY TWO YEARS TO GET TO 4 5 WHERE WE ARE TODAY, AND WE WILL BE EXCITED TO SHARE THAT WITH ALL OF YOU. SEVERAL BOARD MEMBERS HAVE BEEN INVOLVED IN THE 6 PROCESS ALONG THE WAY. AND THEN JUST THE LAST UPDATE. ONE NEW 7 8 EFFORT THAT ABOUT STARTING TO CARRY OUT IS THE BAY TRAIL NEEDS OPERATIONS MAINTENANCE ASSESSMENT CALLED THE NOMA, WE ISSUED 9 10 AN RFP FOR THIS EFFORT AND ENDED UP SELECTING WALLACE, ROBERTS, TODD. WRT, WITH SEVERAL SUB CONSULTANTS ZANDER 11 WESTBROAD, POSTAL PLANNING, TOOL DESIGN AND ATM, SO A BUDGET 12 OF \$500,000 FOR THAT EFFORT, WE ARE VERY EXCITED TO KICK OFF 13 THIS WORK AND GET THE CONSULTANT TEAM UNDER CONTRACT AND WE 14 WILL BE KICKING THAT OFF SOME TIME IN THE NEW YEAR, THAT IS IT 15 16 FOR THE STAFF UPDATES. 17 CHAIR PRO TEMPORE, ROSEMARY CORBIN: THANK YOU, WILL THE CLERK 18 PLEASE INFORM US OF ANY PUBLIC COMMENT SUBMITTED FOR THIS ITEM 19 OR WHETHER THERE ARE ANY MEMBERS OF THE PUBLIC WHO WISH TO 20 21 GIVE PUBLIC COMMENT. 22 CLERK, FRED CASTRO: NO WRITTEN COMMENTS RECEIVED FOR THIS 23

ITEM, NO ONE IN THE BOARD ROOM FOR PUBLIC COMMENT, NONE AT THE

TELECONFERENCE SPACES FOR PUBLIC COMMENT.

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1 2 CHAIR PRO TEMPORE, ROSEMARY CORBIN: THANK YOU -- WHAT? 3 BRUCE BEYAERT: I HAVE A QUESTION FOR TOSHI. 4 5 CHAIR PRO TEMPORE, ROSEMARY CORBIN: GO AHEAD. 6 7 8 BRUE BEYAERT: THE NEEDS ASSESSMENT SOUND GREAT, ONE QUESTION, ARE YOU AWARE AT THIS TIME, IS THERE ANY POTENTIAL FUNDING FOR 9 MAINTENANCE OF BAY TRAIL OTHER THAN BY LOCAL GOVERNMENT WHICH 10 MAINLY OWNS AND MAINTAINS THE TRAIL? 11 12 TOSHI SHEPARD-OHTA: I KNOW THAT IS AN ONGOING NEED THAT THERE 13 IS ALWAYS A SHORTAGE OF FUNDING FOR MAINTENANCE AND OPERATIONS 14 15 AND IT IS ONE OF THE HARDEST THINGS TO FUND, BUT ALSO BEING 16 THAT WE ARE A MATURE SYSTEM NOW THAT THOSE NEEDS ARE ONLY GROWING ESPECIALLY WITH GREATER UTILIZATION ON THE LAST FEW 17 YEARS. SO I THINK WE WILL BE HIGHLIGHTING THE NEED FOR 18 IDENTIFYING NEW FUNDING IN THIS EFFORT, BUT THE PURPOSE IS 19 20 REALLY TO HIGHLIGHT THE CURRENT STATE OF THE -- OF THE 21 MAINTENANCE AND OPERATIONS NEEDS. 22 BRUCE BEYAERT: ONE GOOD EXAMPLE MAYBE TO THINK ABOUT GOING 23 FORWARD IS MEASURE J IN CONTRA COSTA COUNTY, ALLOCATES A 24 SPECIFIC AMOUNT OF THOSE REVENUES FOR USE BY EAST BAY REGIONAL 25



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PARK DISTRICT TO MAINTAIN REGIONAL TRAILS. IT DOESN'T

- DESIGNATE FUNDING FOR LOCAL GOVERNMENTS TO MAINTAIN REGIONAL 2 3 TRAIL SUCH AS THE BAY TRAIL BUT DOES THE REGIONAL PARK DISTRICT. THIS COULD BE A MODEL GOING FORWARD OF THE LOCAL 4 5 TRANSPORTATION -- COUNTY TRANSPORTATION AGENCY'S REVENUE SOURCES MIGHT POTENTIALLY BE EAR MARKED FOR MAINTAINING THE 6 7 BAY TRAIL, WANTED TO MENTION THAT. 8 9 CHAIR PRO TEMPORE, ROSEMARY CORBIN: GOOD SUGGESTION. 10 SPEAKER: MADAM CHAIR, IF I CAN MENTION ON THAT POINT, 11 SIGNIFICANT CHUNKS OF THE BAY TRAIL ARE SUPPOSED TO BE 12 MAINTAINED BY PRIVATE DEVELOPERS AND PART OF THE ISSUE IS 13 ENFORCEMENT, ONE OF THE EFFORTS IN ADDITION TO FUNDING IS HOW 14
- 17 FUNDS DON'T HAVE TO MAKE UP THAT GAP.
- 19 CHAIR PRO TEMPORE, ROSEMARY CORBIN: GOOD.
- BRUCE BEYAERT: A VERY GOOD POINT, BCDC TO THANK FOR PRIVATE

 FUNDING OF MAINTENANCE, AND ENFORCEMENT IS A CHALLENGE. THANK

 YOU.

TO MAKE SURE THAT WHERE THERE ARE PRIVATE ENTITIES THAT ARE

RESPONSIBLE, THAT THEY ARE PAYING THEIR SHARE SO THAT PUBLIC

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- 1 CHAIR PRO TEMPORE, ROSEMARY CORBIN: AGENDA ITEM 4 IS THE CHAIR
- 2 PRO TEM'S REPORT, AND I DO NOT HAVE A REPORT. LET'S SEE.
- 3 AGENDA ITEM 5 IS THE CONSENT CALENDAR. AND THAT APPARENTLY HAS
- 4 ONE ITEM, AND THAT IS THE MINUTES OF THE LAST MEETING, SOFT
- 5 DOES ANYONE -- IS THERE A MOTION OR A -- AND A SECOND TO
- 6 APPROVE THE CONSENT CALENDAR?
- 8 SPEAKER: I HAVE A COMMENT.
- 10 CHAIR PRO TEMPORE, ROSEMARY CORBIN: YES.
- 12 RICK: PRIOR TO THAT, I DIDN'T SEE IN THE BOARD PUBLIC COMMENT
- 13 EXCEPTION, I PARTICIPATED AS A MEMBER OF THE PUBLIC AND DID
- 14 NOT PARTICIPATE AS A BOARD MEMBER, AND I DIDN'T SEE THAT IN
- 15 THE -- IN THE MINUTES.
- 17 CLERK, FRED CASTRO: I CAN MAKE THAT CORRECTION. THANK YOU.
- 19 RICK PARMER: YES, IT WAS CONCERNING THE BUDGET, THE BAY TRAIL
- 20 BUDGET UNDER MTC.
- 22 CLERK, FRED CASTRO: OKAY, THANK YOU.
- 24 RICK PARMER: THOSE QUESTIONS ARE STILL OUTSTANDING.



CHAIR PRO TEMPORE, ROSEMARY CORBIN: A MOTION TO PASS THE 1 2 CONSENT CALENDAR WITH THE CONDITION THAT WAS JUST IDENTIFIED. 3 SPEAKER: SO MOVED. 4 5 SPEAKER: SECOND. 6 7 8 CHAIR PRO TEMPORE, ROSEMARY CORBIN: A MOTION AND A SECOND, ANY 9 MORE DISCUSSION? WILL THE CLERK PLEASE CALL THE ROLL. 10 CLERK, FRED CASTRO: ON THIS ITEM, NO WRITTEN COMMENTS OR 11 12 ADDITIONAL COMMENTS, NO MEMBERS FOR PUBLIC COMMENT, AND HAND RAISED BY JULIA MILLER. 13 14 JULIA MILLER: THANK YOU, FRED, I WANTED TO ASK THAT SOMEONE 15 16 WANTS THE RACED HAND AND I WANTED TO MAKE A MOTION AND EXTEND IT A LITTLE BIT MORE THAT THE CORRECTIONS BE MADE AND THE 17 MINUTES BE REDIRECTED WITH THAT CHANGE, WITH THAT INFORMATION. 18 19 CLERK, FRED CASTRO: YES, THE CORRECTED MINUTES WILL BE POSTED 20 21 ONLINE WITH LEGISTAR, AND I CAN E-MAIL IT TO COMMITTEE MAKERS. 22 CHAIR PRO TEMPORE, ROSEMARY CORBIN: THE MAKER OF THE MOTION 23 24 AND THE SECONDER AGREE WITH THAT? CAN YOU CONDUCT THE VOTE, 25



1	CLERK, FRED CASTRO: MOTION BY LONG, SECONDED BY BEYAERT. YES.
2	OKAY, THANK YOU, THIS IS ROLL CALL ON THE MOTION.
3	
4	SHAWN CASEY-WHITE: YES, AFFIRMING MY VOTE.
5	
6	CHAIR PRO TEMPORE, ROSEMARY CORBIN: YES.
7	
8	VIRGILIO GUASAY: YES.
9	
10	CORINNE DeBRA: YES.
11	
12	ELLEN JOHNCK: YES.
13	
14	LEO DUBOSE: YES.
15	
16	DAVID LEWIS: ABSTAIN.
17	
18	BILL LONG: YES.
19	
20	JUDITH MALAMUT: ABSTAIN.
21	
22	JULIA MILLER: YES.
23	
24	RICK PARMER: YES.
25	



ANTOINETTE ROMEO: ABSTAIN. 1 2 3 DIANE ROSS-LEECH: YES. 4 5 **ASHLEY TOMERIN: YES.** 6 7 DON WEDEN: YES. 8 9 SERGIO RUIZ: YES. 10 CLERK, FRED CASTRO: DID I MISS ANYBODY? THE MOTION PASSES 13 11 12 AYES, AND THREE ABSTENTIONS. 13 CHAIR PRO TEMPORE, ROSEMARY CORBIN: THANK YOU, AGENDA ITEM 6-14 15 A, REPORT ON THE MTC POTRERO GROUP CONCEPT PAPER FINDINGS, 16 CLEVELAND JUSTIS, ELLA MIRHEJ, ANDREW LEIDER WILL GIVE THE 17 REPORT. 18 CLEVELAND JUSTIS: WONDERFUL, THIS IS CLEVELAND JUSTIS, AND I 19 WILL BE THE REPRESENTATIVE GIVING THE REPORT, THANK YOU VERY 20 21 MUCH FOR ENGAGING US. I AM GOING TO SUMMARIZE A FAIR AMOUNT OF WORK IN A RELATIVELY BRIEF SUMMARY AND THEN I AM HAPPY TO TAKE 22 QUESTIONS AS TIME ALLOWS. SO AS -- AS YOU ALL MAY KNOW, THE 23 POTRERO GROUP WAS CONTRACTED BY MTC TO HELP IN THE PLANNING 24 25 AND CONVERSATIONS AROUND THE BAY TRAIL NONPROFIT, WE PRODUCED



- 1 SEVERAL MONTHS AGO WE PRODUCED A CONCEPT PAPER OUTLINING THE
- 2 VISION, THE IDEAS, AND THE CONVERSATIONS AND THE DESIGN
- 3 DOCUMENT THAT WAS MEANT FOR -- TO HELP ARTICULATE THE FORWARD-
- 4 LOOKING VISION, PARTICULARLY FOR FUNDERS AND OTHERS WHO WOULD
- 5 BE INTERESTED IN POTENTIALLY INVITING THE FUNCTIONS --
- 6 SUPPORTING AND INTEGRATING THE FUNCTIONS INTO A STAND-ALONE
- 7 OPERATION. I AM SURE EVERYBODY IS FAMILIAR WITH THAT. WE HAD A
- 8 SECOND FOLLOW-UP SCOPE OF WORK TO TEST THAT -- THOSE IDEAS
- 9 WITH FUNDERS. THIS IS COMMON PRACTICE FOR CONSULTANCY LIKE
- 10 OURS, IT IS ESSENTIALLY -- WHAT WE WOULD CALL EARLY
- 11 FEASIBILITY WORK WHERE YOU PRESENT IDEAS TO FUNDERS, NOT WITH
- 12 THE INTENTION OF GETTING THEIR COMMITMENT, BUT MORE OF GETTING
- 13 THEIR FEEDBACK ON THE IDEAS PRESENTED IN THE DOCUMENT. AND AS
- 14 SUCH, THEY AGREE TO -- I CAN EXPOSE THE NAMES OF THE PEOPLE I
- 15 SPOKE WITH, BUT NOT ATTRIBUTE THE COMMENTS TO THEM, WE DO THAT
- 16 FOR CLIENT AROUND THE COUNTRY OFTEN TO GET SENSE OF THE IDEA
- 17 FOR A PROJECT IS -- IS CONTINUED OR DEVELOPED OR INVESTED IN
- 18 FURTHER, SO WHAT I AM GOING TO GIVE IS YOU AN OVERVIEW OF THE
- 19 COMMENTS THAT WE RECEIVED FROM THE INTERVIEWS, I SPOKE WITH --
- 20 I CONDUCTED ALL THE INTERVIEWS MYSELF, I SPOKE TO EIGHT
- 21 FUNDERS, TWO OF THEM FROM ONE FUNDER AGENCY. THESE ARE
- 22 ENVIRONMENTAL FUNDERS THAT ARE WELL KNOWN TO MANY OF YOU ON
- 23 THE CALL, MAJOR FOUNDATIONS, MAJOR GOVERNMENT BODIES. OTHERS
- 24 THAT -- YOU KNOW, I THINK THEY ARE WELL POSITIONED TO GIVE AT
- 25 LEAST GENERAL FEEDBACK ON THE IDEAS. BROADLY, THE FEEDBACK WE



- 1 RECEIVED ARE THE FUNDERS WERE -- I WOULD SAY QUITE
- 2 ENTHUSIASTIC ABOUT THE IDEAS PRESENTED IN THE CONCEPT PAPER,
- 3 PARTICULARLY THE -- THE APPROACH OF INTEGRATING INTO
- 4 ESTABLISHED ENVIRONMENTAL NONPROFITS, THEY -- THEY THOUGHT THE
- 5 SCALE OF THE INVESTMENTS INITIALLY AND THE APPROACH WERE SOUND
- 6 AND WISE. THEY WERE PARTICULARLY NOTED, THE CONNECTION TO
- 7 CONTEMPORARY FUNDING GOALS OF THE INITIATIVE AROUND EQUITY,
- 8 ACCESS, CLIMATE RESILIENCE AND ECONOMIC OPPORTUNITY FOR ALL
- 9 BAY AREA RESIDENCE TO FURTHER UTILIZE THE AREA AND THE
- 10 COMMUNITY ADJACENT TO THE BAY TRAIL, THEY FELT BROADLY THAT
- 11 THERE WAS -- THAT THIS OUTLINED A CLEAR AND ACHIEVABLE VISION
- 12 FOR INTEGRATION INTO AN ORGANIZATION PARTICULARLY FOR THE --
- 13 FOR THE FUNCTIONS THAT WE TALKED ABOUT HERE. I WOULD SAY THAT
- 14 BROADLY FROM THE COMMENTS THAT FELL INTO FOUR -- FOUR OR FIVE
- 15 BROAD CATEGORIES. ONE WAS FUNDABILITY, GIVEN THE CONNECTION OF
- 16 THE -- OF THE BAY TRAIL NONPROFIT FUNCTIONS, THEY FELT IF THEY
- 17 WERE -- IF THEY WERE INTEGRATED INTO AN ORGANIZATION, WITH A
- 18 STRONG TRACK RECORDER OF FUNDING, ADVOCACY AND COMMUNITY
- 19 CONNECTION, THAT IT WILL BE FUNDABLE, AS I MENTIONED THEY WERE
- 20 QUITE PLEASED AND NOTED THE ALIGNMENT WITH CONTEMPORARY FUNDER
- 21 PRIORITIES. SOMETIMES A CLIENT WANTS US TO FIND OUT ABOUT
- 22 SOMETHING THAT IS NOT IN LINE WITH -- WITH FUNDER PRIORITIES
- 23 ALTHOUGH IT MAY BE A GOOD IDEA, IN THIS CASE, IT WAS NOTED
- 24 THAT THIS PROJECT FALLS VERY SQUARELY ALONG A LOT OF THE AREAS
- 25 THAT FUNDERS FOCUSED ON FUNDING AT THIS TIME. THEY ALSO SAW A



- 1 REAL -- ANOTHER REALLY BIG THEM A THAT CAME OUT WAS
- 2 OPPORTUNITY FOR LEVERAGE AS GOVERNMENT INVOLVED AND NONPROFITS
- 3 FOR LEVERAGE FOR RISK MITIGATION FOR EACH ONE OF THOSE FUNDER.
- 4 NO FUNDER WANT OBJECT ON THE HOOK GOVERNOR BUSINESS AND THEY
- 5 FOUND AN ABILITY TO LEVERAGE THE IMPACT OF THE FUNDING
- 6 SOURCES, FINALLY THE CONNECTION WITH EQUITY AND EQUITABLE
- 7 ACCESS TO COMMUNITIES, PARTICULARLY IN THE AREAS THAT -- WHERE
- 8 THE TRAIL WAS NOT IN ALEMEDA AND CONTRA COSTA, IT WAS EXCITING
- 9 TO THEM, THEY NOTED FOUR -- OR FIVE, I BELIEVE, BROAD
- 10 CATEGORIES OF FUNDERS THAT THEY THOUGHT WOULD BE WITH
- 11 INTERESTED, ENVIRONMENTAL UNDER THIS FUNDERS, AND GOVERNMENT
- 12 FUNDING WITH PROPOSITION 4 PASSING, PARTICULAR FUNDING AN
- 13 PARTNERSHIP AVAILABLE THROUGH THOSE FUND. AND INCREASINGLY
- 14 OVER THE LAST TEN YEARS, FUNDERS HAVE BEEN FOCUSING ON EQUITY
- 15 TAMPA, THERE IS A CATEGORY OF FUNDERS THAT ENVIRONMENTAL
- 16 ORGANIZATIONS DID NOT ALWAYS UTILIZED WELL BUT CONNECTING
- 17 PUBLIC LANDS, PUBLIC TRAILS AND OTHERS TO EQUITY ISSUES, THEY
- 18 THOUGHT THAT COULD BE A POTENTIAL SOURCE. SOME OF THOSE
- 19 FOUNDATIONS ARE GETTING IN OUR REGION, ANOTHER ONE IS A
- 20 CONNECTION BETWEEN HEALTH LIFESTYLES AND THE CONNECTION TO THE
- 21 OUTDOORS AND ACTIVE TRANSPORTATION. PROBABLY MOST EXCITING TO
- 22 SOME OF THE FUNDERS WAS, THEY NOTED THAT A NUMBER OF THE
- 23 FAMILY -- LEGACY FAMILIES AROUND THE BAY AREA SEEMED TO BE
- 24 INTERESTED IN PROJECTS THAT ARE -- THAT ARE AMBITIOUS,
- 25 CREATIVE AND HAVE ALREADY HAD AN IMPACT. AND I AM THINKING OF



- 1 $\,$ -- OF PROJECTS LIKE A FIELD TRANSFORMATION AND SOME OF THE
- 2 FAMILIES THAT HAVE FUNDED THAT. THE ONE TAM INITIATIVE AND
- 3 SOME OF THE FAMILIES WHO HAVE FUNDED THAT, AS WELL AS OTHER
- 4 INITIATIVES AROUND THE -- AROUND THE FAMILIES AND FOUNDATIONS
- 5 THAT ARE OFTEN WELL KNOWN TO THE PEOPLE IN THE SPACE, AND THEN
- 6 FINALLY, COMMUNITY FOUNDATIONS WAS -- WAS SEEN AS ANOTHER --
- 7 THERE IS A LOT OF MONEY THAT IS HOUSED IN THE -- IN THE
- 8 COMMUNITY FOUNDATION SURROUNDING THE BAY AREA AND DONOR FUND.
- 9 WE SPOKE WITH ONE REPRESENTATIVE HOW MUCH HAD -- HAD A FUNDER
- 10 WHO WAS ANXIOUS AND HIS PRIORITIES WERE ALIGNED TO POTENTIALLY
- 11 INVEST. SOME THAT WILL BE SOMETHING THAT POTENTIALLY COULD BE
- 12 LEARN FROM ONE COMMUNITY FOUNDATION TO ANOTHER AND LITERALLY
- 13 BILLIONS OF DOLLARS AROUND THE BAY AREA AND THE DONOR FUND. SO
- 14 I WOULD SAY IN SUMMARY, THAT THIS -- THE RECEPTION FROM THESE
- 15 EIGHT PEOPLE OF WHOM WE SPOKE WERE OUITE STRONG AND
- 16 ENTHUSIASTIC AND FURTHER WORK WOULD BE UNDER TAKEN FOR IT TO
- 17 BE PROPOSABLE AND WHATEVER ORGANIZATION WOULD RECEIVE THE WORK
- 18 WOULD -- WOULD NEED TO IMAGINE THAT CASE TO THEM, BUT I WOULD
- 19 SAY THAT THIS WAS A VERY LONG POSITIVE REACTION FROM THOSE
- 20 CONVERSATIONS, IN SUMMARY, I WOULD SAY THE NEXT STEPS -- THE
- 21 WAY I WOULD SEE IT IS TO FURTHER -- FURTHER REFINE THE ASKS AT
- 22 SOME POINT, TO FOUNDATIONS THAT MAKE FORMAL PROPOSALS, MY
- 23 BELIEF IS IT WOULD BE WISE TO DO THAT AFTER A HOME FOR THESE
- 24 ADVOCACY AND COORDINATION FUNCTIONS WERE FOUND, WE TALKED A
- 25 NUMBER OF REALLY STRONG ORGANIZATIONS EXIST, AND I THINK THE



BOARD WOULD LIKELY NEED TO COME UP WITH A WAY TO DECIDE ON 1 2 THAT -- ON THOSE, AND TO BE IN CONVERSATION WITH WHAT THOSE 3 ORGANIZATIONS WOULD NEED, AND THEN THOSE ORGANIZATIONS WOULD REACH OUT TO THE FUNDERS, WITH A MORE SPECIFIC ASK. BUT I 4 5 WOULD SAY THAT THE RECEPTION WAS OUITE STRONG. THAT -- THAT IS WHERE -- THAT IS THE CONCLUSION OF MY REPORT AND I WILL BE 6 HAPPY TO TAKE ANY QUESTIONS. 7 8 CHAIR PRO TEMPORE, ROSEMARY CORBIN: IS THERE ANY BOARD 9 10 DISCUSSION? I WOULD IMAGINE THERE IS. BRUCE? 11 BRUCE BEYAERT: WELL, I AM REALLY IMPRESSED WITH THE CONCEPT 12 PAPER AND BY THE CREDIBILITY YOU AND THE POTRERO GROUP MUST 13 HAVE WITH POTENTIAL FUNDERS THAT THEY ARE WILLING TO REVIEW 14 15 THE CONCEPT PAPER AND SPEND TIME WITH YOU DISCUSSING IT. THAT 16 IS REALLY GREAT. ONE THING AT THIS NOTICED IN THE CONCEPT 17 PAPER AFTER READING THROUGH IT THE SECOND TIME, IT DOESN'T HAVE THE BAYSHORE LOGO ON IT. IF YOU EVER DO AN UPDATE, THAT 18 WOULD BE A WORTHY ADDITION, ONE QUESTION, HOW IMPORTANT TO 19 POTENTIAL FUNDERS WAS IT THAT THE PROPOSAL IS BEING MADE ON 20 21 BEHALF OF MTC AND OTHER PARTNERS, IS THE GOVERNMENTAL ROLE IMPORTANT IN TERMS OF THEIR ENTHUSIASM FOR THE PROJECT? 22 23 CLEVELAND JUSTIS: SO THE -- YOU KNOW, THE -- WHAT I -- WHAT 24

CAME THROUGH IN A NUMBER OF THE INTERVIEWS IS THAT FUNDERS



1	LIKE THE IDEA OF THE CONNECTIVITY HERE, BECAUSE, YOU KNOW,
2	EVERY FUNDER IS KIND OF LIKE EVERY PERSON, THEY WANT TO MAKE
3	SURE THEIR MONEY IS WELL USED AND THIS IS A PROJECT THAT
4	ALREADY ACHIEVED REMARKABLE RESULTS AND PEOPLE NEED TO
5	UNDERSTAND THAT CLOSING AND FINALIZE SOMETHING DIFFICULT WORK
6	AND THE WORK THAT HAS BEEN DONE HAS BEEN CHALLENGING, AND IT
7	IS GOING TO BE EVEN MORE CHALLENGING TO GET THESE HARDER
8	SECTIONS CLOSED. AND THE IDEA OF THIS PARTNERSHIP IS VERY MUCH
9	A PARTNERSHIP BETWEEN THE STATE GOVERNMENT, LOCAL GOVERNMENTS,
10	NONPROFITS, AND BUSINESSES IS IS QUITE EXCITING TO PEOPLE,
11	AND I THINK IT WAS SEEN AS A BENEFIT BECAUSE OFTEN FUNDERS
12	APPROACHED FOR IDEAS THAT ARE INTERESTING BUT HAVE A LOT OF
13	RISK INVOLVED BECAUSE THIS HAS ALREADY BEEN SO SUCCESSFUL, IT
14	DOESN'T FEEL RISKY, IT FEELS LIKE A NEEDED AND VERY IMPORTANT
15	INVESTMENT TO MAKE TO FINISH A VERY AMBITIOUS PROJECT.
16	
17	BRUCE BEYAERT: THANKS.
18	
19	CHAIR PRO TEMPORE, ROSEMARY CORBIN: ANYONE ELSE?
20	
21	DAVID LEWIS: YES, I HAVE SORRY, DAVID LEWIS. THANKS FOR THE
22	VERY POSITIVE SUMMARY REPORT, ARE THERE ANY QUESTIONS OR
23	CRITIQUES OR DOUBTS RAISED, AND IF SO, LIKE, WHAT ARE THE

AREAS OF YOU WILL HAVE THAT THE PEOPLE YOU SPOKE TO SAW?

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VULNERABILITY ARE -- YOU KNOW ARE THE FACT THAT IT NEEDS TO BE

3	IN ON ORGANIZATION THAT IS SEEN AS BEING SUCCESSFUL. THE
4	FUNDERS I MENTIONED THIS TO THIS BODY BEFORE WAS VERY
5	CONCERNED YOU MAY HAVE A STAND ALONE ORGANIZATION, AND THAT
6	WAS SEEN AS QUITE RISKS ARY TO THEM, SO THEY WERE VERY EXCITED
7	AND ALSO VERY CAUTIOUS OF THE IMPORTANCE OF IT BEING WITHIN A
8	ESTABLISHED ORGANIZATION THAT WILL BE ABLE TO BE ABLE TO TO
9	FUNCTION WELL. AND LEVERAGE IT AND BE SUCCESSFUL. I THINK THE
10	OTHER PIECE THAT FUNDERS, YOU KNOW, MENTIONED THAT IS THE
11	FUNDING PRIORITIES ALWAYS CHANGE, SO THERE WERE, YOU KNOW,

CLEVELAND JUSTIS: YEAH, THE BARB -- THE BIG AREAS OF

- 14 THEY WERE, YOU KNOW, COGNIZANT OF THAT AND WANTED TO MAKE SURE
 15 THAT -- THAT -- THAT YOU LOOK FOR NEW SOURCES OF MONEY, AND
- 16 THE TIE PARTICULARLY TO EQUITY AND CLIMATE RESILIENCE WAS SEEN

ORGANIZATIONS, FOUNDATIONS THAT IN THE PAST HAVE BEEN ROBUST

ENVIRONMENTAL FUNDER INS AND THEN THAT PRIORITY CHANGED. SO

- 17 AS THAT. OFTEN, PEOPLE IN THE COMMUNITY HAVE DIFFERENCE
- 18 RELIANCE ON LEGACY FUNDERS THAT ARE CHANGING THEIR FUNDING
- 19 PRIORITIES AND YET NEW INVESTMENT FROM NEW WELLS INTO CERTAIN
- 20 PRIORITIES, SO THEY -- THEY ENCOURAGED THE -- THIS PROCESS TO
- 21 NOT BE RELIANT THAT ADDITIONAL ENVIRONMENTAL FUNDERS AND
- 22 LOOKING AT HEALTH ASSOCIATIONS, EQUITY ASSOCIATIONS, AND
- 23 CLIMATE RESILIENT WORK, THOSE WERE THE BIG COMMENTS THAT I
- 24 CAME THROUGH.



DAVID LEWIS: CURIOUS WHETHER ANY OF THE DISCUSSIONS, YOU KNOW, 1 2 TURNED AROUND WITH -- WHAT FEELS LIKE AN UNUSUAL SORT OF 3 UNIQUE SITUATION WHERE AN AGENCY, MTC IN THIS CASE IS INVOLVED -- VERY INVOLVED AND IN A SUPPORTIVE WAY OF TRYING TO SET UP 4 5 OR CREATE AN ENTITY THAT WILL BE DOING ADVOCACY WITH THAT AGENCY, I GUESS THE QUESTION IS MORE AROUND WHETHER THAT SETS 6 UP -- RATHER IF PEOPLE SEE THAT AS SET SOMETHING UP SHORT OF 7 8 THE CHALLENGE AROUND EXPECTATIONS OR -- YEAH. 9 CLEVELAND JUSTIS: YOU KNOW, THE -- MOST OF FUNDERS THAT I 10 SPOKE WITH WERE FAMILIAR WITH THE ONE CAM MODEL. IN SOME WAYS, 11 A DIFFERENT MODEL WE ARE TALKING ABOUT HERE, THEY SAW THE 12 SIMILARITIES, AND PART OF THE REASON THAT ONE TAM INITIATIVE 13 WAS HOUSED WITHIN THE GOLDEN GATE NATIONAL ORGANIZATION, 14 15 GOLDEN GATES OF NATIONAL PARKS CONSERVANCY WAS THE NEED TO 16 COORDINATE AMONG DIFFERENT AGENCIES, SO WHILE -- WHILE THE --WHILE THIS IS A DIFFERENT MODEL, IN MANY WAYS, THERE IS A LOT 17 OF COORDINATION WORK HERE. NOT ONLY WITH MTC BUT COORDINATION 18 WITH LOCAL AND REGIONAL GOVERNMENTAL BODIES, SO I THINK THIS 19 PROJECT IN SOME WEIGHS HAVE BENEFITED FROM WHAT PEOPLE SAW AS 20 21 ENORMOUS SUCCESS OF THE ONE TAM INITIATIVE THAT HAS KIND OF ADVANCED WORK THAT PREVIOUSLY HAS BEEN STALLED BECAUSE IT FELL 22 BETWEEN AGENCY AND MOUNT TAM IF EVERYBODY IS FAMILIAR WITH THE 23 MODEL ROUGHLY FIVE DIFFERENT AGENCIES RESPONSIBLE FOR PARTS OF 24

THE MOUNTAINS AND VERY COME FUSING AND SOMETIMES THINGS FELL



- 1 BETWEEN AGENCIES, AND PHILANTHROPY CAME IN AND FOUND A NEED TO
- 2 COORDINATE BETWEEN THOSE AGENCIES, ADVOCATE, AND ENHANCE THE
- 3 WORK OF THE -- OF THE SHARED WORK BETWEEN THEM. WHEEL
- 4 DIFFERENT, OF COURSE, HERE, IN MANY WAYS, YOU HAVE NOT ONLY
- 5 MTC BUT, OF COURSE, A VAST ARRAY OF LOCAL AND REGIONAL
- 6 GOVERNMENTAL BODIES, AS THE EARLIER SPEAKER MENTIONED EVEN
- 7 PRIVATE INTEREST THAT SOMETIMES NEED TO BE COORDINATED WITH TO
- 8 ADVANCE THE WORK WHICH IS VERY HARD FOR GOVERNMENT AGENCY
- 9 OFTEN TO. YOU DON'T HAVE THE FLEXIBILITY OR NIMBLENESS.
- 11 CHAIR PRO TEMPORE, ROSEMARY CORBIN: ELLEN JOHNCK AND THEN
- 12 JULIA MILLER.

10

- 14 ELLEN JOHNCK: THANK YOU, THANK YOU FOR YOUR COMMENTS, DAVID.
- 15 IN THE CONCEPT PAPER, I WAS LEFT WITH THAT THERE WAS SOMETHING
- 16 MISSING HERE. AND I THINK AN IMPORTANT POINT -- I WAS LOOKING
- 17 FOR CONTEXT, AND THE WAY I SEE THIS AS -- AS MAYBE THE FOUNDER
- 18 AND MY TEAM IN '88, '89 IS WE HAVE COME A LONG WAY, BABY, YET
- 19 SO MUCH WORK YET NEEDS TO BE DONE ON THE BAY TRAIL. BUT WE
- 20 HAVE ALL -- WHAT I HAVE JUST BEEN AMAZED BY THE TRAJECTORY OF
- 21 THE CONNECTIVITY OF OUR PEDESTRIAN-BICYCLISTS, YOU WILL
- 22 DIFFERENT KINDS OF TRANSPORTATION MOBILITY, INCLUDING THE
- 23 FERRY SERVICE AND ALL -- AND THE RAILS, ALL THIS CONNECTIVITY,
- 24 I FEEL THAT WE HAVE JUST ONE BIG BAY TRAIL. FERRIES, RAIL AND
- 25 ON AND ON. AND ALL THESE NEW EQUIPMENT FOR MOBILITY THAT



PEOPLE WANT, TO HAVE A BETTER HEALTHY LIFESTYLE, I AM A PART 1 2 OF ALL THAT, I AM A PUBLIC TRANSIT JUNKIE, THAT IS PART OF MY 3 MONIKER, AND HE SEE OTHER PEOPLING TO THE SAME THING. I THINK WHOEVER IS GOING TO FUND THIS WILL SEE THIS GREAT OPPORTUNITY 4 5 HERE, BUT WE STILL NEED A LAND SIDEPIECE AND SO MANY ISSUES NOW WITH THE MAINTENANCE AND -- AND -- AND THE HYGIENIC ISSUES 6 THAT RESOLVED WITH -- WITH PEOPLE WHO HAVE NO PLACE ELSE TO 7 8 LIVE, AND ARE BROKE, YOU KNOW, OBTRUSIVE AND AN ENVIRONMENTAL PROBLEM AS WE TALK OF OUR WONDERFUL ENVIRONMENTAL BAY TRAIL, 9 10 SOME WE HAVE STILL THESE ISSUES THAT REQUIRE HELP FROM GOVERNMENT, I THINK. AND THE -- AND -- MY OVERALL POINT, FOR 11 ME, THIS IS A GREAT OPPORTUNITY FOR A FUNDER TO COME IN AND 12 SEE HOW TO BRING TOGETHER THIS GRAND VISION THAT WE HAVE. AND 13 THE CONTEXT OF WHERE WE ARE AT THIS POINT IN THE HISTORY OF 14 15 OUR TRANSIT, YOU KNOW, CONNECTIVITY WILL BE IMPORTANT IN THE 16 CONCEPT PAPER. I SEE YOU HAVE GOT -- YOU ARE LOOKING AT THE 17 SCREEN TOO. BUT ANYWAY, I WANTED THE STAFF TO HEAR THAT PAUSE MY OWN PERSONAL INVOLVEMENT ON IN. 18 19 CLEVELAND JUSTIS: FROM MY LENS, I COMPLETELY AGREE, COMING UP 20 AGAINST A SPACE LIMITATION, BUT I ABSOLUTELY AGREE AND A 21 NUMBER OF FUNDERS MENTIONED THAT WAS EXCITING TO THEM AS IF SO 22 MUCH WORK HAS BEEN DONE HERE, AND I THINK PUNTING INTO THAT A 23 PROPOSAL. FUNDERS VERY MUCH WARY OF GOOD MONEY GOING AFTER BAD 24 25 MONEY THAT WILL NOT HAVE A IMPACT, THIS DEAL FELT TO THEM A



1	SECURE AND IMPORTANT INVESTMENT PAUSE SO MUCH HAS BEEN
2	CONTINUE TO, A NUMBER FUNDERS TALKED ABOUT THE FACT THAT THIS
3	IS AN ICONIC PROJECT TO THE WHOLE REGION AND YOU LOOK AT SOME
4	OF THE TRAILS ACROSS THE PAY AREA, GARNERED SIGNIFICANT PUBLIC
5	INTEREST AND SUPPORT, AND I AM THINKING OF THE TRAILS FOREVER
6	INITIATIVE AT THE GOLD GATE NATIONAL PARKS CONSERVE VAR SOON
7	IN EXCESS OF \$1 MILLION FOR THAT ONE EVENT ONE NIGHT TRAIL SO
8	BELOVED AND SIGNATURE TRAIL SYSTEMS THAT ARE CELEBRATED AND
9	THAT WAS WHAT LED A NUMBER OF CONVERSATIONS TO SAY THAT SOME
10	OF THE ICONIC FAMILIES THAT INVEST IN CROSS BAY AREA
11	INITIATIVES MAY BE INTERESTED IN THIS BECAUSE A WAY TO
12	CELEBRATE AND INVEST IN THERE HOME IN WAYS THAT ARE THAT
13	ARE VERY RARELY PRESENT THEMSELVES. SOME I AGREE COMPLETELY
14	WITH WHAT YOU SAID.
15	
16	CHAIR PRO TEMPORE, ROSEMARY CORBIN: ONE OTHER COMMENT IS THAT
17	IT IS REALLY BALANCING ACT. WE HAVE ACCOMPLISHED A LOT AND
18	WHAT IS LEFT IS GOING TO BE MORE AND MORE DIFFICULT. SO WE ARE
19	LOOKING FOR PEOPLE WHO ARE NOT ONLY WANTING TO JUMP ON
20	SUCCESSFUL BANDWAGON, BUT ONES LOOKING FOR A CHALLENGE TOO.
21	BECAUSE IT IS A LITTLE BIT OF BOTH.
22	
23	SPEAKER: LET ME JUST BECAUSE I JUST CAME BACK I CAME
24	BACK FROM MEETING WITH CLIENTS, AND IN BOTH ST. LOUIS AND

LOUISVILLE AND ST. LOUIS HAS A VERY STUNNING GREENWAY



- 1 CONNECTION THAT -- IT IS CALLED GREAT RIVER GREENWAYS AND GOES
- 2 THROUGH SEVERAL STATES, SEVERAL MANY DIFFERENT MUNICIPALITY
- 3 AND COMPLICATED AND FUNDERS GET THAT, THAT IS REALLY GOING TO
- 4 BE A ROBUST INITIATIVE THAT LAST SORT OF -- COMING OFF THE 80-
- 5 20 RULE IN BUSINESS IS IT IS PARTICULARLY HARD TO DO AND SO
- 6 MANY OTHER CITIES ACROSS THE COUNTRY THAT EXPERIENCED IT THE
- 7 SAME THING AND FUNDERS AND COMMUNITIES GET THAT. THIS IS NOT A
- 8 CHALLENGE JUST FOR THE BAY TRAIL, THIS IS A CHALLENGE FOR
- 9 EVERY MAJOR TRAIL SYSTEM ACROSS THE COUNTRY.
- 11 CHAIR PRO TEMPORE, ROSEMARY CORBIN: THANK YOU, JULIA.
- 13 JULIA MILLER: THANK YOU, ROSEMARY, THANK YOU, CLEVELAND, FOR
- 14 ALL YOUR WORK. I NOTICE YOU ARE VERY CAREFUL NOT TO MENTION
- 15 ANY SPECIFIC FUNDRAISER, THAT BY THEIR CHOICE?
- 17 CLEVELAND JUSTIS: I AM HAPPY TO TELL YOU I SPOKE WITH. WHAT I
- 18 -- WHAT I PROMISED EVERYBODY THAT I INTERVIEWED THAT WE
- 19 WOULDN'T ATTRIBUTE COMMENTS TO THEM, BECAUSE THE NATURE OF
- 20 THIS KIND OF STUDY IS THAT IT IS ANONYMOUS TO THE -- TO THE
- 21 PARTICULAR COMMENTS THAT IS PART OF WHY THEY WILL SPEAK TO US
- 22 BECAUSE THEY DON'T WANT TO BE HELD TO A COMMITMENT.
- 24 JULIA MILLER: I DON'T UNDERSTAND.

23

10

12



CLEVELAND JUSTIS: WOULD YOU LIKE FOR ME TO TELL THE PEOPLE I 1 2 SPOKE WITH. 3 JULIA MILLER: I WOULD, BUT I WOULD LIKE TO MAKE SOME COMMENTS 4 5 FIRST, THANK YOU, THANK YOU FOR YOUR WORK, I WOULD LIKE -- I SOUND LIKE A LITTLE BIT OF THE DEVIL ADVOCACY. THIS COMMITMENT 6 IS NOT JUST ABOUT FUNDING. IT'S ABOUT STAFF SIGNAGE AND 7 8 MAINTENANCE AND ROSEMARY HIT THE NAIL ON THE HEAD WHEN SHE SAID MOST OF THE EASY CONNECTIONS HAVE BEEN DONE. THE MOST 9 DIFFICULT PARTS ARE YET TO BE. SO WHEN I LOOK AT THE PEOPLE 10 THAT ARE FUNDING -- POSSIBLE, POTENTIAL FUNDERS. I SEE IT AS 11 GEOGRAPHIC ISSUE, SOMEBODY IN THE SOUTH BAY FOUNDATION WANT TO 12 PUT MONEY INTO THE NORTH BAY NAPA PARK DIFFICULT THING? I NEED 13 TO GIVE MYSELF SOME CREDIT AND DAVID LEWIS CAN SUPPORT THIS. 14 WHEN I CONNECTED A VERY DIFFICULT TRAIL BEHIND A MILITARY 15 16 BASE, IT TOOK ME 14 YEARS, AND THERE WERE 15 DIFFERENT 17 STAKEHOLDERS, THERE WASN'T MONEY INVOLVED PER SE, BUT WHAT WAS NECESSARY TO MAKE THIS HAPPEN AS HAS BEEN REFERENCE TO IS 18 PEOPLE AND TEAMS CHANGE AND YOU JUST HAVE TO HAVE A COMMITTED 19 PERSON THAT KEEPS THE TEAM TOGETHER WHERE THEIR TEAM MEMBERS 20 21 CHANGE, SO NONE OF THAT IS NECESSARILY REQUIRES A FUNDING, THE KEY ISSUE THAT I SEE AND A LOT OF THIS DISCUSS IS, IS BAG 22 GOING TO BE THE 1256 SUPPORT. MTC THE STAFF SUPPORT AND 23 DEDICATE A STAFF PERSON TO SET UP THE COMMUNICATIONS AND 24

MEETINGS WITH THE DIFFERENT STAKE HOLD HER AS SOON AS I CAN GO



ON ABOUT THAT, BUT I DON'T WANT MY COMMENT TO BE NEGATIVE, HOW 1 2 ARE THE SAN FRANCISCO BOARD MEMBERS GOING TO BE WITH THIS? 3 STATUS ON A MONTH OR BIMONTHLY BASIS? WE ARE TALKING OF A LOT OF DIFFERENT THINGS AND WE ARE BACK AND FORTH AND NEED MORE 4 FOCUS, BACK TO YOUR FUNDERS, ARE THEY COMMITTED TO NORTH BAY 5 OR ARE THEY COMMITTED TO THE GAP BEHIND THE SAN FRANCISCO 6 AIRPORT OR THE GAP BEHIND THE SAN JOSE WATER POLLUTION PLANT? 7 8 I THINK WE CAN'T LOOK AT A PROJECT AS A WHOLE, WE LOOK AT IT WHERE THE DIFFERENT TEAMS AND DIFFERENT GAPS ARE, I WOULD LIKE 9 10 TO KNOW IF ANY OF THE BOARD MEMBERS OR DAVID LEWIS, IN PARTICULAR, WOULD AGREE WITH THAT CONCEPT, AND THANK YOU FOR 11 ALLOWING ME TO SHARE MY THOUGHTS. 12 13 CHAIR PRO TEMPORE, ROSEMARY CORBIN: CLEVELAND, DO YOU HAVE ANY 14 15 RESPONSE TO THAT? 16 CLEVELAND JUSTIS: THE MAIN RESPONSE THAT I HAVE -- AND BY THE 17 WAY, I DON'T THINK YOU SOUND NEGATIVE AT ALL. I THINK IT IS 18 REALISTIC. I THINK THE FUNDERS RESPONDING TO THE CONCEPT PAPER 19 INTEGRATING THE FUNCTIONS INTO AN EXISTING NONPROFIT THAT 20 WOULD BE DOING THAT WORK, I CAN'T NECESSARILY HELP YOU WITH 21 WHERE ALL THOSE FUNCTIONS SHOULD -- SHOULD RESIDE, BUT I THINK 22 THE -- THE RECOGNITION THAT WE ARE TRYING TO OUTLINE IN THE 23 CONCEPT PAPER IS THAT A LOT OF THE COORDINATION EFFORT AND 24

PROBABLY MANAGEMENT OF DIFFICULTY WORK NEED TO BE DONE WITH A



1	DEDICATED NONPROFIT STAFF, BECAUSE HAVING THAT IN WITHIN
2	THE BAY TRAIL BOARD AS MUCH IS, YOU KNOW, PART OF YOU,
3	BECAUSE YOU ARE MOSTLY VOLUNTEERS IN THIS, SO I THINK THE
4	ARTICULATION THAT WE WERE TRYING TO PUT IN, TEST WITH FUNDERS
5	IS IF THE FUNCTIONS OF THIS BOARD WOULD BE BEST SERVED AND
6	INTERESTING IN FUNDING AT A LEVEL THAT WE TALK ABOUT IN THE
7	CONCEPT PAPER, AND WITH THE RECOGNITION THAT A LOT OF WORK IS
8	ADVOCACY AND COORDINATION, NOT THE ACTUAL MAINTENANCE AND SOME
9	OF THE OTHER DETAILS, SO I DON'T KNOW IF THAT IS AN ANSWER,
10	PER SE, BUT THE FUNDERS THAT WE LOOK AT IS CROSS REGION AND
11	SOMETIMES CROSS STATE FUNDERS, NOT NECESSARILY TEST GOING THEY
12	WOULD BE INTERESTED IN A SPECIFIC REGION BUT EVEN COMMUNITY
13	FOUNDATIONS I WAS ON THE MARINE COMMUNITY FOUNDATION BOARD
14	FOR SIX YEARS AND WE HAVE DONORS OFTEN THAT WHEN I WAS ON THE
15	BOARD, DON'T JUST GIVE TO COMPANY. THEY DON'T JUST HAPPEN TO
16	LIVE IN COMPANY, BUT THEY GIVE ACROSS THE NATION AND THAT IS
17	TRUE FOR FOUNDATION COMMUNITY FOUNDATIONS ACROSS THE BAY
18	THERE. THE DONOR FUND ARE NOT LIMITED TO, LIKE, THE EAST BAY
19	FOUNDATION OR NOT JUST THE EAST BAY OR SAN FRANCISCO FUND OF
20	SAN FRANCISCO. MANY OF THE DONORS ARE GIVING REGIONALLY IF NOT
21	NATIONALLY.
22	
23	CHAIR PRO TEMPORE, ROSEMARY CORBIN: IF I AM PICTURING IT
24	CORRECTLY WE ARE LOOKING AT OVERALL FUNDING TO GET US INTO AN

EXISTING NONPROFIT AND GET STAFF TO WORK FOR US AND GET US TO



THE NEXT LEVEL AND WE WILL BE LOOKING FOR FUNDING INDIVIDUAL 1 2 GAP CLOSURES, RIGHT? ANY OTHER COMMENTS? I SEE TWO OTHER 3 LIGHTS, BILL AND THEN --4 5 BILL LONG: CLEVE, THANK YOU FOR THE ENCOURAGING FEEDBACK, I THINK WE EXPECTED POSITIVE REACTIONS BECAUSE OF THE POPULARITY 6 OF THE TRAIL AND THE OBVIOUS NEED TO COMPLETE IT -- OR DESIRE 7 8 TO COMPLETE IT. THERE IS ONE CONCERN, I MENTIONED THIS BEFORE. AND I AM WONDER GOING IT CAME UP WITH ANY OF THE PEOPLE YOU 9 10 TALKED TO. NAMELY, WHY NOW? HERE OFF MODEL THAT EXISTED FOR 35 YEARS WITH THE SMALL MTC, ABAG STAFF -- ABAG STAFF, REALLY, 11 RECENTLY DOING THE HARD WORK, COORDINATING IN INDIVIDUAL 12 SEGMENTS, WORKING WITH LOCAL ELECTED OFFICIALS, WORKING WITH 13 STAFF, WORKING WITH OUTSIDE ORGANIZATIONS AND PIECE BY PIECE 14 15 PUTTING THE TRAIL TOGETHER, THE TRAIL THAT EXISTS NOW. SO DID 16 YOU GET CHALLENGED ON WHAT IS THE NEED TO CHANGE THIS? WASN'T 17 THAT MODEL WORKING ANYMORE AND WHAT WAS BEHIND THIS NEW THINKING OF THE WAY THE PROJECT SHOULD BE CARRIED FORWARD. 18 19 CLEVELAND JUSTIS: YOU KNOW, BILL, IT IS A GREAT QUESTION, AND, 20 NO, I MEAN, PEOPLE RECOGNIZE THAT THE -- YOU KNOW, A LOT OF 21 THE WORK THAT HAS BEEN DONE, YOU KNOW, WAS -- HAS RESULTED IN 22 INCREDIBLE SUCCESS, BUT THAT THE REMAINING PARTS ARE -- ARE 23 JUST DIFFICULT FOR A REASON, AND YOU HAVE KNOW THIS WELL GIVEN 24 25 YOUR WORK, BILL, FOR SO MANY YEARS AND WHY THE RIGHTS TRAIL



- 1 HAS BEEN SO SUCCESSFUL DOING THAT WORK, AS OUR REGIONAL TRAIL
- 2 ORGANIZATIONS ACROSS THE STATE OR ACROSS THE NATION. SO I
- 3 THINK THE FACT THAT THE PROGRAM GREASE HAS SLOWED MADE SENSE
- 4 TO PEOPLE, THEY UNDERSTAND IT. IT IS HARD FOR -- FOR A
- 5 VOLUNTEER BODY TO DO ALL THIS, RIGHT, AND WHAT YOU HAVE DONE
- 6 IS REMARKABLE SO FAR, BUT AS SEVERAL SPEAKERS HAVE MENTIONED,
- 7 IT IS WHAT IS REMAINING TO DO STRIKES I THINK EVERYBODY AS
- 8 VERY DIFFICULT AND NEEDS A DEDICATED GROUP OF PROFESSIONALS
- 9 SOLELY FOCUSED ON THE TRAIL, THEY WAKE UP AND HAVE EXPERTISE
- 10 IN FUND RAISING, THEY HAVE EXPERTISE IN COMMUNITY
- 11 COORDINATION, THEY HAVE EXPERTISE IN PROJECT MANAGEMENT AND
- 12 ALL THEY ARE THINKING ABOUT DAY IN AND DAY OUT IS THE SUCCESS
- 13 OF THE BAY TRAIL, AND THAT IS HOW THESE VERY HARD SECTIONS OF
- 14 OTHER PLACES GET ACCOMPLISHED.
- 16 BILL LONG: WELL, THANK YOU. IT IS GREAT THAT PEOPLE HAVEN'T
- 17 MADE A BIG DEAL OUT OF THE RATIONALE FOR THE CHANGE. WE HAVE
- 18 HAD MORE OF AN EXPLANATION THEN EVEN WHAT YOU JUST GAVE WHAT
- 19 IS BEHIND THIS AND WHAT THE LIMITATIONS ARE FOR MTC STAFF TO
- 20 GO OUT AND DO SOME OF THIS WORK WITH LOCAL AGENCIES. SO
- 21 ANOTHER COMMENT, WE TALK OF THE EASY PARTS HAVE BEEN DONE AND
- 22 NOW THE HARD PARTS, I GOT TO TELL YOU THAT I NEVER FELT THAT
- 23 THOSE SEPARATE PARTS WERE EASY, OCCASIONALLY YOU GOT LUCKY,
- 24 BUT LIKE JULIA SAID, 14 YEARS OF BEATING AWAY ON A GROUP OF
- 25 PEOPLE BEFORE SOMETHING ACTUALLY HAPPENS, THAT IS HARD WORK,



1

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AND A LOT OF OTHER EXAMPLES OF IT. SO WE KNOW HOW TO DO IT, WE

- HAVE DONE IT, NOW WE WANT TO FIND A WAY TO CONTINUE DOING IT 2 3 UNDER THIS ORGANIZATION AND WE HAVE A GOOD STORY TO TAKE TO THE POTENTIAL FUNDERS WHEN THE TIME COMES. 4 5 CLEVELAND JUSTIS: I APOLOGIZE IF I USED THE WORD "EASY." THE 6 WORD IS PROBABLY "EASIER." I DON'T AT ALL WANT TO DIMINISH THE 7 8 INCREDIBLE WORK. 9 JULIA MILLER: CLEVELAND, I AM GOING TO INTERRUPT, BECAUSE 10 BEFORE BILL STARTED TO SPEAK, I ASKED YOU TO GIVE US A SENSE 11 OF WHO THE POTENTIAL FUNDERS WERE? 12 13 14 CLEVELAND JUSTIS: OH, SURE. 15 JULIA MILLER: THE RIGHTS TRAIL HAS BEEN MENTIONED, BUT I -- I 16 HAVE ACCURATE INFORMATION SAYING THAT THEY ARE NOT INTERESTED 17
- 19

18

IN MERGING.

- 20 CLEVELAND JUSTIS: SO I HAVE NOT HEARD THAT, SO THAT IS GOOD --
- 21 THAT IS NEW NEWS, BUT WE WILL JUST USE THAT AS AN EXAMPLE.
- 22
- 23 SPEAKER: IF I MAY RESPOND RIGHT AWAY ON THAT, WE HAD OUR RIDGE
- 24 TRAIL QUARTERLY BOARD MEETING LAST WEEK, AND THE BOARD AGREED
- 25 WITH OUR EXECUTIVE DIRECTOR JANET McBRIDE'S PROPOSAL TO CREATE



AN AD HOC COMMITTEE OF THEIR OWN TO LOOK INTO THE PROPOSED 1 2 TAKE-ON OF THESE RESPONSIBILITIES ON THE BAY TRAIL, SO THAT 3 WILL GO AHEAD AND MAY BE A COUPLE OF MONTH BEFORE OF THIS IS A FIRM CONCLUSION FROM THAT, SO DEFINITELY NOT A TURN DOWN. 4 5 JULIA MILLER: THANK YOU, BILL, I WAS ASKED TO MEET WITH A 6 BOARD MEMBER FOR COFFEE, SO IT WASN'T JANET, BUT CAME AS A 7 8 MESSAGE FROM JANET AND MAYBE WE DON'T NEED TO DISCUSS IT NOW, BUT THEY FELT THAT THEIR FUNDER WOULD NOT BE FOLLOWING SHARE 9 10 THAT -- THOSE DOLLARS, SO TO SPEAK WITH THE BAY TRAIL WHEN THEY HAVE BEEN SPECIFICALLY DONATED TO THE TRAIL, I SUPPOSE 11 SOME OF THOSE THINGS COULD BE WORKED OUT IN THE FUTURE, BUT I 12 WAS ASSURED THAT MAYBE WE NEEDED TO CREATE LIKE A -- LIKE A 13 SMALL COMMITTEE OF PEOPLE THAT WANT TO RAISE MONEY JUST FOR 14 15 THE BAY TRAIL, AND MAYBE THAT IS WHAT WE ARE GOING TO HEAR, 16 SOME PEOPLE'S NAMES OR POTENTIAL NAMES THAT WANT TO DO THAT. COULD YOU PLEASE MENTION A FEW NAMES IF YOU ARE NOT UNDER 17 CONFIDENTIALITY. 18 19 CLEVELAND JUSTIS: AGAIN, I AM GIVING YOU THE BROAD -- NOT 20 21 PEOPLE WHO -- I JUST WANT TO -- I AM --22 JULIA MILLER: BY UNDERSTAND PEOPLE YOU HAVE MET WITH AND THEY 23 HAVE SOME POTENTIAL INTEREST IN SUPPORTING KEEPING THE TRAIL 24

25

ALIVE.



1 CLEVELAND JUSTIS: ACTUALLY, NO, I WANTED TO CORRECT THAT. THAT 2 3 IS ACTUALLY NOT TRUE. THE PEOPLE THAT I SPOKE WITH WERE PEOPLE WHO WERE RESPONDING TO THE IDEAS ON -- ON THE CONCEPT PAPER. 4 5 NOT BRINGING THAT INTO IT. SO THOSE PEOPLE -- THOSE PEOPLE WERE ADVISOR FROM THE MARIN COMMUNITY FOUNDATION, ONE OF THE 6 PROGRAM OFFICERS FROM HEWITT FOUNDATION. AMY HUTZEL FROM THE 7 8 COASTAL CONSERVANCY, FORMER REPRESENTATIVE OF THE RESOURCES LEGACY FUND, WHICH IS ONE THE LARGEST FUNDERS IN THE STATE, 9 10 REPRESENTATIVE OF THE PISCES FOUNDATION. REPRESENTATIVE --FORMER EMPLOYEE OF THE PACKARD FOUNDATION AND TWO EMPLOYEES 11 FROM THE -- FROM THE GORDON AND BETH MOORE FOUNDATION, THAT 12 FUND IN THAT SPACE, WHAT THEY ARE ASKED TO DO IS RESPOND TO 13 THE -- TO THE IDEAS ON THE CONCEPT PAPER, NOT TO EXPRESS 14 15 INTEREST IN PARTICULAR FUNDING OR NOT. 16 JULIA MILLER: I UNDERSTAND, THANK YOU FOR THE CLARIFICATION 17 AND THOSE NAMES. 18 19 CLEVELAND JUSTIS: THE OTHER THING TO CLARIFY FURTHER. THE GOAL 20 21 -- THIS WOULD NOT BE FINANCING -- THE IDEA WILL BE THEY WERE EXPRESSING ADDITIONAL OR NEW FUNDING RATHER THAN, YOU KNOW, 22 USING EXISTING FUNDING OF ANY POTENTIAL NONPROFIT PARTNER. 23 24 25 JULIA MILLER: RIGHT.



1 2 CHAIR PRO TEMPORE, ROSEMARY CORBIN: YES, GO, YOU ARE ON. 3 RICK PARMER: YES, THANK YOU, ROSEMARY. RICK PARMER HERE, 4 FOLLOWING UP ON JULIA HERE, CLEVE, THANK YOU FOR THE HARD WORK 5 YOU HAVE CONTINUE TO ON THIS REPORT, I AM WONDERING ANY 6 DISCUSSION OF TAKABLE PROJECTS, I AM HEARING PROBABLY NOT, IT 7 8 WAS THE IDEA, BECAUSE I THINK THE WEST BEND, THE BAY BRIDGE, AND IN PARTICULAR, THE HIGHWAY 37 ROUTE OPTIONS ARE TWO HUGE 9 10 ONGOING CHALLENGES THAT WE HAVE, AND PEOPLE'S INTEREST IN HAVING A SEAT AT THE TABLE AND RAISING MONEY FOR THINGS LIKE 11 THOSE PROJECTS I AM WONDER GOING THAT CAME UP. 12 13 CLEVELAND JUSTIS: NO, WE WERE NOT AT THAT LEVEL OF GRANULARITY 14 15 AND MORE TOWARD THE FUNCTIONS AND UNDERSTANDING THAT SOME 16 THINGS ARE BEST DONE BY THE GOVERNMENT AND REALLY THE PURPOSE AND DOPE AND FOCUS ON INTEGRATING THIS INTO AN EXISTING 17 ORGANIZATION WILL BE A COORDINATION AND ADVOCACY ASPECTS OF 18 THE WORK. 19 20 21 RICK PARMER: THANK YOU. 22 CHAIR PRO TEMPORE, ROSEMARY CORBIN: ARE THERE ANY OTHER --23 YES. 24



ANTOINETTE ROMEO: ANTOINETTE ROMEO, CLEVE, THANK YOU VERY MUCH 1 FOR THE WORK YOU HAVE DONE, AND THE INTERVIEWS THAT YOU HAVE 2 3 CONDUCTED ON OUR BEHALF. I JUST HAVE ONE COMMENT, HAVING WORKED FOR AN AGENCY FOR MORE THAN 20 YEARS, WE HAD A LOT OF 4 5 ORGANIZATIONS COME TO US FOR FUNDING OR TO PROMOTE, WHATEVER, THEIR CAUSE. AND WHAT I HAVE FOUND IN MY EXPERIENCE IS THAT --6 THAT ONCE TIED TO A GOVERNMENT AGENCY THAT HAS THE SUPPORT --7 8 THE ACTIVE SUPPORT OF A GOVERNMENT AGENCY, WERE KIND OF HEARD MORE SERIOUSLY THAN JUST A PRIVATE ORGANIZATION. BECAUSE THERE 9 10 ARE SO MANY, EVEN FOR FUNDING ISSUES. AND I KNOW THIS WASN'T DISCUSSED IN THIS PAPER, AND I AGREE WITH JULIA'S COMMENTS 11 THAT -- THAT WHATEVER MOVES FORWARD, WHATEVER KIND OF 12 ORGANIZATION, I THINK WE NEED TO GET SOME SUPPORT FROM A --13 FROM AN AGENCY THAT ADVOCATE ACTIVELY FOR DOCTOR FOR DIFFERENT 14 ASPECTS OF -- OF CONTINUING OF THE TRAIL, BECAUSE JUST ANOTHER 15 16 NONPROFIT FRANKLY ISN'T HEARD AS SERIOUSLY AS IT COMES FROM AN AGENCY. AND THAT IS JUST MY COMMENT. 17 18 CLEVELAND JUSTIS: IF HE CAN RESPOND TO YOUR COMMENT, I WOULD 19 AGREE AND I THINK THE FUNDERS WERE VERY EXCITED THE FACT THAT 20 YOU HAVE GOVERNMENTAL BODIES THAT ARE VERY INVESTED IN THIS 21 AND WILL OFTEN DO THE WORK OF THIS, AGAIN, IF YOU LOOK AT THE 22 LANDSCAPE OF LARGE TRAIL SYSTEMS ACROSS THE COUNTRY MANY OF 23 THEM WERE ROBUST PUBLIC-PRIVATE PARTNERSHIPS THAT HELPED MAKE 24



THIS WORK, THAT DEFINITELY CAME THROUGH WITH THE 1 2 CONVERSATIONS. 3 CHAIR PRO TEMPORE, ROSEMARY CORBIN: ARE THERE ANY OTHER 4 5 COMMENTS? YES. 6 DON WEDEN: I WANT TO ECHO THE COMMENDATIONS OF CLEVE, RAISES A 7 8 LOT OF QUESTIONS AND GIVE SOME ANSWERS, BUT RAISES MORE OUESTIONS. I HAVE TWO OUESTIONS, 2001 ON PAGE 76 THE CONCEPT 9 10 PAPER, THERE ARE ACTUAL DOLLAR FIGURES THERE, ANY FEEDBACK FROM ANY OF THE FUNDER IT IS THOSE NUMBERS ARE REALISTIC? SORT 11 OF THINGS WE SHOULD CARRY IN OUR HEAD IF WE WANT TO DO THIS, 12 WE NEED TO FIND SOMETHING TO RAISED 3 MILLION OVER THE NEXT 13 FIVE YEARS OR WHATEVER THAT TIME FRAME IS? 14 15 16 CLEVELAND JUSTIS: THEY DID NOT REACT NEGATIVELY TO THE NUMBERS ON THERE. THAT WAS OUR BEST, POTRERO DOES WORK ACROSS OTHER 17 ORGANIZATIONS WITH START-UPS AND ORGANIZATION OF WORK AND 18 MOVEMENT AND ALL THAT, SO THAT -- FROM WHAT WE HEARD FROM --19 FROM THE VARIOUS WORK OUR BEST IF WHAT IT WOULD COST AND 20 21 ORGANIZATION ALSO HAVE THEIR OWN ESTIMATES. THE FUNDER DID NOT THINK -- DIDN'T HAVE STRONG FEELS ABOUT IT. THEY THOUGHT THE 22 NUMBERS WOULD BE ABLE TO STICK AND BE ACHIEVABLE AND WOULDN'T 23 NECESSARILY FROM MY ADVANCED POINT WOULD HAVE THAT MONEY IN 24

HAND BEFORE STARTING THE WORK. SO THAT WAS ALSO THE IDEA, WHAT



FUNDERS MY EXPERIENCE DO NOT REACT WELL TO IS WHEN GIVEN A 1 VERY LARGE SUM OF MONEY, I HAD CLIENTS ASK -- ASK US TO TEST 2 3 VERY LARGE SUMS OF MONEY THEY WOOF RATHER INVEST IN PROGRESS AND HAVE THAT CONTINUE ON OVER TIME AND YOU CAN LOOK AND SEE 4 5 THE BUDGETS FOR ONE TAM INITIATIVE OR PUBLIC ON THEIR WEBSITE. AND YOU CAN SEE HOW THAT HAS GROWN OVER TIME. SO IT IS REALLY 6 HELPFUL, I THINK, TO START WITH A MODEST AND THEN MODESTLY 7 8 BUILD OVER SUCCESS RATHER THAN ASKING FUNDERS FOR A LARGE AMOUNT OF MONEY UP FRONT. 9 10 DON WEIDEN: THESE NUMBERS -- THEY WEREN'T SCARED OFF BY THESE 11 NUMBERS I GUESS IS MY QUESTION. 12 13 CLEVELAND JUSTIS: MOST OF THE FUNDERS WE SPOKE WITH DO HE WILL 14 15 WITH LARGE NUMBERS, PART OF WHAT WAS EXCITING TO ME THAT IF 16 OVER TIME THIS ORGANIZATION WERE TO GAIN TRACTION, THERE WOULD 17 BE MORE MONEY COMING, OFTEN IF YOU SEE OTHER INITIATIVES ACROSS OTHER REGIONS -- THAT IS PROVEN TO BE THE CASE AND 18 SUCCESSFUL TRAIL SYSTEMS. 19 20 21 DON WEDEN: MY OTHER SET OF QUESTIONS -- THEY ARE NOT THAT BIG BUT I AM CALLING IT A SET BECAUSE IT HAS OTHER RELATED ISSUES, 22 THE MERGER OF THE PAY TRAIL OPERATIONS LARGELY AND WHATEVER 23 NONPROFIT IS ABSORBED INTO, A LOT OF DETAILS AND TOO EARLY TO 24

WORK OUT WHO IS GOING TO MANAGE AND WHO IS RESPONSIBLE FOR THE



1	BAY TRAIL WEB SITE, MTC OR THE NONPROFIT, ANOTHER THING THAT
2	IS LURKING AROUND HERE, WHAT HAPPENS TO THE EXISTING PAY TRAIL
3	BOARD, MY SENSE IS THAT MTC HAS ITS OWN ADVISORY COMMITTEE OR
4	WILL HAVE THEIR OWN ADVISORY COMMITTEE FOR THE PAY TRAIL AND
5	CLARIFY THAT IF I AM WRONG. AND THEN IN ALL LIKELIHOOD, THE
6	EXISTING PAY TRAIL BOARD CERTAINLY WOULD NOT EXIST ANYMORE,
7	MAYBE THE NEWER ORGANIZATION THAT WILL BE A SORBED INTO WILL
8	ACCEPT A COUPLE OF ADDITIONAL BOARD SEATS THAT COME FROM THE
9	BOARD TRAIL, AND HARD FOR ME TO IMAGINE A NONPROFIT OPERATING
10	WITH TWO DIFFERENT BOARDS, A BOARD WITH ONE HOUSE WE HAVE A
11	BOARD OF DIRECTORS WITH THE BAY TRAIL AND ANOTHER BOARD OF
12	DIRECTORS FOR SOMETHING ELSE, THAT SEEMS LIKE IT IS A
13	PROBLEMATIC ORGANIZATIONAL STRUCTURE, ANY THOUGHTS OF IN
14	YOUR MIND AS TO SHOULD WE ULTIMATELY BE THINKING I MEAN,
15	SOME OF THE COMMENTS ARE SUGGESTED THAT WE EXPECT TO BE AROUND
16	FOR A LONG TIME AS MEMBERS OF THE OF A BOARD AND A NEW
17	ENTITY, I AM RATHER SKEPTICAL OF THAT PERSONALLY THAT THAT
18	MODEL WILL COME TO PASS, AT BEST WE WILL HAVE A COUPLE OF
19	SEATS ADDED TO WHATEVER ORGANIZATION GETS MERGED INTO, BUT I
20	DON'T SEE AS THIS BODY BEING ABSORBED AS A COMPLETE SEPARATE
21	BOARD OF DIRECTORS WITHIN THE NONPROFIT.
22	
23	SPEAKER: DON AND CLEVE, IF I MAYBE GET INTO THAT WITH THE PLAN

25

24

IN THE NEXT AGENDA ITEM.



1 DON WEDEN: SORRY, I MISSED THAT. 2 3 CHAIR PRO TEMPORE, ROSEMARY CORBIN: I THINK IN THE BACK OF MINDS OF MAYBE ALL OF US, WE ARE PICTURING HOW SUCCESSFULLY WE 4 5 OPERATED FOR SO LONG UNDER ABAG, AND WHEN HE WERE TRANSFERRED TO MTC, WE HAVE A FEELING THAT THEY ARE TRYING TO FIGURE OUT A 6 WAY OF GETTING RID OF US. AND I AGREE THAT HAVING A 7 8 GOVERNMENTAL CONNECTION IS IMPORTANT AND -- AND MTV HAS AGREED TO CONTINUE SOME SORT OF HELP, ASSISTANCE FOR US UNTIL WE GET 9 10 UP AND RUNNING MAYBE. IT'S IFFY, IT IS MINIMAL. BUT THEY HAVE COMMITTED TO STICK WITH US FOR A WHILE, BUT I THINK WE ARE ALL 11 FEELING THAT OUR -- WHAT WE SAW AS A SUCCESS IS IN THE BALANCE 12 RIGHT NOW DEPENDING ON WHAT DECISIONS WE MAKE TODAY AND IN THE 13 NEAR FUTURE SO I THINK WE ARE -- I THINK YOU CAN HEAR IT IN 14 15 EVERYBODY'S COMMENTS THAT WE ARE TIPTOEING LIGHTLY, BUT WE HAVE TO GET A STAFF TO WORK FOR US, WE CAN'T PERFORM THE 16 17 ONGOING DUTIES AS A VOLUNTARY BOARD AND SO THE MONEY -- THE START-UP MONEY THAT WE NEED TO GET US TO THE POINT WHERE A 18 NONPROFIT WILL BE WILLING TO ACCEPT US KNOWING THAT WE ARE 19 BRINGING MONEY TO THE TABLE, WE ARE NOT ASKING THEM TO SPEND 20 21 THEIR MONEY ON US WHICH I THINK IS WHAT JULIE WITH A WAS AFRAID THEY WOULD BE AFRAID OF AND WE ARE NOT -- THAT ISN'T 22 OUR UP TENSION, BUT WE GOT TO MAKE THE LEAP INTO THAT 23 TRANSITION AND THAT'S WHERE WE ARE. CLEVELAND, DO YOU HAVE 24

25

MORE COMMENTS ON THAT?



1 CLEVELAND JUSTIS: NO, I THINK YOU -- BOY, I THINK YOU -- I 2 3 THINK YOU SUMMARIZED IT WELL. I -- I THINK THAT -- AT LEAST PART OF IT, SOME OF IT I CAN'T SPEAK TO BECAUSE I HAVEN'T BEEN 4 5 AROUND LONG ENOUGH. BUT I -- YOU KNOW, I -- I THINK THAT MY WHAT I SEE -- AND I CAN SPEAK TO MY EXPERIENCE WHICH IS AROUND 6 THE NATION, I HAVEN'T WORKED REQUEST YOU ALL SPECIFICALLY BUT 7 8 I WORKED WITH A LOT OF ORGANIZATIONS THAT CERTAIN FUNCTIONS ARE PERFORMED WELL BY A PROFESSIONAL STAFF. CERTAIN ARE 9 PERFORMED WELL BY GOVERNMENT, SOME NONPROFIT AND SOME 10 VOLUNTEERS, AND I THINK YOU MAY BE AT A PLACE WHERE MY BELIEF 11 -- OBVIOUSLY AS ONE OF THE CO-AUTHORS OF THE CONCEPT PAPER, 12 THAT YOU ARE AT A PLACE WHERE AN AWFULLY LOT OF THE WORK AND 13 COORDINATION AND ADVOCACY CAN BE DONE BY A STAFF THAT IS 14 15 ENTIRELY FOCUSED ON TRAIL AND TRAIL DEVELOPMENT, AND I WOULD 16 DISCOURAGE YOU FROM, YOU KNOW, JOINING AN ORGANIZATION THAT WASN'T FOCUSED, YOU KNOW, ON THAT. AND THAT -- THAT YOU FELT 17 LIKE YOU HAD TO MANAGE THEM, I THINK IF YOU WERE TO MERGE WITH 18 ANY ORGANIZATION, YOU WOULD WANT TO BE VERY CLEAR THEY WERE 19 REALLY FOCUSED ON THESE FUNCTIONS OF THE WORK, I THINK I AM 20 21 GOING TO THE NEXT AGENDA ITEM AND I MAYBE WILL STOP THERE, THAT IS SORT OF MY GENERAL FEELING THERE. 22 23 CHAIR PRO TEMPORE, ROSEMARY CORBIN: ANY OTHER COMMENTS FROM 24

ANY OF THE GROUP -- ANY OTHER COMMENTS FROM THE PUBLIC?



1 2 CLERK, FRED CASTRO: NO WRITTEN COMMENTS RECEIVED FOR THIS 3 ITEM. NO IN THE BOARD ROOM FOR PUBLIC COMMENT, NONE IN THE ATTENDEE SPACE OR AT THE TELECONFERENCE LOCATIONS. 4 5 CHAIR PRO TEMPORE, ROSEMARY CORBIN: THANK YOU VERY MUCH FOR 6 YOUR PRESENTATION, IT -- HOPEFULLY -- WE ARE ALL HOPING THAT 7 8 WE ARE OPTIMISTIC FOR A REASON, OKAY THEN WE CAN MOVE ON TO 9 THE NEXT ITEM, ITEM 6-B, REPORT ON THE DRAFT PLAN FOR 10 TRANSITIONING SOME BAY TRAIL FUNCTIONS TO A NON PROFIT, BILL LONG AND BRUCE BEYAERT: 11 12 BILL LONG: I WILL START. WITH THE PLAN, THE LATEST DRAFT WHICH 13 YOU ALL HAVE AND I AM SURE STUDIED FROM START TO FINISH. THE -14 15 - THE -- THE PLAN IS BASICALLY BEFORE HAVE BEEN OUT THERE WITH OUR AD HOC COMMITTEE AND THE BAY TRAILS MEETING, YOU ARE 16 FAMILIAR WITH THE CONCEPT THAT A NONPROFIT ESTABLISHED -- WITH 17 AN ESTABLISHED RECORD OF PERFORMANCE AND SUCCESS COULD BE 18 FOUND TO TAKE ON CERTAIN FUNCTIONS -- NOT ALL FUNCTIONS, BUT 19 CERTAIN FUNCTIONS MAINLY IN THE AREAS OF ADVOCACY AND 20 PROMOTION AND PROJECT DEVELOPMENT WORKING WITH LOCAL ENTITIES, 21 JURISDICTIONS MUCH THESE COUNTIES AND SOME FORTH TO BASICALLY 22 CONTINUE THE KIND OF WORK THAT WAS DONE BY THE ABAG STAFF FOR 23 A NUMBER OF YEARS. IT IS THE KIND OF WORK THAT IS NEEDED TO 24

GET A COMMITMENT FROM AN AGENCY, FUNDING FROM THE AGENCY, THE



- 1 PERMITTING WORK, THE ENVIRONMENTAL WORK, AND OTHER ISSUES THAT
- 2 HAVE TO BE DEALT WITH, LANDOWNER ISSUES IN SOME CASES, AND
- 3 THAT INCLUDES BOTH PUBLIC AGENCIES AND IN THE CASE OF THE BAY
- 4 TRAIL, THERE ARE A NUMBER OF PRIVATE AGENCIES AND
- 5 JURISDICTIONS THAT HAVE TO BE WORKED WITH TO COMPLETE THE
- 6 TRAIL. SO THE TRANSITION PLAN LAYS OUT SOME -- SOME STEPS
- 7 THANK SEEMED LIKE REASONABLE MEASURES THAT WOULD HAVE TO BE
- 8 TAKEN SOME IN A STEP-WISE FUNCTION, SOME IN A SORT OF PARALLEL
- 9 EFFORT. THE FIRST AND PROBABLY THE MOST IMPORTANT IS DEFINE A
- 10 NONPROFIT THAT HAS AS RECORD OF SUCCESS THAT IS WILLING TO
- 11 ENTERTAIN TAKING ON THIS PROJECT AND THE TWO IDENTIFIED SO FAR
- 12 MAKERS OF THEIR CURRENT RECORDS ARE THE -- ARE THE BAY AREA
- 13 RIDGE TRAIL AND SAVE THE BAY. WE THOUGHT ABOUT OTHERS, THERE
- 14 WAS A SUGGESTION AT ONE POINT THAT THE GOLDEN GATE NATIONAL
- 15 PARKS CONSERVANCY MIGHT BE OPEN TO TAKING ON THOSE
- 16 RESPONSIBILITIES, WE HAVEN'T REALLY PURSUED THAT LARGELY
- 17 BECAUSE THEIR FOCUS IS SO MUCH ON THE GOLDEN GATE PROPERTIES,
- 18 AND NOT THE ENTIRE BAY AREA, THE TRANSITION PLAN, AS I SAID,
- 19 COVER THESE STEPS, WE HAVEN'T YET SECURED, WE HAVE BEEN
- 20 COUNTING CONTINUE TO EARLIER THE COMMITMENT FROM ANY AGENCY TO
- 21 ENTERTAIN THE POSSIBILITY OF TAKING ON THESE FUNCTIONS, BY THE
- 22 WAY AN ATTACHMENT TO THE TRANSITION PLAN THAT SHOULD BE MARKED
- 23 "DRAFT FOR DISCUSSION" OF FUNCTIONS THAT WOULD BE RETAINED BY
- 24 MTC AND FUNCTIONS THAT WOULD BE TAKEN ON BY THE NEW NONPROFIT,
- 25 THESE ARE VERY MUCH UP FOR DISCUSSION AND FOR DETAILING, THEY



1	ARE WORDS AT THIS POINT AND CAN MEAN DIFFERENT THINGS FOR
2	GIVEN PEOPLE, FAR I LONG IN THIS TRANSITION PROCESS, A NEED
3	FOR THE MOU THAT REALLY GOT INTO DETAIL OF JUST WHO WAS
4	RESPONSIBLE FOR WHAT, AND EVEN POSSIBLE FUNDING FOR NOT DAY
5	ONE, BUT THE SECOND YEAR OR THIRD YEAR. THE PROPOSAL ENDS UP
6	SAYING SUPPORT IS NEEDED AND YOU CAN SEE WHAT IS SAID THERE,
7	FROM MTC AND ABAG. SUPPORT FOR THE COVERING THE COST OF THE
8	TRANSITION, THAT IS SETTING UP THE ORGANIZATION IN AT THAT NEW
9	NONPROFIT AND GETTING IT UP AND RUNNING AND ESTABLISHED WITH
10	PUBLIC AGENCIES AROUND THE BAY AND WITH FUNDERS. AND TO DO
11	THIS, WE ARE PROPOSING THAT THE POTRERO GROUP TAKE ON THE JOB
12	OF WORKING WITH THE THE BAY TRAIL BOARD TO LINE OUT THESE
13	RESPONSIBILITIES WITH A INTERESTED NONPROFIT, AND OF THAT
14	DURING ALL OF THIS TIME, WE CONTINUE TO FUNCTION AS THE BAY
15	TRAIL BOARD OVERSEEING THIS PROCESS, AND AT SOME POINT,
16	LOOKING AT DISSOLVING THE BAY TRAIL BOARD IN THE TRANSITION
17	SOME INTERESTED BAY TRAIL BOARD MEMBERS OR ALL OF THEM THAT
18	CONTINUE TO BE INVOLVED IN THE PAY TRAIL WITH AN ADVISORY
19	COMMITTEE IN THE NEW NONPROFIT HOME, AND AS HAS BEEN MENTIONED
20	PROBABLY BRINGING SOME ON A TO THE BOARD OF THE NEW NONPROFIT
21	TO PROVIDE BOARD REPRESENTATION FOR THIS. ON THE ON THE
22	DIVISION OF RESPONSIBILITIES, ROSEMARY TALKED ABOUT WELL, WHAT
23	WOULD BE THE ONGOING ROLE OF THE BOARD AND OF MTC AFTER THIS
24	TRANSITION WAS COMPLETED, IT SEEMS TO ME THAT MAYBE MTC WOULD

WANT TO COMMENT ON THIS THEY WOULD VERY MUCH ENGAGE IN BAY



1

2

12

13

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THEM. AND THAT DO BE ALMOST ALL OF THEM SO I THINK WE WILL SEE

3 THAT THERE WILL BE AN ONGOING RELATIONSHIP, PUBLIC-PRIVATE PARTNERSHIP -- IF YOU WANT TO CALL IT THAT BETWEEN MTC AND THE 4 5 NEW NONPROFIT, AND I FIRMLY BELIEVE THAT WILL BE A POSITIVE RELATIONSHIP MEETING THINGS DONE, SO MANY OF OUR PROJECTS OVER 6 THE YEARS HAVE HAPPENED PAUSE IT WAS ANOTHER PROJECT, A 7 8 HIGHWAY PROJECT, A SIDEWALK PROJECT, OR A BRIDGE OR WHATEVER THAT WAS BEING UPGRADED OR CHANGED AND THAT PROVIDED AN 9 OPPORTUNITY FOR THE BAY TRAIL TO GET PART OF THE ACTION, AND I 10 THINK IN THE FUTURE, MTC WILL BE INVOLVED IN A LOT OF THOSE 11

TRAIL PROBLEMS THAT HAVE ANY ASPECT OF TRANSPORTATION WITH

- 14 KIND OF PROJECTS, SO THE ONE THING THAT THE TRANSITION PLAN
- 15 DID NOT SPECIFICALLY ADDRESS WAS THE AMOUNT OF FUNDING THAT WE

PROJECTS AROUND THE BAY, AND WE WILL VERY MUCH WANT TO SEE IT

CLOSE COORDINATION WITH THE BAY TRAIL GOING FORWARD ON THOSE

- 16 WERE LOOKING FOR FROM MTC TO GET THE NONPROFIT GOING, AND WE
- 17 CAN DISCUSS THAT -- I THINK CLEVE'S FEEDBACK IS GOOD, FRANKLY
- 18 MY OWN OPINION IS, THAT NOTHING WILL HELP MOVE IN ALONG BETTER
- 19 THAN SOME KIND OF A DOLLAR COMMITMENT FOR A NUMBER OF YEARS
- 20 FROM MTC, WITH THAT IN PLACE, A COMMITMENT, NOT THE ACTUAL
- 21 DOLLARS, WE CAN GO TO THESE OPEN-MINDED FUNDERS AND MAKE THE
- 22 PITCH, WITHOUT THAT, YOU KNOW, IT'S JUST NOT AS STRONG A STORY
- 23 AS ANTOINETTE, YOU COME WITH GOVERNMENT FUNDING YOU GET
- 24 LISTENED TO FOR SURE THAN A NONPROFIT COME COMING OUT WITH CUP
- 25 IN HAND, I WILL STOP AT THIS POINT, BRUCE AND I WORKED WITH



- 1 THE AD HOC COMMITTEE TO SHAPE THUMB PLAN, AND I -- I NEED TO
- 2 ADD ONE MORE THING, AND THAT IS THE PLAN PROPOSES A THREE-
- 3 PARTY GROUP OF BILL LONG, BRUCE. AND VIRGILIO CUASAY TO WORK
- 4 WITH POTRERO GROUP AND THE NONPROFITS TO RESOLVES SOME OF
- 5 THESE OUESTIONS, YOU HAVE KNOW I HAVE BEEN ON THE BAY TRAIL
- 6 RIDGE TRAIL BOARD FOREVER AND I HAVE MY FOOT IN TWO CAMPS, IF
- 7 ANYONE THINKS THAT IS GOING TO SOMEHOW DISTORT MY INDEPENDENCE
- 8 ON THIS OR JUDGMENT, I AM FOLLOWING CHANGE PLACES WITH THAT
- 9 INDIVIDUAL SO I WILL STOP WITH THAT.

- 11 BRUCE BEYAERT: I WILL CONTINUE ON WITH THE TRANSITION PLAN
- 12 BEFORE WE HAVE DISCUSSION, AND BILL, I HOPE -- WE ALL HAVE
- 13 CONFIDENCE IN YOU HAVING YOUR FEET IN TWO CAMPS AND STAYING ON
- 14 YOUR FEET AND REPRESENTING THE BEST INTEREST OF THE BAY TRAIL,
- 15 OVERALL SUMMARIZE, AND THIS BOARD WILL PLAY AN IMPORTANT ROLE
- 16 IN THE TRANSITION AS OUTLINED HERE. THERE WILL BE -- AS BILL
- 17 OUTED, THREE REPRESENTATIVES OF THE BOARD MEET WITH THE
- 18 CANDIDATE NONPROFITS, CERTAINLY WE HOPE BOTH THE RIDGE TRAIL,
- 19 SAVE THE BAY AND OTHER LIKE GOLDEN GATE NATIONAL PARK
- 20 CONSERVANCY AND SEVERAL LEVELS OF INTEREST IN EMBARKING IN
- 21 THIS NEW VENTURE. THIS BOARD WILL REVIEW THE LETTERS OF
- 22 INTEREST AND HAVE A SELECTION, HOPEFUL LEAVE WILL HAVE MORE
- 23 THAN A BODY INTEREST OF AND HAVE CHOICES. THIS IS AN IMPORTANT
- 24 ROLE FOR THIS BOARD FORWARD. AFTER SELECTING THE CANDIDATE FOR
- 25 PROVEN PROFIT, MEETINGS TO TRY TO FINALIZE THIS AS A MOU AND



- 1 CONTRACT AGREEMENT OF SOME SORT AND RESOLVE SOME OF THE
- 2 DETAILS, TON WEDEN ASKED WHAT WOULD BE THE ROLE OF THE BOARD
- 3 GOING FORWARD, THAT IS COVERED A BIT IN C. NEGOTIATE WITH THE
- 4 NONPROFIT, WHAT MEMBERS OF THE BOARD WOULD WANT TO STAY
- 5 INVOLVED AND WHAT WOULD WORK BEST WITH THE ENOUGH NONPROFIT
- 6 TAKING ON THE BAY FRAIL MISSION, THEY ARE GOING TO ADD PEOPLE
- 7 TO THE BOARD, REPRESENTING THE BAY TRAIL LAND HAVE WORKED
- 8 BETTER AS AN ADVISORY COMMITTEE TO THEIR BOARD THAT I THINK
- 9 WILL HAVE TO BE NEGOTIATED WITH THE ORGANIZATION WHICH THINK
- 10 WILL CARRY ON THE BAY TRAIL MISSION MORE. MOST EFFECTIVELY.
- 11 JULIA'S COMMENT ABOUT THE IMPORTANCE AND TIME REQUIRED TO
- 12 NEGOTIATE ACCESS TO LAND TO THE BAY TRAIL WAS REALLY A
- 13 CRITICAL ONE AND A INVEST IMPORTANT ROLE FOR THE BAY TRAIL
- 14 GOING FORWARD, IF YOU TONIGHT HAVE ACCESS TO LAND -- LAND
- 15 TENURE, YOU GOT NOTHING. THE KEY FUNCTION AS I SEE IT OF THE
- 16 NEW AND BETTER ORGANIZATION IS ADVOCACY, ADVOCACY, ADVOCACY,
- 17 BAIL TRAIL FROM MOTION DOING THINGS LIKE JULIE GENTLEMAN JUST
- 18 DESCRIBED, WORKING WITH THE CITIES AND COUNTIES ALL WHICH HAVE
- 19 IMPORTANT THINGS ON THEIR PLATES TO ENSURE THAT THE BAY TRAIL
- 20 HAVE A HIGH PRIORITY TO MAKE IT NEAR THE TOP OF THE LIST THERE
- 21 NEAR THE THINGS THEY ARE GOING TO DO. I THINK FUND RAISE
- 22 SOMETHING SECONDARY TO SUPPORT THE ADVOCACY OF THE PROGRAM,
- 23 THERE ARE MANY DIFFERENT FUNDING PROGRAMS OUT THERE IN THE BAY
- 24 TRAIL GAP CLOSURE PROJECTS THAT I THINK ARE REALLY COMPELLING
- 25 AND WILL MAKE FOR SUCCESSFUL GRANT APPLICATIONS. THE POINT



- 1 BILL BROUGHT UP ABOUT FUNDING TO JUMP START ISSUE I THINK IS A
- 2 KEY ONE FOR US TO ADDRESS TODAY. THE POTRERO GROUP'S CONCEPT
- 3 PAPER PLAN STATES THAT -- THAT \$1.5 MILLION OF ADDITIONAL SEED
- 4 FUNDING IS NEEDED TO AN EXISTING NONPROFIT WITH AN ALIGNED
- 5 MISSION AND HIGH CAPACITY TO TAKE ON THE BAY TRAIL MISSION.
- 6 THIS ORGANIZATION WITH SOON NOT BE TO BE STAFFED BY MTC IF THE
- 7 ABAG EXECUTIVE COMMITTEE WOULD AGREE WOULD HAVE NO STAFF, WE
- 8 WOULDN'T HAVE THE ABILITY TO GO OUT OF AND SOLICIT FUND LIKE
- 9 \$1.35 FROM FOUNDATIONS AND OTHERS. IF WE WERE ABLE TO GET THAT
- 10 AND EXCEED 1.3 MILLION THE CAPACITY TO USE THOSE FUNDS, PING
- 11 THE SUCCESSOR, ORGANIZATION ORGANIZATION, NONPROFIT HAS TO BE
- 12 THE HUNDRED WITH TO TAKE ON THIS JOB AND AN AWFUL LOT TO TAKE
- 13 ON THE BAY TRAIL PROJECT WITHOUT MTC FUNDING TO HIRE STAFF AND
- 14 DO THIS. THEREFORE, I WOULD LIKE TO INTRODUCE THE FOLLOWING
- 15 MOTION FOR CONSIDERATION AND TO LAUNCH DISCUSSION ON THIS
- 16 TOPIC, I MOVE TO ADOPT THE PROPOSED TRANSITION PLAN AND SEND
- 17 IT TO IT THE ABAG EXECUTIVE SUPPORT WITH A STRONG SHOWING OF
- 18 SUPPORT FROM ABAG/MTC, PROVIDE \$1.5 MILLION OF SEED FUNDING
- 19 THAT POTRERO SAID WILL BE NEEDED WITH AN HE THINKS EXISTING
- 20 NONPROFIT WITH HIGH COUNTY AND SKILL AND ADVOCACY, TO HIRE
- 21 DOVE OF DEVELOPMENT FIELD STAFF TO HAVE SUPPORT THE PROJECT
- 22 FOR THE FIRST THREE YEARS BEFORE NEW REVENUE FOR THE FUND
- 23 RAISING EFFORTS BEGIN OFFSETTING EXPENSE. TWO, HELP FUND THE
- 24 POTRERO GROUP TO SERVE AS TRANSITION MANAGER WITH
- 25 REPRESENTATIVES OF THE SAN FRANCISCO BAY TRAIL PROJECT BOARD



OF DIRECTORS, AND THREE PROVIDE LEGAL SUPPORT FOR THE 1 2 TRANSITION AND MAINTAIN LEGAL STATUS OF THE SAN FRANCISCO BAY 3 TRAIL PROJECT NONPROFIT NUMBER RESOLUTIONS, SO THAT -- THAT IS MY MOTION. 4 5 CHAIR PRO TEMPORE, ROSEMARY CORBIN: IS THERE A SECOND? 6 7 8 SPEAKER: SECOND. 9 10 CHAIR PRO TEMPORE, ROSEMARY CORBIN: A MOTION AND A SECOND, IS THERE DISCUSSION? YES? 11 12 ANTOINETTE ROMEO: FRANKLY, I THINK IT IS PREMATURE TO ADOPT 13 THE TRANSITION PLAN. EVEN WITH THE -- WITH THE THREE ITEMS 14 15 THAT BILL MENTIONED, I THINK THERE SHOULD BE A DISCUSSION WITH 16 THE BOARD WITH WHAT YOU WANT -- WHAT WE WANT THIS NEW TRANSITION ORGANIZATION TO LOOK LIKE RATHER THAN JUST GO OUT 17 THERE AND STAY, WE WANT BA-BA-BA. IT HAVEN'T BEEN DISCUSSED 18 THURSDAY RELY ENOUGH FROM ALL OF US WHAT WE SEE AS A FUTURE. I 19 MEAN THAT IS FRANKLY MY OPINION. SO I HAVE ONE OTHER COMMENT, 20 I THINK THE TRANSITION TEAM SHOULD LOOK AT OTHER ORGANIZATIONS 21 AND HOW THEY TRANSITION FROM A GOT AGENCY TO A NONPROFIT OR 22 ANOTHER MANAGING AGENCY, AND SPECIFICALLY LOOK TO THE WAY THE 23 SANTA CLARA HABITAT PLAN MOVED FROM BEING THE GOVERNMENT 24

AGENCIES THAT PUT IT IN PLACE AND GOT IT APPROVED TO THE



- 1 AGENCY THAT IS ACTUALLY MANAGING IT AND ADMINISTERING IT. THAT
- 2 IS A NICE -- THAT IS AN APPROPRIATE ORGANIZATION TO LOOK AT,
- 3 TO SEE HOW IT WENT FROM -- FROM GOVERNMENT AGENCIES TO
- 4 ANOTHER. SO, I MEAN, THAT IS MY OPINION, I THINK IT IS A
- 5 LITTLE PREMATURE TO ATOP THE TRANSITION PLAN AS IT IS NOW.

6

- 7 CHAIR PRO TEMPORE, ROSEMARY CORBIN: ARE THERE OTHER COMMENTS?
- 8 YES, ELLEN?

- 10 ELLEN JOHNCK: YEAH, BRUCE, SO I READ THE DOCUMENTS SUPPLIED IN
- 11 THE ONLY PACKET THIS MEETING AND THIS LOOKS A LITTLE
- 12 DIFFERENT, LET ME JUST SAY WHAT I UNDERSTOOD. I DIDN'T GO BACK
- 13 TO, YOU KNOW, READ IT MORE 37 MORE TIMES TO MAKE SURE OF
- 14 EVERYTHING. THIS IS WHAT MY IMPRESSION OF IT WAS. FIRST OF
- 15 ALL, THE -- THE WHOLE IDEA OF TRANSITION PLAN, I LIKED THE --
- 16 THE -- THE COMMITTEE, BILL AND BRUCE AND VIRGILIO, I THINK HE
- 17 IS ON THE SCREEN THERE, SO WORK WITH MTC, THE POTRERO GROUP.
- 18 THERE WAS A PROPOSAL TO FUND POTRERO AND TO CONTINUE TO EVOLVE
- 19 FOR THE COMMITTEE. AND THE OTHER IMPRESSION I HAD OR THAT I
- 20 UNDERSTOOD THAT MTC IS CONTRIBUTING A CERTAIN AMOUNT OF MONEY
- 21 ALREADY TO SUPPORT THE TRANSITION. IT LOOKED LIKE IT WAS UP
- 22 THROUGH JUNE 2025, THAT IS WHAT I -- WHAT I UNDERSTOOD. SO --
- 23 AND THAT ALL SEEMED VERY REASONABLE TO ME. REST OF THE
- 24 DETAILS, THE \$175 MILLION THAT WAS -- THAT LOOKED KIND OF LIKE
- 25 A SURPRISE TO ME. SO THAT --



1 2 CHAIR PRO TEMPORE, ROSEMARY CORBIN: BRUCE, WILL YOU EXPLAIN. 3 ELLEN JOHNCK: MAYBE EXPLAIN THAT. 4 5 BRUCE BEYAERT: SURE, I WILL BE GLAD TO. THE MOTION I MADE 6 ITEMS TWO AND THREE TO HELP THE POTRERO GROUP AS TRANSITION 7 8 MANAGER AND THREE, PROVIDING LEGAL SUPPORT DIRECTLY FROM THE TRANSITION PLAN THAT WAS IN THE PACKAGE. 9 10 ELLEN JOHNCK: RIGHT, RIGHT. 11 12 BRUCE BEYAERT: ITEM TWO AND MENTION THIS THE NEXT TOPIC ON THE 13 ONLY TO PROVIDE \$60,000 TO AUTHORIZE RETAINING THE POT POTRERO 14 GROUP TO FOLLOW HOW THAT ON THIS TRANSITION SPLITTING THE 15 16 \$60,000 COST BETWEEN THE FUNDS AND THIS NONPROFIT AND MTC, NEXT ON THE AGENDA TO SHARE THAT FUNDING, THE ONLY THING THAT 17 IS DIFFERENT HERE THAT THE FIRST ITEM -- INSTEAD OF SAYING 18 JUST THE TRANSITION PLAN, HELP START THE FUNDING COST. 19 REALIZING THEY DON'T HAVE MONEY AND MTC HAS THE MONEY. THE 20 21 DIFFERENCE IS A MOTION I INTRODUCED WOULD SPECIFY THE START-UP COST BASED ON THE POTRERO GROUP CONCEPT PAPER THAT PROVIDED 22 \$1.5 MILLION OF SEED MONEY FOR THE NEW NONPROFIT TO TAKE ON 23

THE MISSION AND FUND ITS INITIAL OPERATION BEFORE IT IS UP AND



- 1 RUNNING WITH -- WITH ENOUGH MONEY TO FUND THE NEW STAFF WE
- 2 WILL HAVE TO HIRE.

3

- 4 ELLEN JOHNCK: SO UNDERSTOOD, SO MY RESPONSE TO THAT IS TO
- 5 REALLY JUMP IS THAT RIGHT THE WORK OF GETTING MONEY FROM ANY
- 6 THE EIGHT THUNDERS --

7

- 8 CHAIR PRO TEMPORE, ROSEMARY CORBIN: THE ORIGINAL
- 9 RECOMMENDATION WAS OVER THE PERIOD OF TIME WE WOULD NEED 1.5
- 10 MILLION. RICK?

11

- 12 SPEAKER: YES, I ALSO AGREE WITH ANTOINETTE THAT WE ARE
- 13 INVOLVED INFORM THIS, AND I AM PREPARED WITH A MOTION OF FOUR
- 14 PROPOSED AMENDMENTS, BUT INSTEAD, IF IT DOESN'T GO TO A
- 15 MOTION, THEN I WOULD --

16

- 17 CHAIR PRO TEMPORE, ROSEMARY CORBIN: THE MOTION IS ON THE
- 18 TABLE, WE ARE DISCUSSING THE MOTION.

- 20 RICK PARMER: I WILL SAY THERE ARE ELEMENTS OF THE TRANSITION
- 21 PLAN THAT WILL BE HELPFUL AND ONE THAT BRUCE JUST COVERED, THE
- 22 FUNDING I HAVE AGREE THAT \$1.5 MILLION SHOULD BE CONSIDERED AS
- 23 A TRANSITION PLAN, TWO, UNDER INITIAL THOUGHTS AND
- 24 CONSIDERATIONS, THESE SHOULD BE DELETED FOR NOW THE SAN
- 25 FRANCISCO PAY TRAIL WITHOUT MTC STAFF REPORT FROM JUNE 30,



2025 UNTIL DISSOLUTION AND TRANSITION PLANS, STEP FIVE, I 1 THINK THAT IS ALSO PREMATURE TO MAKE THAT DECISION, WHICH IS 2 IN THAT TRANSITION PLAN, THIRD, I THINK IN THE TABLE OF 3 RESPONSIBILITIES, THERE ARE OTHER THINGS THAT SHOULD BE ADDED 4 TO THE BAY TRAIL NONPROFIT AND THE MTC TRAVEL WORK PROGRAM, TO 5 INCLUDE ADD TO THE BAY TRAIL PROJECT "REVISED AND ADVISED" ON 6 GRANTS, GAP CLOSURES AND THE MTC ROAD MAP AND THE PLANNING AND 7 8 ABAG ADMIN COMMITTEE ON BAY TRAIL POLICY, FINALLY THE MTC BAY TRAIL WORK PROGRAM, THEY HAVE THE OPPORTUNITY TO PROMOTE 9 POLITICAL AND CIVIC ENGAGEMENT, AND LAST THING AND SORRY IF I 10 AM ON HERE A LITTLE LONG, UNDER TRANSITION PLAN THREE, THAT WE 11 SHOULD INSERT ABAG. THE SELECTED NONPROFIT WORKS IN ABAG, THE 12 TRAIL GROUP, AND THE FULL BOARD OF DIRECTORS AND THE BOARD 13 ANTICIPATES AD HOC COMMITTEE, THEN UNDER 3-A, CLARIFY ABAG'S 14 RESPONSIBILITY BETWEEN ABAG AND MTC. ABAG BOARD OF DIRECTORS, 15 16 THE CANDIDATE NONPROFIT AND THE ATC. THANK YOU, AND I PROVIDED COPIES OF THIS TO FRED THE CLERK IN CASE THIS CAME UP. 17 18 BRUCE BEYAERT: LET ME SAY ONE THING OF TIMING, I HOPE WE CAN 19 COME TOLL AN AGREEMENT OF THE EXECUTIVE PLAN. THE ABAG WILL BE 20 MEETING JANUARY 15, AND IF WE ARE GOING TO MAKE A DECISION 21 DURING THAT MEETING AND CONSIDERING MTC'S PROPOSAL TO DISSOLVE 22 THIS STAFFING AGREEMENT WITH THIS ORGANIZATION, IT IS 23 IMPORTANT THAT THE BOARD OF DIRECTORS WILL BE ABLE TO MAKE A 24 25 RECOMMENDATION TO THE EXECUTIVE BOARD IN ORDER TO SUCCESSFULLY



- 1 MOVE FORWARD WITH THE TRANSITION, OTHERWISE WE ARE LEFT WITH
- 2 TROUPE WITH NO STAFF REPORT OR PLAN.

3

4 **JULIA MILLER:** ROSEMARY.

5

- 6 CHAIR PRO TEMPORE, ROSEMARY CORBIN: JULIA, I AM HEARING A
- 7 VOICE, IS IT JULIA?

- 9 JULIA MILLER: I AM HAVING A HAND UP AND I KNOW IT IS HARD FOR
- 10 SOMEBODY TO RECOGNIZE A RAISED HAND, BRUCE, THANK YOU FOR YOU
- 11 AND ROSEMARY FOR YOUR WORK ON THIS COMMITTEE. AND I AGREE WITH
- 12 WHAT YOU JUST SAID. WE HAVE TO MOVE FORWARD, WE HAVE BEEN
- 13 TALKING ABOUT THIS FOR SO LONG, I AM RELUCTANT TO REMOVE
- 14 EITHER ABAG OR MTC AT THIS EARLY STAGE, HAPPY TO REPORT YOUR
- 15 RESOLUTION INCLUDING ABAG/MTC AND THE BOARD, I AM THINKING
- 16 THAT I WAS EITHER APPOINTED BY MY CITY COUNCIL OR SOMETHING TO
- 17 REPRESENT THE COUNTY, BECAUSE WE HAD TWO COUNTY
- 18 REPRESENTATIVES, TON WEDEN ALSO ON THERE CALL REPRESENTING THE
- 19 COUNTY AND THE PARKS DEPARTMENT. SO I AM HESITANT FOR MC TO
- 20 EVEN SUGGEST OR I CAN TO SUGGEST THAT THE BAY TRAIL BE
- 21 RESOLVED A THIS PART OF THE GAME. YES, I WANT TO SUPPORT YOUR
- 22 RESOLUTION OF AGGRIEVE WITH THE CLARIFICATION AND DON'T AGREE
- 23 TO MOVING ABAG AND MTC. THE CLUE THAT WILL HOLD THIS TOGETHER
- 24 PARTICIPANT OF SB 100, WE DON'T HAVE THE RIGHT TO REMOVE THAT
- 25 REQUIREMENT, BUT I AM NOT A LAWYER.



1 2 CHAIR PRO TEMPORE, ROSEMARY CORBIN: YES, WE HAVEN'T HEARD FROM 3 YOU YET. 4 5 JUDITH MALAMUT: I DIDN'T OUITE UNDERSTAND ABOUT YOU THOUGHT MTC AND ABAG WOULD BE REMOVED? JUST TO FOLLOW UP ON JULIA'S 6 COMMENT. 7 8 JULIA MILLER: IF IT IS NOT REMOVED FROM THE MOTION AND I 9 10 TONIGHT HAVE THIS IN FRONT OF ME, THIS RESOLUTION IN FRONT OF ME, I WANT TO MAKE SURE THAT WAS INCLUDED AND THE BAY TRAIL AS 11 A BOARD THAT HAS OPINION WITH FUNCTION, MOST OF US HAVE BEEN 12 ON THE BOARD 30 YEARS ARE NOT MOVED OR DISBANDED FROM THIS --13 IN THIS PROCESS. I AGREE WITH BLUES ALL ALONG. MTC HAS MORE 14 15 MONEY THAN ABAG. ABAG IS A DUES NUMBER, AND ABAG WAS GIVEN 16 THIS DIRECTION TOP SB 100, THAT WILL BE A LEGAL QUESTION, WAS THAT ANSWERED TOURING THE MERGER? 17 18 SPEAKER: I DON'T HAVE AN ANSWER FOR THAT, ASKING FOR A 19 CLARIFICATION. I WANT TO THANK BILL AND BRUCE FOR THEIR WORK 20 ON THE TRANSITION PLAN, AND I ALSO WANT TO SAY THAT I AGREE 21 WITH REGARDS TO THE TIMELINESS OF HAVING TO TAKE ACTION ON IN, 22 AND I VERY MUCH APPRECIATE RICK 'DIVISIONS, AND I SUPPORT THEM 23 AS WELL IN TERMS OF INCLUDING THE BOARD, INCLUDING ABAG, 24 INCLUDING THE OTHER ENTITIES THAT UP SPOKE OF, BECAUSE YOU



- 1 BEING TO THIS FOR SUCH A HONG TIME AND HAVE A LOT OF
- 2 BACKGROUND AND -- AND KNOWLEDGE OF -- OF WHO IS NEEDED FOR US
- 3 TO WORK WITH. I ALSO WANTED TO SAY THAT IN REGARDS TO THE
- 4 BOARD IN GENERAL AND MYSELF IN PARTICULAR, I ALSO HAVE BEEN ON
- 5 THE BOARD FOR 30 YEARS, WE SEE THIS AS A LEGACY AND EQUITABLE
- 6 ACCESS TO THE BAY AND ISSUES, I AM SO GLAD TO HEAR FROM
- 7 CLEVELAND THAT, YOU KNOW, THE FUNDERS ALSO HAVE THAT LEGACY
- 8 VISION IN TERMS OF THE INTEREST IN THIS PARTICULAR PROJECT AND
- 9 MAKING SURE THAT THE VISION IS COMPLETED IN TERMS OF THE
- 10 PROJECT ITSELF.

11

- 12 CHAIR PRO TEMPORE, ROSEMARY CORBIN: ANOTHER MEMBER HAS BEEN ON
- 13 THE BOARD SINCE DAY ONE, I HAVE AGREE WITH A LOT OF WHAT HAS
- 14 BEEN SAID, AND AS I MENTIONED BEFORE IT IS A DISAPPOINTMENT
- 15 THAT MTC LOVE US AS MUCH AS ABAG DID, HOPING THAT THE M MTC
- 16 BOARD WILL FEEL THE COMMITMENT THAT YOU JUST DESCRIBED AND
- 17 MAYBE RESPOND TO A LITTLE MORE POSITIVELY.

18

- 19 CHAIR PRO TEMPORE, ROSEMARY CORBIN: ELLEN, WAS YOUR LIGHT ON
- 20 AGAIN.

21

22 ELLEN JOHNCK: NO, I LEFT IT ON.

- 24 CHAIR PRO TEMPORE, ROSEMARY CORBIN: WE HAVE A HAND UP IN THE
- 25 AUDIENCE. WHO IS IT?



1 2 CLERK, FRED CASTRO: I HAVE IT IS VIRGILO. 3 DAVID LEWIS: IT IS DAVID, I AM TRYING TO DEEP MY -- MY BAY 4 5 TRAIL BOARD HAT ON EVEN THOUGH SEVERAL PEOPLE ARE MENTIONED SAVE THE BAY AS A POTENTIAL ENTITY TO THESE RULES, AND I HAVE 6 TO ASK A OUESTION OF CLEVE THAT GOES BACK TO SOME THINGS HE 7 8 WAS MAYBE PREPARED TO COMMENT ON EARLIER BUT THE QUESTION IS THE WAY -- GIVEN THE WAY PEOPLE HAVE HEARD FROM OTHER BOARD 9 MEMBERS HOW THEY WOULD LIKE TO HAVE THIS MOVE FORWARD THE 10 PLAN, WHAT ARE THE CHALLENGES AND RISK AND RESPONSIBILITIES 11 FOR A NGO AND TAKING ON THE RESPONSIBILITIES SINCE THERE WERE 12 REALLY MANY OPINIONS AND RESPONSIBILITIES ABOUT WHAT THAT 13 SHOULD LOOK LIKE. 14 15 16 CLEVELAND JUSTIS: BOY, THAT IS A BIG QUESTION, DAVID. I WILL SHARE AS A CONSULT AND IT AND THEN AS FORMER DIRECTOR OF THREE 17 NONPROFITS, I HAVE A GREAT DEAL OF RESPECT FOR HOW DIFFICULT 18 IT IS TO RUN A NONPROFIT AND ALL OF THE RISKS INVOLVED THAT 19 THAT, I HAVE AGREE RESPECT FOR THE WORK DONE ON THE BAY TRAIL 20 AND. THIS THIS BODY, AND I AM ALWAYS -- I DEDICATED MY LIFE'S 21 WORK TO SMOOTH AND FIGURE OUT THE BEST WAY TO MAKE PUBLIC-22 PRIVATE GOVERNMENTAL PARTNERSHIP AROUND ENVIRONMENTAL AND 23 TRAIL WORK RUN SMOOTHLY, SO I WOULD -- I GUESS I WILL TRY TO 24 BRIEFLY GIVE YOU MY OPINION WHICH IS TO SAY THAT I THINK IF I



- 1 WERE WARRING MY NONPROFIT BOARD AT OR EXECUTIVE DIRECTOR HAT,
- 2 I HAVE WOULD THINK THAT THERE IS SIGNIFICANT RISKS THERE, AND
- 3 I THINK THERE IS SIGNIFICANT UPSIDE, I SOUND LIKE AN
- 4 ECONOMIST. THERE IS BOTH. AND THAT IS THE JOB THAT THAT IS SO
- 5 HARD TO BE A NONPROFIT LEADER AND I THINK THE RISKS, OF
- 6 COURSE, ARE THERE IS NO ORGANIZATION IN THE BAY AREA THAT IS A
- 7 STAND-ALONE NONPROFIT FULLY DEDICATED TO TRAIL WORK
- 8 EXCLUSIVELY. SOME PLACES ACROSS THE COUNTRY THERE ARE SO TO
- 9 ME, THERE ARE RISKS INVOLVED, A PETROLEUM OF MISSION SHIFT. IF
- 10 THE THREE OBVIOUS ORGANIZATIONS IN MY MIND ARE YOUR
- 11 ORGANIZATION THE RIGHTS TRAIL OR THE PARK CONSERVANCY AND A
- 12 COUPLE OF OTHERS, NONE OF THEM -- IS IT BULL'S EYE, PART IT TO
- 13 FORECAST YOUR MISSION. THE BENEFITS, I THINK, IN MY MIND
- 14 OUTWEIGH THOSE AN INCREDIBLE TROUPE OF VOLUNTEERS AND
- 15 ADVOCATES AS EVIDENCED BY THIS CONVERSATION. YOU HAD
- 16 INCREDIBLE GOVERNMENTAL PARTNERSHIPS, AND YOU HAVE A BAY AREA
- 17 FUNDING COMMUNITY THAT HAS PROVEN TO BE OVER AND OVER AGAIN
- 18 OUITE BULLISH ON TRIPS, AND YOU GOT US GIVING YOU PROBABLY ONE
- 19 OF THE STRONGEST POSITIVE REPORTS I HAVE GIVEN TO A CLIENT ON
- 20 THIS WORK. SO YOU ARE MANAGING A LOT OF CONFLICTING AND
- 21 UNCERTAINTY THAT I THINK WOULD BE -- I WOULD BE WRESTLING WITH
- 22 IF I WERE IN YOUR SHOES, JANET'S SHOES OR ANY OTHER
- 23 ORGANIZATION'S SHOES. WHAT I SEE ARE THE BENEFITS VASTLY
- 24 OUTWEIGH WITH THE CHALLENGES. THE WORK IS HARD TO DO BY
- 25 VOLUNTEERS AND ALSO HARD TO DO BY AN INSIDE GOVERNMENT AND



- 1 NEEDS AN ORGANIZATION THAT IS AND ADEPT TO DOING THAT AND
- 2 LEVERAGING IT, SO I THINK IT IS A RISK-REWARD CALCULATION A
- 3 BIT, AND YOU HAVE SEEN THE PIE GROW THROUGH ONE TAM, WE HAVE
- 4 SEEN IT GROW THROUGH TRAILS FOREVER, WE HAVE SEEN IT GROW
- 5 THROUGH OTHER BACKBONE ORGANIZATIONS ACROSS THE COUNTRY, IS
- 6 THAT A GUARANTEE, NO, BUT YOU HAVE AN INCREDIBLE LEGACY AND A
- 7 LOT OF SUPPORT FOR FUNDERS IN THE AREA.

- 9 DAVID LEWIS: THANK YOU, UP APPRECIATE THE ANSWER AND I AM
- 10 INTERPRETING IT MOSTLY A DESCRIPTION OF THE RISKS AND BENEFITS
- 11 AFTER THE TRANSITION, IF YOU WILL. SOME I HAVE A QUESTION
- 12 ABOUT THE ACTUAL PLANNED TRANSITION AND THIS. SIS ON A MOU AND
- 13 CONTRACT WITH THE BAY TRAIL -- CURRENT BAY TRAIL BOARD AND NEW
- 14 ORGANIZATION TAKING ON THIS WORK IF THE BAY BOARD TRAIL NOT
- 15 GOING TO EVENTUALLY BE A SEPARATE ONGOING ENTITY, I AM PRETTY
- 16 SURE -- I CAN'T SPEAK FOR BEFORE THE LAST 26 YEARS WHEN I HAVE
- 17 BEEN RUNNING SAVE THE BAY, BUT I KNOW WE NEVER SIGNED AN MOU
- 18 ON ANYTHING. I KNOW THAT GOVERNMENT AGENCIES DO THAT WITH EACH
- 19 OTHER OFTEN AND I GUESS IT COULD BE A FEATURE OF MERGERS
- 20 BETWEEN TWO EXISTING ORGANIZATIONS AND DOESN'T SOUND LIKE A
- 21 MERGER THAT IS CONTEMPLATED, IN TERMS OF CONTRACTUAL
- 22 OBLIGATION. THE CLOSEST WE HAVE IS GOVERNMENT CONTRACTS WITH
- 23 THE COASTAL CONSERVANCY AND THE WORK IS OUTLINED IN EXCHANGE
- 24 FOR FUNDING. SO IS THAT MOU IS SOMETHING THAT YOU SEEM
- 25 ANALOGOUS?



1 2 CLEVELAND JUSTIS: A GOOD QUESTION. THE WAY I WOULD SEE -- I 3 HAVEN'T. I HAVEN'T SEEN EXACTLY THE STRUCTURE, WHAT I THINK WOULD WORK BEST IS THAT THE FUNCTIONS ARE ABSORBED INTO A 4 5 NONPROFIT. AND THAT -- YOU KNOW, IN NOT MAINTAINING A SEPARATE NONPROFIT BOARD OR PERHAPS AN ADVISORY BOARD. ONE OF THE 6 THINGS I SEE HAPPEN A LOT IS WHEN TWO ORGANIZATIONS MERGE, YOU 7 8 END UP WITH SOMETIMES COMPETING FACTIONS, IF YOU KNOW, IF YOU BRING ON JUST A BOARD AND X NUMBER OF SEATS DESIGNATED FOR 9 THESE NUMBER OF ISSUES. THIS BODY WILL NEED TO BE COMFORTABLE 10 THAT WHATEVER BOARD OR BODY THAT ASSUMED ITS RESPONSIBILITIES 11 WAS COMPLETELY DEDICATED TO THIS MISSION MOVING FORWARD I 12 WOULD HAVE TO DO MORE RESEARCH TO ANSWER YOUR QUESTION, DAVID. 13 SUPPORTING A NONPROFIT IS A LOT OF WORK AND TIME AND ENERGY 14 AND THE WAY WE ENVISION IT IN THE PAPER ARE THAT THE FUNCTION 15 16 ALSO TRANSITION TO AN EXISTING ORGANIZATION AND THE MEMBERS OF 17 THIS BODY MIGHT SERVE AS ADVISORS TO THAT BODY, BUT THERE HAS TO BE TRUST OR CONNECTION OTHERWISE IT CERTAINLY DOESN'T WORK. 18 19 DAVID LEWIS: MY LAST COMMENT IS A BRIEF OBSERVATIONS, DOESN'T 20 SEEM THAT THERE ARE FIVE -- MAYBE EVEN THREE POTENTIAL 21 ORGANIZATIONS THAT SEEM LIKE A GOOD FIT, I THINK IT IS GREAT 22 TO HAVE A PLAN LIKE THIS TRANSITION PLAN AND PROBABLY REALLY 23 WISE TO HAVE SOME FLEXIBILITY BECAUSE THE MORE REQUIREMENTS OR 24 OBLIGATIONS THAT YOU ARE PUTTING OUT THERE FOR A LETTER OF 25



INTEREST, I GUESS, BRUCE ARTICULATED AS A FIRST STEP, HARD TER 1 2 MAY BE TO ELICIT LETTERS OF INTEREST. 3 CHAIR PRO TEMPORE, ROSEMARY CORBIN: BRUCE HAS A COMMENT. 4 5 BRUCE BEYAERT: RESPONDING TO ONE OF DAVID'S COMMENTS, I THINK 6 DAVID, YOU ARE REFERRING TO ITEM 4, LET'S SEE IF I GOT THE 7 8 RIGHT REFERENCE HERE, TRANSITION PLAN ITEM FOUR ABOUT FINALIZING A NONPROFIT'S COMET TO UNDERTAKE BAY TRAIL 9 RESPONSIBILITY AS A CONTRACT OR MOU. SO ARE YOU -- ARE YOU 10 QUESTIONING THE FORM THERE OR LANGUAGE RECORDING A CONTRACT 11 FOR A MOU, A BIG HURDLE OR BETTER TO SAY WITH AN AGREEMENT AND 12 WHAT IS NEGOTIATED FOR APPROVAL NOR THE ADEQUACY OF THE 13 AGREEMENT. 14 15 16 DAVID LEWIS: HONESTLY I THINK WITH THE BAY TRAIL HAT ON, THE 17 BAY TRAIL BOARD I WON'T BE PILLORIED FOR SAYING THIS, IS IN A WEEK NEGOTIATING POSITION BOTH WITH MTC FOR REPORT AND HAS 18 BEEN PATIENT AND GENEROUS BUT DON'T WANT TO BE IN THAT ROLE 19 FOR MUCH LONGER AND POTENTIALLY OTHER ORGANIZATIONS TAKING 20 THIS ON, SO, AGAIN, I THINK THE BY A THAT THE TRANSITION PLAN 21 IS LAID OUT MAKES SENSE, BUT -- BUT I AM NOT SURE THAT THE BAY 22 TRAIL BOARD, WE I WOULD SAY ARE IN A STRONG POSITION TO ENLIST 23 ON THIS SET OF STEPS DEPENDING WHAT ORGANIZATIONS ARE 24

INTERESTED AND UNDER WHAT CIRCUMSTANCES, IF THE GOAL AS I



- 1 UNDERSTAND CLEVE'S LAST COMMENT, IF THE GOAL WAS TO HAVE THE
- 2 FUNCTIONS INTEGRATED INTO AN EXISTING ORGANIZATION BOTH FOR
- 3 COMPETING FACTIONS AND WHAT THE FUNDER COMMUNITY IS ESPECIALLY
- 4 EXCITED ABOUT, THEN DICTATING -- THE BAY TRAIL BOARD DICTATING
- 5 THE BEST WAY TO ORGANIZE FUNCTIONS AND GET THE BEST BENEFIT
- 6 FROM THE EXISTING PART, YEAH, IT SEEMS LIKE THAT IS GOING TO
- 7 BE HARDER FOR THE BAY TRAIL BOARD TO DO. BUT, YEAH, I -- I AM
- 8 NOT SURE IF I ANSWERED YOUR QUESTION, BUT I THINK IT IS GOOD
- 9 TO HAVE A PLAN LIKE THIS, AND I THINK IT IS REALLY IMPORTANT
- 10 TO BE -- AND SIGNAL FLEXIBILITY ABOUT IT. SINCE WE DON'T KNOW
- 11 WHAT AN ORGANIZATION IS GOING TO NEED OR ASK FOR IN ORDER TO
- 12 TAKE THIS ON.
- 14 CHAIR PRO TEMPORE, ROSEMARY CORBIN: BILL?
- 16 BILL LONG: QUICK COMMENT, THAT LINE -- NUMBER FOUR WAS
- 17 CONTEMPLATING THAT ONCE THE DISCUSSIONS WITH A NONPROFIT WAS
- 18 CONCLUDED AND THERE WAS AN UNDERSTANDING OF THE FUNCTIONS THEY
- 19 WOULD BE TAKING ON, THAT THEN THERE WOULD BE A MOU OR CONTRACT
- 20 OR WHATEVER BETWEEN MTC AND THAT ORGANIZATION. BECAUSE THE NEW
- 21 ORGANIZATION WILL HAVE CERTAIN RESPONSIBILITIES, BUT MTC WILL
- 22 CERTAINLY HAVE OTHER RESPONSIBILITIES, THOSE WILL BE LINE
- 23 HUMID UP IN A MOU OR WHATEVER. THAT IS THE BASIS FOR THAT
- 24 COMMENT.

25

13



BRUCE BEYAERT: BASED ON WHAT BILL SAID AND DAVID SAID, ITEM 4, 1 2 I SUGGEST -- I WON'T MAKE IT A MOTION YET, WE CHANGE IT TO FINALIZE THE COMMITMENT WITH A CONTRACT, COMMA, MOU OR OTHER 3 AGREEMENT TO MAKE IT FLEXIBLE, BASICALLY WHAT -- SO ITEM 4 4 5 WOULD READ FINALIZED SELECTED NONPROFIT'S COMMITMENT TO UNDER TAKE RESPONSIBILITY WITH THE CONTRACT, COMMA, MOU OR OTHER 6 AGREEMENT. 7 8 CHAIR PRO TEMPORE, ROSEMARY CORBIN: DOES THE SECONDER OF THE 9 10 MOTION ACCEPT THAT? BILL? 11 BILL LONG: YES. 12 13 CHAIR PRO TEMPORE, ROSEMARY CORBIN: OKAY, SO --14 15 SPEAKER: WE NEED A TRANSITION PLAN, A LITTLE BIT BEFORE NOON. 16 17 I TOTALLY AGREE AND APPRECIATE THE WORK OF THE COMMITTEE AND WHAT I READ -- I THINK THERE IS LATITUDE IN THAT, EVEN THOUGH 18 I SUPPORT WHAT YOU ARE -- YOU KNOW, THE LITTLE AMENDMENT YOU 19 MADE THERE, BRUCE, BUT I THINK THERE IS LATITUDE TO GO MOU, 20 21 STILL A LOT OF PLAY IN THE TRANSITION PLAN, NUMBER ONE, WE NEED THAT. SO I -- YOU KNOW, I -- WITH -- I WOULD CALL THE 22 QUESTION, I DO SUPPORT ON THE MOTION, BY JUST WANT TO COMMENT 23 IN MY CALLING THE QUESTION ON THE MOTION THAT BASED ON THE 24

ABAG BOARD MEETING ON NOVEMBER 14, THERE NEEDS A LOT OF WORK



- 1 WITH THOSE MEMBERS BECAUSE NOTHING HAPPENED AS YOU -- AS I --
- 2 I ATTENDED THE MEETING ON VIRTUAL AND NOTHING HAPPENED THERE,
- 3 SO I DON'T HAVE A WHOLE LOT OF FAITH THAT \$1.5 MILLION WILL BE
- 4 WARMLY EMBRACED, THAT DOESN'T MEAN THAT WE DON'T GO OR SAY
- 5 THIS IS WHAT WE WANT, I THINK WE WILL BE A REAL HELP TO
- 6 WHATEVER ORGANIZATION TAKES US ON AS A NEW HOME, YOU KNOW
- 7 NEEDS THAT, SO I CALL THE QUESTION, ELLEN JOHNCK.

8

- 9 CHAIR PRO TEMPORE, ROSEMARY CORBIN: THE QUESTION HAS BEEN
- 10 CALLED, AND AT THAT POINT, WE NEED TO VOTE ON THE MOTION;
- 11 HOWEVER, THERE WERE AMENDMENTS SUGGESTED, BUT YOUR MAKING --
- 12 YOU ARE CALLING THE VOTE ON THE ORIGINAL MOTION?

13

14 **ELLEN JOHNCK:** CORRECT.

15

- 16 CHAIR PRO TEMPORE, ROSEMARY CORBIN: OKAY, WE -- THE CLERK
- 17 NEEDS TO CALL THE ROLL.

18

- 19 SPEAKER: WE ALSO NEED TO CHECK ON PUBLIC COMMENT ON THAT
- 20 BEFORE THERE IS A ROLE CALL VOTE.

21

- 22 CLERK, FRED CASTRO: NO WRITTEN COMMENTS, NO MEMBERS OF THE
- 23 PUBLIC IN THE BOARD ROOM, NONE IN THE ATTENDEE SPACE, AND NONE
- 24 AT THE TELECONFERENCE LOCATIONS.



1	CHAIR PRO TEMPORE, ROSEMARY CORBIN: IT IS MY UNDERSTAND
2	SUBJECT TO ROBERTS RULES THAT ONCE THE QUESTION IS CALLED YOU
3	HAVE TO TAKE THE VOTE.
4	
5	SPEAKER: THAT IS RIGHT.
6	
7	CLERK, FRED CASTRO: MOTION BY BEYAERT AND SECONDED BY LONG.
8	
9	BRUCE BEYAERT: YES.
10	
11	SHAWN CASEY-WHITE: ABSTAIN.
12	
13	CHAIR PRO TEMPORE, ROSEMARY CORBIN: YES.
14	
15	VIRGILIO GUASAY: YES.
16	
17	SPEAKER: ABSTAIN FOR RIGHT NOW.
18	
19	ELLEN JOHNCK: YES.
20	
21	DAVID LEWIS: YES.
22	
23	BILL LONG: YES.
24	
25	TIDITH MALAMIT. VES



1	
2	JULIA MILLER: YES.
3	
4	RICK PARMER: NO.
5	
6	ANTOINETTE ROMEO: NO.
7	
8	DIANE ROSS-LEECH: YES.
9	
10	ASHLEY TOMERIN: ABSTAIN.
11	
12	DON WEDEN: YES.
13	
14	SPEAKER: SERGIO RUIZ: ABSTAIN.
15	
16	CLERK, FRED CASTRO: MOTION PASSES: TEN AYES, TWO NOS, FOUR
17	ABSTENTIONS.
18	
19	CHAIR PRO TEMPORE, ROSEMARY CORBIN: THANK YOU. THAT WAS
20	THAT WAS TORTUROUS BUT I THINK NECESSARY. THE NEXT ITEM, ITEM
21	6-C, AUTHORIZATION TO ENTER INTO A CONTRACT WITH POTRERO GROUE
22	TO ASSIST IN THE PURSUIT OF A NONPROFIT PARTNER AND FISCAL
23	AGENT, \$30,000, TOSHI, I THINK YOU ARE ON FOR THE REPORT ON
24	THIS.



1	TOSHI SHEPARD-OHTA: GREAT, THANK YOU. SO MTC ORIGINALLY
2	ENTERED INTO A \$25,000 CONTRACT WITH THE POTRERO GROUP TWO
3	YEARS AGO IN 2022, WE NOW EXHAUSTED THAT BUDGET, AND IN
4	TALKING WITH CLEVE, IT SOUNDS LIKE GETTING THROUGH THE NEXT
5	PHASE OF WORK WILL BE ABOUT \$60,000. SO MTC IS PUTTING UP
6	\$30,000 TO HELP THIS TO KEEP THIS WORK GOING, MAKING SURE
7	WE DON'T LOSE TIME, NOW THAT WE HAVE GOTTEN THIS GREAT
8	FEEDBACK FROM THE FOUNDATIONS THROUGH CLEVE'S INTERVIEWS AND
9	WE ARE ASKING THE NONPROFIT TO TO APPROVE AN ADDITIONAL
10	\$30,000 FROM THE NONPROFIT BUDGET TO MATCH MTC'S FUNDING
11	COMMITMENT HERE TO HELP GET US THROUGH THE WORK THAT HAS BEEN
12	IDENTIFIED IN THE TRANSITION PLAN, SOME THIS WAS MORE AS A
13	AS WANTING TO PROVIDE THE BOARD AN OPPORTUNITY TO KEEP THE
14	WORK GOING SINCE THE POTRERO GROUP IS IDENTIFIED SPECIFICALLY
15	IN THE TRANSITION PLAN AND WANT SOMETHING TO BUILD OFF OF IS
16	THAT BUT ALSO WANTING TO OPEN IT UP TO YOU FOR HOWEVER YOU
17	SEE FIT FOR MOVING FORWARD. WE ARE VERY EXCITED ABOUT ABOUT
18	YOU KNOW WE HEARD FROM CLEVE AND REALIZE THAT WE HAVE TO DO
19	A LOT MORE WORK TO GENT MORE DETAILS OF HOW ACTUALLY TO MAKE
20	USE OF THOSE FUNDING OPPORTUNITIES.
21	
22	CHAIR PRO TEMPORE, ROSEMARY CORBIN: SO YOU ARE ASKING US FOR
23	MATCHING \$30,000 TO THE \$30,000 THAT MTC IS PUTTING UP AND

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24

25

THIS IS TO LAST FOR HOW LONG?



TOSHI SHEPARD-OHTA: A TIME AND MATERIALS CONTRACT WITH THE 1 2 POTRERO GROUP. WE WOULD WORK WITH I GUESS THE DESIGNATED TRIO 3 OF BILL, BRUCE AND TRUJILIO TO HAVE MTC ON SPECIFIC SCOPES OF WORK, YOU HAVE ABOUT ALL THIS EFFORT BY CLEVE DOES COME AT A 4 5 COST, AND WE ARE LOOKING TO THE NONPROFIT TO COVER HALF OF THOSE COSTS. 6 7 8 CHAIR PRO TEMPORE, ROSEMARY CORBIN: SO YOU DON'T HAVE A DATE WHEN YOU THINK THIS WOULD RUN OUT? 9 10 TOSHI SHEPARD-OHTA: REALLY DEPENDS HOW WE MOVE FORWARD WITH 11 THE WORK, WE NEED TO DEFINE IT. BUT I DON'T WANT TO WAIT UNTIL 12 THE NEXT BOARD MEETING TO APPROVE THIS FUNDING AND CONTRACT 13 THIS ON TOP OF IT. THAT WILL PUT US BACK ANOTHER THREE OR FOUR 14 15 MONTHS. 16 CHAIR PRO TEMPORE, ROSEMARY CORBIN: JULIA? 17 18 JULIA MILLER: I JUST WANT TO MAKE A COMMENT ON THE RECORD, WHY 19 DOES MTC THAT HAS MORE MONEY THAN ANY OTHER AGENCY TRYING TO 20 21 GET RID OF THE RESPONSIBILITIES FROM THE MERGER WITH ABAG AND MTC, WHY ARE YOU TRYING TO GENT RID OF THE BAY TRAIL 22

OBLIGATION? COULD YOU ADDRESS THAT, TOSHI, I NEED TO BE ON THE

RECORD FOR THAT, AND I AM SURE OTHER BOARD MEMBERS WOULD LIKE

23

24

25

TO HEAR YOUR COMMENT.



1	
2	SPEAKER: GOOD MORNING FROM BOARD MEMBERS, LISA KLEIN, THE
3	EXECUTIVE DIRECTOR OF MOBILITY FOR MTC AND ALSO SUPPORTING THE
4	ABAG BOARD AS WELL. I'M HERE TODAY FOR ANDY. AND YOU KNOW,
5	LISTEN, I SORRY TO HEAR THAT MEMBERS OF THE BOARD FEEL THAT
6	MTC THAT THERE IS LESS LOVE FOR THIS GROUP AND THAT MTC
7	WANTS TO SOMEHOW WANT TOO GET RID OF THIS GROUP, I WANT TO
8	REALLY ASSURE YOU THAT IS NOT THE CASE, AND AT THE ABOUT HE
9	BEGINNING OF THE MEETING TOSHI SUMMARIZED THE NOTES THAT ANDY
10	MADE AT THE ABAG EXECUTIVE BOARD MEETING AND THAT WAS HIS
11	INTENT TO COMMUNICATE THAT. IT IS REALLY IT IS REALLY NOT
12	THE CASE THAT MTC A SPEAKING TO TO TO DIVEST ITSELF OF
13	THIS WORK, AND IN FACT MTC HAS DONE TOSHI AND NICCOLA HAD
14	AGREE AMOUNT OF PLANNING WORK OVER THE YEARS THAT HAVE REALLY
15	ADVANCED ADVANCED THE BAY TRAIL AND I THINK SO WAS
16	REFERENCED IN A LOT THE THINGS THAT CLEVE MENTIONED THAT ARE
17	VERY ATTRACTIVE TO THE FUNDER ABOUT THE COMMITMENT TO EQUITY
18	AND OTHER THINGS THAT I KNOW ARE FOR AN TO THE BOARD MEMBERS
19	ANDY RECOGNIZES AND THE STAFF RECOGNIZES AND MTC BOARD
20	RECOGNIZES THE HUGE SUCCESS THAT THE BAY TRAIL HAS HAD OVER
21	THE YEARS, AND WE RECOGNIZE THAT WE ARE EMBARKING ON A NEW ERA
22	WHEN THE LAST SEGMENTS ARE HARD, THAT A COMMENT THAT MANY OF
23	YOU MADE TODAY THE LAST SEGMENTS ARE REALLY HARD AND WILL BE
24	SERVED WITH THE PARTNERSHIP AND MTC RESOLVING SOME OF THE
25	TECHNICAL CROUD AND A PHILANTHRODIC FOR THE LARCE DOLLARS THAT



LIKELY WILL BE NEEDED TO CLOSE THE GAPS, AND BOARD MEMBER 1 PARANORMAL PER MENTIONED THE BAY BRIDGE WEST SPAN, NOT A LOT 2 3 OF GOVERNMENT MONEY SITTING OUT THERE AVAILABLE TO FUND THAT. IT IS GOING TO RARE -- GOING TOP REOUIRE PHILANTHROPIC 4 5 PARTNERSHIP, MTC WILL BE VERY COMMITTED FOR THE WORK PROGRAM MEETING THE REQUIREMENTS. MTC IS NOT GOING AWAY OR WALKING 6 AWAY FROM THE PARTNERSHIP, AND, YOU KNOW, I THINK -- I WANT TO 7 8 ASSURE THAT YOU IS A COMMITMENT TO CLOSE COORDINATION GOING 9 ON. 10 CHAIR PRO TEMPORE, ROSEMARY CORBIN: THANK YOU, I AM HAPPY TO 11 HEAR THAT, IT SEEMS LIKE MTC IS A LOGICAL PLACE FOR US BECAUSE 12 WE ARE A TRANSPORTATION CORRIDOR, I JUST AM HOPING -- I AM 13 HOPING TO FEEL THE LOVE A LITTLE MORE. YES, YOU HAD YOUR LIGHT 14 15 ON FOR QUITE A WHILE? 16 JUDITH MALAMUT: JUDITH MALAMUT, SO ONE WOULD HOPE THAT I DO 17 SUPPORT THAT THE BAY TRAIL BOARD WILL ASSIST IN CONTINUING THE 18 -- THE EXCELLENT WORK THAT CLEVE HAS BEEN AND HIS GROUP, I 19 WOULD HOPE THAT IF -- IF BE ASSIST THAT WE COULD SEE WHAT THE 20 21 AGREEMENT OR THE CONTRACT IS WITH THEM, THAT -- THAT WE COULD ALSO -- THAT THERE WILL ALSO BE AN OPPORTUNITY FOR CLEVE AND 22 THE BOARD REPRESENTATIVES TOP OF HONE THE TRANSITION PLAN 23 ARIZONA WE MOVE FORWARD AND ISSUES ARE IDENTIFIED. I AM NOT 24

SURE IF THAT IS PART OF THAT CONTRACT, BUT IT WILL SEEM TO BE



AN IMPORTANT -- IN REGARDS TO BEING THE TRANSITION MANAGER AS 1 IDENTIFIED IN THE -- IN THE TRANSITION PLAN. IT WOULD BE VERY 2 3 IMPORTANT PIECE OF THAT WORK. 4 5 CHAIR PRO TEMPORE, ROSEMARY CORBIN: YES, SINCE WE ARE GOING --6 IF THIS PASSES AND WE ARE PAYING FOR HALF OF IT, I THINK WE 7 SHOULD SEE COPIES OF IT, I THINK ELLEN. 8 9 ELLEN JOHNCK: YOU NEED A MOTION? 10 CHAIR PRO TEMPORE, ROSEMARY CORBIN: WELL, WE WILL, YES, GO 11 AHEAD. 12 13 ELLEN JOHNCK: MOVE TO SUPPORT THE STAFF RECOMMENDATION OF THE 14 15 30 --16 CHAIR PRO TEMPORE, ROSEMARY CORBIN: WITH THE UNDERSTANDING 17 THAT IS A MATCHING \$30,000. 18 19 SPEAKER: SECOND TO THE MOTION. 20 21 22 CHAIR PRO TEMPORE, ROSEMARY CORBIN: A MOTION AND A SECOND ON 23 THE FLOOR. ANY MORE DISCUSSION?



1	SPEAKER: NO EXACTLY ON THE MOTION BUT FOLLOWING UP ON THE
2	DISCUSSIONS UNDER WAY ABOUT WHETHER MTC IS ABANDONING THE PAY
3	TRAIL PROJECT, I THINK WITH THIS THE HALF-DOLLAR SEED MONEY
4	THAT WILL AFFIRM THEIR COMMITMENT HAVING BAY TRAIL ADVOCACY GO
5	FORWARD AND THE TRANSITION BE SUCCESSFUL. TRANSITION WILL BE
6	GOOD FOR EVERYBODY, GOOD FOR MTC, GOOD FOR THE BAY TRAIL
7	PROJECT, WE LEARNED THE LAST SEVERAL YEARS IN THE LAST TWO,
8	THREE YEARS THAT MTC CAN'T DO ADVOCACY AND IF YOU WANT GAPS IN
9	THE BAY TRAIL, SOME THING THEY CAN DO, HAVE DONE, AND THIS
10	DRAFT MTC BAY TRAIL WORK PROGRAM ATTACHED TO THE TRANSITION
11	PLAN THAT LAYS OUT THE MANY THINGS THAT MTC WILL BE DOING
12	GOING FORWARD, AND THAT WILL REALLY LET THE NEW NONPROFIT
13	TAKING ON THE MISSION FOCUS ON ADVOCACY WHICH IS SO BADLY
14	NEEDED, I THINK THIS TRANSITION WILL BE A VERY HEALTHY THING
15	AND WILL HOPE UP A NEW ERA OF CLOSER COOPERATION BETWEEN BAY
16	TRAIL ADVOCACY AND MTC AND THE GOOD THINGS THEY ARE DOING.
17	
18	CHAIR PRO TEMPORE, ROSEMARY CORBIN: A MOTION FROM ELLEN JOHNCK
19	AND BRUCE BEYAERT.
20	
21	CLERK, FRED CASTRO: THE OAKLAND LOCATION HAS A HAND RAISED.
22	
23	CHAIR PRO TEMPORE, ROSEMARY CORBIN: OH. I AM SORRY, YES, YOU
24	ARE ON.



- 1 DAVID LEWIS: I WANT TO SAY THAT I SUPPORT THIS MOTION, AND I
- 2 DO NOT ASSOCIATE MYSELF WITH OTHER BOARD MEMBERS' MARKS OF A
- 3 LACK OF LOVE AND SUPPORT FROM MTC. I, FOR ONE, HAVE BEEN
- 4 PAYING ATTENTION TO THE LAST YEAR TO MTC'S VERY CLEAR
- 5 EXPLANATION OF THE LIMITATION IT IS OF THEIR ABILITY TO FUND
- 6 ADVOCACY AND AGREE WITH BRUCE'S LAST REMARKS OF THE
- 7 OPPORTUNITIES FOR STRONG RELATIONSHIP IN THE FUTURE, SO I JUST
- 8 WANTED TO SAY THAT BECAUSE I -- I -- I DON'T THINK THAT --
- 9 EVERYBODY IS ENTITLED OF THEIR OPINION HOW MUCH LOVE THEY ARE
- 10 FEELING, EVERYBODY GETS TO FEEL WHAT THEY WANT.
- 12 CHAIR PRO TEMPORE, ROSEMARY CORBIN: RIGHT. WILL THE CLERK
- 13 ASCERTAIN WHETHER WE HAVE ANY PUBLIC -- LET'S SEE, HOW DO I
- 14 WORD THAT, INFORM US OF ANY PUBLIC COMMENT SUBMITTED FOR THIS
- 15 ITEM OR ANY MEMBERS MANUFACTURE OF THE PUBLIC WHO WANT TO GIVE
- 16 PUBLIC COMMENT.
- 18 CLERK, FRED CASTRO: NO WRITTEN COMMENT, NO ONE IN THE BOARD
- 19 ROOM FOR PUBLIC COMMENT, NONE IN THE ATTENDEE SPACE AND NONE
- 20 TO AT THE TELECONFERENCE. MOTION BY JOHNK AND BRUCE BEYAERT.
- 22 BRUCE BEYAERT: YES.
- 24 SHAWN CASEY-WHITE: YES.

25

11

17

21

1	CHAIR PRO TEMPORE, ROSEMARY CORBIN:	YES.
2		
3	VIRGILIO GUASAY: YES.	
4		
5	SPEAKER: LEO DUBOSE: YES.	
6		
7	ELLEN JOHNCK: YES.	
8		
9	DAVID LEWIS: YES.	
10		
11	BILL LONG: YES.	
12		
13	JUDITH MALAMUT: YES.	
14		
15	JULIA MILLER: YES.	
16		
17	RICK PARMER: YES.	
18		
19	ANTOINETTE ROMEO: YES.	
20		
21	DIANE ROSS-LEECH: YES.	
22		
23	ASHLEY TOMERIN: ABSTAIN.	
24		
25	DON WEDEN: YES.	



1 2 SERGIO RUIZ: YES. 3 CLERK, FRED CASTRO: MOTION WAS 15 AYES, ONE ABSTENTION. 4 5 CHAIR PRO TEMPORE, ROSEMARY CORBIN: THANK YOU, AGENDA ITEM 7 6 7 IS ADJOURNMENT. THE NEXT MEETING OF THE SAN FRANCISCO BOARD OF 8 DIRECTORS WILL BE ANNOUNCED, GOING WE ARE GOING TO ANNOUNCE OR 9 SOME TIME IN THE FUTURE WILL BE ANNOUNCED. 10 TOSHI SHEPARD-OHTA: WE WILL WORK WITH YOU CHAIR CORBIN OF A 11 SPECIAL MEETING IN FEBRUARY. CORBIN THAT IS TO BE ANNOUNCED IN 12 THE FUTURE? OKAY, THE MEETING IS ADJOURNED, THANK YOU VERY 13 14 MUCH, WE ALMOST MADE IT. 15 16 SPEAKER: AS YOUR GENERAL COUNSEL, I WANT TO ACKNOWLEDGE THE WORK OF OUR CHAIR THAT WAS YANKED INTO THE MOTION AND 17 PERFORMED ABLY UNDER DIFFICULT DECISIONS. 18 19 CHAIR PRO TEMPORE, ROSEMARY CORBIN: ROPED INTO IT. 20 21





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