



**BAY AREA REGIONAL
COLLABORATIVE**
Meeting Transcript



JANUARY 20, 2023

1 **BAY AREA REGIONAL COLLABORATIVE**
2 **FRIDAY, JANUARY 20, 2023 10:00 AM**
3
4
5 **JESSE ARREGUIN, V. CHAIR:** GOOD MORNING. I'M BERKELEY MAYOR,
6 JESSE ARREGUIN, VICE CHAIR OF THE BAY AREA REGIONAL
7 COLLABORATIVE. I'M CALLING THE MEETING TO ORDER. PLEASE ROLL
8 THE COVID-19 MEETING RECORDING. [RECORDED MEETING PROCEDURES
9 ANNOUNCEMENT] DUE TO COVID-19, THIS MEETING WILL BE CONDUCTED
10 AS A ZOOM WEBINAR PURSUANT TO THE PROVISIONS OF ASSEMBLY BILL
11 361 WHICH SUSPENDS CERTAIN REQUIREMENTS OF THE BROWN ACT. THIS
12 MEETING IS BEING WEBCAST ON THE BARC WEBSITE. THE CHAIR WILL
13 CALL UPON COMMISSIONERS, PRESENTERS, STAFF, AND OTHER
14 SPEAKERS, BY NAME, AND ASK THAT THEY SPEAK CLEARLY AND STATE
15 THEIR NAMES BEFORE GIVING COMMENTS OR REMARKS. PERSONS
16 PARTICIPATING VIA WEBCAST AND ZOOM, WITH THEIR CAMERAS
17 ENABLED, ARE REMINDED THAT THEIR ACTIVITIES ARE VISIBLE TO
18 VIEWERS. COMMISSIONERS AND MEMBERS OF THE PUBLIC PARTICIPATION
19 BY ZOOM, WISHING TO SPEAK, SHOULD USE THE RAISE HAND FEATURE
20 OR DIAL STAR 9, AND THE CHAIR WILL CALL UPON THEM AT THE
21 APPROPRIATE TIME. TELECONFERENCE ATTENDEES WILL BE CALLED UPON
22 BY THE LAST FOUR DIGITS OF THEIR PHONE NUMBER. IT IS REQUESTED
23 THAT PUBLIC SPEAKERS STATE THEIR NAMES AND ORGANIZATION, BUT,
24 PROVIDING SUCH INFORMATION IS VOLUNTARY. WRITTEN PUBLIC
25 COMMENTS RECEIVED AT INFOATBAYAREAMETRO.GOV BY 5 P.M.,
26 YESTERDAY, WILL BE POSTED TO THE ONLINE AGENDA AND ENTERED



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1 INTO THE RECORD, BUT WILL NOT BE READ OUT LOUD. IF AUTHORS OF
2 THE WRITTEN CORRESPONDENCE WOULD LIKE TO SPEAK, THEY ARE FREE
3 TO DO SO. THEY SHOULD RAISE THEIR HAND AND THE CHAIR WILL CALL
4 UPON THEM AT THE APPROPRIATE TIME. A ROLL CALL VOTE WILL BE
5 TAKEN FOR ALL ACTION ITEMS. PANELISTS AND ATTENDEES SHOULD
6 NOTE THAT THE CHAT FEATURE IS NOT ACTIVE. IN ORDER TO GET THE
7 FULL ZOOM EXPERIENCE, PLEASE MAKE SURE YOUR APPLICATION IS UP
8 TO DATE.

9

10 **JESSE ARREGUIN, V. CHAIR:** THANK YOU. WILL THE CLERK OF THE
11 BOARD PLEASE CONDUCT ROLL CALL TO CONFIRM WHETHER A QUORUM OF
12 THE BARC GOVERNING BOARD IS PRESENT.

13

14 **CLERK OF THE BOARD:** YES, CHAIR. ARREGUIN?

15

16 **JESSE ARREGUIN, V. CHAIR:** HERE.

17

18 **CLERK, SARINA SEATON:** GIOIA?

19

20 **JOHN GIOIA:** HERE.

21

22 **CLERK, SARINA SEATON:** HAUBERT?

23

24 **DAVID HAUBERT:** HERE.

25



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1 CLERK, SARINA SEATON: GIOIA?

2

3 JOHN GIOIA: HERE.

4

5 CLERK, SARINA SEATON: RABBIT?

6

7 DAVID RABBITT: HERE.

8

9 JESSE ARREGUIN, V. CHAIR: I DO SEE SUPERVISOR RABBIT HERE.

10

11 CLERK, SARINA SEATON: PINE? RAMOS?

12

13 BELIA RAMOS: HERE.

14

15 CLERK, SARINA SEATON: ROSS? SPERING?

16

17 JAMES P. SPERING: HERE.

18

19 CLERK, SARINA SEATON: THANK YOU. EISEN? AND WASSERMAN?

20

21 ZACK WASSERMAN: HERE.

22

23 CLERK, SARINA SEATON: THANK YOU. WE HAVE A QUORUM.

24



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1 **JESSE ARREGUIN, V. CHAIR:** ITEM TWO, GOVERNING BOARD
2 ANNOUNCEMENTS. THIS IS AN INFORMATION ITEM. WE'LL HAVE A
3 DISCUSSION HONORING OUR OUTGOING BOARD MEMBERS, BUT THIS IS
4 OPPORTUNITY FOR ANY OTHER ANNOUNCEMENTS FROM MEMBERS OF THE
5 BARC GOVERNING BOARD? ARE THERE ANY MEMBER ANNOUNCEMENTS?
6 RAISE YOUR HAND AT THIS TIME. SEEING NO RAISED HAND FROM BOARD
7 MEMBERS. I'LL ASK FOR PUBLIC COMMENT.

8

9 **CLERK, SARINA SEATON:** NO PUBLIC COMMENT.

10

11 **JESSE ARREGUIN, V. CHAIR:** ITEM THREE CHAIR'S REPORT.
12 INFORMATION ITEM. DUE TO THE RETIREMENT OF OUR FORMER CHAIR,
13 MAYOR AMY WORTH, I AM STEPPING IN AS VICE CHAIR TODAY TO
14 CONDUCT OUR MEETING. WE WILL BE VOTING LATER ON IN THE AGENDA
15 TO ELECT A NEW BARC CHAIR. ALSO NOTE WE WILL BE TAKING UP THE
16 ELECTION OF VICE CHAIR, I BELIEVE, ALLISON? MARSH, BUT TODAY
17 WE'LL BE ELECTING A CHAIR FOR THE NEXT TWO YEARS. I'LL ADDRESS
18 THIS WHEN WE GET TO THE RESOLUTION HONORING AMY WORTH, BUT I
19 WANT TO THANK HER FOR HER YEARS OF LEADERSHIP IN HELPING LEAD
20 BARC AND HER MANY YEARS OF SERVICE TO THE REGION. SO, WITH
21 THAT, I HAVE NO OTHER BUSINESS TO REPORT. I WOULD LIKE TO ASK
22 ARE THERE ANY COMMENTS ON MY REPORT? IF NOT, IS THERE ANY
23 COMMENT ON THE CHAIR'S REPORT?

24

25 **CLERK, SARINA SEATON:** NO PUBLIC COMMENT ON THE CHAIR'S REPORT.



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1

2 **JESSE ARREGUIN, V. CHAIR:** THANK YOU THAT. BRINGS US TO
3 RECOGNITION OF SERVICE OF OUR OUTGOING BOARD MEMBERS, AND
4 SADLY MANY OF OUR LONG TIME BOARD MEMBERS HAVE RETIRED. WE
5 WANT TO RECOGNIZE THEM. WHAT I WANT TO DO IS WE'LL VOTE ON
6 EACH RESOLUTION THEN AFTERWARDS I'LL OPEN THE FLOOR FOR THE
7 OUTGOING BOARD MEMBERS TO MAKE ANY COMMENTS, AND TO THE
8 CURRENT BOARD MEMBERS TO ALSO EXPRESS WORDS OF APPRECIATION TO
9 OUR OUTGOING COLLEAGUES. SO WE'LL FIRST GO TO 3C, BARC
10 RESOLUTION 15, RESOLUTION OF APPRECIATION TO BOARD MEMBER
11 THERESA BARRETT. THIS IS AN ACTION ITEM. AND I WILL MAKE A
12 MOTION TO APPROVE THE RESOLUTION FOR APPRECIATION OF BOARD
13 MEMBER BARRETT?

14

15 **SPEAKER:** SECOND.

16

17 **JESSE ARREGUIN, V. CHAIR:** IS THERE ANY MEMBER OF THE PUBLIC
18 WHO WISHES TO ADDRESS THIS ITEM? PLEASE RAISE YOUR HAND. I'LL
19 ASK THE CLERK TO CONDUCT A ROLL CALL VOTE TO APPROVE THE
20 RESOLUTION.

21

22 **CLERK, SARINA SEATON:** ARREGUIN?

23

24 **JESSE ARREGUIN, V. CHAIR:** YES.

25



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1 **CLERK, SARINA SEATON:** BAUTERS? ABSENT. GIOIA?

2

3 **JOHN GIOIA:** YES.

4

5 **CLERK, SARINA SEATON:** HUDSON? AND HAUBERT?

6

7 **DAVID HAUBERT:** AYE.

8

9 **CLERK, SARINA SEATON:** PEDROZA?

10

11 **ALFREDO PEDROZA:** AYE.

12

13 **CLERK, SARINA SEATON:** PINE? RABBIT?

14

15 **DAVID RABBITT:** AYE.

16

17 **CLERK, SARINA SEATON:** RAMOS?

18

19 **BELIA RAMOS:** YES.

20

21 **CLERK, SARINA SEATON:** ROSS IS ABSENT. SPERING?

22

23 **JAMES P. SPERING:** AYE.

24

25 **CLERK, SARINA SEATON:** EISEN? ABSENT. WASSERMAN?



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1

2 **ZACK WASSERMAN:** YES.

3

4 **CLERK, SARINA SEATON:** MOTION PASSES.

5

6 **JESSE ARREGUIN, V. CHAIR:** ITEM 3D HONORING RESOLUTION 16,
7 OUTGOING BOARD MEMBER BRAD WAGENKNECHT. THIS IS AN ACTION ITEM
8 AND I WILL MAKE A MOTION TO APPROVE THE RESOLUTION.

9

10 **BELIA RAMOS:** SECOND.

11

12 **JESSE ARREGUIN, V. CHAIR:** SECONDED BY SUPERVISOR RAMOS. IS
13 THERE ANY PUBLIC COMMENT ON THIS ITEM? PLEASE RAISE YOUR HAND.
14 OR WRITTEN COMMENTS ON THIS ITEM?

15

16 **CLERK, SARINA SEATON:** THERE ARE NO MEMBERS OF THE PUBLIC WITH
17 THEIR HAND RAISED, AND THERE WAS NO PUBLIC COMMENT SUBMITTED
18 ON THIS ITEM.

19

20 **JESSE ARREGUIN, V. CHAIR:** THANK YOU. SO LET'S PROCEED TO A
21 ROLL CALL VOTE TO APPROVE THE RESOLUTION.

22

23 **CLERK, SARINA SEATON:** ARREGUIN?

24

25 **JESSE ARREGUIN, V. CHAIR:** YES.



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1

2 **CLERK, SARINA SEATON:** BAUTERS IS ABSENT. GIOIA?

3

4 **JOHN GIOIA:** AYE.

5

6 **CLERK, SARINA SEATON:** HUDSON? HAUBERT?

7

8 **DAVID HAUBERT:** AYE.

9

10 **CLERK, SARINA SEATON:** PEDROZA?

11

12 **ALFREDO PEDROZA:** AYE.

13

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15

16 **DAVID RABBITT:** AYE.

17

18 **CLERK, SARINA SEATON:** RAMOS?

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20 **BELIA RAMOS:** YES.

21

22 **CLERK, SARINA SEATON:** ROSS IS ABSENT. SPERING?

23

24 **JAMES P. SPERING:** AYE.

25



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1 **CLERK, SARINA SEATON:** EISEN IS ABSENT. WASSERMAN?

2

3 **ZACK WASSERMAN:** YES.

4

5 **CLERK, SARINA SEATON:** PASSES.

6

7 **JESSE ARREGUIN, V. CHAIR:** NEXT ITEM 17 APPRECIATION FOR
8 OUTGOING CHAIR AND BOARD MEMBER AMY WORTH. THIS IS AN ACTION
9 ITEM AM I MOVE ADOPTION OF THE RESOLUTION.

10

11 **JOHN GIOIA:** SECOND.

12

13 **JESSE ARREGUIN, V. CHAIR:** MOTION AND SECOND. I'LL ASK IF THERE
14 IS PUBLIC COMMENT ON THIS ITEM? IF SO RAISE YOUR HAND. PUBLIC
15 COMMENTS?

16

17 **CLERK, SARINA SEATON:** NO PUBLIC COMMENTS RECEIVED.

18

19 **JESSE ARREGUIN, V. CHAIR:** LET'S GO TO ROLL CALL ON THE
20 RESOLUTION.

21

22 **CLERK, SARINA SEATON:** ARREGUIN?

23

24 **JESSE ARREGUIN, V. CHAIR:** YES.

25



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1 **CLERK, SARINA SEATON:** GIOIA?

2

3 **JOHN GIOIA:** AYE.

4

5 **CLERK, SARINA SEATON:** HAUBERT?

6

7 **DAVID HAUBERT:** YES.

8

9 **CLERK, SARINA SEATON:** PEDROZA?

10

11 **ALFREDO PEDROZA:** YES.

12

13 **CLERK, SARINA SEATON:** PINE? RABBIT?

14

15 **DAVID RABBITT:** AYE.

16

17 **CLERK, SARINA SEATON:** RAMOS?

18

19 **BELIA RAMOS:** YES.

20

21 **CLERK, SARINA SEATON:** ROSS? IS ABSENT. SPERING?

22

23 **JAMES P. SPERING:** AYE.

24

25 **CLERK, SARINA SEATON:** EISEN ABSENT.



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1

2 **ZACK WASSERMAN:** YES.

3

4 **CLERK, SARINA SEATON:** IT PASSES. THANK YOU VERY MUCH.

5

6 **JESSE ARREGUIN, V. CHAIR:** THANK YOU COLLEAGUES FOR APPROVING
7 THESE RESOLUTIONS. I WANT TO READ EXCERPTS FROM EACH OF THEM,
8 AND TURN IT OVER TO COLLEAGUES TO SAY A FEW WORDS AND I KNOW
9 THERE WILL BE WORDS OF THANKS ON THE PART OF OUR CURRENT
10 BOARD. FIRST I TOP OF THE GO TO THE RESOLUTION WHICH IS
11 INCLUDED IN OUR PACKET IN RECOGNITION AND APPRECIATION OF
12 SERVICE BY THERESA BARRETT TO THE BAY AREA REGIONAL
13 COLLABORATIVE. I'LL READ A FEW EXCERPTS OF THE RESOLUTION.
14 WHEREAS THERESA BARRETT IN HER ROLES IN THE BARC BOARD PLAYED
15 A KEY ROLE IN ADVANCING REGIONALISM, WORKING ACROSS MULTIPLE
16 AGENCIES JURISDICTIONS AND BOUNDARIES IS ESSENTIAL TO TACKLING
17 SOME OF THE BAY AREA'S BIGGEST CHALLENGES. MOVING FORWARD MS.
18 BARRETT PRIORITIZED ADVANCING EQUITY IN THE BAY AREA THROUGH
19 BARC AND THE AIR DISTRICT'S WORK IN OVERBURDENED COMMUNITIES
20 THROUGH IMPLEMENTING THE AB 617 IN THE WEST OAKLAND ACTION
21 PLAN AND COMMUNITY EMISSIONS REDUCTION PLANS FOR EAST OAKLAND
22 AND THE RICHMOND AREA AND MS. BARRETT PROVIDED INVALUABLE
23 INSIGHT TO BARC TAKING ACTIONS NECESSARY FOR THE HEALTH AND
24 BEING OF ALL HER CONSTITUENTS. HERE WE RECOGNIZE THE
25 DISTINGUISHED EFFORTS OF THERESA BARRETT IN ADVANCING



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1 REGIONALISM IN HELPING THE BAY AREA UNDERSTAND THE CAUSES AND
2 IMPACTS OF CLIMATE CHANGE IN THE BAY AREA AND ADDRESSING THE
3 CHALLENGE IN A MEANINGFUL WAY. THANK YOU VERY MUCH FOR YOUR
4 SERVICE TO BARC AND THE BAY AREA AIR QUALITY MANAGEMENT
5 DISTRICT BOARD, WE THANK YOU FOR YOUR MANY YEARS OF SERVICE
6 NOT JUST IN OUR CITY BUT ALSO FOR THE REGION. WE WANT TO TURN
7 THE FLOOR OVER TO YOU TO MAKE ANY COMMENTS TO THE BARC BOARD
8 TODAY.

9

10 **TERESA BARRETT:** CAN YOU HEAR ME?

11

12 **JESSE ARREGUIN, V. CHAIR:** YES.

13

14 **TERESA BARRETT:** OKAY. GOOD. [AUDIO DISTORTION] I'M VERY
15 HAPPY TO BE ON THE BARC, BECAUSE I THINK IT'S EXACTLY THE KIND
16 OF ORGANIZATION THAT SO MANY GROUPS WHO ARE WORKING IN SIMILAR
17 AND IN ADJACENT TASKS, AREN'T NECESSARILY ALWAYS AWARE OF WHAT
18 -- [INDISCERNIBLE] EACH OTHER -- AND I THOUGHT THIS WAS -- [
19 AUDIO DISTORTION] HOW WE CAN WORK TOGETHER, AND NOT MISS
20 THINGS AND NOT DUPLICATE THEM. AND I WAS A SHORT TIMER ON THIS
21 --

22

23 **JESSE ARREGUIN, V. CHAIR:** I THINK WE ARE HAVING DIFFICULTY
24 HEARING YOU MS. BARRETT. I WOULD SUGGEST TURNING OFF YOUR



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1 CAMERA, THAT SOMETIMES IMPROVES CONNECTION. AS MUCH AS WE LOVE
2 TO SEE YOU --

3

4 **TERESA BARRETT:** I THINK I'M DONE.

5

6 **JESSE ARREGUIN, V. CHAIR:** OKAY. THANK YOU SO MUCH. I'M GOING
7 TO GO NEXT TO THE RECOGNITION OF BOARD MEMBER WAGENKNECHT.

8

9 **TERESA BARRETT:** [AUDIO DISTORTION] [INDISCERNIBLE].

10

11 **JESSE ARREGUIN, V. CHAIR:** I WOULD ALSO LIKE TO READ EXCERPTS
12 FROM THE RESOLUTION FOR BRAD WAGENKNECHT. BRAD HIS INCREDIBLY
13 SUPPORTIVE AND THOUGHTFUL IN HELPING THE BARC STAFF AND THE
14 GOVERNING BOARD FIND THEIR GROOVE AND ADVANCING REGIONAL
15 EFFORTS TO REDUCE EMISSIONS AND ENSURE STRATEGIES ARE PUT
16 FORWARD THROUGHOUT REGION, PLAYED A SIGNIFICANT ROLE IN
17 CRITICAL ANALYSIS OF SEA LEVEL RISE VULNERABILITIES THROUGHOUT
18 THE REGION AND HELP POSITION BARC AS A LEADER IN HELPING
19 ADDRESS THIS CHALLENGE. AND BOARD MEMBER WAGENKNECHT IS ONE OF
20 THE LONGEST SERVING NAPA COUNTY SUPERVISORS THAT HAS BEEN A
21 MENTOR FOR SOME OF HIS FORMER STUDENTS WHO ARE ON THE NAPA
22 BOARD OF SUPERVISORS. BRAD BROUGHT HIS UNIQUE AND GENEROUS
23 SPIRIT TO LOCAL, COUNTY, AND REGIONAL PUBLIC SERVICE TO
24 FURTHER STRENGTHEN AND IMPROVE HIS BELOVED COMMUNITIES WITH
25 THE RALLYING CRY OF BE KIND. NOW THE BARC GOVERNING BOARD



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1 EXECUTIVE MANAGEMENT TEAM WANTS TO RECOGNIZE THE DISTINGUISHED
2 EFFORTS OF BRAD WAGENKNECHT AND CONNECT ADVANCING REGIONALISM
3 IN THE BAY AREA, AND BETTER POSITION THE BAY AREA TO ADDRESS
4 CHALLENGES. BRAD, IT'S SO GOOD TO SEE YOU. CONGRATULATIONS ON
5 YOUR RETIREMENT.

6

7 **BRAD WAGENKNECHT:** THANK YOU, JESS. THAT WAS VERY KIND, AND
8 KIND OF YOU TO DO THIS. BARC, I REMEMBER WHEN BARC WAS
9 STARTED, IT WAS STARTED BECAUSE SOME OF THE COMMISSIONS WERE
10 DOING THINGS THAT OTHER COMMISSIONS WERE NOT UNDERSTANDING,
11 AND THE PRIVATE -- THE GROUP -- THE WHOLE GROUP WAS NOT
12 UNDERSTANDING HOW THINGS WERE WORKING, AND, SO, IT WAS -- WE
13 GOT KIND OF PUSHED TOGETHER TO COLLABORATE, AND THE
14 COLLABORATION IS AN IMPORTANT WORD IN THIS -- IN OUR FOUNDING
15 -- YOU KNOW, THAT MEANS WE NEED TO LISTEN. WE NEED TO ASK THE
16 TOUGH QUESTIONS OF OTHER GROUPS. YOU KNOW? ABAG AND MTC AND
17 THE AIR DISTRICT AND ALL OF THEM HAVE BIG PLANS THAT THEY'RE
18 WORKING ON, AND THEY SPEND YEARS DOING THAT. AND IN THE LAST
19 COUPLE OF MONTHS OF A PLAN IT BECOMES PUBLIC, AND STUFF HITS
20 THE FAN AT THAT POINT. THIS WAS TRYING TO MAKE IT SO THAT
21 DOESN'T HAPPEN THAT, WE DO GOOD PLANNING AND WE WORK TOGETHER
22 AND -- SO, YOU'RE IMPORTANT IN MAKING SURE WE CONTINUE TO MOVE
23 FORWARD AS A REGION. MAKE SURE YOU ASK THE TOUGH QUESTIONS AND
24 MAKE SURE YOU TAKE TO HEART WHAT IS HAPPENING IN OTHER



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1 AGENCIES, AND WHY IT'S HAPPENING. THANK YOU. I WISH YOU THE
2 BEST.

3

4 **JESSE ARREGUIN, V. CHAIR:** THANK YOU. I DON'T BE A STRANGERS,
5 YOU'RE ALWAYS WELCOME TO COME BACK. I KNOW YOU'RE GOING TO
6 STILL BE INVOLVED NOT JUST IN NAPA COUNTY BUT IN SO MANY OTHER
7 OPPORTUNITIES TO WORK WITH YOU. THANK YOU FOR YOUR
8 CONTRIBUTIONS.

9

10 **BRAD WAGENKNECHT:** THANK YOU.

11

12 **JESSE ARREGUIN, V. CHAIR:** WE'LL GO NEXT TO OUR OUTGOING CHAIR,
13 AMY WORTH. AND WE'RE PLEASED THAT YOU'RE HERE WITH US HERE
14 TODAY, AMY. SO IN RECOGNITION OF APPRECIATION IN THE SERVICE
15 OF OUTGOING CHAIR AMY WORTH, I'LL READ A FEW EXCERPTS. AMY
16 WORTH IS A MEMBER OF THE BARC GOVERNING BOARD DEMONSTRATING
17 CONSISTENT AND ESSENTIAL LEADERSHIP RECOGNIZING ISSUES LIKE
18 TRANSPORTATION, HOUSING U REDUCTION OF EMISSIONS, AND
19 BALANCING THE NEEDS OF HER CONSTITUENTS IF CONTRA COSTA
20 COUNTY. SHE WAS UNFAILING IN HER SUPPORT OF BARC SHARING HER
21 CONSIDERABLE INSIGHTS AND EXPERIENCES, PREPARED TO SHARE GOALS
22 AND PRIORITIES, AMY EMBRACED INVITING NEW REGIONAL PARTNERS TO
23 THE ABLE TO FURTHER BROADEN THE DISCUSSION AND ENHANCE
24 COLLABORATIVE DEVELOPMENT OF FOSTERING EQUITABLE RESILIENT AND
25 CARBON FREE BAY AREA. NOW BE IT PROCLAIMED LIE THE BARC



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1 GOVERNING BOARD AND EXECUTIVE MANAGEMENT TEAM OF RESPECTIVE
2 AGENCIES WE HEREBY RECOGNIZE THE DISTINGUISHED EFFORTS OF AMY
3 WORTH ADVANCING REGIONALISM FOR THE BAY AREA IN UNDERSTANDING
4 IMPACTS OF CLIMATE CHANGE AND BETTER POSITIONING THE BAY AREA
5 TO ADDRESS THE CHALLENGES IN A MEANINGFUL WAY. AMY WE'RE
6 GRATEFUL FOR YOUR MANY YEARS OF SERVICE BEGINNING WHEN IT WAS
7 FORMED, AND WITH MTC AND SO MANY OTHER REGIONAL STATEWIDE
8 GOALS. BOARD MEMBER WASSERMAN, I'LL GO TO YOU BEFORE I GO TO
9 AMY, IF THAT'S OKAY? YOU ARE MUTED.

10

11 **ZACK WASSERMAN:** NO. GO TO AMY FIRST. I WAS JUST TRYING TO GET
12 INTO THE QUEUE.

13

14 **JESSE ARREGUIN, V. CHAIR:** SOUND GOOD. I'LL TURN IT OVER TO
15 OUTGOING CHAIR, AMY WORTH. GOOD TO SEE YOU IT'S BEEN SUCH A
16 PLEASURE TO WORK WITH YOU. IS.

17

18 **AMY WORTH, CHAIR:** BACK TO ALL OF YOU. IT'S BEEN SUCH AN HONOR
19 TO WORK ON BARC, AND JOHN, REMEMBER THE JOINT POLICY
20 COMMITTEE, WE KNOW WHERE THIS CAME FROM THE GOAL OF, SORT OF,
21 EMERGING ABAG AND MTC AND I THINK BARC HAS GROWN WAY BEYOND
22 BRINGING TWO AGENCIES TOGETHER WHICH YOU HAVE BEEN ABLE TO DO
23 SUCCESSFULLY BRINGING STAFF TOGETHER FROM ABAG AND MTC,
24 BRINGING TOGETHER ALL OF THE REGIONAL AGENCIES THAT IMPACT THE
25 BAY AREA NOT ONLY THE LOCALLY FOUNDED ONES BUT THE STATE



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1 AGENCIES TOO. I KIND OF VIEW BARC AS THE BEAUTIFUL WRAP THAT
2 BRINGS IT ALL TOGETHER, ALL THE WORK OF THE AGENCIES TOGETHER.
3 AND I REMEMBER TEN YEARS AGO, MAYBE 12 YEARS AGO, I WAS AT A
4 DINNER WITH MIKE HAYMAN, MANY OF YOU REMEMBER HIM HE WAS THE
5 CHANCELLOR OF BERKELEY ONE OF THE THINGS WAS REGIONAL
6 GOVERNMENT HE FOUNDED HIS COURSE, WITH THE ARCHITECT OF TARPA
7 AT TAHOE, WORK CLOSELY WITH ABAG AND THE REGION TO CRAFT A
8 REGIONAL GOVERNMENT AND I SAID MIKE, WE HAVE IT COVERED. WE
9 HAVE GOT THE JOINT AGENCIES, BARC, ALL OF THE AGENCIES WORKING
10 TOGETHER AND HE LOOKED AT ME IN WONDER AND JOY TO SEE THAT
11 REGION AND VISION OF AGENCIES WORKING TOGETHER WAS REALLY
12 HAPPENING. I THINK AT THE POINT WHEN THIS AGENCY DECIDED,
13 JOINT POLICY, ONE, CRAFTING THE NEW NAME, BUT SECOND OF ALL,
14 TO REALLY FOCUS ON CLIMATE CHANGE. THAT WAS A PIVOTAL POINT TO
15 BE ABLE FIND A THEME AND IDENTITY THAT ACCOUNTED BRING
16 TOGETHER ALL THE REGIONS. AND I JUST REALLY WANT TO THANK
17 EVERYBODY, PARTICULARLY, THE STAFF, OUR WONDERFUL EXECUTIVE
18 DIRECTOR YOU KNOW, ALLISON, AND SARINA, THE SUPPORT TEAM THAT
19 JUST KEPT US GOING THROUGH THE COVID. AND I LOVE YOUR IMAGINE
20 OF THE ROCKS AND THE OCEAN BEHIND. YOU KNOW, SARINA KEPT THE
21 SHIP VERY STEADY AS WE WERE NAVIGATING THE WATERS OF THE ZOOM
22 MEETING. BUT, I THINK IN CULMINATING WITH THIS JOINT WORK PLAN
23 WITH ALL OF THE AGENCIES SIGNING ON TO IT, THE BOARDS AGREEING
24 TO IT. IT'S SO EXCITING, AND I THINK IT'S REALLY GOING TO BE
25 SO PIVOTAL IN THE REGION MOVING FORWARD. AND JUST WANT TO



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1 REALLY THANK ALL OF YOU FOR THE OPPORTUNITY TO WORK TOGETHER
2 AND TO CHAIR THIS WONDERFUL WONDERFUL BOARD, AND THE
3 COMMITMENT AND I HAVE ALREADY SO MUCH FROM ALL OF YOU, NOT
4 BEING ABLE TO SERVE ON SOME OF THE OTHER BOARDS, I WANT TO
5 THANK THE DIRECTOR WHO IS HAVE SHARED THEIR KNOWLEDGE BUT
6 THEIR COMMITMENT TO JOINT WORKING TOGETHER. AND THERESE, WHEN
7 YOU CAME ON BOARD THAT WAS ONE OF THE PRIORITIES THAT YOU
8 EMBRACED WAS THE REGIONAL COOPERATION WITH ALL OF THE AGENCIES
9 AND I THINK THAT'S THAT SHARING OF POWER AND AUTHORITY FOR A
10 COMMON GOAL HAS REALLY BEEN A HALLMARK OF THIS ORGANIZATION. I
11 WANT TO THANK YOU ALL FOR YOUR RECOGNITION AND SUPPORT, AND
12 WORKING TOGETHER IT'S TRULY BEEN A JOY AND A GREAT HONOR. SO,
13 THANK YOU.

14

15 **JESSE ARREGUIN, V. CHAIR:** THANK YOU SO MUCH. I SEE WE HAVE A
16 NUMBER OF COLLEAGUES WHO WANT TO OFFER WORDS OF THANKS TO OUR
17 OUTGOING BOARD MEMBERS. I'LL GO FIRST TO BOARD MEMBER
18 WASSERMAN.

19

20 **ZACK WASSERMAN:** THANK YOU VERY MUCH. I WANT TO JOIN IN THE
21 CHORUS OF THANKS AND PRAISE. I WANT TO TOUCH ON THAT SO MANY
22 OF YOU WHO ARE LEAVING HAVE BEEN TRUE LEADERS AS REGIONALISTS.
23 TOO MANY OF OUR POLITICIANS, UNDERSTANDABLY, SOME OF THEM,
24 BECOME, OR ARE PAROCHIAL FOCUSING ON JURISDICTIONS AND OF
25 COURSE YOU NEED DO THAT. THAT'S WHAT YOU'RE ELECTED TO THAT



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1 OFFICE FOR. BUT THE REGION IS REALLY IMPORTANT IN ALL KIND OF
2 WAYS, AND BARC BRINGS THAT TOGETHER. AND I HAVE HAD THE
3 PLEASURE BOTH THROUGH BCDC, AND THROUGH MY DAY JOB AS
4 REPRESENTING THE ALAMEDA COUNTY TRANSPORTATION AUTHORITY
5 COMMISSION NOW, WORKING WITH A NUMBER OF YOU, WHERE YOU HAVE
6 DEMONSTRATED AGAIN AND AGAIN THAT SENSE OF REGIONALISM. ONE OF
7 THE THINGS THAT GIVES ME A LITTLE BIT OF HOPE IS THAT THERE
8 ARE A NUMBER OF PEOPLE ON THIS CALL -- AND CERTAINLY OTHER WHO
9 IS ARE NOT HERE -- WHO ARE YOUNGER AND REPRESENT THAT SAME
10 SENSE OF REGIONALISM. I'M NOT SURE THERE ARE ENOUGH OF YOU,
11 BUT YOU ARE THERE, AND WE APPRECIATE IT, AND I WOULD BE HAPPY
12 TO YIELD TO ONE OF THOSE TO SPEAK AFTER ME.

13

14 **JESSE ARREGUIN, V. CHAIR:** THANK YOU. WE'LL GO NEXT TO MTC
15 CHAIR ALFREDO PEDROZA.

16

17 **ALFREDO PEDROZA:** THANK YOU, PRESIDENT ARREGUIN, AND I'LL JUST
18 SAY, I WAS ONE OF THOSE FORMER STUDENTS, BRAD, AND I CAN TELL
19 YA, WHAT BRAD ALWAYS DEMONSTRATED WAS THAT HEART, RIGHT? THE
20 PURPOSE, OF DOING IT FOR ALL THE RIGHT REASONS, WHETHER AT THE
21 LOCAL LEVEL OR SERVING ON THESE REGIONAL COMMITTEES YOU NEVER
22 CHANGED WHO YOU WERE AND THAT'S ALWAYS GOING TO STICK AND RING
23 TRUE. THANK YOU. COMMISSIONER WORTH, AS A COMMISSIONER, I WAS
24 ABLE TO HEAR COMMISSIONER WORTH AND I GOT TO SEE WHO
25 COMMISSIONER WORTH WAS, AND EVERYTHING SAID WAS TRUE. WE OFTEN



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1 TALK ABOUT REGIONALISM AND DO PROCLAMATIONS AND SAY THE RIGHT
2 THING BUT WHEN IT COMES TO REGIONALISM, YOU DEMONSTRATED THAT
3 MATTERED AND WERE AN EXAMPLE FOR ELECTED'S BEING ABLE TO CAST
4 VOTES, I'M ALWAYS GOING TO REMEMBER YOU. IT'S A SAD DAY. WE
5 LOSE SO MANY GOOD PEOPLE AND SOMETIMES WE FEEL ABANDONED, AND
6 WE WANT TO PAY FORWARD YOUR LEGACIES TO KEEP CASTING THOSE
7 TOUGH VOTES. THANK YOU VERY MUCH, MR. PRESIDENT.

8

9 **JESSE ARREGUIN, V. CHAIR:** THANK YOU. GOING TO SUPERVISOR
10 GIOIA.

11

12 **JOHN GIOIA:** I'M GOING ON START WITH WOW, I ADDED UP, WE'RE
13 LOSING, APPROXIMATELY, AND IT MAY BE MORE, 100 YEARS OF
14 INSTITUTIONAL KNOWLEDGE AMONG ALL FOUR OF YOU. I JUST, SORT
15 OF, DID SOME ESTIMATES OF YOUR YEARS OF SERVICE, AND AS OTHERS
16 HAVE SAID, YOU ALL PUT ON THE BIG R REGIONAL HAT WHEN YOU
17 WORKED, NOT JUST WITH BARC, BUT THE REGIONAL AGENCIES YOU
18 SERVE ON, AND I HAVE HAD THE PLEASURE WITH WORKING WITH ALL
19 FOUR OF YOU, ALL THREE OF YOU FOR OVER 25 YEARS, AND ALL OF
20 YOU, YOU KNOW, YOUR DEDICATION TO THE REGIONAL WORK, BECAUSE
21 WE ALL KNOW, YOU KNOW, RESIDENTS BASICALLY -- OUR VOTERS JUDGE
22 US BASED ON THE WORK WE'RE DOING IN OUR ELECTED ROLES IN
23 COMMUNITY. THEY DON'T SEE AS MUCH ALL THE WORK THAT YOU ALL
24 DO, THAT WE ALL DO ON THESE REGIONAL AGENCIES. AND IT'S, SORT
25 OF, AN ADDED, RIGHT, ROLE AND RESPONSIBILITY THAT WE ALL TAKE



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1 ON, AND YOU ALL REPRESENT, I THINK, THE BEST. AND WHETHER YOU
2 CAME FROM A SMALLER CITY OR A LARGER JURISDICTION, YOU LOOKED
3 AT THE REGIONAL APPROACH, AND I THINK THAT SAYS A LOT MUCH
4 BECAUSE I KNOW, LIKE, AMY, IN YOUR CASE BEING ELECTED TO A
5 SMALLER CITY COUNCIL IN ORINDA, A LOT OF THE ACTIONS YOU TAKE
6 ON A REGIONAL LEVEL MAY NOT ALWAYS BE SUPPORTED BY RESIDENTS
7 IN YOUR CITY. SO YOU'RE TAKING A POLITICAL RISK IN EXERCISING
8 COURAGE. I THINK ALL OF YOU HAVE. AND IT'S -- THIS IS A LOSS.
9 I CONSIDERED ALL OF YOU FRIENDS, AND AS IN ADDITION TO
10 COLLEAGUES, IT'S LIKE A FRIENDLY PLACE TO COME YOU KNOW WHEN
11 WE WORK TOGETHER ON THESE REGIONAL AGENCIES AND YOU KNOW,
12 WHETHER -- EVEN IN TIMES WHEN WE DISAGREED WE ALWAYS HAD THE
13 SAME VALUES AND OBJECTIVES. AND I DON'T KNOW I'M JUST FEELING
14 OLDER WITH ALL OF YOU ON, AND, SO, I WISH YOU THE BEST, AND
15 HOPE THAT YOUR KNOWLEDGE, THAT WAS IMPARTED TO EVERYONE, YOU
16 KNOW, IS SOMETHING WE STILL CONSIDER. SO, ENJOY YOUR WELL
17 DESERVED RETIREMENT. GOING TO MISS YOU ALL.

18

19 **JESSE ARREGUIN, V. CHAIR:** THANK YOU. WE'LL GO NEXT TO
20 SUPERVISOR SPERING.

21

22 **JAMES P. SPERING:** THANK YOU, MR. CHAIRMAN. I WANT TO THANK
23 ZACK AND ALFREDO FOR PRAISING US SENIORS.

24

25 **AMY WORTH, CHAIR:** [LAUGHTER]



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1

2 **JAMES P. SPERING:** I WANT, YOU KNOW, THERESA, AMY AND BRAD, YOU
3 SHOULD BE PROUD YOU HAVE BEEN PART OF HELPING DEVELOP BARC
4 INTO A VERY EFFECTIVE COLLABORATIVE WHICH I THINK IS GOING TO
5 SERVE THIS REGION FOR MANY YEARS. THANK YOU, ALL OF YOU. AND
6 AMY E SPECIFICALLY FOR YOU, YOU'RE PROBABLY TIRED OF ME SAYING
7 ALL THESE THINGS, BUT WE HAVE WORKED CLOSELY TOGETHER, ON A
8 LOT OF PROJECTS THAT HAVE AFFECTED MANY RESIDENTS IN THIS
9 REGION AMY YOUR WORK IS A LEGACY THAT SERVES NOT ONLY THIS
10 GENERATION BUT THE NEXT ONE. I WANT TO THANK YOU, AMY FOR ALL
11 OF YOUR WORK. ALL THREE OF YOU SHOULD BE PROUD OF YOUR
12 ACCOMPLISHMENTS. THANK YOU VERY MUCH, CHAIR.

13

14 **JESSE ARREGUIN, V. CHAIR:** THANK YOU VERY MUCH. THERE ARE ANY
15 OTHER COMMENTS FROM BOARD MEMBERS? IF NOT, ONCE AGAIN, THANK
16 YOU SO MUCH FOR BEING HERE TODAY, FOR THIS RECOGNITION. I AM
17 ASSUMING WE'LL GET THESE RESOLUTIONS TO YOU, PHYSICALLY. SORRY
18 THAT WE COULDN'T DO THIS IN-PERSON BUT WE'RE SO GRATEFUL THAT
19 YOU'RE HERE WITH US TODAY SO WE COULD HONOR YOUR MANY YEARS OF
20 SERVICE NOT ONLY JUST AT BARC BUT ALL THE REGIONAL AGENCIES
21 YOU HAVE SERVED IN AND WE'RE SO GRATEFUL TO HAVE THE
22 OPPORTUNITY TO WORK WITH YOU AND YOUR CONTRIBUTIONS.

23

24 **BRAD WAGENKNECHT:** THANK YOU.

25



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1 **AMY WORTH, CHAIR:** THANK YOU.

2

3 **JESSE ARREGUIN, V. CHAIR:** MOVING TO THE NEXT ORDER OF BUSINESS
4 SADLY ANOTHER DEPARTURE TODAY. ITEM THREE F RESOLUTION 18
5 APPRECIATION OF OUR EXECUTIVE DIRECTOR THERESE MCMILLAN, ON
6 HER RETIREMENT THOSE OF YOU OF ABAG HAD A SERVICE YESTERDAY,
7 BUT THOSE OF US WHO HAVE HAD THE OPPORTUNITY TO WORK WITH
8 THERESE ON MTC OR ABAG OR JUST THROUGH REGIONAL WORK KNOW THAT
9 SHE IS A VISIONARY LEADER THAT HAS REALLY WORKED HARD TO
10 ADVANCE EQUITY IN THE WORK NOT JUST AT ABAG AND MTC, BUT IN
11 ALL OF THE REGIONAL SPACES THAT SHE'S BEEN INVOLVED IN. AND
12 HAS REALLY MADE A MEANINGFUL DIFFERENCE NOT JUST AT OUR
13 AGENCIES BUT IN THE SAN FRANCISCO BAY AREA. NOT JUST WHEN SHE
14 CAME BACK BUT IN HER FOUR DECADES OF SERVICE TO THE REGION IN
15 HER PRIOR WORK AT MTC. SO I'M GOING TO READ A LITTLE BIT OF
16 THIS RESOLUTION THEN MAKE A MOTION TO APPROVE IT IN REC
17 RECOGNITION AND APPRECIATION OF SERVICE TO THERESE MCMILLAN IN
18 HER ROLE AS EXECUTIVE DIRECTOR THE ASSOCIATION OF BAY AREA
19 GOVERNMENTS AND METROPOLITAN TRANSPORTATION COMMISSION SHE
20 BROUGHT HER CONSIDERABLE EXPERTISE THOUGHTFUL DELIBERATION TO
21 BARC AND COLLEAGUES AT REGIONAL AGENCIES. PRIORITIZED THE
22 INVOLVEMENT OF SOCIAL EQUITY AND INCLUSION INSIDE AND OUTSIDE
23 OF ABAG AND MTC WORKED CLOSELY WITH PARTNERS TO CHART A MODEL
24 A REGIONAL FOCUS ADDRESSING CLIMATE HAZARD AND CLIMATE
25 MITIGATION RESILIENCE THROUGH A SOCIAL EQUITY LENS THROUGH HER



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1 ROLE AS EXECUTIVE DIRECTOR AT ABAG AND MTC CONFRONTED
2 CHALLENGES LIKE COVID-19 PANDEMIC, CHANGING NATURE OF WORK AND
3 TRANSIT AND FISCAL CLIFF OF TRANSPORTATION, NAVIGATING
4 CHALLENGING WATERS. THEREFORE BE IT RESOLVED BY THE BARC
5 GOVERNING BOARD AND EXECUTIVE MANAGEMENT OF OUR RESPECTIVE
6 AGENCIES WE WISH TO RECOGNIZE THE DISTINGUISHED EFFORTS OF
7 THERESE MCMILLAN ADVANCING REGIONALISM AND HELPING THE BAY
8 AREA UNDERSTAND THE CAUSES AND IMPACTS OF CLIMATE CHANGE AND
9 BETTER POSITIONING OUR REGION TO ADDRESS CHALLENGES IN A MORE
10 MEANINGFUL WAY. I WOULD LIKE TO MAKE A MOTION TO APPROVE THE
11 RESOLUTION 18 AND APPRECIATION OF EXECUTIVE DIRECTOR THERESE
12 MCMILLAN. IS THERE A SECOND?

13

14 **BELIA RAMOS:** SECOND.

15

16 **JESSE ARREGUIN, V. CHAIR:** THANK YOU. ANY DISCUSSION ON THE
17 RESOLUTION? IF NOT, I'LL ASK IF THERE IS ANY PUBLIC COMMENT ON
18 THE RESOLUTION? I DO NOT SEE ANY RAID HANDS, SARINA?

19

20 **CLERK, SARINA SEATON:** NO RAISED HANDS AND NO WRITTEN COMMENTS
21 HAVE BEEN RECEIVED.

22

23 **JESSE ARREGUIN, V. CHAIR:** OKAY. THANK YOU. I WOULD LIKE TO ASK
24 THAT YOU CALL THE ROLL TO APPROVE THE RESOLUTION.

25



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1 **CLERK, SARINA SEATON:** YES, CHAIR. ARREGUIN?

2

3 **JESSE ARREGUIN, V. CHAIR:** YES.

4

5 **CLERK, SARINA SEATON:** BAUTERS IS ABSENT. GIOIA?

6

7 **JOHN GIOIA:** YES.

8

9 **CLERK, SARINA SEATON:** HUDSON IS ABSENT. HAUBERT?

10

11 **DAVID HAUBERT:** YES.

12

13 **CLERK, SARINA SEATON:** PEDROZA? AND PINE? RABBIT?

14

15 **DAVID RABBITT:** AYE.

16

17 **CLERK, SARINA SEATON:** RAMOS?

18

19 **BELIA RAMOS:** YES.

20

21 **CLERK, SARINA SEATON:** ROSS IS ABSENT. SPERING?

22

23 **JAMES P. SPERING:** A BIG THANK YOU. YES.

24

25 **CLERK, SARINA SEATON:** WASSERMAN?



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1

2 **ZACK WASSERMAN:** YES.

3

4 **CLERK, SARINA SEATON:** THE MOTION CARRIES.

5

6 **JESSE ARREGUIN, V. CHAIR:** THANK YOU VERY MUCH. SO I WANT TO
7 TURN THE FLOOR OVER TO YOU, THERESE, AND, ONCE AGAIN, JUST
8 EXPRESS OUR DEEPEST THANKS TO YOU, GOT JUST FOR YOUR WORK AT
9 MTC ABAG, BUT FOR YOUR SUPPORT AND YOUR LEADERSHIP AND
10 GUIDANCE OF THE WORK HERE AT BARC AND REALLY TRYING TO BRING
11 US ALL TOGETHER TO ADDRESS THE CHALLENGES OF CLIMATE CHANGE
12 AND FOSTER REGIONALISM. AND YOU KNOW, I KNOW THAT YOU HAVE
13 REALLY MADE REGIONALISM A KEY PART OF VISION AND WORK, SO WE
14 NEED TO CONTINUE GOING FORWARD. I'LL TURN IT OVER TO YOU
15 THERESE.

16

17 **THERESE MCMILLAN:** THANK YOU VERY MUCH. JUST BECAUSE I THINK OF
18 THE SPAN AND SCOPE OF MY WORK, I HAVE HAD THE OPPORTUNITY TO
19 HEAR, YOU KNOW, GRATITUDE AND THANKS FROM MANY DIFFERENT
20 PEOPLE. AND I JUST WANT TO SAY EACH ONE IS REALLY, YOU KNOW, I
21 TAKE AS HEARTFELT, YOU KNOW, GRATITUDE, AND APPRECIATION. I,
22 REALLY LISTENING TO THE COMMENTS OF THE HONOREES BEFORE ME, I
23 WAS CHECKING OFF THE BOX, YOU KNOW, THESE ARE THE THINGS I
24 WOULD HAVE SAID ABOUT BARC, YOU KNOW, CHECK, CHECK, CHECK,
25 WHICH I THINK IS REALLY IMPORTANT AND SAYS A LOT THAT THERE IS



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1 A SHARED APPRECIATION AND RECOGNITION, AND OWNERSHIP OF THE
2 WORK THAT WE DO. THAT, YOU KNOW, THERE REALLY WASN'T ANYTHING,
3 SORT OF, LEFT UNSAID IN TERMS OF THE IMPACT OF BARC. THE, YOU
4 KNOW, I WAS THERE AT FIRST WITH MTC, WHEN THE JOINT POLICY
5 CAME INTO BEING, I WAS ON THE GROUND FLOOR OF THE SUPPORTING
6 STAFF IN THAT EFFORT. AND YOU SAID, I JUST WOULD LIKE TO
7 OFFER, YOU KNOW, JUST ONE OTHER OBSERVATION THAT, YOU KNOW, AT
8 THAT TIME, SEA LEVEL RISE WAS KIND OF A NEWISH CONCEPT, AND
9 NOW WHAT WE'RE SEEING IS NOT ONLY CLIMATE AND PROTECTING OUR
10 PLANET BEING A CENTERPIECE OF OUR LOCAL AND REGIONAL WORK AND
11 COLLABORATION HERE, BUT CLEARLY AT THE STATE AND NATIONAL
12 LEVEL. AND AS THAT HAS REALLY SURGED TO THE FOREFRONT, I'M
13 REALLY PROUD THAT THIS REGION IS NOT SCRAMBLING TO FIGURE OUT,
14 KIND OF, WHAT TO DO AND HOW TO JUMP ON THAT TRAIN. WE WERE AT
15 THE FRONT OF THE TRAIN. AND I THINK IT SAYS A LOT THAT WE'LL
16 ALSO BE ABLE TO SEE THE EVIDENCE, THE DEMONSTRATED FINANCIAL
17 ASSISTANCE AND OTHER THINGS COMING OUR WAY. HUGE THANKS TO
18 ALLISON AND HER LEADERSHIP. I HAVE BEEN SO IMPRESSED WITH HER
19 COMMITMENT TO SERVING, YOU KNOW, MULTIPLE AGENCIES, WHICH IS
20 NOT AN EASY TASK, MIND YOU, BUT SHE'S BEEN REALLY
21 EXTRAORDINARY IN THE ROLE. CLEARLY THE SUPPORTING STAFF AT OUR
22 AGENCIES, MY COLLEAGUES, SHARON LANDERS, AND BEFORE HER, JACK
23 BROADBENT, LARRY GOLDZBAND WITH BCDC, WE, PARTICULARLY, THE
24 THREE OF US HAD TO HANG TOGETHER WITH RESPONDING TO THE COVID
25 CLIMATE. WE SPENT A LOT OF TIME TALKING WITH EACH OTHER GOT



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1 ONLY ABOUT HOW WE WERE GOING TO SERVE THE REGION IN THIS
2 CRISIS, BUT HOW TO SERVE OUR STAFFS. AND HOW TO MAKE SURE THAT
3 THEY FELT YOU KNOW, NOTICED AND PROTECTED IN OUR OWN WAY IN
4 TERMS OF GETTING THROUGH THIS. SO IT'S BEEN, YOU KNOW, A
5 REMARKABLE OPPORTUNITY. I'M SO GRATEFUL THAT I HAD A CHANCE TO
6 CONTRIBUTE TO REGIONALISM IN THE UNIQUE WAY THAT BARC
7 PRESENTS. SO, THANKS SO MUCH TO ALL OF YOU.

8

9 **JESSE ARREGUIN, V. CHAIR:** THANK YOU SO MUCH, THERESE.
10 COMMISSIONER SPERING?

11

12 **JAMES P. SPERING:** THANK YOU, MR. CHAIR. I AM SURE I HAVE
13 WORKED WITH THERESE LONGER THAN ANYBODY ELSE ON THIS. AND EVEN
14 WHEN SHE WAS IN WASHINGTON, D.C., WE WOULD GO BACK AND SHE
15 WOULD ALWAYS TAKE TIME TO MEET WITH US, AND WHEN SHE CAME ON
16 AT MTC THERE WERE LINGER ISSUES THAT HAD BEEN THERE FOR YEARS,
17 SHE TOOK CARE OF THOSE. SHE SAID SHE WOULD FIX THOSE IN A YEAR
18 AND SHE DID THAT. YOU KNOW, I DON'T KNOW OF ANY INDIVIDUAL
19 THAT REALLY HAS ADDRESSED THIS EQUITY, THIS DISADVANTAGED
20 INDIVIDUALS IN OUR REGION THAN THE WORK SHE HAS DONE IN THE
21 LAST FOUR YEARS. SHE HAS TRANSFORMED THE LANDSCAPE FOR
22 TRANSPORTATION AND LAND USE. THERESE IT'S SOMETHING YOU SHOULD
23 BE EXTREMELY PROUD OF. YOUR SUCCESS IS REALLY MEASURED BY THE
24 NUMBER OF PEOPLE YOU HAVE CHANGED THEIR LIVES IN A POSITIVE
25 WAY, THAT REALLY IS YOUR LEGACY, AND THAT'S SOMETHING YOU



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1 SHOULD BE VERY PROUD OF. THERESE, I HAVE BEEN HONORED TO WORK
2 WITH YOU BOTH OF OUR CAREERS ARE COMING TO AN END ABOUT THE
3 SAME TIME CHCHLT IS NICE. THANK YOU, MR. CHAIRMAN.

4

5 **JESSE ARREGUIN, V. CHAIR:** I'LL GO NEXT TO AMY WORTH.

6

7 **AMY WORTH, CHAIR:** THANK YOU MR. CHAIR FOR LETTING ME SPEAK AS
8 ONE OF THE FAMILY, EVEN THOUGH I'M RETIRED. IT IS -- I THINK
9 THAT WHEN WE CREATED THE JOINT POLICY COMMITTEE, AND AS
10 THERESE MENTIONED, SHE WAS HERE WHEN WE WERE DOING IT, SHE WAS
11 PART OF THE PLANNING ORGANIZATION THAT CREATED IT IN THE FIRST
12 PLACE, AND THEN, YOU KNOW, WHEN WE HIRED ALLISON, WHICH, I
13 THINK WAS OUR GREATEST ACCOMPLISHMENT OF WHAT THIS
14 ORGANIZATION DID TO REALLY SHEPHERD THIS ORGANIZATION, AND HER
15 SUCCESS WAS BECAUSE SHE HAD THE ENGAGEMENT AND THE BUY-IN AND
16 THE SUPPORT OF THE AGENCY EXECUTIVE DIRECTORS. AND YOU KNOW,
17 AS I MENTIONED EARLIER, SHARING POWER IS ALWAYS A CHALLENGE.
18 IT'S ALWAYS A TOUGH ONE, AND YOU HAVE GOT ORGANIZATIONS WHERE
19 WE HAVE LOTS OF SILOS, AND OUR ORGANIZATIONS NOW AT BARC BOTH
20 INCLUDE REGIONAL AND STATE ORGANIZATIONS, AND, REALLY, I
21 THINK, THERESE, YOU WERE SO INSTRUMENTAL IN SETTING THE TONE,
22 WHEN ALL OF THE EXECUTIVE DIRECTORS GO OFF AND SITTING IN THE
23 A ROOM AND FIGURE OUT HOW TO CHART THE COURSE FORWARD, IT'S
24 THAT SUPPORT OF THIS REGIONAL APPROACH TO PROBLEMS, SHARING
25 THEM, AND YOU AND I HAVE HAD A LOT OF CONVERSATIONS ABOUT THE



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1 INTERSECTION OF TRANSPORTATION AND HOUSING AND AIR QUALITY AND
2 WATER QUALITY. AND IT HAS BEEN SO FORTUNATE THAT YOU HAVE BEEN
3 HERE, DOING WHAT YOU ARE DOING IN THIS PARTICULAR TIME. AND AS
4 JIM HAS MENTIONED SO ELOQUENTLY, YOUR FOCUS ON EQUITY THAT
5 CROSSES ALL OF THE LINES, ALL OF THE LINES, WHEN WE WERE
6 MEETING A COUPLE OF MONTHS AGO IN RICHMOND AROUND THE IMPACTS
7 OF TRAFFIC AND COMING FROM THE RICHMOND BRIDGE, ON THE
8 RICHMOND COMMUNITY, AND WE HAD WORK IN PLACE THAT, TO KEEP
9 ADDRESSING THAT, AND WORKING TO IMPROVE THAT, AND YOU HAVE
10 BEEN JUST REALLY INSTRUMENTAL IN DOING THAT. AND THAT'S,
11 AGAIN, THE INTERSECTION OF AIR AND TRANSPORTATION AND I JUST
12 WANT TO THANK YOU SO MUCH. BECAUSE YOU REALLY HAVE BEEN A
13 STALWART IN BRINGING OUR REGION TOGETHER IN THIS TREMENDOUS
14 PERSONAL COMMITMENT. AND I -- AS JIM MENTIONED, I'M LOOK
15 FORWARD TO BEING RETIRED TOGETHER. [LAUGHTER] I HAVE A FEELING
16 THOUGH YOUR PHONE IS GOING TO CONTINUE TO RING, AND YOUR E-
17 MAIL BOX IS GOING TO CONTINUE TO BE FULL WITH PEOPLE SEEKING
18 YOUR ADVICE AND COUNSEL WHICH HAS ALWAYS BEEN SO GENEROUSLY
19 GIVEN. AND AGAIN, SERVING AS CHAIR THE BARC FOR THESE LAST
20 COUPLE OF YEARS, I HAVE HAD THE TREASURED OPPORTUNITY TO WORK
21 CLOSELY WITH YOU AND ALLISON AND REALLY SEE THE TREMENDOUS
22 COMMITMENT THAT YOU HAVE TO SUPPORTING THE REGIONAL
23 COORDINATION OF ALL OF OUR AGENCIES, TO THE BENEFIT OF OUR
24 COMMUNITIES IN THE BAY AREA, NOW AND IN FUTURE GENERATIONS.



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1 SO, THANK YOU SO MUCH, FROM THE BOTTOM OF MY HEART, AND I
2 KNOW, ALL OF OUR HEARTS.

3

4 **JESSE ARREGUIN, V. CHAIR:** THANK YOU VERY MUCH. WE'LL GO NEXT
5 TO SUPERVISOR PEDROZA.

6

7 **ALFREDO PEDROZA:** THANK YOU PRESIDENT ARREGUIN. I WON'T SAY
8 MUCH. JIM AND AMY SAID A LOT. I THINK IT'S A LITTLE UNFAIR
9 ABOUT ALL OF THIS RETIREMENT TALK FOR THOSE OF US NOT CLOSE TO
10 RETIREMENT.

11

12 **JESSE ARREGUIN, V. CHAIR:** YEAH.

13

14 **ALFREDO PEDROZA:** THERESE WE'RE GOING TO HONOR YOU
15 APPROPRIATELY SOON. BUT WHAT I LEARNED FROM YOU IS YOU
16 CHALLENGED US, IN MANY WAYS, BUT THE ONE THAT I THINK JIM AND
17 AMY TALKED ABOUT WAS EQUITY, BUT IT WASN'T JUST EQUITY ON A
18 SUPERFICIAL LEVEL. YOU CHALLENGED US TO REALLY DEFINE IT AND
19 DO SOMETHING ABOUT IT. RIGHT? AND TO ME THE THINGS WE DID AT
20 MTC, RIGHT, THE PAYMENT PLAN. THERE IS PEOPLE WE DON'T KNOW
21 THAT ARE GOING TO BE HELPED BECAUSE OF THE INITIATIVES WE TOOK
22 ON. BUT IT TOOK US GETTING UNCOMFORTABLE AND GOING DEEPER THAN
23 THE FIRST LAYER. IT'S NOT GOING TO GO AWAY WITH A TREND. YOU
24 INSTITUTIONALIZED IT. THANK YOU FOR THAT COURAGEOUS
25 LEADERSHIP. WE'LL TALK MORE. THANK YOU.



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1

2 **THERESE MCMILLAN:** THANK YOU.

3

4 **JESSE ARREGUIN, V. CHAIR:** ANY OTHER COMMENTS FROM BOARD
5 MEMBERS? I DON'T SEE ANY OTHER RAISED HANDS. THANK YOU, ONCE
6 AGAIN, THERESE. I AM SURE THERE ARE MANY MEETINGS THAT WHERE
7 PEOPLE ARE GOING TO BE HONORING YOUR SERVICE AND THINKING OF
8 YOU, BECAUSE OF YOUR CONTRIBUTIONS YOU MADE AND PARTICULARLY
9 THE WORK WE HAVE ADOPTED. THANK YOU SO MUCH. MOVE TO THE
10 CONSENT CALENDAR, 4A MINUTES OF DECEMBER 16TH, 2022 BARC
11 GOVERNING BOARD MEETING. ARE THERE ANY CORRECTIONS TO THE
12 MINUTES OR A MOTION TO APPROVE THE MINUTES?

13

14 **ZACK WASSERMAN:** SO MOVED.

15

16 **JESSE ARREGUIN, V. CHAIR:** MOVED BY BOARD MEMBER WASSERMAN.
17 I'LL SECOND FOR PURPOSES OF DISCUSSION. ANY FURTHER DISCUSSION
18 ON THE MOTION FROM MEMBERS OF THE BOARD? SEEING NONE. ANY
19 PUBLIC COMMENT ON THIS ITEM? IF SO PLEASE RAISE YOUR HAND. AND
20 WERE THERE ANY WRITTEN PUBLIC COMMENTS ON THIS ITEM?

21

22 **CLERK, SARINA SEATON:** NO WRITTEN COMMENTS SUBMITTED FOR THIS
23 ITEM.

24



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1 **JESSE ARREGUIN, V. CHAIR:** THANK YOU. I WOULD LIKE THE CLERK TO
2 CALL THE ROLL ON THE MOTION.

3

4 **CLERK, SARINA SEATON:** ARREGUIN?

5

6 **JESSE ARREGUIN, V. CHAIR:** YES.

7

8 **CLERK, SARINA SEATON:** BAUTERS IS ABSENT. GIOIA?

9

10 **JOHN GIOIA:** YES.

11

12 **CLERK, SARINA SEATON:** HUDSON IS ABSENT. HAUBERT?

13

14 **DAVID HAUBERT:** AYE.

15

16 **CLERK, SARINA SEATON:** PEDROZA?

17

18 **ALFREDO PEDROZA:** AYE.

19

20 **CLERK, SARINA SEATON:** PINE? RABBIT?

21

22 **DAVID RABBITT:** AYE.

23

24 **CLERK, SARINA SEATON:** RAMOS?

25



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1 **BELIA RAMOS:** YES.

2

3 **CLERK, SARINA SEATON:** THANK YOU. ROSS? IS ABSENT. SPERING?

4

5 **JAMES P. SPERING:** YES.

6

7 **CLERK, SARINA SEATON:** EISEN, ABSENT. WASSERMAN?

8

9 **ZACK WASSERMAN:** YES.

10

11 **CLERK, SARINA SEATON:** PASSES.

12

13 **JESSE ARREGUIN, V. CHAIR:** THANK YOU. THE MOTION CARRIES. ITEM
14 FIVE APPOINTING BARC GOVERNING BOARD CHAIR FOR 2023 TO 2025. I
15 WOULD LIKE TO TURN THE FLOOR OVER TO SUPERVISOR SPERING AND
16 SUPERVISOR RAMOS AT THIS TIME, WHO ARE THE --

17

18 **JAMES P. SPERING:** MR. CHAIRMAN --

19

20 **JESSE ARREGUIN, V. CHAIR:** -- WE HAD SELECTED --

21

22 **JAMES P. SPERING:** I THINK BELIA IS GOING TO GIVE THE REPORT.

23

24 **BELIA RAMOS:** I AM HERE. THANK YOU VERY MUCH FOR THE

25 OPPORTUNITY. APOLOGIES. I'M TRYING TO BOARD A PLANE NEAR A



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1 BIT. WE ARE LIGHTED, SUPERVISOR FORMER SUPERVISOR SPERING AND
2 I, WE HAVE TALKED WITH OUR EXECUTIVE DIRECTOR MS. BROOKS AND
3 WE ARE RECOMMENDING AT THIS TIME THAT WE APPOINT MAYOR
4 ARREGUIN AS CHAIR, BUT AT THE TIME, RIGHT NOW, BECAUSE SO MANY
5 OF OUR PARTNER AGENCIES ARE STILL MAKING APPOINTMENTS TO BARC.
6 WE'RE GOING TO POSTPONE THE SELECTION OF THE VICE CHAIR, JUST
7 SO THAT WE CAN MAKE SURE WE ARE CONSIDERING ALL POTENTIAL
8 LEADERS IN THIS POSITION, AND THAT WE ALSO HAVE AN OPPORTUNITY
9 TO SPEAK WITH YOUR VOTE OF SUPPORT TO CHAIR ARREGUIN AND SEE
10 WHAT WOULD BE THE RIGHT FIT FOR NEXT LEADERSHIP POSITION AND
11 BARC. SO, WITH THAT, I WOULD MAKE A MOTION TO APPOINT MAYOR
12 ARREGUIN AS CHAIR OF BARC, AND WE HOLD OFF ON VICE CHAIR, AND
13 AGENDAIZE THAT IN MARCH.

14

15 **JAMES P. SPERING:** I'LL SECOND THE MOTION.

16

17 **JESSE ARREGUIN, V. CHAIR:** I'LL SAY I'M HONORED TO BE ASKED TO
18 SERVE AS CHAIR TO HONOR THE GREAT WORK OF AMY WORTH. AND
19 HAVING TWO OF THE FOUR AGENCIES THAT ARE PART OF BARC, I
20 REALLY LOOK FORWARD TO HELPING ADVANCE THE WORK THAT WE DO
21 HERE BRINGING OUR REGIONAL AGENCIES TOGETHER TO ADDRESS THE
22 THREAT OF CLIMATE CHANGE TO MAKE OUR REGION MORE RESILIENT AND
23 I AM EXCITED ABOUT THE SHARED WORK PLAN THAT WE HAVE ADOPTED
24 AND ALL WORK BEING DONE TO BRING OUR AGENCIES TOGETHER TO USE
25 OUR STAFF AND RESOURCES AND OUR EXPERTISE TO ADVANCE THAT



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1 REGIONAL APPROACH. AND I LOOK FORWARD TO WORKING WITH THE
2 STAFF AND ALLISON AND ALL OF TO YOU HELP CONTINUE THIS WORK
3 OVER THE NEXT FEW YEARS. SO, WITH THAT, I WOULD LIKE TO ASK
4 ARE THERE ANY QUESTIONS OR COMMENTS FROM MEMBERS OF THE
5 GOVERNING BOARD ON THE MOTION? OKAY. IF NOT, I'LL ASK IF THERE
6 IS ANY PUBLIC COMMENT ON THIS ITEM? I DO NOT SEE ANY RAID
7 HANDS. SARINA?

8

9 **CLERK, SARINA SEATON:** I SEE NO RAISED HANDS, NO WRITTEN
10 COMMENTS. YOU CAN REPEAT WHO WAS THE SECOND FOR THIS ITEM?

11

12 **JESSE ARREGUIN, V. CHAIR:** IT WAS.

13

14 **JAMES P. SPERING:** SPERING.

15

16 **JOHN GIOIA:** CAN JIM ACTUALLY STILL VOTE?

17

18 **JESSE ARREGUIN, V. CHAIR:** HE IS MTC'S REPRESENTATIVE.

19

20 **JOHN GIOIA:** OKAY. EITHER WAY. I SECONDED. JIM SECONDED.

21

22 **JAMES P. SPERING:** I CAN VOTE, JOHN.

23

24 **JOHN GIOIA:** OKAY.

25



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1 **CLERK, SARINA SEATON:** THANK YOU.

2

3 **JESSE ARREGUIN, V. CHAIR:** OKAY. SO WE HAVE A MOTION AND
4 SECOND. AND ONCE AGAIN, JUST VERY HONORED TO HAVE BEEN
5 NOMINATED, AND REALLY LOOK FORWARD TO WORKING WITH ALL OF YOU
6 IN THE COMING YEARS. SO, WITH THAT, I WOULD LIKE TO ASK THE
7 CLERK TO PLEASE CALL THE ROLL ON THE MOTION.

8

9 **CLERK, SARINA SEATON:** THANK YOU. ARREGUIN?

10

11 **JESSE ARREGUIN, V. CHAIR:** YES.

12

13 **CLERK, SARINA SEATON:** BAUTERS IS ABSENT. GIOIA?

14

15 **JOHN GIOIA:** YES.

16

17 **CLERK, SARINA SEATON:** HUDSON IS ABSENT. HAUBERT?

18

19 **DAVID HAUBERT:** YES.

20

21 **CLERK, SARINA SEATON:** PEDROZA?

22

23 **ALFREDO PEDROZA:** YES.

24

25 **CLERK, SARINA SEATON:** PINE?



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1

2 **DAVE PINE:** YES. CAN YOU HEAR ME.

3

4 **CLERK OF THE BOARD:** YES I CAN. THANK YOU. RABBIT?

5

6 **DAVID RABBITT:** AYE.

7

8 **CLERK, SARINA SEATON:** RAMOS?

9

10 **BELIA RAMOS:** YES.

11

12 **CLERK, SARINA SEATON:** ROSS IS ABSENT. SPERING?

13

14 **JAMES P. SPERING:** YES.

15

16 **CLERK, SARINA SEATON:** AND WASSERMAN?

17

18 **ZACK WASSERMAN:** YES.

19

20 **CLERK, SARINA SEATON:** AND EISEN IS ABSENT. PASSES.

21

22 **JESSE ARREGUIN, V. CHAIR:** MOTION CARRIES. WITH THAT WE'LL
23 PROCEED TO ITEM SIX, THE BARC MEMBER AGENCY EXECUTIVE DIRECTOR
24 UPDATES AND THESE ARE INFORMATION ITEMS AND WE'LL NOW HEAR
25 FROM THE EXECUTIVE DIRECTORS OF OUR MEMBER AGENCIES GOING 50



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1 TO THE SAN FRANCISCO BAY REGIONAL WATER QUALITY CONTROL BOARD.
2 AND YOU EILEEN WHITE, THE EXECUTIVE OFFICER OF THE WATER BOARD
3 IS PRESENT, I BELIEVE. I'M GOING TO TURN THE FLOOR OVER TO YOU
4 MS.

5

6 **EILEEN WHITE:** WHITE GREAT. THANK YOU. I WANT TO BEGIN BY
7 THANKING THE RETIRING BOARD MEMBERS FOR YOUR DEDICATED SERVICE
8 OVER THE LAST MANY YEARS AND REALLY MODELING WHAT BARC IS
9 ABOUT WORKING TOGETHER IS REALLY KEY TO DEVELOPING A BETTER
10 FUTURE IN THE BAY AREA AND I WANT TO THANK YOU AS A LIFE-LONG
11 BAY AREA RESIDENT FOR EVERYTHING YOU HAVE DONE TO MAKE THE BAY
12 AREA BETTER FOR THOSE OF YOU WHO HAVE LIVED HERE OUR ENTIRE
13 LIVES. SO I JUST WANT TO THANK YOU. AND I'LL BRIEFLY
14 HIGHLIGHT, BECAUSE IT'S GET A LOT OF MEDIA ATTENTION, A LOT OF
15 CALLS FROM SACRAMENTO AND THE GOVERNOR'S OFFICE TO RESPOND TO
16 THE MEDIA IN THE LAST FEW WEEKS BECAUSE OF THE STORM IMPACTS.
17 SO I WANT TO BRIEFLY SUMMARIZE BECAUSE IT'S A REGIONAL PROBLEM
18 IN THE BAY AREA REQUIRES A REGIONAL SOLUTION AND THERE IS
19 SOLUTIONS IN THE WORKS. BUT I THINK YOU ALL KNOW THE
20 ATMOSPHERIC RIVER THAT STRUCK ON NEW YEARS EVE AND THE SERIES
21 OF STORMS AFTERWARDS CAUSED A LOT OF ISSUES IN THE BAY AREA,
22 AND I ALSO WANT TO THANK ALL THE PEOPLE WHO RESPONDED, THERE
23 WAS THE EMERGENCY RESPONSE PEOPLE, CALTRANS MAINTENANCE
24 WORKERS CLEARING THE ROADS, JUST A LOT OF PEOPLE, IT ENTAILED
25 TO BE WORKING NEW YEARS EVE, NEW YEARS DAY TO BE RESPONDING TO



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1 ALL THESE STORM IMPACTS SINCE WE HAVEN'T HAD A WET YEAR IN
2 CALIFORNIA SINCE 2016, 2017. AND WHAT BARC HAS BEEN WORKING TO
3 ADDRESS OVER THE LAST SEVERAL YEARS IS CLIMATE CHANGE AND IT'S
4 REALLY GREAT BECAUSE WHAT WE'RE GOING TO SEE WITH THE CLIMATE
5 CHANGE IS DROUGHTS LIKE WE HAVE SEEN OVER THE LAST SEVERAL
6 YEARS AND THEN FOLLOWED BY THESE INTENSE ATMOSPHERIC RIVERS
7 AND WE'RE GOING TO BE SEEING A LOT IN THE BAY AREA WE SAW
8 SEWER OVERFLOWS FROM DECEMBER 30TH THROUGH JANUARY 3RD WE HAD
9 OVER 90 CALLS INTO THE OFFICE OF EMERGENCY SERVICE OF SANITARY
10 SEWER OVERFLOW AND UNAUTHORIZED DISCHARGES TO SAN FRANCISCO
11 BAY. AND THROUGH JANUARY 4TH AND JANUARY 5TH WE HAD ANOTHER
12 SET OF OVER 30 CALLS AND SINCE THEN A COUPLE OF VERY
13 SIGNIFICANT UNAUTHORIZED DISCHARGES TO SAN FRANCISCO BAY. THE
14 GOOD NEWS IS A LOT OF IT IS STORMWATER MIXED WITH A SMALL
15 AMOUNT OF WASTEWATER AND THE REGIONAL BOARD HAS STRICT
16 CRITERIA AS FAR AS PUBLIC NOTICING AND CLEANING UP. THE GOOD
17 NEWS IS THAT THERE IS SO MUCH STATE AND FEDERAL MONEY BEING
18 INVESTED IN THE BAY AREA TO ADDRESS CLIMATE CHANGE IN VARIOUS
19 FACETS LOOKING AT SEA LEVEL RISE, WETLANDS RESTORATION AND
20 THERE IS A LOT OF MONEY BEING SPENT IN THE BAY AREA ON FIXING
21 AGING INFRASTRUCTURE. AND WHAT WE SAW IN THE FIRST THREE WEEKS
22 OF THE YEAR WAS A LOT STORMWATER INFILTRATING INTO THE STORM
23 WASTE PIPES. STORMWATER MADE ITS WAY INTO THE LITTLE HOLES IN
24 THE PIPE, SO A PLANT THAT NORMALLY SEES 50 MILLION GALLONS PER
25 DAY SUDDENLY SAW 600 THAT'S BEYOND THEIR STORAGE CAPACITY AND



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1 MEANWHILE SANITARY SEWER OVERFLOWS INTO MANHOLES IN THE STREET
2 AND YOU HAD UNAUTHORIZED DISCHARGES INTO SAN FRANCISCO BAY.
3 THE GOOD NEWS IS A LOT OF WASTEWATER AGENCIES ARE INCREASING
4 THEIR CAPACITY BUILDING STORAGE BASINS AND THERE IS A BIG
5 EFFORT GOING ON IN THE BAY AREA TO FIX THE AGING SEWER PIPES
6 SO WHEN WE HAVE THESE BIG STORMS THE WASTEWATER STAYS IN THE
7 WASTEWATER PIPES, AND THE STORMWATER STAYS IN THE STORMWATER
8 SYSTEM. BUT IT'S AN ONGOING ISSUES IN THE BAY AREA ESPECIALLY
9 WITH OUR AGING STORMWATER SYSTEM. I LOOK FORWARD TO WORKING
10 WITH BARC AND ALL OF OUR BAY AREA STAKEHOLDERS TO CONTINUE TO
11 IMPROVE OUR INFRASTRUCTURE SO THAT WE CAN BE MORE RESILIENT TO
12 ADDRESS CLIMATE CHANGE IN THE FUTURE. SO I JUST WANT TO SAY
13 THANK YOU.

14

15 **JESSE ARREGUIN, V. CHAIR:** THANK YOU VERY MUCH FOR THE VERY
16 TIMELY AND IMPORTANT UPDATE. I WOULD LIKE TO ASK ARE THERE ANY
17 QUESTIONS FROM MEMBERS OF THE BARC GOVERNING BOARD ON THE
18 REPORT FROM THE REGIONAL WATER QUALITY CONTROL BOARD? SEEING
19 NO RAISED HANDS AT THIS TIME, THANK YOU VERY MUCH MS. WHITE
20 FOR ALL YOU DO AND JOINING US TODAY. WE'LL PROCEED TO THE NEXT
21 REPORT FROM THE ASSOCIATION OF BAY AREA GOVERNMENTS AND THE
22 METROPOLITAN TRANSPORTATION COMMISSION. I WOULD LIKE TO TURN
23 THE FLOOR OVER TO THERESE MCMILLAN.

24



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1 **THERESE MCMILLAN:** GREAT. THANK YOU SO MUCH, CHAIR ARREGUIN.
2 AND THANK YOU, BOARD MEMBERS, FOR BEING HERE. YOU KNOW, IT'S
3 OUR FIRST MEETING OF 2023, AND THE GOVERNOR'S BUDGET CERTAINLY
4 KICKED THAT OFF TO A RATHER REMARKABLE START. AND I DON'T WANT
5 TO STEAL ANY OF ALLISON'S THUNDER, BECAUSE I'M SURE SHE IS
6 GOING TO BE DELVING INTO SOME AT LEAST INITIAL SENSES OF
7 WHAT'S HAPPENING ACROSS OUR SHARED SPACES HERE, BUT, YOU KNOW,
8 WHETHER IT WAS TRANSPORTATION OR HOUSING OR CLIMATE, THE
9 PROPOSALS COMING FROM THE ADMINISTRATION WERE PRETTY CLEAR
10 ABOUT THE FUNDING PRESSURES THAT THE STATE ARE FACING, AND,
11 YOU KNOW, A POTENTIALLY PAINFUL RESET THAT IS GOING TO HAVE TO
12 HAPPEN ACROSS MANY, MANY DIFFERENT DISCIPLINES. SO, YOU KNOW,
13 MY ONE MESSAGE -- MY PARTING MESSAGE. [LAUGHTER] -- YOU KNOW,
14 TO BARC, IS THAT WE'RE GOING TO HAVE TO MAINTAIN A VOCAL AND
15 COORDINATED VOICE ABOUT THE CONTINUED INVESTMENTS IN
16 TRANSPORTATION AND HOUSING AND REGIONAL ADAPTATION AND
17 RESILIENCE TO HELP THE PEOPLE OF THE BAY AREA. THAT'S JUST
18 GOING TO BE ESSENTIAL. BECAUSE, I THINK, THIS IS A REALLY
19 STRESSED TIME WHERE, YOU KNOW, THE TENDENCY IS TO JUMP INTO
20 OUR PROTECTIVE LITTLE SILOS, AND I THINK A MESSAGE OF, YOU
21 KNOW, OF A COORDINATED APPROACH TO HOW WE, YOU KNOW, GO
22 FORWARD IS REALLY GOING TO BE IMPORTANT. SO I THINK BARC WOULD
23 BE A CRITICAL SPACE TO HAVE THOSE TYPES OF CONVERSATIONS. ONE
24 THING THOUGH THAT'S CRITICALLY IMPORTANT, AND JIM SPERING IS
25 HERE TO OFFER COMMENTS ON AS WELL, TRANSIT OPERATIONS IS A



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1 VERY HIGH FOCUS FOR US AND OUR LEGISLATIVE PROGRAM, BECAUSE
2 MANY -- NONE OF OUR OPERATORS HAVE FULLY RECOVERED FROM COVID,
3 BUT A NUMBER OF THEM ARE FACING VERY CRITICAL FISCAL CLIFFS,
4 BECAUSE THE SAN FRANCISCO REGIONAL ECONOMY HAS LAGGED,
5 COMPARED TO MANY MAJOR URBAN AREAS ACROSS THE COUNTRY IN TERMS
6 OF COMING BACK AND TRYING TO FIND, QUOTE "A NEW NORMAL" REMOTE
7 WORK IN PARTICULAR HAS HAD AN OUTSIZED IMPACT ON TRAVEL
8 PATTERNS THAT ARE STILL BEING SORTED OUT. WE DO NOT KNOW HOW
9 THAT'S GOING TO BE, YOU KNOW, FINALLY SETTLED. BUT IT'S GOING
10 TO BE DIFFERENT. AND OUR TRANSIT OPERATORS, PARTICULARLY THOSE
11 THAT SERVED A HEAVY-COMMUTE TRAVEL INTO OUR MAJOR ECONOMIC
12 CENTERS, LIKE DOWNTOWN SAN FRANCISCO, YOU KNOW, BART,
13 CALTRAIN, THE FERRIES, GOLDEN GATE TRANSIT, OTHERS, ARE BEING
14 LOOKING AT CRITICAL LEVELS OF DEFICITS IN THE NEXT 2 TO 3
15 YEARS THAT COULD MEAN DEVASTATING IMPACTS TO SERVICE, SERVICE
16 CUTS AND THE LIKE. AND AS WE HAVE CONTINUALLY POINTED OUT,
17 MANY OF OUR MOST VULNERABLE COMMUNITIES DEPEND ON PUBLIC
18 TRANSIT TO ACCESS, YOU KNOW, THEIR CRITICAL, CRITICAL NEEDS.
19 SO, YOU KNOW, WITH THAT FOCUS ON A FISCAL CLIFF, WE ARE
20 ACTIVELY TRYING -- YOU KNOW, GOING TO BE MAKING THE CASE THAT
21 STATE PARTNERSHIP, TO HELP WITH SOME TYPE OF BRIDGE OF
22 FINANCIAL ASSISTANCE BRIDGE TO KEEP OUR TRANSIT AGENCIES
23 AFLOAT IS A KEY PART OF RELATED TO WHAT WE'RE DOING. IN THIS
24 SPACE WE'RE GOING TO JUMP INTO THAT SPACE, PARTICULARLY WITH
25 THE VERY UNCERTAIN ECONOMIC ENVIRONMENTS THAT THE STATE OF



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1 CALIFORNIA IS FACING, WE NEED TO BE PERSUASIVE AND COMPELLING
2 THAT WE'RE GOING TO BRING TRANSIT BACK BETTER AND MORE
3 RESPONSIVE TO ITS CUSTOMERS THAN, YOU KNOW, BEFORE THE
4 PANDEMIC. THIS HAS BEEN SOMETHING WE HAVE BEEN WORKING ON NOW,
5 WHAT IS IT GOING TO BE, JIM? LIKE, THREE YEARS, SINCE THE BLUE
6 RIBBON TRANSFORMATION TASK FORCE THAT THE COMMISSION PULLED
7 TOGETHER THAT JIM CHAIRED AND THAT, YOU KNOW, THAT OUR
8 COMMISSIONERS HAVE BEEN, YOU KNOW, REALLY COMMITTED TO FOR A
9 LONG TIME. AND PART OF THAT VERY BIG AGENDA OF HOW WE CAN COME
10 BACK IN A MUCH MORE CUSTOMER RESPONSIVE WAY, IS DEALING WITH
11 THE QUESTION OF BETTER GOVERNING PUBLIC TRANSIT IN THIS
12 REGION. WE HAVE 27 DIFFERENT TRANSIT OPERATORS. AND, QUITE
13 FRANKLY, LOOKING BACK, WE HAVE NOT DONE THE BEST JOB OF
14 COORDINATING SERVICES AND IN INVESTMENTS TO MAXIMIZE THE
15 OPPORTUNITY OF WHAT PUBLIC TRANSIT COULD BE. SO, THERE IS --
16 WE HAVE BEEN WORKING VERY HARD ON A CONCEPT CALLED REGIONAL
17 NETWORK MANAGEMENT, OUR TRANSIT OPERATORS HAVE PRESENTED AN
18 UNPRECEDENTED LEVEL OF COOPERATION AND DISCUSSING WHAT THAT
19 MIGHT LOOK LIKE AND WORKING WITH US. WE WILL BE TAKING UP --
20 WE TOOK UP, AT OUR EXECUTIVE COMMITTEE AT MTC, SOME INITIAL
21 RECOMMENDATIONS OF, YOU KNOW, WHAT THAT STRUCTURE MIGHT LOOK
22 LIKE. IT WILL BE FURTHER DISCUSSED WITH THE COMMISSION INTO
23 FEBRUARY. I WON'T BE HERE TO SEE, YOU KNOW, THE END OF THOSE
24 DISCUSSIONS, BUT I'LL BE WATCHING, VERY MUCH SO, BECAUSE IT'S
25 BEEN SOMETHING PERSONALLY THAT I HAVE BEEN VERY INVOLVED IN



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1 AND COMMITTED TO. BUT WE SEE IT AS A PACKAGE WITH CONTINUED
2 REQUESTS FOR FEDERAL OR STATE ASSISTANCE, IS ALSO A COMMITMENT
3 THAT DEMONSTRATES THAT WE'RE GOING TO DO GOOD BY PEOPLE WHO
4 NEED PUBLIC TRANSIT THE MOST. I DON'T KNOW, JIM, IF I WOULD
5 LIKE TO ADD ANYTHING TO THAT. BECAUSE YOU HAVE CLEARLY BEEN AT
6 THE FOREFRONT OF THOSE DISCUSSIONS.

7

8 **JIM SPERING:** NO, THERESE, I THINK YOU REALLY ILLUSTRATED THE
9 CHALLENGE THAT IS AHEAD OF US. BUT I DO WANT TO ADD THAT THE
10 FISCAL CLIFF THAT THE TRANSIT OPERATORS ARE FACING ISN'T JUST
11 A PROBLEM THEY HAVE. IF THEY DON'T BE ABLE TO ADDRESS THIS
12 SHORTFALL IT'S GOING TO HAVE AN IMPACT ON THE BAY AREA'S
13 ECONOMY, AND THE TRANSIT DEPENDENT RIDERS ARE GOING TO BE HURT
14 THE MOST OF THE JUST ABOUT EVERYBODY ON ZOOM YOU'RE GOING TO
15 BE ABLE TO GET THROUGH IT BUT THOSE TRANSIT DEPENDENT RIDERS
16 WILL IMPACT THEM IN A VERY STRONG DISADVANTAGED WAY. JESSE HAS
17 BEEN PART OF OUR LEGISLATIVE ADVOCACY, AND WE HAVE TO REALLY
18 MAKE SURE THAT LEGISLATURE AND THE GOVERNOR UNDERSTANDS WHAT
19 IS AT STAKE HERE IF WE DON'T FIND THESE OPERATING FUNDS FOR
20 THESE OPERATORS AND IF DOESN'T GET RESOLVED IT'S GOING TO
21 IMPACT THE ECONOMY OF THE BAY AREA FOR PROBABLY THE NEXT TEN
22 YEARS. THERESE THANK YOU FOR LAYING IT OUT, THANK YOU FOR YOUR
23 LEADERSHIP. WE FINALLY STARTED PUTTING FOCUS ON THE RIDER AND
24 NOT THE OPERATORS BUT WE HAVE TO MAKE SURE THE OPERATORS ARE



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1 HEALTHY. SO, THANK YOU, THERESE FOR YOUR COMMENTS AND
2 LEADERSHIP.

3

4 **THERESE MCMILLAN:** THANK YOU. JUST A COUPLE MORE THINGS TO
5 HIGHLIGHT FOR THIS GROUP. THE BAY AREA REGIONAL ENERGY NETWORK
6 KNOWN AS BAYREN IS CELEBRATING TEN YEARS OF HELPING TO CREATE
7 A SUSTAINABLE COMMUNITIES ACROSS THE BAY AREA. I BELIEVE THEY
8 HAVE A CELEBRATION AT 375 BEALE TODAY. JUST AMONG OTHER
9 REMARKABLE THINGS THAT THE GROUP HAS BEEN ABLE TO ACCOMPLISH
10 UNDER THE LEADERSHIP OF JENNY BERG HAS BEEN UPGRADING ALMOST
11 61,000 HOUSING UNITS IN TERMS OF PROVIDING ENVIRONMENTALLY
12 FRIENDLY OPTIONS, AND PARTICULARLY FOR HOMEOWNERS AND RENTERS
13 IN ECONOMICALLY DISADVANTAGED AREAS. AGAIN, BACK TO OUR
14 CENTRAL GUIDING EQUITY COMMITMENT. SO THAT'S REALLY, YOU KNOW,
15 IMPRESSIVE. AGAIN, MAYBE REFLECTING ON EILEEN WHITE'S
16 PRESENTATION EARLIER, WE NOTED LAST NIGHT AT THE ABAG MEETING,
17 THAT WITH ALL OF THE FLOODING AND ITS DEVASTATING EFFECTS, WE
18 WANTED TO NOTE THAT ABAG HAS ONLINE RESOURCES INCLUDING
19 FLOODING HAZARD MAPS THAT SHOWS FIVE HELPED YEAR FLOODPLAINS
20 AS DESIGNATED BY FEMA AS WELL AS POTENTIAL FLOOD PLANES
21 CURRENTLY PROTECTED BY LEVEES. THIS IS JUST CRUCIAL DATA THAT
22 OUR CITIES AND TOWNS AND OUR REGION NEED TO LEAN ON, AS AGAIN,
23 WE LOOK TO BETTER COORDINATED PLANNING TO PREPARE FOR THE
24 THINGS WE KNOW, AND UNFORTUNATELY THE THINGS WE DON'T KNOW IN
25 TERMS OF HOW OUR REGIONAL LANDSCAPE IS GOING TO BE IMPACTED



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1 BY, YOU KNOW, SEVERE WEATHER AND THE RESULTING IMPACTS SUCH AS
2 FLOODING. ALWAYS ON THE HOUSING FRONT, IN MID-NOVEMBER, ALL
3 HOME, WHO HAS BEEN LEADING A REGIONAL APPROACH TO
4 HOMELESSNESS, AND HEAVEN KNOWS THAT IS A HUMAN TRAGEDY WE ALL
5 NEED TO COORDINATE AND WORK AROUND, BUT THEY RELEASED A REPORT
6 CALLED "BIG MOVES FOR HOUSING AND ECONOMIC SECURITY" WHICH IS
7 A SERIES OF PROPOSALS THAT ARE DESIGNED TO INCREASE HOUSING
8 AND ECONOMIC SECURITY FOR PEOPLE WITH EXTREMELY LOW-INCOMES IN
9 THE BAY AREA, AGAIN, OUR MOST VULNERABLE NEIGHBORS AND IT
10 INCLUDES SUPPORT FOR A REGIONAL BOND MEASURE PROPOSED BY THE
11 BAY AREA HOUSING FINANCE AUTHORITY IN CLOSE COLLABORATION WITH
12 ABAG, ANOTHER MAJOR PART OF OUR LEGISLATIVE AGENDA GOING
13 FORWARD. SO, LOTS OF REALLY IMPORTANT OPPORTUNITIES THAT ARE
14 OUTLINED IN THAT REPORT, BUT WILL REQUIRE INTENSE
15 COLLABORATION TO BRING TO BEAR. SO, WITH THAT, I WILL CONCLUDE
16 MY REMARKS, AND AGAIN, WISH YOU ALL WELL AND MUCH SUCCESS.
17 THANK YOU

18

19 **JESSE ARREGUIN, V. CHAIR:** THANK YOU SO MUCH, MS. MCMILLAN.
20 THERE ARE ANY QUESTIONS OR COMMENTS FROM BARC GOVERNING BOARD
21 MEMBERS ON THE REPORT FROM ABAG MTC? IF NOT WE'LL PROCEED TO
22 THE NEXT REPORT FROM THE CALIFORNIA STATE COASTAL CONSERVANCY.
23 I WANT TO TURN THE FLOOR OVER TO AMY H, THE DIRECTOR OF STATE
24 COASTAL CONSERVANCY.

25



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1 **AMY HUTZEL:** THANK YOU. IT'S GOING TO HARD TO FOLLOW THERESE,
2 BUT I WANT TO TRY AND EXTEND MY THANKS TO ALL OF THE RETIRING
3 ELECTED OFFICIALS AND TO THERESE. AND I WISH YOU ALL THE BEST,
4 AND AM JEALOUS. SO I WANT TO START TO FOLLOW UP ON THE STORMS.
5 TOMORROW IS A KING TIDE. THE HIGHEST TIDE FOR 2023. AND WE
6 WERE REALLY FORTUNATE THAT THESE STORMS OCCURRED IN BETWEEN
7 THE TWO KING TIDES IN LATE DECEMBER AND IN LATE JANUARY, BUT
8 THOSE TWO THINGS COULD VERY EASILY COINCIDE AND CREATE EVEN
9 WORSE IMPACTS FOR THE COAST IN SAN FRANCISCO BAY. SO, IF YOU
10 HAVE A CHANCE, GET OUT TOMORROW, SEE THE KING TIDE, TAKE
11 PHOTOS, SHARE THEM. ALSO I WANT TO MENTION THAT SAN FRANCISCO
12 ESTUARY INSTITUTE JUST PUT OUT A REPORT ON SEA LEVEL RISE AND
13 THE IMPACTS ON GROUNDWATER AND HOW THAT IMPACTS COMMUNITIES.
14 SO, THERE IS -- YOU KNOW, ALONG WITH THE WATER, THE RISING
15 WATERS WE CAN SEE, THERE ARE IMPACTS FROM SEA LEVEL RISE THAT
16 WE REALLY, YOU KNOW, DON'T SEE, BUT THAT WILL AFFECT OUR
17 COMMUNITIES. AND THEN I WANTED TO TOUCH ON SOME FEDERAL
18 FUNDING NEWS, POSITIVE FUNDING AND TALKING ABOUT RETIREMENTS.
19 CONGRESSWOMAN JACKIE SPEIER, AS PART OF HER LEGACY, THE SAN
20 FRANCISCO BAY PROGRAM, AT US EPA WAS AUTHORIZED IN THE INWARD
21 UP, WHICH GOT INCLUDED IN THE NATIONAL DEFENSE ACT AT THE END
22 OF 2022. SO THAT WAS A HUGE POSITIVE EVENT FOR SAN FRANCISCO
23 BAY. WE HAVE BEEN WORKING ON THAT FOR PROBABLY DECADES. SO NOW
24 WE HAVE AN OFFICIAL GEOGRAPHIC PROGRAM LIKE PUGET SOUND AND
25 THE GREAT LAKES, CHESAPEAKE BAY OTHER PLACES ACROSS THE



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1 NATION. AND FUNDING FOR THE SAN FRANCISCO BAY PROGRAM AT EPA
2 HAS CONTINUED TO RISE, AND THERE WAS 54 MILLION IN FY 2023 FOR
3 THAT PROGRAM. HISTORICALLY IT'S BEEN FIVE OR 6 MILLION A YEAR.
4 SO, THIS IS GREAT. AND THE CONSERVANCY, WE JUST GOT A \$4
5 MILLION GRANT OUT OF THAT POT FOR EVEN LANDING IN HAYWARD. SO
6 IT'S ALREADY GOING TO ON THE GROUND PROJECTS, AND WILL
7 CONTINUE TO. IN OTHER FEDERAL NEWS, THE CORE OF ENGINEERS
8 INCLUDED 19 MILLION OF INFRASTRUCTURE ACT FUNDING IN THEIR
9 LATEST INFRASTRUCTURE ACT WORK PLAN FOR BENEFICIAL USE OF
10 DREDGE SEDIMENT IN SAN FRANCISCO BAY. YAY! THAT WAS ALSO A
11 DECADES-LONG EFFORT TO GET TO THIS POINT. AND THE CORE HAS
12 SAID THAT THEY'RE GOING TO START PUTTING THAT FUNDING TO USE
13 IN THE 2023 DREDGING SEASON, WHICH OCCURS LATER IN THE YEAR.
14 AND WE CONTINUED TO WORK ON FEDERAL FUNDING FOR THE SOUTH SAN
15 FRANCISCO BAY SHORELINE PROJECT, WHICH IS UNDER CONSTRUCTION,
16 BUT NEEDS ADDITIONAL FEDERAL FUNDS, AND THE IMPLEMENTATION OF
17 BELL MARIN KEYS IN MARIN COUNTY, THE SECOND STAGE OF THE
18 HAMILTON RESTORATION. SO WE'RE IN -- WE'RE EXCITED ABOUT THE
19 FEDERAL FUNDING, THROUGH THE INFRASTRUCTURE ACT, THROUGH THE
20 INFLATION REDUCTION ACT, AND SEEING THAT GETTING PUT TO USE IN
21 SAN FRANCISCO BAY. FOR THE SAN FRANCISCO BAY RESTORATION
22 AUTHORITY, I WANTED TO MENTION THAT WE ARE DOING A SERIES OF
23 TOURS THIS YEAR OF RESTORATION AND SHORELINE PROJECTS. WE'RE
24 STARTING WITH A NORTH BAY TOUR ON FEBRUARY 24TH. ALL THESE
25 TOURS WILL BE ON FRIDAY, THEY WILL BE MOSTLY MORNING TOURS,



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1 AND WE REALLY WOULD LIKE TO INCLUDE LOCAL ELECTED OFFICIALS OR
2 STAFF FROM OFFICES. SO WE'LL BE SENDING OUT INVITATIONS. BUT,
3 FEBRUARY 24TH IS THE NORTH BAY. THE EAST BAY WILL BE LATER IN
4 THE SPRING, AND THEN WE'LL ALSO DO WEST BAY AND SOUTH BAY.
5 WE'LL HAVE A GRANT ROUND FOR THE RESTORATION AUTHORITY THIS
6 YEAR. AND I DON'T KNOW THE EXACT TIMING THAT RFP WILL COME
7 OUT. BUT THERE WILL BE AN RFP THAT COMES OUT THERE YEAR FOR
8 RESTORATION AUTHORITY FUNDING. AND AT THE LAST RESTORATION
9 AUTHORITY BOARD MEETING THERE WAS A PRESENTATION ON HIGHWAY 37
10 AND THE WORK GOING ON THERE. MTC STAFF, AS WELL AS SONOMA LAND
11 TRUST, AND THE RESTORATION AUTHORITY BOARD WILL BE GOING BACK
12 TO THE BOARD. THEY HAVE ASKED TO EXPRESS THEIR SUPPORT FOR THE
13 POSITION OF THE BAY LANDS GROUP. SO, WE'LL BE TAKING A
14 RESOLUTION TO THE NEXT RESTORATION AUTHORITY BOARD MEETING.
15 AND THEN FOR THE COASTAL CONSERVANCY, AS THERESE MENTIONED,
16 THERE WERE, YOU KNOW, SOME IMPACTS TO CONSERVANCY FUNDING
17 THROUGH THE GOVERNOR'S BUDGET AND THERE ARE CONTINUED FUNDS
18 FOR THE COASTAL CONSERVANCY FOR NATURE-BASED SEA LEVEL RISE
19 ADAPTATION GROWING FUNDS, ACTUALLY, FOR NATURE-BASED SEA LEVEL
20 RISE ADAPTATION. BUT THERE ARE PROPOSED REVERSIONS OF OUR
21 COASTAL CLIMATE RESILIENCE FUNDING. WE RECEIVED 350 MILLION IN
22 FY -- I ALWAYS GET THESE FISCAL YEARS MIXED UP -- 2022/2023,
23 AND THE GOVERNOR'S BUDGET PROPOSES A REVERSION OF HALF OF THAT
24 FUNDING SO 175 MILLION. AND IT'S BROADER THAN NATURE-BASED SEA
25 LEVEL RISE SO THAT WOULD BE THE FUNDING THAT WOULD ALLOW US TO



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1 DO MORE WATER SHED WORK, UPLAND ACQUISITIONS, RECREATIONAL
2 TRAILS. SO, ANYWAY, WE'RE KEEPING A CLOSE EYE ON THIS, BECAUSE
3 IT WILL REALLY AFFECT WHERE THE FOCUS OF THE COASTAL
4 CONSERVANCY FUNDING IS. AND THE COASTAL CONSERVANCY, WE DO
5 HAVE AN ONGOING GRANT PROGRAM. SO, WE RECENTLY DID A WEBINAR
6 EXPLAINING HOW TO APPLY, THE APPLICATION INFORMATION IS UP ON
7 OUR WEB SITE, AND WE ARE ACCEPTING APPLICATIONS ON AN ONGOING
8 BASIS. AND I THINK THAT IS -- THAT'S MY WHOLE REPORT. SO,
9 THANK YOU VERY MUCH.

10

11 **JESSE ARREGUIN, V. CHAIR:** THANK YOU VERY MUCH. ARE THERE ANY
12 QUESTIONS OR COMMENTS FROM MEMBERS OF THE BARC GOVERNING BOARD
13 ON THE REPORT? IF SO PLEASE RAISE YOUR HAND. OKAY. I DON'T SEE
14 ANY RAISED HANDS. THANK YOU SO MUCH, AMY. WE'LL PROCEED TO THE
15 REPORT FROM THE SAN FRANCISCO BAY CONSERVATION AND DEVELOPMENT
16 COMMISSION. AND --

17

18 **JOHN GIOIA:** I CAN JUST RAISE ONE THING REAL QUICK?

19

20 **JESSE ARREGUIN, V. CHAIR:** YES. SUPERVISOR GIOIA?

21

22 **JOHN GIOIA:** SINCE A.M., AMY JUST TO FOLLOW UP, SINCE WE HAVE
23 SHARON LANDERS HERE FROM THE AIR DISTRICT OUR COMMITTEE THAT
24 IS REVIEWING -- I'M ON THE RESTORATION AUTHORITY BOARD, AS IS
25 DAVE PINE, AND I AM ON THIS COMMITTEE THAT IS REVIEWING AND



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1 MAKING RECOMMENDATIONS ON MEMBERS TO THE ADVISORY COMMITTEE TO
2 THE RESTORATION AUTHORITY, AND ONE OF THE THINGS WE TALKED
3 ABOUT IS REACHING OUT TO THE AIR DISTRICT TO GET THE NAMES OF
4 A LOT OF THE INDIVIDUALS WHO ARE ACTIVE IN WEST OAKLAND, EAST
5 OAKLAND, RICHMOND, AND SAN FRANCISCO HUNTERS POINT, IN THE AB
6 617 PROCESS. BECAUSE WE'RE REALLY TRYING TO INCLUDE MORE EJ
7 REPRESENTATION ON THE ADVISORY COMMITTEE. AND SHARON, I DID
8 LINK RESTORATION AUTHORITY STAFF TO KEVIN OLP, IN THE AB 617
9 PROGRAM. BUT HE'S OUT. BUT I WANTED YOU TO KNOW SO YOU COULD
10 FOLLOW UP. BECAUSE WE WANT TO GET NAMES -- THERE HAVE BEEN
11 MANY INDIVIDUALS INVOLVED IN AB 617 WHO CARE ABOUT BAY ISSUES,
12 AS WELL SO WE'RE JUST TRYING TO REACH OUT TO THEM TO GET MORE
13 EJ REPS. SO I JUST WANTED YOU TO KNOW THAT.

14

15 **SHARON LANDERS:** DIRECTOR GIOIA DO YOU MIND PUTTING THEM
16 DIRECTLY IN TOUCH WITH ME?

17

18 **JOHN GIOIA:** I'LL DO THAT AND I'LL LINK ALL OF YOU BY E-MAIL.

19

20 **SHARON LANDERS:** THAT WOULD BE GREAT.

21

22 **JESSE ARREGUIN, V. CHAIR:** THANK YOU. ANY OTHER QUESTIONS OR
23 COMMENTS BEFORE WE PROCEED TO THE NEXT AGENCY REPORT? OKAY. IF
24 NOT, STEVE, WILL YOU BE PRESENTING FOR BCDC?

25



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1 **STEVE GOLDBECK:** YES, I AM. LARRY IS OUT MAKE IT. ADDRESSING
2 TECHNICAL DIFFICULTIES. I WANT TO JOIN IN THE COURSE OF
3 APPRECIATION FOR ALL THE HARD WORK AND LEADING REGIONALISM BY
4 THE RETIRING MEMBERS IT'S SO IMPORTANT AND THANKS SO MUCH FOR
5 EACH OF YOU FOR ALL THE WORK YOU HAVE DONE. YESTERDAY BCDC
6 ADOPTED THE COMMISSION'S STRATEGIC PLAN IN ADDITION TO
7 REITERATING OUR HISTORIC MISSION FOR PROTECTION OF THE BAY
8 AREA AND ENSURING PUBLIC ACCESS TO THE BAY SHORELINE AND
9 FOCUSING ON ADAPTING TO RISING SEA LEVEL SURPRISES AND
10 FOSTERING EQUITY THROUGHOUT OUR WORK AMONG OTHER THINGS COST
11 FOR BETTER INTEGRATION ACROSS REGIONAL PLANNING REGULATORY
12 PROGRAMS AND INCLUDING PERMIT COMPLIANCE AND ENFORCEMENT SO
13 THAT WE'RE BETTER INTEGRATED AND STRATEGIC AGENCY. CHAIR
14 WASSERMAN AND OTHER BCDC COMMISSIONERS MAY WANT TO ADD
15 COMMENTS BUT WE'RE REALLY EXCITED ABOUT THE STRATEGIC PLAN AND
16 MOVING FORWARD WITH IT. WE'RE ALSO MOVING FORWARD WITH THE BAY
17 ADAPT INITIATIVE FOR REGIONAL RESILIENCE TO AND PLANNING FOR
18 RISING SEA LEVEL AND YESTERDAY THE COMMISSION APPROVED
19 CONTRACTS TO SUPPORT THE BAY ADAPT WORK. AND OF COURSE USING
20 FUNDING FROM THE BAY AREA COASTAL CONSERVANCY THANK YOU SO
21 MUCH AND THE OCEAN PROTECTION COUNCIL. WE LOOK FORWARD TO
22 WORKING WITH ALL OF YOU ON BAY ADAPT GOING FORWARD TO ADDRESS
23 THE THREAT OF RISING SEA LEVEL. WE'RE ALSO STARTING WORK ON A
24 GRANT FROM THE U.S. ENVIRONMENTAL PROTECTION AGENCY AND THE
25 OCCASION PROTECTION COUNCIL TO ADDRESS EXPANDED REUSE OF



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1 SEDIMENTS TO HELP ADAPTATION OF OUR BAY'S NATURAL ENVIRONMENT
2 TO RISING SEA LEVEL AND ENHANCING BAY WETLANDS AND ALSO TO
3 PROTECT OUR SHORE LINES. WE'LL BE WORKING CLOSELY WITH THE
4 REGIONAL WATER BOARD AND THE COASTAL CONSERVANCY ON THIS
5 INITIATIVE ALONG WITH INTERESTED STAKEHOLDERS TO INCLUDE THE
6 LONG-TERM ENHANCEMENT STRATEGY MANAGEMENT PROGRAM FOLKS. I'M
7 PLEASED TO REPORT THAT SO FAR BCDC HAS ONLY HAD TO ISSUE A FEW
8 EMERGENCY PERMITS NEEDED AS A RESULT OF THE RECENT STORMS AND
9 AS AMY MENTIONED THE KING TIDES ARE COMING THIS WEEKEND. WE
10 HAVE OUR FINGERS CROSSED THAT WHILE THEY HELP US SHOW THE
11 FUTURE OF RISING SEA LEVEL THERE WON'T BE ANY FURTHER
12 EMERGENCIES RESULTING FROM THEM. WITH THAT I'LL COMPLETE HIGH
13 REPORT. THANK YOU SO MUCH.

14

15 **JESSE ARREGUIN, V. CHAIR:** THANK YOU SO MUCH, STEVE. ANY
16 COMMENTS OR QUESTIONS FROM BARC GOVERNING BOARD MEMBERS ON THE
17 REPORT FROM BCDC? ZACK, DO YOU WANT TO ADD ANYTHING ON WHAT
18 STEVE SAID?

19

20 **ZACK WASSERMAN:** JUST VERY BRIEFLY. YESTERDAY WAS REALLY A VERY
21 SIGNIFICANT DAY FOR BCDC. IN ONE WAY THAT STEVE DID NOT
22 MENTION, BUT CERTAINLY ADOPTING THE NEW STRATEGIC PLAN WHICH
23 REALLY WRAPS BAY ADAPT INTO OUR OVERALL EFFORTS AND A VERY
24 GOOD BRIEFING ON OUR LONG RANGE PLAN AND SET OF PLANS. THE
25 OTHER IS WE AWARDED, I THINK, CLOSE TO \$900,000 IN CONTRACTS



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1 TO BOTH EXPAND AND DO OUTREACH FOR BAY ADAPT AND OUR EFFORTS.
2 SO, IT'S REALLY MOVING FORWARD WITH SOME SIGNIFICANT FUNDING
3 HELP TO GET THE MESSAGE ACROSS THAT NEEDS TO BE GOTTEN TO OUR
4 COMMUNITIES ABOUT WHAT IS HAPPENING AND WHAT WE NEED TO DO,
5 AND AS THERESE SAID, WE ARE AT THE FRONT OF THE TRAIN, BUT,
6 YOU KNOW, WE'RE TILL CONFRONTING THIS SLOW MOVING EMERGENCY
7 THAT WILL ENGULF US. AND I SUSPECT WE'RE GOING TO GET A
8 DEMONSTRATION OF THAT OVER THE NEXT COUPLE OF DAYS.

9

10 **JESSE ARREGUIN, V. CHAIR:** THANK YOU. ANY OTHER QUESTIONS OR
11 COMMENTS FROM THE REPORT FROM BCDC? OKAY. IF NOT WE'LL PROCEED
12 TO OUR NEXT MEMBER AGENCY REPORT FROM THE SAN FRANCISCO BAY
13 AREA AIR QUALITY MANAGEMENT DISTRICT. AND I WANT TO TURN THE
14 FLOOR OVER TO SHARON LANDERS, THE INTERIM EXECUTIVE OFFICER.

15

16 **SHARON LANDERS:** THANK YOU. GOOD MORNING CHAIR ARREGUIN, BARC
17 BOARD MEMBERS, STAFF, AND MEMBERS OF THE PUBLIC. MY NAME IS
18 SHARON LANDERS, AND I AM THE AIR DISTRICT INTERIM EXECUTIVE
19 OFFICER. BEFORE I BEGIN MY SUMMARY, I ALSO WANT TO SAY THAT
20 WE'RE SORRY TO SEE THE RETIREMENTS OF DIRECTORS BARRETT AND
21 WAGENKNECHT FROM OUR BOARDS. THEY WILL BE MISSED BY US, AS
22 WELL, I KNOW, ON THIS BODY. AND ALSO, I WANT TO MENTION
23 THERESE MCMILLAN, WHO I HAVE ONLY GOTTEN TO KNOW FOR A VERY
24 SHORT TIME, BUT I HAVE ALREADY COME TO ADMIRE GREATLY, AND I'M
25 SORRY THAT OUR OVERLAP HAS BEEN FOR SUCH A SHORT PERIOD. I



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1 WILL BE PROVIDING AN UPDATE ON OUR AB 617 COMMUNITIES THAT
2 HAVE BEEN DESIGNATED BY THE CALIFORNIA AIR RESOURCE BOARD,
3 THROUGHOUT WORK OF THE AIR DISTRICT ON THE DEVELOPMENT AND
4 IMPLEMENTATION OF MONITORING AND/OR COMMUNITY EMISSION
5 REDUCTION PLANS. WE REFER TO THEM AS CERPS. I'LL UPDATE ABOUT
6 STAFFING CHANGES, PROPOSED CHANGES TO RULE OF GOVERNING POINT
7 OF SALE, STANDARDS FOR FURNACES AND WATER HEATERS IN
8 RESIDENTIAL AND COMMERCIAL BUILDINGS AND SOME LEGISLATIVE
9 NEWS. ALTHOUGH I UNDERSTAND THAT ALLISON WILL PROBABLY PROVIDE
10 MORE. ON THE STAFFING SIDE, I AM HAPPY TO REPORT THAT ON A.M.,
11 THE AIR DISTRICT BOARD OF DIRECTORS CONFIRMED THE APPOINTMENT
12 OF DR. PHILIPPE FEIN, AN INTERNATIONALLY RECOGNIZED EXPERT IN
13 AIR QUALITY, SCIENCE, AND POLICY, AS THE NEW EXECUTIVE OFFICER
14 EFFECTIVE FEBRUARY 21ST. DR. FEIN JOINS THE AIR DISTRICT FROM
15 THE U.S. ENVIRONMENTAL PROTECTION AGENCY, WHERE HE SERVED AS
16 PRINCIPLE DEPUTY ASSOCIATED ADMINISTRATOR OF POLICY A
17 PRESIDENTIALLY APPOINTED POSITION. AS EPA'S ENVIRONMENTAL
18 OFFICER, HE LEAD THE OFFICE OF ENVIRONMENTAL JUSTICE THROUGH
19 THE PERIOD OF UNPRECEDENTED GROWTH INCLUDING IMPLEMENTATION OF
20 PRESIDENT BINEN'S JUSTICE 40 INITIATIVE. I ALSO WANTED TO
21 MENTION, A FEW OF YOU MAY KNOW, DAMIAN BREEN WHO LEAD
22 OPERATIONS AT OUR AGENCY, HE IS RECENTLY RETIRED. SO I JUST
23 WANTED YOU ALL TO BE AWARE OF THAT ALSO. TURNING TO SUMMARIES,
24 AB 617 COMMUNITIES, STARTING WITH WEST OAKLAND. WEST OAKLAND
25 IS IN THE THIRD YEAR OF IMPLEMENTATION OF THE WEST OAKLAND



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1 COMMUNITY AIR PLAN. THIS WAS OUR FIRST COMMUNITY EMISSIONS
2 REDUCTION PLAN AND STILL GETS LIFTED UP AS AN EXAMPLE
3 THROUGHOUT THE STATE. THE STEERING COMMITTEE MEETS EVERY OTHER
4 MONTH BUT WILL PIVOT TO FOCUS MORE TIME ON IMPLEMENTATION WITH
5 BIMONTHLY MEETINGS INTO A DEEPER DIVE. THE OPPORTUNITIES THAT
6 THEY'RE LOOKING AT RIGHT NOW FOR 2023 ARE AROUND THE CITY OF
7 OAKLAND'S GENERAL PLAN UPDATE, THE CREATION OF AN
8 ENVIRONMENTAL JUSTICE ELEMENT, AND MAKE PROGRESS ON A
9 SUSTAINABLE ZERO-EMISSIONS PORT. OUR STEERING COMMITTEE HAS
10 INFLUENCED THE GENERAL PLAN PROCESS BY PROVIDING INPUT ON HOW
11 THEY DEFINE ENVIRONMENTAL JUSTICE NEIGHBORHOODS IN WEST
12 OAKLAND AND ENSURING INCLUSION OF IMPACTED COMMUNITIES. THE
13 STEERING COMMITTEE'S SUSTAINABLE PORT COLLABORATIVES IS
14 DIRECTLY ENGAGED AT THE PORT OF OAKLAND AND BOARD
15 COMMISSIONERS ON A MASTER ELECTRIFICATION PLAN TO SUPPORT
16 EMISSION EQUIPMENT AND DRAYAGE TRUCKS. OUR WEST OAKLAND STAFF
17 TEAM CONTINUES TO SUPPORT THE PRESCOTT GREENING PROJECT
18 MONITORING SCHNITZER STEEL ENFORCEMENT AND DEVELOPMENTS OF THE
19 PORT OF OAKLAND LIKE THE TURNING BASIN EXPANSION PROJECT. THE
20 NEXT COMMITTEE, NORTH RICHMOND SAN PABLO PATH TO CLEAN AIR
21 STEERING COMMITTEE CONTINUES TO MEET EVERY MONTH APPROXIMATE
22 THEY'RE FOCUSING ON WITH SUBJECT MATTER EXPERTS AND KEY
23 PARTNERS TO DRAFT AND FINALIZED STRATEGIES ACROSS SIX KEY
24 ISSUE CATEGORIES INCLUDING ODORS AND SMELLS, MOBILE SOURCE,
25 HEALTH, MARINE AND RAIL, AND COMMERCIAL AND INDUSTRIAL AND



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1 FUEL REFINING. THE EAST OAKLAND STEERING COMMITTEE WHICH MEETS
2 MONTHLY THEY'RE TAKING A STRATEGY FOCUSED APPROACH TO THEIR
3 WORK. AND THEY CONTINUE TO WORK ON IDENTIFYING KEY ISSUES AND
4 POLLUTION SOURCES AS WELL AS POTENTIAL EARLY ACTION THAT CAN
5 BE IMPLEMENTED EVEN BEFORE THE CERP IS FULLY DEVELOPED, THAT
6 ARE NEEDED TO CHARACTERIZE COMMUNITY EMISSION CONCERNS THROUGH
7 LONG-TERM SOURCES OF AIR POLLUTION IN THE EAST OAKLAND
8 COMMUNITY. BASED ON KNOWN CONCERNS HEARD FROM EAST OAKLAND
9 COMMUNITY MEMBERS, PROBLEM STATEMENTS HAVE BEEN DEVELOPED, AND
10 POTENTIAL EARLY ACTION FOR THE FOLLOWING FACILITIES:
11 MATERIALS, CREMATORIUM 98TH AVENUE, GALLAGHER AND BURKE
12 STERLING, ENVIRONMENTAL ALTHOUGH AB&I FOUNDRY CLOSED IN
13 OCTOBER AND THE AIR DISTRICT PERMIT HAS BEEN SURRENDERED THEIR
14 TITLE FIVE CANCELED, BUT COMMUNITY REMAINS CONCERNED ABOUT THE
15 POTENTIAL OF THE AB&I SITES BEING REDEVELOPED AND CONSEQUENTLY
16 LEADING TO INCREASED TRUCK AND DIESEL POLLUTION. THE LAST
17 COMMUNITY, BAYVIEW-HUNTERS POINT, SOUTHEAST SAN FRANCISCO,
18 CONTINUE TO MEET REGULARLY AND THEY'RE PREPARING FOR THE
19 EXPECTED DESIGNATION AS AN AB 617 COMMUNITY BY CARB ON
20 FEBRUARY 22ND. STAFF ARE WORKING WITH COLEADS TO CONDUCT
21 OUTREACH WITH COMMUNITY GROUPS IN BAYVIEW-HUNTERS POINT TO
22 PRESENT INFORMATION ON THE AB 617 COMMUNITY EMISSION REDUCTION
23 PROGRAM. SO BEGIN CONSIDERING MEMBERSHIP IN THAT STEERING
24 COMMITTEE AND TO INQUIRE ABOUT PRIORITY AIR POLLUTION
25 CONCERNS. SO, THE LAST THINGS I WANT TO REPORT ON RIGHT NOW



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1 ARE OUR APPLIANCE RULES AND OUR LEGISLATIVE, WHAT WE SEE ON
2 THE LEGISLATIVE SIDE. STAFF HAS RELEASED PROPOSED AMENDMENTS
3 AND SUPPORTING DOCUMENTATION FOR RULES 9-4, AND 9-6 WHICH
4 GOVERN NITROGEN OXIDE, NOX EMISSIONS FROM FURNACES AND WATER
5 HEATERS IN RESIDENTIAL AND COMMERCIAL BUILDINGS. NOX EMISSIONS
6 IMPACT LOCAL AND REGIONAL AIR QUALITY, AND CONTRIBUTE TO THE
7 FORMATION OF OZONE AND SECONDARY PARTICULATE MATTER. THE
8 AMENDMENTS INCLUDE THE INTRODUCTION OF A ZERO NOX STANDARD FOR
9 BUILDING APPLIANCES FOR NEWLY INSTALLED APPLIANCES STARTING IN
10 2027. THE FIRST OF THEIR KIND STANDARDS, THESE FIRST OF THEIR
11 KIND STANDARDS WOULD ACHIEVE SIGNIFICANT REDUCTIONS OF NOX AND
12 SECONDARY PARTICULATE MATTER AND THEREFORE POSITIVE HEALTH
13 IMPACTS THROUGHOUT THE BAY AREA ESPECIALLY IN OVERBURDENED
14 COMMUNITIES. REDUCTIONS WILL BE ACHIEVED OVER TIME AS ZERO NOX
15 APPLIANCES ARE PHASED IN UPON RENOVATION OR BURNOUT OF
16 EXISTING APPLIANCES. SHOULD THESE PROPOSED AMENDMENTS BE
17 ADOPTED BY THE BOARD OF DIRECTORS, STAFF PLANS TO REGULARLY
18 CONVENE IMPLEMENTATION WORKING GROUP MADE UP OF APPROXIMATELY
19 35 STAKEHOLDERS REPRESENTING A WIDE RANGE OF EXPERTISE IN THE
20 BUILDING APPLIANCE SPACE, INCLUDING TECHNICAL EXPERTS, OTHER
21 RESPONSIBLE AGENCIES, AND COMMUNITY BASED ORGANIZATIONS. WE
22 HAVE A DRAFT ENVIRONMENTAL IMPACT REPORT-OUT ON THE PROPOSED
23 AMENDMENTS WHICH WAS RELEASED IN DECEMBER 20TH THE PUBLIC
24 COMMENT PERIOD ENDS FEBRUARY 6TH AND WE PLAN HEARINGS FOR THE
25 ADOPTION OF THESE AMENDMENTS AT THE BOARD OF DIRECTORS MEETING



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1 ON MARCH 15TH, 2023. WE'LL ALSO BE DOING A PRESENTATION ON
2 FUNDING STRATEGIES TO HELP SOME OF OUR OVERBURDENED
3 COMMUNITIES AT OUR MEETING ON FEBRUARY 15TH, 2023. ON THE
4 LEGISLATIVE FRONT, ON FEBRUARY 28TH, THE GOVERNOR'S STATE OF
5 EMERGENCY BOARD, COVID WILL EXPIRE WHICH WILL TRIGGER A RETURN
6 IN-PERSON IN TATE OF MEETINGS OF LOCAL LEGISLATIVE BODIES
7 UNDER THE BROWN ACT AND RECENTLY ENACTED LAW UNDER A.B. 2449
8 PROCEDURES IN-PERSON MEETINGS WILL ENABLE CALL SATELLITE
9 LOCATIONS FOR REMOTE ATTENDANCE AT PUBLICLY ACCESSIBLE
10 LOCATIONS. ON JANUARY 10TH GOVERNOR RELEASED PROPOSED 2023,
11 2024 STATE BUDGET WITH AN ANTICIPATED BUDGET DEFICIT OF
12 APPROXIMATELY \$22.5 MILLION. CURRENTLY THE BUDGET PROPOSES
13 CUTS, DEFERRALS AND SPENDING FOR MULTI-YEAR PROGRAMS AND
14 SHIFTING SOME SPENDING FROM GENERAL FUNDS SPECIAL FUNDS SUCH
15 AS THE GREENHOUSE GAS REDUCTION FUND. THE BUDGET PROPOSED A
16 REDUCTION OF \$6 BILLION IN THE FIVE YEAR \$54 BILLION CLIMATE
17 PACKAGE, WHICH INCLUDES, FOR US, IN INCENTIVE PROGRAMS SUCH AS
18 CLEAN TRUCK AND BUS, CLEAN VEHICLE REBATE PROGRAM AND MOBILITY
19 PROGRAMS SUCH AS CLEAN CARS FOR ALL. ALL HIGHLY SUCCESSFUL
20 PROGRAMS. THE NEXT SEVERAL MONTHS THE STATE ASSEMBLY WILL HOLD
21 BUDGET HEARINGS LEADING UP TO THE GOVERNOR'S MAY BUDGET REVISE
22 AND LEGISLATIVE STAFF WILL BE PARTICIPATING AS APPROPRIATE AS
23 WELL AS ALLISON'S TEAM, NO DOUBT. THE 2023 LEGISLATIVE SESSION
24 HAS BEGUN AND MEMBERS WILL SOON BE INTRODUCING THEIR BILLS,
25 WHICH WOULD LIKELY NUMBER 2,500 BEFORE THE DEADLINE IN MID-



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1 FEBRUARY. OUR STAFF USUALLY ATTRACTS ABOUT 150 OF THEM. AND WE
2 HAVE PARTICIPATED IN THEIR COMMITTEE HEARINGS AND ADVOCACY AS
3 DIRECTED BY OUR LEGISLATIVE COMMITTEE. FINAL NOTE, SINCE NEXT
4 MEETING IS IN MARCH, THIS WILL BE MY LAST MEETING WITH YOU IN
5 MY POSITION AS INTERIM EXECUTIVE OFFICER APCO, AND I WANT TO
6 THANK YOU FOR YOUR SERVICE TO THE REGION AND YOUR EFFORTS TO
7 MITIGATE CLIMATE IMPACT. AND WITH THAT, THIS CONCLUDES MY
8 REPORT. THANK YOU FOR YOUR TIME.

9

10 **JESSE ARREGUIN, V. CHAIR:** THANK YOU SO MUCH, MS. LANDERS. AND
11 THANK YOU FOR YOUR SERVICE TO THE AIR BOARD AND TO THE REGION.
12 I WOULD LIKE TO ASK ARE THERE ANY QUESTIONS OR COMMENTS FROM
13 MEMBERS OF THE BARC GOVERNING BOARD FROM THE BAY AREA AIR
14 QUALITY MANAGEMENT DISTRICT? IF SO, PLEASE RAISE YOUR HAND. I
15 DO NOT SEE ANY RAISED HANDS FROM GOVERNING BOARD MEMBERS. SO,
16 THANK YOU VERY MUCH, MS. LANDERS WITH THAT WE'LL MOVE TO THE
17 NEXT ORDER OF BUSINESS, ITEM SEVEN, THE BARC EXECUTIVE
18 DIRECTOR UPDATE. I WANTED TO TURN THE FLOOR OVER TO ALLISON TO
19 GIVE THE REPORT.

20

21 **ALLISON BROOKS:** THANK YOU VERY MUCH, CHAIR ARREGUIN. I
22 DEFINITELY WANT TO START AND JUST THANK THE RETIRING BOARD
23 MEMBERS. IT REALLY HAS BEEN AN HONOR AND A PRIVILEGE TO WORK
24 WITH SUCH ESTEEMED LEADERS AND FOLKS THAT HAVE GIVEN SO MUCH
25 TO THE REGION AND TO YOUR LOCAL COMMUNITIES. AND CHAIR WORTH,



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1 OUR DEPARTING CHAIR WORTH, IT'S BEEN SUCH -- SO WONDERFUL TO
2 WORK WITH YOU. JUST SOMEONE THAT'S SO KIND AND SUPPORTIVE, AT
3 THE SAME TIME, SO COMMITTED, AND SMART, AND INSIGHTFUL, AND
4 ALWAYS -- ALWAYS PREPARED TO STEP IN AND WEAR HER REGIONALIST
5 HAT AND BE A PARTNER. SO, THANK YOU SO MUCH. AND I WILL JUST
6 SAY MY JOB IS NOT POSSIBLE WITHOUT A GOVERNING BOARD THAT'S
7 COMMITTED TO WORKING TOGETHER AND WORKING ON THESE ISSUES, AS
8 WELL AS THE EXECUTIVE OFFICERS AND DIRECTORS OF THE AGENCY, AS
9 MAYOR WORTH NOTED. IT'S REALLY TAKES ALL OF US WORKING
10 TOGETHER AND A COMMITMENT TO DOING THAT. IT'S DEFINITELY NOT
11 ALWAYS EASY, BUT IT GETS ME OUT OF BED IN THE MORNING TO KNOW
12 HOW IMPORTANT I BELIEVE IN REGIONALISM AND WE CAN'T TACKLE
13 SOME OF THESE ISSUES KIND OF WEARING VERY LOCAL HATS WE NEED
14 TO BE THINKING ABOUT THEM AT A REGIONAL LEVEL. I WILL MISS
15 WORKING WITH OUR RETIRING BOARD MEMBERS. AND I WANT TO THANK
16 SHARON ALSO FOR STEPPING IN AND BEING SUCH A GREAT PARTNER IN
17 YOUR SHORT TIME WITH US. IT'S BEEN GREAT. AND OF COURSE,
18 THERESE, HAS BEEN SUCH A STALWART PARTNER AND CHAMPION FOR
19 THIS. SO THANK YOU SO MUCH. AND I HAVE A BRIEF PRESENTATION,
20 IF WE COULD BRING THAT UP, I WOULD APPRECIATE THAT. I DON'T
21 KNOW IF WE HAVE THAT?

22

23 **JESSE ARREGUIN, V. CHAIR:** I CAN SHARE SCREEN.

24



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1 **ALLISON BROOKS:** I CAN -- OH, GREAT. OKAY. THANK YOU. I GUESS I
2 COULD HAVE DONE THAT TOO. [LAUGHTER] WE HAD SOME NEW -- THANK
3 YOU. OH, HERE WE GO. THANK YOU. I HAVE INVITED THE CONSULTANT
4 TEAM. WE HAVE TWO MEMBERS THAT HAVE JOINED US JUST A LITTLE
5 BIT AGO, THEY'RE GOING TO TALK ABOUT THE SYSTEMS ANALYSIS THAT
6 WE'RE DELVING INTO, BUT FIRST A FEW UPDATES. NEXT SLIDE. I'M
7 NOT JUMPING INTO THE LIFTING PIECE. WE WANT TO DIG INTO SOME
8 OF WHAT'S IN THE GOVERNOR'S BUDGET BUT I WOULD LIKE TO BRING
9 FORWARD WORK WITH THE LEGISLATIVE STAFF AND AGENCIES AND OTHER
10 PARTNERS THROUGH HOW WE MIGHT WANT TO WORK TOGETHER TO
11 ADVOCATE FOR AS THERESE MCMILLAN NOTED KIND OF WORKING
12 TOGETHER ON A COORDINATED STRATEGY TO MAKE SURE THE REGION IS
13 GETTING RESOURCES WE NEED TO ACCOMPLISH OUR GOALS. NEXT SLIDE
14 PLEASE. JUST NOTING THAT WE'RE UPDATING THE WEB SITE TO
15 REFLECT THE SHARED WORK PLAN. SO, IF YOU EVER GET A CHANCE TO
16 GO ON THE WEB SITE, WE'RE IN THE PROCESS OF SHIFTING THE
17 INFORMATION AND MOVING SOME OF OUR PAST WORK INTO A PAST
18 PROJECT SECTION AND THEN REALLY FOCUSING ON THE WORK THAT
19 WE'RE DOING TOGETHER. NEXT SLIDE PLEASE. AND I DEFINITELY WANT
20 TO REMIND YOU, AND THE NEW ISSUE CAME OUT JUST YESTERDAY, THIS
21 IS SOMETHING THAT WE'RE INVESTING IN THIS REGIONAL ONLINE
22 PUBLICATION CALLED KNEE DEEP TIMES YOU CAN FIND IT AT
23 KNEEDEEPTIMES.ORG, AND YOU CAN MAKE SURE TO SIGN UP TO GET
24 EVERY ISSUE AS IT COMES OUT BUT IT'S REALLY BEEN A GREAT WAY
25 TO HIGHLIGHT A LOT OF THE WORK THAT'S UNDERWAY ACROSS THE



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1 REGION AROUND CLIMATE ADAPTATION, AND ARIEL ROUSSEAU IS THE
2 EDITOR ON THAT, AND IS DOING SUCH A PHENOMENAL JOB IN GETTING
3 THIS GOING OVER THE LAST YEAR AND SOME OF THE FOCUS IS REALLY,
4 NOW, AND BARC IS INVESTING IN IT, IS A SOCIAL MEDIA AD
5 CAMPAIGN TO GENERATE NEW SUBSCRIBERS, SO YOU CAN GET THE WORD
6 OUT THEY'RE HIRING A NEW ASSISTANT EDITOR WITH MARKETING
7 EXPERIENCE TO HELP DO THAT, HIRING A COMMUNITY EQUITY EDITOR,
8 A BIG GOAL AROUND THIS PUBLICATION REALLY LIFT UP THE WORK
9 THAT'S GOING ON IN COMMUNITIES, AND THE COMMUNITY-BASED
10 ORGANIZATIONS AND LOCAL RESIDENTS THAT ARE REALLY LEADING SOME
11 OF THE WORK IN THE AB 617 COMMUNITIES LIFTING UP SOME OF THAT
12 REMARKABLE WORK THAT'S HAPPENING ON THE GROUND AMONG CITIES
13 AND COUNTIES ACROSS THE REGION. THERE IN THE LAST ISSUE THERE
14 WAS A PART OF A 3D SERIES THAT WAS VERY COOL AND VERY
15 PROFESSIONAL. SO TAKE A LOOK AT THAT. THEY JUST RECEIVED A
16 PULITZER CENTER GRANT WHICH IS A GOOD SIGN THAT THERE IS
17 ABILITY TO START RAISING MORE REVENUE TO SUPPORT THE
18 PUBLICATION, AND, AGAIN, YOU KNOW, THIS FOCUS ON BUILDING UP A
19 YOUNG JOURNALISTIC KIND OF CADRE OF YOUNG JOURNALISTS FROM
20 AROUND THE REGION, AND THAT'S DIVERSE AND REPRESENTATIVE OF A
21 LOT OF THE WORK UNDERWAY IN COMMUNITIES IS REALLY EXCITING.
22 AND PEOPLE ARE TAKING NOTICE. NEXT SLIDE PLEASE. SOME OF THE
23 POSITIVE FEEDBACK THAT -- NEXT SLIDE -- THAT THE PUBLICATION
24 HAS RECEIVED FROM, REALLY, YOU KNOW, ESTEEMED FOLKS IN THE
25 FIELD AROUND -- THIS IS BEING VERY WELL DONE. THE REPORTING IS



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1 PERFECT. CLEAR, THOUGHTFUL, INFORMATIVE, FROM SCRIPPS
2 INSTITUTE OF OCEANOGRAPHY. I LOVE BRAD BENSON AT THE PORT OF
3 SAN FRANCISCO SAYING "YOUR STORY IS ONE OF THE BEST ARTICLES
4 ABOUT THE SEA WALL PROGRAM THAT I HAVE READ. I FIND IT USEFUL
5 SPECIAL REPORTING LIKE SAN MATEO COUNTY PIECES FALLING INTO
6 PLACE, AND CAPTURING AROUND ON THE GROUNDWORK IN COMMUNITIES.
7 WE'RE REALLY EXCITED BY THE EVOLUTION OF THIS PUBLICATION HOPE
8 YOU WILL TAKE A LOOK AND SIGN UP IF YOU HAVEN'T ALREADY. THE
9 NEXT CAPTURING SHARED WORK PLAN UPDATE YOU'RE GOING TO HEAR
10 FROM OUR TEAM WE BROUGHT TO THE BOARD DECEMBER 1ST AROUND THE
11 SYSTEMS ANALYSIS AND DELVING INTO WHAT WE'RE GOING TO WITH THE
12 GOVERNING BOARD AND EXECUTIVE DIRECTORS AND OFFICERS INVOLVED
13 IN AND STAFF, THE INITIATIVE DEVELOPMENT OF A REGIONAL
14 ADAPTATION MULTI-HAZARD ADAPTATION STRATEGY, INITIATIVE TO THE
15 REGIONAL TECHNICAL ASSISTANCE SYSTEMS THINKING AND ANALYSIS
16 REALLY GOING TO BE FOUNDATIONAL THINKING ABOUT NEXT STEPS AND
17 DEVELOPMENT THOSE EFFORTS. I WILL SAY FROM THE LEGISLATIVE
18 FRONT THERE IS THE GOVERNOR'S BUDGET, BUT THERE ARE CURRENTLY
19 THE STATE IS PUTTING OUT GRANTS YOU KNOW, RIGHT NOW THERE IS
20 ONE ON THE STREET AROUND ADAPTATION PLANNING THROUGH THE
21 OFFICE OF PLANNING -- THE GOVERNOR'S OFFICE OF PLANNING AND
22 RESEARCH, THERE IS CURRENTLY A DRAFT GUIDELINES FOR A NUMBER
23 POT OF MONEY AROUND REGIONAL ADAPTATION PLANNING. SO WE ARE,
24 BARC WITH OUR PARTNERS ARE REALLY THINKING THROUGH BOTH HOW TO
25 HELP OTHERS BE SUCCESSFUL AND ACCESSING THOSE RESOURCES IN OUR



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1 REGION, AND, ALSO, LOOKING AT THAT REGIONAL PLANNING POT, AND
2 SEEING HOW WE MIGHT POTENTIALLY PUT A PROPOSAL TOGETHER TO
3 BRING SOME REVENUE FORWARD TO HELP US, THE REGION DO A
4 REGIONAL ADAPTING A PLAN, AND OF COURSE THIS WOULD BUILD OFF
5 OF THE WORK THAT BCDC IS LEADING UP AROUND SHORELINE
6 ADAPTATION STRATEGY. SO AGAIN THEY HOW OUR COORDINATION IS
7 REALLY ESSENTIAL MAKING SURE THAT WE'RE BUILDING OFF OF EACH
8 OTHER USING WORK THAT'S UNDERWAY ACROSS AGENCIES AND WORKING
9 TOGETHER TO PROVIDE THESE SERVICES AND THESE PLANNING EFFORTS
10 FOR, THAT WILL SERVE THE REGION AND HIGHLIGHT THE WORK OF OUR
11 PARTNERS. ON INITIATIVE THREE, WE'RE IN THE PROCESS OF
12 CONVENING MTC AND AIR DISTRICT TO ALIGN GRANT MAKING
13 STRATEGIES AROUND THE ZERO-EMISSIONS TRANSIT BUS, ACCELERATION
14 AND BUILDING OUT CHARGING INFRASTRUCTURE ACROSS THE REGION. SO
15 THAT'S SOMETHING THAT WE'RE ACTIVELY INVOLVED IN AND THEN ALSO
16 WORKING WITH MTC ON THE REGIONAL -- WORKING -- THEY'RE
17 BRINGING ON A CONSULTANT TO HELP ON THAT PROCESS, SO WE'RE
18 ENGAGED IN THAT. AND THEN WITH JOSH BRADT COMING ON BOARD, IS
19 THE BARC COORDINATOR. HE HAS SUCH A WONDERFUL BACKGROUND, SUCH
20 AN EXPERT AROUND STORMWATER MANAGEMENT, AND WE'RE ALSO SEEING
21 AN OPPORTUNITY TO BRING TRANSPORTATION STORMWATER MANAGEMENT
22 TOGETHER AND INTEGRATE THOSE EFFORTS, SO WE'RE -- HE'S TAKING
23 THE LEAD RIGHT NOW IN CONVENING A MULTI-AGENCY WORKING GROUP
24 ON GREEN STORMWATER INFRASTRUCTURE AND STREET AND ROAD AND
25 IMPROVEMENT FUNDING PROGRAM SO WE'LL BRING MORE INFORMATION



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1 FORWARD ON THAT. THAT'S REALLY MY UPDATE FOR YOU TODAY. WE'LL
2 BE BRINGING IN MARSH A LOT OF WORK AROUND THE BUDGET AND
3 OPPORTUNITIES FROM A FUNDING PERSPECTIVE AS WELL AS SOME OTHER
4 WORK THAT'S UNDER WAY. IN THE MEANTIME -- I'M HAPPY TO ANSWER
5 ANY QUESTIONS -- THE NEXT ITEM IS TO INTRODUCE YOU TO THE
6 CONSULTANT TEAM THAT WILL BE WORKING ON THE SYSTEMS THINKING
7 ANALYSIS AND THAT CONCLUDES MY PRESENTATION FOR UPDATE HAPPY
8 TO ANSWER ANY QUESTIONS.

9

10 **JESSE ARREGUIN, V. CHAIR:** THANK YOU VERY MUCH. ANY QUESTIONS?
11 THANK YOU. ANY QUESTIONS FROM THE BARC GOVERNING BOARD ON THE
12 EXECUTIVE DIRECTOR'S REPORT? IF SO PLEASE RAISE YOUR HAND. I
13 DON'T SEE ANY RAISED HANDS AT THIS TIME. WE'LL PROCEED TO THE
14 NEXT AGENDA ITEM, 7B OVERVIEW OF BARC SYSTEMS THINKING AND
15 ANALYSIS. THIS IS AN INFORMATION ITEM. AND ALLISON WOULD YOU
16 LIKE TO INTRODUCE THIS ITEM?

17

18 **ALLISON BROOKS:** YES. THANK YOU, CHAIR ARREGUIN. I'M HAPPY TO
19 INTRODUCE ANOTHER ALISON. BUT SHE IS A ONE "L" ALLISON. I'M A
20 TWO "L" ALLISON. ALISON NEMIROW, WHO IS WITH AE COM LEADING UP
21 THE CONSULTANT TEAM FOR SYSTEMS ANALYSIS AND JOINING WITH HER
22 TODAY IS MATT CHADSEY, WITH A FIRM CALLED NON-LINEAR VENTURES,
23 A GREAT NAME. AND THEY'LL TALK ABOUT WHO IS ON THE TEAM AND
24 PROCESS MOVING FORWARD. I'LL HAND IT OVER TO ALLISON AND WE
25 CAN CONCLUDE WITH ANY QUESTIONS. THANKS.



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1
2 **ALISON NEMIROW:** THANK YOU, ALLISON. IF SOMEONE COULD SHARE MY
3 PRESENTATION. THANK YOU SO MUCH. GREAT. THANK YOU, AGAIN,
4 ALLISON, AND CHAIR ARREGUIN. I'M ALLISON NEMIROW FROM AE COM,
5 WITH MATT CHADSEY, HERE TO PROVIDE AN UPDATE ON THE REGIONAL
6 CLIMATE CHANGE ADAPTATION SYSTEMS MAPPING EXERCISE THAT
7 ALLISON JUST INTRODUCED. NEXT SLIDE. I'LL INTRODUCE THE TEAM
8 AND WALK YOU THROUGH THE PROJECT SCOPE AND TIMELINE AND TURN
9 IT OVER TO MATT TO PROVIDE INTRODUCTION TO SYSTEMS MAPPING.
10 AECOM IS LEADING THE CONSULTANT TEAM SUPPORTED BY NON-LINEAR
11 VENTURES, MATT CHADSEY WHO IS LEADING OUR SYSTEMS MAPPING
12 ANALYSIS AND MICHAEL MCCORMACK MAY HAVE JOINED WHO IS HELPING
13 WITH THE EXTERNAL STAKEHOLDER ENGAGEMENT WHICH I'LL BE
14 SPEAKING TO IN A MOMENT AND THEN IN ADDITION TO OBVIOUSLY
15 TAKING DIRECTION FROM ALLISON AND JOSH AT BARC WE'LL BE
16 ENGAGING WITH THE PROJECT MANAGEMENT TEAM WHICH CONSISTS OF
17 THE BARC CROSS AGENCY COLLABORATION WHICH INCLUDES STAFF AND
18 REPRESENTATIVES FROM BARC'S MEMBER AND NON-VOTING MEMBER
19 AGENCIES AND THEY'RE PROVIDING US WITH TECHNICAL AND STRATEGIC
20 GUIDANCE THROUGHOUT THE PROJECT. THIS PROJECT RELATES TO THE
21 INITIATIVES 1 AND 2 OF THE SHARED USE WORK PLAN GOALS ARE TO
22 MAP HOW BARC MEMBER AGENCIES INCLUDING VOTING AND NON-VOTING
23 MEMBERS HOW THEY CURRENTLY ADDRESS RESILIENCE ADAPTATION AND
24 LAY GROUNDWORK FOR A POTENTIAL REGIONAL MULTI-HAZARD
25 ADAPTATION PLAN AND TECHNICAL ASSISTANCE IN ORDER TO GET THERE



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1 WE'LL DEFINE ROLES AND RESPONSIBILITIES AND AUTHORITIES OF THE
2 SEVEN BARC MEMBER AGENCIES IN RELATION TO LOCAL STATE AND
3 FEDERAL PARTNERS MAPPING HOW THE ENTIRE GOVERNANCE ECOSYSTEM
4 WORKS. WE'RE GOING TO BE DESCRIBING RELATIONSHIPS NOT JUST
5 AMONG AGENCIES BUT ALSO THEIR PLANNING DOCUMENTS AND
6 REGULATORY EFFORTS MAPPING AND EVALUATING THE TECHNICAL
7 ASSISTANCE THAT'S CURRENTLY PROVIDED BY AGENCIES AND THEN
8 ILLUSTRATING GAPS AND OVERLAPS AND RECOMMENDING NEXT STEPS FOR
9 FURTHER CONSIDERATION. NEXT SLIDE. THIS SLIDE SUMMARIZES OUR
10 SCOPE OF WORK IN A FEW KEY PHASES. SO WE'RE STARTING NOW WITH
11 A LANDSCAPE ANALYSIS WHERE WE ARE DEVELOPING A CONCEPTUAL
12 FRAMEWORK OR MAP OF THE RESPECTIVE ROLES OF LOCAL, REGIONAL,
13 STATE, AND FEDERAL AGENCIES IN CLIMATE ADAPTATION AND HOW THEY
14 ALL FIT TOGETHER. AND THAT WILL PROVIDE THE, SORT OF,
15 GROUNDWORK FOR THE NEXT STAGE OF RESEARCH, WHICH INCLUDES
16 EXTERNAL STAKEHOLDER ENGAGEMENT, THAT BAYCAN IS LEADING WHERE
17 WE WILL BE TALKING TO LOCAL GOVERNMENTS, CBOS, AND TECHNICAL
18 ASSISTANCE PROVIDERS THROUGH A SERIES OF FOCUS GROUPS, BAYCAN
19 REGIONAL MEETINGS, AND SURVEY TO UNDERSTAND THEIR PERCEPTIONS
20 OF EXISTING TECHNICAL ASSISTANCE OFFERINGS. WE'LL ALSO BE
21 CONDUCTING MORE DETAILED MEMBER AGENCY RESEARCH. SO, TALKING
22 TO REPRESENTATIVES FROM EACH OF THE MEMBER AGENCIES AND
23 REVIEWING THEIR DOCUMENTS AND, YOU KNOW, GUIDING DOCUMENTS IN
24 GREAT DETAIL TO MAP THEIR ROLES AND AUTHORITIES AS THEY RELATE
25 TO CLIMATE ADAPTATION. ALL OF THIS WILL BE SYNTHESIZED IN



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1 PRELIMINARY AND FINAL REPORTS, AND WE WILL BE COMING BACK TO
2 YOU TO PRESENT OUR FINDINGS, I BELIEVE, IN MAY. NEXT SLIDE.
3 I'M HAPPY TO PAUSE FOR QUESTIONS. SO, PLEASE GO AHEAD.

4

5 **JOHN GIOIA:** I'M GLAD TO WAIT UNTIL THE END. SORRY.

6

7 **SPEAKER:** OKAY. SO KEY RESEARCH QUESTIONS AND OUTCOMES. THE
8 LANDSCAPE ANALYSIS IS INTENDED TO LOOK AT WHAT ARE THE LEVERS
9 SORTS OF POLICIES, ARE TOOLS, PROGRAMS, REGULATIONS THAT ARE
10 AVAILABLE TO DRIVE CLIMATE ADAPTATION, AND WHICH AGENCIES HAVE
11 THE AUTHORITY TO EXERCISE THESE LEVERS. AND, SO, BY THE TIME
12 WE COMPLETE THIS TASK, OUR INTENTION IS TO HAVE LAID OUT THE
13 CONTEXT IN WHICH AGENCIES OPERATE AND THEIR RELATIONSHIPS. AS
14 WE MOVE INTO EXTERNAL STAKEHOLDER ENGAGEMENT WE ARE REALLY
15 EXAMINING HOW STAKEHOLDERS ARE USING TECHNICAL ASSISTANCE
16 PROGRAMS AND SERVICES AND WHAT TYPES OF ASSISTANCE DO THEY
17 NEED SO THIS WILL FEED INTO DISCUSSIONS AROUND THE DEVELOPMENT
18 OF A REGIONAL TECHNICAL ASSISTANCE PROGRAM. AND THEN FINALLY
19 THE MEMBER AGENCY RESEARCH IS REALLY FOCUSED ON THE BARC
20 MEMBERS AUTHORITIES, ROLES, RESPONSIBILITIES, WHERE THERE ARE
21 GAPS, WHERE THERE ARE OVERLAPS. ALLISON LIKES TO REFER TO THIS
22 PART AS REFLECTING A MIRROR BACK TO THE AGENCIES SO THAT WE
23 CAN ALL UNDERSTAND AND DEVELOP A SHARED UNDERSTANDING OF
24 WHAT'S HAPPENING, AND MAYBE WHAT'S NOT HAPPENING. NEXT SLIDE.
25 I WILL CONCLUDE WITH JUST AN OVERVIEW OF OUR PRELIMINARY



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1 PROJECT TIMELINE, AND THEN TURN IT OVER TO MATT TO WALK US
2 THROUGH AN INTRODUCTION TO SYSTEMS MAPPING. SO, WE HAVE
3 STARTED THE LANDSCAPE ANALYSIS, WHICH, AGAIN, IS, YOU KNOW,
4 THE, SORT OF, PRELIMINARY GROUND SETTING ANALYSIS OF HOW
5 AGENCIES RELATE TO EACH OTHER AT THE REGIONAL, LOCAL, STATE,
6 AND FEDERAL LEVELS. WE ARE ABOUT TO BEGIN STAKEHOLDER
7 ENGAGEMENT, INCLUDING PRESENTATIONS TO BAYCAN QUARTERLY
8 MEETINGS, THE SURVEY I MENTIONED, AND THE FOCUS GROUPS ALL OF
9 WHICH ARE FOCUSED ON TECHNICAL ASSISTANCE. THE LANDSCAPE
10 ANALYSIS WILL FEED INTO MORE DETAILED MEMBER AGENCY RESEARCH
11 IN FEBRUARY THROUGH APRIL, AND THEN WE WILL BE WORKING ON THE
12 ASSESSMENT REPORT AND PRESENTING THE DRAFT TO YOU IN THE
13 SPRING WITH THE INTENTION OF CONCLUDING THE PROJECT BY JULY.
14 AND, MATT, I WILL TURN IT OVER TO YOU.

15

16 **MATT CHADSEY:** THANK YOU, ALLISON. NEXT SLIDE, PLEASE. SO WHAT
17 I WOULD LIKE TO DO IS SPEND A FEW MINUTES, SYSTEMS THINKING
18 AND SYSTEMS MAPPING ARE FAIRLY COMMON TERMS BUT WANT TO SHARE
19 ANY APPROACH THAT WE'LL BE TAKING AND WHAT WE HOPE TO END UP
20 WITH AFTER THIS PROJECT. SO, NEXT SLIDE, PLEASE. THE CONCEPT
21 THAT'S THE BASIS OF THE APPROACH IS THAT WE ALL SEE THE WORLD
22 THROUGH OUR OWN MODELS, ESSENTIALLY, SEE REALITY. AND OUR
23 MODELS ARE INFLUENCED BY OUR EXPERIENCE, OUR TRAINING, OUR,
24 MAYBE OUR WORK POSITION, WHERE WE GREW UP, ALSO SORTS OF
25 DIFFERENT BIASES AND EXPERIENCES GO TOGETHER TO CREATE YOUR



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1 MODEL. AND WE EACH HAVE A DIFFERENT MODEL. AND, SO, THESE
2 MODELS, THEY ALL VARY FROM EACH OTHER, AND THEY ALL DIFFER
3 FROM WHAT YOU MIGHT CALL REALITY UNDERNEATH TO VARYING
4 DEGREES. SO, THE POINT OF SYSTEMS MAPPING IS ESSENTIALLY TO
5 BUILD A SHARED MODEL THAT UNDERSTANDS AND REPRESENTS ALL THE
6 VARIOUS PERSPECTIVES AND ALL THE VARIOUS PARTS OF THE SYSTEM
7 AS CLOSELY TO REALITY AS POSSIBLE. AND THE ULTIMATE GOAL IS
8 THE IDEA THAT BETTER MODELS YIELD BETTER DECISIONS SO IF YOU
9 HAVE GAPS, BLIND SPOTS, HOLES IN YOUR MODEL, YOU DON'T
10 UNDERSTAND YOUR PERSPECTIVES OF OTHER STAKEHOLDERS, THEN THE
11 DECISIONS WON'T BE AS GOOD AS THEY CAN BE. SO THE GOAL IS
12 BETTER MODELS AND BETTER DECISIONS. NEXT SLIDE, PLEASE. THIS
13 METHODOLOGY HAS BEEN DEVELOPED OVER THE LAST 20 YEARS OR SO AT
14 CORNELL AT THE CABRERRA RESEARCH LAB, AND I TEACH THERE, THEIR
15 WORK AND WORK WITH THEM ON A NUMBER OF PROJECTS IT'S
16 INTERESTING THEIR METHODOLOGIES VERY EVIDENCE BASED THEY HAVE
17 DONE A LOT OF RESEARCH HOW THEY BUILD THEIR MODELS OF THE
18 WORLD THERE IS BASICALLY FOUR DIFFERENT ELEMENTS HOW PEOPLE
19 THINK, DISTINCTIONS, POTHOLES SYSTEM RELATIONSHIPS, AND
20 PERSPECTIVES. AND WE'RE ALL DOING THIS ALL THE TIME. BUT WITH
21 SYSTEMS THINKING WE CAN BE MORE INTENTIONAL ABOUT HOW WE USE
22 THESE TERMS AND LOOK AT THE WORLD AROUND US AND ULTIMATELY
23 DEVELOP BETTER MODELS OF WHAT'S HAPPENING. I WOULD LIKE TO
24 WALK THROUGH QUICKLY JUST A MINUTE OR TWO WHAT WE MEAN BY
25 THESE AND HOW WE'LL BE APPLYING THEM IN THIS RESEARCH. SO



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1 DISTINCTION IS WHAT SOMETHING IS OR WHAT IT IS NOT. SO IN THE
2 CASE OF SEA LEVEL RISE, OR DAMAGES FROM SEA LEVEL RISE, IT
3 SEEMS FAIRLY EASY TO TALK ABOUT THAT, AND YOU CAN COMPARE
4 THAT, SAY, TO DAMAGES FROM UPLAND FLOODING, BUT THERE ARE
5 DISTINCTIONS OVERLAP AT THE COASTAL AREAS OVERLAP AT SEA LEVEL
6 RISE AND UPLAND FLOODING COMING TOGETHER UNDERSTANDING EXACTLY
7 WHAT YOU MEAN BY SEA LEVEL RISE DIAGRAMS AND HOW THEY RELATE
8 TO OTHERS CAN BE REALLY INTERESTING AND IMPORTANT, PARTS TO
9 SEA LEVEL RISE, THREE OR FOUR OR FIVE DEPENDING ON HOW YOU
10 LOOK AT IT, SEA LEVEL RISE, ICE MELT OBVIOUSLY LAND BASED ICE
11 MELT, THERMAL EXPANSION OF THE WATER TECTONIC REASONS FOR SEA
12 LEVEL RISE AND SUBSIDENCY REASONS FOR SEA LEVEL RISE, AND
13 THOSE THINGS CREATE A LOT OF VARIABILITY IN DIFFERENT PARTS OF
14 THE BAY AREA, AND UNDERSTANDING THOSE PARTS OF WHAT CAUSES SEA
15 LEVEL RISE AND BEING EXPLICIT ABOUT WHAT ONES YOU'RE TALKING
16 ABOUT AND THAT CAN BE VALUABLE AS AN EXAMPLE OF SYSTEMS
17 RELATIONSHIPS INVOLVING A CAUSE AND EFFECT RELATIONSHIPS CAN
18 BE BETWEEN PEOPLE OBVIOUSLY WE TALK ABOUT THAT A LOT BUT IT
19 CAN ALSO BE BETWEEN INFRASTRUCTURE, IN THIS IMAGINE OF SEA
20 LEVEL RISE THE BARRIER WALL IT HAS RELATIONSHIP TO THE STORM
21 SEA LEVEL RISE TO PEOPLE ON IT LOTS OF DIFFERENT ELEMENTS SO
22 REALLY UNDERSTANDING RICHNESS OF RELATIONSHIPS AND DOCUMENTING
23 THOSE CAN BE REALLY IMPORTANT. AS YOU GET INTO TALKING ABOUT
24 TECHNICAL ASSISTANCE, THINGS LIKE THAT, THERE IS LOTS OF
25 DIFFERENT ELEMENTS OF THAT RELATIONSHIP BETWEEN A PROVIDER AND



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1 A CONSUMER OR TECHNICAL ASSISTANCE, SO THOSE ARE THINGS THAT
2 WILL BE DIGGING INTO AN UNDERSTANDING AS THIS PART OF THE
3 PROJECT. AND THE FINAL IS PERSPECTIVES THIS IS INTERESTING
4 BECAUSE WE ALL TALK ABOUT COMMONLY HAVING A PERSPECTIVE, BUT
5 VERY, LESS FREQUENTLY DO WE REALLY LOOK AT WHAT ALL THE
6 DIFFERENT PERSPECTIVES ARE ON A CERTAIN TOPIC. SO AGAIN TAKING
7 THIS PICTURE AS AN EXAMPLE, THE FOLKS WALKING AND GETTING
8 SPRAYED BY THE WAVES HAVE A PERSPECTIVE. IF YOU ARE AN
9 ENGINEER, AND YOU LOOK AT THIS PICTURE YOU WILL HAVE ANOTHER
10 PERSPECTIVE. IF YOU ARE A PLANNER, BUDGETER, OR LOW-INCOME
11 COMMUNITY MEMBER, PEOPLE WILL HAVE DIDN'T PERSPECTIVES ON WHAT
12 THIS IMAGINE IS SAYING. SO, THE GOAL OF THE WORK IS NOT TO TRY
13 TO CHANGE PERSPECTIVES, THE GOAL IS TO UNDERSTAND WHAT THEY
14 ARE, AND TO HELP REALLY ILLUSTRATE THAT THERE IS LOTS OF
15 DIFFERENT PERSPECTIVES ON SOME COMMON THINGS THAT WE LOOK AT.
16 AGAIN, WHAT IS TECHNICAL ASSISTANCE, WHAT IS CLIMATE CHANGE,
17 WHAT ARE CLIMATE HAZARDS, WHAT IS ADAPTATION, ALL OF THESE
18 THINGS, THERE IS LOTS OF DIFFERENT PERSPECTIVES ON HOW THEY'RE
19 UNDERSTOOD AND HOW PEOPLE ACT. AND WITHOUT UNDERSTANDING THAT,
20 A LOT OF TIMES YOU RUN INTO CONFLICT AND QUESTION, BECAUSE
21 THERE IS A, SORT OF, GAP IN YOUR UNDERSTANDING. NEXT SLIDE,
22 PLEASE. SO, THE EXAMPLE, ONE THING, LAST THING ACTUALLY I'LL
23 SAY ABOUT THE PREVIOUS SLIDE IS ALL THOSE ELEMENTS ARE VERY
24 RELATED AND KIND OF FLEXIBLE. SO IF YOU CHANGE ONE, THE OTHERS
25 OFTEN WILL CHANGE. SO THERE IS A LOT OF FLEXIBILITY AND



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1 CREATIVITY IN HOW WE TALK ABOUT THESE SYSTEMS AND MAPPING
2 THEM. JUST TO CLOSE, I WOULD LIKE TO SHOW THIS IS A SUPER
3 SIMPLE MAP, SHOWING DIFFERENT TYPES OF SEA LEVEL RISE, STATIC
4 SEA LEVEL, KING TIDES, ENHANCEMENT OF STORMS, SO TRYING TO
5 UNDERSTAND VARIOUS RISKS AND THREATS, HOW THEY RELATE TO THE
6 VARIOUS IMPACTS, NUISANCE FLOODING VERSUS SEVERE FLOODING
7 PULLING APART DIFFERENT IDEAS, IMPACTS ON TRANSPORTATION
8 VERSUS NATURAL IMPACTS. AND THEN CARRYING ON THINGS LIKE
9 COSTS, YOU KNOW, THERE IS VARIOUS PARTS OF COST, THERE IS
10 MITIGATION COSTS, AND MAINTENANCE AND DISASTER RECOVERY COST.
11 SO YOU KNOW, JUST SHOWING HOW DIFFERENT ELEMENTS FIT TOGETHER
12 AND DON'T SPEND TOO MUCH TIME LOOKING AT THIS PARTICULAR MAP.
13 THIS IS JUST ILLUSTRATIVE. BUT, REALLY, YOU KNOW, FOLLOWING
14 THROUGH AND UNDERSTANDING, MAKING SURE PEOPLE HAVE THE SAME
15 IDEAS OF COST IN THEIR MODELS, AND ARE THEY CONSIDERING HEALTH
16 COSTS AND DIFFERENT MEASURES THAT ARE BEING TAKEN AND SO
17 FORTH. SO, THE END PRODUCT WILL BE A QUITE LARGE SERIES OF
18 MAPS SIMILAR TO THIS DIGGING INTO DIFFERENT PARTS OF
19 ASSISTANCE AND ADAPTATION AND THE VARIOUS PROGRAMS AND PLANS
20 THAT ALLISON TALKED ABOUT, AND THE GOAL WILL BE, AGAIN, TO
21 DEVELOP A SHARED UNDERSTANDING, FIRST, AND SECOND, TO BE ABLE
22 TO UNDERSTAND WHERE THERE IS OVERLAPS AND GAPS, AND OTHER
23 THINGS THAT WE WOULD ALL LIKE TO THINK MORE ABOUT TO FOCUS THE
24 NEXT, YOU KNOW, NEXT THINKING, AND DISCUSSIONS ON. SO, WITH



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1 THAT, I WILL -- THAT'S THE TWO MINUTE VERSION. I'LL BE HAPPY
2 TO ANSWER ANY QUESTIONS, AS WELL. THANK YOU.

3

4 **JESSE ARREGUIN, V. CHAIR:** OKAY. THANK YOU. LET'S OPEN UP FOR
5 QUESTIONS. SUPERVISOR GIOIA?

6

7 **JOHN GIOIA:** YEAH. FIRST, I THINK THIS IS A GOOD PROJECT. BUT I
8 WANTED TO MAKE SURE, IT'S ALL IN HOW IT'S GOING TO GET
9 IMPLEMENTED. OR, I MEAN -- THIS IS ALL -- THE MAPPING CAN ONLY
10 BE AS GOOD AS GETTING THE COMPREHENSIVE RESEARCH. AND YOU
11 KNOW, SERVING CURRENTLY ON THREE REGIONAL AGENCIES AND HAVING
12 SERVED ON A FOURTH, I WANT TO MAYBE UNDERSTAND, THIS SHOULD BE
13 MORE THAN JUST QUOTE "DOING RESEARCH" INTO REALLY COMPLICATED
14 REGIONAL AGENCIES. A RESEARCH PROJECT AIN'T GOING TO CUT IT.
15 YOU HAVE TO HAVE ACTIVE ENGAGEMENT OF, SORT OF, THE TOP
16 MANAGEMENT INTELLECT AT THESE AGENCIES TO TRULY UNDERSTAND THE
17 BREADTH AND SCOPE OF AUTHORITY. BECAUSE IT'S YOU CAN'T
18 DETERMINE THIS IN A FEW CONVERSATIONS AND I SAY THIS BY
19 EXPERIENCE SERVING ON THESE AGENCIES. I DO THINK YOU NEED THE
20 GENERAL COUNCIL, THE GENERAL MANAGER WHO CAN, SORT OF, YOU
21 HAVE TALK TO THE RIGHT FOLKS. BECAUSE YOU CAN'T JUST COLLECT
22 DOCUMENTS, AND READ THEM YOURSELF. YOU HAVE TO HAVE ENGAGED
23 MEANINGFUL CONVERSATION WITH KEY PEOPLE IDENTIFIED BY THE
24 LEADERSHIP IN THESE ORGANIZATIONS, AS WELL AS MAYBE CHAIRS,
25 ELECTED CHAIRS OF THESE ORGANIZATIONS. SO, I WANTED TO ASK, DO



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1 YOU HAVE, LIKE A -- SO, HOW ARE WE GOING TO GET QUALITY
2 CONTROL ON THAT? AND IT SEEMS TO ME YOU NEED A STEERING
3 COMMITTEE OF FOLKS FROM THOSE REGIONAL AGENCIES IF YOUR
4 MAPPING IS TO DETERMINE, YOU KNOW -- WHICH I THINK IS REALLY
5 GREAT, THE INTERLOCKING, SILO, JURISDICTIONS OVERLAP BETWEEN
6 AGENCIES AS WE LOOK AT THESE REGIONAL AGENCIES, YOU NEED A
7 STEERING COMMITTEE I THINK THAT'S MADE UP OF FOLKS FROM THESE
8 AGENCIES BECAUSE THAT'S WHERE THE STATUTORY POWER LIES NOT
9 WITH BARC, RIGHT? AND THEY UNDERSTAND THAT. SO TELL ME MORE
10 ABOUT HOW YOU'RE GOING TO ENSURE THAT THAT HAPPENS, AND WHO IS
11 REALLY THE -- IS THERE A THOUGHT TO HAVING A STEERING
12 COMMITTEE MADE UP OF FOLKS FROM THE AGENCIES?

13

14 **ALLISON BROOKS:** I GUESS I'LL STEP IN ON THIS. THERE IS A
15 PROJECT MANAGEMENT TEAM WHICH INVOLVES STAFF FROM EVERY AGENCY
16 THAT'S A PART OF BARC, AND THEN, ALSO, A MEMBER OF SAN
17 FRANCISCO ESTUARY INSTITUTE IS ALSO PARTICIPATES. AND THIS IS
18 A GROUP OF PEOPLE THAT HAVE BEEN MEETING, ACTUALLY, FOR A
19 NUMBER OF YEARS NOW. SO, IT -- THEY'RE VERY KNOWLEDGEABLE OF
20 KIND OF THE INNER WORKINGS OF THE AGENCIES, AND ALSO WILL
21 POINT US IN THE RIGHT DIRECTION IN TERMS OF WHO ELSE WE NEED
22 TO TALK TO.

23

24 **JOHN GIOIA:** YOU MAY HAVE REALLY GOOD STAFF PEOPLE FROM THE
25 AGENCIES, BUT EVEN STAFF PEOPLE'S ROLES WITH AGENCIES



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1 SOMETIMES ARE IN SILOS. THEY MAYBE -- LET'S JUST SAY I'LL TAKE
2 BCDC, YOU HAVE FOLKS ON THE PLANNING SIDE MAY BE LESS FAMILIAR
3 WITH THE REGULATORY SIDE. FROM THE AIR DISTRICT FOLKS IN
4 ENFORCEMENT DIFFERENT THAN FOLKS WHO ARE INVOLVED IN
5 RULEMAKING. I THINK YOU NEED TO GO TO THE TOP OF THESE
6 AGENCIES IN WORKING WITH THE EXECUTIVE DIRECTORS AND GENERAL
7 COUNSEL WHO ALSO UNDERSTAND, SORT OF, THE REGULATORY OR
8 PLANNING AUTHORITY OF THESE AGENCY, AND THE ELECTED CHAIRS TO
9 PROVIDE A PERSPECTIVE AND CONTEXT, AS WELL. SO, I JUST THINK -
10 - AND THIS SEEMS LIKE A REALLY TIGHT TIME FRAME TO GET ALL
11 THAT INFORMATION. SO, I'M A LITTLE -- I'M EXPRESSING A LITTLE,
12 MAYBE, CONCERN ABOUT THE -- THE ABILITY TO GET ALL THE
13 INFORMATION YOU NEED IN THAT TIME FRAME. BECAUSE IF YOU -- IF
14 IT'S NOT COMPREHENSIVE AND THOROUGH, THE MAPPING IS NOT GOING
15 TO BE ACCURATE, AND IT'S NOT GOING TO BE AS USEFUL. AND, YOU
16 KNOW, AND, AGAIN, I SAY IT'S A GREAT PROBLEM, I THINK, HAVING
17 MAPPING, BUT, YOU KNOW, I JUST WANT TO UNDERSCORE THAT ISSUE
18 AND MAYBE HEAR REPORTS BACK HERE AND TO SEE THE LIST, IF YOU
19 CAN -- AGAIN, WHO IS THE LIST OF THIS PROJECT TEAM? WHO ARE
20 ALL THOSE INDIVIDUALS? AND MAYBE, YOU KNOW, THOSE OF US WITHIN
21 AGENCIES CAN HELP GIVE INPUT INTO MAKING SURE YOU ARE GETTING
22 AND IDENTIFYING THE RIGHT FOLKS, BUT I THINK YOU SHOULD BE
23 TALKING TO THE LEADERSHIP OF EACH OF THE ORGANIZATIONS, AS
24 WELL. SO, IF YOU CAN PROVIDE US THAT LIST, ALLISON. WE WANT



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1 THIS TO BE A GOOD DOCUMENT AND SUCCESSFUL, AND YOU KNOW, THIS
2 IS A LOT OF WORK.

3

4 **ALLISON BROOKS:** THANK YOU. WE'LL SHARE DISH WILL DEFINITELY
5 SHARE THE LIST. YES.

6

7 **JESSE ARREGUIN, V. CHAIR:** BOARD MEMBER WASSERMAN? OH, YOU'RE
8 MUTED.

9

10 **ZACK WASSERMAN:** THANK YOU. THANK YOU. AND I APOLOGIZE, I NEED
11 TO JUMP OFF AFTER MAKING THIS REMARK, AND I'LL BE VERY SHORT.
12 FUNDAMENTALLY, I WANT TO SECOND JOHN GIOIA'S MOTION. I KNOW IT
13 WASN'T LITERALLY A MOTION, BUT I THINK BOTH ADDRESSING HIS
14 CONCERNS INFORMING THAT HIGHER GROUP, STEERING COMMITTEE, IS
15 VERY IMPORTANT IN MAKING SURE THAT THIS IS A PRODUCTIVE
16 EFFORT. THANK YOU.

17

18 **JESSE ARREGUIN, V. CHAIR:** THANK YOU. ARE THERE ANY OTHER
19 QUESTIONS OR COMMENTS ON THE PRESENTATION? IF SO, PLEASE RAISE
20 YOUR HAND. I DON'T SEE ANY OTHER RAISED HANDS. I THINK THAT
21 WAS GOOD FEEDBACK, ALLISON.

22

23 **ALLISON BROOKS:** SURE. YES. DEFINITELY. I WILL SAY, YOU KNOW,
24 THE EXECUTIVE OFFICERS AND DIRECTORS MEET, ARE MEETING
25 REGULARLY, SOAR THE HEADS OF THE AGENCIES MEET AND ARE



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1 REVIEWING THIS WORK AND ENGAGING IN IT. BUT I WILL PROVIDE
2 MORE INFORMATION REGARDING WHO IS INVOLVED AND, CERTAINLY,
3 WILL LEAN ON YOU ALL TO PROVIDE YOUR GUIDANCE ON TO MAKE THIS
4 SUCCESSFUL. SO, I APPRECIATE THE COMMENTS.

5

6 **JESSE ARREGUIN, V. CHAIR:** GREAT. THANK YOU. THIS WAS AN
7 INFORMATION ITEM. SO, NO ACTION IS REQUESTED. SO, UNLESS THERE
8 IS ANY FURTHER DISCUSSION FROM GOVERNING BOARD MEMBERS, I'LL
9 ASK IF THERE IS ANY PUBLIC COMMENT ON THIS ITEM? AND I DO NOT
10 SEE ANY RAISED HANDS FROM MEMBERS OF THE PUBLIC. WERE THERE
11 ANY WRITTEN COMMENTS SUBMITTED?

12

13 **CLERK, SARINA SEATON:** CHAIR, THERE WERE NO WRITTEN COMMENTS
14 SUBMITTED.

15

16 **JESSE ARREGUIN, V. CHAIR:** OKAY. THANK YOU, ALLISON. THANK YOU
17 TO THE CONSULTING TEAM. THIS IS A REALLY BIG PROJECT, BUT IT'S
18 A VERY IMPORTANT PROJECT FOR US TO BE ABLE TO NOT ONLY MAP OUT
19 BUT UNDERSTAND THE ROLES, RESPONSIBILITIES AND OPPORTUNITIES,
20 AND TO LOOK FORWARD INTO SEEING HOW THIS PROGRESSES. SO, WITH
21 THAT, WE CAN MOVE ON TO ITEM EIGHT, PUBLIC COMMENT. THIS IS AN
22 INFORMATION ITEM. ARE THERE ANY MEMBERS OF THE PUBLIC WHO WISH
23 TO SPEAK ON AN ITEM NOT ON THIS MORNING'S AGENDA? IF SO,
24 PLEASE RAISE YOUR HAND IF YOU ARE ON ZOOM. AND I DO NOT SEE



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1 ANY RAISED HANDS, SARINA. WERE THERE WRITTEN COMMENTS
2 SUBMITTED?

3

4 **CLERK, SARINA SEATON:** NO WRITTEN COMMENTS.

5

6 **JESSE ARREGUIN, V. CHAIR:** THAT BRINGS US TO OUR LAST ITEM,
7 ADJOURNMENT. AND ALLISON WITH THE GOVERNOR'S STATE DECLARED
8 EMERGENCY EXPIRING AT THE END OF FEBRUARY, OUR NEXT MEETING
9 WILL BE IN-PERSON, CORRECT?

10

11 **ALLISON BROOKS:** CORRECT. YES.

12

13 **JESSE ARREGUIN, V. CHAIR:** ALTHOUGH YOU CAN PARTICIPATE THROUGH
14 VIDEO CONFERENCE OR TELECONFERENCE AT YOUR ADDRESS AND ALLOW
15 PUBLIC ACCESS AT YOUR LOCATION.

16

17 **ALLISON BROOKS:** AND I BELIEVE WE'RE WORKING ON PROVIDING SOME
18 VERY DETAILED GUIDANCE ON THAT. I KNOW THAT MTC IS WORKING ON
19 SOME DETAILED GUIDANCE ON THAT. THAT WE CAN PROVIDE. YEAH.

20

21 **JESSE ARREGUIN, V. CHAIR:** EXCELLENT. SO, THE NEXT MEETING OF
22 THE BARC GOVERNING BOARD IS ON FRIDAY MARCH 17TH, 2023 AT
23 10:00 A.M. I LOOK FORWARD TO SEEING THOSE OF YOU WHO ARE
24 PARTICIPATING IN-PERSON. WITH THAT, THIS MEETING IS NOW
25 ADJOURNED. THANK YOU ALL. [ADJOURNED]



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Meeting Transcript

JANUARY 20, 2023

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