

**METROPOLITAN
TRANSPORTATION
COMMISSION**
Meeting Transcript



MARCH 13, 2026

1 **REGIONAL NETWORK MANAGEMENT COMMITTEE**

2 **FRIDAY, MARCH 13, 2026, 9:35 AM**

3
4

5 **V. CHAIR, EZZY ASHCRAFT:** GOOD MORNING, EVERYONE. WELCOME TO
6 THE REGIONAL NETWORK MANAGEMENT COMMITTEE OF THE METROPOLITAN
7 TRANSPORTATION COMMISSION TODAY IS FRIDAY MARCH 13th, BE
8 CAREFUL OUT THERE, 2026. [LAUGHTER] I WOULD LIKE TO CALL TO
9 ORDER THIS MEETING OF THE REGIONAL NETWORK MANAGEMENT
10 COMMITTEE. THIS MEETING IS BEING WEBCAST ON THE MTC WEBSITE.
11 REMOTE PARTICIPANTS WISHING TO SPEAK SHOULD USE THE RAISED
12 HAND FEATURE DIAL STAR NINE AND YOU WILL BE CALLED UPON AT THE
13 APPROPRIATE TIME TO SPEAK TELECONFERENCE ATTENDEES WILL BE
14 CALLED UPON BY THE LAST FOUR DIGITS OF THEIR PHONE NUMBER ROLL
15 CALL VOTE WILL BE TAKEN FOR ALL ACTION ITEMS DUE TO REMOTE
16 COMMITTEE MEMBER PARTICIPATION. FIRST ITEM AGENDA ONE ROLL
17 CALL MADAM CLERK PLEASE CALL THE ROLL AND CONFIRM QUORUM.

18

19 **CLERK OF THE BOARD:** WILL DO CHAIR ANDERSEN, WE'LL LOOP BACK.
20 VICE CHAIR EZZY ASHCRAFT?

21

22 **V. CHAIR, EZZY ASHCRAFT:** HERE.

23

24 **CLERK OF THE BOARD:** AHN?

25



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1 **EDDIE AHN:** HERE.

2

3 **CLERK OF THE BOARD:** BURT?

4

5 **PAT BURT:** HERE.

6

7 **CLERK OF THE BOARD:** CORZO?

8

9 **NOELIA CORZO:** HERE.

10

11 **CLERK OF THE BOARD:** THANK YOU. [LAUGHTER]

12

13 **V. CHAIR, EZZY ASHCRAFT:** PERFECT TIMING.

14

15 **CLERK OF THE BOARD:** MEMBER GIACOPINI NON-VOTING, WE'LL LOOP

16 BACK. MEMBER JOHN-BAPTISTE?

17

18 **ALICIA JOHN-BAPTISTE:** HERE.

19

20 **CLERK OF THE BOARD:** LI, NON-VOTING?

21

22 **JANICE LI:** HERE.

23

24 **CLERK OF THE BOARD:** NON-VOTING MAHAN? IS ABSENT. MEMBER

25 MASHBURN?



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1

2 **MITCH MASHBURN:** HERE.

3

4 **CLERK OF THE BOARD:** FROM YOUR NOTICED REMOTE LOCATION?

5

6 **MITCH MASHBURN:** YES, MA'AM, AND THERE IS NONE UNDER 18 IN HERE
7 WITH ME -- OR OVER 18 -- I'M SORRY. [LAUGHTER] THERE IS NOBODY
8 HERE WITH ME AT ALL. [LAUGHTER]

9

10 **CLERK OF THE BOARD:** THANK YOU. NON-VOTING MEMBER SHAW?

11

12 **DIANE SHAW:** HERE, AT MY REMOTE LOCATION AS ADVERTISED.

13

14 **CLERK OF THE BOARD:** THANK YOU. WE DO HAVE QUORUM.

15

16 **CHAIR, CANDACE ANDERSON:** THANK YOU, MADAM CLERK, SO WE DO HAVE
17 TWO REQUESTS FOR REMOTE PARTICIPATION, AND THAT IS FROM,
18 FIRST, FROM COMMISSIONER GIACOPINI. COMMISSIONER GIACOPINI, DO
19 YOU WANT TO STATE YOUR REQUEST?

20

21 **DORENE M. GIACOPINI:** YES, THANK YOU. I'M REQUESTING TO
22 PARTICIPATE VIA TELECONFERENCING AND REMOTE PARTICIPATION
23 UNDER JUST CAUSE FOR GOVERNMENT CODE SECTION 54953C. THERE IS
24 NO ONE PRESENT IN THE ROOM OVER 18. THAT'S IT.

25



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1 **V. CHAIR, EZZY ASHCRAFT:** THAT'S GOOD. THANK YOU. AND
2 COMMISSIONER ANDERSON?

3

4 **CANDACE ANDERSEN:** THANK YOU. I'M REQUESTING TO PARTICIPATE
5 UNDER GOVERNMENT CODE SECTION 54957.3.8.3 SUBSECTION C4, AND
6 THERE IS NO ONE IN THE ROOM PRESENT IN THE ROOM WHO IS OVER 18
7 YEARS OLD.

8

9 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU, COMMISSIONER ANDERSEN AND
10 COMMISSIONER GIACOPINI, AS WELL. YOUR REQUESTS ARE NOTED AND
11 WE'RE MARKING YOU AS PRESENT. PLEASE NOW WE WILL MOVE TO ITEM
12 TWO WHICH IS THE PLEDGES. WILL YOU PLEASE JOIN ME IN THE
13 PLEDGE OF ALLEGIANCE. [PLEDGE OF ALLEGIANCE] "I PLEDGE
14 ALLEGIANCE TO THE FLAG OF THE UNITED STATES OF AMERICA, AND TO
15 THE REPUBLIC FOR WHICH IT STANDS, ONE NATION UNDER GOD,
16 INDIVISIBLE, WITH LIBERTY AND JUSTICE FOR ALL."

17

18 **V. CHAIR, EZZY ASHCRAFT:** AND JUST FOR CLARIFICATION, MADAM
19 CLERK, COMMISSIONER MASHBURN SAID ALL THE THINGS THAT HE
20 NEEDED TO SAY ABOUT HIS LOCATION?

21

22 **CLERK OF THE BOARD:** HE DIDN'T ACTUALLY NEED TO STATE THAT,
23 SINCE HE NOTICED HIS REMOTE LOCATION.

24

25 **V. CHAIR, EZZY ASHCRAFT:** HIS REMOTE LOCATION. THANK YOU. IT'S



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1 A LEARNING EXPERIENCE EVERY DAY. ALL RIGHT. [LAUGHTER] THANK
2 YOU SO MUCH. LET'S MOVE TO ITEM THREE. MADAM CLERK, WOULD YOU
3 PLEASE READ THE COMPENSATION ANNOUNCEMENT?

4

5 **CLERK OF THE BOARD:** WILL DO. AS AUTHORIZED BY STATE LAW, I AM
6 MAKING THE FOLLOWING ANNOUNCEMENT. EACH MEMBER OF THE BOARD
7 HERE TODAY WILL BE ENTITLED TO RECEIVE \$100 PER MEETING
8 ATTENDED UP TO A MAXIMUM OF \$500 PER MONTH PER AGENCY. THIS
9 AMOUNT IS A PROVIDED AS A RESULT OF CONVENING A MEETING FOR
10 WHICH EACH MEMBER IS ENTITLED TO COLLECT SUCH AMOUNT.

11

12 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU. SO THEN WE WILL MOVE ON TO
13 ITEM FOUR, WHICH IS THE CONSENT CALENDAR. AND I'M LOOKING FOR
14 A MOTION AND A SECOND TO APPROVE THE CONSENT CALENDAR. BUT,
15 MADAM CLERK, ARE THERE ANY PUBLIC COMMENTS ON THE CONSENT
16 CALENDAR?

17

18 **CLERK OF THE BOARD:** THERE WAS NO WRITTEN CORRESPONDENCE
19 RECEIVED ON THIS ITEM, AND THERE IS NO ONE IN THE BOARDROOM OR
20 ZOOM WISHING TO SPEAK ON THIS ITEM.

21

22 **V. CHAIR, EZZY ASHCRAFT:** ALL RIGHT. ARE THERE ANY COMMISSIONER
23 COMMENTS OR QUESTIONS ON THE CONSENT CALENDAR? SEEING HEARING
24 NONE, COULD I GET A MOTION AND A SECOND, PLEASE?

25



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1 **SPEAKER:** SO MOVED.

2

3 **SPEAKER:** SECOND.

4

5 **V. CHAIR, EZZY ASHCRAFT:** IT'S BEEN MOVED BY COMMISSIONER BURT,
6 SECONDED BY COMMISSIONER JOHN-BAPTISTE. MAY WE HAVE A ROLL
7 CALL VOTE, PLEASE?

8

9 **CLERK OF THE BOARD:** CHAIR ANDERSEN?

10

11 **CHAIR, CANDACE ANDERSON:** AYE.

12

13 **CLERK OF THE BOARD:** VICE CHAIR EZZY ASHCRAFT?

14

15 **V. CHAIR, EZZY ASHCRAFT:** AYE MEMBER AHN?

16

17 **EDDIE AHN:** AYE.

18

19 **CLERK OF THE BOARD:** MEMBER BURT?

20

21 **PAT BURT:** YES.

22

23 **CLERK OF THE BOARD:** MEMBER CORZO?

24

25 **NOELIA CORZO:** YES.



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1

2 **CLERK OF THE BOARD:** MEMBER JOHN-BAPTISTE?

3

4 **ALICIA JOHN-BAPTISTE:** AYE.

5

6 **CLERK OF THE BOARD:** MEMBER MAHAN? MEMBER MAHAN IS ABSENT.

7 MEMBER MASHBURN?

8

9 **MITCH MASHBURN:** AYE.

10

11 **CLERK OF THE BOARD:** THE MOTION PASSES UNANIMOUSLY BY ALL

12 MEMBERS PRESENT.

13

14 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU. AND OUR NEXT ITEM THEN IS
15 ITEM FIVE A, WHICH IS THE BAY AREA TRAFFIC INCIDENT MANAGEMENT
16 MICRO GRANT PILOT PROGRAM RECOMMENDED AWARDS TO AMERICAN
17 CANYON POLICE DEPARTMENT IN AN AMOUNT NOT TO EXCEED \$11,200 TO
18 THE BENICIA FIRE DEPARTMENT IN AN AMOUNT NOT TO EXCEED
19 \$76,200, MOUNTAIN VIEW FIRE DEPARTMENT IN AN AMOUNT NOT TO
20 EXCEED \$41,800. OAKLAND FIRE DEPARTMENT IN AN AMOUNT NOT TO
21 EXCEED \$87,200. SAN JOSE FIRE DEPARTMENT IN AN AMOUNT NOT TO
22 EXCEED \$63,100, AND SANTA ROSA FIRE DEPARTMENT IN AN AMOUNT NOT
23 TO EXCEED \$96,500, AND THE AMOUNT -- TOTAL AMOUNT WOULD BE
24 \$500,000. AND THIS IS AN APPROVAL ITEM. AND KATELYN COSTA, IS
25 HERE TO PROVIDE THE REPORT. WELCOME.



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1

2 **KATELYN COSTA:** THANK YOU. APPRECIATE IT. SO YES, I'M KATELYN.

3 I AM THE INCIDENT MANAGEMENT COORDINATOR HERE AT MTC. I'M PART

4 OF THE SAFETY AND SYSTEM RELIABILITY UNIT HERE. ABOUT A YEAR

5 AGO, I WAS PRESENT GAVE AN OVERVIEW OF OUR PROGRAM I HAD

6 ACTION ITEMS HERE TO REPORT ON SOME OF THE PROMISES WE MADE

7 BEFORE I GET STARTED I EVERYONE TO HAVE A CRASH COURSE ON WHAT

8 TRAFFIC INCIDENT MANAGEMENT IN CASE YOU CAN'T RECALL TRAFFIC

9 INCIDENT MANAGEMENT SAFE QUICK CLEARANCE EVER INCIDENTS IN

10 ORDER TO REDUCE FATALITIES AND SERIOUS INJURIES AND PROMOTE

11 MOBILITY IN THE REGION HERE AT MTC WE HAVE WHAT WE CALL

12 INCIDENT MANAGEMENT TASK FORCE MULTI-AGENCY PARTNERSHIP WORKS

13 TOWARDS GOAL OF SAFE GOOD CLEARANCE WE HAVE VARIETY OF

14 PARTNERS INCLUDING CHP CALTRANS FIRE DEPARTMENTS LOCAL LAW

15 ENFORCEMENT TRANSIT OPERATORS UTILITIES ET CETERA ET CETERA WE

16 WANT TO CONVENE ALL ACROSS DISCIPLINES SO WE CAN HAVE A BETTER

17 PROGRAM. MTC IS INTERESTED IN TIM FOR A COUPLE OF REASONS SO

18 NUMBER ONE WE HAVE BEEN WORKING TOWARD SAFETY ON ROADWAYS FOR

19 A LONG TIME FOR EVERY MINUTE IN AN INCIDENT IS NOT CLEARED THE

20 CHANCE OF SECONDARY INCIDENT INCREASES BY 2.8% WE'RE TRYING TO

21 FURTHER SAFETY GETTING FOLKS TOGETHER FACILITATING

22 COMMUNICATION IN ORDER TO QUICKLY, SAFELY CLEAR THE ROADS.

23 THAT'S THE OVERVIEW NOW TO THE GOOD STUFF. NEXT SLIDE. OKAY

24 GREAT. SO I WANT TO SIT WAIT HOW OUR PROGRAM FITS INTO THE

25 LARGER LANDSCAPE WE ARE PART OF A SUITE OF PROGRAMS DEDICATED



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1 TO QUICK CLEARANCE OF INCIDENTS PARTICULARLY FOR MULTI-MODAL
2 SAFETY AND MOBILITY AND WE ALL FOLLOW A SAFE SYSTEMS APPROACH
3 WHICH YOU CAN SEE IN THE OVERVIEW ON THE SCREEN. NEXT SLIDE.
4 ABOUT A YEAR AGO I MENTIONED WE WERE PLANNING TO LAUNCH A
5 MICRO GRANT PILOT AND THAT'S EXACTLY WHAT WE HAVE BEEN WORKING
6 ON. THIS PILOT AIMS TO ENHANCE TRAFFIC INCIDENT MANAGEMENT BY
7 EQUIPPING LOCAL AGENCIES WITH TRAINING, TOOLS, AND TECHNOLOGY
8 THAT THEY NEED TO MAKE FREEWAYS MORE SAFE AND RELIABLE. SO
9 THIS IS GETTING AT A FEW LAYERS OF GOALS BUT PRIMARILY THROUGH
10 PLANNED BAY AREA WE'RE WORKING TO IMPROVE SAFE QUICK CLEARANCE
11 ALSO WORKING TO REDUCE ROAD DEATHS AND SERIOUS INJURIES. NEXT
12 SLIDE PLEASE. SO THE MICROGRAM PROGRAM ELIGIBLE PROJECTS ARE
13 ROOTED IN THE STRATEGIC PLAN WHICH MY PROGRAM OPERATES UNDER.
14 SO I PROJECTS INCLUDE TRAINING OUTREACH TECHNOLOGY DIFFERENT
15 OPERATIONAL ENHANCEMENTS OPPORTUNITY TO DEVELOP PROCEDURES AND
16 POLICIES AS WELL AS TO FURTHER DATA INITIATIVES. SO AS
17 MENTIONED, THE TOTAL PROJECT FUNDING IS 500,000. AND WE WANTED
18 AWARDS BETWEEN 5,000 AND 100,000 AS WELL AS PROJECT COMPLETION
19 BETWEEN 6 AND 12 MONTHS PER A, SORT OF, MICRO GRANT PROGRAM.
20 NEXT SLIDE PLEASE. JUST TO SET THE CONTEXT OF THE MICRO GRANT,
21 WE PULL OUT CALL FOR PROJECTS END OF OCTOBER CLOSED END OF
22 NOVEMBER LAST YEAR. WE HAD A LOT OF INTEREST IN THE PROGRAM,
23 WE HAD 22 APPLICANTS THAT WERE QUALIFIED AND REQUEST OF \$1.8
24 MILLION. OF COURSE, WE CANNOT FUND ALL REQUESTS SO WE'RE
25 RECOMMENDING FIVE TOTAL PROJECTS WHICH COME OUT TO THAT HALF



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1 MILLION DOLLARS. WE WANTED THE BEST THING FOR OUR BUCKS SO OF
2 ALL THE FIVE RECOMMENDED PROJECTS, OF COURSE ALL FIVE IMPROVE
3 INCIDENTALLY CLEARANCE BUT WE HAVE SOME TOUCH POINTS WHERE
4 THREE ARE TRAINING AND EDUCATING, FOUR IMPLEMENTING NEW
5 TECHNOLOGY AND EQUIPMENT, AND THREE ARE ENHANCING OPERATIONS.
6 NEXT SLIDE PLEASE. SO THIS IS THE LIST OF PROGRAMS -- OR,
7 EXCUSE ME, PROJECTS THAT WE'RE RECOMMENDING. YOU CAN SEE, ALSO
8 IN THE TABLE ARE THE LEAD APPLICANTS. SO EVERY SINGLE PROJECT
9 HAS TOUCH POINTS BEYOND THE LEAD APPLICANT'S JURISDICTION. AND
10 THAT'S, SORT OF, WHAT MADE ALL OF THESE PROJECTS RECOMMENDED
11 PROJECTS. WE WANTED REGIONAL BENEFIT, AND THESE FOLKS WERE THE
12 ONES WE'RE RECOMMENDING TO PROVIDE THAT. NEXT SLIDE, PLEASE.
13 AND SO HERE, JUST TO DRILL DOWN ON THAT REGIONAL BENEFIT, AS
14 YOU CAN SEE, EVEN THOUGH THERE ARE NOT PROJECTS AUTHORED OR
15 SPONSORED BY, YOU KNOW, DEPARTMENTS IN EVERY SINGLE COUNTY,
16 EVERY SINGLE COUNTY WILL STILL BENEFIT FROM A PROJECT THAT IS
17 GETTING FUNDING, WHATEVER PROJECT IT MAY BE, OF ALL THE FIVE.
18 NEXT SLIDE, PLEASE. SO, TO GIVE YOU NEXT STEPS, OF COURSE,
19 WE'RE REQUESTING APPROVAL TODAY OF THE RECOMMENDED PROJECTS.
20 WE WILL BEGIN CONTRACTING WITH FOLKS IMMEDIATELY FOLLOWING OUR
21 APPROVAL AND WE DO ANTICIPATE SUMMER OF THIS YEAR KICKING OFF
22 THE PROJECTS IN ABOUT A YEAR'S TIME, OF COURSE, WE'LL BE
23 CLOSING OUT THE PROJECT PERIOD, FOLKS WILL BE TURNING IN FINAL
24 REPORTS AND WE'LL DO EVALUATION ON PILOTS AS WELL CHECKING TO
25 SEE HOW MANY STRATEGIC PLAN GOALS WE FURTHER HOW MANY



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1 CORRIDORS WE'RE IMPACTING HOW MANY COUNTIES ARE WE IMPACTING
2 ET CETERA, SO I THINK IT'S A NEAT PROGRAM AND I HOPE YOU ALL
3 ARE INTERESTED TO PROVE OUR RECOMMENDATIONS. THANK YOU. IF
4 ANYONE HAS QUESTIONS, I'M HAPPY TO ANSWER

5

6 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU MISS COSTA NICE JOB ON YOUR
7 REPORT. MADAM CLERK DO WE HAVE ANY PUBLIC COMMENT ON THIS
8 ITEM?

9

10 **CLERK OF THE BOARD:** THERE IS NO WRITTEN CORRESPONDENCE
11 RECEIVED THERE IS ONE MEMBER OF THE PUBLIC WITH THEIR HAND
12 RAISED FOR THIS ITEM. HOW MUCH TIME WOULD YOU LIKE TO GIVE?

13

14 **V. CHAIR, EZZY ASHCRAFT:** LET'S GIVE TWO MINUTES, PLEASE.

15

16 **CLERK OF THE BOARD:** TWO MINUTES. ROLAND LEBRUN. GO AHEAD AND
17 UNMUTE YOURSELF; YOU HAVE TWO MINUTES.

18

19 **SPEAKER:** THANK YOU, AND GOOD MORNING. THIS IS ROLAND LEBRUN,
20 SAN JOSE. SO, I REALLY APPRECIATE ALL THIS FUNDING FOR
21 EXTRICATION AND OTHER DEVICES FOLLOWING ACCIDENTS, BUT I
22 PERSONALLY BELIEVE THAT PREVENTION IS BETTER THAN CURE. SO, I
23 HAVE ALREADY RAISED THE ISSUE OF, ACTUALLY, MY CO-RESIDENTS,
24 BASICALLY RISKING THEIR LIVES AS THEY'RE TRYING TO GET OFF THE
25 VTA LIGHT RAIL BLOSSOM HILL STATION -- SORRY -- CARTER



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1 ROTATION, WHICH IS A FREEWAY MEDIUM THEY HAVE TO WALK ACROSS A
2 PROVIDE ON-RAMP YOU UPON WITHOUT ANY PEARL HARBORING BEACONS
3 OR ANYTHING IT'S JUST PEDESTRIANS AND BICYCLISTS THAT GET
4 INJURED ACTUALLY MULTIPLE PILE UPS WITH PEOPLE DROPPING ON
5 THEIR BRAKES AT THE LAST MINUTE SO WOULD LIKE TO SEE FUNDING
6 FOR THAT. WE HAVE ANOTHER SITUATION RIGHT DOWN IN THE STREET
7 FROM ME BASICALLY WITHIN SIX MONTHS I SEE THREE HEAD-ON
8 COLLISIONS BECAUSE THE INTERSECTION IS BADLY DESIGNED AND YOU
9 GOT PEOPLE LEAVING THE HELPFUL WHO DON'T SEE A CAR TRYING TO
10 MAKE A LEFT HAND TURN IN FRONT OF THEM AND HIT THEM HEAD-ON.
11 GUESS WHAT? THESE PEOPLE HEAD RIGHT BACK TO THE HOSPITAL. BUT
12 IN CLOSING HELP US I'M ASKING MTC TO MANDATE PUBLIC ACCESS TO
13 TRAFFIC INCIDENT DATABASE SO THAT WE CAN START SPECIFIC
14 SITUATIONS IN OUR OWN NEIGHBORHOODS WITHOUT HAVING ISSUE PR
15 HAS EVERY TIME THANK YOU VERY MUCH FOR YOU.

16

17 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU I'LL REMIND THE PUBLIC
18 COMMENT DOES NEED TO BE REGARDING THE PARTICULAR ITEM WE'RE
19 DISCUSSING NOT SIMPLY COMMENT ON NON-AGENDA ITEMS. SO IN THAT
20 WAS OUR LAST PUBLIC COMMENT.

21

22 **CLERK OF THE BOARD:** CORRECT.

23

24 **V. CHAIR, EZZY ASHCRAFT:** WE'LL CLOSE PUBLIC COMMENT GO TO
25 COMMISSION QUESTIONS COMMENTS RECOMMENDATIONS. I HAVE A



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1 QUESTION WHAT IS AN ERROR CUSHION?

2

3 **SPEAKER:** SURE SAFETY AIR CUSHION HELPS FOLKS WHEN THEY FALL
4 FROM A HIGH STRUCTURE THEY'RE CUSHIONED FROM THE GROUND
5 REDUCES FATALITY RISK.

6

7 **V. CHAIR, EZZY ASHCRAFT:** THAT SOUNDS VERY IMPORTANT. THANK
8 YOU. ANY OTHER CLARIFYING QUESTIONS.

9

10 **CLERK OF THE BOARD:** ANDERSEN.

11

12 **CHAIR, CANDACE ANDERSON:** I'M COMMISSIONER ANDERSEN THANK YOU
13 VERY MUCH I WAS GOING TO SAY HOW STRONGLY SUPPORTIVE I AM OF
14 MOVING FORWARD AND EXPANDING THE GREAT PROGRAM IN PLACE LONG
15 BEFORE I WAS IN MTC EVEN BEFORE I WAS A COUNTY SUPERVISOR ON A
16 RAINY DAY I WAS TAKING SOMEONE TO THE AIRPORT, MY NEW MINI
17 VAN'S TIRE PRESSURE LIGHT WAS AN ERROR SUDDENLY FOUND MYSELF
18 WITH A FLAT ON A CONNECTING RAMP WAS SHOCKED THAT WITHIN ABOUT
19 ONE MINUTE THERE WAS SUDDENLY A HERO TAPPING ON MY WINDOW
20 SAYING I'M HERE TO CHANGE YOUR TIRE IT WAS IN FACT ONE OF OUR
21 CONTRACTORS THAT WE HAVE WITH MTC AND I WANT TO SAY A COUPLE
22 YEARS AGO I DID TRAVEL BACK TO HOUSTON IN MY ROLE ON CONTRA
23 COSTA'S TRANSPORTATION AUTHORITY TO SEE THEIR SYSTEM
24 MANAGEMENT AND IT WAS AMAZING AS THE SYSTEM GROWS HOW IT IS TO
25 REDUCE TRAFFIC ON OUR FREEWAYS IF WE CAN GET AN INCIDENT



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1 REMOVED MEDICAL IT MAKES ALL THE DIFFERENCE IN BACKUP FOR ALL
2 OUR COMMUTERS WHEN WE ARE AT A POINT WHERE WE'RE NOT WIDENING
3 OUR FREEWAYS ADDING NEW LANES IN ORDER TO EASE TRAFFIC
4 CONGESTION TO REALLY RELY ON THINGS THAT WILL MEDICAL REMOVE
5 BARRIERS GET OBSTACLES AND ACCIDENTS OFF THE SCENE AS QUICKLY
6 AS POSSIBLE SO VERY CEMETERY OF THESE GRANTS GOING FORWARD.

7

8 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU, COMMISSIONER. OTHER
9 COMMENTS QUESTIONS? MOTION? COMMISSIONER ANDERSON, MAYBE WOULD
10 LIKE TO MOVE APPROVAL OF THE ITEM.

11

12 **CHAIR, CANDACE ANDERSON:** WOULD BE HAPPY TO MAKE THE MOTION.

13

14 **V. CHAIR, EZZY ASHCRAFT:** PERFECT. LOOKING FOR A SECOND. OH
15 YOU'RE VOTING. [LAUGHTER] COME ON PEOPLE. THIS IS THE EASY
16 STUFF. IT'S BEEN MOVED BY COMMISSIONER ANDERSEN, SECONDED BY
17 COMMISSIONER BURT. MAY WE HAVE ROLL CALL VOTE.

18

19 **CLERK OF THE BOARD:** ANDERSEN?

20

21 **CHAIR, CANDACE ANDERSON:** AYE.

22

23 **CLERK OF THE BOARD:** VICE CHAIR EZZY ASHCRAFT?

24

25 **V. CHAIR, EZZY ASHCRAFT:** YES.



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1

2 **CLERK OF THE BOARD:** AHN?

3

4 **EDDIE AHN:** AYE.

5

6 **CLERK OF THE BOARD:** BURT?

7

8 **PAT BURT:** AYE.

9

10 **CLERK OF THE BOARD:** CORZO?

11

12 **NOELIA CORZO:** YES.

13

14 **CLERK OF THE BOARD:** JOHN-BAPTISTE?

15

16 **ALICIA JOHN-BAPTISTE:** AYE.

17

18 **CLERK OF THE BOARD:** MAHAN? IS ABSENT. MASHBURN?

19

20 **MITCH MASHBURN:** AYE.

21

22 **CLERK OF THE BOARD:** THANK YOU. THE MOTION PASSES UNANIMOUSLY

23 BY ALL MEMBERS PRESENT.

24

25 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU. WE'RE MOVING TO AGENDA



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1 ITEM 5B A CONTRACT AMENDMENT, BAY WHEELS BIKESHARE CONTRACT
2 EXTENSION, LYFT BIKES AND SCOOTERS LLC IN AT AMOUNT IN THE TO
3 EXCEED 2,510,000. THIS IS AN APPROVAL ITEM, AND MTC STAFF,
4 TOSHI SHEPARD-OHTA WILL PROVIDE THE REPORT. BUT FIRST I WOULD
5 LIKE TO ASK CHIEF DEPUTY EXECUTIVE DIRECTOR ALIX BOCKELMAN TO
6 INTRODUCE THIS ITEM.

7

8 **ALIX BOCKELMAN:** GOOD MORNING COMMITTEE MEMBER -- MEMBERS
9 [LAUGHTER] WOW. I WAS THINKING ABOUT IT BEING THE 13th OF --
10 FRIDAY THE 13th, AND I CAN'T EVEN SPEAK NOW. AS YOU RECALL, IN
11 JANUARY WE DID COME TO THIS COMMITTEE TO PROVIDE AN UPDATE ON
12 THE HISTORY OF BIKESHARE EFFORTS IN THE REGION. AND TODAY,
13 WE'RE RETURNING SPECIFICALLY TO DISCUSS THE FUTURE OF THE BAY
14 WHEELS SYSTEM. AS YOU WILL REMEMBER, WE HAVE SEEN TREMENDOUS
15 SUCCESS WITH BAY WHEELS IN RECENT YEARS DUE TO MTC SUPPORT AND
16 INVESTMENT. REACHING RECORD HIGH LEVELS OF RIDERSHIP IN RECENT
17 YEARS UNDER A UNIQUE REGIONAL MODEL THAT HAS NOT REQUIRED ANY
18 PUBLIC OPERATING COST SUPPORT. WE'RE NEARING THE END OF THE
19 BAY WHEELS INITIAL CONTRACT TOMORROW IN JULY 2027 SO STAFF
20 HAVE BEEN WORKING CLOSELY WITH THE PARTNER CITIES TO PLAN THE
21 NEXT PHASE OF THE PROGRAM. THROUGH THOSE DISCUSSIONS, AND
22 AFTER EXTENSIVE NEGOTIATIONS WITH LYFT AND OUR PARTNER CITIES,
23 WE ARE RECOMMENDING TO EXERCISE A FIVE-YEAR RENEWAL OPTION
24 WITHIN THE EXISTING CONTRACT WITH LYFT. AND WITH THAT, I'LL
25 HAND IT OVER TO TOSHI.



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1
2 **TOSHI SHEPARD-OHTA:** THANK YOU ALIX. GOOD MORNING
3 COMMISSIONERS. I'M TOSHI SHEPARD-OHTA, I'M THE ASSISTANT
4 DIRECTOR FOR SHARED MOBILITY AND ACTIVE TRANSPORTATION. AND
5 I'M GLAD TO BE BACK TO DISCUSS BAY WHEELS WITH YOU AGAIN. NEXT
6 SLIDE PLEASE. SO, WE ARE HERE TODAY TO TALK ABOUT THE FUTURE
7 OF THE PROGRAM, BUT FIRST I JUST WANT TO RECAP A FEW POINTS
8 THAT WE WENT OVER IN JANUARY ON THE STATE OF THE SYSTEM. AS
9 ALIX MENTIONED, BAY WHEELS RIDERSHIP HAS BEEN BOOMING FOR THE
10 LAST TWO YEARS THANKS TO MTC'S INVESTMENT. WE HAVE SEEN TWO
11 CONSECUTIVE YEARS OF 30% YEAR OVER YEAR GROWTH WHICH WE'RE
12 EXCITED TO SEE CONTINUE INTO 2026, WE'RE 140% ABOVE WHERE WE
13 WERE IN 2023 WHICH IS TRULY INCREDIBLE. THE CHART ON THE RIGHT
14 SHOWS GROWTH OVER THAT TIME. THIS IS DIFFERENT THAN WHAT I
15 SHARED IN JANUARY, IT'S ALSO SHOWING HOW THE THROUGH DIFFERENT
16 FARE STRUCTURES PLAY OUT IN TERMS OF RIDERSHIP WHERE THERE ARE
17 THREE DIFFERENT FARE SCHEMES, THE CASUAL MEMBERS PAY THE
18 HIGHEST RATES, THOSE ARE THE PROFITABLE TRIPS AND THEY
19 SUBSIDIZE THE REST OF THE SYSTEM THERE ARE ALSO MEMBER TRIPS
20 PEOPLE WHO BUY MONTHLY ANNUAL BASSES THAT'S THE MAJORITY OF
21 THE RIDERSHIP THAT'S OUR REGULAR USERS RESIDENTS COMMUTING
22 WE'RE EXCITED THAT'S BEEN ABLE TO DOUBLE IN THE LAST TWO YEARS
23 THEN THERE IS ALSO BIKESHARE FOR LOW-INCOME PROGRAM IT'S OVER
24 70% IN TWO YEARS UP 1,000 AND A HALF RIDES SINCE START OF THE
25 PROGRAM ALSO WANT TO HIGHLIGHT THAT EVEN THOUGH WE HAVE SEEN



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1 THIS GREAT GROWTH IT HASN'T HAD THE SAME LEVEL OF IMPACT ON
2 THE FINANCIAL VIABILITY OF THE SYSTEM. THE MAJORITY OF TRIPS
3 ARE ON EBIKES WHICH HAS BEEN WHY THE INVESTMENT HAS BEEN SO
4 SUCCESSFUL THEY NOW MAKE UP 80% OF TRIPS WITHIN THE SYSTEM BUT
5 CLASSIC BIKES STILL PLAY AN IMPORTANT ROLE AS THEY PROVIDE A
6 MORE AFFORDABLE OPTION BECAUSE EBIKES DO REQUIRE PREMIUM
7 PRICING TO COVER THE ADDITIONAL OPERATING COST AND ESPECIALLY
8 IN SAN FRANCISCO CLASSIC BIKES CONTINUE TO BE AN IMPORTANT
9 PART OF THE SYSTEM. THEN GEOGRAPHICALLY THE RIDERSHIP IN ALL
10 OUR CITIES HAS BEEN HIGHEST AROUND TRANSIT HUBS PLAYING FIRST
11 LAST MILE CONNECTION AND NEAR UNIVERSITY SO IT'S GREAT TO SEE
12 THAT CONSISTENTLY THROUGHOUT THE SUBREGIONS. LASTLY, SORT OF,
13 ON THE CONTEXT OF THE SCALE OF THIS PROGRAM, BY RIDERSHIP, IT
14 WOULD BE THE 7TH LARGEST TRANSIT OPERATOR IN THE REGION, WHICH
15 IS REALLY REMARKABLE. NEXT SLIDE PLEASE. OKAY. SO, NOW I WANT
16 TO COVER JUST THE HISTORY AND THE TIMELINE OF THE CONTRACT. IT
17 LAUNCHED IN 2017, AS A 10-YEAR CONTRACT. ONE OF THE BIGGEST
18 CHANGES WAS IN 2023 COMING OUT OF COVID WE MADE -- MTC WAS
19 ABLE TO MAKE AN INVESTMENT INTO THE PROGRAM TO HELP SHORE IT
20 UP AND EXPAND EBIKES, AND THERE ARE A NUMBER OF DIFFERENT
21 ELEMENTS WHICH I'LL GET INTO BUT WE HAVE BEEN DEPLOYING THOSE
22 -- THAT INVESTMENT FOR THE LAST THREE YEARS. SO WHEN WE MADE
23 THE INVESTMENT, THERE WERE FOUR AND A HALF YEARS LEFT ON THE
24 CONTRACT OF THE WE'RE NOW IN 2026 AND THERE IS A YEAR AND A
25 HALF LEFT AND WE'RE STILL DEPLOYING ELEMENTS OF THAT, JUST



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1 BECAUSE -- EVEN THOUGH IT'S BEEN VERY SUCCESSFUL IT HAS TAKEN
2 MORE EFFORT TO GET SOME OF THESE THINGS ON THE GROUND. SO
3 WE'RE SOMEWHAT BOTH IMPLEMENTING REMAINING LENGTHS WHILE
4 PREPARING FOR END OF THE CONTRACT IN 2027. NEXT SLIDE PLEASE.
5 THIS IS A LITTLE MORE DETAIL ON THE INVESTMENT, WHICH I'M NOT
6 GOING INTO ALL OF IT, BUT WE ARE EXCITED TO GET THE REST OF
7 THE STATIONS OUT IN THE COMING MONTHS, EXCITED TO WORK ON
8 SYSTEM EXPANSION, NOT JUST IN DALY CITY, BUT IN WORKING WITH
9 THE CITY OF ALAMEDA AND ACTC, AS WELL AS EXPANDING TO TREASURE
10 ISLAND WITH SUPPORT FROM SFCTA. BUT HIGH-LEVEL, AND THE MOST
11 IMPORTANT IS WE NEED MORE TIME TO CONTINUE DEPLOYING THIS
12 INVESTMENT TO REAP THE FULL BENEFITS OF THAT INVESTMENT, AND
13 THEN TO FULLY EVALUATE AND INCORPORATE THOSE FINDINGS INTO A
14 FUTURE RFP. SO, TO, YOU KNOW, BE THE BEST STEWARDS OF PUBLIC
15 FUND, AND REALLY EXHAUST THE BENEFITS OF THIS INVESTMENT, WE
16 NEED THAT ADDITIONAL TIME. NEXT SLIDE, PLEASE. SO, LOOKING
17 TOWARDS THE END OF THE CONTRACT, WHICH IS UP IN JULY, 2027,
18 WELL IN ADVANCE OF THAT, SO OVER A YEAR AGO, WE STARTED
19 LOOKING AT WHAT ARE OUR ALTERNATIVES FOR BEYOND JULY 2027. AND
20 REALLY, THERE WAS TWO ROUTES. PURSUING A NEW RFP, OR
21 PROCUREMENT, OR EXERCISING A RENEWAL OPTION WITHIN THE
22 EXISTING CONTRACT. AND, SO, WE EXPLORED BOTH PATHS IN
23 PARALLEL. WE LOOKED AT WHAT WAS HAPPENING WITHIN THE INDUSTRY
24 AND OTHER LARGE PUBLIC PROCUREMENTS, OF WHICH THERE HAD BEEN
25 FEW IN RECENT YEARS. BUT ONE POINT, FOR EXAMPLE, IS IN LA



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1 WHERE THEY HAVE A SYSTEM THAT'S ABOUT HALF THE SIZE OF BAY
2 WHEELS IN TERMS OF STATION BIKES. IN THEIR PROCUREMENT THEY
3 GOT BIDS THAT CAME BACK WITH ESTIMATED CAPITAL REPLACEMENT
4 COST OF OVER \$20 MILLION, AND O COST OVER \$10 MILLION A YEAR,
5 SO OVER \$80 MILLION FOR A FIVE-YEAR CONTRACT. WHICH IS HELPFUL
6 JUST TO UNDERSTAND BOTH THE SCALE AND ALSO THE COMPETITIVENESS
7 WITHIN THIS SPACE. BECAUSE THERE HAS BEEN A LOT OF
8 CONSOLIDATION, JUST BECAUSE IT HAS BEEN -- THE INDUSTRY HAS
9 FACED A LOT OF CHARGES DURING COVID. THEN, LOOKING AT OUR
10 SYSTEM, WHICH IS TWICE THE SIZE, YOU KNOW, LOOKING AT WHAT IT
11 WOULD COST TO REPLACE OUR EXISTING FLEET AND CAPITAL, WE
12 ESTIMATED IT WOULD BE ABOUT 40 TO \$50 MILLION, AND O, WHICH WE
13 HAVEN'T CONTRIBUTED, HISTORICALLY, WE HAVEN'T PAID THE
14 OPERATING COST OF THE SYSTEM BUT I GUESS WOULD BE OPEN FOR
15 DISCUSSION AND LOOKING AT A FUTURE PROGRAM, THOSE O COSTS
16 COULD VARY DEPENDING ON THE SERVICE REQUIREMENTS IN THE
17 SERVICE AREAS WHERE WE WERE EXPANDING THE SERVICE. MOST
18 IMPORTANTLY JUST THE SCALE OF FUNDING REQUIRED WAS REALLY AT
19 LEAST \$40 MILLION WHICH IS JUST A SCALE OF FUNDING THAT WE
20 DON'T HAVE AVAILABLE RIGHT NOW FOR BIKESHARE WHAT WE DO HAVE
21 WHAT WE WERE ABLE TO ENGAGE LYFT IN DISCUSSIONS AROUND WAS \$2
22 MILLION REMAINING FROM THAT ORIGINAL 2023 INVESTMENT THESE
23 WERE FUNDS THAT ORIGINALLY INTENDED FOR EXPANSION INTO A CITY,
24 SINCE WE'D ONLY DEPLOYED IN ONE DALY CITY AND SOME FUNDS FOR
25 STATION ELECTRIFICATION. AND WE WENT INTO THAT DISCUSSION NOT



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1 EXPECTING WE WOULD BE ABLE TO COME TO REASONABLE FRAMEWORK
2 WHERE IT WOULDN'T JUST BE MAINTAINING STATUS QUO BUT
3 CONTINUING TO IMPROVE AND EXPAND THE SYSTEM WE WERE ALSO
4 CONCERNED KNOWING THE LANDSCAPE OF THE INDUSTRY WHERE LYFT IS
5 ABSOLUTELY DOMINANT DOCKED BIKESHARE PROVIDER IN NORTH AMERICA
6 AT LEAST THAT WE WEREN'T SURE HOW COMPETITIVE TERMS WOULD BE
7 ABLE TO GET ENGAGING THAT BUT THROUGH SIGNIFICANT NEGOTIATIONS
8 OVER SEVERAL MONTHS WITH LYFT AND OUR PARTNER CITIES WE WERE
9 ABLE TO COME TO A FRAMEWORK FOR A TERM THAT REALLY ALLOWS US
10 TO IMPROVE UPON THE SYSTEM AND SUSTAIN ALL CRITICAL COMPONENTS
11 OF IT. WITH THAT, I CAN DIVE INTO KEY TERMS THAT WE INCLUDED.
12 NEXT SLIDE, PLEASE. SO, I'LL WALK THROUGH THESE. PLEASE LET ME
13 KNOW IF YOU HAVE ANY QUESTIONS. FUNDING WISE, AS I MENTIONED,
14 IT'S ABOUT TWO AND A HALF MILLION DOLLARS FOR CAPITAL
15 INVESTMENTS COMING FROM MTC. THIS WILL BE COVERING BOTH SOME
16 STATION DOCKS AND BIKES. LYFT IS ALSO CONTRIBUTING CAPITAL
17 FUNDING IN THE FORM OF DOCKS AND BIKES. SO, YOU KNOW, IT'S
18 CONTINUING THIS PARTNERSHIP. THE PROGRAM TERM IS A FIVE-YEAR
19 EXTENSION. THAT IS THE OPTION WITHIN THE CONTRACT. THAT'S ALSO
20 IMPORTANT BECAUSE LYFT NEEDS SUFFICIENT TIME IF THEY'RE MAKING
21 CAPITAL INVESTMENTS TO MAKE SURE THEY'RE ABLE TO DEPLOY THEIR
22 EQUIPMENT FOR A REASONABLE AMOUNT OF TIME TO REGAIN THAT
23 VALUE. PRICING HAS ALWAYS BEEN A CRITICAL COMPONENT FOR THIS
24 SYSTEM AND THE AFFORDABILITY AND THAT'S SOMETHING WE HAVE
25 HEARD FROM THE PUBLIC ESPECIALLY SINCE THE INTRODUCTION OF



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1 EBIKES WHICH ARE AMAZING BUT ALSO COME WITH ADDED OPERATING
2 AND CAPITAL COSTS WE'RE REALLY GLAD WE'RE ABLE TO SUSTAIN THE
3 PRICE REDUCTIONS THAT WE NEGOTIATED BACK IN 2023. SO, THE
4 MEMBER PRICING WILL ONLY INCREASE WITH CPI GOING FORWARD, AND
5 WHERE IT IS TODAY, EVEN WITH THE RECENT CPI INCREASES, ARE
6 STILL BELOW WHERE IT WAS IN 2022, BEFORE WE MADE THAT
7 INVESTMENT. WE HAVE ALSO BEEN ABLE TO SUSTAIN THE BIKESHARE
8 FOR ALL PROGRAM, WHICH HAS BEEN INCREDIBLY EFFECTIVE AT
9 REALLY, NOT JUST GETTING PEOPLE TO SIGN UP FOR IT, BUT MAKING
10 TRIPS ON THE PROGRAM. AND THE MOST CRITICAL COMPONENT OF THAT,
11 IS THAT \$5 FIRST YEAR MEMBERSHIP WHICH IS A HUGE VALUE
12 COMPARED TO THE 165 RETAIL PRICE. ON THE FLEET LYFT HAS MADE
13 COMMITMENTS TO INCREASE THE E-BIKE MINIMUM IN SAN FRANCISCO.
14 SO, I KNOW THERE HAVE BEEN CONCERNS RECENTLY AROUND BIKE
15 AVAILABILITY. THERE WOULD BE AN IMMEDIATE INCREASE, BY OVER
16 20% IN THE NUMBER OF EBIKES, AS WELL AS CLAUSES THAT WOULD
17 REQUIRE THEM TO INCREASE IT TO MORE THAN 50% OF WHERE IT IS
18 TODAY IF RIDERSHIP AND UTILIZATION CONTINUES TO GROW, AND WE
19 HAVE BEEN ON THIS AMAZING TRAJECTORY. WE WILL ALSO NEED TO
20 REDUCE THE CLASSIC BIKE MINIMUMS IN ALL THE CITIES TO SOME
21 DEGREE, JUST SO THAT THERE IS BETTER DOCK AVAILABILITY, AND
22 BECAUSE WE HAVE SEEN THIS PREFERENCE FOR EBIKES. SO, JUST
23 IMPROVING OPERATIONS OF THE PROGRAM. FOR EXPANSIONS, I HAVE A
24 MORE DETAILED SLIDE COMING LATER, BUT WE ALSO, HAVING LEARNED
25 FROM DALY CITY, AND HAVING INITIATED CONVERSATIONS WITH A



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1 NUMBER OF ADJACENT CITIES, WANTED TO FIND A WAY WHERE WE COULD
2 AT LEAST COVER BOTH THE CAPITAL AND THE OPERATING COST FOR A
3 LIMITED NUMBER OF STATIONS TO RESPECT THEM UNDERSTAND AND
4 EVALUATE F THAT WAS SOMETHING THAT THEY WANTED TO PURSUE FOR
5 THEIR CITIES, SINCE IT DOES COME WITH THOSE FUNDING
6 REQUIREMENTS, AND SO WE'RE EXCITED TO SEE HOW WE CAN HELP AND
7 SUPPORT AND CONTINUE CONVERSATIONS WITH THE ADJACENT CITIES,
8 ALAMEDA, ALBANY, SANTA CLARA, AND BUILD OFF OF THE DALY CITY
9 PILOT THAT WE'RE WORKING ON THE SECOND PHASE OF. LASTLY, THIS
10 IS JUST ONE OF THE MANY WAYS THAT WE WANT TO CONTINUE WORKING
11 WITH LYFT ON STRENGTHENING THE TIES BETWEEN BIKESHARE AND
12 REGIONAL TRANSIT, AND SHOWING HOW IT CAN PLAY THAT LAST MILE
13 CONNECTION. SO, IN ADDITION TO COORDINATING ON MAPPING AND
14 WAYFINDING, AND IMPROVING STATION SITING SO THAT STAYS IS ARE
15 SITED NOT WHERE THEY'RE MOST CONVENIENT BUT CONVENIENT FOR
16 USERS SO THEY HAVE THOSE SHORTEST WALKS BETWEEN TWO MODES SO
17 WE'RE LOOKING AT A VARIETY OF WAYS OF MAKING BIKESHARE A
18 BETTER COMPLEMENT TO REGIONAL TRANSIT. NEXT SLIDE PLEASE. NEXT
19 UP IS THE IMPROVED OPERATIONS. THIS HAS BEEN A REALLY KEY
20 CONCERN FOR FOLKS. AND IT GETS AT THE BIKE AND DOCK
21 AVAILABILITY. USERS AT TIMES HAVE FRUSTRATIONS IF THEY
22 ENCOUNTER AN ENTIRELY FULL OR ENTIRELY EMPTY STATION AND WE DO
23 HAVE KPI'S AROUND THAT AND LIQUIDATED DAMAGES WITHIN THE
24 EXISTING CONTRACT. BUT WE HAVE NEGOTIATED A STRICTER TERM WITH
25 LYFT WHERE WE'LL HAVE BOTH STRICTER REQUIREMENTS BUT ALSO



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1 INCREASE LIQUIDATED DAMAGES THAT WILL DRIVE AN IMPROVEMENT IN
2 HOW THAT REBALANCING IS DONE. SO, WE'RE EXCITED TO DEPLOY THAT
3 FIRST IN SAN FRANCISCO BUT BRING THAT TO THE WHOLE SYSTEM.
4 NEXT UP IS THE SYSTEM PERFORMANCE MEASURES, WHICH THIS IS THE
5 ONE DOWNSIDE SCENARIO SET OF MEASURES, WHICH, ESPECIALLY THE
6 LAST ONE IS A LITTLE SCARY AT FIRST GLANCE, BUT LYFT HAVING
7 GONE THROUGH THE COVID EXPERIENCE WHERE RIDERSHIP DECREASED
8 AND WAS SUSTAINED FOR YEARS REALLY IMPACTING THE FINANCIAL
9 VIABILITY OF THE SYSTEM, WANTED TO HAVE SOME RECOURSE IN CASE
10 WE ENDED UP IN A SUSTAINED DOWNSIDE SCENARIO AGAIN. SO, WE ARE
11 -- AS I MENTIONED BEFORE, RIDERSHIP IS GROWING AT A VERY HIGH
12 CLIP RIGHT NOW, AND IT WOULD TAKE A DRAMATIC SHIFT FOR US TO
13 COME CLOSE TO TRIGGERING THESE, BUT THESE ARE IN PLACE IN CASE
14 THERE IS THAT SIGNIFICANT CHANGE. AND THE THREE DIFFERENT,
15 SORT OF, ESCALATING TIERS ARE, FIRST THE CLASSIC BIKE FLEETS
16 WOULD BE REDUCED IN SAN FRANCISCO, THE MEMBERSHIP FEE WOULD BE
17 INCREASED TO \$200, AND THEN THE WORST-CASE SCENARIO, LYFT
18 WOULD HAVE UNILATERAL RIGHT TO TERMINATION WITH A 15 MONTH
19 NOTICE. AND AS THEY WILL PROBABLY SAY THEMSELVES, THEY DO NOT
20 WANT TO SEE ANY OF THESE HAPPEN EITHER. THEY'RE MAKING CAPITAL
21 INVESTMENTS INTO THE PROGRAM, BECAUSE THEY WANT TO SEE ITS
22 SUCCESS AND DRIVE RIDERSHIP AS WELL, IT'S MORE IF THERE ARE
23 EXTERNAL FACTORS SUCH AS COVID THAT WOULD CREATE SUCH A
24 SCENARIO. AND THEN THE LAST ONE, JUST ON THE STATIONS THAT MTC
25 IS PURCHASING AND WHERE WE WILL BE PLANNING TO SITE THESE,



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1 THERE IS, SORT OF, THREE KEY AREAS, ONE WILL BE ENSURING
2 SYSTEM SUSTAINABILITY. SO SITING STATIONS THAT ARE GOING TO
3 DRIVE THE MOST RIDERSHIP AND ENSURING THAT WE DON'T HIT THOSE
4 SYSTEM PERFORMANCE MEASURES. NEXT IS TO SUPPORT PILOT
5 EXPANSIONS TO ADJACENT CITIES AND CONTINUE TO GROW THE SYSTEM,
6 AND THE LAST ONE IS TO IMPROVE THE SEAMLESS CONNECTIONS TO
7 REGIONAL TRANSIT AND MAKING SURE WE HAVE STATIONS SITED TO
8 WHERE THEY NEED TO BE FOR ALL OF OUR REGIONAL TRANSIT
9 COMMUTERS. NEXT SLIDE PLEASE. AS FAR AS POTENTIAL EXPANSION,
10 THERE ARE A FEW THINGS IN THE WORKS, AS WELL AS SOME
11 CONVERSATIONS THAT WE'RE HAVING WITH CITIES ADJACENT TO THE
12 EXISTING SERVICE AREA. AND THAT'S -- WITH OUR LIMITED FUNDING
13 THAT, REALLY IS WHERE WE'RE FOCUSED RIGHT NOW, IS EXPANDING
14 THE EXISTING SERVICE AREAS. SO, THAT HAS, SORT OF, CON STRAND
15 WHERE WE'RE INITIALLY FOCUSED TO, AS I MENTIONED ALBANY,
16 ALAMEDA, AND SANTA CLARA, AND ALL CITIES ALLOW US TO BUILD OFF
17 WANTING TO IMPROVE CONNECTIVITY TO REGIONAL TRANSIT HUBS.
18 PILOTS THAT ARE UNDERWAY AND THAT WE'RE CONTINUING BUILD ON
19 ARE IN DALY CITY. WE'RE EXCITED TO EXPAND THAT ALL THE WAY TO
20 COLMA BART AND THEN EXCITED TO GET TREASURE ISLAND UP AND
21 RUNNING IN COMING MONTHS. ALL RIGHT. NEXT SLIDE, PLEASE. THIS
22 IS MY FINAL SLIDE AND I'LL WRAP UP. I WANT TO HIGHLIGHT THE
23 KEY BENEFITS TO THIS APPROACH AND WHY WE ELECTED TO GO THIS
24 ROUTE. WE FEEL THAT EXERCISING THIS RENEWAL OPTION WILL
25 MAXIMIZE THE BENEFITS OF THAT INVESTMENT WE MADE IN 2023, IT



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1 WILL BETTER POSITION US FOR AN EVENTUAL PROCUREMENT WHEN WE DO
2 GO POUT ALLOWING US TO DO THE NECESSARY WORK TO MAKE SURE
3 WE'RE FULLY PREPARED FOR THAT. AS PART OF THAT WE NEED TO
4 EVALUATE AND REFORM THE EXISTING SYSTEM AND STRUCTURE. A LOT
5 HAS HAPPENED IN EIGHT AND A HALF YEARS WE HAVE NEW PARTNERS
6 COMING ONLINE THROUGH THESE PILOTS WE WANT TO MAKE SURE THE
7 STRUCTURE AND SCOPE IS APPROPRIATE FOR ALL OUR PARTNER CITIES
8 AS WELL AS CTA'S WHO HAVE JOINED THE CONVERSATION AS WELL. AND
9 TO THAT, WE'RE REALLY EXCITED TO SEE HOW WE CAN BROADEN THE
10 TENT SO WE CAN IDENTIFY MORE LONG-TERM SUSTAINABLE FUNDING AND
11 POLITICAL SUPPORT. AND THEN THE LAST NOTE IS, WE ALSO WANT TO
12 LEARN FROM OTHER REGIONS THAT HAVE PROCUREMENTS THAT HAVE
13 EITHER RECENTLY GONE OUT OR ARE PLANNING TO GO OUT IN THE
14 COMING YEARS, ALL OF THE MAJOR, ARE AT LEAST AMERICAN
15 PROGRAMS, ARE UP FOR RENEWAL, AND SO WE'RE LEARNING BOTH ABOUT
16 HOW THEY'RE APPROACHING THEIR PROGRAMS, BUT ALSO ABOUT THE
17 LANDSCAPE -- THE COMPETITIVE LANDSCAPE OF THE INDUSTRY AS IT
18 CONTINUES TO EVOLVE. AND NEXT SLIDE. AND WITH THAT, I WILL
19 WRAP UP AND I'LL BE HAPPY TO TAKE ANY QUESTIONS.

20

21 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU, MR. SHEPHERD OHTA FOR THAT
22 COMPREHENSIVE REPORT. BEFORE WE GO TO COMMISSIONER COMMENTS,
23 QUESTIONS, MADAM CLERK DO WE HAVE PUBLIC COMMENT ON THIS ITEM?

24

25 **CLERK OF THE BOARD:** YES, WE DO. WE HAVE THREE SPEAKERS IN-



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1 HOUSE, AND THERE ARE FIVE MEMBERS OF THE PUBLIC IN ZOOM THAT
2 WOULD LIKE TO SPEAK ON THIS ITEM. WE ALSO RECEIVED WRITTEN
3 CORRESPONDENCE FROM LIME, SPIN, A COMBINED LETTER FROM SAN
4 FRANCISCO BICYCLE COALITION, BIKE EAST BAY, SAN FRANCISCO
5 TRANSIT RIDERS, STREETS FOR ALL SAN FRANCISCO, TRANSFORM,
6 SEAMLESS BAY AREA, LIVABLE CITY, AND SILICON VALLEY BICYCLE
7 CORRELATION. ANOTHER LETTER FROM SPIN, AND OUTER SUNSET
8 NEIGHBORS.

9

10 **V. CHAIR, EZZY ASHCRAFT:** SORRY GO AHEAD.

11

12 **CLERK OF THE BOARD:** WOULD YOU LIKE TO START WITH ZOOM OR IN-
13 HOUSE SPEAKERS?

14

15 **V. CHAIR, EZZY ASHCRAFT:** LET'S START WITH THE IN-HOUSE
16 SPEAKERS, AND GIVEN WE HAVE EIGHT SPEAKERS, LET'S GIVE
17 EVERYONE A MINUTE. CAN YOU SAY A LOT IN A MINUTE IF YOU STICK
18 TO THE SUBJECT AT HAND. SO, LET'S START WITH OUR IN-HOUSE
19 SPEAKERS, PLEASE.

20

21 **CLERK OF THE BOARD:** WILL DO. FIRST UP IS JOSH JOHNSON OF LYFT,
22 FOLLOWED BY BRONSON WILCOX OF MOTIVATE LLC, AND THEN MONICA
23 DULUTH OF LIME.

24

25 **V. CHAIR, EZZY ASHCRAFT:** ALL RIGHT. WELCOME.



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1

2 **CLERK OF THE BOARD:** TURN YOUR MIC ON.

3

4 **SPEAKER:** GOOD MORNING, COMMISSIONERS. I'M JOSH JOHNSON, I LEAD
5 POLICY FOR BIKESHARE IN THIS WEST REGION. LYFT HAS CALLED BAY
6 AREA HOME SINCE 2012. OUR SUBCONTRACTOR MOTIVATE HAS LED BAY
7 WHEELS OPERATION SINCE THE SYSTEM'S LAUNCH. WE HAVE
8 ESTABLISHED DEEP ROOTS TOGETHER AND INSTITUTIONAL KNOWLEDGE
9 THAT CAN'T BE REPLICATED FOR BIKE SHARE IN THE BAY. WORKING
10 WITH MTC, CITIES INVESTED TENS OF MILLIONS OF DOLLARS AND
11 SPENT YEARS BUILDING OUT THE BIKE FLEET AND STATION NETWORK.
12 OUR RIDERS HAVE COME TO RELY ON THE PREDICTABILITY OF THE
13 STATION NETWORK TRULY WOVEN INTO THE FABRIC OF THE COMMUNITIES
14 THAT BAY WHEELS SERVES MTC'S INVESTMENT AS YOU HEARD FROM
15 TOSHI TOOK THE SYSTEM TO ANOTHER LEVEL AND LYFT HAS ALSO
16 CONTINUED TO INVEST IN THE SYSTEM. JUST IN THE LAST SIX MONTHS
17 SPENT MILLIONS OF DOLLARS UPGRADING THE ENTIRE SAN FRANCISCO
18 E-BIKE FLEET, THAT INCLUDES ADDING CABLE LOCKS VIRTUAL
19 STATIONS MORE PARKING FLEXIBILITY AND BETTER COVERAGE
20 THROUGHOUT THE CITY. WE HAVE WORKED WITH MTC TO INTEGRATE
21 SEAMLESSLY WITH TRANSIT, INCENTIVIZING RIDES TO AND FROM -- IN
22 PROXIMITY TO SELECT BART STATIONS. WE'RE ALSO PROUD TO SUPPORT
23 GOOD PAYING LOCAL JOBS THROUGH OUR OPERATION SUBCONTRACTOR
24 MOTIVATE WHO IS UNIONIZED UNDER LOCAL TWU 320. LONG TERM
25 CONTRACT STABILITY ALLOWS US TO MAKE THESE SIGNIFICANT



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1 INVESTMENTS.

2

3 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU. NEXT SPEAKER PLEASE.

4

5 **SPEAKER:** BRONSON WILCOX, GENERAL MANAGER FOR MOTIVATE. BAY
6 WHEELS OPERATIONS HERE IN THE BAY MOTIVATE SERVICES LIST
7 OPERATIONAL PARTNER AT BAY WHEELS BIKESHARE PROGRAM I STARTED
8 WITH THE PROGRAM BACK IN 2018 AS A DRIVER AT THAT TIME I WAS
9 CURIOUS ABOUT THE NEW CONCEPT SINCE THE EARLY DAYS IT'S BEEN
10 INCREDIBLE TO WATCH THE REGION EMBRACE BIKESHARE MOBILITY I
11 HAVE SEEN CITIES ACROSS THE BAY CONTINUE TO EVOLVE
12 INFRASTRUCTURE TO SUPPORT SUSTAINABLE WAYS FOR PEOPLE TO MOVE
13 THROUGH COMMUNITIES WATCHING THAT PROGRESS HAS BEEN SPECIAL TO
14 BE A PART OF TODAY OUR WORKFORCE INCLUDES OVER 100 LOCAL
15 EMPLOYEES REPRESENT SAID BY THE TRANSPORT WORKERS UNION LOCAL
16 320 STAFFING GROWING OVER 125 DURING PEAK OPERATIONS GOOD
17 STABLE JOBS FOR BAY AREA RESIDENTS OUR TEAM WORKS EVERY DAY
18 BEHIND THE SCENES SO RIDERS CAN DEPEND ON THE SYSTEM.

19

20 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU YOUR TIME IS UP. OUR NEXT
21 SPEAKER? YOU JUST TURNED YOUR MIC OFF, ACTUALLY.

22

23 **SPEAKER:** SORRY. MY NAME IS MONICA, I LEAD PUBLIC POLICY ACROSS
24 CALIFORNIA, LIME. LIME RESPECTFULLY URGES THE COMMISSION TO
25 DENY THE FIVE-YEAR EXTENSION OF LYFT'S CONTRACT TO OPERATE THE



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1 BAY WHEELS SYSTEM INSTEAD WE PROPOSE A ONE YEAR EXTENSION OF
2 BAY WHEEL'S CONTRACT AND IN PARALLEL DIRECT STAFF TO CONDUCT A
3 COMPETITIVE PROCUREMENT PROCESS. THE ORIGINAL AGREEMENT FROM
4 2029 EXECUTED MORE THAN A DECADE AGO MICRO-MOBILITY INDUSTRY
5 HAS CHANGED, EBIKES ARE NOW STANDARD IN THE INDUSTRY AND
6 MODERN DOCKED HYBRID SYSTEM OPERATE AT SCALE IN MAJOR GLOBAL
7 CITIES THE STAFF MATERIALS FRAME BINARY CHOICE THERE HAS BEEN
8 NO COMPETITIVE RFQ SOLICITATION TO VALIDATE ASSUMPTIONS. WE
9 ASK IT'S NOT PRUDENT TO FOREGO COMPETITION ON A MULTI-YEAR
10 EXCLUSIVE AGREEMENT THE QUESTION IS WHETHER THE BAY AREA
11 SHOULD COMMIT FIVE MORE YEARS OF THE SAME SYSTEM WITHOUT --

12

13 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU YOUR TIME IS UP. NEXT
14 SPEAKER.

15

16 **CLERK OF THE BOARD:** THANK YOU. WE'RE SWITCHING TO ZOOM OUR
17 FIRST SPEAKER WILL BE ALETA DUPREE FOLLOWED BY ZACK DEUTSCH-
18 GROSS OF TRANSFORM. ALETA GO AHEAD AND UNMUTE YOURSELF.

19

20 **SPEAKER:** ALETA DUPREE FOR THE RECORD, SHE AND HER WITH TEAM
21 FOLDS. I SUPPORT BIKESHARE. I LOVE BIKESHARE. I DON'T USE IT
22 THAT MUCH BECAUSE I DON'T HAVE A HELMET WITH ME WHEN I TRAVEL
23 OF THE EVERYBODY SHOULD WEAR A HELMET. I WOULD LIKE TO SEE
24 GREATER INNOVATION WITH VEHICLES. AS MUCH AS I LIKE BICYCLES,
25 I LET YOU KNOW I JUST RECENTLY TURNED 60, AND PEDALING CAN BE



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1 KIND OF HARD FOR ME SOMETIMES. EVEN ON AN ELECTRIC BIKE. I
2 WOULD LIKE TO SEE GREATER OVERSIGHT FROM YOU IN VEHICLE
3 INNOVATION, IN BEING ABLE TO BRING FORTH PURELY THROTTLED
4 BASED ELECTRIC BIKES, WITH THE PEDALS AS WELL, BUT WE SHOULD
5 HAVE A CHOICE AS TO WHETHER TO USE THE PEDALS OR THE THROTTLE.
6 BECAUSE I SAID PEDALING CAN BE KIND OF HARD I WANT MORE
7 INCLUSIVE INNOVATION WITH OUR VEHICLES IS. BUT YES, I SUPPORT
8 BIKESHARE. THANK YOU.

9

10 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU OUR NEXT SPEAKER.

11

12 **CLERK OF THE BOARD:** OUR NEXT SPEAKER IS ZACK DEUTSCH-GROSS
13 FOLLOWED BY EXECUTIVE DIRECTOR JESSICA ZINC.

14

15 **SPEAKER:** THANK YOU ZACK DEUTSCH-GROSS DIRECTOR OF TRANSFORM WE
16 SUPPORT THE CONTRACT RENEWAL WE'RE PART OF BIKESHARE FOR ALL
17 ROLL OUT AND DEEP ENGAGEMENT IN EAST BAY TO MAKE SURE THE
18 PROGRAM WAS SUCCESSFUL SO WE'RE THRILLED TO SEE THE RIDERSHIP
19 GAINS WE'RE SEEING TODAY OUR TRANSIT SYSTEM ARE FACING FISCAL
20 CLIFF AND IT'S PRUDENT TO EXTEND OUR BIKESHARE AS IT'S THE
21 70th LARGEST SYSTEM IN THE BAY AREA AND IMPORTANT COMPLEMENT
22 TO OUR REGIONAL SUSTAINABILITY EQUITY AND ACCESSIBILITY GOALS.
23 THANK YOU.

24

25 **V. CHAIR, EZZY ASHCRAFT:** NEXT SPEAKER?



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1

2 **CLERK OF THE BOARD:** JESSICA ZINC FOLLOWED BY BIKE EAST BAY.

3

4 **V. CHAIR, EZZY ASHCRAFT:** GOOD MORNING.

5

6 **SPEAKER:** THIS IS JESSICA DEPUTY DIRECTOR FOR THE CITY OF SAN
7 JOSE'S DEPARTMENT OF TRANSPORTATION CALLING IN SUPPORT OF THIS
8 ITEM I WANT TO SHARE THE WAYS IN WHICH RELIABILITY
9 PREDICTABILITY HAVE BEEN IMPORTANT FOR SAN JOSE DUE TO
10 VARIABILITY AND INDUSTRY AND OVERALL ECONOMY WE HAVE SEEN
11 OTHER MICRO-MOBILITY OPERATORS COME AND GO OVER TIME WHEREAS
12 BAY WHEELS HAS BEEN CONSISTENT WHICH MAKES IT A RELIABLE
13 TRANSPORTATION CHOICE FOR OUR RESIDENTS. VERY SPECIFICALLY SAN
14 JOSE HAS ALSO SOUGHT AND BEEN AWARDED GRANT FUND TO LEVERAGE
15 BAY WHEELS PROGRAM AND EXPAND IT PARTICULARLY TO MORE OF OUR
16 EQUITY PRIORITY COMMUNITIES. STABILITY WENT REGIONAL SYSTEM
17 ALLOWS US TO LEVERAGE THOSE INVESTMENTS BY THE REGION AND
18 GRANTERS WHILE A CHANGE IN THE SYSTEM WOULD SIGNIFICANTLY
19 DISRUPT THOSE EFFORTS TO MAKE IT DIFFICULT TO MEET OUR
20 TIMELINES AND OBJECTIVES OF THE GRANTS TO BRING CLEAN HEALTHY
21 MOBILITY OPTIONS TO MORE OF OUR COMMUNITY. THANK YOU TO MTC
22 STAFF AND COMMISSIONERS.

23

24 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU. OUR NEXT SPEAKER?

25



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1 **CLERK OF THE BOARD:** OUR NEXT SPEAKER IS BIKE EAST BAY FOLLOWED
2 BY EAST BAY DSA.

3

4 **V. CHAIR, EZZY ASHCRAFT:** WELCOME.

5

6 **SPEAKER:** HI. THIS IS ROBERT PRINCE. I'M ADVOCACY DIRECTOR WITH
7 BIKE EAST BAY WE SUPPORT THE LYFT CONTRACT EXTENSION THE BAY
8 WHEEL SYSTEM IS REALLY INFRASTRUCTURE HEAVY MOST OWNED BY LYFT
9 SO MOVING TO A DIFFERENT OPERATOR IN THE CURRENT TIMELINE WITH
10 THE CONTRACT EXPIRING IN 2027 WOULD BE DIFFICULT WITHOUT MAJOR
11 SERVICE DISRUPTIONS. TO HELP ADDRESS THESE ISSUES IN THE
12 FUTURE WE ENCOURAGE MTC TO TAKE STEPS TO TRANSFER BIKESHARE TO
13 PUBLIC OWNERSHIP AHEAD OF THE NEXT FIVE-YEAR CONTRACT
14 EXPIRATION BUT PUBLICLY ON SYSTEMS TO ALLOW FOR BETTER
15 PRIORITIZATION OF AFFORDABILITY, EQUITY INTEGRATION AND OTHER
16 PUBLIC TRANSIT IF THE INFRASTRUCTURE WAS PUBLICLY OWNED WITH
17 OPERATIONS CONTRACTED OUT THIS WOULD ALLOW FOR EASIER
18 TRANSITIONS BETWEEN OPERATOR. WE ENCOURAGE MTC TO PRIORITIZE
19 EQUITY PRIORITY AREAS IN THE DECISION-MAKING PROCESS ADDING
20 MORE CITIES TO THE NETWORK. EAST OAKLAND HAS FEW BIKE SHOPS
21 LONGER TRAVEL DISTANCES TO PUBLIC TRANSIT OLDER MULTI-UNIT
22 DEVELOPMENTS WHICH MAKES PRIVATE BIKESHARE OWNERSHIP MORE
23 CHALLENGING. PLEASE PRIORITIZE THIS.

24

25 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU OUR NEXT SPEAKER.



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1

2 **CLERK OF THE BOARD:** EAST BAY DSA FOLLOWED BY ADINA LEVIN.

3

4 **V. CHAIR, EZZY ASHCRAFT:** WELCOME.

5

6 **SPEAKER:** HI THERE, THIS IS AMY THOMPSON, POLICY DIRECTOR WITH
7 THE SILICON VALLEY BICYCLE COALITION WE'RE REALLY GRATEFUL TO
8 STAFF AND THE COMMISSION FOR THEIR WORK TO EXTEND THE CONTRACT
9 CONTINUING THIS IMPORTANT TRAVEL OPTION FOR SHORT TRIPS AND
10 TRANSIT CONNECTIVITY ACROSS THE REGION. I'M CALLING TO
11 HIGHLIGHT OUR PRIORITIES FOR THE FUTURE OF BAY WHEELS AS
12 INCLUDED IN OUR LETTER. WE WOULD LIKE TO SEE EXPANSION IN
13 EQUITY PRIORITY COMMUNITIES SUCH AS OYSTER POINT NEAR DALY
14 CITY AND EAST OAKLAND PRIORITIZED AS THIS WILL HELP REDUCE THE
15 BURDEN OF CAR OWNERSHIP AND IMPROVE TRAVEL OPTIONS FOR LOW-
16 INCOME RESIDENTS. INTEGRATED PAYMENT OPTIONS CAN TRANSIT,
17 INCLUDING CLIPPER, OPEN SOURCE PAYMENT, AND TRANSFER
18 DISCOUNTS. AND THE FINALLY IMPROVING THE REGISTRATION PROCESS
19 FOR ALL LOW-INCOME PROGRAMS, INCLUDING INTEGRATING BIKESHARE
20 FOR ALL WITH CLIPPER START. THANK YOU, AGAIN, FOR YOUR WORK ON
21 THIS AND WE SUPPORT THIS CONTRACT EXTENSION.

22

23 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU. OUR NEXT SPEAKER?

24

25 **CLERK OF THE BOARD:** AND OUR LAST SPEAKER WILL BE ADINA LEVIN.



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1

2 **V. CHAIR, EZZY ASHCRAFT:** WELCOME.

3

4 **ADINA LEVIN:** HELLO. GOOD MORNING. ADINA LEVIN. I HAVE BEEN
5 CHAIRING THE REGIONAL NETWORK MANAGEMENT CUSTOMER ADVISORY
6 COMMITTEE AND GOING FORWARD UNDER A NEW NAME, AND AS FOR THE
7 BAY AREA I'M A COSIGNER OF THE JOINT LETTER THAT A NUMBER OF
8 PEOPLE HAVE BEEN SPEAKING TO IN SUPPORT OF THE CONTRACT
9 EXTENSION, IN SUPPORT OF PRIORITIZING EQUITY COMMUNITIES, AND
10 IN SUPPORTING THE DIRECTION OF THE, HAVING THE BIKESHARE BE A
11 FIRST AND LAST MILE OPTION AS PART OF THE PUBLIC TRANSIT
12 SYSTEM AND INTEGRATING FARES AND PAYMENT WITH THE PUBLIC
13 TRANSIT SYSTEM, INCLUDING THINGS LIKE FREE TRANSFERS,
14 INTEGRATING WITH CLIPPER START, AND INTEGRATING WITH THE
15 PAYMENT METHODS THAT ARE COMMON TO OTHER PARTS OF THE PUBLIC
16 TRANSIT SYSTEM. I'M GLAD TO SEE THIS CONTINUED PUBLIC SUPPORT,
17 AND CONTINUED EXPLORATION OF WAYS TO HAVE A STRONGER PUBLIC
18 ROLE IN THE FUTURE GOING FORWARD. THANK YOU.

19

20 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU. ALL RIGHT, WITH THAT,
21 WE'LL CLOSE PUBLIC COMMENT ON ITEM 5B, I THINK IT IS. AND
22 THERE IS CERTAINLY A LOT OF INTEREST IN THIS ITEM, AS WE CAN
23 SEE FROM THE PUBLIC COMMENTS. SO, LET'S HEAR FROM OUR
24 COMMISSIONERS. LET'S START, GO AHEAD ON MY LEFT, COMMISSIONER
25 LI?



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1
2 **JANICE LI:** THANK YOU SO MUCH CHAIR. I HAVE THREE QUESTIONS AND
3 COMMENTS. I'LL TRY TO GET THROUGH IN A FEW MINUTES. CAN
4 ACKNOWLEDGMENTS I WANT TO THANK THE FOLKS WHO WROTE PUBLIC
5 COMMENTS IN. I RECOGNIZE THERE IS MICRO-MOBILITY COMPANIES AND
6 NOTABLY JOINT LETTER SIGNED BY SEVERAL BICYCLE COALITIONS AND
7 MOBILITY ADVOCACIES ACROSS THE BAY AND OF COURSE REALLY THANK
8 EVERYONE WHO CALLED IN HERE AND THOSE IN-PERSON I HAVE BEEN ON
9 THIS COMMITTEE OFFICIAL MEMBER FOR A COUPLE OF YEARS WE DON'T
10 GET TOO MUCH ENGAGEMENT SO IT'S ALWAYS NICE AND Y'ALL ARE ALL
11 REALLY NICE ABOUT IT LIKE NO ONE IS YELLING. SORRY. CAN I TELL
12 I'M ON THE BART BOARD. [LAUGHTER] I ALSO WANT TO ACKNOWLEDGE
13 THE AMOUNT OF WORK DONE BY MTC ALONGSIDE BAY WHEELS TO PROPOSE
14 AND AGREE ON A FEW MEANINGFUL IMPROVEMENTS THAT REALLY CENTER
15 THE BIKESHARE RIDER EXPERIENCE AND SEEK WAYS TO UPDATE THE
16 CONTRACT TO PROVIDE BETTER AVAILABILITY. AS A BAY WHEEL USE
17 MYSELF IT'S GREAT TO SEE THIS AS I WAS TALKING TO SOME FOLKS
18 ABOUT THIS CONTRACT AND HEARING MY EXPERIENCE IN SAN FRANCISCO
19 ACTUALLY IT'S QUITE NICE IF YOU'RE OUT IN DEEPER PARTS OF
20 OAKLAND OR BEYOND OR IN SAN JOSE USING THE SYSTEM PEOPLE HAVE
21 DIFFERENT EXPERIENCES BUT I MEAN THEY'RE USUALLY NOT AS GREAT
22 I DID HAVE A FEW. THE EXTENSION CONTRACT WILL MAINTAIN SOLE
23 SOURCE NATURE OF THE AGREEMENT, RIGHT? SO DOES THAT MEAN
24 THROUGHOUT ALL NINE BAY AREA COUNTIES NO OTHER BIKESHARE
25 SYSTEM CAN BE OPERATED?



MARCH 13, 2026

1

2 **V. CHAIR, EZZY ASHCRAFT:** WHO WOULD LIKE TO TAKE THAT?

3

4 **TOSHI SHEPARD-OHTA:** I WILL TOSHI SHEPARD-OHTA ASSISTANT
5 DIRECTOR FOR SHARED MOBILITY ACTIVE TRANSPORTATION IT APPLIES
6 TO THE PARTICIPATING CITIES IN THE AGREEMENT INCLUDES ORIGINAL
7 FIVE CITIES SAN FRANCISCO, BERKELEY, OAKLAND, EMERYVILLE, SAN
8 JOSE, AS WELL AS DALY CITY WHICH HAS BEEN ADDED. EBIKES ARE
9 TREATED SEPARATELY THAT WAS A SEPARATE CLAUSE WITHIN THE
10 CONTRACT SO THE INDIVIDUAL CITIES WENT THROUGH A RIGHT OF
11 FIRST OFFER NEGOTIATION WITH LYFT EARLIER ON THE CONTRACT, AND
12 E-BIKE EXCLUSIVITY ONLY APPLIES TO SAN FRANCISCO, SAN JOSE,
13 DALY CITY, BUT NOT EAST BAY CITIES.

14

15 **JANICE LI:** AND WILL ALL THOSE AGREEMENTS AND ADDITIONAL EBIKES
16 A ADDENDA CONTINUE IN THIS FIVE-YEAR TERM?

17

18 **TOSHI SHEPARD-OHTA:** YES THE TERMS OF THE ORIGINAL AGREEMENT
19 ARE CONTINUED AS PART OF THIS.

20

21 **JANICE LI:** AND THE INDIVIDUAL CITIES PARTICIPATING CITIES
22 DON'T NEED TO -- MY RECOLLECTION OF THIS, AS SOMEONE WHO
23 Poured over the 2017 contract as an advocate was that the MTC
24 had the big regional thing then each individual city, their
25 board of supervisors -- sorry -- San Francisco again -- their



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1 BOARD OF SUPERVISORS, OR CITY COUNCILS OR WHATEVER, HAD TO
2 HAVE ADDITIONAL AGREEMENT AROUND THE OPERATIONS. SO, ARE THOSE
3 ALL JUST, SORT OF, AUTOMATICALLY EXTENDED WITH A FIVE-YEAR
4 EXTENSION?

5

6 **TOSHI SHEPARD-OHTA:** DO YOU WANT TO --

7

8 **V. CHAIR, EZZY ASHCRAFT:** WE'RE ALL LOOKING TO OUR RIGHT.

9 [LAUGHTER]

10

11 **JANICE LI:** WE DON'T KNOW WHAT THE WORLD IS GOING TO LOOK LIKE
12 IN 3, 4, 5 YEARS TIME.

13

14 **V. CHAIR, EZZY ASHCRAFT:** WOULD YOU PLEASE INTRODUCE YOURSELF
15 PLEASE?

16

17 **MATTHEW LAVRINETTS:** MATT LAVRINETTS FROM THE OFFICE OF GENERAL
18 COUNSEL. COULD YOU REPEAT THE QUESTION?

19

20 **JANICE LI:** MTC HAS THIS BIG REGIONAL CONTRACT WITH BAY WHEELS
21 THAT'S WHAT THE ACTION BEFORE US TODAY IS TO EXTEND. BUT THERE
22 NEEDS TO BE OPERATING AGREEMENTS THAT TOSHI JUST MENTIONED
23 WITH EACH OF THE INDIVIDUAL JURISDICTIONS. SOME OF THOSE HAVE
24 ADDITIONAL AGENDA, FOR EXAMPLE, E-BIKE OPERATIONS FOR E-BIKE,
25 BIKE SHARING OPERATIONS. WHAT IS THE STATUS OF THOSE



MARCH 13, 2026

1 INDIVIDUAL CITY JURISDICTIONS WITH THIS CONTRACT EXTENSION?

2

3 **MATTHEW LAVRINETTS:** RIGHT SO IN THE ORIGINAL AGREEMENT, OR
4 SYSTEM WAS SET UP, THERE WAS A PROGRAM AGREEMENT BETWEEN MTC
5 AND MOTIVATE AT THE TIME, NOW IT'S LYFT, AS WELL AS
6 COORDINATION AGREEMENT THAT INVOLVED THOSE TWO PARTIES AS WELL
7 AS THE PARTICIPATING CITIES. THE TERM OF THAT OTHER AGREEMENT
8 POINTS TO THE TERM OF THE PROGRAM AGREEMENT. SO, THAT PROGRAM
9 AGREEMENT, SORT OF, SETS THE TERM IN TIME OF THE LENGTH OF THE
10 AGREEMENT FOR ALL OF THE PARTICIPATING CITIES.

11

12 **JANICE LI:** OKAY. I THINK I UNDERSTAND THAT. OKAY. THE NEXT
13 QUESTION I HAVE FOR YOU, TOSHI, IT FEELS LIKE THIS CONTRACT
14 EXTENSION IS COMING PRETTY EARLY MORE THAN A FULL YEAR BEFORE
15 THE CONTRACT ACTUALLY EXPIRES AT THE END OF FY '27. CAN YOU
16 TALK MORE ABOUT WHY SO EARLY?

17

18 **TOSHI SHEPARD-OHTA:** YEAH, GREAT QUESTION. SO, A GUESS A COUPLE
19 REASONS. ONE, AS I MENTIONED IN THE RIDERSHIP DATA, A MAJORITY
20 OF THE RIDERS WHO USE THIS SYSTEM ARE MEMBERS AND THEY BUY
21 ANNUAL MEMBERSHIPS SO WE WANTED TO AT LEAST HAVE CERTAINTY IN
22 ADVANCE OF HITTING THAT 12 MONTH MARK SO THAT IF WE WEREN'T
23 GOING TO HIT IT WE WERE PREPARED TO START MESSAGING AROUND
24 ANTICIPATED CHANGES IF NECESSARY. ALSO WE WANTED TO MAKE SURE
25 WE WEREN'T IN A POSITION WHERE WE'RE SCRAMBLING LAST MINUTE IF



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1 WE DIDN'T THINK WE WERE GOING TO COME TO AN AGREEMENT AND SO
2 WANTED TO HAVE EITHER CERTAINLY THAT THIS ROUTE WAS GOING TO
3 WORK OR LOOKING TO ALTERNATIVES.

4

5 **JANICE LI:** THANK YOU. LAST QUESTION I HAVE IS, REALLY
6 APPRECIATE ALL THE MOBILE ADVOCATES WHO WROTE THEIR LETTER, AS
7 WE ALSO HEARD FROM SOME OF THE PUBLIC COMMENTERS, THEY DO ASK
8 THIS COMMITTEE TO APPROVE THIS ITEM TODAY BUT THEY MADE
9 SEVERAL COMMENTS AROUND OPPORTUNITIES TO IMPROVE THE SYSTEM,
10 INCLUDING BETTER INTEGRATION WITH CLIPPER2. SUCH AS, LIKE, THE
11 RECENT TRANSFER DISCOUNTS THAT ARE NOW IN EFFECT, AND SEVERAL
12 EQUITY FOCUSED IMPROVEMENTS, LIKE PRIORITIZING UNDERSERVED
13 NEIGHBORHOODS, YOU KNOW, WHAT'S THE RESPONSE TO SOME OF THE
14 ASKS THERE?

15

16 **TONY DANG:** TONY DANG DIRECTOR OF THE CITY MOBILITY AND
17 OPERATIONS. I THINK THOSE ARE ABSOLUTELY GREAT QUESTIONS FOR
18 THE FUTURE OF SYSTEM I THINK WITH STAFF RECOMMENDATION THAT
19 BUYS MORE TIME IT GIVES OPPORTUNITY TO DO STAKEHOLDER
20 ENGAGEMENT WITH ADVOCACY AND COMMUNITY AS WELL AS PARTNER
21 CITIES TO EXPLORE THOSE OPTIONS IN THIS FIVE-YEAR PERIOD
22 SEEING OPPORTUNITY THERE IS TO PILOT SOME OF THESE IDEAS AS
23 FEASIBILITY OF THEM GETS EXPLORED.

24

25 **JANICE LI:** THANK YOU. THOSE MY QUESTIONS JUST A FINAL COMMENT



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1 I'M NON-VOTING BUT I'LL SAY IT'S HARD TO LOOK AT WHAT YOU'RE
2 ALL CONSIDERING TO APPROVE THE TWO POINT -- WHATEVER --
3 MILLION. I THINK THIS IS A GREAT DEAL; IT REALLY IS, FOR WHAT
4 WE'RE GETTING AS A REGION. I THINK THE FIVE YEARS SEEMS LIKE A
5 REASONABLE TERM VERSUS THE CURRENT TEN-YEAR TERM BUT I DO
6 REALLY HOPE THAT MTC TAKES WHAT THE ADVOCATES SAY AND YOU KNOW
7 THE COMMENTS I MADE, BACK IN JANUARY, SERIOUSLY. WHICH IS THAT
8 THIS FIVE-YEAR PERIOD IS REALLY A CRITICAL TIME PERIOD FOR MTC
9 TO DO MORE EXPANSIVE OUTREACH TO DO MORE BIKESHARE INDUSTRY
10 RESEARCH AND FIGURE OUT WHAT THE FUTURE OF BIKESHARE IN THE
11 BAY AREA SHOULD LOOK LIKE WHAT THE PUBLIC INVESTMENT SHOULD BE
12 I FEEL LIKE IT'S GOING TO A LOT MORE THAN JUST 2 MILLION, AND
13 BEYOND. I WILL SAY I DON'T THINK WHAT THE BIKESHARE SYSTEM
14 THAT IS TODAY IS REALLY THE BEST SYSTEM THAT THE BAY AREA
15 COULD HAVE I DON'T THINK IT'S STRUCTURED TO BE SO WHAT WE HAVE
16 TODAY IS REALLY THE RESULT OF UNFORTUNATELY POLITICAL
17 REALITIES HOW WE PRIORITIZE STREET SIDEWALK SPACE A LOT OF
18 FRANKENSTEINING BECAUSE THE FIRST CONTRACT LOOKED LIKE THIS
19 THEN EBIKES THEN THERE IS THIS OTHER THING CAME THEN THE OTHER
20 YOU KNOW NOT WHAT WE HAVE TODAY IT DOESN'T LOOK PRETTY AND I
21 FEEL THERE IS A LOT OF TRAUMA WITH BAD ACTORS IN BIKESHARE
22 SPACE I WAS RECALLING THE FLOODING OF VICE WHEN BLUE GO, IN
23 2017 AND 18 JUST LIKE A LOT OF DROPPED BIKES EVERYWHERE IN SAN
24 FRANCISCO THERE WAS A LOT OF TRAUMA, MTC SHOULD ACTIVELY LOOK
25 AT MOVING BEYOND ONE-SIZE-FITS-ALL SOLUTION FOR BAY AREA TO



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1 ALLOW DIFFERENT SMALLER SYSTEMS TO OPERATE AND COMPLEMENT THE
2 MAIN SYSTEM, I KNOW SOME OF THE COMPANIES IN THIS ROOM BUILD
3 AND OPERATE IN THE BAY AREA ALREADY I THINK WE NEED TO
4 SCRUTINIZE PRIVATE PUBLIC PARTNERSHIP MODEL, I KNOW ADVOCATES
5 HAVE MENTIONED 2022 SAN FRANCISCO BLA REPORT ON WHAT PUBLIC
6 INVESTMENT COULD LOOK LIKE JUST REALLY NEED TO DO MORE
7 OUTREACH PLANNING RESEARCH SO THE FUTURE OF MICRO MOBILE
8 BIKESHARE IS TRULY SUSTAINABLE AND DOING MASSIVE TRIP
9 REPLACEMENT THAT WE HAVE SEEN IT DOING BUT WE COULD REALLY
10 MAXIMIZE FURTHER. SO THANK YOU.

11

12 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU COMMISSIONER LI YOU MAY BE
13 A NON-VOTING MEMBER BUT YOUR COMMENTS ARE VERY VALUABLE AND WE
14 APPRECIATE THEM. COMMISSIONER CORZO?

15

16 **NOELIA CORZO:** THANK YOU STILL DOING A LOT OF CATCHING UP BUT I
17 DO APPRECIATE ALL OF THE ENGAGEMENT ON THIS AND JUST COMING IN
18 WITH FRESH EYES I THINK RECOGNIZE THERE IS A BALANCE TO BE
19 MADE IN TERMS OF ENSURING CONTINUITY OF WHAT WE ALREADY HAVE,
20 I DO THINK THOUGH THAT JUST ONE OF MY GENERAL PRINCIPLES IS
21 THAT WE SHOULD, LIKE, COMPETITION MAKES WHAT USERS GET BETTER.
22 SO, I'M COMFORTABLE WITH THE RECOMMENDATION THOUGH BUT JUST IN
23 GENERAL THAT'S KIND OF MY PRINCIPLE. ANYWAYS, I WANTED TO CALL
24 OUT THAT THE DALY CITY EXTENSION WAS OPENED LAST FALL AND AT
25 CCAG SAN MATEO COUNTY LAST NIGHT WE APPROVED FUNDING FOR



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1 MARKETING AND OUTREACH TO BRING NEW RIDERS INTO THE SYSTEM SO
2 THOSE ARE POSITIVE MOVES THERE. AND THEN ON A SEPARATE NOTE
3 NOT EXACTLY RELATED, ON THE TOPIC OF EBIKES AND E-VEHICLES,
4 I'M WONDERING IF MTC HAS TAKEN A STANCE, OR HAD ITS EYES ON
5 THE FACT THAT A LOT OF COMMUNITIES ARE KIND OF FREAKING OUT
6 ABOUT EBIKES, AND SOME FOR GOOD REASON, RIGHT? WE DO SEE
7 INCREASES IN MINORS GETTING INJURED. BUT I WOULD SAY NOT TO
8 THE EXTENT THAT WE'RE SEEING PEOPLE BEING INJURED BY CARS.
9 AND, SO, I'M WONDERING IF WE ARE KEEPING TRACK OF THAT?
10 BECAUSE JUST THIS WEEK, AT THE SAN MATEO COUNTY BOARD OF
11 DIRECTORS, THERE WAS AN E-BIKE -- OR E CONVEYANCE ORDINANCE
12 PROPOSED. AND I KNOW THERE IS ONE IN MARIN, SO I'M WONDERING
13 HOW WE'RE ENGAGING IN THOSE CONVERSATIONS AND WHETHER WE'RE
14 THINKING ABOUT THINGS LIKE, HOW ARE WE ENSURING RIDERS OF THIS
15 -- OF THIS SERVICE, OR, YOU KNOW, OF AGE? AND WHAT ARE WE
16 GOING TO DO IF WE HAVE DIFFERENT COUNTIES IN THE SYSTEM THAT
17 SAY OH NO ONE UNDER 12, AROUND 16, NO ONE LIKE THEN ALSO YOU
18 KNOW WHAT THAT MEANS FOR HOW LAW ENFORCEMENT OFFICERS ACTUALLY
19 IMPLEMENT THAT SO THERE IS A LOT OF BUBBLING UP THERE AND I
20 THINK IF WE HAVEN'T HAD FORMAL DISCUSSION ABOUT THAT WE SHOULD
21 BECAUSE WE SHOULD BE LEADING THAT CONVERSATION.

22

23 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU WHO ON STAFF WOULD LIKE TO
24 TOUCH ON THAT LAST POINT THAT COMMISSIONER CORZO MADE? I KNOW
25 THERE IS LEGISLATION PENDING IN THE CAPITAL BUT ALSO



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1 INDIVIDUAL JURISDICTIONS IN MARIN COUNTY, AND I THINK CONTRA
2 COSTA HAVE STARTED TO DO THINGS, WHAT IS MTC LOOKING AT?

3

4 **ALIX BOCKELMAN:** THANK YOU. IN PARTICULAR --

5

6 **V. CHAIR, EZZY ASHCRAFT:** IF YOU WANT TO INTRODUCE YOURSELF?

7

8 **ALIX BOCKELMAN:** ALIX BOCKELMAN CHIEF DEPUTY EXECUTIVE
9 DIRECTOR, I THINK THE LAST POINT WE'RE COMING NEXT MONTH TO
10 TALK ABOUT THE BILLS IN SACRAMENTO ON THIS TO GET YOUR INPUT
11 ON THAT. OBVIOUSLY SAFETY IS VERY IMPORTANT I THINK WE STARTED
12 THIS COMMITTEE WITH TALKING ABOUT SAFETY AND VISION ZERO, ET
13 CETERA, SO I THINK WE DO TRACK THAT YOU KNOW FOR THIS PROGRAM,
14 BUT I THINK AT THE SACRAMENTO LEVEL WE'LL ALSO BE COMING BACK
15 AND TALKING MORE ON THIS ISSUE AND I THINK THERE IS ALSO THE
16 PARTICIPATING CITIES ARE ALSO TRACKING VERY MUCH THE SAFETY
17 WITH EBIKES VERSUS OTHER MICRO MOBILE ISSUES SUCH AS SCOOTERS
18 AND I THINK THERE IS ALSO SOME INTERESTING DATA THERE AS WELL
19 THAT WE CAN OVER TIME MAKE SURE THAT THIS COMMITTEE HAS. THANK
20 YOU.

21

22 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU. COMMISSIONER JOHN-
23 BAPTISTE?

24

25 **ALICIA JOHN-BAPTISTE:** THANK YOU. SO, I AGREE WITH A LOT OF



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1 WHAT MY FELLOW COMMITTEE MEMBERS HAVE RAISED, AND APPRECIATE
2 THE DISCUSSION. THE FIRST QUESTION I HAVE FOR STAFF ABOUT THE
3 PROGRAM IS HOW THE FIVE-YEAR TERM EXTENSION RELATES TO OUR
4 ABILITY TO EVOLVE THE PROGRAM? I APPRECIATE WITH THE -- HAVING
5 SUCH TIGHT FISCAL CONSTRAINTS THAT WE HAVE -- WE DON'T
6 ACTUALLY REALLY HAVE NEW FUNDING FOR THE PROGRAM, THAT THE
7 TEAM HAS REALLY, I THINK, TAKEN A VERY RESPONSIBLE APPROACH TO
8 THINKING ABOUT HOW DO WE KEEP THIS PROGRAM GOING, PARTICULARLY
9 LEVERAGING THE INVESTMENT THAT IN PUBLIC DOLLARS HAS BEEN
10 MADE. SO, I DON'T TAKE ISSUE WITH THE APPROACH THAT WE'RE
11 TAKING, BUT I DO WORRY THAT IF WE ARE IN STATUS QUO FOR FIVE
12 YEARS, WE ARE LOSING A REAL OPPORTUNITY TO INNOVATE BOTH FROM
13 THE STANDPOINT OF WHAT OUR EXPECTATIONS ARE, FOR WHAT THE
14 PROGRAM CAN DELIVER, BUT ALSO REALLY UNDERSTANDING WHAT IS
15 OFFERED IN THIS SPACE. BECAUSE TO THE POINT THAT SOME OF THE
16 FOLKS HAVE RAISED, THINGS HAVE CHANGED A LOT IN THE LAST TEN
17 YEARS, THE TECHNOLOGY HAS ADVANCED, THE OFFERINGS HAVE
18 ADVANCED. SO, I WORRY A LITTLE BIT THAT WE'RE MISSING OUT ON
19 SOME OPPORTUNITIES THERE. SO MAYBE YOU BEING JUST TALK A
20 LITTLE BIT ABOUT TO WHAT EXTENT DOES THE FIVE-YEAR EXTENSION
21 LOCK US IN TO A PARTICULAR KIND OF OPERATING MODEL. AND TO
22 WHAT EXTENT DO WE HAVE FLEXIBILITY TO ADAPT DURING THE COURSE
23 OF THESE FIVE YEARS, COULD WE RE-UP EARLIER THAN FIVE YEARS? I
24 WOULD LIKE TO UNDERSTAND THAT A LITTLE BIT BETTER, PLEASE.
25



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1 **TOSHI SHEPARD-OHTA:** THANK YOU. TOSHI SHEPARD-OHTA AGAIN. SO
2 LYFT HAS SHOWN A WILLINGNESS TO ENGAGE WITH US IN SEEING HOW
3 WE CAN CONTINUE IT INNOVATE WITHIN THE PROGRAM. THEY HAVE
4 IMPLEMENTED A NUMBER OF CHANGES IN THE LAST YEAR OR SO ADDING
5 AT LEAST IN SAN FRANCISCO THE DOCKED ONLY NOW HAVING THIS
6 HYBRID APPROACH WHICH THEY MADE MAJOR CAPITAL INVESTMENT TO
7 SUPPORT THAT CHANGE. THEY ARE THE LEADER AND LARGEST DOCK
8 BIKESHARE PROVIDER IN NORTH AMERICA HAVE PUT A SIGNIFICANT
9 AMOUNT OF R IN THEIR R FACILITIES HERE IN SAN FRANCISCO AND WE
10 HAVE EXPRESSED THAT WE DO WANT TO CONTINUE TO WORK WITH THEM
11 TO SEE HOW WE CAN STAY AT THE FOREFRONT IN THIS INDUSTRY AS IS
12 NOW CONTINUING TO EVOLVE AGAIN AND WE SEE OTHER COMPANIES THAT
13 ARE IN A MORE STABLE FINANCIAL FOOTING. WE'RE ONLY BUYING A
14 LIMITED NUMBER OF VEHICLES AS, SORT OF, EVEN ASIDE FROM WHAT
15 THEY HAVE DONE IN SAN FRANCISCO OF DEPLOYING THEIR NEWEST
16 MODEL ASTRO BIKE IN SAN JOSE WHICH IS THE FIRST CITY IN NORTH
17 AMERICA TO GET THEIR NEW MODEL AND THEN HAVE OTHER, SORT OF,
18 PRODUCT FEATURES THAT WE'LL BE DISCUSSING WITH THEM IN THE
19 FUTURE.

20

21 **ALIX BOCKELMAN:** IF I COULD JUST ADD, ALIX BOCKELMAN, SO TOSHI
22 WAS SPEAKING TO VERY IMPORTANT OPPORTUNITIES I THINK BAY
23 WHEELS CITIES PARTICIPATING CITIES I WOULD ALSO NOTE THAT WHEN
24 THE COMMISSION DECIDED TO ENTER INTO THE ORIGINAL TEN-YEAR
25 CONTRACT AT THAT TIME THE COMMISSION THOUGHT IT WAS IMPORTANT



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1 TO ALSO PUT SOME MONEY ASIDE FOR OTHER CITIES AND FOR OTHER
2 DIFFERENT MODELS. I THINK NOW WE DO HAVE A SYSTEM UP AND
3 RUNNING ALONG THE SMART CORRIDOR IT'S A DIFFERENT MODEL WE DID
4 SUPPORT SYSTEMS IN RICHMOND AND FREMONT THEY UNFORTUNATELY
5 DIDN'T QUITE GET OFF THE GROUND. SO, THERE IS ALSO OPPORTUNITY
6 DURING THIS PERIOD FOR THE COMMISSION TO LOOK AT OTHER
7 OPPORTUNITIES TO SUPPORT MICRO MOBILE YOU KNOW MOBILE HUBS IS
8 VERY IMPORTANT THROUGHOUT THE REGION AND TO LOOK AT OTHER
9 MODELS THAT JUST WOULDN'T BE SUBJECT TO THIS TERM OR YOU KNOW
10 LYFT DOING THE OPERATIONS AT ZERO PUBLIC SUBSIDY.

11

12 **ALICIA JOHN-BAPTISTE:** THANKS. I APPRECIATE THAT. IT GIVES MORE
13 CONFIDENCE WE HAVE REFLECTIBILITY TO MANEUVER OVER THE COURSE
14 ON THE NEXT FEW YEARS.

15

16 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU COMMISSIONER BURT?

17

18 **PAT BURT:** THANK YOU AND THANKS TO MY COLLEAGUES FOR THE ROBUST
19 DISCUSSION I THINK FIRST THE EMERGENCE OF MICRO MOBILE AND
20 SHARED MICRO MOBILE HAVE BEEN ONE OF THE MOST POSITIVE
21 BREAKTHROUGHS IN TRANSPORTATION IN THE LAST DECADE OR SO, SO
22 FOR US TO HAVE A VERY STRONG PROGRAM IN THIS IS REALLY
23 IMPORTANT. AND I'M REALLY GLAD THAT THE SHARED MICRO MOBILE
24 INDUSTRY HAS MATURED FROM EARLY CHOOSE AND A LOT OF DISRUPTION
25 THAT WAS NEGATIVE DISRUPTION TO A MUCH MORE SUSTAINABLE AND



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1 POSITIVE PATH THAT I -- IT APPEARS TO BE ON. SO, A COUPLE
2 QUESTIONS. FIRST, TOSHI, YOU HAD SAID THAT WE'RE SEEING THE
3 RIDERSHIP GROWTH, BUT NOT A CORRESPONDING GROWTH IN THE
4 FINANCIAL SIDE. CAN I EXPLAIN WHY THAT IS A LITTLE BIT MORE?

5

6 **TOSHI SHEPARD-OHTA:** SURE. SO, THERE'S THREE DIFFERENT PRICING
7 SCHEMES. SO, THE TRIPS THAT CHARGE THE HIGHEST AMOUNT, THE
8 CASUAL TRIPS, THOSE ARE THE ONES THAT ARE NOT GROWING AS FAST
9 AS THE LOWER PRICED OPTIONS. AND THOSE LOWER PRICED ARE
10 GENERALLY PRICED AT A LEVEL WHERE IT'S RECOVERING COSTS FOR
11 THE LOW-INCOME PROGRAM REQUIRES SUBSIDY TO ACTUALLY SUPPORT
12 THAT PROGRAM. SO THE REVENUE IS GROWING BUT IT'S ALSO THEIR
13 CORRESPONDING COST.

14

15 **PAT BURT:** OKAY. I WOULD BE INTERESTED IN OFFER ARE LINE
16 LEARNING MORE ABOUT THAT. AND THEN THIS QUESTION OF THE
17 EXTENSION, IT'S A FIVE-YEAR EXTENSION BUT IT'S FIVE-YEAR
18 EXTENSION WITH A YEAR AND THREE QUARTERS TO GO ON THE EXISTING
19 CONTRACT SO WE'RE LOCKING OURSELVES IN THE 6 AND 3/4 TO GO ON
20 THE EXISTING, BASICALLY THE SAME, CONTRACT. THE STAFF REPORT
21 SAID WOULD 40 MILLION REPLACE THE CURRENT SYSTEM. BUT IS THAT
22 WHAT'S INVESTED IN THE SYSTEM VERSUS ACTUALLY KNOWING WHAT
23 WOULD BE THE OUTLAY TO MTC IF THEY WENT A DIFFERENT ROUTE
24 BASED ON AN RFP OF SORTS?

25



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1 **TOSHI SHEPARD-OHTA:** THOSE ARE THE ESTIMATED CAPITAL COSTS. IF
2 WE WENT A ROUTE WHERE WE WERE COVERING ALL THE CAPITAL COSTS
3 WITH PUBLIC FUNDING, AS WE HAVE TRANSITIONED FROM THE ORIGINAL
4 ZERO-DOLLAR APPROACH WHERE THE PRIVATE OPERATOR WAS COVERING
5 CAPITAL WITH THE REVENUE STREAM COMING FROM FARES, BUT ALSO
6 THE EXPECTED REVENUE FROM SPONSORSHIP AND MARKETING, AND THOSE
7 OTHER REVENUE STREAMS HAVEN'T GROWN AS EXPECTED AND SO THAT'S
8 WHY THE PUBLIC SUBSIDIES ALSO NEEDED FOR THE CAPITAL COST.

9

10 **PAT BURT:** BUT UNTIL WE HAVE AN RFP WE DON'T REALLY KNOW WHAT
11 THE REPLACEMENT CAPITAL COST WOULD BE TO US, VERSUS AN
12 INVESTOR; RIGHT?

13

14 **TOSHI SHEPARD-OHTA:** WE KNOW WHAT THE COST WOULD BE. I MEAN
15 JUST FOR THE SAME EQUIPMENT THAT WE HAVE FROM LIFT WHICH IS
16 INDUSTRY LEADER THERE IS QUESTION OF WHETHER THOSE COSTS WOULD
17 BE COVERED WITH FARE REVENUE OR WHETHER THOSE WOULD BE COVERED
18 WITH PUBLIC FUNDS.

19

20 **PAT BURT:** SO WE REALLY DON'T KNOW WHAT THE PORTION WOULD BE
21 PUBLIC FUNDING VERSUS INVESTMENT FROM ALTERNATIVE PROVIDER. SO
22 I THINK THAT'S REALLY IMPORTANT DISTINCTION WHICH MOVES ME
23 TOWARD THIS REAL DILEMMA I FEEL ABOUT WHETHER WE SHOULD BE
24 LOCKING OURSELVES IN FOR ANOTHER 6 AND 3/4 YEARS. THE LINE
25 LETTER THAT WE RECEIVED THAT BASICALLY TALKED ABOUT OUR



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1 CURRENT CONTRACT NOT REALLY BRACING NEXT GEN TECHNOLOGIES, BUT
2 WE DIDN'T GO INTO WHAT THOSE ARE. YOU CITED SAN JOSE HAVING A
3 NEXT GENERATION OF THE BIKE, BUT I'M NOT SURE WHAT OTHER
4 ASPECTS WE MIGHT SEE WHEN AND IF, WHEN WE DID AN RFP, TO SEE
5 WHAT'S REALLY OFFERED BY THE REMAINING STRONG PLAYERS IN THE
6 INDUSTRY WHO HAD A BIG SHAKE-OUT AND WHAT THEY WOULD PROPOSE
7 IF THEY WERE GIVEN THAT OPPORTUNITY. I'M JUST REALLY CONCERNED
8 ABOUT LOCKING OURSELVES IN, THAT LONG IN RAPIDLY EVOLVING
9 INDUSTRY, THAT LONG WITH A SINGLE PROVIDER. LOOKS LIKE YOU ARE
10 INTERESTED IN RESPONDING. WELCOME IT.

11

12 **TOSHI SHEPARD-OHTA:** WE ALSO MONITORED PROCUREMENT IN OTHER
13 REGIONS. FOR EXAMPLE, ONE CAME UP RECENTLY IN BOSTON WHERE
14 THEY HAD LYFT AS THE OPERATOR IT'S A REGIONAL SYSTEM LIKE OURS
15 AND THEY HAVE EXERCISED THEIR RENEWAL OPTIONS IN THE PAST THEY
16 WENT OUT FOR PROCUREMENT BECAUSE THEY WANT TO CONTINUE DOCK
17 BASED SYSTEM THEY GOT TWO RESPONSES AND THEY'RE AWARDING IT TO
18 LYFT AGAIN. THAT WAS OF THE RESPONSE THEY GOT FROM THE
19 INDUSTRY ON HOW IT WAS SCOPED. I THINK ONE OF THE QUESTIONS
20 AROUND, SORT OF, THE VEHICLE TECHNOLOGY BRINGS UP QUESTIONS
21 AROUND A DOCKED SYSTEM VERSUS A DOCKLESS ONE. AND THEY'RE
22 DIFFERENT. OUR PARTNER CITIES WHO WE WORK REALLY CLOSELY ON
23 THIS, I HAVE BEEN VERY CLEAR ABOUT A COUPLE OF THINGS THAT
24 THEY WOULD WANT TO SEE DOCKS CONTINUE IN THE FUTURE, LIKE
25 THAT'S IMPORTANT TO THEM, AND HOW THEY SEE THE SCOPE OF THE



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1 SYSTEM. AND THEN ANOTHER ELEMENT OF THAT, JUST IN, SORT OF,
2 RESPONSE TO THE LIME COMMENTS, THEY WANT TO SEE CLASSIC BIKES
3 CONTINUE AS PART OF THE SYSTEM. THEY RECOGNIZE EBIKES ARE
4 CRITICAL, BUT THEY ALSO WANT TO MAINTAIN THOSE CLASSIC BIKES,
5 AND THAT IS JUST ANOTHER THING THAT LIME DOESN'T OFFER IN
6 THEIR VEHICLE FLEET.

7

8 **PAT BURT:** OKAY, AND THEN CAN YOU BRIEFLY DESCRIBE THE
9 EXPANSION CRITERIA?

10

11 **TOSHI SHEPARD-OHTA:** SO, WITH THE LIMITED FUND THAT WE HAVE,
12 THE TWO THINGS THAT WE WERE LOOKING AT, AND REALLY THE MAIN
13 THING WAS AREAS THAT WERE ADJACENT TO THE EXISTING SERVICE
14 AREA, AND THEN HAD DEMAND TO DRIVE RIDERSHIP. AND THIS IS THE
15 COUPLE DOZEN STATIONS THAT WE'RE PURCHASING NOW, IT WOULD
16 TAKE, TO CONSIDER EXPANDING INTO A NEW SERVICE AREA BEYOND
17 EXISTING ONE, IT JUST WOULD TAKE A LARGE ARE MORE INTENTIONAL
18 INVESTMENT. BECAUSE YOU NEED TO CREATE A NETWORK THAT IS GOING
19 TO PROVIDE UTILITY FOR FOLKS THAT THEY'RE ACTUALLY GOING TO,
20 YOU KNOW, MAKE SUFFICIENT USE OF IT. IT ALSO COMES WITH JUST
21 ADDED COST OF, YOU KNOW, NEW WAREHOUSING FACILITIES AND
22 DIFFERENT -- [INDISCERNIBLE]

23

24 **PAT BURT:** EXPANSION WOULD HAVE AN INCREMENTAL COST. MY
25 QUESTION WAS REALLY MORE HOW WE DETERMINE THOSE LOCATIONS THAT



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1 HAVE ALREADY BEEN SELECTED. WE HAVE A VTA, AN AD-HOC COMMITTEE
2 ON THE PALO ALTO INTERMODAL CENTER, WHICH IS THE LARGEST
3 CALTRAIN BOARDINGS OUTSIDE OF SAN FRANCISCO. THAT AD-HOC IS
4 ACTUALLY A COLLABORATION OF CALTRAIN, SAMTRANS, AC TRANSIT,
5 STANFORD, PALO ALTO, MTC, ALL PULLING TOGETHER BECAUSE IT'S A
6 TRULY INTERMODAL CENTER, AND IT HAS NO SHARED MOBILITY THAT
7 ACTUALLY IS ONE OF THE IDENTIFIED OBJECTIVES OF THAT. BUT IT'S
8 NOT EVEN -- FROM WHAT I HEAR IT'S NOT ONLY NOT ON OUR CURRENT
9 LIST THAT WE REALLY DON'T HAVE THE RESOURCES TO DO AN
10 INTENTIONAL EXPANSION IN LOCATIONS.

11

12 **ALIX BOCKELMAN:** COMMISSIONER, I THINK WE WOULD BE GLAD TO COME
13 BACK AND HAVE MORE DISCUSSION JUST ABOUT, I THINK, THE LARGER
14 -- IT'S, SORT OF, THE LARGER TDM MICRO-MOBILITY THROUGHOUT THE
15 REGION. I THINK THE CITIES THAT ARE HERE REALLY DATE BACK TO
16 WHEN WE ENTER INTO THIS AGREEMENT THESE ARE THE CITIES THAT
17 MOST AGREED TO SERVE. I THINK THEY PROBABLY JUST WANTED TO
18 SERVE AT THE TIME SAN FRANCISCO. BUT THEY AGREED TO HAVE THE
19 FIVE CITIES. SO WE HEAR YOU THAT THERE IS MICRO-MOBILITY NEEDS
20 THROUGHOUT THE REGION. I THINK AS YOU START LOOKING AT THE
21 OBAG FOUR REGIONAL FUNDING AND WHAT OPPORTUNITIES THERE ARE TO
22 MAYBE CONTINUE TO SUPPORT MOBILITY HUBS, I THINK WE CAN
23 CERTAINLY COME BACK AND GIVE MORE INFORMATION. I THINK WHAT
24 WAS LISTED HERE WAS REALLY, BECAUSE RIGHT NOW, I THINK LYFT IS
25 MOST WILLING TO JUST DO ADJACENT CITIES, AND THAT DOES HAVE TO



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1 DO WITH EVEN JUST THE -- THEIR COST OF HOW FAR TO GO. BUT THAT
2 DOESN'T MEAN THAT WE COULDN'T HAVE OTHER PROVIDERS OTHER THAN
3 LYFT. SO I THINK IT MIGHT BE GOOD FOR US TO COME BACK BECAUSE
4 IT'S A MUCH BIGGER TOPIC.

5

6 **V. CHAIR, EZZY ASHCRAFT:** I'M GOING TO JUST JUMP IN AND ASK
7 EVERYONE TO STREAMLINE YOUR COMMENTS BECAUSE IT'S APPROACHING
8 11:00 THIS WAS THE FIRST TIME ON THE AGENDA. COMMISSIONER BURT
9 IF THERE ARE ANY FOLLOW UP ANSWERS THAT ARE NEEDED LET'S TAKE
10 THOSE OFFLINE.

11

12 **PAT BURT:** GREAT I'LL JUST SUPPORT THAT CONCEPT OF LOOKING
13 BEYOND JUST THE SHARED MICRO-MOBILITY FOR OUR MICRO-MOBILITY
14 KIND OF STRATEGY. YOU MAY HAVE SEEN THAT SF GATE JUST HAD AN
15 ARTICLE ON PROGRAMS WITH TDM'S THAT ARE PROVIDING BIKES AND
16 EBIKES TO LOCATION WORKERS WITH FOCUS ON THE PROVISION THAT
17 THEIR POINT OF WORK BEING MOST EFFECTIVE. SO, THERE IS A LOT
18 OF DIMENSIONS I THINK WE CAN DO GOING FORWARD. THANK YOU.

19

20 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU. AND WHAT I'M GOING TO DO
21 IS CONTINUE ON DOWN THE DAIS. I SEE A HANDS UP ON THE SCREEN
22 AND I'LL MAKE MY COMMENTS LAST. MOVING ALONG EXPEDITIOUSLY
23 CHAIR NOACK?

24

25 **SUE NOACK:** THANK YOU. THERE WAS A COMMENT IN ONE OF THE SLIDES



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1 THAT'S SAYING WE HAD TO PURCHASE 862 DOCKS. WHAT'S THE DOLLAR
2 AMOUNT OF THAT?

3

4 **TOSHI SHEPARD-OHTA:** NEED TO DOUBLE CHOKE THE NUMBER BUT IT'S
5 APPROXIMATELY 1.6 OR 7 MILLION.

6

7 **SUE NOACK:** OKAY. I'M LISTENING TO OTHER FOLKS COMMENTS HERE
8 AND ALSO GOT THE LIME LETTER. IT IS QUITE CHANGING. AND I'M
9 CONCERNED ABOUT, YOU TALKED ABOUT NEW PROCUREMENT, THE LONGER
10 WE GO WITHOUT DOING RFP'S, THE MORE LOCKED IN WE ARE. SO THE
11 QUESTION IS TIMING WHEN DO WE REALLY LOOK AT WHAT THE
12 ALTERNATIVES ARE VERSUS GETTING SO LOCKED IN THAT WE CAN'T
13 CHANGE. YOU KNOW, WE HAVE HAD THAT DISCUSSION ON CLIPPER. AND,
14 SO, IS WE'RE, SORT OF, AT THE EARLY STAGE NOW. AND SO THAT IS
15 MY -- THAT'S MY CONCERN. IF WE DON'T ACTUALLY GO THROUGH THIS
16 PROCESS AND TAKE A LOOK AT IT WE'RE LOCKING OURSELVES EVEN
17 FURTHER AND IT MIGHT BE WORTH DOING AN RFP BEFORE WE MAKE --
18 GET EVEN FURTHER IN AND CAN'T CHANGE IN THE LONG RUN. SO THAT
19 WOULD BE MY COMMENT. AS QUICKLY AS I CAN.

20

21 **ANDREW FREMIER:** THROUGH THE CHAIR?

22

23 **V. CHAIR, EZZY ASHCRAFT:** EXECUTIVE DIRECTOR FREMIER?

24

25 **ANDREW FREMIER:** THESE ARE ALL REALLY GOOD COMMENTS I THINK THE



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1 FRANKENSTEIN ONE THOUGH IS ONE THAT WE DO RECOGNIZE I THINK
2 WHEN YOU TIE IN ALL THE WORK THAT YOU'RE DOING IN THIS SPACE
3 IT EVOLVED QUICKLY I THINK THIS QUESTION OF FIVE YEARS THOUGH
4 WE NEEDS TO THINK ABOUT A LITTLE DIFFERENTLY WE STARTED WITH -
5 - THIS HAS BEEN A GRAND EXPERIMENT RIGHT. IT HAD A REAL LOSS
6 OF MOMENTUM WITH RECOVERY FROM COVID THIS ISN'T LONG FROM THAT
7 RECOVERY PERIOD AND WE CAME BACK WITH THIS EXPERIMENT I THINK
8 WITH CONTRACTS THAT ARE LONG-TERM LIKE FASTRAK LIKE CLIPPER WE
9 ADD THESE OPTIONS FOR THE BENEFIT OF BEING ABLE TO SWITCH
10 HORSES IF IT'S NOT WORKING WELL BUT PROCUREMENTS TAKE TIME AND
11 WE DO NEED TO CONTINUE TO FIND OUT THE KINDS OF ITEMS THAT YOU
12 WOULD PUT IN A PROCUREMENT THAT WOULD GIVE US COMPETITION THAT
13 MADE SENSE THAT WE COULD ALSO AFFORD TO PARTNER WITH BECAUSE
14 WE BELIEVE THE GRANT EXPERIMENT HAS SHOWN YOU NEED SOME PUBLIC
15 SUBSIDY TO BE SUCCESSFUL SO ALL THESE POINTS ARE WELL-RECEIVED
16 THEY WILL BE INCORPORATED IN THE WORK WE DO OVER THE NEXT
17 COUPLE OF YEARS BUT PROCUREMENT PROCESS GETTING IT RIGHT THE
18 FIRST TIME IS A COUPLE OF YEARS PROBABLY AND THEN GETTING A
19 SYSTEM UP AND RUNNING IS ANOTHER CHUNK OF TIME SO I THINK YOU
20 WILL FIND FIVE YEARS ACTUALLY GOES BY PRETTY QUICKLY WE HOPE
21 TO BE READY IN AN ORGANIZED WAY WITH PROPER PROCUREMENT THAT
22 WILL LIKELY HAVE COMPETITION THAT WILL LIKELY HAVE PROTEST AT
23 SOME POINT BECAUSE THERE IS SPACE HERE BUT WE HAVE SEEN ACROSS
24 THE NATION IT'S NOT BEEN EASY THING FIGURE OUT WE ARE
25 FOLLOWING THE NATIONAL MOLD AT THIS POINT.



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1

2 **V. CHAIR, EZZY ASHCRAFT:** DIRECTOR FREMIER TO FULL ON YOUR
3 COMMENTS DO YOU RECOMMEND STAFF BEGIN LOOKING AT PUTTING
4 TOGETHER THE NEXT PROCUREMENT?

5

6 **ANDREW FREMIER:** WE'RE DOING THAT WE HAVE TOSHI'S TEAM WORKING
7 ACROSS DIFFERENT SYSTEMS ACROSS THE NATION LEARNING FROM THEM
8 LOOKING AT CONTRACTS LOOKING AT PROCUREMENTS WE HAVE TECHNICAL
9 ASSISTANCE SUPPORT FROM SOME CONSULTANTS WE'RE FOLLOWING A
10 PROCESS OF GETTING RFI'S OUT THERE TO GET INDUSTRY INPUT LIKE
11 WE DO IN A LOT OF THESE TECHNOLOGIES SO I WOULD SAY THE WORK
12 IS ALREADY UNDERWAY.

13

14 **V. CHAIR, EZZY ASHCRAFT:** WHEN DO YOU THINK IT WOULD COME TO
15 THE COMMISSION FOR THE FIRST TIME?

16

17 **ANDREW FREMIER:** I THINK PROBABLY IN TERMS OF NEXT STEPS WE CAN
18 OUTLINE WHAT THAT MIGHT BE THE PROCUREMENT WOULD COME TO THE
19 COMMISSION PROBABLY THREE YEARS BEFORE ANY CHANGE.

20

21 **V. CHAIR, EZZY ASHCRAFT:** THREE YEARS BEFORE THE END OF THIS
22 EXTENSION PERIOD. THANK YOU FOR THAT. COMMISSIONER NOACK I
23 DIDN'T MEAN TO CUT OFF YOUR TIME. DID YOU -- [LAUGHTER] GOOD.
24 WELL, YOU WERE -- THANK YOU. VICE CHAIR MOULTON-PETERS? THEN
25 LET'S GO TO THE SCREEN. THEN I SEE YOUR HAND UP, COMMISSIONER



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1 SHAW?

2

3 **DIANE SHAW:** YEAH. AND I'M NOT GOING TO REPEAT WHAT EVERYBODY
4 SAID. BUT I HAVE THE SAME -- I SUPPORT THE COMMENTS THAT WERE
5 MADE BY DIRECTOR JOHN-BAPTISTE AND DIRECTOR LI. WE, IN
6 GOVERNMENT, HAVE A TENDENCY TO WAIT UNTIL THE LAST MINUTE. AND
7 THEN EVERYTHING ENDS UP HAVING TO BE DONE AS SOLE SOURCE
8 BECAUSE WE DIDN'T DO THE WORK. BUT I THINK DIRECTOR PREMIER
9 JUST MENTIONED WHAT THEY PLAN TO DO. AND THAT WOULD BE MY
10 COMMENT IS I DON'T WANT TO SEE US WASTE THESE FIVE YEARS. I DO
11 THINK FIVE YEARS WILL GO BY QUICKLY, BUT I THINK THAT IT WOULD
12 BEHOOVE US TO PUT TOGETHER THAT INFORMATION, THOSE RFI, AND
13 CONTINUE TO LOOK AT IT AND EVEN EXPERIMENT WITH DIFFERENT
14 SYSTEMS SO THAT WE CAN LEARN HOW IT WORKS, OR DOESN'T WORK. SO
15 IT'S REALLY ABOUT NOT WASTING THESE FIVE YEARS THAT WE HAVE
16 TODAY, AND HOW THE VOTE GOES TODAY. THANK YOU.

17

18 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU. ANY OTHER? COMMISSIONER
19 ANDERSEN?

20

21 **CHAIR, CANDACE ANDERSON:** I'M GOING TO AGREE WITH WHAT DIANE
22 JUST SAID. I THINK IT'S IMPORTANT THAT WE CONTINUE TO LOOK AT
23 BEST PRACTICES THROUGHOUT THE COUNTRY BUT AT THE SAME TIME, I
24 APPRECIATE THE CONTINUITY THAT'S NEEDED WITH THE EXISTING
25 CONTRACT I'M VERY MUCH IN FAVOR OF US HAVING OTHER PILOTS OR



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1 OTHER RFP'S GOING INTO OTHER COMMUNITIES, PARTICULARLY IN THE
2 EAST BAY, WHERE WE DO NEED MICRO-MOBILITY AND PROJECTS WHERE
3 DURING PRE-PANDEMIC WE SAW SOME ATTEMPTS THAT FAILED. WHERE I
4 HAD PEOPLE COMPLAINING BECAUSE BICYCLES WERE LEFT ALL OVER THE
5 LAWNS OF RESIDENTIAL NEIGHBORHOODS AFTER THEY HAD USED THEM
6 FROM A BART STATION, AND WAS TRYING TO GET THE INDIVIDUAL
7 PROVIDERS TO GO AROUND WITH THEIR TRUCKS TO PICK THEM UP.
8 THERE IS -- A LOT HAS CHANGED SINCE THEN. I WANT TO BE
9 INFORMED OF IT, I WANT TO SEE US MOVED TOWARD THAT AND GIVE
10 REGULAR UPDATES ABOUT WHAT WE THINK THE BEST PRACTICES ARE AND
11 RECOGNIZING THAT WE ARE EACH -- EACH BART STATION, EACH TRAIN
12 STATION, WE'RE A LITTLE BIT UNIQUE IN EACH OF OUR COMMUNITIES.
13 WHAT'S GOING WORK WELL IN ONE AREA MAY NOT BE THE PERFECT
14 SOLUTION TO ANOTHER AREA. SO, I THINK HAVING DIFFERENT
15 PROVIDERS IN DIFFERENT AREAS, DIFFERENT MODELS CAN BE VERY
16 BENEFICIAL.

17

18 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU FOR THAT. AND SEEING NO
19 OTHER HANDS, I'LL GO LAST. AND HOPEFUL QUICKLY. I DO THANK
20 STAFF WHO TOOK TIME YESTERDAY TO ANSWER SOME OF MY QUESTIONS
21 CONCERNING MY CONCERNS ABOUT WHAT APPEARED TO BE A SOLE SOURCE
22 CONTRACT. BUT THIS IS A CONTRACT EXTENSION. I DO -- AND THANK
23 YOU SO MUCH TO ALL MY FELLOW COMMISSIONERS. EXCELLENT
24 COMMENTS. I AGREE THAT COMPETITION IS GOOD. I'M GLAD TO HEAR
25 THAT WE'RE STARTING TO WORK ON THE NEXT PROCUREMENT ALREADY.



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1 AND THE OVERARCHING THEME IS, WE NEED THESE MICRO MOBILE
2 SERVICES TO NOT ONLY GET PEOPLE AROUND OUR REGION, BUT ALSO TO
3 SUPPORT OUR TRANSIT SYSTEMS. WE KNOW THAT LAST MILE IS OFTEN
4 SO -- FIRST AND LAST MILE ARE OFTEN A CHALLENGE. AND IN
5 ALAMEDA, I'M THRILLED THAT BIKESHARE IS COMING TO OUR ISLAND.
6 IT IS ADDING -- BEING ADDED IN CONJUNCTION WITH THE OAKLAND
7 ALAMEDA ACCESS PROJECT WHICH IS WORK ON BOTH OF THE TUBES
8 WHICH IS THE ONLY MEANS INGRESS AND EGRESS FROM THE WEST END
9 OF THE ISLAND BY AUTOMOBILE. SO THAT IS IMPORTANT, BUT AT THE
10 SAME TIME, WE WANT TO MAKE SURE THAT WE ARE GETTING, TAKING
11 ADVANTAGE OF ALL OF THE LATEST INNOVATIONS, THAT WE'RE BEING
12 COMPETITIVE BY HAVING MORE THAN ONE ENTITY THAT WE'RE DEALING
13 W IN ALAMEDA, I HOPE THAT STAFF WILL WORK WITH OUR MUNICIPALLY
14 OWNED ELECTRIC UTILITY AMP, ALAMEDA MULTIPLE POWER MUCH LOWER
15 RATES THAN OTHER PROVIDERS. BUT ALSO WE CAN HELP BE A MODEL
16 FOR THINGS LIKE I ASKED QUESTIONS ABOUT WHETHER BECAUSE RIGHT
17 NOW THE DOCKING STATIONS FOR EBIKES DO NOT ALSO CHARGE THE
18 BATTERIES THE BATTERIES ARE BROUGHT AROUND IN ADVANCE AND THEN
19 THEY'RE REPLACED IN BIKES WHICH IS NOT THE MOST EFFICIENT
20 SYSTEM BUT THERE IS -- WE'RE HAPPY TO PILOT IN ALAMEDA. I
21 HAVEN'T TALKED TO STAFF BUT I KNOW THEY WOULD AGREE WITH ME
22 BUT I THINK THAT IS IMPORTANT TO MOVE FORWARD NOW TAKING INTO
23 ACCOUNT ALL THE EXCELLENT COMMENTS AND SUGGESTIONS THAT WERE
24 MADE BY OUR COMMISSIONERS. SO WITH THAT WE NEED TO MAKE A
25 MOTION TO APPROVE THIS. IF ANYBODY WANTS TO SUGGEST ANY



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1 ADDITIONAL DIRECTION TO STAFF? BRIEF ADDITIONAL DIRECTION TO
2 STAFF, I THINK THAT IS A POSSIBILITY. ANYONE WANT TO JUMP IN
3 WITH A MOTION? COMMISSIONER AHN?

4

5 **EDDIE AHN:** AHN MOVES TO APPROVE THE ITEM.

6

7 **V. CHAIR, EZZY ASHCRAFT:** ALL RIGHT. I HAVE AN APPROVAL. MOTION
8 BY COMMISSIONER AHN. SECONDED BY?

9

10 **ALICIA JOHN-BAPTISTE:** SECOND.

11

12 **V. CHAIR, EZZY ASHCRAFT:** JOHN-BAPTISTE. AND WE NEED TO TAKE A
13 ROLL CALL VOTE, PLEASE.

14

15 **CLERK OF THE BOARD:** CHAIR ANDERSEN?

16

17 **CHAIR, CANDACE ANDERSON:** AYE.

18

19 **CLERK OF THE BOARD:** VICE CHAIR EZZY ASHCRAFT?

20

21 **V. CHAIR, EZZY ASHCRAFT:** AYE.

22

23 **CLERK OF THE BOARD:** MEMBER AHN?

24

25 **EDDIE AHN:** AYE.



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1

2 **CLERK OF THE BOARD:** MEMBER BURT?

3

4 **PAT BURT:** YES.

5

6 **CLERK OF THE BOARD:** MEMBER CORZO?

7

8 **NOELIA CORZO:** YES.

9

10 **CLERK OF THE BOARD:** MEMBER JOHN-BAPTISTE?

11

12 **ALICIA JOHN-BAPTISTE:** AYE.

13

14 **CLERK OF THE BOARD:** MEMBER MAHAN? IS ABSENT. MEMBER MASHBURN?

15

16 **MITCH MASHBURN:** AYE.

17

18 **CLERK OF THE BOARD:** THE MOTION PASSES UNANIMOUSLY BY ALL

19 MEMBERS PRESENT.

20

21 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU. THANK YOU VERY MUCH. AND

22 THE LAST ITEM IS ITEM SIX, PUBLIC COMMENT. DO WE HAVE ANY

23 PUBLIC COMMENT UNDER THIS ITEM?

24

25 **CLERK OF THE BOARD:** WE HAVE RECEIVED WRITTEN CORRESPONDENCE



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1 FROM JOHN F. AND GEORGE L. THERE IS NO ONE IN THE BOARDROOM
2 WISHING TO SPEAK ON THIS ITEM AND WE HAVE TWO MEMBERS OF THE
3 PUBLIC IN ZOOM THAT WOULD LIKE TO SPEAK. HOW MUCH TIME WOULD
4 YOU LIKE TO GIVE?

5

6 **V. CHAIR, EZZY ASHCRAFT:** ONE MINUTE EACH PLEASE.

7

8 **CLERK OF THE BOARD:** ONE MINUTE FIRST UP IS ROLAND LEBRUN GO
9 AHEAD AND UNMUTE YOURSELF. YOU HAVE ONE MINUTE.

10

11 **SPEAKER:** THANK YOU FIRST THING WOULD LIKE TO DO IS APOLOGIZE
12 FOR SPEAKING OUT OF ORDER UNDER ITEM FIVE A. AND LAST ITEM I
13 WOULD LIKE TO TAKE THIS OPPORTUNITY TO REQUEST THAT MTC MAKE
14 THE NINE BAY AREA TRAFFIC INCIDENT DATABASE ACCESSIBLE FROM
15 THE MTC WEBSITE. THANK YOU.

16

17 **V. CHAIR, EZZY ASHCRAFT:** THANK YOU. OUR NEXT SPEAKER?

18

19 **CLERK OF THE BOARD:** OUR NEXT SPEAKER IS ALETA DUPREE. GO AHEAD
20 AND UNMUTE YOURSELF.

21

22 **SPEAKER:** THANK YOU, AGAIN, VICE CHAIR. ALETA DUPREE FOR THE
23 RECORD, SHE AND HER WITH TEAM FOLDS REPRESENTING SKIRT FOLDS.
24 GOOD MEETING TODAY; WISH I COULD BE WITH YOU. AS I SPEAK
25 GENERALLY ABOUT NETWORKING, THERE IS A LOT OF THAT. AND FOR



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1 ME, CLIPPER IS A MAJOR ELEMENT. I DID GET TO SPEND SOME TIME
2 IN THE BAY AREA, WHICH I GOT TO SEE SOME OF YOU. AND DURING
3 THAT WEEK AND A HALF, I USED CLIPPER. AND CLIPPER HAS
4 GENERALLY BEEN A GOOD NEWS STORY FOR ME. YES, THERE ARE SOME
5 KINKS THAT I'M WORKING OUT, AND I'M EXPRESSING THAT IN
6 LETTERS. CERTAINLY WANT TO SEE MORE OF THE WAYFINDING,
7 ESPECIALLY TRAINING ON THAT NEW SANTA ROSA BUS STATION THERE,
8 WHERE THE SIGNAGE IS VERY REM INNOCENCE OF THE OLD TRACK
9 NUMBER SIGNS IN GRAND CENTER TERMINAL, WHICH IS LOCATED IN NEW
10 YORK CITY. I JUST TURNED 60, I HOPE TO GO TO NEW YORK SOON AND
11 HAVE LUNCH IN GRAND CENTRAL TERMINAL, AT THE OYSTER BAR. I'LL
12 BE THINKING OF YOU. THANK YOU.

13

14 **V. CHAIR, EZZY ASHCRAFT:** YOUR TIME IS UP. THANK YOU SO MUCH.
15 AND NOW WE MOVE ON TO AGENDA ITEM SEVEN WHICH IS THE
16 ADJOURNMENT OF THIS MEETING. AND THE NEXT MEETING OF THE NEXT
17 REGIONAL NETWORK MANAGEMENT COMMITTEE WILL BE HELD FRIDAY
18 APRIL 10TH, 2026 AT NOON AT THE BAY AREA METRO CENTER 375
19 BEALE STREET SAN FRANCISCO CALIFORNIA. ANY CHANGES TO THE
20 SCHEDULE WILL BE DULY NOTICED TO THE PUBLIC. THIS MEETING OF
21 THE REGIONAL NETWORK MANAGEMENT COMMITTEE IS HEREBY ADJOURNED.
22 THANK YOU EVERYONE. [ADJOURNED]