

**METROPOLITAN  
TRANSPORTATION  
COMMISSION**  
**Meeting Transcript**



OCTOBER 11, 2024

1                                   **REGIONAL NETWORK MANAGEMENT COMMITTEE**

2                                   **FRIDAY, OCTOBER 11<sup>TH</sup>, 2024, 11:00 AM**

3

4

5   **CHAIR, DAVID RABBITT:** ALL RIGHT. THANK YOU, EVERYONE, FOR YOUR  
6 PATIENCE. IT'S ACTUALLY A TREAT TODAY TO BE ABLE TO START  
7 REGIONAL NETWORK MANAGEMENT COMMITTEE MEETING AT 11 -- AT LESS  
8 THAN NOON, I SHOULD SAY. I'M DAVID RABBITT, CHAIR, OUR VICE  
9 CHAIR NOACK IS BACK EAST WITH FAMILY TODAY. I WOULD LIKE TO  
10 CALL THE MEETING TO ORDER. ROLL CALL PLEASE.

11

12   **CLERK, MARTHA SILVER:** CHAIR RABBITT.

13

14   **CHAIR, DAVID RABBITT:** HERE.

15

16   **CLERK, MARTHA SILVER:** NOACK IS ABSENT. DUTRA-VERNACI?

17

18   **CAROL DUTRA-VERNACI:** HERE.

19

20   **CLERK, MARTHA SILVER:** MEMBER EDISON NON-VOTING IS ABSENT.  
21 MEMBER GIACOPINI?

22

23   **DORENE M. GIACOPINI:** HERE.

24



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1 **CLERK, MARTHA SILVER:** MEMBER LEE, NON-VOTING IS ABSENT. MEMBER  
2 MAHAN IS ABSENT. MEMBER MOULTON-PETERS?

3

4 **STEPHANIE MOULTON-PETERS:** HERE.

5

6 **CLERK, MARTHA SILVER:** MEMBER SHAW, NON-VOTING IS, I GUESS, NOT  
7 PRESENT. SPERING? GREAT. WE HAVE A QUORUM.

8

9 **CHAIR, DAVID RABBITT:** THANK YOU. THIS MEETING IS WEBCAST ON  
10 THE MTC WEB SITE MEMBERS OF THE PUBLIC PARTICIPATING BY ZOOM  
11 WISHING TO SPEAK SHOULD USE THE RAISED HAND FEATURE OR DIAL  
12 STAR NINE AND I WILL CALL UPON THEM AT THE PROPOSE TIME, UPON  
13 TELECONFERENCE ATTENDEES WILL BE CALLED UPON BY THE LAST FOUR  
14 DIGITS OF THEIR PHONE NUMBER REMOTE WHEAT MEMBER PARTICIPATION  
15 WILL BE TAKEN ON FOR ACTION ITEMS WE HAVE ONE ITEM ON OUR  
16 CONSENT CALENDAR TODAY BUT WITH THAT WE DO HAVE A QUORUM.  
17 WE'LL MOVE TO ITEM 2A.

18

19 **CLERK, MARTHA SILVER:** OH, THERE IS OUR PERSON.

20

21 **CHAIR, DAVID RABBITT:** DO WE HAVE --

22

23 **CLERK, MARTHA SILVER:** REQUEST FOR INVOCATION OF AB2449.

24



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1 **CHAIR, DAVID RABBITT:** THANK YOU FOR POINTING OUT THE TALKING  
2 POINTS THAT I SHOULD BE READING IN FRONT OF ME. WE HAVE A  
3 REQUEST FOR REMOTE PARTICIPATION UNDER AB2449 FROM MEMBER  
4 SHAW.

5

6 **DIANE SHAW:** THANK YOU THIS IS DIANE SHAW REQUESTING TO  
7 PARTICIPATE REMOTELY UNDER AB2449 JUST CAUSE BECAUSE OF TRAVEL  
8 WHILE ON OFFICIAL BUSINESS MY LOCAL AGENCY THAT REQUIRES ME TO  
9 PARTICIPATE REMOTELY.

10

11 **CHAIR, DAVID RABBITT:** GREAT. YOUR REQUEST IS NOTED AND WE'RE  
12 ADDING MEMBER SHAW AS PRESENT TODAY. WITH THAT MOVE TO ITEM 2A  
13 WHICH IS A REPORT FROM THE REGIONAL MANAGEMENT CUSTOMER  
14 ADVISORY GROUP AND WE HAVE ADINA LEVIN.

15

16 **ADINA LEVIN:** GOOD MORNING. AND IT IS WELCOME TO NOT SAY GOOD  
17 AFTERNOON TO THIS MEETING. [LAUGHTER] SO, CHAIR RABBITT AND  
18 MEMBERS, SO, ADINA LEVIN, CHAIR OF THE REGIONAL NETWORK  
19 MANAGEMENT CUSTOMER ADVISORY GROUP. WE MEET EVERY OTHER MONTH  
20 TO DISCUSS THE WORK AREAS IN THE RNM COUNCIL WORKPLAN. WE DID  
21 MEET LAST MONTH, HERE, AND RECEIVED PRESENTATIONS FROM TRANSIT  
22 OPERATORS AND MTC STAFF ON TWO TOPICS, THE REGIONAL MAPPING  
23 AND WAYFINDING PROJECT PROTOTYPE MAP AND SIGNAGE AND THE  
24 PARATRANSIT ONE-SEAT RIDE PARATRANSIT PILOT WORK UNDERWAY.  
25 THERE WAS A THIRD ITEM ON THE COORDINATED PUBLIC TRANSIT HUMAN



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1 SERVICES TRANSPORTATION PLAN, WHICH, UNFORTUNATELY HAD TO BE  
2 DEFERRED BECAUSE THE CUSTOMER ADVISORY GROUP, UNFORTUNATELY,  
3 LOST A QUORUM. THERE IS SOME REALLY INNOVATIVE REGIONAL  
4 COORDINATION WORK HAPPENING AROUND THAT CUSTOMER -- UNDER THAT  
5 COORDINATED PLAN THAT I AM HOPEFUL WILL CONTINUE TO BE A PART  
6 OF THE WORKPLAN HERE GOING FORWARD. SO, ON THE MAPPING AND  
7 WAYFINDING PROJECT PROTOTYPE MAPS AND SIGNAGE, CUSTOMER  
8 ADVISORY GROUP IS GENERALLY VERY ENTHUSIASTIC ABOUT THE BODY  
9 OF WORK THAT HAS BEEN DONE TO DATE AND THE LEVEL OF  
10 COORDINATION AMONGST ALL THE TRANSIT OPERATORS AND MTC AND  
11 CONSULTING TEAMS. THERE WAS A LOT OF EAGERNESS TO SEE THIS  
12 PROJECT MOVE FORWARD AND ACCELERATE THE PROJECT. SO, THE --  
13 YOU KNOW, MID-TO LATE 2020S, THE LATER 2020S DATE TO DELIVER  
14 SEEMED PRETTY FAR IN THE FUTURE SO THERE WAS INTEREST IN  
15 MOVING THINGS UP AS MUCH AS POSSIBLE. AND, AS WELL AS TO  
16 CONSIDER INCLUDING THE LAST PERSON-LAST MILE SHUTTLE SERVICES  
17 THINGS LIKE COMMUTE.ORG, AND EMERY GO ROUND AND MTC AND ALL OF  
18 THOSE PIECES AND PARTS PROVIDED BY LOCAL GOVERNMENTS AND IN  
19 PUBLIC PRIVATE PARTNERSHIP BUT OUR EXTENSIONS OF PUBLIC SYSTEM  
20 AND ARE PART OF THAT NAVIGATION THAT SOMEONE DOES WHEN THEY  
21 ARE TAKING PUBLIC TRANSPORTATION. AND THE GROUP WAS VERY  
22 INTERESTED AND SUPPORTIVE OF SOMETHING THAT ALMOST DIDN'T MAKE  
23 IT INTO THE PROJECT. WE ARE GRATEFUL FOR THIS GROUP TO, AT THE  
24 LAST MINUTE AFTER THE RFP, TO MAKE SURE THAT PEOPLE WITH  
25 DISABILITIES ISSUE INCLUDED IN THIS PROJECT, AND THERE NOW AN



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1 ACCESSIBILITY WORKING GROUP WITH AN ACCESSIBILITY CONSULTANT.  
2 AND, YOU KNOW, WITH COMMUNITY FEEDBACK, PEOPLE REVIEWING TO  
3 MAKE SURE THAT THIS MAPPING AND WAYFINDING IS ACCESSIBLE FOR  
4 PEOPLE OF ALL AGES AND ABILITIES, WHO INCLUDE THE PEOPLE THAT  
5 ARE MOST DEPENDENT ON OUR PUBLIC TRANSPORTATION SYSTEM TO GET  
6 AROUND. SO, GLAD TO SEE THAT HAPPENING. THERE WERE -- AND  
7 THERE IS A LOT OF ENTHUSIASM TO SEEING THE PROTOTYPES BEING  
8 DELIVERED AT EL CERRITO DEL NORTE AND SANTA ROSA, AND THEN THE  
9 PILOT COMING FORWARD IN THE COMING YEAR, AND THERE IS ALSO  
10 APPRECIATION OF THAT PILOT PROCESS THAT'S IDENTIFYING  
11 LOCATIONS IN THE DIFFERENT COUNTIES ALL AROUND THE REGION. SO  
12 PEOPLE IN DIFFERENT PLACES CAN COME AND SEE AND GIVE FEEDBACK.  
13 ALSO, AFTER THE CUSTOMER ADVISORY GROUP, MTC AND TRANSBAY  
14 JOINT POWERS AUTHORITY HOSTED A PUBLIC TRANSIT MONTH EVENT AT  
15 THE SALESFORCE PARK FOR THE CUSTOMER ADVISORY GROUP. AND  
16 MEMBERS OF THE PUBLIC WERE ABLE TO LOOK AT THOSE PRELIMINARY  
17 MAPS FOR MAPPING AND WAYFINDING. IT WAS A VERY COLD WINDY  
18 TRADEMARK SEPTEMBER, SAN FRANCISCO LATE SUMMER DAY, BUT  
19 DESPITE THE COLD AND THE WIND, IT WAS WELL ATTENDED, AND THERE  
20 WAS, YOU KNOW, INTEREST FROM THE PUBLIC, AND THE HAVING AN  
21 EVENT THAT ENCOURAGES MORE VENUES FOR MEMBERS OF THE PUBLIC TO  
22 SEE WHAT'S GOING ON IN THIS VENUE IS A REALLY GOOD THING.  
23 THERE IS A LOT OF USEFUL INNOVATION TO MAKE OUR TRANSIT SYSTEM  
24 MORE USABLE FOR PEOPLE THAT GETTING OUT INTO THE PUBLIC AND  
25 HAVING THE OPPORTUNITY IS A REALLY GOOD THING TO DO. ON THE



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1 PARATRANSIT ONE-SEAT RIDE PILOT, ALSO ENTHUSE AMP TO SEE THAT  
2 MOVING FORWARD. SO THAT, YOU KNOW, SOMEONE WITH DISABILITIES  
3 IS NOT KIND OF STUCK WAITING FOR AN HOUR AT A COUNTY BORDER.  
4 AND THERE WAS AN EMPHASIS THAT PARATRANSIT IS A LEGAL  
5 OBLIGATION; IT'S NOT A NICE TO HAVE. AND IT'S REALLY IMPORTANT  
6 TO HAVE COMMUNITY MEMBERS REALLY LOOK AT WHERE THOSE SEAMS ARE  
7 IN THE SYSTEM AND HELP IMPROVE THAT USER EXPERIENCE FOR PEOPLE  
8 WHO ARE FULLY DEPENDENT ON THAT PUBLIC TRANSPORTATION SYSTEM.  
9 AND WE WERE HOPING THAT THIS PILOT IS SUCCESSFUL AND IS ABLE  
10 TO EXPAND TO MORE LOCATIONS. OUR NEXT MEETING IS ON NOVEMBER  
11 19TH. THAT CONCLUDES MY REPORT. HAPPY TO ANSWER ANY QUESTIONS  
12 ABOUT THE CUSTOMER ADVISORY GROUP DISCUSSION.

13

14 **CHAIR, DAVID RABBITT:** THANK YOU VERY MUCH, ADINA. I'LL LOOK TO  
15 MY COLLEAGUES IF THERE IS ANY QUESTIONS OF ADINA? NOT SEEING  
16 ANY. BUT JUST WANT TO SAY THANK YOU FOR THE CONTINUED WORK AND  
17 THANK YOU TO ALL OF THE COMMITTEE AS WELL. APPRECIATE IT.

18

19 **ADINA LEVIN:** THANK YOU.

20

21 **CLERK, MARTHA SILVER:** AND THERE WAS NO WRITTEN CORRESPONDENCE  
22 RECEIVED ON THAT ITEM AND THERE IS NO ONE ELSE IN THE  
23 BOARDROOM OR ZOOM WISHING TO SPEAK ON THAT ITEM.

24



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1 **CHAIR, DAVID RABBITT:** THERE YOU GO. THANK YOU SO MUCH FOR THAT  
2 CATCH. [LAUGHTER] WE'LL MOVE ON TO THE CONSENT CALENDAR. THERE  
3 ARE THREE ITEMS ON THE CONSENT CALENDAR TODAY. WE HAVE THE  
4 MINUTES AND A COUPLE OF CHANGE ORDERS. ONE CHANGE ORDER IS  
5 QUITE LARGE AND I JUST THOUGHT, YOU KNOW, IT'S ON CONSENT. WE  
6 DON'T WANT TO LET IT SLIDE BY. JUST A VERY QUICK, I READ THE  
7 ITEM, AND I JUST THINK \$20 MILLION IS WORTH TAKING A MOMENT TO  
8 NOTE.

9

10 **ALIX BOCKELMAN:** WE'LL HAVE JASON WEINSTEIN TO PROVIDE A QUICK  
11 NOTE BUT GENERALLY IT'S TO KEEP THE CLIPPER SYSTEM RUNNING  
12 WHILE WE CONTINUE TO TRANSITION THE C TWO.

13

14 **CHAIR, DAVID RABBITT:** MY QUESTION IS REALLY IT'S THE \$20  
15 MILLION FIGURE I KNOW IT'S THE TRANSITION FROM FIRST ITERATION  
16 TO THE SECOND AND JUST MAKING SURE THAT WE -- THAT -- AND I  
17 NOTE THERE WAS SOME NEGOTIATION GOING ON THERE TOO. BUT I JUST  
18 THINK THE 20 MILLION IT'S WORTH A QUICK NOTE TO TALK ABOUT HOW  
19 THAT NUMBER CAME ABOUT AND STAFF'S CAME ABOUT, AND STAFF'S  
20 WORK WITHIN THAT AS WELL.

21

22 **ALIX BOCKELMAN:** SO I'M GOING TO TURN IT OVER TO JASON BUT WANT  
23 TO NOTE ALIX BOCKELMAN, WE PLAN TO COME BACK AND GIVE AN  
24 UPDATE TO THE FULL COMMISSION AND SPEAK IN THE DECEMBER TIME  
25 FRAME ON SCHEDULE C TWO.





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1

2 **JASON WEINSTEIN:** THANK YOU CHAIR RABBITT. ACTING DIRECTOR FOR  
3 ELECTRONIC PAYMENT HAPPY TO TAKE TALK THROUGH THIS ITEM. YES  
4 AS NOTED WE HAD A SIGNIFICANT AMOUNT OF NEGOTIATIONS BACK AND  
5 FORTH WITH QUBIT WHO IS OUR SYSTEM PROVIDER FOR THE WHOLE  
6 SYSTEM FOR C1 THEY ARE OUR SYSTEM INTEGRATOR FOR C TWO THERE  
7 IS A LOT OF OTHER PARTS TO C TWO IN THIS CASE THEY PROVIDE THE  
8 WHOLE THING WHAT WE DID WAS BROKE IT DOWN INTO THREE PHASES  
9 YOU CAN SEE THE STARTING OF THE CONTRACT TO THE EXISTING  
10 CONTRACT CURRENTLY SCHEDULE TO END IN NOVEMBER 2ND SO THE  
11 PHASE ONE WOULD BE FROM NOVEMBER 3RD UNTIL WE START THE  
12 BEGINNING OF CUSTOMER TRANSITION BASED ON WHAT WE DISCUSSED  
13 WITH CLIPPER EXECUTIVES IN LATE SEPTEMBER WE EXPECT TO BE IN  
14 EARLY APRIL SO FROM THIS ABOUT UNTIL APRIL IS PHASE ONE AND AT  
15 THAT POINT WE EXPECT TO HAVE O&M BE PRETTY CLOSE TO WHAT IS  
16 TODAY WE DID NEGOTIATE SOME SAVINGS WITH THEM AS IT RELATES TO  
17 REDUCED NUMBER OF TRANSACTIONS AND THAT'S BEEN GREAT WE  
18 APPRECIATE THAT SO PHASE ONE PRETTY MUCH WHAT WE HAVE TODAY  
19 WITH A LITTLE BIT OF DISCOUNT THEN PHASE TWO IS FROM WHEN WE  
20 START THE TRANSITION UNTIL WE COMPLETE THE TRADITION SO WE'RE  
21 GONNA BE TRANSITIONING CUSTOMERS OVER IT DOESN'T HAPPEN  
22 OVERNIGHT IT WILL BE OVER A PERIOD OF MONTHS DURING THAT TIME  
23 WE HAVE NEGOTIATED A PRETTY SIGNIFICANT REDUCTION IN O&M COST,  
24 PROBABLY BE LIKELY ABOUT A THIRD, TO SOMEWHERE AROUND THERE OF  
25 WHAT WE NORMALLY PAY TODAY. THEN ONCE WE MOVE INTO THE NEXT



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1 GEN SYSTEM AND EVERYBODY IS TRANSITIONED OVER, WE NEED TO KEEP  
2 THE SYSTEM ON FOR A PERIOD OF TIME TO MAKE SURE THAT WE HAVE  
3 THE ABILITY TO PORT ALL THE DATA OVER AND SMOOTHLY SHUT IT  
4 DOWN EVEN THOUGH PEOPLE AREN'T RUNNING TRANSACTIONS THROUGH IT  
5 AND THAT'S PHASE THREE WHICH IDEALLY WOULD END ON OR BEFORE  
6 JUNE OF 2026 WE JUST LEFT A LONG RUNWAY THERE AT THE END BUT  
7 IT DOESN'T MEAN WE HAVE TO GO TO THE END SO THAT'S THE FULLY  
8 FIXED AMOUNT AND IT'S A MUCH SMALLER AMOUNT THAN PHASE TWO.

9

10 **CHAIR, DAVID RABBITT:** GREAT. I APPRECIATE YOU TAKING THE TIME  
11 TO WALK US THROUGH THAT I LOOK TO MY COLLEAGUES IF THERE ARE  
12 ANY QUESTIONS OR COMMENTS OR CONCERNS? I KNOW WE HAVE OVER 10  
13 MILLION CLIPPER CARDS OUT THERE ONE HIT 50,000 OR WHAT MONTHLY  
14 EXTENDING OUT YOU KNOW THAT WE HAVE THIS TRANSITION IS  
15 ACTUALLY GOING TO TAKE A LOT OF TIME AND EFFORT. I'M  
16 APPRECIATIVE AND LOOK FORWARD TO CONTINUING THAT CONVERSATION.

17

18 **SPEAKER:** MOTION.

19

20 **SPEAKER:** SECOND.

21

22 **CHAIR, DAVID RABBITT:** PERFECT. WE HAVE A MOTION AND SECOND.  
23 WITH THAT I'LL LOOK FOR PUBLIC COMMENT BEFORE WE TAKE A ROLL  
24 CALL VOTE ON THE CONSENT CALENDAR.

25



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1 **CLERK, MARTHA SILVER:** THERE IS NO WRITTEN CORRESPONDENCE  
2 RECEIVED ON THIS ITEM AND THERE IS NO ONE IN THE BOARDROOM OR  
3 ZOOM WISHING TO SPEAK.

4

5 **CHAIR, DAVID RABBITT:** GREAT. WITH & WITH THAT, ROLL CALL.

6

7 **CLERK, MARTHA SILVER:** MOTION BY MOULTON PETERS AND SECOND BY  
8 SPERING. CHAIR RABBITT?

9

10 **CHAIR, DAVID RABBITT:** AYE.

11

12 **CLERK, MARTHA SILVER:** VICE CHAIR NOACK IS ABSENT. MEMBER AHN?  
13 MEMBER CANEPA?

14

15 **CHAIR, DAVID CANEPA:** YES.

16

17 **CLERK, MARTHA SILVER:** MEMBER DUTRA-VERNACI?

18

19 **CAROL DUTRA-VERNACI:** AYE.

20

21 **CLERK, MARTHA SILVER:** MEMBER MAHAN? IS ABSENT. MEMBER MOULTON  
22 PETERS?

23

24 **STEPHANIE MOULTON-PETERS:** YES.

25



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1 **CLERK, MARTHA SILVER:** AND MEMBER SPERING? MOTION PASSES  
2 UNANIMOUSLY BY ALL MEMBERS PRESENT.

3

4 **CHAIR, DAVID RABBITT:** GREAT. THANK YOU VERY MUCH. MOVING ON  
5 THEN QUICKLY TO ITEM FOUR WHICH IS PUBLIC COMMENT. DO I HAVE  
6 ONE CARD. ADINA.

7

8 **ADINA LEVIN:** ADINA LEVIN WITH SEAMLESS BAY AREA. AND IN THE  
9 SCOPE OF REGIONAL NETWORK MANAGEMENT, THERE HAS BEEN  
10 ENCOURAGEMENT, HERE, AND ENCOURAGEMENT AT THE GENERAL MANAGERS  
11 ARE WITH THE REGIONAL NETWORK MANAGEMENT COUNCIL, AND FROM  
12 COMMITTEE MEMBERS AND ADVOCATES TO TAKE ADVANTAGE OF THESE  
13 VENUES TO, YOU KNOW, COMMUNICATE, COMMUNICATE, COMMUNICATE  
14 ABOUT THE GOOD WORK THAT'S HAPPENING HERE AND ABOUT THE  
15 INTERDEPENDENCE OF OUR TRANSIT SYSTEM AND THE REAL AMAZING  
16 BENEFITS OF INITIATIVES THAT MAKE THE TRANSIT SYSTEM WORKING  
17 BETTER TOGETHER AS A SYSTEM. AND IN A NUMBER OF DIFFERENT  
18 ACTIVITIES RANGING FROM COVERING BOARD MEMBERS, TO DOING NON-  
19 PROFIT WORKSHOPS, HELPING COMMUNITY MEMBERS LOOK AT TRANSIT  
20 2050+ AND SEE WHAT BENEFITS THEIR AREA, AND SOME OF THE  
21 FUNDING DISCUSSIONS, IT IS REALLY, LIKE, VERY NOTABLE, TO ME,  
22 THAT THERE ARE STILL -- EVEN THOUGH THERE IS STILL A LOT OF  
23 GREATER APPRECIATION ABOUT THAT VALUE OF CONNECTION AND  
24 INTERDEPENDENCE, SOME REALLY SIGNIFICANT GAPS IN COMMUNICATION  
25 OPPORTUNITIES TO MOVE FORWARD. THERE ARE, YOU KNOW, SOME



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1 REALLY SIGNIFICANT QUESTIONS COMING FROM TRANSIT BOARD MEMBERS  
2 ABOUT THE VALUE OF THE MULTIPLE AGENCIES SERVING THEIR  
3 COUNTIES. SOME QUESTIONS AND DISCONNECTIONS IN REGIONS THAT  
4 ARE LOOKING AT GETTING FUNDING AND FOCUSING ON AGENCY A. BUT  
5 IF YOU TALK TO THE TRANSIT RIDERS IN THAT COUNTY, THEY SAY,  
6 WELL, MY RIDERSHIP PATTERN INVOLVES AGENCY A, AGENCY B, AND  
7 AGENCY C. WHAT ARE WE DOING TO HELP MY TRIPS THAT USE MULTIPLE  
8 AGENCIES? AND THERE ARE SIGNIFICANT COMMUNICATIONS  
9 OPPORTUNITIES THAT CAN BUILD ON WHAT'S GOING ON HERE TO HELP  
10 WITH THE PUBLIC WITH FUNDING. THANK YOU.

11

12 **CHAIR, DAVID RABBITT:** THANK YOU. MARTHA, OTHER PUBLIC COMMENT?

13

14 **CLERK, MARTHA SILVER:** THERE ARE NO OTHER MEMBERS OF THE PUBLIC  
15 WISHING TO SPEAK IN THE BOARDROOM OR ZOOM, AND THERE IS NO  
16 WRITTEN CORRESPONDENCE RECEIVED ON THIS ITEM.

17

18 **CHAIR, DAVID RABBITT:** GREAT. THEN WE'LL MOVE ON TO AGENDA ITEM  
19 FIVE, ADJOURNMENT. QUICK NOTE THE NEXT MEETING OF THE REGIONAL  
20 NETWORK MANAGEMENT COMMITTEE WILL BE HELD RIGHT HERE FRIDAY  
21 NOVEMBER 8TH AT NOON OR EARLIER, PERHAPS. THANK YOU, ALL.

22 [ADJOURNED]

23



**NTT**

*Broadcasting Government*