

**METROPOLITAN  
TRANSPORTATION  
COMMISSION**  
**Meeting Transcript**





FEBRUARY 9, 2024

1

2 **DAVID CANEPA:** HERE EL-TAWANSY NON-VOTING. NOACK IS ABSENT.

3 RABBITT IS ABSENT. WE HAVE A QUORUM.

4

5 **CHAIR, CAROL DUTRA-VERNACI:** THANK YOU VERY MUCH. FIRST UP IS

6 OUR PLEDGE OF ALLEGIANCE. COMMISSIONER SPERING, COULD I ASK

7 YOU TO LEAD US IN THE PLEDGE, PLEASE? [ PLEDGE OF ALLEGIANCE ]

8 "I PLEDGE ALLEGIANCE TO THE FLAG OF THE UNITED STATES OF

9 AMERICA, AND TO THE REPUBLIC FOR WHICH IT STANDS, ONE NATION

10 UNDER GOD, INDIVISIBLE, WITH LIBERTY AND JUSTICE FOR ALL."

11

12 **CHAIR, CAROL DUTRA-VERNACI:** THANK YOU, SIR. NEXT UP IS OUR

13 CONSENT CALENDAR. TODAY THERE IS ONE ITEM ON CONSENT. 4A. DO I

14 HAVE A MOTION AND SECOND TO APPROVE THE CONSENT CALENDAR?

15

16 **SPEAKER:** MOVE APPROVAL.

17

18 **DAVID CANEPA:** SECOND.

19

20 **CHAIR, CAROL DUTRA-VERNACI:** MOVED BY COMMISSIONER SPERING

21 SECONDED BY COMMISSIONER CANEPA. IS THERE ANY COMMISSIONER

22 THAT WOULD LIKE TO HAVE ANY COMMENTS ON ANY ITEMS? SEEING

23 NONE. MARTHA WERE THERE ANY ITEMS RECEIVED UNDER PUBLIC

24 COMMENT ASSOCIATE WITH THIS ITEM?

25



FEBRUARY 9, 2024

1 **CLERK, FRED CASTRO:** THERE WAS NO WRITTEN CORRESPONDENCE  
2 RECEIVED ON THIS ITEM NO ONE IN THE BOARDROOM WISHING TO SPEAK  
3 AND NO ONE IN ZOOM WITH THEIR HAND RAISED. CAN I DO THE  
4 COMPENSATION ANNOUNCEMENT?

5

6 **CHAIR, CAROL DUTRA-VERNACI:** I DID JUMP RIGHT OVER THERE. I  
7 THOUGHT WE WERE WORKING FOR FREE. I'M JOKING. PLEASE PROVIDE  
8 THE COMPENSATION ANNOUNCEMENT.

9

10 **CLERK, FRED CASTRO:** AS AUTHORIZED BY STATE LAW, I AM MAKING  
11 THE FOLLOWING ANNOUNCEMENT. EACH MEMBER OF THE BOARD HERE  
12 TODAY WILL BE ENTITLED TO RECEIVE \$100 PER MEETING ATTENDED UP  
13 TO A MAXIMUM OF \$500 PER MONTH PER AGENCY. THIS AMOUNT IS A  
14 PROVIDED AS A RESULT OF CONVENING A MEETING FOR WHICH EACH  
15 MEMBER IS ENTITLED TO COLLECT SUCH AMOUNT.

16

17 **CHAIR, CAROL DUTRA-VERNACI:** THAT. THAT BEING SAID, TODAY WE'RE  
18 DOING A REG VERY LOT INSTEAD OF ROLL CALL VOTE SO. ALL IN  
19 FAVOR PLEASE NOTE BY AYE.

20

21 **SPEAKER:** AYES.

22

23 **CHAIR, CAROL DUTRA:** AYE. IS THERE ANY OPPOSITION OR  
24 ABSTENTION. SEEING NONE. THAT PASSES UNANIMOUSLY WITH ALL  
25 MEMBERS PRESENT. ITEM 5A IS A CONTRACT ON EXPRESS LANES



FEBRUARY 9, 2024

1 PROGRAM ADVISOR WILLIAM R. GRAY AND COMPANY, DBA GRAY-BOWEN-  
2 SCOTT, IN AN AMOUNT NOT TO EXCEED \$8,487,000 PLUS CONTINGENCY  
3 OF \$1,000,500. STEVEN YOU'RE ALL SET TO GIVE US THE REPORT.  
4 SO, PLEASE DO.

5

6 **STEPHEN WOLF:** GOOD MORNING. STEPHEN WOLF, BAIFA STAFF,  
7 ASSISTANT DIRECTOR FOR THE EXPRESS LANES PROGRAM. THIS ITEM IS  
8 TO REQUEST FOR APPROVAL TO AWARD THE BAIFA EXPRESS LANES  
9 ADVISOR CONTRACT TO GRAY-BOWEN-SCOTT. THE PROGRAM ADVISOR  
10 SUPPORTS BAIFA EXPRESS LANES IN THREE MAJOR ROLES, PLANNING  
11 AND POLICY, TOLL SYSTEMS IMPLEMENTATION, AND TOLL SYSTEM  
12 OPERATION. AND THE CONTRACT AMOUNT, AS NOTED, IS A TOTAL \$8.5  
13 OVER 3 YEARS WITH OPTION TO EXTEND AN ADDITIONAL THREE YEARS.  
14 THE PROCUREMENT ALLOWS FOR ADDITIONAL OPTIONAL TASKS FOR WORK  
15 THAT IS ELIGIBLE BUT WOULD NOT BE IMMEDIATELY ASSIGNED TO THE  
16 PROGRAM ADVISOR AND THAT MAY REQUIRE ADDITIONAL AUTHORITY  
17 BUDGET APPROVAL IN THE FUTURE. BUT THE REQUEST DOES INCLUDE AN  
18 ADDITIONAL ONE AND A HALF MILLION DOLLAR CONTINGENCY. PIERCE  
19 GOULD, BEHIND ME, MANAGED THE PROCUREMENT. IT WAS COMPLEX, AND  
20 HE DID A REALLY NICE JOB. IF I COULD CREDIT HIM FOR THAT. WE  
21 ISSUED A REQUEST FOR PROPOSALS AND RECEIVED TWO. BOTH  
22 COMPETITIVE, BUT THE SELECTION COMMITTEE SELECTED GRAY-BOWEN-  
23 SCOTT. GRAY-BOWEN-SCOTT'S PROPOSAL INCLUDES KEY STAFF WITH  
24 DEEP EXPERIENCE IN BAIFA EXPRESS LANES PROJECTS, INCLUDING  
25 CONSULTANT TO BAIFA'S EXISTING PROGRAM ADVISOR CONTRACT. SO,



FEBRUARY 9, 2024

1 WE'RE FAMILIAR WITH THEM. BRIAN STEWART IS GRAY-BOWEN-SCOTT'S  
2 PROPOSED PROJECT MANAGER. HE IS, ALSO, BEHIND ME. THE FIRM IS  
3 SMALL BUSINESS ENTERPRISE AND THE REQUEST FOR THE COMMITTEE TO  
4 APPROVAL TO AWARD CONTRACT TO GRAY-BOWEN-SCOTT TO PROVIDE  
5 EXPRESS LANES PROGRAM ADVISOR SERVICES INCLUDING SUPPORT FOR  
6 PLANNING POLICY IMPLEMENTATION OPERATION BASE BAIFA EXPRESS  
7 LANES NETWORK, AS WELL AS FOR PLANNING COORDINATION REGIONAL  
8 EXPRESS LANES MATTERS. THE CONTRACT WOULD BE FOR A TERM OF  
9 THREE YEARS AND FOUR MONTHS AND TOTAL AMOUNT NOT TO EXCEED  
10 \$8,487,000, PLUS CONTINGENCY OF ONE AND A HALF MILLION SUBJECT  
11 TO ANNUAL BAHFA BUDGET APPROVAL, WITH OPTION TO EXTEND UP TO  
12 THREE YEARS IN INCREMENTS OF BAIFA'S CHOOSING. THAT'S A LONG  
13 ONE. I'M HAPPY TO ANSWER ANY QUESTIONS.

14

15 **CHAIR, CAROL DUTRA-VERNACI:** THANK YOU, SIR. DO WE HAVE ANY  
16 QUESTIONS? SPERING?

17

18 **JAMES P. SPERING:** ANDY, YOU HAVE SEEN THE SAN DIEGO MET CENTER  
19 WITH ETAN TECHNOLOGIES. COULD YOU GIVE A COUPLE COMMENTS  
20 THERE. I HAVE RECEIVED A COUPLE OF PHONE CALLS ON IT. AND I  
21 JUST WANTED CLARITY ON THAT.

22

23 **ANDREW FREMIER:** SURE. ANDREW FREMIER, EXECUTIVE DIRECTOR.  
24 COMMISSIONER SPERING IS REFERRING TO A CONTRACT THAT WAS  
25 TERMINATED DOWN AT SANDAG RELATIVE TO THEIR BACK OFFICE



FEBRUARY 9, 2024

1   PROCUREMENT. THEY HAVE A CONTRACTOR, ETAN, THAT PROVIDES  
2   SERVICES AND WAS STANDING UP A NEW SYSTEM. ETAN STRUGGLED BOTH  
3   AT WASHINGTON DOT AND SAN DIEGO. I THINK THERE WAS AN ARTICLE  
4   WRITTEN THAT CONFUSED A LITTLE BIT OF THE ISSUE AND TIED THE  
5   CONSULTANT SUPPORT SERVICES TO THE ETAN CONTRACT; AND THEY  
6   WERE SEPARATE SERVICES. HNTB WAS THE CONTRACTOR THAT PERFORMED  
7   THE SUPPORT. AND WE HAVE GOT A LONG HISTORY WITH THAT FIRM;  
8   THEY HAVE DONE A BUNCH OF DESIGN WORK FOR US, AS WELL AS  
9   SUPPORT IN THIS AREA. THEY ARE A SIGNIFICANT SUB IN THIS  
10  PARTICULAR CONTRACT. FROM ALL RESEARCH WE HAVE DONE, THERE WAS  
11  MORE MISCOMMUNICATION IN THE ARTICLE THAN TIED TO THE FACT.  
12  THE GAME-PLAN IS REALLY, YOU HAVE GOT DIFFICULT PROCUREMENT  
13  CONTRACTS; THOSE ARE HARD. WE'RE GOING TO GET INTO THAT SPACE  
14  NEXT YEAR, OURSELVES. AND SO JUST A LITTLE BIT OF A HEADS UP  
15  THAT WE KNOW THAT WILL BE A CHALLENGING CONTRACT. WE'RE  
16  MANAGING OURS, I THINK A LITTLE BIT DIFFERENTLY THAN SAN DIEGO  
17  IN THAT WE HAVE A LOT OF GOOD TECHNICAL STAFF OURSELVES AND WE  
18  USE THE CONSULTANT SERVICES AS SUPPORT SO WE HAVE A LOT OF  
19  CONFIDENCE IN THE CONTRACTOR AND ALSO HAVE A LOT OF CONFIDENCE  
20  IN OUR TEAM AND WE LOOK FORWARD TO THE CHALLENGES IT WILL  
21  BRING TO YOU IN THE NEXT YEAR OR SO AS WE GET READY FOR THE  
22  NEXT GENERATION OF BACK OFFICE.

23

24  **JAMES P. SPERING:** ETAN IS NOT IN THIS CONTRACT AT ALL?

25



FEBRUARY 9, 2024

1 **ANDREW FREMIER:** NO. IF YOU WANT TO PARALLEL CONDUIT DOES OUR  
2 BACK OFFICE SERVICES ETAN WAS BUILDING BACK OFFICE SYSTEM FOR  
3 THE SAN DIEGO TEAM AND IT'S TRUE WITH WASHINGTON DOT THEY  
4 STRUGGLED IN BOTH PLACES. THE INDUSTRY IS NEW NOT VERY DEEP.  
5 WE HAVE BEEN PAYING A LOT OF ATTENTION TO THE WORK DONE IN  
6 WASHINGTON AND IT'S AN INDUSTRY WIDE STRUGGLE AS YOU NAVIGATE  
7 STANDING UP BRAND-NEW BACK OFFICE SYSTEMS. WE HAVE BEEN  
8 FORTUNATE WE HAVE HAD ONE CONTRACTOR OUR ENTIRE TIME EVEN  
9 THOUGH THERE HAS BEEN MULTIPLE CONTRACTS EVEN WHEN WE GET TO  
10 THE NEXT GENERATION LIKE WITH CLIPPER THEY'RE COMPLICATED IT  
11 PROGRAMS THAT TAKE A LONG TIME TO STAND UP AND GET RIGHT AND  
12 THEY'RE VERY IMPORTANT TO GET RIGHT BECAUSE THAT'S HOW YOU  
13 COLLECT ALL YOUR MONEY.

14

15 **CHAIR, CAROL DUTRA-VERNACI:** ANY OTHER QUESTIONS? THANK YOU,  
16 SEASON. SEEING NONE. OKAY. I DIDN'T FINISH. THE MOTION WAS  
17 MADE BY COMMISSIONER SPERING. IS THERE A SECOND?

18

19 **DAVID CANEPA:** SECOND.

20

21 **CHAIR, CAROL DUTRA-VERNACI:** SECOND GOES TO COMMISSIONER  
22 CANEPA. AS WAS SAID MOTION BY COMMISSIONER SPERING AND SECOND  
23 BY CANEPA. DOES ANYBODY HAVE COMMENTS ON THIS ITEM BEFORE WE  
24 VOTE? SEEING NONE. MARTHA WAS THERE ANYTHING RECEIVED UNDER  
25 PUBLIC COMMENT ASSOCIATED WITH THIS ITEM?





FEBRUARY 9, 2024

1

2 **CLERK OF THE BOARD:** THERE WAS NO WRITTEN CORRESPONDENCE  
3 RECEIVED ON THIS ITEM. THERE ARE NO MEMBERS IN ZOOM WISHING TO  
4 SPEAK AND NO ONE IN THE BOARDROOM WISHING TO SPEAK.

5

6 **CHAIR, CAROL DUTRA-VERNACI:** THANK YOU. SO THAT BEING SAID, ALL  
7 THOSE IN FAVOR PLEASE SIGNIFY BY SAYING AYE. AYE. ANY  
8 OPPOSITION OR ABSTENTION. MOTION PASSES UNANIMOUSLY BY ALL  
9 MEMBERS PRESENT. ITEM SIX IS PUBLIC COMMENT OTHER AND  
10 BUSINESS. I WILL NOW ASK MARTHA TO LIST ITEMS RECEIVED UNDER  
11 PUBLIC COMMENT ASSOCIATED TO THIS ITEM AT  
12 INFO@BAYAREAMETRO.GOV BY 5:00 P.M. YESTERDAY INTO THE RECORD.  
13 I WOULD ALSO ASK THAT IF THERE ARE ANY MEMBERS OF THE PUBLIC  
14 PARTICIPATING BY TELECONFERENCE WITH GENERAL COMMENTS NOT  
15 RELATED TO AN ITEM ON TODAY AGENDA, PLEASE USE THE RAISED HAND  
16 FEATURE OR DIAL STAR NINE. IN-PERSON MEMBERS OF THE PUBLIC  
17 SHOULD FORM A LINE NEAR THE PODIUM AND I WILL CALL UPON TO YOU  
18 SPEAK. SO, IS THERE ANYTHING, MARTHA?

19

20 **CLERK OF THE BOARD:** NO. THERE IS NO WRITTEN CORRESPOND  
21 RECEIVED ON THIS ITEM, NO ONE IN ZOOM WITH THEIR HAND RAISED  
22 AND NO ONE IN THE BOARDROOM WISHING TO SPEAK.

23

24 **CHAIR, CAROL DUTRA-VERNACI:** THANK YOU SO MUCH. ON TO ITEM  
25 SEVEN. ADJOURNMENT. THE NEXT MEETING OF THE BAIFA NETWORK AND



FEBRUARY 9, 2024

1 OPERATIONS COMMITTEE WILL BE HELD ON FRIDAY MARCH 8TH, 2024 AT  
2 9:35 A.M. AT THE BAY AREA METRO CENTER, 375 BEALE STREET SAN  
3 FRANCISCO. ANY CHANGES TO THE SCHEDULE WILL BE DULY NOTICED TO  
4 THE PUBLIC. [ADJOURNED]

5



**NTT**

*Broadcasting Government*