

Clipper START Pilot Update

Proposal to Transition an Ongoing Fare Program

RNM Customer Advisory Group March 25, 2025 Item 4a



Agenda

- 1. Overview
- 2. Clipper START Ongoing Improvements
- 3. Funding and Operations
- 4. Recommendations
- 5. Timeline



Clipper START Overview



Pilot Program: July 2020- June 2025



Since January 2024: 50% discount offered by all operators on Clipper



Discount subsidized jointly by MTC and transit agencies/operators



Centrally administered on Clipper



Participant Eligibility: Adult (19-64) riders at/below 200% Federal Poverty Level



Discount applied to single adult fare

Overview

Phase 1: Move from Concept to Reality

- Establish policy framework
- Transit agency support and partnership

Phase 2: Establish Structure and Initial Rollout

- Set up system infrastructure, administrative processes
- Customer roll out
- Pilot evaluation

Phase 3: Grow Program/ Increase Participation and Reach

- Consistent discount and agency participation
- Targeted marketing and outreach
- Remove barriers to sign up
- Continual process improvements

Current Phase: Propose ongoing fare product and continuing work to improve user enrollment and benefits

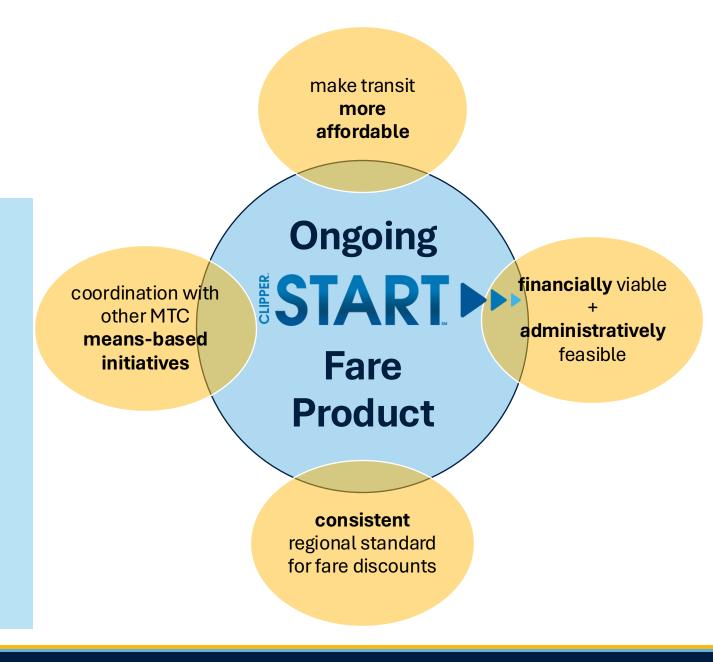


Overview

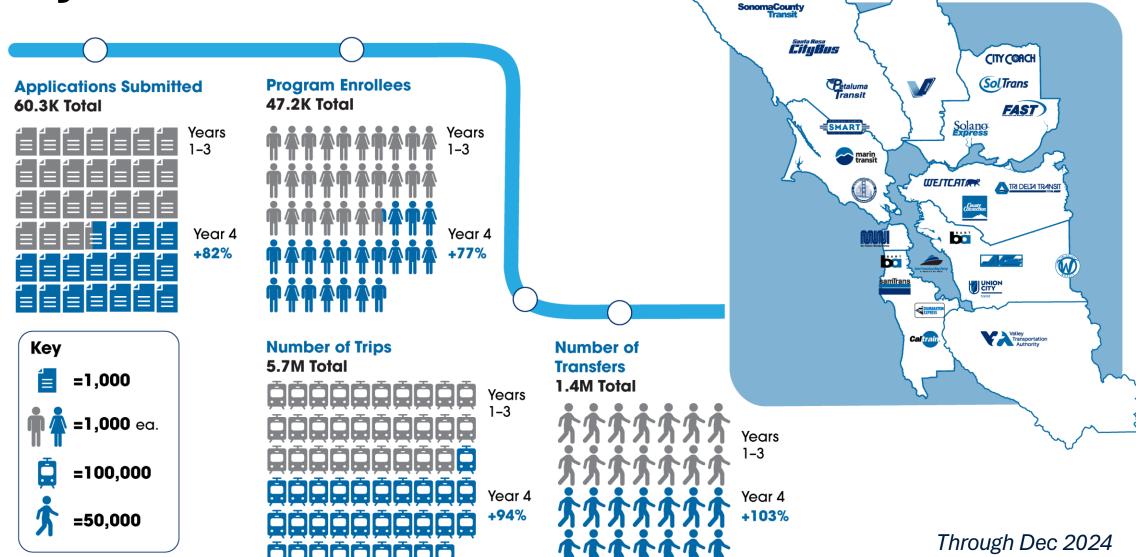
Why is now the time to transition pilot to ongoing fare product?

Pilot Original Goals

- ✓ Make transit more affordable to individuals earning low-income (increased enrollment almost doubled enrollment since Jan 2024)
- ✓ Develop implementation options that are financially viable and administratively feasible (program has stable funding stream and administration)
- ✓ Move towards a more consistent regional standard for fare discounts (all operators are participating with a uniform discount + coordination with other means-based initiatives)



Key Pilot Statistics



Ongoing Improvements: Means-Based Programs

1. Address programmatic barriers to **improve program access, reduce barriers**



Extend program reach to meet the untapped opportunity at the current threshold

2. Enhance/evolve program awareness efforts to reach people experiencing vulnerabilities



3. Expand/Streamline enrollment process to improve the customer experience





Resulting in: Improved affordability, Increase in transit ridership

Ongoing Improvements: Clipper START

Performance Tracking

Clipper START Evaluation

Customer Service Improvements

- Continuous improvements to eligibility verification
- Response to questions and issues

Marketing & Outreach

- Continued marketing and outreach to CBOs
- Coordination with County Human Service Agencies

Explore Leveraging of Technologies

- NextGen Clipper
- California Department of Technology (CDT) Integration



Funding and Operations

Funding & Program Costs

Funded through ~8 million/yr in STA funds and currently supplemented with LCTOP funds

Funding used for operational and fare subsidy costs



~\$4 million/yr

Projected reimbursements over next 12 months





Operational Costs (Customer Service Center, Participant Verification and Communications)

Fare Subsidy Approach

Annual reimbursement payments to operators for half of 50% fare discount

Subsidy approach based on model currently utilized, which reimburses operators through a Master Funding Agreement Supplement

Proposed Recommendation

Current Framework (Res. 4320):



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Proposed Changes:



Transition the Clipper START Pilot to an ongoing fare product





Institutionalize fare subsidy approach that reimburses operators through a Master Funding Agreement Supplement



Title VI remains transit operator responsibility with MTC in support role

Timeline



Fare Program
Working Group
(FPWG)
Information item

and discussion

RNM Council Information item and discussion RNM Customer
Advisory Group
(CAG)
Information item
and discussion

RNM Committee
Action item/ MTC
Commission
Consideration

Clipper START
Program
Continues as
ongoing fare
product

February 11

TBD

March 25

May 9

July 2025 onwards



Thank You